Sec. 137: Consolidate Civilian Personnel Offices (CPO) DoD Recommendation (1 of 4)

Army

a. Realign Fort Richardson, AK

b. Realign Rock Island Arsenal, IL

Sec. 137: Consolidate Civilian Personnel Offices
DoD Recommendation (2 of 4)

Navy

a. Realign Human Resource Service Center-Northeast, leased installation in Philadelphia, PA

b. Realign Human Resource Service Center-Southeast, leased installation at Stennis Space Center, MS

c. Realign Human Resource Service Center-Southwest, leased installation in San Diego, CA

d. Realign Human Resource Service Center-Pacific, Honolulu, HI

Sec. 137: Consolidate Civilian Personnel Offices
DoD Recommendation (3 of 4)

Air Force

a. Realign Wright Patterson Air Force Base, OH

b. Realign Robins Air Force Base, GA

c. Realign Hill Air Force Base, UT

d. Realign Tinker Air Force Base, OK

e. Realign Bolling Air Force Base, DC

Sec. 137: Consolidate Civilian Personnel Offices
DoD Recommendation (4 of 4)

Defense Agencies

a. Realign 2521 Jefferson Davis Hwy, leased installation, Arlington, VA

b. Realign Department of Defense Education Activity 4040 North Fairfax Drive, leased installation in Arlington, VA

c. Realign Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA

Sec. 137: Consolidate Civilian Personnel Offices
DoD Justification

- Reduces excess capacity.
- Reduces the use of leased facilities.
- Achieves manpower savings through consolidation and elimination of duplicate functions.

<u>COBRA:</u>

- $97.5M One-Time Cost
- 4 Year Payback
- ($196.7M) Savings 20-Year Net Present Value
- 3 Military; 1631 Civilians

Sec. 137: Consolidate Civilian Personnel Offices
Affected Actions (1 of 4)

Army

CPO Center
Ft Richardson, AK

→

CPO Center
Ft Huachuca, AZ

CPO Center
Rock Island Arsenal, IL

→

CPO Center
Fort Riley, KS

CPO Center
Aberdeen Proving Ground, MD

Sec. 137: Consolidate Civilian Personnel Offices
Rock Island Arsenal Issues

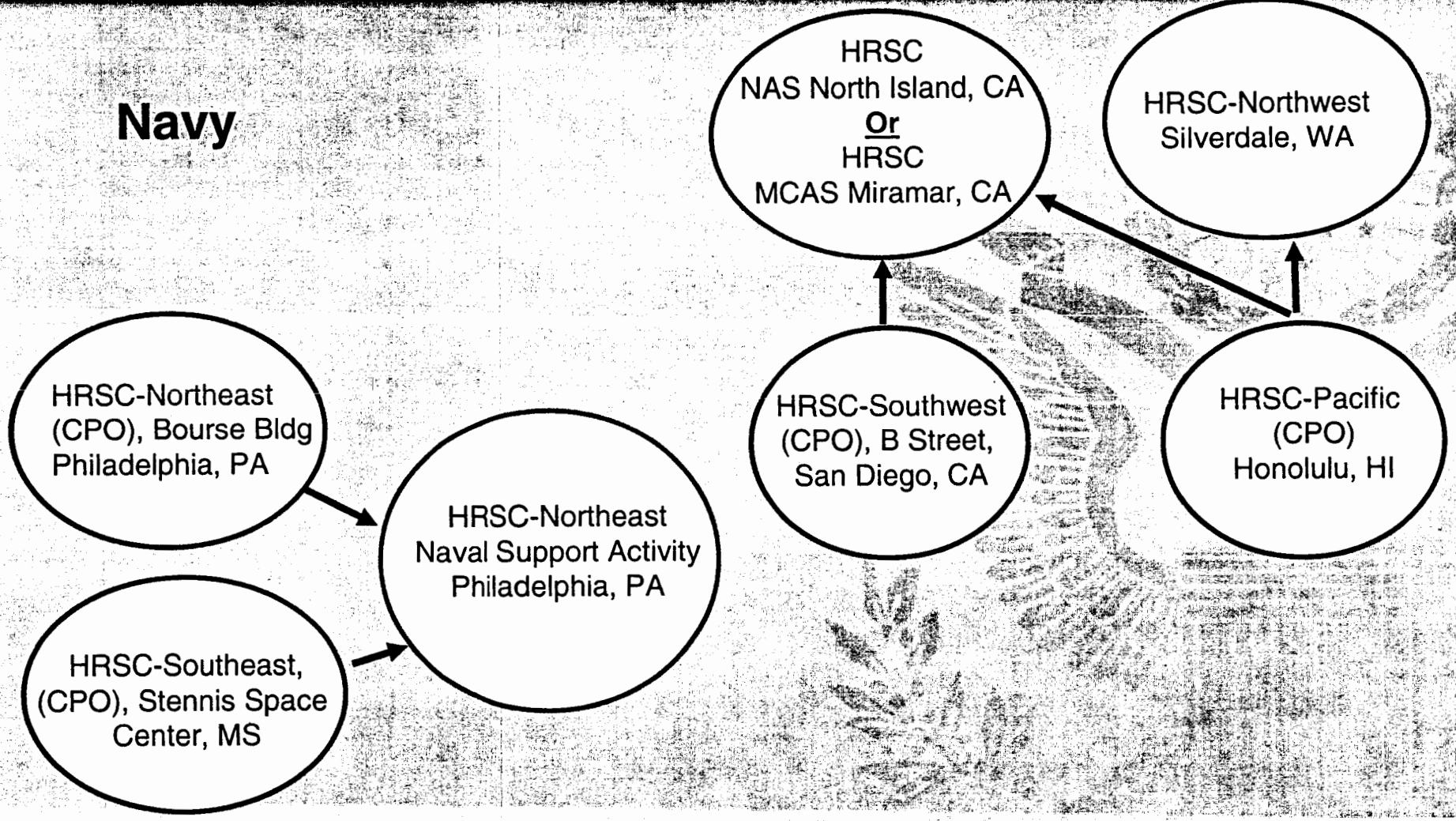
C1, C4

- Rock Island Arsenal Civilian Personnel Operations Center was not considered as gaining scenario because Army planned to close Rock Island Arsenal.

- Military Value is inverted; CPOC at Rock Island Arsenal ranks #1.

Sec. 137: Consolidate Civilian Personnel Offices
Affected Actions (2 of 4)

Navy



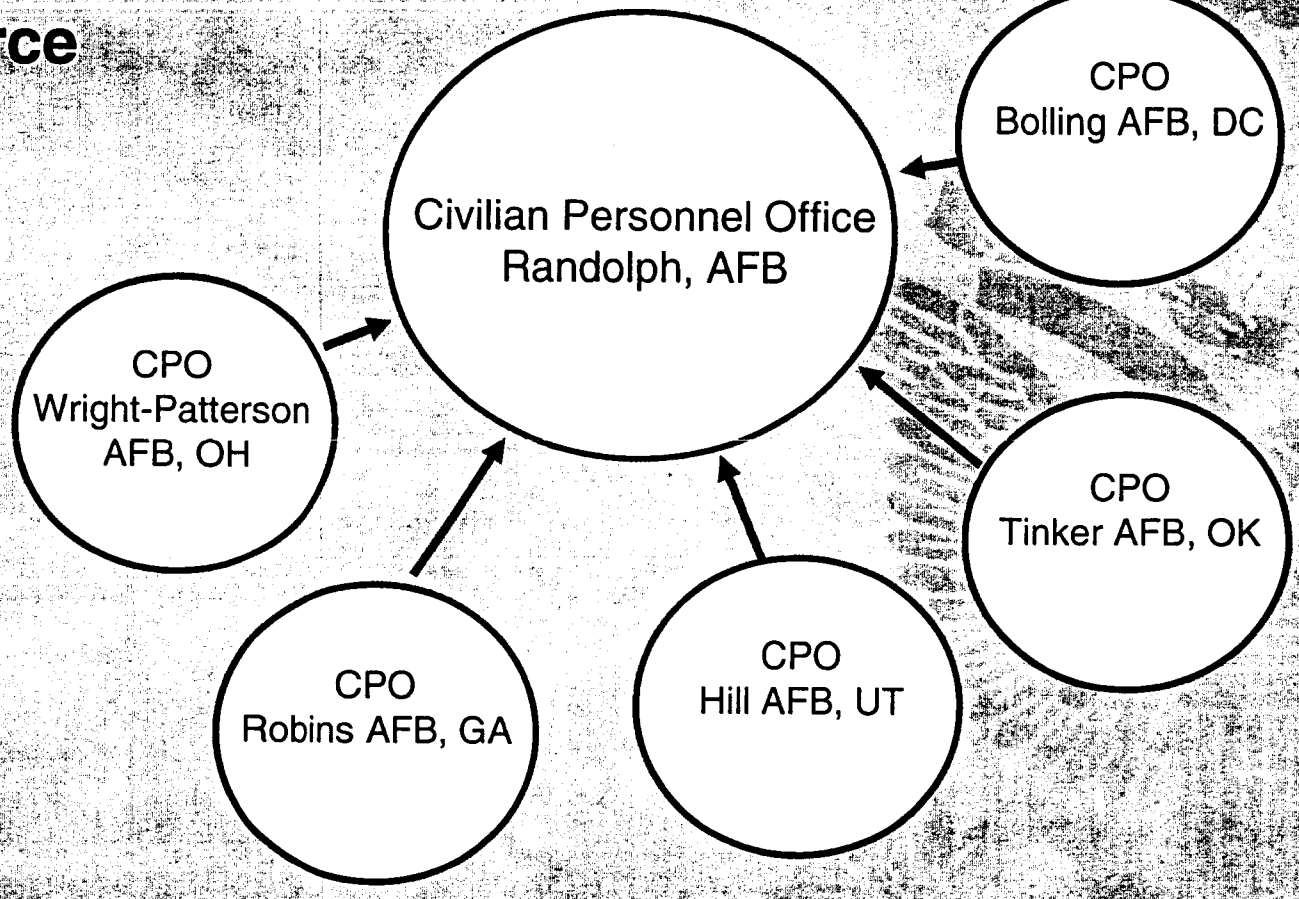
Sec. 137: Consolidate Civilian Personnel Offices
HRSC-Southeast Issues

C1, C2, C4

- HRSC-SE is on Stennis Space Center, a federally-owned facility whose tenants 'fair share' base operating costs; HRSC-SE received values ascribed to 'leased facilities.'
- Assumptions made for leased space ownership and Force Protection compliance biased the military value index against leased facilities.

Sec. 137: Consolidate Civilian Personnel Offices Affected Actions (3 of 4)

Air Force



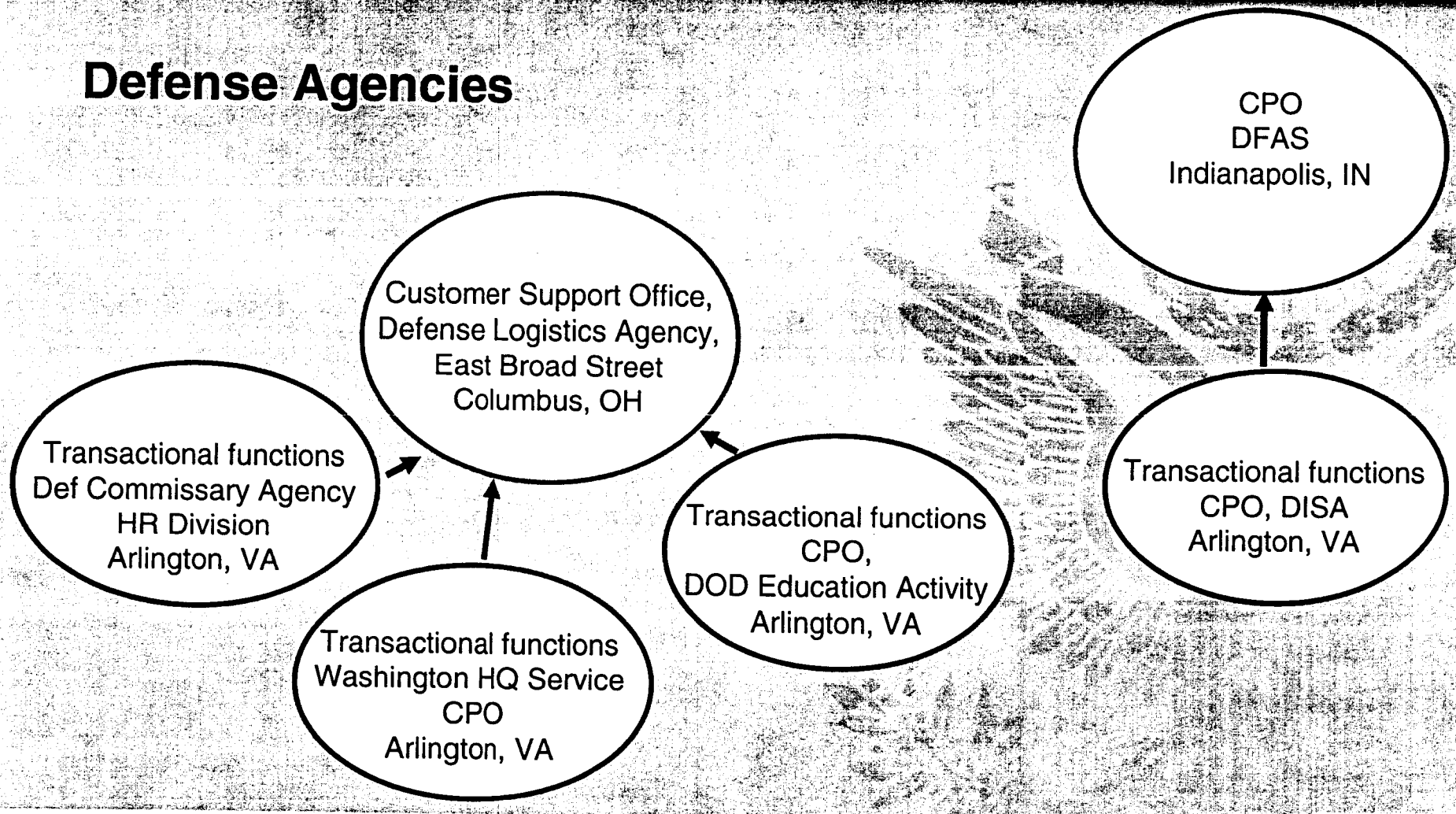
Sec. 137: Consolidate Civilian Personnel Offices
Air Force Issues

C1, C4

- Recommendation realigns all civilian personnel staff positions at Wright-Patterson, Hill, Warner-Robins, Tinker, and Bolling to Randolph, yet a residual workload will continue.

Sec. 137: Consolidate Civilian Personnel Offices Affected Actions (4 of 4)

Defense Agencies



Sec. 137: Consolidate Civilian Personnel Offices (CPO) DoD Recommendation

<u>Army</u>

- Civilian Personnel Operations Center, Rock Island Arsenal, IL

<u>Navy</u>

- Human Resources Service Center-Southeast, Stennis Space Center, MS

<u>Air Force</u>

- Non-Transactional Functions at Wright Patterson, Robins, Hill, Tinker, and Bolling Air Force Bases

<u>Defense Agencies</u>

Sec. 145: Consolidate Defense Finance & Accounting Service DoD Recommendation

a. Close DFAS sites at Rock Island, IL; Pensacola Saufley Field, FL; Norfolk Naval Station, VA; Lawton, OK; Pensacola Naval Air Station, FL; Omaha, NE; Dayton, OH; St. Louis, MO; San Antonio, TX; San Diego, CA; Pacific Ford Island, HI; Patuxent River, MD; Limestone, ME; Rome, NY; Charleston, SC; Orlando, FL; Lexington, KY; Kansas City, MO; Seaside, CA; San Bernardino, CA; Oakland, CA.

b. Realign DFAS Arlington, VA and Cleveland, OH.

c. Gain at Columbus, OH; Denver, CO; Indianapolis, IN.

Sec. 145: Consolidate Defense Finance & Accounting Service DoD Justification

- Reduces excess capacity
- Business line mission realignment

COBRA:

- $282.1M - one time costs
- $1,313.8M – 20-Year Net Present Value Savings
- Payback - Immediate
- Relocates 233 Military and 7,179 Civilians
- Eliminates 6 Military and 1,274 Civilians

Sec. 145: Consolidate Defense Finance & Accounting Service Issues

C3.

- Future DFAS workforce will continue to decrease causing DoD property to be excess. GSA property provides greater flexibility.

C4.

- Denver DFAS is located on Air Force property. Closure will avoid $6.4M in MILCON and over $6M in annual recurring support costs which equates to a NPV of $92.2M over 20 years.

C6.

- DoD did not consider economic impact.

Sec: 196: Additional Recommendation
Consolidate Defense Finance and Accounting Service
Justification

- Enables Closure of Buckley Annex, CO
- Retains sufficient capacity
- Addresses economic impact

<u>COBRA</u>:

- $254.4M - one time costs
- $1,030.5M – 20-Year Net Present Value Savings
- Payback - Immediate
- Realign 228 Military and 6,320 Civilians
- Eliminates 6 Military and 1,128 Civilians

Sec: 196: Additional Recommendation Consolidate Defense Finance and Accounting Service

Close DFAS sites at Denver, CO; Rock Island, IL; Pensacola Saufley Field, FL; Norfolk Naval Station, VA; Lawton, OK; Pensacola Naval Air Station, FL; Omaha, NE; Dayton, OH; St. Louis, MO; San Antonio, TX; San Diego, CA; Pacific Ford Island, HI; Patuxent River, MD; Charleston, SC; Orlando, FL; Lexington, KY; Kansas City, MO; Seaside, CA; San Bernardino, CA; Oakland, CA;

Realign DFAS Arlington, VA

Gain at DFAS sites in Cleveland, OH; Columbus, OH; Indianapolis, IN; Limestone, ME; Rome, NY

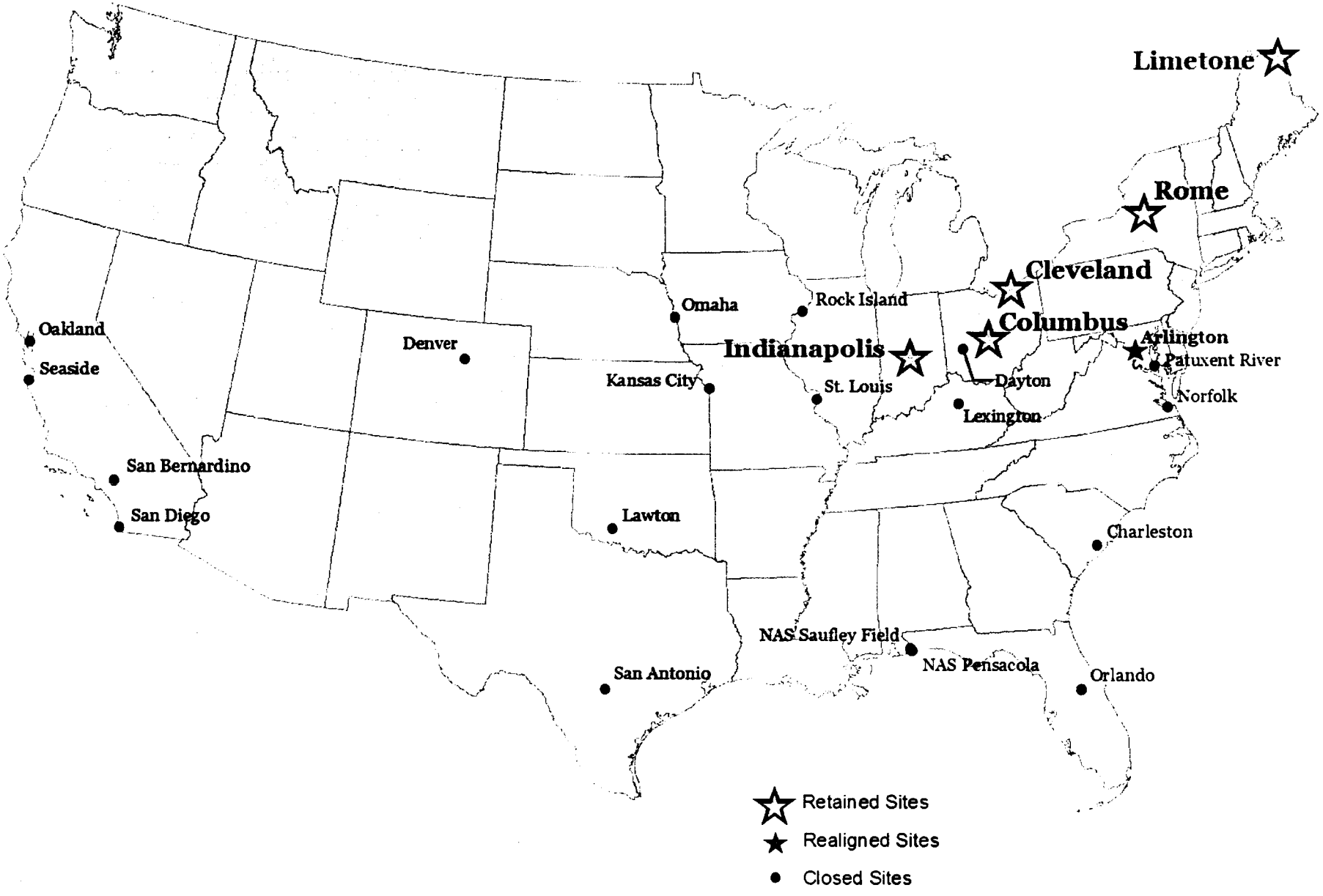
Staff Assessment

Deviation from Final Selection Criteria

	Military Value				Other			
Criterion	C1	C2	C3	C4	C5	C6	C7	C8
Deviation			X	X		X		

X=Deviation

Sec. 196: Recommendation



Sec. 145: DFAS
C1. Mission Capabilities

DoD Position:

- Maintain three anchor sites for business realignment and functional expertise.

Community Position:

- Additional sites are needed for functional expertise.

Commission Staff Assessment:

- Cleveland next major site that can be added as an anchor site

Sec. 145 : DFAS
C4. Cost of Operations

DoD Position:

- DoD recommendation provides for mission needs.

Community Position:

- Keep site open

Commission Staff Assessment:

- Closure of Denver and, in turn, Buckley Annex would yield net present value savings of over $90 million over 20 years.

Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

DoD Recommendation

Realign and Relocate:

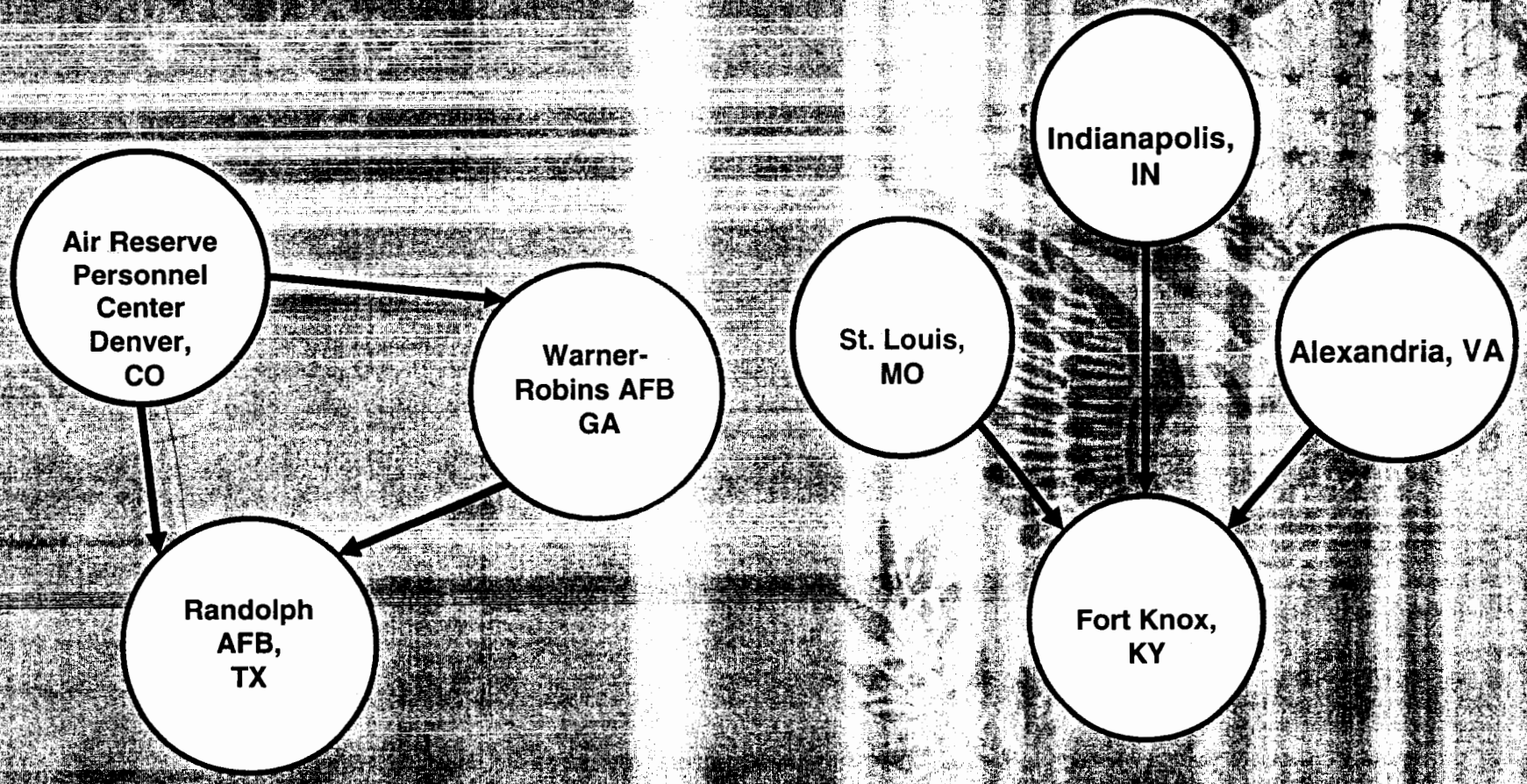
a. Army Human Resources Command

b. Air Reserve Personnel Center

c. Robins Air Force Base

Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

Affected Installations



Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

DoD Justification

- Centers for Excellence
- Personnel life cycle and command management
- Eliminates leased space and excess capacity
- DoD transformation initiatives

COBRA:

- $119.3M one-time costs
- Payback - Immediate
- $1890.1 M 20-year Net Present Value
- Eliminates 702 Military and 619 Civilian positions

Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

Issues Raised

C1.

- Risks potential mission degradation

C2.

- Inadequate facilities to accommodate personnel moves

C3.

- Inadequate number of trained personnel available

C5.

- Incurs costs not savings

Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

Staff Assessment

Deviation from Final Selection Criteria

	Military Value					Other		
Criterion	C1	C2	C3	C4	C5	C6	C7	C8
Deviation	X	X		X	X			

X=Deviation

ARMY – Staff assessment revealed the Secretary did not deviate from the Final Selection Criteria or the Force Structure Plan.

AIR FORCE – Staff assessment reveals there was deviation from final selection criteria numbers 1, 2, 4, and 5.

Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

DoD Recommendation

Realign and Relocate:

a. Army Human Resources Command
b. Air Reserve Personnel Center
c. Robins Air Force Base

Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

C1. Mission

DoD Position:

Co-locating and consolidating reserve and active component functions enhances mission

Commission Staff Assessment:

Moving successful reserve operations away from Air Force Reserve Command influence creates potential for mission degradation

Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

C2. Facilities

DoD Position:

MILCON required to accommodate personnel

Commission Staff Assessment

MILCON could be used to support experienced personnel in CO

Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

C4. Manpower

DoD Position:

Consolidation reduces personnel required

Commission Staff Assessment

Two percent of personnel willing to relocate creating loss of unique expertise (some with decades of experience) requiring extensive time and training

Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

C5. Costs

DoD Position:

Saves 1,890.1 million dollars

Commission Staff Assessment

Combining Air Force recommendation with the Army obscures Air Force costs

Sec. 143: Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

C-5. Cost & (Savings)

COBRA DATA			
	DoD Baseline	Staff Excursion	Staff Excursion without Mil Pers
One Time Cost	$136.5 M	$136.5 M	$131.63 M
Net Implementation Cost/(Savings)	($433.4 M)	($433.4 M)	($173.308 M)
Annual Recurring Cost/(Savings)	($152.3 M)	($152.3 M)	($73.786)
Payback Period	Immediate	Immediate	1 year
Net Present Value at 2025 Cost/Savings	($1890.1 M)	($1890.1 M)	($887.23 M)

Sec. 146: Joint Basing
DoD Recommendation (p. 1 of 2)

- Realign McChord AFB, WA by relocating installation management (IM) functions to Fort Lewis, WA
- Realign Fort Dix, NJ and Naval Engineering Station Lakehurst, NJ by relocating IM functions to McGuire AFB, NJ
- Realign Naval Air Facility Washington, MD by relocating IM functions to Andrews AFB, MD
- Realign Bolling AFB, DC by relocating IM functions to Naval District Washington at the Washington Navy Yard, DC
- Realign Henderson Hall, VA by relocating IM functions to Fort Myer, VA
- Realign Fort Richardson, AK by relocating IM functions to Elmendorf AFB, AK
- Realign Hickam AFB, HI by relocating IM functions to Naval Station Pearl Harbor, HI

Sec. 146, Joint Basing DoD Recommendation (p. 2 of 2)

- Realign Fort Sam Houston, TX and Randolph AFB, TX by relocating the IM functions to Lackland AFB, TX
- Realign Naval Weapons Station Charleston, SC by relocating the IM functions to Charleston AFB, SC
- Realign Fort Eustis, VA by relocating the IM functions to Langley AFB, VA
- Realign Fort Story, VA by relocating the IM functions to Commander Naval Mid-Atlantic Region at Naval Station Norfolk, VA
- Realign Andersen AFB, Guam by relocating the IM functions to Commander, U.S. Naval Forces, Marianas Islands, Guam

Sec. 146: Joint Basing Associated Actions (1 OF 4)

McChord AFB, WA	Fort Lewis, WA	Joint Base Lewis-McChord
Naval Air Fac Washington, MD	Andrews AFB, MD	JB Andrews-NAF Washington, MD
Henderson Hall, VA	Fort Myer, VA	Joint Base Myer-Henderson Hall, VA
Fort Richardson, AK	Elmendorf AFB, AK	Joint Base Elmendorf-Richardson, AK
Hickam AFB, HI	Naval Station Pearl Harbor, HI	Joint Base Pearl Harbor-Hickam, HI
Bolling AFB, DC	Naval District Washington	Joint Base Anacostia-Bolling-Naval Research Laboratory (NRL), DC

Relocate Installation Management Functions → Receiving Installation → Joint Base

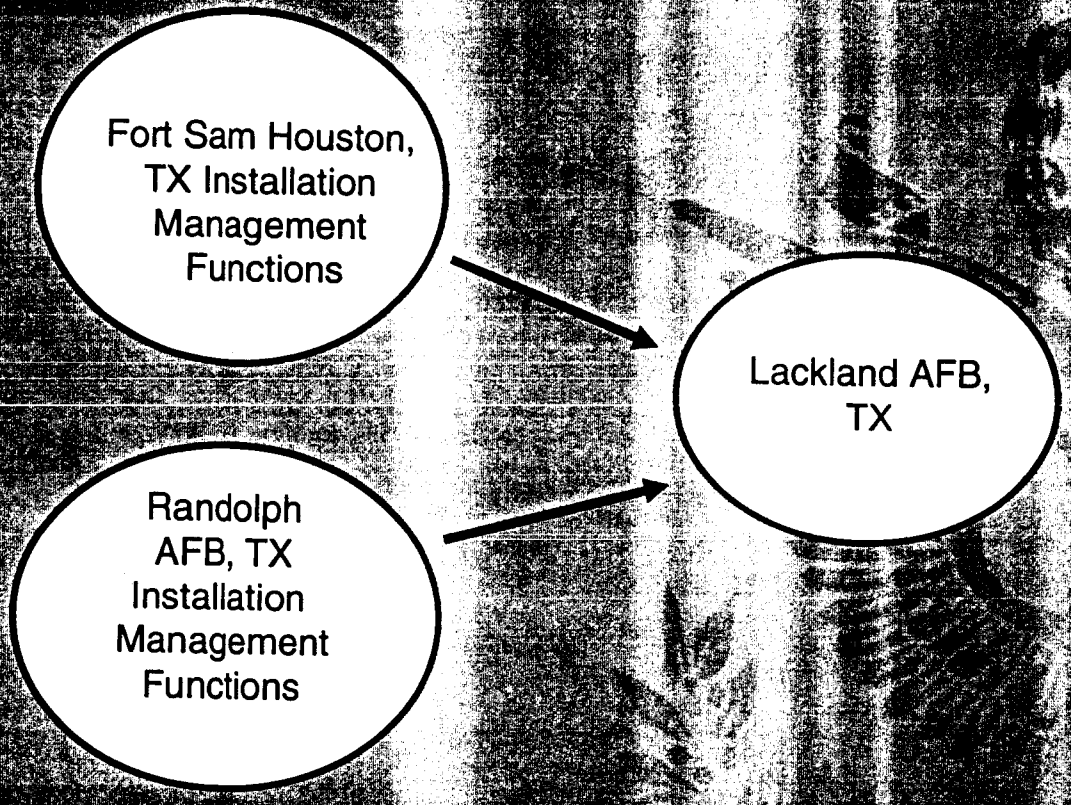
Sec. 146: Joint Basing Associated Actions (2 OF 4)

Sec. 146: Joint Basing Associated Actions (3 of 4)

Naval Weapons Station Charleston, SC	Charleston AFB, SC
Fort Eustis, VA	Langley AFB, VA
Fort Story, VA	Commander Naval Mid-Atlantic Region
Andersen AFB, Guam	Commander, U.S. Naval Forces, Marianas Islands, Guam

Relocate Installation Management Functions → Receiving Installation

Sec. 146: Joint Basing Associated Actions (4 of 4)



Sec. 146, Joint Basing
DoD Justification

- Reduces duplication of effort with resulting reduction in manpower and facilities requirements
- Pares unnecessary management personnel and achieves greater efficiencies through economies of scale
- Achieves regional efficiencies through Service regionalization of installation management

<u>COBRA</u>

- $50.6M One-Time Implementation Cost
- Immediate Payback
- ($2,342.5M) Savings 20-Year Net Present Value
- 1,153 Military, 968 Civilians

Sec. 146: Joint Basing Issues

C1

- Real property and Base Operating Support functions are integral to the research and industrial functions at Naval Research Laboratory (NRL).
- Potential impact on delivering trained Air Force Expeditionary Combat Support forces to the war fighter.
- OSD and Services lack common definitions and standards.

C4, C5

- Personnel reductions resulted from formula/directed process/negotiations, not a functional analysis.
- Recurring savings are from personnel reductions.
- Existing instruments can accomplish similar results (i.e., Interservice Support Agreements).

Sec. 146, Joint Basing DoD Recommendation

Realignment Through Relocation of Installation Management Functions

Sec. 149: Relocate Miscellaneous Department of the Navy Leased Locations DoD Recommendation

a. Close 2 leased locations in Arlington, VA

b. Close 2 leased locations in Lexington Park, MD

c. Realign 9 leased locations in Arlington, VA

d. Realign Federal Office Building 2, Arlington, VA

Sec. 149: Relocate Miscellaneous DON Leased Locations Affected Installations

Leased Space, Arlington, VA

Federal Office Building 2, Arlington, VA

DOD Owned Space in NCR

Leased Space, Lexington Park, MD

NAS Patuxent River, MD

Sec. 149: Relocate Miscellaneous DON Leased Locations DoD Justification

- Reduces Department's reliance on leased space
- Enhances Force Protection: current leased locations are non-compliant with Force Protection standards.
- Relocates activities to installations with higher military value (average MV is 192nd to 326th out of 334)

COBRA:

- $61.7M One-Time Implementation Cost
- 1-Year Payback
- ($164.7M) Savings 20-Year Net Present Value
- 459 Military, 1147 Civilians

Sec. 149: Relocate Miscellaneous DON Leased Locations Issues

C1.

- Bias toward leased space resulted in predetermined outcome.
- DoD violated BRAC law with regard to closure and realignment of leased space.

C2.

- Vulnerability assessments to determine adequacy of Force Protection standards were not conducted.

C5.

- Costs are understated; savings are overstated.

Sec. 149: Relocate Miscellaneous Department of the Navy Leased Locations DoD Recommendation

a. Close 2 leased locations in Arlington, VA

b. Close 2 leased locations in Lexington Park, MD

c. Realign 9 leased locations in Arlington, VA

d. Realign Federal Office Building 2, Arlington, VA

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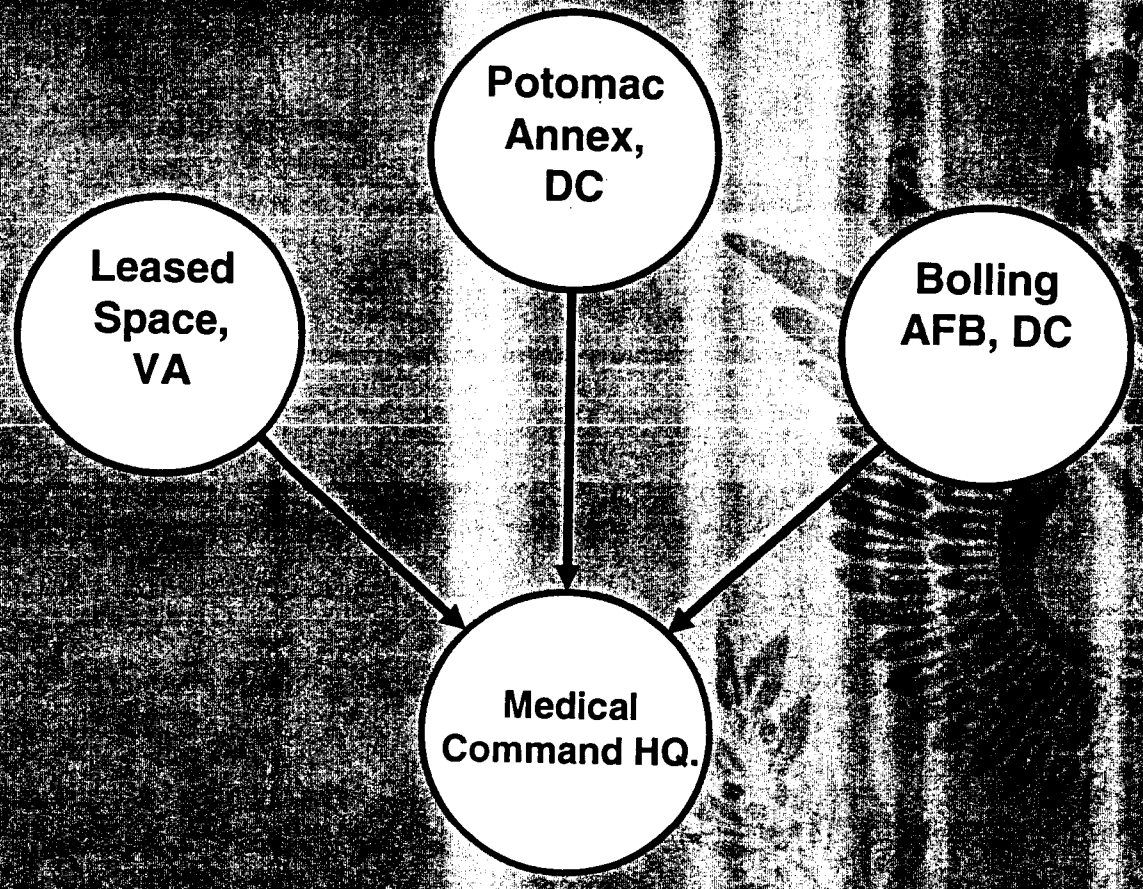
Sec. 198: Medical Command Headquarters

a. Close the Potomac Annex, D.C. Realign Bolling Air Force Base, D.C. Realign Skyline, Leased Space, VA

b. Relocate the Army Surgeon General, Navy Bureau of Medicine, Air Force Surgeon General, TRICARE Management Activity and OSD Health Affairs

c. Gain at either the National Naval Medical Center, Bethesda, Bolling AFB, D.C. or a Force Protected facility in the National Capitol Region and consolidate common support activity

Sec. 198: Medical Command Headquarters Affected Installations



Sec. 198: Medical Command Headquarters Add Justification

- Addresses future mission capabilities by supporting joint war fighting
- Relocates multi-location headquarters to a single location
- Eliminates stand-alone headquarters
- Reduces the cost of operations and manpower requirements

COBRA:

- $106.2M – one time costs
- $316.27M - 20-Year Net Present Value Savings
- Payback - 2 Years
- Relocates 756 military & 514 Civilians

Additional Recommendation 8: Medical Command Headquarters Issues

C1:

- A Unified Medical Command plan is currently being developed by DoD for 2008

C2:

- Use of leased space or Bolling Air Force Base for a gaining installation

C4:

- Commuting or relocation would lead to a loss of workforce

Additional Recommendation 8: Medical Command Headquarters

a. Close the Potomac Annex, D.C. Realign Bolling Air Force Base, D.C. Realign Skyline, Leased Space, VA

b. Relocate the Army Surgeon General, Navy Bureau of Medicine, Air Force Surgeon General, TRICARE Management Activity and OSD Health Affairs

c. Gain at either the National Naval Medical Center, Bethesda, Bolling AFB, D.C. or a Force Protected facility in the National Capitol Region and consolidate common support activity

Additional Recommendation 8: Medical Command Headquarters C5. Cost/(Savings)

COBRA DATA

	Bethesda	Bolling AFB	Leased Space	Bethesda w/out Military Personnel
One Time Cost	$107.252M	$104.077M	$17.48M	$106.249M
Net Implementation Cost/(Savings)	($18.355M)	($23.294M)	($84.682M)	$2.9M
Annual Recurring Cost/(Savings)	($47.208M)	($47.803M)	($38.192M)	($32.9M)
Payback Period	1 Year	1 Year	Immediate	2 Years
Net Present Value at 2025 Cost/(Savings)	($475.442M)	($485.944M)	($357.32M)	($316.27M)

Medical Recommendations

Sec. 169: Walter Reed National Military Medical Center, Bethesda, MD

Sec. 170: Brooks City Base, TX

Sec. 171: McChord AFB, WA

Sec. 172: San Antonio Regional Medical Center, TX

Sec. 173: Convert Inpatient Services to Clinics

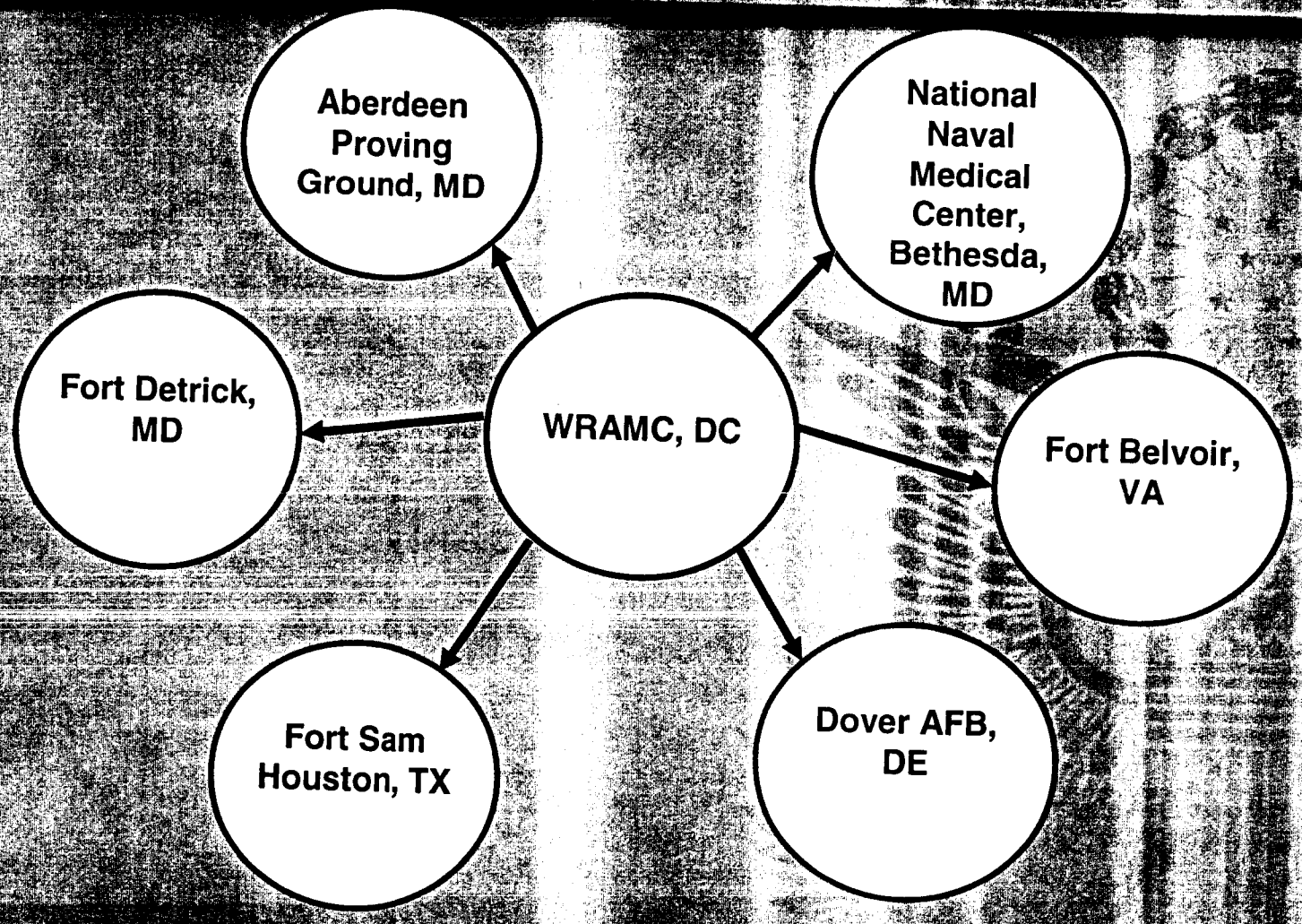
Sec. 174: Joint Centers of Excellence for Chemical, Biological, and Medical Research and Development and Acquisition

21

Sec. 169: Walter Reed National Military Medical Center, Bethesda, MD DoD Recommendation

a. Realign Walter Reed Army Medical Center, Washington, DC and close the main post.

Sec. 169: Walter Reed National Military Medical Center, Bethesda, MD Associated Installations



Sec. 169: Walter Reed National Military Medical Center, Bethesda, MD DoD Justification

Medical Center

- Transforms legacy medical infrastructure into a premier, modernized joint operational medicine platform
- Reduces excess capacity
- Relocates medical care into facilities with higher military value and capacity
- Relocates healthcare in better proximity of the beneficiary base

Combat Casualty Care Research

- Promotes research that fosters rapid application to health care delivery
- Provides synergistic opportunities to bring clinical insight research through sharing of staff across the research and health care delivery functions

Sec. 169: Walter Reed National Military Medical Center, Bethesda, MD DoD Justification

Co-locating Research Functions

- Promotes beneficial technical interaction in planning and oversight
- Creates opportunities for synergies and efficiencies
- Fosters the development of common practices of DOD

Armed Forces Institute of Pathology (AFIP)

- No specific justification in the recommendation. It states that as a result of this recommendation, in the future the Department will rely on the civilian market for second opinion pathology consults and initial diagnosis when the local pathology labs capabilities are exceeded.

Sec. 169: Walter Reed National Military Medical Center, Bethesda, MD DoD Justification

COBRA

- $988.8 M one time costs
- 10 Year Payback
- $301.2 M 20-year Net Present Value savings
- 286 Military and 1031 Civilians

Sec. 169: Walter Reed National Military Medical Center, Bethesda, MD Issues Raised

C1

- Walter Reed Army Medical Center
- Armed Forces Institute of Pathology (AFIP)

C2 & C7

- Space availability at the Bethesda campus

Sec. 169: Walter Reed National Military Medical Center, Bethesda, MD DoD Recommendation

a. Realign Walter Reed Army Medical Center, Washington, DC and close the main post.

Sec. 169: Walter Reed National Military Medical Center, Bethesda, MD
C1: Mission & Capabilities

DoD Position:

- The disposition of various capabilities provided by AFIP will be determined during the implementation of this recommendation

Community Position:

- The community is very concerned that key functions that AFIP performs will be dissolved

Commission Staff Assessment:

- The recommendation is not clear on what AFIP functions will be retained

Sec. 169: Walter Reed National Military Medical Center, Bethesda, MD

COBRA DATA			
	DoD Baseline	Commission COBRA*	Without Military Personnel
One Time Cost	$988.8 M	$988.7 M	$ 988.9 M
Net Implementation	$724.2 M	$632.7 M	$ 771.7 M
Annual Recurring	($99.6 M)	($145.2M)	($ 68.4 M)
Payback Period	10 years	6 years	16 years
Net Present Value at 2025	($301.2 M)	($830.5 M)	$ 46.1 M

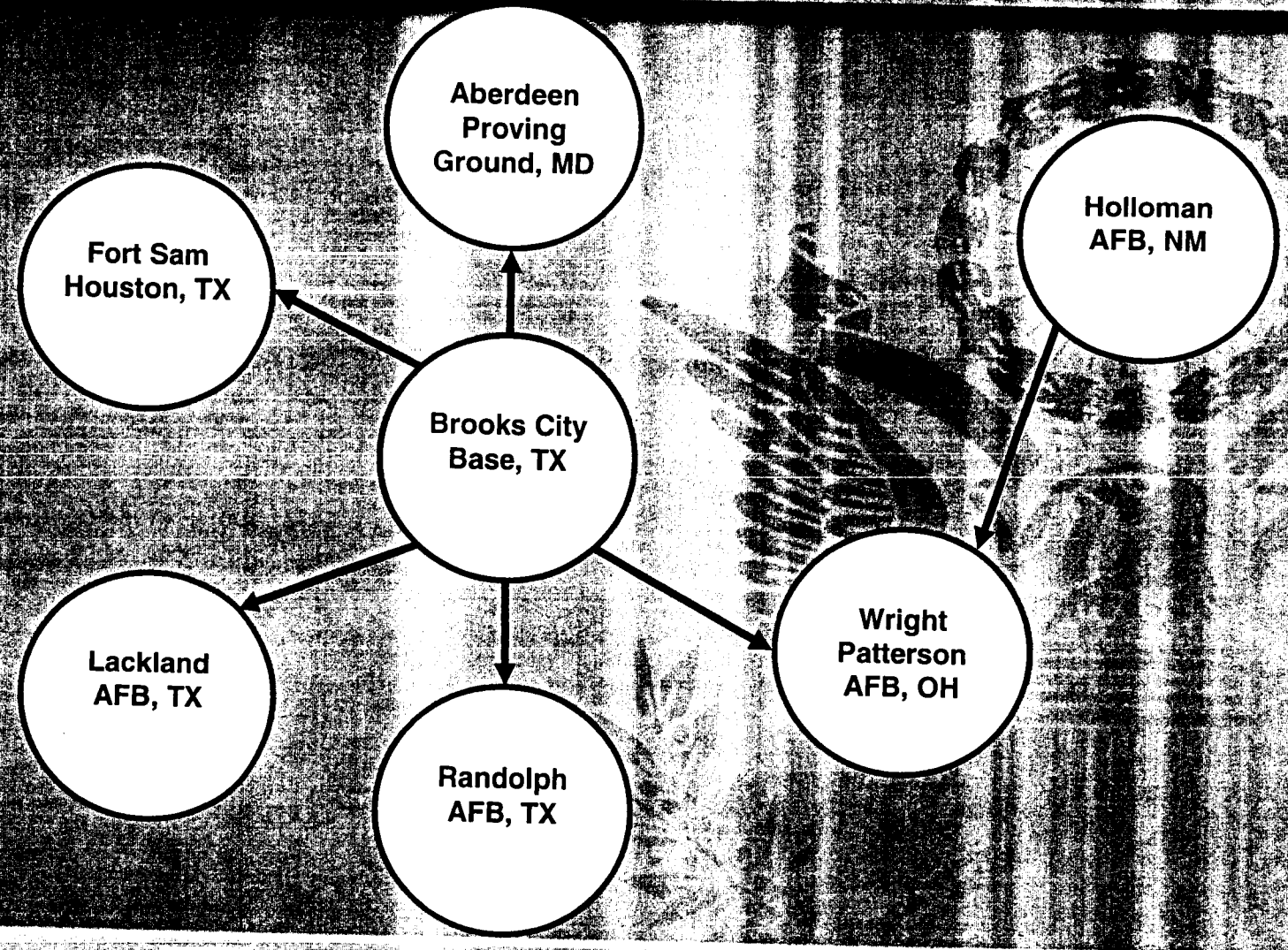
*According to GAO certain financial data for this recommendation was reported incorrectly. This data shows the revised estimates using the corrected financial data.

Sec 170 : Brooks City Base, TX
DoD Recommendation

a. Close Brooks City Base, TX

b. Realign Holloman AFB, NM

Sec 170 : Brooks City Base, TX
Affected Installations



Sec.170 : Brooks City Base, TX
DoD Justification

- Enables technical synergy
- Supports the 20-year Force Structure Plan
- Creates greater synergy by consolidating geographically separate units of the Air Force Research Laboratory

<u>COBRA:</u>

- $323.7 M one time costs
- 2 Year Payback
- $940.7 M 20-year Net Present Value
- 469 Military and 378 Civilians

Sec. 170 : Brooks City Base, TX Issues Raised

C1

- Mission

Sec.170 : Brooks City Base, TX
DoD Recommendation

a. Close Brooks City Base, TX

b. Realign Holloman AFB, NM

Sec.170 : Brooks City Base, TX
C1. Mission

DoD Position: The Army, Navy and Air Force directed energy research evolved into different areas. Therefore, the movement of the Army portion to Ft Sam Houston and the Navy and Air Force portions to Wright-Patterson creates collaboration with similar areas of research

Community Position: The community expressed concerns about moving the directed energy lab capabilities and that such a move would disrupt research and dissolve a national capability

Commission Staff Assessment: Breaking-up the Tri-Service directed energy research components destroys research synergies established over the last 10 and disrupts on-going research

Sec. 170 : Brooks City Base, TX
C5 (Savings) / Cost

COBRA DATA		
	DoD Baseline	Without military personnel
One Time Cost	$325.3 M	$ 320.3 M
Net Implementation Cost	$45.9 M	$ 206.2 M
Annual Recurring (Savings)	($102.1 M)	($ 44.7 M)
Payback Period	2 years	7 years
Net Present Value at 2025	($940.7 M)	$ (235.0 M)

Sec. 171: McChord AFB, WA
DoD Recommendation

a. Realign McChord AFB, WA

Sec. 171: McChord AFB, WA
Affected Installations

Clinic at McChord AFB, WA → Madigan Army Medical Center Fort Lewis, WA

Sec. 171: McChord AFB, WA DoD Justification

- Promotes jointness
- Reduces excess capacity
- Provides enhanced opportunities for medical practice

<u>COBRA:</u>

- $1.1 M one time costs
- Immediate Payback
- $164.4M savings 20-year Net Present Value
- 32 Military and 16 Civilians

Sec. 171: McChord AFB, WA Issues

C2

- 5-year old clinic at McChord
- Availability of services

Sec. 171: McChord AFB, WA
C2. Capacity

DoD Position:

- This recommendation promotes jointness and reduces excess capacity. It also provides enhanced opportunities for medical practice.

Community Position:

- The McChord community questioned whether Madigan Army Medical Center at Ft Lewis has the capacity to take on the McChord patient population.

Commission Staff Assessment:

- Though the recommendation calls for moving all medical functions to Ft Lewis, the Army as the responsible management entity, could use the clinic to provide health care services if space is not available at Madigan.

Sec. 171: McChord AFB, WA
C5. (Savings) / Cost

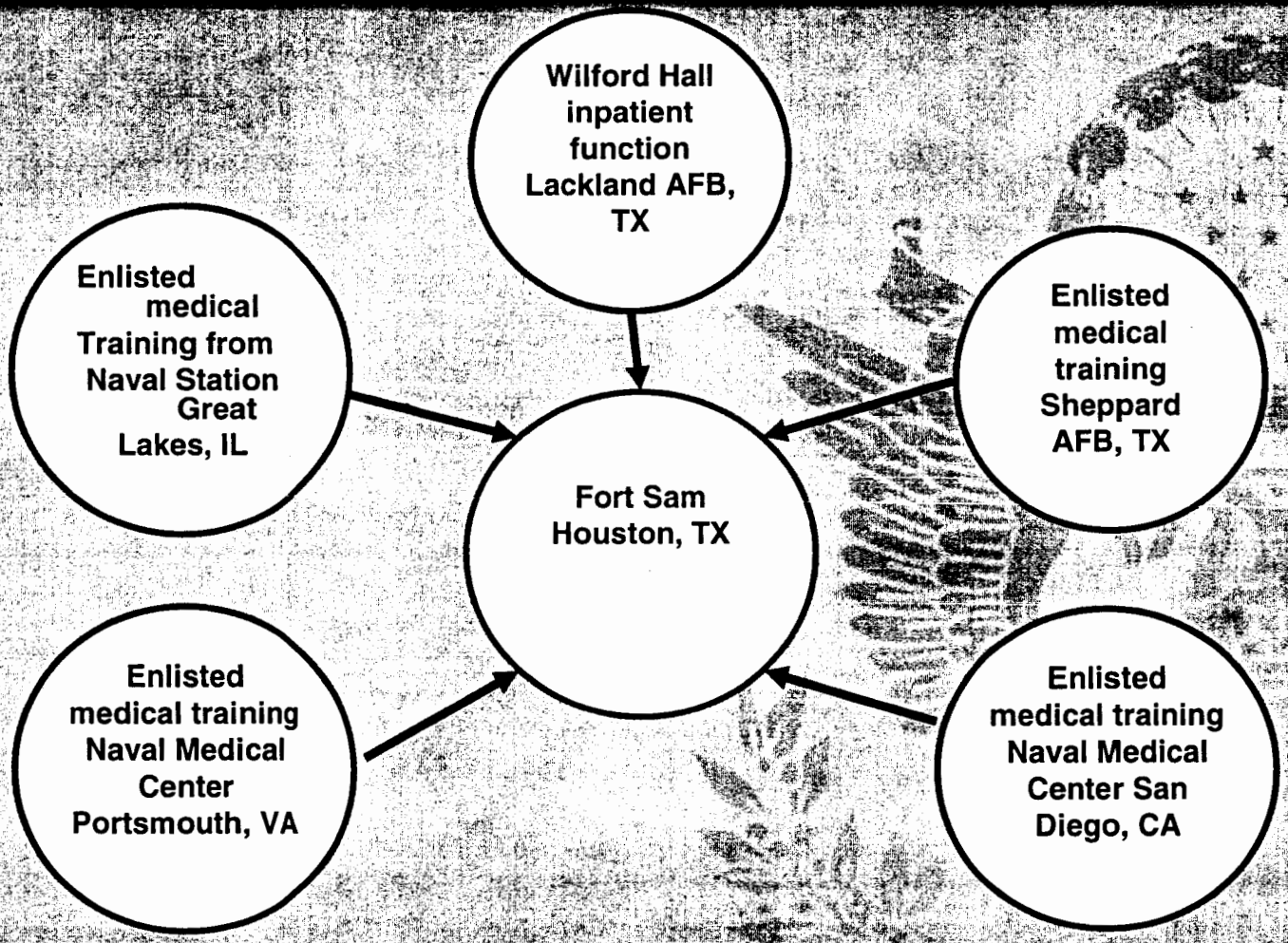
COBRA DATA		
	DoD Baseline	Without Military Personnel
One Time Cost	$1.1 M	$ .91 M
Net Implementation Cost	($55.1 M)	$ (40.0 M)
Annual Recurring (Savings)	($11.6 M)	($ 8.2 M)
Payback Period	Immediate	1 year
Net Present Value at 2025	($164.4 M)	$ (117.6 M)

Sec.172: San Antonio Regional Medical Center, TX DoD Recommendation

a. **Realign** Lackland AFB, TX by relocating the inpatient medical function at Wilford Hall Medical Center to the Brooke Army Medical Center at Fort Sam Houston and convert Wilford Hall Medical Center into an ambulatory care center

b. **Realign** Naval Station Great Lakes, IL, Sheppard, AFB, TX, Naval Medical Center Portsmouth, Naval Medical Center San Diego, CA by relocating basic and specialty enlisted medical training

Sec.172: San Antonio Regional Medical Center, TX
Affected Installations



Sec.172: San Antonio Regional Medical Center, TX
DoD Justification

Medical Centers

- Transforms legacy medical infrastructure into a premier, modernized joint operational medicine platform
- Reduces excess capacity
- Enhances opportunities for provider currency

Training

- Has the potential to transition to a joint training effort
- Reduces infrastructure and excess system capacity
- Will result in standardized training
- Enhances interoperability and joint deployability

Sec.172: San Antonio Regional Medical Center, TX
DoD Justification

<u>COBRA:</u>

- $1,040.9 M one-time costs
- 10 Year Payback
- $476.2 M 20-year Net Present Value
- 572 Military and 544 Civilians

Sec.172: San Antonio Regional Medical Center, TX
Issues Raised

C1

- Relocation of inpatient services

C2

- Facility availability

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C1. Loss of inpatient services

DoD Position: The creation of the San Antonio Regional Medical Center will transform legacy medical infrastructure into a premier, modernized joint operational medicine platform and reduce excess capacity

Community Position: The community questions the loss of a Level 1 Trauma Center on the south side of San Antonio, TX

Commission Staff Assessment: Inpatient services and the trauma center capabilities, though transferred, will still exist in San Antonio

Sec.172: San Antonio Regional Medical Center, TX
C2. Capacity

DoD Position: Co-location of enlisted medical training at Fort Sam Houston will result in reduced infrastructure and excess system capacity

Community Position: Two communities affected by the enlisted medical training portion of this recommendation suggested that their installations would be a good location for such training

Commission Staff Assessment: Co-location of the enlisted medical training will potentially create the opportunity for the services to develop standardized, joint medical enlisted training programs and curricula

Sec.172: San Antonio Regional Medical Center, TX
C5. (Savings) / Cost

COBRA DATA		
	DoD Baseline	Without military personnel
One Time Cost	$ 1,040.9 M	$ 1,040.9 M
Net Implementation Cost	$ 826.7 M	$ 956.0 M
Annual Recurring (Savings)	($ 129.0 M)	($ 67.2 M)
Payback Period	10 years	22 years
Net Present Value at 2025	($ 476.2 M)	$ 245.2 M