



DEPARTMENT OF THE ARMY  
OFFICE OF THE ASSISTANT SECRETARY  
INSTALLATIONS AND ENVIRONMENT  
110 ARMY PENTAGON  
WASHINGTON DC 20310-0110

DCN 9315

7 April 2005

SAIE-IA

MEMORANDUM FOR Chairman, Industrial Joint Cross Service Group (IND JCSG)

SUBJECT: Integration and Single Candidate Recommendation (CRs) Closures

1. TABS reviewed the closure recommendations provided by the IND JCSG (IND-0106v2, 0108, 0110v2, 0112v2, 0117v2, 0118v2, 0119, 0120v2 and 0122v2). In general, the Candidate recommendations accurately account for the timing of all costs and savings within each supporting COBRA file. The results of our review are attached.
2. The reviews assumed that the JCSG inputs have been certified by the appropriate certification authority in accordance with our Internal Control Plan. The Army does not certify JCSG provided unit space and personnel requirements that are used within these CRs.
3. Pending removal of RECAP savings from Army Ammunition Plant closures and some COBRA footnoting, TABS has no issues with the attached closure recommendations.
4. POC for this action is COL Bill Tarantino at (703) 696-9529 or [William.Tarantino@us.army.mil](mailto:William.Tarantino@us.army.mil).

A handwritten signature in black ink that reads "Craig E. College".

Craig E. College  
Deputy Assistant Secretary of the Army  
for Infrastructure Analysis

Encl as

CF:

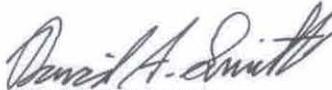
Office of the Secretary of Defense, Base Realignment and Closure Office (w/encls)  
Chief, Mission Team, The Army Basing Study Group (TABS)

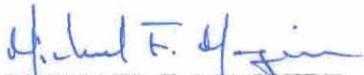
MEMORANDUM FOR RECORD

1 April 2005

SUBJECT: Integration Analysis of Deseret Chemical Depot (Closure)

1. The following candidate recommendations impact Deseret Chemical Depot:
  - IND-0117
2. Cumulative MILCON Requirements: None
3. Capacity Impact. No issues.
4. Other Costs. All additional costs are within the candidate recommendation COBRA.
5. Medical Issues. None.
6. Scheduling Issues. None
7. Candidate Recommendation Adjustments. None.
8. Integration Implementation Actions. COBRA was revised IAW Army MFR, so no further action is required.
9. Outstanding Issues. TABS considers all actions at Deseret Chemical Depot complete.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

  
MICHAEL F. MAGUIRE  
Operations Research Analyst

MEMORANDUM FOR RECORD

1 April 2005

SUBJECT: Integration Analysis of Pueblo Chemical Depot (Closure)

1. The following candidate recommendations impact Pueblo Chemical Depot:
  - IND-0118
2. Cumulative MILCON Requirements: None
3. Capacity Impact. None
4. Other Costs. Additional costs are outlined in Screen Five.
5. Medical Issues. None.
6. Scheduling Issues. None
7. Candidate Recommendation Adjustments. None.
8. Integration Implementation Actions. None
9. Outstanding Issues. TABS considers all actions at Pueblo Chemical Depot complete.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

  
MICHAEL F. MAGUIRE  
Operations Research Analyst

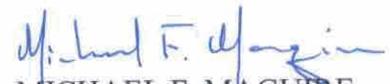
MEMORANDUM FOR RECORD

1 April 2005

SUBJECT: Integration Analysis of Newport Chemical Depot (Closure)

1. The following candidate recommendations impact Newport Chemical Depot:
  - IND-0119
2. Cumulative MILCON Requirements: None
3. Capacity Impact. None.
4. Other Costs. Additional costs are outlined in Screen Five.
5. Medical Issues. None.
6. Scheduling Issues. None
7. Candidate Recommendation Adjustments. None.
8. Integration Implementation Actions. The candidate recommendation COBRA still requires footnotes to explain costs in Screen Five.
9. Outstanding Issues. Fix COBRA IAW TABS MFR.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

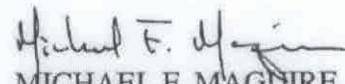
  
MICHAEL F. MAGUIRE  
Operations Research Analyst

## MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0119 Close Newport Chemical Depot

1. GENERAL COMMENTS: COBRA Analysis has no footnotes.
2. SCREEN 1: The screen has no footnotes. The candidate recommendation description should be included here.
3. SCREEN 2: No comments.
4. SCREEN 3: No comments.
5. SCREEN 4: No comments.
6. SCREEN 5: There are no footnotes explaining any of the costs or savings.
7. SCREEN 6: No comments.
8. SCREEN 7: No comments.
9. SCREEN 8: No comments.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

  
MICHAEL F. MAGUIRE  
TABS Manpower Analyst

Cc: COL Tarantino

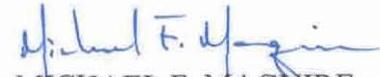
MEMORANDUM FOR RECORD

2 April 2005

SUBJECT: Integration Analysis of Umatilla Army Depot (Closure)

1. The following candidate recommendations impact Umatilla Army Depot:
  - IND-0120
2. Cumulative MILCON Requirements: None
3. Capacity Impact. None.
4. Other Costs. Additional costs are outlined in Screen Five of the candidate recommendation COBRA.
5. Medical Issues. None.
6. Scheduling Issues. None
7. Candidate Recommendation Adjustments. None.
8. Integration Implementation Actions. None.
9. Outstanding Issues. TABS considers all actions at Umatilla Army Depot complete.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

  
MICHAEL F. MAGUIRE  
Operations Research Analyst

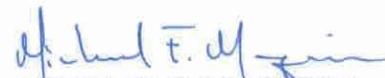
MEMORANDUM FOR RECORD

2 April 2005

SUBJECT: Integration Analysis of Kansas AAP (Closure)

1. The following candidate recommendations impact Kansas AAP:
  - IND-0106
2. Cumulative MILCON Requirements: None
3. Capacity Impact. No MILCON is constructed on the installation.
4. Other Costs. Additional costs are outlined in Screen Five of the candidate recommendation COBRAs.
5. Medical Issues. None.
6. Scheduling Issues. None
7. Candidate Recommendation Adjustments. Recap savings were not removed from the COBRA.
8. Integration Implementation Actions. None required.
9. Outstanding Issues. After recap savings are removed, then TABS will consider all actions at Kansas AAP complete.

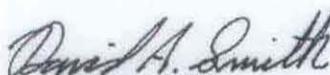
  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

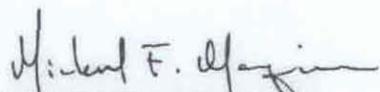
  
MICHAEL F. MAGUIRE  
Operations Research Analyst

MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0106 Close Kansas Army Ammunition Plant

1. GENERAL COMMENTS: COBRA Analysis has no footnotes. It also moves no personnel or equipment.
2. SCREEN 1: The screen has no footnotes. The candidate recommendation description should be included here.
3. SCREEN 2: No comments.
4. SCREEN 3: There are no equipment or personnel movements on Screen 3. To close Kansas Army Ammunition Plant something must be done with the equipment and personnel. If this is accounted for elsewhere, it needs to be footnoted and explained.
5. SCREEN 4: No comments.
6. SCREEN 5:
  - a. There is \$4.8M MILCON cost avoidance taken in FY09 at Kansas. Per OSD guidance no MILCON avoidances can be taken after FY05.
  - b. There are no footnotes explaining any of the costs or savings.
7. SCREEN 6: Personnel reductions are not addressed. Footnotes are required.
8. SCREEN 7: No comments.
9. SCREEN 8: No comments.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

  
MICHAEL F. MAGUIRE  
TABS Manpower Analyst

Cc: COL Tarantino

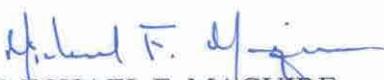
MEMORANDUM FOR RECORD

1 April 2005

SUBJECT: Integration Analysis of Mississippi AAP (Closure)

1. The following candidate recommendations impact Mississippi AAP:
  - IND-0110
2. Cumulative MILCON Requirements: None
3. Capacity Impact. None.
4. Other Costs. Additional costs are outlined in Screen Five of the candidate recommendation COBRA.
5. Medical Issues. None.
6. Scheduling Issues. None
7. Candidate Recommendation Adjustments. Recap savings have not been removed from the COBRA.
8. Integration Implementation Actions. If Rock Island is closed then an alternate location must be determined for the 155 artillery metal parts function.
9. Outstanding Issues. When recap savings are removed, then TABS will consider all actions at Mississippi AAP complete.

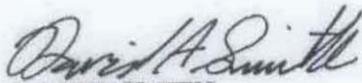
  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

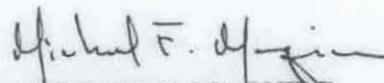
  
MICHAEL F. MAGUIRE  
Operations Research Analyst

## MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0110 Close Mississippi Army Ammunition Plant

1. GENERAL COMMENTS: COBRA Analysis has no footnotes. It also moves no personnel or equipment.
2. SCREEN 1: The screen has no footnotes. The candidate recommendation description should be included here.
3. SCREEN 2: No comments.
4. SCREEN 3: There are no equipment or personnel movements on Screen 3. To close Mississippi AAP something must be done with the equipment and personnel. If this is accounted for elsewhere, it needs to be footnoted and explained.
5. SCREEN 4: No comments.
6. SCREEN 5: There are no footnotes explaining any of the costs or savings. Further, there is an \$800,000 MILCON cost avoidance taken at Mississippi in FY09. Per OSD guidance no MILCON avoidances can be taken after FY05.
7. SCREEN 6: Personnel reductions are not addressed in footnotes. Further, the population at Mississippi includes one Corps of Engineers South Atlantic District position in addition to the AAP personnel. If the Army Corps of Engineers has agreed to take these positions as savings it needs to be footnoted.
8. SCREEN 7: No comments.
9. SCREEN 8: No comments.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

  
MICHAEL F. MAGUIRE  
TABS Manpower Analyst

Cc: COL Tarantino

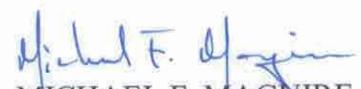
MEMORANDUM FOR RECORD

1 April 2005

SUBJECT: Integration Analysis of Riverbank AAP (Closure)

1. The following candidate recommendations impact Riverbank AAP:
  - IND-0112
2. Cumulative MILCON Requirements: None
3. Capacity Impact. None.
4. Other Costs. Additional costs are outlined in Screen Five of the candidate recommendation COBRA.
5. Medical Issues. None.
6. Scheduling Issues. None
7. Candidate Recommendation Adjustments. Recap savings have not been removed from the COBRA.
8. Integration Implementation Actions. If Rock Island is closed then an alternate location must be determined for the artillery cartridge metal parts function.
9. Outstanding Issues. When recap savings are removed, then TABS will consider all actions at Riverbank AAP complete.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

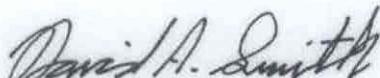
  
MICHAEL F. MAGUIRE  
Operations Research Analyst

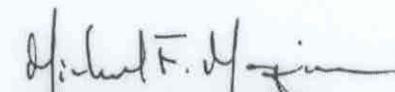
## MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0112 Close Riverbank Army Ammunition Plant

## 1. GENERAL COMMENTS:

- a. COBRA Analysis has no footnotes.
  - b. The COBRA run contains Scranton AAP and Base X in addition to the two installations being affected by the proposal. These need to be removed.
2. SCREEN 1: The screen has no footnotes. The candidate recommendation description should be included here.
  3. SCREEN 2: No comments.
  4. SCREEN 3: No comments.
  5. SCREEN 4: No comments.
  6. SCREEN 5: There are no footnotes explaining any of the costs or savings.
  7. SCREEN 6: There should be a footnote explaining the 4 civilians being eliminated.
  8. SCREEN 7: No comments.
  9. SCREEN 8: No comments.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

  
MICHAEL F. MAGUIRE  
TABS Manpower Analyst

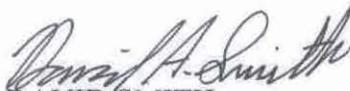
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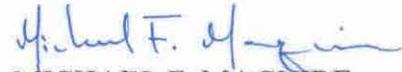
MEMORANDUM FOR RECORD

1 April 2005

SUBJECT: Integration Analysis of Lone Star AAP (Closure)

1. The following candidate recommendations impact Lone Star AAP:
  - IND-0122
2. Cumulative MILCON Requirements: None
3. Capacity Impact. None
4. Other Costs. Additional costs are outlined in Screen Five of the candidate recommendation COBRA.
5. Medical Issues. None.
6. Scheduling Issues. None
7. Candidate Recommendation Adjustments. Recap savings have not been removed from the COBRA.
8. Integration Implementation Actions. None required.
9. Outstanding Issues. When recap savings are removed from the COBRA, then TABS will consider all actions at Lone Star AAP complete.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

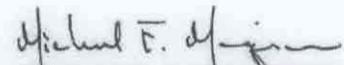
  
MICHAEL F. MAGUIRE  
Operations Research Analyst

## MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0122 Close Lone Star AAP

1. GENERAL COMMENTS: COBRA Analysis has no footnotes.
2. SCREEN 1: The screen has no footnotes. The candidate recommendation description should be included here.
3. SCREEN 2: No comments.
4. SCREEN 3: No comments.
5. SCREEN 4: No comments.
6. SCREEN 5: There are no footnotes explaining any of the costs or savings.
7. SCREEN 6: Personnel reductions are not addressed in footnotes.
8. SCREEN 7: No comments.
9. SCREEN 8: No comments.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

  
MICHAEL F. MAGUIRE  
TABS Manpower Analyst

Cc: COL Tarantino

MEMORANDUM FOR RECORD

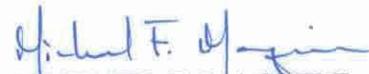
1 April 2005

SUBJECT: Integration Analysis of Hawthorne Army Depot (Closure)

1. The following candidate recommendations impact Hawthorne Army Depot:
  - IND-0108
2. Cumulative MILCON Requirements: None.
3. Capacity Impact. None
4. Other Costs. Costs contained in Screen Five of COBRA are not footnoted.
5. Medical Issues. None.
6. Scheduling Issues. None
7. Candidate Recommendation Adjustments. Recap savings were not removed from the COBRA.
8. Integration Implementation Actions. Fix COBRA IAW TABS MFR.
9. Outstanding Issues. TABS is still awaiting the correction to the candidate recommendation COBRA.



DAVID SMITH  
MAJ, AR  
Operations Research Analyst

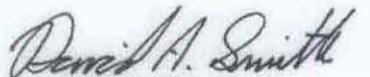


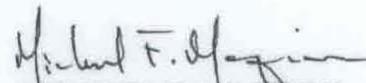
MICHAEL F. MAGUIRE  
Operations Research Analyst

MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0108 Close Hawthorne Army Depot

1. GENERAL COMMENTS: COBRA Analysis has no footnotes. It also moves no personnel or equipment.
2. SCREEN 1: The screen has no footnotes. The candidate recommendation description should be included here.
3. SCREEN 2: No comments.
4. SCREEN 3: There are no equipment or personnel movements on Screen 3. To close Hawthorne Army Depot something must be done with the equipment and personnel. If this is accounted for elsewhere, it needs to be footnoted and explained.
5. SCREEN 4: No comments.
6. SCREEN 5: There are no footnotes explaining any of the costs or savings.
7. SCREEN 6: Personnel reductions are not addressed in footnotes. Further, the population at Hawthorne includes Marine Corps and Navy personnel as well as the Depot workforce. If the Department of the Navy has agreed to take these positions as savings it needs to be footnoted.
8. SCREEN 7: No comments.
9. SCREEN 8: No comments.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

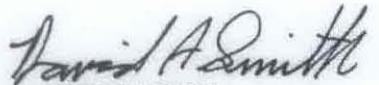
  
MICHAEL F. MAGUIRE  
TABS Manpower Analyst

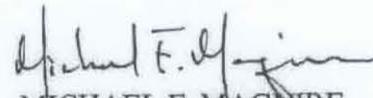
Cc: COL Tarantino

proposal impact on the local community. Reduction of only 124 of the 2,500 positions at Red River Army Depot is erroneous.

8. SCREEN 7: No comments.

9. SCREEN 8: No comments.

  
DAVID SMITH  
MAJ, AR  
Operations Research Analyst

  
MICHAEL F. MAGUIRE  
TABS Manpower Analyst

Cc: COL Tarantino



DEPARTMENT OF THE ARMY  
OFFICE OF THE ASSISTANT SECRETARY  
INSTALLATIONS AND ENVIRONMENT  
110 ARMY PENTAGON  
WASHINGTON DC 20310-0110

25 March 2005

SAIE-IA

## MEMORANDUM FOR Record

SUBJECT: Industrial Joint Cross Service Group (IND JCSG) Munitions and Armaments Sub-Group COBRA Review Meeting

1. On 25 March 2005, The Army Basing Study Group (TABS) Modeling Team met with representatives of the IND JCSG Munitions and Armaments Sub-Group. The purpose of the meeting was to clarify Candidate Recommendation (CR) COBRA data, prepare for installation level integration, and identify any issues that may require the DASA (IA)'s attention to resolve.

2. During the meeting, fourteen IND JCSG CRs were discussed. In general, each CR required updates to their footnotes or additional footnotes. There was discussion on the certification of the process used to determine manpower reductions; these reductions need to be footnoted IAW a defined methodology.<sup>1,2</sup> We neither agreed nor disagreed with their methodology, just asked that it be documented. Several of the CRs included MILCON cost avoidance, which is not allowed after FY 2006 by OSD policy<sup>3</sup>. Ms. Smith stated that all of these savings had been eliminated from the CR COBRAs. The following CRs were discussed:

a. IND-0106. This CR included RECAP savings associated with the Army Ammunition Plant (AAP). These savings should not be allowed since the Army has not been funding recapitalization of its AAPs. While there has been much discussion reference RECAP savings, no official policy has been established or provided to the IND JCSG from OSD. TABS stated that RECAP had been addressed during an ISG meeting and will provide documentation to the JCSG. Ms. Smith stated that they would need to account for production base support costs that the AAPs have been funding if RECAP was not allowed. TABS believes that this cost is considered in the Sustainment savings in COBRA. Ms. Smith agreed to check this and re-address the issue with TABS. The remaining comments reference this CR concerned footnotes and have been addressed by the IND JCSG (see attached memorandums).

<sup>1</sup> Under Secretary of Defense Memorandum, dtd 16 April 2003, Subject: Transformation through BRAC Policy Memo One, pp. 3, 7, and App B (OSD ICP)

<sup>2</sup> BRAC Law, Section 2903(c)(5)

<sup>3</sup> Under Secretary of Defense Memorandum, dtd 7 December 2004, Subject: Transformation Through BRAC 2005 Policy Memorandum Three – Selection Criterion 5

SAIE-IA

SUBJECT: Industrial Joint Cross Service Group (IND JCSG) Munitions and Armaments Sub-Group COBRA Review Meeting

b. IND-0108. All the concerns with footnoting have been addressed by the JCSG (see attached memorandums). The issue with Marine Corps and Navy personnel were resolved by moving them to Base X.

c. IND-0110. All the concerns with footnoting have been addressed by the JCSG (see attached memorandums). The issue with Corps of Engineers personnel was resolved by moving them to Base X.

d. IND-0111. IND JCSG has changed the name of this CR to Realign Red River Army Depot to resolve the issues with square footage and personnel remaining if the CR had been a closure. They added the additional environmental costs provided by the Army. Footnoting concerns have been addressed by the JCSG (see attached memorandums).

e. IND-0112. This CR has the same issue as IND-0106 with respect to RECAP savings. Footnoting concerns have been addressed by the JCSG (see attached memorandums).

f. IND-0113. This CR is a realignment that does not show any personnel/equipment eliminations or moves and therefore does not meet the BRAC definition of realignment. Ms. Smith believes that this has been corrected, but needs to confirm. Footnoting concerns have been addressed by the JCSG (see attached memorandums).

g. IND-0115. It is not clear what is being realigned by the CR and this needs to be addressed with a footnote. Footnoting concerns have been addressed by the JCSG (see attached memorandums).

h. IND-0116. Footnoting concerns have been addressed by the JCSG (see attached memorandums).

i. Chemical Depot Closures (IND-0117, 0118, 0119 and 0120). Footnoting concerns have been addressed by the JCSG (see attached memorandums).

j. IND-0121. IND JCSG has changed the name of this CR to Realign Yorktown to resolve the issues with square footage and personnel remaining if the CR had been a closure. Footnoting concerns have been addressed by the JCSG (see attached memorandums).

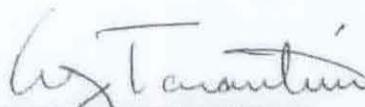
k. IND-0122. This CR has the same issue as IND-0106 with respect to RECAP savings. Footnoting concerns have been addressed by the JCSG (see attached memorandums).

SAIE-IA

SUBJECT: Industrial Joint Cross Service Group (IND JCSG) Munitions and Armaments Sub-Group COBRA Review Meeting

3. Ms. Smith agreed with the comments and recognized that detailed footnotes are required. She posted new .CBR files 24 March and will post additional ones today. We will review the updated COBRAs and provide additional comments if necessary.

4. The TABS point of contact is LTC Bob Stanley at (703) 696-2957 or [william.stanley@us.army.mil](mailto:william.stanley@us.army.mil) .



WILLIAM J. TARANTINO  
COL, IN  
Chief, Modeling Support Team

Encl as

CF:

Industrial Joint Cross Service Group (w/encls)

Office of the Secretary of Defense Base Realignment and Closure Office (w/encls)