

(Unclassified)

EXECUTIVE SUMMARY

(7 MAY 03)

(U) Joint Cross Service Group (Industrial) April 2003. (U) (SAIE-IA) In April the Industrial JCSG functions and notional metrics were sent to the IEC for approval. Major functional categories include; maintenance, ammunition and armament and shipyards overhaul and repair. Sub-categories of maintenance include; training aircraft, fighter/bomber aircraft, utility/airlift aircraft, rotary wing aircraft, ground vehicle support equipment, electronics, engines and maintenance combat field/fleet support. Sub-categories within ammunition and armament include; small/medium ammunition, propellants and explosives, nuclear, biological and chemical weapons, large ammunition, all metal parts and directed energy weapons. Moving the entire ammunition and armament life-cycle management from the Supply and Storage JCSG to the Industrial JCSG is awaiting approval by the IEC. The specific ammunition and armament areas include the industrial base for manufacturing, production, maintenance, supply, storage, and demilitarization. The Supply and Storage JCSG will provide support as required for the supply and storage aspects of ammunition and armament. The Industrial JCSG did not meet in the month of April. Currently there are no impediments, and no Army assistance is required. PREPARE MEMO_____.

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APPROVED BY _____

Tasking Control # _____ (if appropriate)

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EXECUTIVE SUMMARY

7 May 03

TECHNICAL JOINT CROSS SERVICE GROUP. (SAIE-IA) In the Technical Group's report submitted to the Infrastructure Steering Group for approval, three areas were recommended for functional analysis. The areas include; Research (Science and Technology), Development and Acquisition, and Test and Evaluation. Although Ranges were originally included as an area for analysis, a decision was made to allow a sub-group of the Education and Training Group take the lead on Ranges, with support from the Technical Group. The Technical Group continues work on determining analytical requirements and notional metrics to support assessments of "military value." PREPARE MEMO _____.

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EXECUTIVE SUMMARY

(7 MAY 03)

(U) Joint Cross Service Group (Supply and Storage) April 2003. (U) (SAIE-IA) In April the Supply and Storage JCSG functions and notional metrics were sent to the IEC for approval. Functions include; fuel, rations, clothing and textile, repair parts, depot level repair parts, medical supplies, end-items, construction material, troop support material and test, measurement and diagnostic equipment. Of note, DLA membership was added to the JCSG and is awaiting approval by the IEC. An O6 working group stood up to determine composition, function and roles of analytic teams that will work for the JCSG. The S&S JSCG 06 WG will brief JCSG primaries on 12 May recommending that each Service Principal (Army, Navy, Air Force, Marine) lead a Supply and Storage analysis focused in four grouped commodity/functional areas - Fuel, Special, Ammo (supporting the Technical JCSG); Rations, Medical, Construction material; Repair parts, end items, TMDE; and Clothing, Troop support. The service lead is to perform a complete review (bottom-to-top) of the supply, storage and distribution roles, missions, functions and services associated with each commodity group. It is recommended that DLA, although a member of the JCSG, not be given a lead, but is a supporting member of each groups effort. Such an approach provides the needed flexibility to perform a comprehensive assessment, allowing the integration of critical performance metrics, not just capacity, capabilities and business costs, into the assessment process. It is envisioned the recommendations from these groups directly target Military Value and the impact on the ability to ensure a responsive national and installation S&S infrastructure to support the warfight. The next step is to work with other services and DLA to define and work critical supply chain metrics that add value to the analysis process and ultimate JCSG recommendations. Currently there are no impediments and Army assistance is not required. PREPARE MEMO_____.

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APPROVED BY _____

Tasking Control # _____ (if appropriate)

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EXECUTIVE SUMMARY

7 May 03

MEDICAL JOINT CROSS SERVICE GROUP. (SAIE-IA) The Medical Group plans to conduct a comprehensive review of all medical functions with the intent to enhance the Military Health System's transformational efforts. The Medical Group will evaluate functions in; Healthcare Education and Training, Medical/Dental Market Requirements, Deployment Force Sizing, Medical/Dental Research, Development and Acquisition, and Joint Medical/Dental Infrastructure. The Supply and Storage Group will evaluate medical logistics with support from the Medical Group. The Medical Group is moving ahead in populating their sub-committees to continue detailed analysis. Bi-weekly meetings for the Medical Group are currently scheduled through September 2003. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

(19 MAY 03)

(U) Joint Cross Service Group (Education and Training) April 2003. (U) (SAIE-IA) In April the Education and Training JCSG proposed topics and notional metrics were sent to the IEC for approval. Proposed topics include specialized skill training, professional development education, flight training and ranges. Excluded functions included one-station unit training, service-unique basic training, and recruiting, officer accessions (Service Academies, ROTC, etc.), junior officer PME programs, NCO academies, enlisted leadership schools, graduate medical education and health professionals (Medical JCSG will lead), and collective training at the unit level. The Education and Training Chairman will designate the sub-group leads for each topic at the next scheduled meeting. PREPARE MEMO_____.

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OFFICE OF THE SECRETARY OF THE ARMY
101 ARMY PENTAGON
WASHINGTON, DC 20310-0101



May 6, 2003

REPLY TO
ATTENTION OF

**MEMORANDUM FOR DEPUTY ASSISTANT SECRETARY OF THE ARMY
(INFRASTRUCTURE ANALYSIS)**

**SUBJECT: Summary of Work of the Headquarters and Support Activities
Joint Cross-Service Group (JCSG) -- April 2003**

Reference DASA(IA) e-mail message, subject: JCSG ExSums to SRG and EOH, dated 3:54PM, May 5, 2003.

The following paragraphs summarize work of the Headquarters and Support Activities JCSG in April 2003:

"The Headquarters and Support Activities JCSG prepared and submitted its initial report to the ISG on April 1, 2003. Over the past month, the JCSG reviewed the recommended changes of the ISG to the initial report and prepared a final version of the report. Based on the recommended organizational changes to sub-groups, sub-group leaders began development of work plans for their functional areas of study with a suspense of May 15, 2003 for the first drafts. Refinements are expected by early June 2003. The JCSG contractor staff has compiled a library of reference material and started data collection across the functional domains of the JCSG to support scoping of problems. Additionally, they drafted an Internal Control Plan for the JCSG using Policy Memorandum #1 as the start point.

"There are no impediments to the work of the JCSG at this time, other than obtaining sufficient staff to develop plans and conduct analyses. This effort is expected to surge upon completion of the work plans and better understanding of manpower requirements.

"The only forthcoming Army issue will be the staffing of the JCSG and the McDonald sub-group. A deputy to the chairman has been identified and will report when it is clear that the Army will be allowed to replace McDonald as the chairman of the JCSG."

John W. McDonald

Deputy Under Secretary of the Army
Chairman, Headquarters and Support Activities
Joint Cross Service Group

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EXECUTIVE SUMMARY

1 Apr 05

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.** To inform TABS of the significant activities of the E&T JCSG during Mar 2005. The JCSG Principals met three times during the month 3, 10 and 24 Mar. The primary focus of each of these sessions was to review and make decisions on subgroup candidate recommendations.

Of the E&T JCSG's 62 scenarios, 14 have been placed into the "deleted" category, 34 have been placed into the "deactivated category" and 14 have been approved as candidate recommendations. Four of the 14 candidate recommendations are Army Scenarios with JCSG oversight. Of the 14 candidate recommendations, 1 still requires briefing to the ISG. The IEC deleted 1 and the ISG deleted 4.

The E&T JCSG's one remaining candidate recommendation (ET CR-0038A –was formerly called ET-CR-0038R) will be presented to the ISG on 8 Apr 05. All of the Navy and Air Force's concerns have been addressed and adjudicated. OGC approved the candidate recommendation late on 1 April and the CR will be placed into the portal on 4 Apr 05.

The ISG recommended that the E&T JCSG reexamine some of their deactivated scenarios (Mr. Wynne Memo, dated 9 Mar 05). The JCSG reviewed each of the scenarios and maintained their original position to deactivate them.

The subgroups received DOD IG reports pertaining to capacity and military value. The subgroups have worked with the services to correct data deficiencies. Additionally, the JCSG continued to update their Capacity Analysis and Military Value Reports.

Next Steps:

- Prepare and finalize Candidate Recommendations
- Participate in Red Team Sessions
- Finalize Capacity and MIL VAL Reports
- Review and confirm that all data has been properly certified
- Prepare Final Report

PROVIDE MEMO: _____

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EXECUTIVE SUMMARY

1 April 2005

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (Intelligence JCSG). (DAMI-RI) In March, the Intelligence JCSG continued to conduct weekly formal sessions. The sessions focused on review/approval of Candidate Recommendations (CRs) and reports. From the eight declared scenarios, the Intelligence JCSG presented four Candidate Recommendations to the ISG receiving approval on three scenarios. The three were approved by the IEC. Intelligence JCSG representatives have worked closely with TABS during the integration phase on those CRs impacting Army installations. The Core Team conducted a final review of Capacity and Military Value Reports. The Intelligence JCSG Core Team continues to monitor other joint and Service CRs that have potential intelligence community implications. The Core Team is currently focused on briefing the Red Team, report writing and the final presentation to the IEC. What's Next: Core Team will continue develop and finalize reports and briefings to complete required BRAC requirements. The weekly Principals sessions will continue to be held till mid May when an assessment will be made on future meetings. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

7 Apr 05

(U) Joint Cross Service Group (Supply and Storage) March 2005. (U) (SAIE -IA)
The S&S JCSG met with its Principals on three occasions in Mar 05. The Principals deliberated and provided guidance for final development of S&S-0048 and S&S-0035. The S&S JCSG Chairman along with representatives from the Industrial JCSG briefed S&S-0048 to Mr. Wynn in private session on 10 Mar 05. S&S-0048 was then briefed and approved at the ISG on 15 Mar 05 and was later approved by the IEC. S&S-0035 was presented to the ISG on 18 Mar 05, at which time it was agreed to revise the recommendation to accommodate Army plans for a virtual ICP. The S&S-JCSG worked the remainder of Mar 05 coordinating the details for the revised recommendation. The JCSG also met with the OSD Red Team for a second time on 30 Mar 05. PREPARE MEMO ____.

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APPROVED BY _____

Tasking Control # _____ (if appropriate)

U N C L A S S I F I E D

EXECUTIVE SUMMARY

11 April 2005

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M)

As of the end of March 2005, the Medical Joint Cross Service Group approved a total of 20 candidate recommendations. Two recommendations will have a significant impact on the Army. The Red Team met with the MJCSG on 9 April 2005 to prepare for future presentations to the BRAC Commission. There continued to be no significant issues to halt the preparation of MJCSG formal candidate recommendation submissions. Good coordination with the MILDEPS and other JCSGs to clarify, integrate, and deconflict scenario proposals continued. This work resulted in better estimates and strengthened recommendations. MJCSG analysts assessed impacts of population changes at Service installations resulting from all approved recommendations relating to modularity and potential Integrated Global Presence and Basing Strategy decisions. A reassessment of the cumulative changes and subsequent health care services support requirements will impact the MJCSG prior to final approval of candidate recommendations. As the month concluded, work had begun to participate in the OSD process to package candidate recommendations.

PREPARE MEMO _____.

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APPROVED BY: Maurice Yaglom

U N C L A S S I F I E D

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EXECUTIVE SUMMARY

8 Apr 05

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U)
(DAPR-ZB) As of 31 March, 48 HSA JCSG Candidate Recommendations (CRs)
were approved by the ISG, 46 of which have tentative IEC approval. Two CRs have
been disapproved by the ISG. Several CRs will be revisited by both the ISG and IEC
in April as the end game becomes clearer. Subgroups/Teams continued to meet with
the DoDIG to work through capacity, military value and COBRA methodologies and
to verify certification of data. The JCSG worked with MILDEPs to allocate costs and
savings to CRs. On 28 March, HSA JCSG provided a follow-up brief to the Red
Team. Focus in April will be on integration of CRs, strategy brief to the IEC,
completion of final CR packages, and preparation of final report. PREPARE MEMO
_____.

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EXECUTIVE SUMMARY

1 Apr 05

(U) Joint Cross Service Group (Industrial) Mar 2005. (U) (SAIE -IA)

Updates on the three Industrial Joint Cross Service Sub-groups (Munitions and Armaments, Maintenance, and Ship Yard and Repair):

-By 11 Mar, completed briefing 34 Candidate Recommendations through the Infrastructure Steering Group (ISG)

-29 Mar, final meeting with the Red Team (comments very favorable)

-By 31 March, completed integration sessions with the TABS office

-Completed intensive review by GAO and DODIG

-Preparing to make final COBRA runs to incorporate comments from GAO, DODIG, and the Military Departments

There are no impediments to meeting the final milestones:

-Finalize COBRA runs by 14 Apr

-Final COBRA runs and revised quad charts to OSD by 15 Apr

-Draft report by 22 Apr

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APPROVED BY _____

Apr 05

Executive Summary

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). TJCSG Principals continue to meet every weekday to review progress. The TJCSG has produced 23 candidate recommendations, with only one more potential recommendation still working. Integrating recommendations across other JCSGs and Services is the highest priority effort ongoing. The OSD red team review has occurred and suggestions for improvement have been accommodated. The TJCSG report is also approaching final form.

Army interests across research laboratories, development and acquisition activities, and test and evaluation have been reviewed within the TJCSG. All candidate recommendations proposed thus far ensure the Army's needs in these areas are maintained. Realignment proposals have focused on consolidation of activities at locations where the full spectrum of RDT&E can be conducted, realignment of basic research for better partnering across the Services and with DARPA, and retention of Service core competencies. Principal stakeholders for TJCSG actions are ASA(ALT) and AMC. Coordination between the TJCSG and the Army's SRG has occurred for all recommendations.

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EXECUTIVE SUMMARY

1 Mar 05

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.** To inform TABS of the significant activities of the E&T JCSG during Feb 2005. The JCSG Principals met three times during the month 2, 10 and 17 Feb. The primary focus of each of these sessions was to review and make decisions on subgroup candidate recommendations.

Of the JCSG's 58 scenarios, 13 have been placed into the "deleted" category, 30 have been placed into the "deactivated category" and 14 have been approved as candidate recommendations. Four of the 14 candidate recommendations are Army Scenarios with JCSG oversight. There has been an issue with presentation of the Army Oversight scenarios and that has now been resolved. Mr. Abell, Mr. Potocheny and Dr. College met on 28 Feb and agreed that the E&T JCSG would reactivate the scenarios and present them to the ISG, assuming approval by the JCSG Principals. TABS will present them to the E&T JCSG Principals on 3 Mar 05. The remaining scenarios, primarily dealing with ranges, will also be presented to the Principals on 3 Mar 05.

OSD has recommended that the E&T JCSG reexamine some of their deactivated scenarios, especially if they were deactivated primarily based on cost. This review is ongoing and will continue into early March.

Additionally, the JCSG continued to update their Capacity Analysis and Military Value Reports.

Next Steps:

- Prepare and finalize Candidate Recommendations
- Obtain legal review of remaining Candidate Recommendations
- Finalize Capacity and MIL VAL Reports
- Review and confirm that all data has been properly certified
- Prepare Final Report

PROVIDE MEMO: _____

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APPROVED BY: Mr. Jim Gunlicks

(UNCLASSIFIED)

EXECUTIVE SUMMARY

2 Mar 05

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) In February, HSA JCSG declared an additional 12 scenarios as Candidate Recommendations (CRs). The JCSG now has 53 active declared CRs. Thirty-six declared CRs were approved by the ISG and 27 by the IEC; eight are on hold pending further information and discussion; two were disapproved. HSA JCSG Members, Subgroup deputies and Analysis Team provided an in-brief to the OSD Red Team on 17 Feb. Focus in March will be on the completion of CRs for ISG and IEC review, integration of CRs with MILDEPs, resolution of capacity and military value data issues and audit of analysis by the DoDIG. The JCSG's goal is to complete analysis with 49 approved CRs, understanding that some may be subsumed during the integration process. PREPARE MEMO _____.

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4 Mar 2005

(U) INDUSTRIAL JOINT CROSS SERVICE GROUP (IJCSG) MONTHLY EXSUM

The Industrial Joint Cross Service Group has completed the 1st major leg of the BRAC analysis. They have sent forward 34 candidate recommendations. The status of the 34 candidate recommendation is as follows:

- The Munitions and Armaments Subgroup has completed their candidate recommendation submissions. They submitted 15 recommendations. All 15 recommendations impact the Army and 2 of the 15 impact the Navy. All 15 were approved by the IJCSG and ISG and 14 are approved by the IEC (last one scheduled for next IEC review).
- The Ship and Overhaul Subgroup has completed their candidate recommendation submissions. They submitted 8 candidate recommendations (all impact the Navy). All 8 were approved by the IJCSG and ISG and 7 are approved by the IEC (last one scheduled for the next IEC review).
- The Maintenance Subgroup has completed their candidate recommendation submissions. They submitted 11 candidate recommendations. The recommendations impact the Army, Navy, Air, Force, and the Marine Corps. All 11 were approved by the IJCSG and 5 are approved by the ISG. The remaining 6 are scheduled for the next ISG and IEC.

The road ahead for the IJCSG is to:

- Participate and support the “knitting process”.
- Fine tune the candidate recommendations
- Work with and support the Military Departments
- Develop draft reports
- Support the Red Team

There are no impediments to meeting milestones.

Approved _____

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EXECUTIVE SUMMARY

1 March 2005

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (Intelligence JCSG). (DAMI-RI) In February, the Intelligence JCSG continued to conduct weekly formal sessions. The sessions focused on review/approval of proposals and scenarios. The Intelligence JCSG has eight active scenarios registered in the DoD tracking tool, two additional scenarios are being considered. All Intelligence JCSG candidate recommendations will be briefed to the ISG in March. Final candidate recommendations are estimated to be no greater than six with two having Army installations being impacted. Army impacts are being evaluated and coordinated with TABS Group. A successful senior level meeting was conducted this month between DoD, TABS, and selected Intelligence JCSG Principals to clarify a candidate recommendation. The Intelligence JCSG Core Team continues to monitor other joint and Service scenarios that have potential intelligence community implications. The DCS, G-2 BRAC team continues to work with MACOM trusted agents, TABS Group, and senior leaders in the Army intelligence community on scenario deconfliction. What's Next: Core Team will continue to analyze collected data, refine scenarios, and complete required BRAC reporting requirements. The weekly Principals sessions will continue to be held till all requirements have been completed. PREPARE MEMO_____.

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APPROVED BY_____

U N C L A S S I F I E D

EXECUTIVE SUMMARY

2 March 2005

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M)
The Medical Joint Cross Service Group submitted four additional candidate recommendations which were subsequently approved by the ISG. To date, thirteen have been approved by the ISG and nine by the IEC. Two of the four recommendations submitted to the IEC will have a significant impact on the Army. Additional recommendations were pending MJCSG and ISG consideration. There continued to be no significant issues to halt the preparation of MJCSG formal candidate recommendation submissions. Good coordination with the MILDEPS and other JCSGs to clarify and deconflict scenario proposals occurred. Several scenario proposals were dropped from consideration or were modified as a result of these efforts. New proposals were also generated based on Service and other JCSG candidate recommendations. MJCSG analysts began to assess impacts of significant population changes at Service installations resulting from all approved Candidate Recommendations. A reassessment of the cumulative changes and subsequent health care services support requirements could result in changes to approved candidate recommendations or the submission additional recommendations.

PREPARE MEMO _____.

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APPROVED BY: Maurice Yaglom

U N C L A S S I F I E D

4 Mar 05

Executive Summary

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). TJCSG Principals are meeting every weekday to review progress. The TJCSG has already produced four candidate recommendations, with 9 more to be reviewed by the ISG on 4 Mar, and 6 or 7 more expected for the 18 March ISG review. Finalizing recommendations is the highest priority effort within the TJCSG.

Army interests across research laboratories, development and acquisition activities, and test and evaluation have been reviewed within the TJCSG. All candidate recommendations proposed thus far ensure the Army's needs in these areas are maintained. Realignment proposals have focused on consolidation of activities at locations where the full spectrum of RDT&E can be conducted, realignment of basic research for better partnering across the Services and with DARPA, and retention of Service core competencies.

Data corrections and changes from the field are still occurring. Impacts of all recommendations are being heard and are being coordinated with Army stakeholders. TJCSG recommendations are currently being integrated with those of the other joint cross service groups and the other Services.

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EXECUTIVE SUMMARY

3 Mar 05

(U) Joint Cross Service Group (Supply and Storage) January 2005. (U) (SAIE - IA) The Supply and Storage Joint Cross Service Group (JCSG) met with its Principals on 14 Feb 05 to review scenario status and to obtain decisions for continued scenario development. During the 14 Feb 05 session, the Principals decided not to pursue S&S-0030, and they agreed to further develop S&S-0035 as the preferred ICP scenario. The Principals also agree to offer TABS an opportunity to develop an additional Army-specific ICP scenario, if TABS wishes to do so. The Principals met with the OSD "Red" Team on 17 Feb 05 and discussed the processes and strategies used within the JCSG to develop scenarios. The Group continued finalizing and submitting scenarios to OSD, and prepared Principals to present these to the ISG. PREPARE MEMO_____.

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APPROVED BY _____

Tasking Control # _____ (if appropriate)

EXECUTIVE SUMMARY

31 Jan 05

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.** To inform TABS of the significant activities of the E&T JCSG during Jan 2005. The JCSG Principals met seven times during the month 5,6,12,13,19,26, and 27 Jan. The primary focus of all of these sessions was to review and make decisions on subgroup candidate recommendations.

Of the 58 scenarios, eight have been placed into the “deleted” category, 24 have been placed into the “deactivated category” and 15 have been approved as candidate recommendations. Four of the 15 candidate recommendations are Army Scenarios with JCSG overwatch. The E&T JCSG principals expect to complete deliberations on all remaining scenarios (15) as potential candidate recommendations by mid-February. TABS provided extremely responsive support to the subgroups in preparation of Criteria 8. Additionally, during the month, the JCSG updated their Capacity Analysis and Military Value Reports.

The four Army scenarios being overwatched by the JCSG have been to legal review once and should be completed and entered into the OSD tracker the first week of February.

BRAC funding for contract support was received on 13 Jan 05. These resources will ensure uninterrupted work flow through Jun 05.

Next Steps:

- Prepare and finalize Candidate Recommendations
- Obtain legal review of Candidate Recommendations
- Finalize Capacity and MIL VAL Reports
- Review and confirm that all data has been properly certified

PROVIDE MEMO: _____

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EXECUTIVE SUMMARY

1Feb 05

(U) Joint Cross Service Group (Industrial) Jan 2005. (U) (SAIE-IA)
Updates on the three Industrial Joint Cross Service Sub-groups:

-Munitions and Armaments:

- Completed scenario data call questions
- Analyzed 34 scenarios
- Sent forward to the IJCSG 15 Candidate Recommendations
- Completed DRAFT COBRA runs on all 15
- Sent 12 forward for review by the Office of General Counsel
- Expect to have all 15 through the ISG and IEC by 25 Feb

-Ship Overhaul and Repair:

- Completed scenario data call questions
- Analyzed 25 scenarios
- Will have approximately 8 Candidate Recommendations to go forward to the IJCSG
- Sent 6 forward to the Office of General Counsel
- Expect to have all complete by 25 Feb

- Maintenance:

- Completed scenario data call questions. Working on data purification
- Analyzed 29 scenarios
- Will have 13-14 Candidate Recommendations
- Working COBRA runs, drafts with Office of General Counsel, IJCSG, etc.
- Will have most of the candidates to the ISG by 25 Feb.

Next major milestone is preparing for the Red Team. Will have 1st session with the Red Team on 4 Feb. The subgroups are working toward getting everything through the ISG/IEC by mid Mar. There ARE impediments. The subgroup needs data purification to occur at every "gate". This will help everyone to produce iron-clad products.

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EXECUTIVE SUMMARY

2 February 2005

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (Intelligence JCSG). (DAMI-RI) In January, the Intelligence JCSG continued to conduct weekly formal sessions. The sessions focused on review/approval of proposals and scenarios. The Intelligence JCSG has eight active scenarios registered in the DoD tracking tool. All candidate intelligence JCSG scenarios should be briefed to the ISG by the end February. Of the eight active scenarios, the Army provided new data and/or clarification for six of the scenarios. Army impacts are being evaluated and coordinated with TABS Group. The Intelligence JCSG Core Team continues to monitor other joint and Service scenarios that have potential intelligence community implications. The DCS, G-2 BRAC team continues to work with MACOM trusted agents, TABS Group, and senior leaders in the Army intelligence community on scenario deconfliction. What's Next: Core Team will continue to analyze collected data, refine scenarios, and complete required BRAC reporting requirements. The weekly Principals sessions will continue to be held till all requirements have been completed. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

1 Feb 05

(U) Joint Cross Service Group (Supply and Storage) January 2005. (U) (SAIE - IA) The Supply and Storage Joint Cross Service Group (JCSG) met with its Principals on 5, 12 and 26 Jan 05 to review scenario status and to obtain decisions for continued scenario development. During these sessions, the Principals decided not to pursue scenarios #S&S-0027, 0028, 0036 and 0038. The Principals also agreed that scenario #S&S-0030 needed data verification before it could be completed. The Army 0-6 Lead on the JCSG conducted a site visit and began working with TABS to obtain improved data. The JCSG submitted one scenario to OSD BRAC as a candidate recommendation and will submit three others on 1 Feb 05. The JCSG also began expeditiously developing an enabling scenario to support the Industrial JCSG's effort to divest supply and storage functions from depots and shipyards. PREPARE MEMO_____.

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Tasking Control #_____ (if appropriate)

U N C L A S S I F I E D

EXECUTIVE SUMMARY

4 February 2005

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M)
The Medical Joint Cross Service Group focused its attention on deliberative sessions to approve candidate recommendations to be forwarded to the ISG for consideration and approval. To date, nine have been approved by both the ISG and the IEC. None of these will have significant impacts on the Army. There continued to be no significant issues to halt the preparation of the se MJCSG formal Candidate Recommendation submissions. There has been good coordination with the MILDEPS and other JCSGs to clarify and deconflict scenario proposals. Data collection and correction continues due to the complexities of the remaining proposed scenarios. MJCSG analysts have worked closely with the Services to obtain the needed information regarding major recommendations which will require the reassessment of health care services support requirements. MJCSG analysts have begun to assess the cumulative aspects of all BRAC recommendations as preparations are made to refine initial BRAC COBRA results.
PREPARE MEMO _____.

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U N C L A S S I F I E D

4 Feb 05

Executive Summary

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). TJCSG Principals are meeting every weekday to review progress. TJCSG deliberations are now necking down scenarios to candidate recommendations, and completing the final analysis of the scenario data. The TJCSG delivers its first scenario to the ISG on 4 Feb. This scenario would relocate the Army's basic research capability to be co-located with the other service basic research offices as well as DARPA. I have supported this scenario as the Army principle and fully coordinated with ASA(ALT) and AMC. This is a positive step towards a joint basic research capability for DoD.

Army remanded scenarios (Soldier/Land Warfare Life Cycle Management Center and Land Network Warfare Life Cycle Management Center) are undergoing final COBRA analysis within TABS. Modifications to the proposed Soldier/Land Warfare scenario will be briefed for formal Army approval at the 8 Feb SRG and for formal TJCSG approval on 10 Feb. Analysis of the Land Network Warfare scenario is still ongoing.

PREPARE MEMO _____

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(UNCLASSIFIED)

EXECUTIVE SUMMARY

2 Feb 05

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) In January, HSA JCSG declared an additional 30 scenarios as Candidate Recommendations (CRs), bringing the total to 51 (one Financial Management (DFAS); three Military Personnel; 16 Major Admin/Headquarters; 14 Installation Management; one Civilian Personnel; five Corrections; four COCOMs; three Defense Agencies; and four Reserve/Recruiting Headquarters). Twenty-three declared CRs have been approved by the ISG and IEC; one is on hold pending further information and discussion. OSD General Counsel observed during review of CR packages that some certified capacity data provided by MILDEPs is of questionable quality. Major Admin/Headquarters CRs approved by ISG and IEC cannot be forwarded to SecDef until data issues are resolved. Focus in February will be on resolution of capacity and military value data issues, review of the 10 remaining scenarios as potential CRs, and continued submission of CRs to the ISG. February activity will also include meetings with OSD Red Team. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

3 Jan 05

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.** To inform TABS of the significant activities of the E&T JCSG during Dec 2004. The JCSG Principals met four times during the month 2, 9, 16 and 21 Dec. The primary focus of all of these sessions was to review and comment on subgroup proposals.

To date, 58 scenarios have been vetted through the principals and loaded into the OSD Scenario Tracking Tool. Seven have been placed into the “deleted” category and 51 remain actionable. Scenario Specific Data Calls have been loaded into the OSD portal and TABS continues to provide responsive support. TABS is also providing support to the subgroups in preparing Criteria 8. Subgroup members continue meeting with TABS action officers to resolve potential issues with Scenario specific data calls. Additionally, during the month, the JCSG updated their Capacity Analysis and Military Value Reports.

The principals approved 4 scenarios to move forward as Candidate Recommendations. All 4 were scenarios subcontracted to TABS. The major issue still needing resolution is who (JCSG or TABS) will present these Candidate Recommendations to the ISG. Mr. Abell tasked the OSD LNO (Mr. Buzzell) to get resolution from OSD BRAC. Initial inclination was to pass the candidate recommendations back to TABS for presentation, however, Mr. Gunlicks presented compelling reasons that the Candidate Recommendations should be presented by the JCSG.

BRAC funding expired on 31 Dec 04. Although TABS has supported our requirements and submitted paperwork to ABO, we still require resourcing as soon as possible.

Next Steps:

- Closeout all remaining Capacity/MIL VAL data issues
- Finalize Capacity and MIL VAL Reports
- Prepare and finalize Candidate Recommendations
- Obtain legal review of Candidate Recommendations

PROVIDE MEMO:_____

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APPROVED BY: Mr. Jim Gunlicks

5 Jan 05

Executive Summary

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). TJCSG Principals are meeting every weekday to review progress; twice face to face, and three times via telephone. Scenario data calls are still being answered by all services however; the expectation is that all data is back to the TJCSG for analysis by the end of this week. Requests for clarification will continue as subject matter experts review the data. Candidate recommendations are emerging from the scenarios at this time; completing the analysis of the scenario data and producing the remaining recommendations is the priority task at present.

Army remanded scenarios (Soldier/Land Life Cycle Management Center and Land Network Warfare Life Cycle Management Center) are undergoing COBRA analysis within TABS. These scenarios are being fully coordinated between AMC and ASA(ALT). Once the analysis of these scenarios is complete, outputs will be briefed within the TJCSG and to AMC and ASA(ALT) senior leadership.

Coordination between the TJCSG and the E&T JCSG continues. There are no conflicting scenarios regarding test and evaluation open air ranges between these groups.

PREPARE MEMO_____

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EXECUTIVE SUMMARY

3 Jan 05

(U) Joint Cross Service Group (Supply and Storage) December 2004. (U) (SAIE - IA) The Supply and Storage Joint Cross Service Group (JCSG) continued to develop its scenarios with the original objective of submitting final candidate recommendations by 20 Dec 04. This effort included obtaining initial General Counsel reviews for legal sufficiency. The JCSG Principals later slipped the target date from 20 Dec 04 to 14 Jan 05. On 9, 16 and 22 Dec 04, the Group met with its Principals to review status of scenarios and to obtain decisions for continued scenario development. The Group received various data call responses and issued follow-on requests for clarification in some cases. In other cases, COBRA and economic impact analyses were initiated. Army JCSG members also participated in multiple panels and boards sponsored by TABS to integrate and review proposals impacting Army Resources.
PREPARE MEMO_____.

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EXECUTIVE SUMMARY

5 January 2005

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (Intelligence JCSG). (DAMI-RI) In December, the Intelligence JCSG continued to conduct weekly formal sessions. The sessions focused on review/approval of proposals and scenarios. To date, the Intelligence JCSG has registered eleven scenarios in the DoD tracking tool. Three scenarios have been deleted. The Intelligence JCSG Core Team continues to monitor about 30 other scenarios that have potential intelligence community implications. In support of developed scenarios, the Intelligence JCSG initiated additional data collection calls to the Army, Air Force and DoD intelligence agencies. Of the eight active scenarios, the Army provided new data and/or clarification for six of the scenarios. Army impacts are being evaluated and coordinated with TABS Group. All candidate scenarios should be identified by the end of January. The DCS, G-2 BRAC team continues to work with MACOM trusted agents, TABS Group, and senior leaders in the Army intelligence community on scenario deconfliction. What's Next: Core Team will continue to analyze collected data, refine scenarios, and complete required BRAC reporting requirements. The weekly Principals sessions will continue to be held till all requirements have been completed. PREPARE MEMO_____.

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(UNCLASSIFIED)

EXECUTIVE SUMMARY

3 Jan 05

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) In December, HSA JCSG submitted its initial Military Value Analysis Report to OSD and declared 21 scenarios as candidate recommendations (one Financial Management (DFAS); three Military Personnel; four Major Admin/Headquarters; and twelve Installation Management). Submission of candidate recommendations to the ISG is pending OSD General Counsel review. HSA JCSG staff continued to submit scenario data call questionnaires to MILDEPs and 4th Estate. Subgroups met with GAO representatives to assist them to develop a better understanding of how the results of capacity analysis, military values analysis, and optimization modeling (including any sensitivity analyses) support proposed candidate recommendations. HSA JCSG members completed meetings with 4th Estate principals to discuss JCSG thinking with respect to 4th Estate functions under review. Focus in January will be on continued analysis of scenario data, Criteria 5, 6, 7 and 8 analyses and preparation of candidate recommendations for submission to the ISG. Anticipate all candidate recommendations will be submitted to ISG by 31 Jan 05. PREPARE MEMO _____.

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U N C L A S S I F I E D

EXECUTIVE SUMMARY

12 January 2005

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M)
The Medical Joint Cross Service Group developed scenario data calls to support the preparation of candidate recommendations. Several completed scenario proposals were considered in deliberative sessions and were prepared for submission to the ISG or removed from further consideration. Approved candidate recommendations were submitted for OSD legal review and prepared for subsequent presentation to the ISG. There were no significant issues to halt the preparation of these MJCSG formal Candidate Recommendation submissions. However, data continued to be a significant challenge due to the complexities of the MJCSG data calls to the MILDEPs, especially for the Medical and Dental Education and Training; and Medical and Dental Research, Development and Acquisition Subworking Groups. MJCSG analysts have worked closely with the Services to obtain the needed information. MJCSG SMEs continued to engage counterparts in other JCSGs and the Services to coordinate and integrate ideas and proposals and to resolve conflicts as Service recommendations begin to surface.
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EXECUTIVE SUMMARY

14 JAN 04

(U) Joint Cross Service Group (Industrial) Nov 2004. (U) (SAIE -IA)

Status of datacalls for all Industrial subgroups:

- Capacity is complete
- Military Value is complete
- Scenario Datacall is complete
- Environmental Impact Summary is complete

Status of Candidate Recommendations:

- Munitions and Armaments has presented 13 to the IJCSG and the OGC. All will make it to the IJCSG by 19 Jan. There are 9 going forward to the ISG on 21 Jan and the remaining on 29 Jan.
- Maintenance has presented 2 to the IJCSG and are working toward meeting their 21 Jan deadline.
- Ship and Repair will finish presenting their recommendations to the IJCSG on 13 Jan. They have 5 recommendations that will go forward to the ISG on 11 Jan. And the remaining to the ISG by 21 Jan.

By 21 Jan, the IJCSG will have 80 percent of their recommendations through the OGC and to the ISG. Army is providing excellent support. For all the groups to make it, the Army needs to continue the level of support provided on quick turn around of clarification questions.

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EXECUTIVE SUMMARY

1 Dec 04

(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG) MONTHLY EXSUM. To inform TABS of the significant activities of the E&T JCSG during Nov 2004. The JCSG Principals met three times during the month 4, 10, and 18 Nov. The primary focus of all of these sessions was to review and comment on subgroup proposals.

To date, 46 scenarios have been vetted through the principals and loaded into the OSD Scenario Tracking Tool. Five have been placed into the “deleted” category and 41 remain actionable. 31 of 33 Scenario Specific Data Calls have been loaded into the OSD portal. A handful of proposals will be presented to the Principals on 2 Dec 04. This should close out E&T JCSG internally generated proposals/scenarios. Subgroup members are meeting with TABS action officers to resolve potential issues with Scenario specific data calls early. Additionally, during the month, the JCSG updated their Capacity Analysis and Military Value Reports.

Currently, BRAC funding expires on 31 Dec 04. Although TABS has supported our requirements and submitted paperwork to ABO, we will require resourcing as soon as possible.

Next Steps:

- Closeout all remaining Capacity/MIL VAL data issues
- Finalize Capacity and MIL VAL Reports
- Prepare and submit Scenario/COBRA data call requests
- Prepare and finalize Candidate Recommendations

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APPROVED BY: Mr. Jim Gunlicks

U N C L A S S I F I E D

EXECUTIVE SUMMARY

1 December 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M)
The Medical Joint Cross Service Group entered approved scenarios into the tracking tool. Several scenarios have been given thorough assessments through the Linear Optimization Model (LOM) to validate data, analytical approaches and methodologies. Data continues to be refined as responses to additional clarification questions are received. MJCSG SMEs have been engaged with counterparts in other JCSGs and the Services to coordinate and integrate ideas and proposals and to resolve conflicts as efforts continue to prepare final recommendations for submission to the ISG in December. COBRA Model templates are being prepared by each MJCSG subgroup and are being reviewed as a precursor to entry into the AT&L Portal for dissemination to the Services. Meetings are being held with MILDEP representatives to be sure they understand the COBRA data packages and to facilitate requests for scenario specific data. OSD notified the MJCSG of the requirement for a legal review for sufficiency and compliance with the BRAC legislation prior to forwarding to the ISG.

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EXECUTIVE SUMMARY

1 Dec 04

(U) Joint Cross Service Group (Industrial) Nov 2004. (U) (SAIE -IA)

Updates on the three Industrial Joint Cross Service Sub-groups:

-Completed Capacity Analysis Clarification questions and through the direction of Mr. Wynne, locked the Capacity database.

-There are still outstanding Military Value Clarification questions. (Zero for the Maintenance Subgroup and 19 for the Munitions and Armaments subgroup.

-All of the Subgroups completed submission of their scenario data call questions to the Army on 2 Dec. Data call addresses 31 scenarios. All of the scenario data call information is loaded into the OSD portal and a disk provided to the Army.

Next major milestone is 20 Dec. All Subgroups are working toward at least providing draft Candidate Recommendation by that date, but all of this depends on the turn around time from the Services. There ARE impediments to meeting the 20 Dec and we do need the assistance of the Army to meet this deadline.

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EXECUTIVE SUMMARY

3 Dec 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG Principals continue to meet twice a week with most of the effort involving: (1) closing out Requests for Clarifications on the Military Value Data call; (2) finalizing the Military Value scoring for the technical facilities, and (3) preparing the scenario data call worksheets for delivery to the Services for dissemination. The TJCSG has approximately 40 scenarios in the data base. Additionally, the TJCSG is beginning work on a candidate recommendation approach in order to rationalize support of the TJCSG overarching strategy by the results of the scenario analysis. The TJCSG continues dialoguing with members of the Ranges Subgroup of the E&T JCSG in order to compare proposals involving research, development, and testing facilities along with those involving test ranges. Two scenarios have already been convolved which simultaneously support both groups.

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EXECUTIVE SUMMARY

1 December 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (Intelligence JCSG). (DAMI-RI) In November, the Intelligence JCSG continued to conduct weekly formal sessions. The sessions focused on review/approval of proposals and scenarios. To date, the Intelligence JCSG has registered eleven scenarios in the DoD tracking tool. Two scenarios have been deleted. One proposal is currently under review pending approval by the Principals, no additional proposals from the military value analysis are projected. The Core Team is currently monitoring about 30 other scenarios that have potential intelligence community implications. The Core Team has significantly increased interface with other JCSGs and Service BRAC offices on these scenarios. In addition to proposals and scenarios, the Core Team is focused on finalizing the Capacity Report (analysis of excess capacity), military value analysis, and the 20-year intelligence future force structure. The DCS, G-2 BRAC team continues to work with MACOM trusted agents, TABS Group, and senior leaders in the Army intelligence community on scenario deconfliction and analysis of impacts to Army interest. What's Next: Core Team will continue to analyze collected data, refine scenarios, and complete required BRAC reporting requirements. The weekly Principals sessions will continue to be held till all requirements have been completed. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

2 Dec 04

(U) Joint Cross Service Group (Supply and Storage) November 2004. (U) (SAIE - IA) The Supply and Storage Joint Cross Service Group (JCSG) continued to develop its scenarios with the objective of submitting final scenario recommendations by 20 Dec 04. The Group initiated one additional enabling scenario at the request of TABS. On 8, 15 and 29 Nov 04, the Group met with its Principals to review status of scenarios and to obtain decisions for continued proposal development. The Group finalized scenario data calls and broadcast these to the service BRAC offices. Group representatives also met with the DLA and AMC BRAC offices to coordinate various scenario issues. Army JCSG members also participated in multiple panels and boards sponsored by TABS to integrate and review proposals impacting Army Resources.
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(UNCLASSIFIED)

EXECUTIVE SUMMARY

1 Dec 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U)
(DAPR-ZB) During November, HSA JCSG's principal area of effort was development and deconfliction of scenarios and preparation of scenario data calls. As of 30 Nov 04, members have declared 106 scenarios covering all functional areas. HSA JCSG staff submitted 247 scenario data call questionnaires to MILDEPs and 4th Estate, and received data from 33. HSA JCSG members continued meetings with 4th Estate principals to discuss JCSG thinking with respect to 4th Estate functions under review; Joint Staff member met with COCOMs for the same purpose. Focus in December will be on continued receipt and analysis of scenario data and Criteria 5, 6, 7 and 8 analyses in preparation for submission of candidate recommendations to the Infrastructure steering Group. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

1 Nov 04

(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG) MONTHLY EXSUM. To inform TABS of the significant activities of the E&T JCSG during Oct 2004. On 5 Oct, Mr. Gunlicks briefed the SRG on the current status of the E&T JCSG scenario development as it pertains to the Army. The JCSG Principals met four times during the month 7, 14, 21, and 28 Oct. The primary focus of the 7 Oct session was to review and comment on subgroup proposals. During the 14 Oct session, the JCSG focused on reviewing proposals. 8 were recommended for forwarding to the ISG as scenarios. OSD distributed Mr. Wynne's memo describing "Considerations for the BRAC Analytic Process." The primary focus of the 21 Oct session was review and approval of each subgroups strategy/philosophy for proposal/scenario development. All were approved with minor modifications. All were reminded to include a thorough analysis of each proposal as they relate to Mr. Wynne's memo 28 Sep 04. The primary focus of the 28 Oct session was to review, approve, and codify the JCSG's scenario development and review process. Additionally, guidance was provided to each of the subgroups to lock data as of the 2 Nov OSD database update. From that point forward, until TBD, use updates from the services to "effectively" close out Requests for Clarification (RFCs) and not worry about OSD database entry and certification. Data resolution is critical. TABS assisted us is obtaining appropriate ATRRS expertise to resolve our significant remaining data challenges pertaining to Specialized Skills Training (SST).

The JCSG has updated their Capacity Analysis Report and expect to complete it in early Nov, assuming data is received.

To date, 22 scenarios have been vetted through the principals and loaded into the OSD Scenario Tracking Tool. Two have been placed into the "deleted" category and 20 remain actionable. MG Blount retires on 1 Nov 04. Mr. James Gunlicks will assume duties as the Senior Army Representative to the E&T JCSG until a new Deputy G-3 arrives. Mr. Tom Macia will assume duties as the Alternate Army Representative.

Next Steps:

- Closeout all remaining Capacity/MIL VAL data issues
- Finalize Capacity and MIL VAL Reports
- Prepare and submit Scenario/COBRA data call requests
- Continue Scenario Development and continue to participate in TABS scenario coordination meetings

PROVIDE MEMO: _____

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APPROVED BY: Mr. Jim Gunlicks

EXECUTIVE SUMMARY

3 Nov04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG Principals have been meeting twice a week with most of the effort involving the development and refinement of proposals. Although most of the proposals have been developed based on strategy-driven approaches, additional proposals are being considered that are data-driven from capacity and military value data. The TJCSG also began a dialogue with members of the Ranges Subgroup of the E&T JCSG in order to compare proposals involving research, development, and testing facilities along with those involving test ranges. It is expected that this effort will result in an optimal set of scenarios that will support both groups and eliminate scenarios that are conflicting in nature.
PREPARE MEMO_____.

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EXECUTIVE SUMMARY

5 NOV 04

(U) Joint Cross Service Group (Supply and Storage) October 2004. (U) (SAIE - IA) The Supply and Storage Joint Cross Service Group (JCSG) met with its Principals on 4, 14 and 26 Oct 04 to review status of proposals and to obtain decisions for continued proposal development. The Group's Council of Colonels conducted an internal murder board to critique and improve proposal descriptions. The Group's scenario development teams also continued gathering and analyzing scenario data, to include results from the optimization model. Army JCSG members also participated in multiple panels and boards sponsored by TABS to integrate proposals impacting Army Resources. PREPARE MEMO_____.

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UNCLASSIFIED

EXECUTIVE SUMMARY

4 November 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M)
The Medical Joint Cross Service Group developed proposed scenarios for approval for entry into the tracking tool. Several have been given thorough assessments to test analytical approaches and methodologies, the validity of the supporting data and the MJCSG model to optimize the proposed recommendations. Based on analyst and SME assessments, additional clarification questions were developed and sent to installations and activities in support of these efforts. The MJCSG began its deliberations to develop actual recommendations. This served to prepare for dealing with the myriad of implications for the affected installations and the impacts on the DoD health care system. Service representatives have been actively participating in respective Service processes to ensure integration of ideas and proposals in order to reduce potential conflicts as final recommendations are prepared for submission to the ISG in December. Preparations are underway to identify requirements to accomplish supporting COBRA analyses. The conflicts of interest presentations and required submissions have been accomplished for the MJCSG Principals and alternates. MJCSG activities at all levels continue to increase to keep pace with the BRAC process and the established timelines.
PREPARE MEMO _____.

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EXECUTIVE SUMMARY

1 November 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (Intelligence JCSG). (DAMI-RI) In October, the Intelligence JCSG continued to conduct weekly formal sessions. The sessions focused on review/approval of proposals and scenarios. To date, the Intelligence JCSG Principals have approved four scenarios for integration into the DoD tracking tool. The Core Team continued to develop proposals and review those submitted by the Agencies and Services. The Core Team has increased interface with other JCSGs and Service BRAC offices on issues of mutual interest. The Core Team conducted a quality control review of the Capacity and Military Value (MV) databases, discrepancies have been sent to Agencies and Services for reconciliation. The Army Audit Agency (AAA) is scheduled to complete the final verification of Army data by mid November. The DCS, G-2 BRAC team developed proposals which are being reviewed by MACOM trusted agents and senior leaders in the Army intelligence community. The DCS, G-2 BRAC Team continues to work closely with other JCSGs and the TABS Group on scenario deconfliction and analysis of impacts to Army interest. What's Next: Core Team will continue to analyze collected data for development of proposals and scenarios and the Principals will continue to meet weekly till final scenarios are submitted in mid December. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

4 Nov 04

(U) Joint Cross Service Group (Industrial) Oct 2004. (U) (SAIE-IA). Activity for Oct includes:

-The team is still haunted by the same Capacity Data Call issues. The Munitions and Armaments subgroup is about 90% complete. They are waiting for Storage and Demil requirements and a statement of whether or not their requirements address the 20 Year Force Structure. The Maintenance Subgroup is still waiting for Core data and responses to 12 Capacity Data call questions.

-Military Value Clarification questions went to the field on 22 Sep. Overall the Military Value data is a lot cleaner than the Capacity Data. The Munitions and Armaments Subgroup has 31 outstanding questions and the Maintenance Subgroup has 47 outstanding questions. All of these are impacting the ability to do Optimization runs.

-Developing scenarios. Mr. Wynne wants all strategic scenarios complete by 8 Nov. Scenarios must be ready for presentation to him on 4 Nov. Maintenance group is behind schedule and Munitions and Armaments is ready to brief Mr. Wynne. Munitions and Armaments will have all of their strategic scenarios loaded into the tracking tool by 5 Nov. Maintenance will also load those scenarios briefed to Mr. Wynne on 4 Nov.

-Next deadlines: 8 Nov to begin submission of scenario data-call questions (all subgroups are ready); Complete de-conflicting with the Services (Munitions and Armaments is complete and Maintenance is working toward consensus); 15 Nov submit first round of scenarios to JCSG for their review (Munitions and Armaments will meet this deadline/Maintenance working hard); Submit candidate recommendation 20 December; 20 Jan complete scenarios; Jan-Feb, working issues and questions. This schedule is aggressive, but doable.

-All 3 Subgroups worked with CNA to finalize development of the optimization model. Modeler used bogus data to test the model (model performs as planned).

-Most critical pieces of data needed by the subgroup to perform their analysis are:

- Core Maintenance Requirements**
- ~~Munitions Requirements~~ COMPLETE**
- Munitions Storage Requirements**
- Munitions Demilitarization Requirements**

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(UNCLASSIFIED)

EXECUTIVE SUMMARY

3 Nov 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U)
(DAPR-ZB) During October, HSA JCSG conducted optimization for its remaining subgroups, Mobilization and Major Administrative and Headquarters Activities. As of 31 Oct 04, the JCSG had received and closed 167 queries regarding military value and supplementary capacity questions through the OSD BRAC Query Manager, and had sent 603 requests for data clarification to the MILDEPs and 4th Estate. Regarding scenario development, the staff developed 156 ideas, 146 of which were designated as proposals. Members declared 93 scenarios covering all functional areas. HSA JCSG members met with 4th Estate principals to discuss JCSG “thinking” with respect to 4th estate functions under review and HSA JCSG staff met with OSD PAE and representatives from 4th Estate to discuss 20-Year Force Structure Plan and Scenario Data Call requirements. Focus in November will be on deconfliction of scenarios and completion of scenario data calls and COBRA and subsequent analyses in preparation for identifying candidate recommendations to ISG in December. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

5 Oct 04

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.** To inform TABS of the significant activities of the E&T JCSG during Sep 2004. The JCSG Principals met four times during the month. During the 9 Sep session, the Test and Evaluation capacity definitions and integration methodology were approved. During the 16 Sep session, the JCSG focused on reviewing proposals. 8 were recommended for forwarding to the ISG as scenarios. The primary focus of the 23 Sep session was review and approval of each subgroups strategy/philosophy for proposal/scenario development. All were approved with minor modifications. The primary focus of the 30 Sep session was to review, approve, and codify the JCSG's scenario development and review process. Mr. Abell provided firm support and guidance pertaining to the sharing of information and coordination with the services.

The JCSG has updated their "final" Capacity Analysis Report and expect to complete it in early Oct, assuming data is received. Data has been a recurring issue and Mr. McAndrews, OSD, will sit down with the JCSG subgroups, TABS, and data base experts to resolve discrepancies and issues in early Oct. To date, 8 scenarios have been vetted through the principals and loaded into the OSD Scenario Tracking Tool.

Next Steps:

- Continue to receive and analyze Capacity data
- Finalize Capacity Report
- Get Data Call #2 and analyze data
- Incorporate future training and education requirements into analysis
- Continue Scenario Development and continue to participate in TABS scenario coordination meetings
- Prepare briefing for the SRG (5 Oct 04)

PROVIDE MEMO: _____

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APPROVED BY: Mr. Jim Gunlicks

EXECUTIVE SUMMARY

6 Oct 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG Principals began twice-weekly meetings with most of the effort involving the development of proposals. In particular, the Principals held an all-day off-site on 24 September to review and determine the first batch of proposals to be declared “scenarios” by the TJCSG and to be briefed to the ISG on 1 October. The TJCSG decided to elevate 5 proposals to scenario status. Each of these scenarios is broad in scope and could evolve lower-level scenarios as the data analysis proceeds. The TJCSG also continued work on updating its Capacity Analysis Report and responding to Request for Clarifications for the military value data call questions. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

6 OCT 04

(U) Joint Cross Service Group (Supply and Storage) August 2004. (U) (SAIE -IA) The Supply and Storage Joint Cross Service Group (JCSG) conducted an all day off-site with its Principals on 8 Sep 04 to obtain strategy and guidance for the continuation of scenario development. The JCSG organized itself into teams, developed an initial set of scenario proposals, presented these multiple times to the Principals in follow-on meetings, and has begun data analysis for each. Army members of the JCSG presented the Group's proposals in TABS panels and boards, and also presented them to the SRG on 28 Sep 04. The Group will begin formal meetings with the Industrial JCSG in Oct 04 for the purpose of deconflicting proposals involving the same installations or activities. The Group's Army members also continued working closely with TABs to reconcile outstanding requests for data clarification. This effort significantly reduced the number of outstanding clarification requests.

PREPARE MEMO_____.

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U N C L A S S I F I E D

EXECUTIVE SUMMARY

1 October 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M)
Based on analyst and SME continuing reviews of capacity data and generation of scenario proposals, additional clarification questions were developed and sent to installations and activities. The MJCSG continued to refine its Capacity Analysis Report as revised data was received. MJCSG Ideas/Scenarios Proposals were developed to begin the registration process and to develop recommendations for closures and realignments. The MJCSG also approved the capacity related strategy, assumptions, inputs and parameters which would be used to establish the initial Optimization Model outputs. These will be used to begin the analytical phase of scenario development process. Army representatives to the MJCSG participated in the Army's process to prepare the presentation to inform the BRAC Senior Review Group regarding the major Scenario Proposals which could impact the Army. Military Value data continued to be assessed by analysts and SMEs and additional clarifications data is being collected. MJCSG activities at all levels has significantly increased to keep pace with BRAC process and analytical requirements and the established timelines.
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U N C L A S S I F I E D

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EXECUTIVE SUMMARY

4 October 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (Intelligence JCSG). (DAMI-RI) In mid September, the Intelligence JCSG began conducting weekly formal sessions. The sessions focused on revalidation of the analytical framework and review/approval of proposals and scenarios. The Core Team began analysis of validated Capacity Data. This analysis was the basis for the development of proposals. In mid September, the Military Value (MV) Data Call was completed; all MACOMs completed the MV Data Call by the suspense date. The Army Audit Agency (AAA) began the verification of the data in late September, it is anticipated this will be completed by mid October. To date, the Intelligence JCSG Principals have approved 3 scenarios for integration into the DoD tracking tool. Additional proposals are being reviewed by the Core Team. The Intelligence JCSG Principles were approved by the IEC in early September. The DCS, G-2 BRAC Team continues to work closely with other JCSGs and the TABS Group on scenario deconfliction and analysis of impacts to Army interest. In October, the Core Team will continue to analyze collected data for development of proposals and scenarios. The Principals will continue to meet weekly till completion in mid December.
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EXECUTIVE SUMMARY

8 Oct 04

(U) Joint Cross Service Group (Industrial) Sep 2004. (U) (SAIE-IA). Activity for Sep included:

-Clarification of Capacity Analysis is still a lingering issue and is preventing the IJCSG from performing its analysis. Ship Repair and Overhaul is not affected, Munitions and Armaments still has the linger issue of “Pretenders” still in the database, and the group most impacted by failure to have what they need data-wise is the Maintenance Subgroup. The issue of Core data still is unresolved. Corrupted database dumps are still plaguing all 3 subgroups.

-Military Value Clarification questions went to the field on 22 Sep, but the 48-hour turn around is not happening. As we look at the data, we still find that the Military Value data is a lot cleaner than the Capacity Data. Need to get the Military Value questions out of the way before we start the scenario data-call questions.

-Developing scenarios. Presented 4 to the IJCSG. There were problems with the lack of specificity in the ones presented by the Maintenance Subgroup. Working toward following deadlines: 30 Oct deadline to complete and load into the tracking tool all of the strategically developed scenerios; 8 Nov to begin submission of scenario data-call questions; Complete de-conflicting with the Services; 15 Nov submit first round of scenarios to JCSG for their review; Submit candidate recommendation 20 December; 20 Jan complete scenarios; Jan-Feb, working issues and questions. This schedule is aggressive, but doable.

-Working with CNA to finalize development of the optimization model. Munitions and Armaments’ planning is complete (waiting for data transfer). The modeler is currently working Ship and Maintenance.

-Most critical pieces of data needed by the subgroup to perform their analysis are:

- Core maintenance requirements**
- Munitions requirements**
- Munitions Storage requirements**
- Munitions Demilitarization requirements**

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EXECUTIVE SUMMARY

1 Oct 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) During September, HSA JCSG submitted to OSD its Final Capacity Analysis Report. Military value analysis was completed for all analysis areas and optimization was conducted for DFAS, corrections, and civilian personnel. As of 30 September, the JCSG had received 166 queries regarding military value and supplementary capacity questions through the OSD BRAC Query Manager, and had sent 594 requests for data clarification to the MILDEPs and 4th Estate. With respect to scenario development, the staff developed 128 ideas, 117 of which were designated as proposals. Members declared 22 scenarios in the areas of military personnel, installation management, financial management (DFAS), and corrections. The JCSG Chairman briefed initial proposals to Army senior leaders and briefed scenario development strategy and initial group of declared scenarios to the ISG. Focus in October will be on declaring last of scenarios and completion of optimization for Mobilization and Major Administrative and Headquarters Activities subgroups. Anticipate 95% completion of scenario development by 12 Oct 04. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

7 Sep 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG's Capabilities Integration Team (CIT) held multiple weekly meetings during August to resolve issues concerning the capacity data call, military value scoring, and scenario generation. The TJCSG principals are now meeting on a weekly basis to review the products of the CIT. Most of the current effort involves developing a process for scenario generation. The TJCSG's working groups have started building scenarios, and as many as 40 scenarios will be reviewed by the TJCSG. Scenarios will be developed within-DTAP areas as well as across the DTAP areas. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

3 Sep 04

(U) Joint Cross Service Group (Industrial) Aug 2004. (U) (SAIE-IA).
Activity for Aug included:

-Continued clarification of Capacity Analysis questions. As of the 31 Aug, clarifications are about 94% complete. The major problem with the Munitions and Armaments group is “Pretenders” in the database. Sites that do not perform the mission identified. The Maintenance group is still struggling with data purification. In addition to this, there were major database problems during the month of Aug. Every database dump was corrupted in some way.

-Received first Military Value data on 16 Aug. Data purity seems to be a lot better than the 1st Capacity Data. Currently working on the development of Military Value clarification questions. Plan to have those questions ready to go out to the Services by 13 Sep.

-Developed Training Scenarios for presentation to the ISG. There were 6 notional scenarios developed by the IJCSG team. Mr. Wynne liked the notional scenario. Agreed that they would be registered in the scenario tracking system. All the notional scenarios are labeled as training scenarios.

-The Maintenance Subgroup, invited all of the Services in to do a presentation on how they do their maintenance. The session proved to be very educational and productive for all.

-Reviewed AAA Report on Capacity. No major recommendations

-Major Smith presented COBRA training to the IJCSG on 17th and left CDs for each team. Presentation was great and allowed each team to start planning ahead, develop questions, and becoming familiar with the tool.

-Two meetings during Aug to discuss scenario development process. Presentation presented by OSD BRAC.

-Working with CNA to finalize development of the optimization model.

-Each subgroup is working on how to ensure their analysis reflects the impacts if the 20 Year Force Structure. Guidance expected from the OSD BRAC Office by 10 Sep.

-Each subgroup met with representatives from the Navy to discuss the road ahead for MV review. Meeting proved to be fruitful. Laid ground rules that will help to make the review process work more smoothly.

-Working on a list of ideas for presentation to the ISG on 10 Sep. Pre-brief to Mr. Wynne is 8 Sep. Each subgroups is through the Ideas phase and into the Proposals phase.

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EXECUTIVE SUMMARY

1 SEP 04

(U) Joint Cross Service Group (Supply and Storage) August 2004. (U) (SAIE -IA)
The Supply and Storage Joint Cross Service Group (JCSG) met with its Principals on 9 Aug 04 to review the status of capacity analysis, the military value data call, and development of scenarios. This was the first meeting in which VADM Lippert served as new JCSG Chairman. Service representatives worked closely with service BRAC offices to close out remaining data clarification requests for capacity analysis. The JCSG's capacity analysis report was updated based on most recent capacity data, and a revised capacity report was submitted to the OSD. The Group developed notional scenarios for presentation to the ISG on 6 Aug 04 and 27 Aug 04. The Group also received the military value database on 20 Aug 04 and began a quality review of the data. Based on these reviews, service representatives started preparing data clarification requests to be sent to service BRAC offices. Army JCSG representatives identified approximately 270 missing items of data requiring data clarification through TABS. The Group also conducted additional COBRA training for its members in preparation for scenario analysis.
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EXECUTIVE SUMMARY

2 Sep 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) During August, HSA JCSG submitted to OSD its third Interim Capacity Analysis Report, briefed seven notional scenarios to the ISG, and began receiving military value and supplementary capacity data. As of 31 August, the JCSG had received 163 queries regarding military value and supplementary capacity questions through the OSD BRAC Query Manager, and had sent 582 requests for capacity data clarification to the MILDEPs and 4th Estate. HSA JCSG membership also approved a common space standard of 200 GSF/person as the baseline for final capacity analysis. Scope refinements were finalized in the areas of Computing Services, Reserve Force Management Organizations and Common Support Activities. Recommendations were approved by the JCSG Members and forwarded to the Infrastructure Steering Group for action. Focus in September will be on completion of capacity analysis, military value analysis and optimization. Scenario development will continue and result in declaration of scenarios on or about 1 October 04. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

31 Aug 04

(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM. To inform TABS of the significant activities of the E&T JCSG during Aug 2004. The JCSG Principals met two times during the month. The primary discussion items for the 5 Aug session were the proposed “quick hitter scenarios” for presentation at the 6 Aug 04 ISG and status of outstanding capacity data. The primary discussion items for the 12 Aug session were the proposed T&E capacity definitions, a process to integrate range training and T&E ranges, and status of outstanding capacity data. The Principals rejected the T&E proposed definitions and tasked them with reworking and presenting at the next scheduled meeting (9 Sep 04). We continue working with TABS to resolve capacity data issues. The JCSG submitted an updated draft Capacity Report to OSD on 27 Aug. Some portions are still blank/TBD pending data receipt. The E&T JCSG final capacity report is due to OSD on 17 Sep 04. Data Call #2 (MV) questions were due back from the services to OSD on 30 Aug and we expect to receive the data the first week of September. The JCSG sent a memorandum requesting the services provide future training and education requirements (beyond 2011). The products are due back to the JCSG on 31 Aug 04. This data will be used to ensure proper consideration in proposal and scenario submissions. The E&T JCSG subgroups prepared 4 additional “quick hitter scenarios” for the 27 Aug 04 ISG. The Army Rep from the E&T JCSG will present “scenario proposals” to the SRG on 5 Oct 04.

Next Steps:

- Continue to receive and analyze Capacity data
- Submit Final Capacity Analysis Report
- Get Data Call #2 and analyze data
- Incorporate future training and education requirements into analysis
- Continue Scenario Development and continue to participate in TABS scenario coordination meetings
- Prepare briefing for the SRG

PROVIDE MEMO:_____

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EXECUTIVE SUMMARY

31 August 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In August, the IJCSG conducted one formal session. The session focused on Scenario Development and Transformational Options/Analytical Frameworks. On 2 August the DCS, G-2 certified the Military Capacity Data Call. responses. The disks were provided to the IJCSG Core Team to begin analysis. The Military Value (MV) Data Call questions and guidance was distributed to the Agencies and Services on 13 August with a suspense of 13 September. An updated disk was provided to the DCS, G-2 on 23 September. This disk provided administrative updates that will assist future database input and analysis. It is anticipated MACOM will meet the suspense dates, but verification from the Army Audit Agency (AAA) will take about 30 days. On 25 August the DCS, G-2 BRAC Team sponsored a one day workshop to assist the MACOMs in the MV data call. Attendees included INSCOM, AMC, SMDC, USASOC, Army Audit Agency and the ARSTAF. The workshop was highly successful since it allowed for a better understanding of the questions, the developmental process for the questions, and provided a forum for the exchange of ideas. The Core Team continues to meet daily. Work this month included review and analysis of capacity data, finalization of questions for the MV Data Call, and scenario development for the next phase. Beginning 15 September the IJCSG will begin meeting on a weekly basis. Interface of the Principals is critical as we approach the final phases of BRAC. PREPARE MEMO_____.

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U N C L A S S I F I E D

EXECUTIVE SUMMARY

2 September 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M) During August 2004, the MJCSG, assisted by designated subject matter experts (SMEs), continued to revise the Capacity Analysis Report based on data clarification and rigorous review of the corresponding narrative with the assistance of the OSD BRAC Office. Revised data were still unavailable to prepare a final report. The Center for Naval Analysis Corporation (CNAC) continued to assist the MJCSG for the purpose of setting up the optimization model to conduct BRAC 2005 analyses. This has resulted in a clearer understanding of how the model will be used to develop realistic ideas and transformational options into scenarios and recommendations. Additionally, framework for analysis was initiated to establish a base case for each MJCSG Subgroup to prepare for future evaluation of ideas and proposals. As requested by the ISG, three additional notional scenarios were developed to test data, concepts and potential outcomes of the analytic process. SMEs and analysts began to review the results of the military value data call and to prepare for incorporating military value determinations into the optimization model.
PREPARE MEMO _____.

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U N C L A S S I F I E D

EXECUTIVE SUMMARY

2 Aug 04

(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG) MONTHLY EXSUM. To inform TABS of the significant activities of the E&T JCSG during Jul 2004. The JCSG principals met two times during the month. The primary discussion items related to the draft Capacity Report, Capacity data. The principals also received a Scenario Development briefing from Mr. Potocheny. We continue working with TABS to resolve capacity data issues. Based on data issues, the JCSG submitted a draft Capacity Report to OSD on 30 Jul, however, several portions are blank/TBD pending data receipt. OSD guidance is to submit updated Capacity Reports every two weeks until completed. Data Call #2 (MV) questions were released in early July. The 23 Jul 04 ISG provided two significant determinations for the JCSG. The first was the declaration that there would not be any OSD sanctioned principles or imperatives. All work on Principles and Imperatives completed to date will be for service and JCSG consideration. Secondly, the ISG's final determination on the Graduate Flight Training Issue is the JCSG will retain the JSF and UAVs. All other platforms will be remanded to the services. The JCSG has been working within its subgroups and with TABS to produce a list of assumptions, principles, imperatives, design constraints, transformational options and future force requirements (beyond 2011) to guide the BRAC process. The E&T JCSG acknowledged the challenge faced by the T&E function of the Ranges Subgroup in determining max potential capacity. Ranges Subgroup briefed selected personnel on proposed T&E definitions and a process to integrate range training and T&E range use on 22 Jul 04. The E&T JCSG will be presented the outcome of the meeting at their 12 Aug scheduled meeting. The E&T JCSG subgroups prepared "quick hitter scenarios" for presentation at the 5 Aug 04 ISG.

Next Steps:

- Continue to receive and analyze Capacity data
- Get Data Call #2 and analyze data
- Continue work on design constraints, transformational options and future force requirements
- Develop concept for Scenario Development and continue to participate in TABS scenario coordination meetings.

PROVIDE MEMO: _____

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EXECUTIVE SUMMARY

30 Jul 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG's Capabilities Integration Team (CIT) continued to hold multiple weekly meetings during July to resolve issues concerning supplemental capacity data call questions and associated requests for clarification. The most significant issue regards requiring additional capacity questions targeted to the below-installation level (i.e., activities on installations), whereas the original capacity data call went only to the installations. In addition, the CIT has proposed the next update to the interim capacity analysis report to the TJCSG Principals, who will review the draft at the 31 July TJCSG meeting. The methodology for a composite military value (MV) score between the aggregated MV score of the five test resource facility categories (calculated by the TJCSG Working Groups) with that of the open-air ranges imported from the Education and Training JCSG continues to be an issue. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

27 Jul 04

(U) Joint Cross Service Group (Supply and Storage) July 2004. (U) (SAIE-IA)
The Supply and Storage Joint Cross Service Group (JCSG) met with its Principals on 12 Jul 04 to review the status of capacity analysis, the military value data call, and development of imperatives and transformational options. This was VADM Holder's final meeting as JCSG Chairman. He has been replaced as Chairman by VADM Lippert, current Director of DLA. On 12 Jul 04, COL Randy Bockenstedt also assumed duties as the Army 0-6 Lead on the S&S JCSG. One of the Group's Army representatives attended the two-day off-site sponsored by TABS for the development of BRAC ideas, and training in JCSG/service coordination. Ideas generated during the off-site vividly demonstrate the compelling need for integration across all the functional areas being examined in the BRAC process. The JCSG also continued working closely with TABS to obtain corrected or clarified field responses to capacity questions. Approximately 150 field responses remain outstanding. Over 945 responses were received in July as a result of JCSG requests for "unrolled" activity level capacity data. PREPARE MEMO_____.

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U N C L A S S I F I E D

EXECUTIVE SUMMARY

2 August 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M) During July 2004, the MJCSG, assisted by designated subject matter experts, continued to analyze capacity data responses and submit clarification questions. The Draft Interim Capacity Analysis Report was revised to incorporate comments provided by the ISG and to solidify the description of the framework for analysis. However, revised data were still unavailable to prepare a final report. The Center for Naval Analysis (CNA) conducted updated information briefings for the MJCSG to provide a clearer understanding of the model and its capabilities to support MJCSG analyses. Analysts are now reviewing the approach to military value determination to address appropriate assumptions and constraints. The MJCSG conducted an extensive review of the draft BRAC 2005 Principles and Imperatives and is cognizant of the intent of Service imperatives for Scenario Development. Finally, MJCSG Principals attended the OSD Scenario Development briefing and initiated the preparation of Test Scenarios.

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U N C L A S S I F I E D

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EXECUTIVE SUMMARY

2 August 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In July, the IJCSG conducted two formal sessions. The first session focused on final review and approval of the Military Value Analysis and Scoring Plan. The plan reflected the recommendations of the ISG. In mid July, following approval by the Principals, the revised plan was forwarded to the ISG. The IJCSG anticipates distribution of the Military Value questions in August. The second session focused on transformation within the BRAC process and development of transformation options. The Core Team continues to meet daily, work this month included review/analysis of capacity data, training on the new analytical tool, and Military Values process requirements. A separate data-handling tool was developed to specifically handle classified material. The capacity data call is culminating with MACOM data recertification and Army Audit Agency (AAA) verification completed. The DCS, G-2 certification briefing is scheduled for early August. The DCS, G-2 BRAC team has begun coordination with the MACOM staffs and AAA for the next phase of data collection. Lessons learned from the initial data call will be applied. The next formal IJCSG session will be conducted on 18 August. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

3 Aug 04

(U) Joint Cross Service Group (Industrial) Jul 2004. (U) (SAIE-IA). Activity for Jul included:

-Continued clarification of Capacity Analysis questions. As of the 26 Jul database update, clarifications are about 80% complete. It is critical that we complete data clarification prior to receipt of Military Value data.

-Development of JCSG Transformational Options (TOs). The IJCSG reviewed the TOs of the Military Departments, developed their own joint TOs, and provided them to Mr. Wynne for consideration.

-The IJCSG reviewed and provided comments to imperatives prepared by the MilDeps.

-Mr. Wynne knew each subgroup was struggling with responses to capacity clarification questions. He tasked the subgroups with development of an interim capacity report and status on what each service still owed. After almost two month (24 May), there is still a lot of work to do. The main issue with this is the time this process is taking away from the analytical process.

-In preparation for scenario development, each group finalized the BETA test, formalized and documented the analytical approach to the analysis, and worked on how to use the optimization model.

-Mr. Wynne asked each subgroup to develop a notional scenario. Although there are major pieces of data unavailable (military and requirements), each group used the available capacity data (unpurified), notional military values, and notional requirements to show how a scenario could possibly work. The groups will pre-brief Mr. Wynne on 2 Aug and ISG on 6 Aug.

-The installations and HQs are working on clarification questions, military value questions, requirements, and COBRA questions. Our goals are to respond as quickly as possible to questions from the field (try to respond within 24 hours), plan well, place as many structures into place as early as possible, and maximize automation to absorb the time lost waiting for data purification.

The purity of the military value data and the timeliness of HQs responses to Requirements, will determine whether or not we stay on schedule. At this moment, there are no impediments to meeting these deadlines, and no Army assistance is required.

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EXECUTIVE SUMMARY

3 Aug 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) During July, HSA JCSG submitted to OSD its second Interim Capacity Analysis Report, draft Transformational Options, and comments on MILDEP Analytical Imperatives. HSA JCSG membership approved scope refinements by eliminating local military personnel offices and non-DFAS local finance and accounting (with three Defense agency/activity exceptions) from further analysis. JCSG members voted to retain current scope for Corrections, Military Personnel Centers, Civilian Personnel Offices and DFAS and to tier the Installation Management team's efforts, with first priority to installations with shared boundaries. As of 31 July, the JCSG had received 155 queries regarding military value and supplemental capacity questions through the OSD BRAC Query Manager, and had sent 553 requests for capacity data clarification to the MILDEPs and 4th Estate. Focus in August will be on receipt and analysis of supplementary capacity data from Data Call #2, updating the interim Capacity Analysis Report, receipt and analysis of military value data, and scenario development. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

6 Jul 04

(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG) MONTHLY EXSUM. To inform TABS of the significant activities of the E&T JCSG during Jun 2004. The JCSG principals met two times during the month. The primary discussion items related to the draft Capacity Report and Capacity data. We are working with TABS to resolve numerous data issues to include: missing data, incomplete data, and questionable data. The JCSG has submitted questions through TABS to resolve data issues. Based on data issues, the OSD 23 Jun suspense for capacity analysis reports was unattainable. A draft report has been prepared and will be updated periodically as updated and certified data is received. Each of the JCSG's subgroups has processed their military value questions through the DST (multiple iterations) and corrected questions accordingly. Data Call #2 questions are expected to be released in early July. The ISG's final determination on the Graduate Flight Training Issue and UAVs is still pending. The JCSG has been working within its subgroups and with TABS to produce a list of assumptions, principles, imperatives, design constraints, transformational options and future force requirements (beyond 2011) to guide the BRAC process. The JCSG received briefings on the Installation Visualization Tool (IVT), Optimization Model, and Scenario Development. The E&T JCSG approved ground, air and sea capacity filters for the Ranges Subgroup. The E&T acknowledged the challenge faced by the T&E function of the Ranges Subgroup in determining max potential capacity. Ranges Subgroup was tasked to brief range training and T&E integration at a future meeting of the E&T JCSG. The E&T JCSG recognized the need to add Fort Hunter-Liggett to BRAC assessments as its range exceeds the ground training filter and has military value for both the Army and Navy. The E&T JCSG asked to review all MV or Capacity questions that had been withdrawn at the request of MilDeps.

Next Steps:

- Continue to receive and analyze Capacity data
- Get Data Call #2 sent to the field
- Continue work on development design constraints, transformational options and future force requirements
- Develop concept for Scenario Development

PROVIDE MEMO: _____

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APPROVED BY: Mr. Jim Gunlicks

(Unclassified)

EXECUTIVE SUMMARY

3 Jul 04

(U) Joint Cross Service Group (Industrial) Jun 2004. (U) (SAIE-IA). Activity for Jun included the analysis of Capacity data, the development of Capacity clarification questions, the development of a draft Capacity Analysis Report, the issuance of Military Value questions to the installations, and the issuance of additional Capacity Analysis Questions and Requirements Questions to the installations. The status of data purification is provided to Mr. Wynne and the Services weekly. The goal is to make sure all of the Capacity data is purified and ready for analysis prior to receipt of the Military Value responses. Each of the subgroups are also responding to clarification questions coming from the installations on Military Value questions.

While this is happening, all of the subgroups are planning ahead by working with the contractors to finalize the BETA Tests and prepare for incorporation of the analysis in the Optimization model. There are no impediments to meeting these deadlines, and no Army assistance is required.

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APPROVED BY _____

Tasking Control # _____ (if appropriate)

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EXECUTIVE SUMMARY

1 Jul 04

(U) Joint Cross Service Group (Supply and Storage) June 2004. (U) (SAIE-IA)
The Supply and Storage Joint Cross Service Group's (JCSG) military value data call was released to the field on 4 Jun 04 via the Army's web-based ODIN system. Field responses are anticipated on or about 23 Jul 04. Since release of the data call, the JCSG has received approximately 103 BQM inquiries regarding data call questions. The Group's goal is to provide coordinated joint service responses to inquiries within 72 hours and, with just a few exceptions, the JCSG is meeting this timeline. The JCSG also fielded numerous telephonic inquiries and in some instances these have resulted in reductions to the initial list of targeted Army activities. The Group developed data clarification procedures to address suspect or missing capacity data and provided written copies to each of the service BRAC offices. In accordance with these procedures, the Group submitted requests to TABS for clarification of 264 capacity questions on 18 Jun 04. Additionally, the Group submitted an earlier (25 May 04) request asking that "base-level" capacity data be resubmitted in "activity-level" detail for 37 supply and storage activities. The Group anticipates seeing field responses to these requests in early July updates to the OSD capacity data base. On 21 Jun 04, the Group met with its Flag Officers to discuss the status of the capacity analysis, the military value data call and the way ahead. Mr. Potochney, from the OSD BRAC Office, also provided an orientation on the scenario development process. Army representatives from the Group began weekly face-to-face meetings with TABS to reconcile status of outstanding data clarification requests, and also participate in biweekly TABS coordination meetings with AMC, and the Industrial and Technical JCSGs.
PREPARE MEMO _____.

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U N C L A S S I F I E D

EXECUTIVE SUMMARY

2 July 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M) During June 2004, MG Joseph G. Webb, Deputy Surgeon General, USA, was appointed as the new Senior Army Representative and Chair of the Medical and Dental RDA Subgroup for the MJCSG, replacing MG Kenneth L. Farmer. The MJCSG, assisted by designated subject matter experts, analyzed capacity data responses and prepared supplemental questions to correct and to improve earlier submissions. The Draft Interim Capacity Report was revised based on comments prepared by the OSD BRAC Office, however, the quality of data is the greatest impediment to providing a final report. Military Value Analysis questions for Data Call #2 were approved and disseminated to the Services for distribution based on target lists. The Center for Naval Analysis (CNA) continued to refine the optimization model to support MJCSG analyses. Additionally, selected individuals attended COBRA model training. Looking to the future, the MJCSG refined its Principles and Imperatives based on evolving direction and guidance, as well as coordination with the Services and other JCSGs. Finally, the MJCSG prepared its set of Transformational Options which will be submitted in early July. PREPARE MEMO _____.

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APPROVED BY: Maurice Yaglom

U N C L A S S I F I E D

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EXECUTIVE SUMMARY

6 July 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In June, the IJCSG conducted no formal sessions. The IJCSG Core Team was focused on the final revisions of the Military Value Analysis and Scoring Plan. The revised plan was distributed to the IJCSG Principals for final approval. The revised plan will be sent to the ISG in early July. No formal brief will be required to the ISG. The Core Team continues to meet daily working requirements related to future phases of the BRAC process. The Army Audit Agency (AAA) continued the process of verification of the capacity data. They conducted site visits with INSCOM, AMC, SMDC, and USASOC. They worked with the staff to ensure accuracy of the data. Verification from AAA is expected in early July and certification by the DCS, G-2 in mid July. The DCS, G-2 BRAC team has begun coordination with the MACOM staffs and Army Audit Agency for the next phase of data collection. The next formal IJCSG session will be conducted in late July. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

1 Jul 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). Weekly meetings of the TJCSG and its supporting Capabilities Integration Team (CIT) were held during June to resolve issues concerning supplemental capacity data call questions and associated requests for clarification, drafting the interim capacity analysis report, and drafting the updated military value report. An issue that continues to be unresolved is agreement on a methodology for a composite military value (MV) score between the aggregated MV score of the five test resource facility categories (calculated by the TJCSG Working Groups) with that of the open-air ranges imported from the Education and Training JCSG. The TJCSG is planning for a one-day offsite during the second week of July to resolve this issue and others, and also to begin planning for the scenario development phase. PREPARE MEMO _____.

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(UNCLASSIFIED)

EXECUTIVE SUMMARY

2 Jul 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) During June, HSA JCSG completed its Military Value Report and submitted it to OSD. Military value questions were submitted to MILDEPs and distributed to the field. As of 30 June, the JCSG had received approximately 50 queries regarding military value questions through the OSD BRAC Query Manager, and had sent some 400 requests for clarification of capacity data to MILDEPs and the 4th Estate. New capacity data call questions were also submitted to MILDEPs. Each JCSG subgroup began developing a tiered strategy to refine the initial scope of each analytical model to a list of the critical few. The critical few represent the short list of absolutes each group feels is necessary to ensure a successful recommendation. Focus in July will be on completing capacity analysis, preparing the Final Capacity Analysis Report, responding to queries from the field regarding military value and new capacity data calls, and completing a tiered modeling strategy. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

2 Jun 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) During May, HSA JCSG refined the scope of geographic clusters to support military value targeting. This refinement yielded 11 geographic clusters. HSA conducted a review of military value and new capacity data call questions with representatives from all Defense agencies, DoD field activities and Washington Headquarters Services. Reviews of military value and new capacity data call questions were also conducted with the Data Standardization Team (DST). DST comments were incorporated and submitted to OSD for final review by MILDEPs and distribution to BRAC DASs. The in-house Data Management Team completed a tool to request capacity data clarifications from MILDEPs and the 4th Estate. The JCSG's Interim Capacity Analysis Report was submitted to the ISG on 28 May. Focus in June will be on completing capacity analysis, preparing the Final Capacity Analysis Report and responding to queries from the field regarding military value and new capacity data calls. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

31 May 04

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.** To inform TABS of the significant activities of the E&T JCSG during May 2004. Capacity data was delivered to the JCSG on 22 Apr 04 and each of the subgroups has reviewed and analyzed the data. We have discovered numerous data issues to include: missing data, incomplete data, and questionable data. The JCSG has developed a process to address data issues back through the applicable service BRAC office. Although the data has been certified, we are awaiting the validation of the data (to be completed by 4 Jun 04). On 27 May, the subgroups briefed the E&T JCSG Principals on their “quick-look” capacity analysis. The most significant issue remains the quality of the capacity data received. Unless, quality, certified data is received by early June, the OSD 23 Jun suspense for capacity analysis reports is unattainable. Each of the JCSG’s subgroups has processed their military value questions through the DST and corrected questions accordingly. Data Call #2 questions are postured for release to the targeted installations. The ISG has yet to make a final determination on the Graduate Flight Training Issue. The JCSG has also elevated a concern to the ISG about UAVs. We have worked with COL McClellan and TABS to produce a list of assumptions, imperatives, design constraints, and transformational options to help assist the BRAC process. The Army rep for Specialized Skills Training attended COBRA training 26-27 May.

Next Steps:

- Continue to analyze Capacity data
- Prepare items required for Data Call #2.
- Continue work on development of Imperatives
- Train personnel in technological BRAC tools (Optimization Model and COBRA)
- Develop concept for Scenario Development

PROVIDE MEMO: _____

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EXECUTIVE SUMMARY

3 Jun 04

(U) Joint Cross Service Group (Industrial) Jun 2004. (U) (SAIE-IA). The month of May became the test for each Industrial JCSG subgroups to demonstrate its ability to do multi-tasking. The subgroups and contractors from LMI are physically located at Tysons Corners and spent the entire month analyzing voluminous amounts of Capacity Analysis data. The approach is to review the data, develop clarification questions that need to go back to the installations, work through the various BRAC offices to make that happen, organize the data, and put it into formats that can be arrayed by the subgroups for review. Rules of operation are in place to ensure data integrity. This approach is successful and allows development of access database queries that allow each group to analyze the data from every perspective (by commodity, by site, by function, etc). On 20 May all of the subgroup leaders briefed Mr. Wynne and gave him a limited look at the major problems the subgroups have with the data and how each group plans to rectify the problems. Each team is doing a 100% review, developing clarification questions, and moving toward a complete finalization of capacity data by mid June. Results of the complete review is due to Mr. Wynne on 23 Jun. There are no impediments to meeting these deadlines, and no Army assistance is required.

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EXECUTIVE SUMMARY

3 June 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In May, the IJCSG conducted one formal session. The IJCSG Core Team was focused on the rewrite of the Military Value Analysis and Scoring Plan based on guidance from the ISG. The revised plan was presented for approval during the IJCSG Principals meeting on 26 May. A revised plan is due the ISG by mid June. The ISG will circulate the report for formal coordination to ISG members with a 25 Jun deadline. No formal brief will be required to the ISG. The Core Team continues to meet daily working requirements related to future phases of the BRAC process. All MACOMs have completed the Capacity Data Call within the suspense. The Army data ranges from unclassified to controlled Special Access Program (SAP) data. The data was provided to the Army Audit Agency (AAA) who began unit inbriefs and formal visits on 17 May. Verification from AAA is expected o/a 1 July. Minor issues have been raised during the visits with corrections being made on the spot. The DCS, G-2 BRAC team continues to maintain close coordination with the INSCOM, AMC, SMDC, and USASOC staffs and the DoD IG office and the Army Audit Agency. The next formal IJCSG session has not been scheduled. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

4 June 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M) During May 2004, the MJCSG reviewed responses to the capacity data call and submitted the Interim Capacity Report. Additional capacity questions were prepared to obtain corrected data, to improve data collection from activities and facilities within installations, and to clarify apparent misinterpretations. Military Value Analysis questions for Data Call #2 submitted to OSD for review were refined and reworked within the OSD data standardization process. The MJCSG continued its efforts to develop Principles and Imperatives and gave consideration to the evolving work that was shared by the Military Departments. There continued to be ongoing coordination with the Center for Naval Analysis (CNA) to prepare for the utilization of the optimization model and to provide information briefings to MJCSG Principals. Additionally, selected individuals began the process to prepare for conducting COBRA analyses. Designated members of the MJCSG subgroups continued to assist with the resolution of issues identified during the processes of certifying and validating capacity data and to incorporate lessons learned in follow on data calls and activities. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

1 Jun 04

(U) Joint Cross Service Group (Supply and Storage) May 2004. (U) (SAIE-IA)
The Supply and Storage Joint Cross Service Group (JCSG) began the review of capacity data received in response to data call 1. Found Army data to be inconsistent, incomplete and in some cases rolled-up so that S&S Activity-level analysis is impossible. Coordinated data correction procedures with TABs and submitted first request to TABs for data correction/clarification on 24 May 04. Will follow-up with additional requests to TABs as the data review proceeds and discrepancies are identified. The Group began drafting its Interim Capacity Report which explains the process and methodology to be used in computing supply, storage and distribution capacity. The report will be submitted to OSD by 4 Jun 04. The Group also loaded its military value questions into the IQT and participated in 3 separate DST reviews of the questions. Questions were modified as necessary and were submitted in final form to OSD on 21 May 04. The submission included an Army target list to be posted to the BRAC library indicating which activities are to respond to specific questions. Anticipate that the S&S military value questions will be broadcast to the field by 4 Jun 04. PREPARE MEMO_____.

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APPROVED BY _____

Tasking Control # _____(if appropriate)

EXECUTIVE SUMMARY

4 Jun 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). Numerous meetings of the TJCSG and its supporting Capabilities Integration Team (CIT) were held during May to (1) begin initial analysis of the Capacity data; (2) resolve outstanding issues regarding the TJCSG's Military Value (MV) analysis plan, and (3) begin preparations for scenario generation. The TJCSG held a 1-day offsite on 20 May to discuss these areas. The TJCSG's Analytical Team is up and running and doing initial screening of the Capacity data, and is augmenting its personnel in order to provide adequate resources to meet the 28 June 2004 suspense for the Capacity analysis. Initial reports on the Capacity data are yielding some responses which will need either clarification from the respondents or actual reissuing of the related questions, as part of the MV data call.
PREPARE MEMO _____.

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APPROVED BY _____

EXECUTIVE SUMMARY

30 Apr 04

(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG) MONTHLY EXSUM. To inform TABS of the significant activities of the E&T JCSG during April 2004. Capacity data was delivered to the JCSG on 22 Apr 04 and each of the subgroups has begun to review and analyze the data. Although the data was certified, it is now going through a validation phase which should be completed by 4 Jun 04. The ISG has still not made a final determination on the Graduate Flight Training Issue. The JCSG has also elevated a concern to the ISG about UAVs. We are still waiting for the ISG memorandum amplifying the Flight Training Issues. The Army members of the JCSG and selected TR action officers have worked with COL McClellan and TABS to produce a list of principles, imperatives, assumptions, requirements, and implications for the BRAC process. The Army replaced its contractor working Specialized Skills Training (SST) due to his activation in support of OIF/OEF. New hire arrived for duty 3 May 04.

Next Steps:

- Continue to analyze Capacity data
- Prepare items required for Data Call #2.
- Continue work on development of Imperatives
- Train personnel in technological BRAC tools (Optimization Model and COBRA)
- Develop concept for Scenario Development

PROVIDE MEMO: _____

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(UNCLASSIFIED)

EXECUTIVE SUMMARY

3 May 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U)
(DAPR-ZB) HSA JCSG received certified capacity data from OSD on 21 April. The in-house Data Management Team validated data for structure and completeness and provided to the 3 JCSG subgroups, marking the beginning of capacity analyses. The JCSG staff continued to refine military value questions that will be targeted to specific installations and activities. Final determination of which installations and activities to target will be made once capacity data is reviewed. JCSG leadership met with OSD BRAC Director and BRAC DASs on 13 Apr 04 to discuss cross cutting issues from the HSA JCSG Military Value Analysis Report. Follow-up brief was presented to the same group on 15 Apr 04 to facilitate discussion on scope within the geographic clusters. Sessions resulted in the resolution of all cross-cutting issues. Final draft report is currently being staffed with the ISG with comments expected o/a 5 May 04. Focus in May will be on refining military value and new capacity questions for Data Call #2, and analyzing capacity data in accordance with Capacity Analysis Plans. PREPARE MEMO

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(Unclassified)

EXECUTIVE SUMMARY

3 May 04

(U) Joint Cross Service Group (Industrial) Jan 2004. (U) (SAIE-IA). The three Industrial JCSG subgroups successfully briefed their Military Value Analysis (MVA) approach to Mr. Wynne and the ISG, finalized MVA data call questions, and finished amplifications. Working with database managers from LMI, each subgroup completed MVA BETA testing that provided prove-out of their analytical concept for measuring military value and helped to prepare them for the next level of analysis. MVA questions are still scheduled for release to the field mid May. The subgroups are working throughout the summer in Tyson Corner (analyzing data from the Capacity Analysis data call #1 and preparing for scenarios). MG McManus, the chair for the Munitions and Armaments Subgroup, is retiring in July. His replacement for the BRAC subgroup is Mr. Gary Motsek, SES, the G-3 at AMC. There are no impediments to meeting these deadlines, and no Army assistance is required.

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APPROVED BY _____

Tasking Control # _____ (if appropriate)

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EXECUTIVE SUMMARY

3 May 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In April, the IJCSG conducted no formal sessions. The efforts of the IJCSG were focused on the Military Value Analysis and Scoring Plan. The plan was briefed to the ISG 9 April. The ISG did not approve the plan but provided guidance to refocus the orientation of the questions more toward facilities. Based on this initial guidance, the IJCSG Core Team began a relook developing a recommendation for the revision; this plan will be briefed during the next IJCSG Principles meeting. Submittal to the ISG is scheduled for late May. The Core Team continues to meet daily at the new permanent facility located in Arlington. The new facility complies with specified standards for handling sensitive and classified data. The Capacity Data Call is progressing smoothly, the DCS, G-2 BRAC staff is working closely with the MACOM Senior Intelligence Officers to provide guidance and answer questions on the data call. Close coordination has been maintained with the INSCOM, AMC, SMDC, and USASOC staffs. Due to the complexity of the organization numerous meetings have been conducted with the INSCOM senior staff and action officers. The units are on track to complete the data call by the 14 May suspense. Close coordination is also being maintained with the DoD IG office and the Army Audit Agency. They plan to begin field visits in late May. The next formal IJCSG session is scheduled for 3 May. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

3 May 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M) During April 2004, the MJCSG responded to comments provided by the ISG and OSD regarding the Final Military Value Analysis Report. Military Value Analysis questions for Data Call #2 were submitted to OSD, and the initial reviews for data standardization are underway. Efforts were focused on the development of Principles and Imperatives, which will serve to shape the analysis for optimization of military value and capacity utilization, and scenario development. On 29 April 2004, the MJCSG analytical team occupied the suite of leased space offices in Rosslyn, Virginia, which were made available to conduct BRAC data analyses in a controlled environment. Team members received an orientation regarding the OSD-approved Standing Operating Procedures for access to the facilities and for handling certified BRAC data. There was continuing coordination with the Center for Naval Analysis (CNA) to refine the optimization model and to provide information briefings to MJCSG Principals. Designated members of the MJCSG subgroups continued to assist with the resolution of issues identified during the processes of certifying and validating capacity data. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

30 Apr 04

(U) Joint Cross Service Group (Supply and Storage) March 2004. (U) (SAIE-IA)
The Supply and Storage Joint Cross Service Group (JCSG) continued making changes and improvements to its military value questions in response to ISG and service comments. The JCSG developed Supply and Storage Activity target lists, loaded the military value questions in the IQT, and conducted the first review of questions with the QRT. The JCSG also continued preparations for analysis of capacity data. The group developed data records for each responding activity, wrote an SQL program to populate the records, and developed algorithms to calculate capacity using EXCEL spreadsheets. The Group obtained DODIG approval of its analysis process, its SQL program and algorithms. On 20 May 04, the JCSG received its certified capacity data and began reviewing the data for quality and completeness.
PREPARE MEMO_____.

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APPROVED BY_____

Tasking Control #_____(if appropriate)

EXECUTIVE SUMMARY

6 May 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). Numerous meetings of the TJCSG and its supporting Capabilities Integration Team (CIT) were held during April to resolve outstanding issues regarding the TJCSG's Military Value (MV) analysis plan. The CIT had been tasked by Dr. Sega to resolve the issue regarding use of contractor data in the MV analysis, resolve the Personnel attribute equation issue regarding percentages versus actual numbers, and to work out a methodology that would build a composite T&E score when importing T&E range MV scores from the Education and Training JCSG. The TJCSG is also in the process of standing up an Analytical Team which would do data sorting and spreadsheet population work in preparation for the capacity analysis calculations.

PREPARE MEMO _____.

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APPROVED BY _____

EXECUTIVE SUMMARY

3 Apr 04

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.** To inform TABS of the significant activities of the E&T JCSG during March 2004. All subgroups' Final Military Value Scoring Plans and Reports were approved by the JCSG on 23 Mar. Each of the subgroups has completed their Internal Control Plans (ICPs) and is waiting for final approval from the DoD IG. The issue raised at the ISG concerning duplication of Test and Evaluation Ranges has been resolved. Mr. Abell met with Dr. Segal, Technical JCSG, and they have agreed that the approach taken to date has been satisfactory to all parties and is consistent with ISG guidance. To codify, a Memorandum of Agreement (MOA) has been prepared and signed. The ISG has still not made a final determination on the Graduate Flight Training Issue. The JCSG has also elevated a concern to the ISG about UAVs. The last guidance from the ISG was to include the Global Hawk family of UAVs. It has been determined that Global Hawk is not currently a multi-service platform. We have worked with TABS to provide input to the Draft SECDEF report to Congress and are currently working with COL McClellan and TABS to produce a list of Imperatives. Each of the subgroups finalized their Military Value Questions and loaded them into the Input Question Tool (IQT). The Army has hired its full time contractor support for the Flight Training subgroup.

Next Steps:

- Continue to respond to the field's questions pertaining to the Capacity Questions sent out on 6 Jan 04 (responses are due back by 5 Apr 04/TBD).
- Prepare for receiving data from Data Call #1.
- Continue work on development of Imperatives
- Develop concept for Scenario Development

PROVIDE MEMO: _____

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(UNCLASSIFIED)

EXECUTIVE SUMMARY

1 Apr 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) During the month of March, HSA JCSG provided its Military Value Report to the OSD BRAC Office. Military value questions will be targeted to specific installations and activities. Questions, with initial targets identified, were submitted to OSD on 31 March. Final determination of which installations and activities to target will be made once capacity data is reviewed. A Data Management Team was organized and trained to support receipt and management of capacity data. The JCSG completed Capacity Analysis Plans which will be used to guide the team's efforts over the next several months. In addition, the JCSG continued to answer queries from the field pertaining to the capacity data call and by month's end had responded to approximately 350 queries. Focus in April will be on refining military value and new capacity questions, and receiving and analyzing capacity data in accordance with Capacity Analysis Plans. PREPARE MEMO _____.

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(Unclassified)

EXECUTIVE SUMMARY

3 Apr 04

(U) Joint Cross Service Group (Industrial) Jan 2004. (U) (SAIE-IA) All three Industrial Joint Cross Service Sub-groups finalized their Military Value Reports, completed a sensitivity analysis, and worked with LMI to perform a BETA test. The BETA test for Maintenance and Ship Overhaul and repair are complete and the contractors are working on completing the test for Munitions and Armaments (will be complete by 1 Apr). The results of the BETA test are proving that the subgroups asked the right questions to establish a Military Value for each of the installations. Each group reviewed comments from each of the Services and incorporated comments that were appropriate. Mr. Wynne is pleased with the professional and detailed approach that each group took toward the development of their MVA report. The next phase of the MVA is a briefing to the ISG on 2 Apr and data call release to the installations by mid Apr. The JCSG groups are already focusing in on how to analyze the voluminous amount of capacity data, establish imperatives and build scenarios. Other simultaneously intense efforts were directed toward completion of the Capacity Analysis data call. Those working on the Capacity Analysis data call successfully completed the certification at the MSC level and met the 29 Mar suspense. The Capacity Data is now in the hands of each MilDeps and the JCSGs are waiting for them to finish their certification and release the data to them for analysis. There are no impediments to meeting these deadlines, and no Army assistance is required.

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Tasking Control # _____ (if appropriate)

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EXECUTIVE SUMMARY

1 April 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In March, the IJCSG conducted one formal session where the Principals were briefed on the Military Value Approach and Scoring Plan. Based on their guidance, the final Military Value Analysis Report was finalized for staffing. The plan will be briefed to the ISG on 9 April. On 15 March, the DOD BRAC office released to the intelligence agencies and Services the intelligence capacity analysis questions. On 17 March, a memorandum signed by the Director, TABS Group was sent to the Army, DCS, G-2, CG, INSCOM and the Senior Intelligence Officers of AMC, SMDC, and USASOC. The memorandum included the Army Internal Control Plan and a CD-ROM with questions and IJCSG guidance. Previously identified individuals from the commands were provided the electrons and clarifying guidance on the questions. Suspense to the IJCSG for the data call is 14 May. Input will be provided to the DCS, G-2 for certification. The IJCSG core team has moved to a leased facility in Arlington. This site meets all standards for handling classified data as directed by the chair. The core team is a full time effort. The core teams role is to interface with the subgroups and provide recommendations to the Principals for resolution. The Army core team representative and DCS, G-2 continues to work closely with the DoD Inspector General Office and the Army Audit Agency as questions are raised. The Army IJCSG team also continues to interface with TABS Group and other JCSGs to ensure Army interest are being addressed. The next major event is the IJCSG Military Value presentation to the ISG on 9 April. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

1 April 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M) During March 2004, the MJCSG revised the structure of its military value analysis in response to comments provided by the ISG and OSD. The approach now includes three sub-functions: Health Care Services; Health Care Education and Training; and Medical /Dental Research, Development and Acquisition. Assessments of infrastructure are incorporated in each. Sub-functions are weighted to produce a composite military value score for each medical facility. The core competency of health care services to the in-garrison warfighter receives the heaviest weight. The MJCSG continued to refine its questions for Data Call #2. Preparations were made to occupy leased space in Rosslyn and to identify those essential personnel who will have access to the BRAC data. There was continuing coordination with the Center for Naval Analysis (CNA) to adapt the optimization model to support the needs of the MJCSG. Designated members of the MJCSG subgroups continued to assist with the resolution of issues identified during the processes of certifying and validating capacity data. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

1 Apr 04

(U) Joint Cross Service Group (Supply and Storage) March 2004. (U) (SAIE-IA)
The Supply and Storage Joint Cross Service Group (JCSG) revised and resubmitted its report on military value analysis in Mar 04. The revised report included changes responding to comments provided by the services. The JCSG also continued planning and preparation for capacity analysis. Specifically, the group developed Supply and Storage Activity data records and an automated tool for computing capacity. The group also began developing procedures for handling incorrect and suspect capacity data. In addition, the group continued responding to field queries regarding capacity questions.
PREPARE MEMO_____.

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Tasking Control # _____ (if appropriate)

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EXECUTIVE SUMMARY

5 Apr 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). Numerous meetings of the TJCSG were held during March to review the progress of the working groups and the Capabilities Integration Team toward finalizing the Military Value (MV) report. The other major effort was a meeting on 12 March between Dr. Sega and Mr. Abell (the chairman of the Education and Training JCSG) to discuss the MV scoring of ranges on which test and evaluation functions are performed. As a result of this meeting, the Ranges Subgroup of the Education and Training JCSG will perform the MV scoring for ranges, with the TJCSG doing the MV scoring for the non-range T&E facilities. A draft Memorandum of Agreement will be issued between the respective chairman articulating the shared roles and responsibilities of the two JCSGs.

PREPARE MEMO_____.

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EXECUTIVE SUMMARY

1 March 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In February, the IJCSG conducted one formal session. During the month, the agencies and Services worked to finalize issues related the intelligence capacity analysis question distribution. The DoD and Army Inspector General Offices and the Army Audit Agency raised a number of questions on the Intelligence Internal Control Plan (ICP). These issues continue to be worked. None of the issues are show stoppers, most focus on control and certification procedures of BRAC data. Distribution procedures in the ICP have not changed; questions will be distributed by the TABS Group to selected Major Army Commands for completion by the Senior Intelligence Officer (SIO). The SIOs will certify the data and return their completed products to The Army DCS, G-2, who will certify the data. Direct coordination was conducted with each Army SIO to ensure a clear understanding of the requirements. During the month the Core team, with representation from the agencies and services, was established to begin working issues. The core team is a full time effort. The core teams role is to interface with the subgroups and provide recommendations to the principals for resolution. The core team developed the Military Value Scoring Plan and began developing the Military Value questions. The Army IJCSG team continues to interface with other TABS Group and other JCSGs to ensure Army interests are being addressed. The next formal IJCSG session is scheduled for 16 March. The core team will be moving to a permanent facility meeting standards for handling classified data. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

2 Mar 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) During the month of February, the JCSG continued preparation for military value analyses, working on refining scoring plans and associated questions. On 23 February, the HSA JCSG briefed the ISG on its Military Value Analysis Report. The briefing was well received. ISG comments to the report are due to the JCSG on 8 March and will be addressed as the report is finalized. In addition, the JCSG continued to answer queries from the field pertaining to questions in the BRAC 2005 capacity data call and by month's end had responded to approximately 325 queries. Focus during the month of March will be on finalizing the Military Value Analysis Report and questions, completion of Capacity Analysis plans in preparation for receipt of capacity analysis data anticipated in early April, and stand up of a data management team to support receipt and management of capacity data. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

1 Mar 04

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.** To inform TABS of the significant activities of the E&T JCSG during February 2004. All subgroups' Military Value Scoring Plans and draft report were approved by the JCSG on 12 Feb. Mr. Dominguez, Deputy Chairman, briefed the ISG on 24 Feb 04. The ISG had the following initial comments:

- Questioned the scores that the Range and Collective Training Subgroup applied to Criteria 1 and 2 for the Training function (felt 2 was too high and 1 was too low).
- Questioned the score that the Range and Collective Training Subgroup applied to Criteria 4 for the Test and Evaluation function (felt it was too low).
- Discussed deleting all UAV types (less Global Hawk family of UAVs) from Flight Training Subgroup.

These issues have been addressed informally via an Information Paper submitted to the JCSG on 27 Feb 04. Mr. Dominguez will discuss with the ISG. The JCSG should receive the ISG's guidance NLT 3 Mar 04 when they issue their guidance memorandum. Additionally, the ISG members discussed the Technical JCSG issue with T&E Ranges. It has been reclarified that the E&T JCSG will analyze all Ranges, to include those used for T&E. There was also discussion of the "joint imperatives" that will eventually be used by all JCSGs in their analysis. The ISG acknowledged the need and stated they would develop joint imperatives and provide to the JCSGs. The Army has interviewed and is prepared to hire its full time contractor support for the Flight Training subgroup; awaiting funding.

Next Steps:

- Continue to respond to the field's questions pertaining to the Capacity Questions sent out on 6 Jan 04 (responses are due back by 5 Apr 04).
 - Receive Military Value Scoring Plan and Report feedback from ISG NLT 3 Mar 04.
- Subgroups finalize and prepare Military Value questions, scoring plan and report.
- Submit final Military Value Report to ISG NLT 24 Mar 04.
 - Obtain funding to fill last contractor requirement (Flight Training) to support the Army participation on each subgroup. PROVIDE MEMO: _____

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EXECUTIVE SUMMARY

3 Mar 04

(U) Joint Cross Service Group (Industrial) Jan 2004. (U) (SAIE-IA) On 23 Feb all three Industrial Joint Cross Service Sub-groups briefed their Military Value Analysis (MVA) to the ISG. The analysis addressed the guidance provided by Mr. Wynne to use Selection Criteria 1- 4 to identify representative functions and attributes, develop questions that will gather the appropriate data, and develop the appropriate metrics to adequately measure the military value. **BOTTOMLINE: The three subgroups did an excellent job of preparing their reports. Comments, concern, and guidance from the Services that are under consideration by all three subgroups are:**

- Consider the volume of data requested**
- Ensure normalization across scores**
- Consider data variability. Make sure the results serves as a discriminator.**
- Establish standardization of facility ratings among the services**
- Improve rationale statements**

These comments are under review by all three subgroups. Many of the comments made by the Services are already incorporated into the report. Two additional things that the subgroups decided to include in each report are:

- Development of an introduction that explains the logic behind how each group performed their criteria weighting**
- Summary that explains how the groups will use the data to make decisions.**

Next major milestones are: 8 Mar, forward comments to IJCSG; 24 Mar, IJCSG submit MVA report to OSD BRAC Office to begin ISG coordination; and 2 Apr, ISG Coordination Meeting. Many things are working well because the three subgroups are meeting weekly with OSD and sharing ideas. There are no impediments to meeting these deadlines, and no Army assistance is required.

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EXECUTIVE SUMMARY

5 Mar 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M) During February 2005, the MJCSG prepared its Military Value Report and ISG presentation. Several meetings were convened to review proposed final attributes, metrics, formulas, and data call questions for the Military Value phase of the BRAC 2005 process. Reviews by the Principals also focused on the relevancy of attributes to the BRAC 2005 Selection Criteria, rationales for weighting, and the effectiveness of the scoring plans to differentiate activities and functions. Following the ISG presentation on 19 February, the MJCSG began the assessment of the guidance and comments resulting from the briefing and reviews of the Draft Report. Alternatives were considered for potential revisions to be incorporated into the Final Report. Additionally, initial coordination began with the Center for Naval Analysis (CAN) to provide a primer on the optimization model and to adapt it for use by the MJCSG. Designated members of the MJCSG subgroups continued to assist in the capacity data call by providing responses and clarifications for questions identified by the installations. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

5 Mar 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG continued working its Military Value (MV) analysis and scoring plan. Several meetings of the TJCSG were held during February to review the progress of the working groups and the Capabilities Integration Team. The other major effort during the month was to prepare a draft of the MV report and develop a briefing for the ISG. The briefing was given by Dr. Sega to the ISG on 27 February. The most significant issue identified concerned the MV scoring of ranges on which test and evaluation functions are performed. The Chairmen of the TJCSG and the E&T JCSG will be meeting on 12 March to determine a way ahead.
PREPARE MEMO_____.

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EXECUTIVE SUMMARY

3 Mar 04

(U) Joint Cross Service Group (Supply and Storage) February 2004. (U) (SAIE-IA) Members of the Supply and Storage Joint Cross Service Group (JCSG) met twice with its Flag Officers in Feb 04 to finalize its military value attributes, metrics and questions. The Group finalized its report on military value analysis and submitted it to the ISG on 13 Feb 04. VADM Holder, JCSG Chair, along with the other Principals briefed the report to the ISG on 20 Feb 04. In Feb 04, the JCSG also began operations in its secure office facilities located in Rosslyn. The Group continued responding to field queries regarding capacity questions and began development of data records for capacity and military value analysis. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

30 January 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In January, the IJCSG conducted no formal sessions. The agencies and Services worked to finalize the intelligence capacity analysis questions, Internal Control Plans (ICP), and develop other administrative procedures associated with distribution. Coordination and interface was conducted with the DoD and Army Inspector General Offices and the Army Audit Agency. During the month, key personnel received Military Value training in preparation for the next phase. Within the IJCSG, a full time core team has been established; all agencies and Services are represented. This team has begun initial work on development of the military values analysis process and scoring procedures. The IJCSG is working with the Technical JCSG to ensure interface of functions within their C4ISR subgroup; like areas of interest are being consolidated. The IJCSG has worked closely with the TABS Group in development of the ICP and distribution procedures to ensure protection of classified information. The IJCSG questions will be distributed by the TABS Group to selected Major Army Commands for completion by the Senior Intelligence Officer (SIO). The SIOs will certify the data and return their completed products to the Army DCS, G-2, which will certify the data and provide to the IJCSG. The next formal IJCSG session is scheduled for 12 February. The core team will conduct an off-site in late February to finalize the analysis and scoring processes. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

6 Feb 04

(U) Joint Cross Service Group (Industrial) Jan 2004. (U) (SAIE-IA) All three Industrial Joint Cross Service Sub-groups established special support cells (that are not involved in the development of the Military Value Analysis) to support the installations/organizations responding to Capacity Analysis questions. The process is working well. The immediate task at hand is to complete the Military Value Attributes (MVA) and develop a scoring plan that identifies weighting for criteria, attributes, metrics, and questions. Each group is well into the process with two pre-briefs to Mr. Wynne and plans to brief the ISG in Feb. The initial feedback from Mr. Wynne was very favorable with the comment that the IJCSG did an outstanding job on the MVA. Each group is to be commended for a job well done. The Mr. Wynne is tentatively scheduled to brief the ISG on 12 Feb and the final MVA Report and the briefing for the ISG went to OSD on 5 Feb. One remarkable this is happening with this JOINT BRAC initiative. The Services are working together and the various organizations within each Service are working together to produce outstand products. Hopefully, these united efforts will produce the very best BRAC product ever. There are no impediments, and no Army assistance is required.

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EXECUTIVE SUMMARY

3 Feb 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) In January, the HSA JCSG began answering queries from the field pertaining to questions in the BRAC 2005 capacity data call. At month's end, the JCSG had responded to approximately 200 queries. The JCSG also continued preparation for military value analyses. The analytical support team continued follow-on sessions with each HSA JCSG subgroup to develop military value attributes and metrics, while the JCSG began formulating overarching BRAC objectives to guide subsequent analyses. Focus during the month of February will be on finalizing military value attributes, metrics, and associated questions, assigning appropriate weights to each, and completing military value scoring plans. The Group will prepare a Military Value Analysis Report and brief the ISG on 23 February. The JCSG will also prepare analytical plans in preparation for receipt of capacity analysis data anticipated in early April. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

2 Feb 04

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.** To inform TABS of the significant activities of the E&T JCSG during January 2004 MG Blount met with principals from all of the sub-elements of the Range and Collective Training subgroup on 5 Jan 04. Purpose was to refine Military Value preparations. The ISG was to resolve the issue on Graduate Level Fixed Wing Flight Training on 9 Jan 04. Although discussed, the issue has not yet been totally resolved. Anticipate closure during Feb 04. The E&T JCSG received briefings from all subgroups (27-29 Jan 04) on their Military Value Scoring Plans. All subgroups' plans, except Professional Education Development (PDE), were approved. PDE will rebrief 12 Feb. Additionally, Mr. Abell directed that enlisted flight training be moved from Flight Training to Specialized Skills Training. He also directed that all mention of Child Care be changed to read Child Development. All subgroups have been responding to questions from the field with regard to the Capacity Questions sent out on 6 Jan 04. A vast majority of these questions have been related to the Range and Collective Training Subgroup. The Army has now hired its full time contractor to support all subgroups, with the exception of the Flight Training subgroup.

Next Steps:

- Continue to respond to the field's questions pertaining to the Capacity Questions sent out on 6 Jan 04 (responses are due back by 5 Apr 04).
- Subgroups finalize and prepare Military Value questions, scoring plan and report. PDE subgroup is scheduled to rebrief the JCSG on 12 Feb 04.
- Attend TABS sponsored Installation briefs, as appropriate.
- Brief the ISG on the Military Value Report and scoring plans (24 Feb 04).
- Review and comment on any input received from the public on the Draft Selection Criteria published in the Federal Register 23 Dec 04. Final Criteria must be published NLT 16 Feb 04.
- Obtain funding to fill last contractor requirement (Flight Training) to support the Army participation on each subgroup. PROVIDE MEMO: _____

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APPROVED BY: LTC Kevin Hayden

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EXECUTIVE SUMMARY

2 February 2004

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M) Following the initiation of the BRAC 2005 Capacity Data Call on 5 January 2003, members of the MJCSG assisted to provide responses and clarifications regarding questions provided to installations. During January 2005 the preponderance of efforts were dedicated to finalizing attributes, metrics, and data call questions for the Military Value phase of the BRAC process. Scoring plans were also developed to rank order medical and dental activities and facilities. MJCSG Principals reviewed the progress of the Subgroups on 20 January 2004 and provided guidance for the preparation of the Military Value Report and Briefing to be provided to the Infrastructure Steering Group on 19 February 2004. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

2 Feb 04

(U) Joint Cross Service Group (Supply and Storage) January 2004. (U) (SAIE-IA) The Supply and Storage Joint Cross Service Group (JCSG) continued working to develop its military value attributes, metrics and questions. On 12 and 21 Jan 04, the JCSG conducted day-long meetings with its Principals, who provided guidance for restructuring and revising the proposed military value analysis. The JCSG began drafting its military value report and planning for its brief to the ISG on 20 Feb 04. Additionally, the Group responded to questions from the field regarding the capacity datacall and began preparations for the capacity data analysis to begin in Apr 04. PREPARE MEMO ____.

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EXECUTIVE SUMMARY

10 Feb 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG, in its effort to develop the Military Value (MV) analysis and scoring plan, held an Off Site meeting during the week of 6 January. The meeting was successful in convolving the differing attributes and metrics of the Working Groups into a common set. Also, draft MOAs were established among the TJCSG and the Medical, and Education and Training JCSGs to identify the cooperative efforts that need to be in place among these groups. There were several meetings held at the Principals level and at the Capabilities Integration Team (CIT) level after the Off Site to further refine the list of attributes and metrics, develop weights, and produce questions for the MV data call. The CIT was successful in drafting initial versions of the MV report and briefing in anticipation of the ISG meeting in early February.

PREPARE MEMO_____.

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EXECUTIVE SUMMARY

12 Jan 04

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG continued refining its methodology for the Military Value (MV) phase of BRAC 2005. The Group met on 18 December to review the products of the 2-3 December Off Site meeting, in which each of the 5 Working Groups (WGs) developed initial sets of attributes and metrics to support the MV analysis. The Group is planning to conduct another Off Site in January to continue the MV analysis development, including efforts to convolve the products of the 5 WGs into a common set of attributes and metrics to facilitate question development and scoring. The next Group meeting is scheduled for late January.
PREPARE MEMO_____.

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EXECUTIVE SUMMARY

6 Jan 04

(U) Joint Cross Service Group (Industrial) Dec 2003. (U) (SAIE-IA) All three Industrial Joint Cross Service Sub-groups completed development of their Capacity Analysis questions, worked together to standardize as much as possible, and consolidated the questions into one set of questions for Maintenance, Ships, and Munitions and Armaments. The teamwork exhibited by the Services and the JCSG group was commendable. Because of the standardization efforts among the three sub-groups and the Services, the questions going to the installations are clear and concise and will ease the efforts the installations will have to make to provide answers. There were many lessons learned from the efforts of this 1st data call and is evident and as the groups move ahead with the development of Military Value Attributes (MVA) and metrics. In Dec, OSD provided standardized guidance to each of the subgroups and on 9 Jan, OSD plans to meet with the Chairs for the subgroups (Mr. Mark Van Gilst, Mr. Steve Krum, and Ms. Willie D Smith) to discuss the approach and progress each group is making on MVA. All three groups are meeting and refining the process in preparation for the presentation to the ISG in early Feb. A 23 Dec 2003 memorandum signed by Mr. Wynne established the suspense date and provides a standardized JCSG Military Value Analysis Report Template for use in the presentation. The Groups are sharing information to ensure a common approach to the development of the MVA. There are no impediments, and no Army assistance is required.
PREPARE MEMO_____.

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EXECUTIVE SUMMARY

2 January 2004

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In December, the IJCSG had one formal session chaired by Ms Deborah Dunie, Office of the USD(I). Subgroups continued work to implement guidance from the November ISG and finalize questions for the capacity analysis data call. Additional senior level informal sessions reviewed issues related to scope and guidance for the data call, classification of the products, and distribution of the questions. Army representatives continue to be major contributors on each subgroup focusing on Army equities. The Army led subgroup, National Decision Making and Warfighting Capabilities, chaired by Mr. Terrance Ford, DCS, G-2, continues to maintain close liaison with other subgroups to ensure continuity during future phases. The IJCSG is currently on track to begin the capacity analysis data call along the same timelines as the overall BRAC effort. Military Value training will begin in mid-January. The next formal IJCSG session is scheduled for February.
PREPARE MEMO _____.

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EXECUTIVE SUMMARY

5 Jan 04

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M) An offsite was conducted 1 - 2 December 2003 at the Washington Navy Yard to begin the preparation of the data call questions and Military Value Report. Principals and subgroup team members were provided the OSD military value primer briefing. During the month designated MJCSG personnel participated in a series of Question Resolution Team (QRT) meetings with the MILDEPs and other JCSGs to finalize the capacity data questions for dissemination on January 5. MJCSG subgroups continued their work throughout the month to prepare questions, scoring plans, and algorithms for the Military Value Analysis phase of the BRAC 2005 process. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

2 Jan 04

(U) Joint Cross Service Group (Supply and Storage) December 2003. (U) (SAIE-IA) The Supply and Storage Joint Cross Service Group (JCSG) continued working to develop its military value attributes and metrics, which will be presented to the JCSG Principals on 12 Jan 04. Afterwards, the JCSG will begin drafting its report on military value for submission to the ISG. In Dec 03, the JCSG also performed a final review and edit of its capacity questions as modified in the QRT process. Final edits and comments were returned to OSD on 18 Dec 03. PREPARE MEMO_____.

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APPROVED BY _____

Tasking Control # _____ (if appropriate)

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EXECUTIVE SUMMARY

2 Jan 04

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) In December, the HSA JCSG participated in the Data Standardization Team (DST) process culminating in completion of the final OSD BRAC 2005 capacity data call database. The JCSG also continued preparation for military value analyses and received information briefings from 10 Defense Agencies and three Service recruiting commands. The JCSG's analytical support team conducted multiple follow-on sessions with each HSA JCSG subgroup to develop objectives and metrics for military value analyses and interviewed JCSG members for insight into specific BRAC - related issues and concerns. Focus during the month of January will be on finalizing military value analyses attributes, metrics, and associated questions, assigning appropriate weights to each, and preparing a military value scoring plan and briefing for presentation to the ISG in February. The JCSG will also take briefings from the remaining Defense Agencies, combatant commands, reserve HQs, and NCR major command supporting activities. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

31 Dec 03

(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)

MONTHLY EXSUM.

To inform TABS of the significant activities of the E&T JCSG during December 2003. A majority of the month was spent working with the OSD Data Standardization Team (DST) to ensure capacity data call questions were properly formatted, as per OSD guidance, combined, condensed and duplicities eliminated. During the month, each of the E&T Subgroups received a draft briefing on Military Value Analysis from OSD BRAC. The E&T JCSG received the Military Value Analysis briefing from OSD 12 Dec 03. The Army representatives of each of the subgroups have been working with their TABS counterparts to develop and refine the draft Guiding Principles and Military Value preparatory work. The Navy and Air Force have come back to the ISG requesting a change to previous guidance pertaining to the Flight Training subgroup. They have requested the ISG to direct the services to review graduate level fixed wing training and not have the E&T JCSG review. Regardless of the decision, there will not be a major impact on the Army. The Army position is to include all rotary and fixed wing graduate flight training in their review, per the ISG guidance. The issue will be discussed and resolved at the 9 Jan 04 ISG. The Army has hired its full time contractor to support the Specialized Skills Training subgroup.

Next Steps:

- Capacity Questions are expected to go to the field on 5 Jan 04 and responses are due back by 5 Apr 04.
- MG Blount will meet with principals from all of the sub-elements of the Range and Collective Training subgroup on 5 Jan 04. Purpose is to refine Military Value preparations.
- ISG resolves graduate fixed wing flight training issue (9 Jan 04).
- Subgroups finalize and prepare Military Value questions, scoring plan and report.
- Review and comment on any input received from the public on the Draft Selection Criteria published in the Federal Register (23 Dec 03).
- Interview and hire quality contractors to support the Army participation on each subgroup. PROVIDE MEMO:_____

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APPROVED BY: LTC Kevin Hayden

EXECUTIVE SUMMARY

30 Nov 03

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.**

To inform TABS of the significant activities of the E&T JCSG during November 2003. A majority of the month was spent working with the OSD Data Standardization Team (DST) to ensure capacity data call questions were properly formatted, as per OSD guidance, combined, condensed and duplicities eliminated. During the month, each of the E&T Subgroups received a draft briefing on Military Value Analysis from OSD BRAC. The E&T JCSG will receive the Military Value Analysis briefing from OSD at their 12 Dec 03 meeting. The Army representatives of each of the subgroups have been working with their TABS counterparts to develop and refine the draft Guiding Principles and Military Value preparatory work. A significant leadership issue is that the DAS has been replaced as the Ranges and Collective Training Subgroup Chairman and the senior Army Representative to the E&T JCSG. His replacement is MG Buford Blount, Dep G-3. The Army has resourced its contractor requirements. The Range and Collective Training support is on board and by the end of December, all subgroups are expected to have full time Army contractor support.

Next Steps:

- Each subgroup will continue to work with the Data Standardization Team to ensure capacity data call questions are in proper format and eliminate redundancies.
- Brief MG Blount on recent BRAC developments. MG Blount will meet with sub-elements of the Range and Collective Training subgroup in preparation for the Military Analysis phase of BRAC.
- Each subgroup will review and comment on Selection Criteria and Military Value
- Capacity Questions are now expected to go to the field on 5 Jan 04 and responses are due back by 5 Apr 04.
- Interview and hire quality contractors to support the Army participation on each subgroup. PROVIDE MEMO:_____

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EXECUTIVE SUMMARY

1 Dec 03

(U) Joint Cross Service Group (Supply and Storage) November 2003. (U) (SAIE-IA) Representatives from the Supply and Storage JCSG met with the OSD Standardization Team to conduct a final review of the capacity questions submitted in Oct 03. The representatives made minor changes to the questions and also submitted a list of definitions to be included on the "BRAC library" website. On 12 Nov 03, the JCSG received training from Mr. Potochney, OSD BRAC Office, on the military value analysis process. The four Supply and Storage Sub-groups then developed initial sets of military value attributes and metrics, and the Group plans to review and approve these during the first week in Dec 03. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

3 Dec 03

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG continued refining its questions for the Capacity Analysis data call. In addition, the Group met on 17 November, when it received a briefing from the OSD BRAC office on the Military Value (MV) Methodology. The Group also developed a future calendar of events which included a series of offsite meetings to be held during the months of December and January to allow the five TJCSG working groups to begin the MV preparation. The next Group meeting is scheduled for 5 December, its purpose being to review the results of the first offsite. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

1 December 2003

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In November, the IJCSG had two formal sessions chaired by Ms Carol Haave, Deputy USD(I). The first meeting focused on providing subgroup guidance and timelines for the capacity analysis report and presentation to the ISG on 21 November. The Correlation/Collaboration/Analysis/Access, Sources and Methods, and Management Activities subgroups meet on numerous occasions during the month to finalize input for the IJCSG Capacity Analysis Report. Army representatives from the DCS, G-2 are major contributors to these subgroups focusing on Army equities related to functional descriptions, attributes, metrics, and draft data call questions. Ms Haave briefed the capacity analysis report to the ISG on 21 November. The ISG approved the plan for forwarding to the IEC. The ISG Chair directed the IJCSG to present the ISG with a follow-on presentation concerning potential options for dealing with the handling of our classified data within the IJCSG. The IJCSG then held its second session to analyze the results of the Capacity Analysis Report brief to the ISG and discuss possible options for the classification issue. Each subgroup will review its functions to identify those areas that can be reviewed in BRAC at the SECRET and below level. The Army subgroup, National Decision Making and Warfighting Capabilities, which is chaired by Mr. Terrance Ford, DCS, G-2, continues to maintain close liaison with other subgroups to support analysis during future phases of BRAC. The next IJCSG session is 9 December to approve data call questions, resolve classification issues, and discuss data call mechanics. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

1 Dec 03

Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M) During November, the MJCSG finalized the capacity data questions with the OSD BRAC Initial Review Team. After revisions were prepared, the final Capacity Analysis Report was submitted to the Infrastructure Steering Group (ISG) for review and final approval. Coordination was conducted with the TABS staff for the preparation of several specific medical capacity data questions leading to military value analysis of installation well being. The MJCSG met regularly throughout the month to prepare for the next phase of the BRAC process and develop the framework for its Military Value Analysis. An offsite will be conducted 1 - 2 December 2003 at the Washington Navy Yard to begin the preparation of the data call questions and preparation Military Value Report. During the month of December the MJCSG will continue to participate in the capacity data question standardization process and plan for subsequent analyses. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

2 Dec 03

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) In November, the HSA JCSG reviewed capacity analysis questions as part of an OSD assigned Data Standardization Team, making modifications as appropriate. The JCSG and military departments later resolved how data will be collected for questions pertaining to leased space. This was a major accomplishment in preparation for the January capacity data call. Additionally, work began on military value analyses. The Group stood up an analytical support team with representatives from the Center for Army Analysis, Center for Naval Analyses, and the Air Force Studies and Analyses Agency. The team conducted interviews with each HSA JCSG subgroup as a first step in military value modeling. Focus during the month of December will be on finalizing capacity analysis questions through the Question Resolution Team process and continuing preparation for military value analyses. The JCSG will also take briefings from 13 Defense Agencies, combatant commands, reserve HQs and recruiting commands, and NCR major command supporting activities, e.g., MDW, NDW. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

1 Dec 03

(U) Joint Cross Service Group (Industrial) Nov 2003. (U) (SAIE-IA) The three Industrial Joint Cross Service Sub-groups completed their Capacity Analysis questions, consolidated them into one list, and passed them on to the Services for review. Each Service is finalizing their review and preparing for the actual data-calls to the installations. To provide as much clarification to the installations as possible, the three groups agreed to the development of a glossary of common definitions. In preparation for Phase II (Military Value Analysis), OSD briefed all of the subgroups and tried to establish standardization criteria for each of the JCSG groups. All of the subgroups are working to begin drafting their approach to Military Value Assessment. There are no impediments, and no Army assistance is required. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

5 Nov 03

(U) Joint Cross Service Group (Supply and Storage) October 2003. (U) (SAIE-IA) The Supply and Storage JCSG finalized its initial set of capacity data questions, provided them to the Group's Principals for approval, and then loaded the questions into the IQT capacity data tool. The questions were delivered to the OSD BRAC Office on 24 Oct 03. Since the initial delivery, Group representatives have worked closely with the OSD Standardization Group to reformat many of the questions, and to further improve their clarity and quality. The Group's progress on capacity question development remains on schedule. The Group's Subgroup for Repair Parts and End Items also held its first full meeting and began discussions on development of attributes and metrics for military value analysis. LTG Christianson, the Subgroup Chair, met with all members and provided guidance and strategy for initial phases of the BRAC process. There are no impediments, and no Army assistance is required. PREPARE MEMO_____.

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APPROVED BY _____

Tasking Control # _____ (if appropriate)

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EXECUTIVE SUMMARY

31 Oct 03

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.**

To inform TABS of the significant activities of the E&T JCSG during October 2003. A majority of the month was spent refining the capacity analysis report and finalizing capacity questions. The ISG approved the draft products for the Ranges and Collective Training subgroup on 10 Oct 03. They directed some changes that were incorporated into the report. On 31 Oct 03, each of subgroups briefed the E&T JCSG on their inputs to the capacity report and finalized questions. Mr. Abell approved the report with minor edits. Mr. Abell directed the surge definition for all subgroups, except Ranges and Collective Training, be modified. He also accepted and approved the questions. Each subgroup completed their questions and put them into the Input Question Tool (IQT v 4.0) by the suspense (31 Oct 03). The Army has resourced its contractor requirements. By the end of November, all subgroups are expected to have full time Army contractor support.

Next Steps:

- Each subgroup will work with the Data Standardization Team to ensure questions are in proper format and eliminate redundancies
- Each subgroup will review and comment on Selection Criteria and Military Value
- Questions are expected to go to the field in early to mid-Dec 03
- Interview and hire quality contractors to support the Army participation on each subgroup. PROVIDE MEMO: _____

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APPROVED BY: Ms. Susan Foster

(UNCLASSIFIED)

EXECUTIVE SUMMARY

3 Nov 03

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) In October, the HSA JCSG submitted its final Capacity Analysis Report to the Infrastructure Steering Group (ISG) for review. Further direction from the ISG is pending military department review and comment. In addition, the JCSG finalized its questions for the capacity data call, submitting them to the OSD BRAC office on the last day of the month. At the same time, questions were informally provided to the Services. Staffing of the JCSG continued throughout the month. HSA JCSG currently has 28 full-time personnel and several others dedicated largely to the JCSG mission, but physically located outside of the Rosslyn office. Focus during the month of November will be on data standardization and initial preparation for military value analyses. In addition, the HSA JCSG will stand up an analytical support team comprised of representatives from the three military departments.

PREPARE MEMO _____.

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EXECUTIVE SUMMARY

5 Nov 03

(U) Joint Cross Service Group (Industrial) Oct 2003. (U) (SAIE-IA) The Industrial Joint Cross Service Groups worked all of Oct to finalize Capacity Analysis Questions for use in the Capacity Analysis Data calls to the Services. After numerous meetings within their own subgroups, the Chairs of all three subgroups and a representative from the DODIG met with OSD to work on standardization of data call definitions and questions. The subgroups are ready to submit their packages to OSD for input into the data collection tool. Leaning forward in the “foxhole”, all subgroups are already beginning to work on an approach to the Military Values Analysis. There are no impediments, and no Army assistance is required. PREPARE MEMO_____.

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APPROVED BY _____

Tasking Control # _____ (if appropriate)

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EXECUTIVE SUMMARY

3 November 2003

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (IJCSG). (DAMI-RI) In October the IJCSG had one formal session; an IPR to Ms Carol Haave, Deputy USD(I). Each subgroup chair briefed their status and issues. Recommendations were made to change subgroup names, scope, and responsibilities. These updates will be briefed to the ISG on 21 November. The current four subgroups and chairs are Correlation/Collaboration/Analysis/Access (C2A2) - DIA; Sources and Methods - NRO; Management Activities - USAF; National Decision Making and Warfighting Capabilities (previously named Customer Needs and Satisfaction) - Army. The name change occurred as Mr. Terrance Ford, the Army lead, recognized the subgroup's scope is more closely linked to attributes and military values rather than capacity. It will function primarily in future phases of BRAC. Each subgroup has a DCS, G-2 member. These subgroups have meet several times developing their functional descriptions, identifying applicable attributes, and building appropriate metrics to measure key capacities. Subgroup results will be used in the Capacity Report and the ISG presentation. The defense agencies and services are actively supporting the IJCSAG efforts. The next IJCSG session is 7 November and will cover data collection tools, contractual support, capacity analysis report, and the 21 November ISG brief. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

5 Nov 03

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG briefed the ISG on 3 October to report its progress and ongoing staffing efforts with other JCSGs – with the Education & Training JCSG on ranges, the Headquarters and Support Agencies JCSG on information technology, and the Medical JCSG on R&D. For a great portion of the month, the TJCSG continued to revise questions for the capacity data call and incorporated inputs from the other JCSGs. The final draft was submitted to the OSD Data Standardization Team (DST) on 28 October. The next Group meeting is scheduled on 17 November to discuss DST issues and preparation for the military value portion of BRAC. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

The Medical Joint Cross Service Group met during October 2003 to review OSD comments pertaining to the initial submission of the Capacity Data Questions and the Capacity Report. Based on guidance provided by OSD, specific equations were presented, and the questions and Report were revised to match. The result was a focused set of questions needed to accomplish the initial capacity analysis. Questions that required exceptional detail, that were not related to the equations, or that were more appropriate for Military Value Analysis were removed from the original submission. The resulting data call is more relevant and manageable. Coordination was conducted between TABS and the Medical JCSG to address areas of mutual interest with the intent of understanding each group's approach and to reduce the total number of questions being asked. Training was provided by OSD to train question developers to use Input Question Tool, Version 4.0. The Medical JCSG also began to develop its strategy for the Military Value phase of the BRAC process.

EXECUTIVE SUMMARY

30 Sep 03

(U) EDUCATION & TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG). To inform Dep G-3 and DAS of the results of an E&T JCSG meeting chaired by Mr. Dominguez on 2 Oct. The primary purpose of the meeting was to review the slides that the Range and Collective Training Subgroup will present to the ISG on 10 Oct 03. Additionally, Mr. Dominguez provided a quick back brief on issues from the 24 Sep ISG (which covered the other three subgroups of the E&T JCSG). Major points from the back brief were:

- Subgroup leads need to ensure they have the required resources to execute
 - Need consistency in subgroup members' participation
 - General surge comment from ISG was to use 85% capacity as "full" and identify the other 15% as surge capacity (will not necessarily work for all, but use as a rule of thumb).
 - Include RC, state owned, or commercial capacity, where applicable
 - Still ongoing discussion on inclusion of graduate level training in Aviation subgroup.
- Mr. Dominguez tasked aviation subgroup to evaluate and make recommendation.

Specific comments to the Range and Collective Training subgroup slides were as follows:

- Mr. Gunlicks highlighted that Attack Helicopters were include in the Ground subgroup
- Discussion of the inclusion of RC, state owned, or commercial capacity, where applicable
- Discussion on ensuring test ranges were examined for potential dual use capability
- Recommendation to include constraints such as permits, etc. in analysis
- Recommendation to emphasize physical characteristics such as jungle, mountain, desert, urban, etc in analysis (although already in the report BG Flynn wanted to highlight)
- Instructed Range and Collective Training to ask **all** questions they needed answered, to include environmental, and OSD will deconflict and synchronize.
- Lengthy discussion on surge

Each subgroup will be tasked to develop a clear capacity question for their functional areas. Once approved, the question will be sent to each service to define surge requirement in those functional areas. Issues going to the ISG will be the surge issue and clarification on inclusion/exclusion of classified ranges. PROVIDE MEMO:_____

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(UNCLASSIFIED)

EXECUTIVE SUMMARY

30 Sep 03

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (SAIE-IA) In September, the HSA JCSG continued to refine its scope of work and prepare for the upcoming capacity analysis. The JCSG drafted definitions of functions and associated attributes and metrics, which formed the basis for the draft report to the Infrastructure Steering Group (ISG). The Chairman briefed the JCSG's approach to capacity analysis to the ISG on 16 Sep 03. A final report on the JCSG's approach to capacity analysis will be issued to the ISG during the second week of October. Staffing of the JCSG continued throughout the month. Alion hired 3 individuals, bringing total contractor strength to 5 of the 9 personnel requirements identified. HSA JCSG expects to have 27 full-time personnel on hand within the next 60 days. On 22 Sep, the JCSG moved its operation from contractor space in Alexandria to government space in Rosslyn. Focus during the month of October will be on completing the report to the ISG and preparation and submission of capacity data call questions. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

8 Oct 03

(U) Joint Cross Service Group (Industrial) Sep 2003. (U) (SAIE-IA) The Industrial JCSG pre-briefed the Capacity Analysis Report in September. The ISG noted more work was needed on Surge Capacity definition. An off-site is scheduled for 7-8 Oct at Alion that will include JCSG sub-working group members to finalize the Capacity Analysis report, and to define the Attributes, Metrics and Questions for the initial Capacity Data Call. The next scheduled meeting is TBD. There are no impediments, and no Army assistance is required. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

2 September 2003

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP. (DAMI-RI) The Intelligence group conducted two initial organizational meetings in August. The Group is chaired by Ms Carol Haave, Office of the Deputy Undersecretary for Intelligence with membership from the Services, DIA, NSA, NIMA and NRO. The group will review the Defense intelligence community along three axes. The first, a traditional vertical review of the basic intelligence functions – collection, processing, production and dissemination; the second, a joint horizontal business process review that views the basic intelligence functions as interlocking segments of the same continuum; and third, along the lines of three basic intelligence consumers – national policymakers, military department providers, and theater warfighters. The group will be organized with six subgroups focused on the functional elements to support the three axes of review. Subgroups are control, tasking, collection & production/exploitation; analysis and production; dissemination; management activities; education, training, range, and exercises; and research and development. The next meeting is scheduled for early Sep. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

8 October 03

MEDICAL JOINT CROSS SERVICE GROUP. (SAIE-IA) The Medical Joint Cross Service Group conducted a two-day off site at Andrews AFB on 9-10 September to finalize its Capacity Analysis report, and to develop the Attributes, Metrics and Questions for the initial data call. Subsequent informal feedback from OSD reps indicated that the initial M-JCSG data call was too detailed and requires further integration. The Group continues to refine its data call questions, in order to focus on the significant items required to capture medical capacity. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

(U) Joint Cross Service Group (Supply and Storage) September 2003. (U) (SAIE-IA) On 24 Sep 03, VADM Holder briefed the ISG on the Group's plans for performing the capacity analysis. Although VADM Holder did receive some guidance and suggestions during the brief, the ISG is expected to approve the capacity analysis report submitted by the Group. The 0-6 Supply and Storage Working Group also established a special work group to improve and revise the list of questions for the capacity analysis datacall. The special work group began with two full days of meetings and is now in the process of rewriting attributes, metrics and questions.

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EXECUTIVE SUMMARY

8 Oct 03

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG published a technical report, signed by DDR&E and DUSD(I&E) on 16 September to respond to the ISG requirement for capacity analysis. In addition to the report, the TJCSG met on 11 September to develop a draft capacity analysis plan briefing in preparation for the 19 September presentation to the ISG, which was postponed till 3 Oct due to closure of Federal government. The TJCSG will meet again on 2 October to finalize the ISG briefing. The next Group meeting is scheduled on 23 October to review the preparation for the data call. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

30 August 2003

(U) Education and Training JCSG (U) (SAIE-IA) In August, the Education and Training JCSG sub-groups met and discussed capacity measures. All of the sub-groups will report out to the ISG in September except for the Ranges sub-group. Several of the sub-groups met throughout the month and discuss the capacity brief for the ISG and JCSG. PREPARE MEMO _____.

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(UNCLASSIFIED)

EXECUTIVE SUMMARY

29 Aug 03

(U) Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (SAIE-IA) In August, the HSA JCSG continued to further define its scope of work and prepare for the upcoming capacity analysis. Subgroups briefed the Chairman on approaches to capacity analysis in preparation for the 16 Sep 03 brief to the Infrastructure Steering Group (ISG). Efforts to staff the JCSG continued. Dollars made available by the Army to procure contractor support are now in place to begin the hiring process. The search for qualified personnel continues. To date, Alion had hired 2 individuals of the 7 personnel requirements identified. JCSG members voted to move the operation from its current location in contractor space to government space in Rosslyn. Cost is nearly identical, however the government space affords the group the opportunity to work in a .mil versus .com information systems operating environment. Focus during the month of August will be on upcoming briefing to the ISG and preparation of associated report, preparation of capacity data call questions, move to Rosslyn and further staffing. The continuing impediment to the success of the HSA JCSG is lack of sufficient personnel on hand to successfully meet milestones. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

5 Sep 03

(U) Joint Cross Service Group (Industrial) Aug 2003. (U) (SAIE-IA) The Industrial JCSG published a draft Capacity Analysis report and is preparing to brief the ISG 19 Sep. An off-site is scheduled for 7-8 Oct at Alion that will include sub-working group members to finalize the Capacity Analysis report, and to develop the Attributes, Metrics and Questions for the initial Capacity Data Call. The next scheduled meeting is TBD. There are no impediments, and no Army assistance is required. PREPARE MEMO_____.

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APPROVED BY _____

Tasking Control # _____ (if appropriate)

(Unclassified)

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EXECUTIVE SUMMARY

15 August 03

(U) Intelligence JCSG (U) (SAIE-IA) In June, the Intelligence JCSG was established by OSD. During July group members from each Service were nominated and approved by OSD. Ms. Carol Haave, DASD(S&IO), is the JCSG Chair and Mr. Terry Ford, Deputy G2, is the Army senior representative on the group. The group met for the first time on 7 Aug 03. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

5 Sep 03

MEDICAL JOINT CROSS SERVICE GROUP. (SAIE-IA) The Medical Group met two times in August, published a draft Capacity Analysis report and successfully provided the first JCSG brief to the ISG. An off-site is scheduled for 9-10 Sep at Andrews Air Force Base that will include sub-working group members to finalize the Capacity Analysis report, and to develop the Attributes, Metrics and Questions for the initial Data Call. The next scheduled meeting for the Medical JCSG is the planned off-site, 9-10 Sep. PREPARE MEMO _____.

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APPROVED BY _____

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EXECUTIVE SUMMARY

15 Aug 03

(U) Joint Cross Service Group (Supply and Storage) Aug 2003. (U) (SAIE-IA)
The O-6 working group began developing Capacity Measures and Data Call questions for the first Data Call in November 03. Functions, Attributes and Metrics continued to be developed and are expected to be completed in Oct. The S&S JCSG working group meetings are scheduled weekly at 1000, Tuesdays. Currently there are no impediments and Army assistance is not required. PREPARE MEMO ____.

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EXECUTIVE SUMMARY

28 Aug 03

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The Technical Joint Cross Service Group conducted a two-day off site during 7-8 August that brought together all the sub-working groups to begin development of functions, attributes and metrics in support of the analytical framework. In addition, the TJCSG principal members drafted a memorandum to respond to the ISG requirement for transformational options. The memorandum was finalized and signed by Dr. Sega on 8 August. In addition to the off site, the TJCSG met on 1 August and again on 25 August. A draft capacity analysis plan briefing was developed in preparation for the 19 September presentation to the ISG. The next Group meeting, planned for 5 September, will finalize the 19 September ISG briefing. The Range subgroup, which includes members from both the Technical, and Education and Training JCSGs met on 31 July to discuss Terms of Reference for the subgroup, and the subgroup is planning to meet approximately once a month thereafter. PREPARE MEMO_____.

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APPROVED BY _____

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EXECUTIVE SUMMARY

4 Aug 03

MEDICAL JOINT CROSS SERVICE GROUP. (SAIE-IA) The Medical Group conducted two meetings in July. The Group received a response from the ISG Chairman stating that the Medical and Dental Aspects of Human System Research subfunction will move to the Technical JCSG, and the Class VIII Supply Management subfunction will move to the Supply and Storage JCSG. The response recommended that the Medical JCSG support the Technical, and Supply and Storage JCSGs in their analysis of these subfunctions. The Medical Group is preparing to brief the ISG in late Aug, and is planning an off-site work session in Sep that will include the sub-work groups. The next meeting is scheduled for 7 Aug. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

31 July 03

(U) Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (SAIE-IA) In July, the HSA JCSG continued to organize and further define its scope of work. At the direction of the ISG, the JCSG added a third subgroup to review the mobilization function across DoD. Mr. Michael Rhodes, Assistant Deputy Commandant for M&RA, HQs, USMC, was designated the USMC member of the JCSG and is chairman of the new subgroup. Subordinate teams and appropriate staffing for the Mobilization Subgroup are to be determined. The HSA JCSG received an overview of Capacity Data Call procedures from OSD, and an organizational brief from the Air Force BRAC Office. Selected staff attended COBRA JPAT training. Subgroups began defining functions for analysis, developing associated attributes and metrics, and preparing Capacity Data Call questions for submission to OSD. The ISG assigned the JCSG functions of 12 Defense agencies, in whole or in part, for review. Focus during August will be on Capacity Data Call, and further staffing. The JCSG's continuing impediment to success is lack of sufficient staff. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

5 Aug 03

TECHNICAL JOINT CROSS SERVICE GROUP (JCSG). (SAIE-IA) The Technical Group met in July to continue work on their analytical frame work and approach. The Group has established and populated the sub-working groups. An off site is planned for 7-8 Aug that will include the sub-working groups and the primary members of the JCSG. The Group received two recommendations from the ISG Chairman. The first recommendation was to establish a separate Range subgroup under the Education and Training JCSG to address all range functions of testing, training, and collective training. The Range subgroup should include members from both the Technical, and Education and Training JCSGs. The second recommendation moves the subfunction of Medical and Dental Aspects of Human System Research to the Technical JCSG with support from the Medical JCSG. The next Group meeting is planned for 21 Aug. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

(U) Joint Cross Service Group (Supply and Storage) June 2003. (U) (SAIE-IA) The O-6 Working Group met on 12 Jun and discussed Goals and Metrics for the group; further defining the functional areas for the upcoming data call. The primary JCSG members met on 30 Jun. Currently there are no impediments and Army assistance is not required. PREPARE MEMO_____.

MAJ Adam Shepherd/SAIE-IA/588-0567
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(U) Joint Cross Service Group (Industrial) June 2003. (U) (SAIE-IA) The Industrial JCSG did not meet during the month of June. A meeting is scheduled for July 2. There are no impediments, and no Army assistance is required. PREPARE MEMO_____.

MAJ Adam Shepherd/SAIE-IA/588-0567
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(U) Joint Cross Service Group (Technical) June 2003. (U) (SAIE-IA) The Technical Working Group met twice in the month of June. Focus of the meetings was the development of sub-working group options, identifying leadership roles and potential candidates for these positions, along with responding to the USD(AL&T) request for Transformational Recommendations. Dr. Sega appointed the OSD Operational Test and Evaluation representative (Mr. Mike Crisp) to be the TJCSG lead for the Ranges subgroup of the Education and Training JCSG. PREPARE MEMO_____.

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(U) Joint Cross Service Group (Medical) June 2003. (U) (SAIE-IA) The Medical Group met twice in the month of June, and received reports on the status and projected issue of study from the sub-working groups. The requested estimate for resource requirements was submitted to The Army Basing Study Group. A memo was prepared and submitted on Transformational Recommendations as

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requested by the USD(AT&L). The next meeting is scheduled for 10 Jul.
PREPARE MEMO_____.

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(U) Joint Cross Service Group (Headquarters and Support Activities) June 2003.
(U) (SAIE-IA) During the month of June, the HSA JCSG organized into two subgroups. The Functional Subgroup, headed by the Air Force, will look at common functions. (Geographic clusters becomes a filter with which to view common functions.) The Major Admin Headquarters and National Capital Region (NCR) Subgroup is headed by the Navy. Both subgroups have further organized into teams. The Functional Subgroup currently has two full time personnel, an Army Colonel from the Defense Information Systems Agency and a retiring Air Force Colonel who will be hired by the Air Force. The Major Admin Headquarters and NCR subgroup is not staffed. The JCSG continues to organize and further define its scope of work. The JCSG responded on time to the Under Secretary of Defense (Acquisition, Technology and Logistics) memo of 23 May 03, subject: Transformational Options for BRAC 2005. Focus during the month of July will be on upcoming Capacity Data Call, and further staffing. The continuing impediment to the success of the HSA JCSG is lack of sufficient staff. PREPARE MEMO_____.

LTC Bernard J. Hyland/SAIE-IA/588-0482
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(U) Joint Cross Service Group (Education and Training Meeting) 11 Jun 03. (U) Self-initiated for the VCSA. OSD BRAC E&T JCSG met yesterday. OSD, Services and J-Staff attended. Mr Potochney, OSD BRAC lead, briefed the JCSG on the OSD BRAC process. Key points. BRAC 05 generally follows prior BRAC principles. DoD develops recommendations. An independent BRAC Commission assesses those recommendations. The President accepts or rejects the Commission findings on an all or none basis. Congress has 45 legislative days to accept or reject the President's recommendation. What is new in BRAC 05 is the OSD BRAC process using the JCSG to ISG (OSD and Service Vice Chiefs and Senior Installation Management Secretaries) to IEC (OSD and Service Chiefs and Under Secretaries). This OSD process will be a parallel chain of command to that for Service BRAC's. OSD BRAC responsibilities by functions vs service BRAC responsibilities have been defined. Service BRAC will integrate OSD BRAC findings at the end of the process. BRAC 05 is based

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on two pillars (1) the 2025 Force Structure; and (2) selection criteria. Each step of the OSD BRAC process begins with actions by the JCSGs, followed by ISG and IEC approval of those actions. Steps are (1) definition of analytical framework (Jun 03); Installation capacity data call and analysis (Mid-Summer 03); development and application of military value (Fall 03); development of scenarios and final recommendations (Nov 04). The SECDEF's BRAC recommendations are forwarded to the BRAC Commission on 16 May 05. In addition to this discussion of the process, the E&T JCSG discussed internal issues. Primary of those is designation of the E&T's four sub-groups, notable whether the fourth is to be Ranges or Collective Training. E&T JCSG recommendation was Collective Training to include ranges and training support. It is not clear what the ISG's action was. The issue, as with all JCSG compositions and metrics, are now pending SECDEF approval (to include lead for collective training and/or ranges). In response to an ISG tasker, Mr Abell, the E&T chair, asked that Services identify any external or internal, private or public entities that could support the E&T's work; and, that Services identify any overarching Transformation options related to the E&T's area of responsibility. ARSTAF will provide this by COB 12 Jun. PROVIDE MEMO:_____

Mr Macia/DAMO-TRS/692-6410
Approved by: Mr Gunlicks

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DEPARTMENT OF THE ARMY
OFFICE OF THE DEPUTY CHIEF OF STAFF, G-8
700 ARMY PENTAGON
WASHINGTON DC 20310-0700



REPLY TO
ATTENTION OF:

DAPR-ZB

JUN - 4 2003

MEMORANDUM FOR DEPUTY ASSISTANT SECRETARY OF THE ARMY
(INFRASTRUCTURE ANALYSIS) (DASA(IA))

SUBJECT: Summary of Work of the Headquarters and Support Activities Joint Cross-Service Group (HSA JCSG) – May 2003

1. Reference DASA(IA) Email message, 5 May 2003, subject: JCSG Executive Summary to SRG and EOH.
2. The following paragraphs update the activities of the HSA JCSG in May 2003:
 - a. The HSA JCSG underwent a change in leadership as Mr. Donald C. Tison replaced Mr. John W. McDonald as acting chairman, and COL Carla K. Coulson reported for duty as deputy chair. An independent contractor was hired by the Air Force to assist in stand-up of the Functional Clusters sub-group.
 - b. Over the past month, the JCSG prepared and submitted to the Infrastructure Steering Group (ISG) initial resource requirements and requested other assistance as follows:
 - (1) Transfer of responsibility for analysis of intelligence-related agencies and functions to the Under Secretary of Defense (Intelligence).
 - (2) ISG direction of DoD-wide use of a single relational database software program to compile, store, and analyze data across the Base Realignment and Closure groups.
 - (3) Inclusion of an HSA JCSG representative on the COBRA Process Action Team.
 - c. Sub-group leaders continued to refine work plans and resource requirements for their functional areas of study. The JCSG contractor staff continues to compile reference material for the group.
3. The only impediment to the success of the JCSG remains obtaining sufficient staff to scope the work to be done and conduct analysis. The Army issue continues to be staffing of the JCSG sub-groups.

DONALD C. TISON
The Deputy G-8
Acting Chairman, HSA JCSG

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EXECUTIVE SUMMARY

(U) Joint Cross Service Group (Education and Training) May 2003. (U) (SAIE-IA) The Education and Training JCSG proposed topics and notional metrics are pending SECDEF approval. Proposed topics include specialized skill training, professional development education, flight training and ranges. Excluded functions included one-station unit training, service-unique basic training, and recruiting, officer accessions (Service Academies, ROTC, etc.), junior officer PME programs, NCO academies, enlisted leadership schools, graduate medical education and health professionals (Medical JCSG will lead), and collective training at the unit level. The Education and Training JCSG is scheduled to meet from 1600-1800 on 11 Jun 03. PREPARE MEMO_____.

LTC BERNARD J. HYLAND/SAIE-IA/588-0482
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(U) Joint Cross Service Group (Supply and Storage) May 2003. (U) (SAIE-IA) On 12 May the O-6 working group briefed the JCSG primaries recommending that each Service Principal lead a Supply and Storage analysis focused in four grouped commodity/functional areas: Air Force-Fuel, Special, Ammo (supporting the Technical JCSG); Navy-Rations, Medical, Construction material; Army-Repair parts, end items, TMDE; Marine Corps- Clothing, Troop support. VADM Holder approved the functional area breakdown. Service leads are to perform a complete review (bottom-to-top) of the supply, storage and distribution roles, missions, functions and services associated with each commodity group. It was decided that DLA, although a member of the JCSG, not be given a lead, but is a supporting member of each groups effort. The O6 Working Group met on 29 May and discussed defining functional areas for the capacity data call. The next O6 Working Group meeting is scheduled for 12 June. A June 30 meeting for the primary JCSG members has been scheduled. Currently there are no impediments and Army assistance is not required. PREPARE MEMO_____.

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(U) Joint Cross Service Group (Industrial) May 2003. (U) (SAIE-IA) The Industrial JCSG did not meet during the month of May. No meeting times are currently scheduled for the month of June. There are no impediments, and no Army assistance is required. PREPARE MEMO_____.

MAJ Adam Shepherd/SAIE-IA/588-0567
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(U) Joint Cross Service Group (Medical) May 2003. (SAIE-IA) The Medical Group has established pre-determined meeting times and location (Thursdays, 1500, 1E801) on a bi-weekly basis through September of 03. In May, the Medical Group received a BRAC Process Primer for JCSGs from OSD and continued organizing work groups to conduct analysis. The most recent meeting included an overview of the analytical concept and discussion on data collection / certification methodology. Most of the discussion focused on developing a capacity analysis framework. Representatives from the work groups also attended the meeting and provided brief overviews from their respective areas.

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(U) Joint Cross Service Group (Technical) May 2003. (SAIE-IA) The Technical Working Group is planning their next meeting on 13 Jun to focus on the recent ISG tasker; focus on transformational options for stationing and supporting forces / functions, and nominate organizations from DoD that might contribute to the development of the analytical framework for BRAC 05. The Group will also identify working level POCs and prepare organizational options. Dr Foulkes has provided a draft Analytical Plan / Study Flow paper on "Ranges" to the Technical Subgroup and G3 for review. PREPARE MEMO_____.

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EXECUTIVE SUMMARY

30 April 2005

(U) INTELLIGENCE JOINT CROSS SERVICE GROUP (Intelligence JCSG). (DAMI-RI) In April, the Intelligence JCSG conducted no deliberative sessions. The Core Team continued to refine the Candidate Recommendations (CRs) with feedback and guidance from their Principals. Of three remaining Intelligence CR's the Integration Team recommended consolidated of two. This CR has been reviewed by the IEC; additional issues will be discussed during the next session. The Core Team developed the final report with all submissions completed prior to the suspense date. The Intelligence JCSG Core Team continues to monitor other joint and Service CRs that have potential intelligence community implications. The Core Team is currently focused on classification of reports and security procedures related to information release to media and Congressional personnel. What's Next: On 3 May the Intelligence JCSG will host a Public Affairs/Legislative Affairs workshop to discuss issues related to each agency and Military Department. A Principal's session will be conducted prior to the public release of the SECDEF's recommendations. PREPARE MEMO_____.

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APPROVED BY_____

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EXECUTIVE SUMMARY

4 May 05

(U) Joint Cross Service Group (Supply and Storage) April 2005. (U) (SAIE -IA) In Apr 05, the S&S JCSG continued finalizing its candidate recommendations, coordinating these with OGC, knitting and integrating these with service BRAC offices, updating COBRA data, and preparing the recommendations for final submission. The Group began drafting its final BRAC report and the testimony to be presented by the Group Chairman before the BRAC Commission. Additionally, the Group began collecting and organizing records, reports and other documentation in preparation for inquiries from the Commission, Congress and general public. PREPARE MEMO_____.

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APPROVED BY_____

Tasking Control #_____(if appropriate)

U N C L A S S I F I E D

EXECUTIVE SUMMARY

6 May 2005

(U) Medical Joint Cross Service Group (MJCSG). (U) (DASG-PAE-M)
The Medical Joint Cross Service Group participated in the process of integration of candidate recommendations with each of the Military Departments in order to refine estimates of costs and savings at gaining and losing installations. The revised Candidate Recommendations were then packaged with MILDEP and other JCSG recommendations to reflect coherent integrated recommendations that specified all actions for each installation. Good coordination with each MILDEP and JCSG facilitated these difficult and complex tasks during the final phases of the BRAC process. This work resulted in accurate estimates and strengthened recommendations. MJCSG analysts continued to assess impacts of population changes as Army recommendations regarding Army Modular Force and IGPBS were approved. Adjustments to MJCSG recommendation COBRA runs were made, as needed and all Candidate Recommendations were given a final review by the Principals and no changes were made. Preparations were initiated to address MJCSG activities following the BRAC announcement scheduled for 13 May 2005.

PREPARE MEMO _____.

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APPROVED BY: Maurice Yaglom

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EXECUTIVE SUMMARY

1 May 05

(U) Joint Cross Service Group (Industrial) Apr 2005. (U) (SAIE-IA)
Updates on the three Industrial Joint Cross Service Sub-groups (Munitions and Armaments, Maintenance, and Ship Yard and Repair):

- Finalized all COBRA runs with version 6.10
- Completed briefing of 34 Candidate Recommendations through the ISG and IEC
- Finalized and made adjustments to the final ones that will go forward to the Sec Def
- Prepared draft BRAC report and sent forward to OSD
- Participated in Integration meetings with Army and Navy
- Delivered final notebooks to OSD BRAC Office (quad charts, justifications, and criterion 6, 7, and 8
- Supported the Army with the knitting process
- Completed re-run of COBRAs to mirror results from revised environmental impact statements

There are no unresolved issues or deterrents to completing this process. Thinking ahead and preparing to respond to questions in support of the Military Departments and OSD.

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APPROVED BY _____

(UNCLASSIFIED)

EXECUTIVE SUMMARY

4 May 05

Headquarters and Support Activities Joint Cross Service Group (HSA JCSG). (U) (DAPR-ZB) During April, the HSA JCSG worked with MILDEPs to allocate costs and savings to Candidate Recommendations (CRs) and to integrate JCSG and MILDEP CRs. As of 30 Apr, the 48 CRs approved by the ISG had been reduced to 21 through the integration process. Two white papers were completed for distribution to the ISG/IEC; one paper discussed the consolidation of installation-level contracting, and the other the consolidation of common support functions. Subgroups/Teams continued to meet with the DoDIG to work through capacity, military value and COBRA methodologies and to verify certification of data. An internal ad hoc team began development of a system for rapid document retrieval to respond to post-16 May information requests from the BRAC Commission and Congress. Focus in May will be on completion of final CR packages (anticipating changes will continue through 12 May), submittal of final report, preparation of Commission testimony and provision of support to the Commission as required. PREPARE MEMO _____.

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EXECUTIVE SUMMARY

3 May 05

**(U) EDUCATION AND TRAINING JOINT CROSS SERVICE GROUP (E&T JCSG)
MONTHLY EXSUM.** To inform TABS of the significant activities of the E&T JCSG during Apr 2005. The JCSG Principals met twice during the month, once for deliberations (14 Apr) and once to meet with the Red Team (4 Apr 05). This was the second of two meetings with the Red Team.

Of the E&T JCSG's 64 declared scenarios, 17 were fully developed into candidate recommendations and presented to the ISG. The ISG disapproved two, and four were integrated into MILDEP candidate recommendations. This left a total of 11 being forwarded to the IEC, which then disapproved 2 to leave a total of nine final candidate recommendations.

The E&T JCSG has one CR (ET 0010 – Joint Urban Operations) that was deleted as a non-BRAC action. The CR was identified as an excellent transformational concept and should be pursued aggressively in the post-BRAC phase. This may require assistance from TABS, Army, and OSD Staffs. The prime requirement is to secure one or more of the installations or bases identified for closure, once the BRAC list becomes law. The Range subgroup is continuing work and coordinating with appropriate Army and OSD staff to ensure successful completion.

The JCSG completed their Capacity Analysis and Military Value Reports and integrated them into Volume 7 of the DoD BRAC report. Volume 7 was signed and delivered to OSD BRAC on 21 Apr 05. Minor modifications will be required due to recent and upcoming IEC deliberations.

Next Steps:

- Modify Volume 7 as required
- Assist TABS in preparation for Garrison Commander's Conference
- Prepare for Commission and Congressional testimony
- Prepare for rapid response to Commission/Congressional questions/taskings
- Prepare awards/recognition for deserving E&T JCSG personnel

PROVIDE MEMO: _____

Mr. Bob Harrison/DAMO-TR/703-692-7780

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APPROVED BY: Mr. Jim Gunlicks

May 05

Executive Summary

TECHNICAL JOINT CROSS SERVICE GROUP (TJCSG). The TJCSG has produced 13 candidate recommendations expected to be in the final BRAC announcement. Our effort has shifted at present to completing our final capacity and military value reports. Preparations for Congressional testimony have also begun.

Army interests across research laboratories, development and acquisition activities, and test and evaluation have been reviewed by the TJCSG. All candidate recommendations proposed thus far ensure the Army's needs in these areas are maintained. Realignment proposals have focused on consolidation of activities at locations where the full spectrum of RDT&E can be conducted, realignment of basic research for better partnering across the Services and with DARPA, and retention of Service core competencies. Principal stakeholders for TJCSG actions are ASA(ALT) and AMC. Coordination between the TJCSG and the Army's SRG has occurred for all recommendations.

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