DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT SECRETARY
INSTALLATIONS AND ENVIRONMENT
110 ARMY PENTAGON
WASHINGTON DC 20310-0110

22 March 2005

SAIE-IA

MEMORANDUM FOR Record

SUBJECT: Industrial Joint Cross Service Group (IJCSG) Maintenance Sub-Group COBRA Review Meeting

1. On 22 March 2005, The Army Basing Study Group (TABS) Modeling Team met with representatives of the IJCSG. The purpose of the meeting was to clarify Candidate Recommendation (CR) COBRA data, prepare for installation level integration, and identify any issues that may require the DASA (IA)'s attention to resolve.

2. During the meeting five IJCSG CRs were discussed. In general, each CR required updates to their footnotes or additional footnotes. There was extensive discussion on the certification of the process used to determine manpower reductions taken by the IJCSG; these reductions need to be footnoted IAW a defined methodology. We neither agreed nor disagreed with their methodology, just asked that it be documented. Additionally, several CRs appeared to take MILCON avoidance savings that occurred after fiscal year 2006 contradicts OSD policy. The following CRs were discussed:

a. IND-0083a. The major issues with IND-0083a are with footnoting. Units and personnel are not documented. Additionally, some of the footnotes provided use shorthand that is not easily understood by someone outside of the JCSG. The remainder of the discussion centered on footnoting of the CR (see attached memorandums).

b. IND-0083b. All the comments reference this CR were concerning footnotes (see attached memorandums).

c. IND-0086. The description of the CR needs to be clarified in the footnotes; it is not clear what the CR is trying to accomplish based on the current description. Screen 3 refers to transferring other Service civilian personnel to an army installation. Discussion revealed that the personnel authorizations will be transferred to the Army. We recommended that they footnote this in the COBRA to provide clarity and to ensure the additions were not viewed as tenant organizations. The IJCSG needs to ensure they consult with the BRAC General Counsel to provide adequate wording the transfer of assets between services. The remainder of the discussion centered on footnoting of the CR (see attached memorandums).

d. IND-0127a. The CR includes MILCON avoidance that did not appear to be new mission MILCON that the JCSG needed to clarify in the footnotes. The JCSG is also

Printed on Recycled Paper

SAIE-IA
SUBJECT: Industrial Joint Cross Service Group (IJCSG) Maintenance Sub-Group COBRA Review Meeting

aware of the Army's concern over the railhead and housing operations that would be impacted by a closure of Barstow, but accounting for any additional costs would need to be captured by the Department of the Navy if they closed the installation. The remainder of the discussion centered on footnoting of the CR (see attached memorandums).

e. IND-0127b. Industrial has received additional data that needs to be incorporated into the CR and will do so during the next update. Additionally, the Army will review the environmental non-MILCON cost data provided by the installation during the data call to ensure it captures environmental requirements and does not double count environmental costs. The remainder of the discussion centered on footnoting of the CR (see attached memorandums).

3. The IJCSG had done some work on improving footnotes for their COBRAs and provided TABS with copies of the updated footnotes for review. We agreed to review the footnotes and provide feedback as soon as possible to allow the IJCSG to update their COBRAs.

4. Mr. Resau agreed to address the issues/concerns identified with the IJCSG principles. Additionally, he and Mr. Spray agreed to provide TABS with updated COBRAs for the CRs discussed no later than Friday, 25 March 2005.

5. The TABS point of contact is LTC Bob Stanley at (703) 696-2957 or william.stanley@us.army.mil .

WILLIAM J. TARANTINO
COL, IN
Chief, Modeling Support Team

Encl as

CF:
Industrial Joint Cross Service Group (w/encls)
Office of the Secretary of Defense Base Realignment and Closure Office (w/encls)

14 MAR

MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0083A Rock Island

1. GENERAL COMMENTS: COBRA only has footnotes in Screen One, while none of the actions in the other screens are footnoted.

2. SCREEN 1: No comments

3. SCREEN 2: No comments.

4. SCREEN 3: No footnotes present. Personnel movements need to be explained. in the footnotes. Need to note what the units moving are, where the personnel strengths came from, etc.

5. SCREEN 4: No comments.

6. SCREEN 5: There are no footnotes explaining any of the costs or savings or the shutdown square footage.

7. SCREEN 6: Footnote why you are adding personnel in one year and then subtracting personnel in a later year.

8. SCREEN 7: No comments.

9. SCREEN 8: No comments.

DAVID SMITH
MAJ, AR
Operations Research Analyst

MICHAEL F. MAGUIRE
TABS Manpower Analyst

Cc: COL Tarantino

16 MAR

MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0083b Realign Seal Beach

1. GENERAL COMMENTS: Long and detailed footnote in Screen One, while none of the actions in the other screens are footnoted.

2. SCREEN 1: No comments

3. SCREEN 2: No comments.

4. SCREEN 3: No footnotes present. Personnel movements need to be explained in the footnotes. Need to note what the units moving are, where the personnel strengths came from, etc.

5. SCREEN 4: No comments.

6. SCREEN 5: There are no footnotes explaining any of the costs or savings or the shutdown square footage.

7. SCREEN 6: Footnote why you are adding personnel in one year and then subtracting personnel in a later year.

8. SCREEN 7: No comments.

9. SCREEN 8: No comments.

DAVID SMITH
MAJ, AR
Operations Research Analyst

MICHAEL F. MAGUIRE
TABS Manpower Analyst

Cc: COL Tarantino

11 FEB

MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0086 Realign Lackland AFB

1. GENERAL COMMENTS:
   a. COBRA Analysis has no footnotes, except for cryptic notes on Screen 1.
   b. Candidate recommendation description does not fully define the intent of the proposal. The recommendation need to describe whether the function transfers to the Army and integrates with operations at Tobyhanna AD or whether the Air Force operation just moves to Tobyhanna AD.

2. SCREEN 1: The screen has unintelligible footnotes. The candidate recommendation description should be included here.

3. SCREEN 2: No comments.

4. SCREEN 3: No footnotes describing the personnel moving. No indication whether the 137 civilians moving to Tobyhanna become Army employees or remain Air Force.

5. SCREEN 4: No comments.

6. SCREEN 5: There are no footnotes explaining any of the costs or savings.

7. SCREEN 6: No footnotes explaining odd personnel additions and reductions. Twenty-six civilians are added to Lackland AFB in 2006 and then 66 are removed in 2007. This should be explained. The same situation occurs at Tobyhanna in 2007 and 2009.

8. SCREEN 7: No comments.

9. SCREEN 8: No comments.

David A. Smith
DAVID SMITH
MAJ, AR
Operations Research Analyst

Michael F. Maguire
MICHAEL F. MAGUIRE
TABS Manpower Analyst

Cc: COL Tarantino

14 MAR

MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0127A Barstow

1. GENERAL COMMENTS: COBRA only has footnotes in Screen One, while none of the actions in the other screens are footnoted.

2. SCREEN 1: No comments

3. SCREEN 2: No comments.

4. SCREEN 3: No footnotes present. Personnel movements need to be explained. in the footnotes. Need to note what the units moving are, where the personnel strengths came from, etc.

5. SCREEN 4: No comments.

6. SCREEN 5:
   a. There are no footnotes explaining any of the costs or savings or the shutdown square footage.
   b. MILCON Cost Avoidance must be for new mission MILCON. Upgrading current facilities does not constitute new mission MILCON.

7. SCREEN 6: Footnote why you are adding personnel in one year and then subtracting personnel in a later year.

8. SCREEN 7: No comments.

9. SCREEN 8: No comments.

DAVID SMITH
MAJ, AR
Operations Research Analyst

MICHAEL F. MAGUIRE
TABS Manpower Analyst

Cc: COL Tarantino

16 MAR

MEMORANDUM FOR RECORD

SUBJECT: COBRA Review of IND-0127b Realign Red River

1. GENERAL COMMENTS: Long and detailed footnote in Screen One, while none of the actions in the other screens are footnoted.

2. SCREEN 1: No comments

3. SCREEN 2: No comments.

4. SCREEN 3: No footnotes present. Personnel movements need to be explained. in the footnotes. Need to note what the units moving are, where the personnel strengths came from, etc.

5. SCREEN 4: No comments.

6. SCREEN 5: There are no footnotes explaining any of the costs or savings or the shutdown square footage.

7. SCREEN 6: Footnote why you are adding personnel in one year and then subtracting personnel in a later year.

8. SCREEN 7: No comments.

9. SCREEN 8: No comments.

DAVID SMITH
MAJ, AR
Operations Research Analyst

MICHAEL F. MAGUIRE
TABS Manpower Analyst

Cc: COL Tarantino