



**BlueCross BlueShield  
of Texas**

**Jackie Hamilton**  
Vice President

BRAC Commission

**JUL 29 2005**

Received

July 6, 2005

2005 Defense Base Closure and Realignment Commission  
2521 South Clack Street, Suite 600  
Arlington, Virginia 22202

Gentlemen:

Blue Cross Blue Shield of Texas (BCBSTX) is both proud and fortunate to be a corporate citizen of Abilene, Texas. With over 1100 employees and one of the city's largest employers, we have found this community to be one of the most accommodating throughout the great State of Texas. The City and the Development Corporation of Abilene's financial pledge to invest in our operation was pivotal in our decision to locate our full service unit here in 1997.

Dyess is both an important part of our community and a good neighbor to BCBSTX. Because we recognize the importance of the military, we have signed the Statement of Support for the Guard and Reserve. We also are keenly aware of the fact that military-employees are trained to be leaders/managers and have the skills and attitudes that are essential for companies such as ours. Some 240 of our employees (spouses, family members) have ties to Dyess.

We look forward to continuing our partnership with the City of Abilene and Dyess. It is our strong believe that collectively we can accommodate the future plans of Dyess that will result in a winning proposition for all of those involved.

Sincerely,

Jackie Hamilton, Vice President  
Government Programs