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30 June 2005

Mr. George Delgado
Sr. Analyst, Review & Analysis
Base Realignment & Closure Commission
2521 South Clark Street, Suite 600
Arlington, Virginia 22202

Dear George,

We hope you are surviving the challenging weeks of trips and briefings required by your work. As you waded through the mountains of material, we wanted to make available to you some select documentation that, we hope, will assist you in getting to the heart of the proposals to Privatize in Place both the Kansas Army Ammunition Plant in Parsons, KS, and Lone Star Army Ammunition Plant in Texarkana, TX.

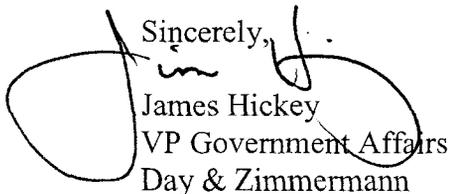
We firmly believe that Privatization in Place is the best opportunity for the taxpayer, for the 314 employees in Parsons, for the surrounding Labette County, for the DoD and ultimately for the warfighter. Privatization in Place – as allowed by Section 2904 of the BRAC legislation – would be a far better alternative for all the stakeholders involved, and would accomplish much of the intent both of the BRAC legislation and the Department of Defense. Privatization would retain competition, remove acreage and facilities from DoD oversight, and save taxpayer dollars.

With that in mind, I am enclosing the following additional materials for your review:

- Information on the Privatization in Place proposal for Lone Star Army Ammunition Plant, Texarkana, TX.
- Information on the Privatization in Place proposal for Kansas Army Ammunition Plant, Parsons KS
- An abridged copy (Summary and Privatization chapter) of the RAND report entitled, "Rethinking Governance of the Army's Arsenals and Ammunition Plants" (2003).

I hope this allows you to conduct a more thorough and informed analysis of these two outstanding facilities, and of the Privatization proposal. If there's anything else you need in the weeks ahead, please let us know and we will comply quickly and completely. Many thanks for the difficult yet vital work you and your colleagues are performing.

Sincerely,



James Hickey
VP Government Affairs
Day & Zimmermann

cc: Elizabeth Bieri, R. Gary Dinsick