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Office of the Deputy Under Secretary of Defense

Installations

BRAC Knowledge Base

BRAC 95
Defense Logistics Agency
Volume IV of IV

Meeting Minutes and Briefing Charts

December 5, 1994 through January 9, 1995

Executive Group Meetings
Meetings with the Director
Meeting with GAO

BRAC Knowledge Base
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BRAC Knowledge Base No. H9524f Vol. IV

Defense Logistics Agency

BRAC 95

Meeting Minutes and Briefing Charts

Executive Group Meetings

Meetings with the Director

5 December 1994 through 9 January 1995

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

27 DEC 1994

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 5 Dec 94

I. PURPOSE: To discuss with the BRACEG Program Objectives Memorandum (POM) savings estimates (enclosure 2), Inventory Control Point (ICP) Excess Capacity/Military Value (enclosure 3) data, and DCMD Cost of Base Realignment Analysis (COBRA) results (enclosure 4). List of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. More information on projected POM savings estimates was provided. Business Areas are providing their POM estimates to the BRAC Team and these estimates are being used in scenario development (enclosure 2). POM reductions will be taken in all COBRA scenarios at losing locations up to the date of implementation. Savings after that point are BRAC savings. This procedure has been blessed by the General Accounting Office.

B. ICP Military Value and Excess Capacity--

1. Infrastructure costs from the Norfolk Public Works Center (PWC) review have been included in our analysis; we expect DISC inputs by 12 Dec 94.

2. DFSC facilities at the new Ft. Belvoir building will provide 96 square feet per employee. There is no expandability capability in that space. The data element under Mission Essentiality, Mission Scope concerning percent business (dollar value) to non-DoD activities (50 percent) was questioned by the BRACEG and needs to be verified.

3. The DPSC facility at the Aviation Supply Office compound was also sized to their population and does not provide any excess capacity. Several data elements, as noted in paragraph IVB below need to be verified.

4. Under the Hardware ICP military value, Mission Essentiality/Mission Scope (paragraph B8) ICP C, was questioned and needs to be verified.

5. Suggested scenarios--

a. Moving the DGSC packaged petroleum (POL) mission as part of the disestablishment of DGSC was reviewed. About 63 people perform the mission at DGSC. Instead of moving packaged POL to DFSC, it should go to DPSC, along with chemical items. Packaged POL and chemical items are more closely related than packaged POL and bulk POL. For purposes of these COBRA runs, packaged POL and chemical items should be considered as troop and general support items.

b. Disestablish DISC and DPSC scenarios--packaged POL would remain at DGSC.

c. The creation of one Hardware ICP was suggested but no analysis can be accomplished until a suggested location is provided.

C. Some of the DCMD scenarios that are DCMD specific were presented. There was a concern with the 50 percent General and Administrative (G&A) reduction for civilian personnel and installation services support. After discussion, the BRAC Team was tasked to consult with major function owners (e.g., Human Resouces, Comptroller, and others) then run scenarios using the resulting data.

III. DECISIONS REACHED: Recommended scenarios, except as noted below, were approved for processing.

IV. FOLLOW-UP ACTIONS:

A. Check DFSC's 50 percent business (dollar value) to non-DoD activities--CAAJ(BRAC).

B. Verify several DPSC data elements--CAAJ(BRAC).

1. Operational Efficiencies, paragraph B1 (high G&A costs).

2. Mission Essentiality, Mission Scope, paragraph B3b/B4b-paragraph B3b reflects zero inactive National Stock Numbers but paragraph B4b shows $65.6 million of inactive inventory.

3. Mission Essentiality, Mission Scope, both paragraphs B7 (percent business (dollar value) supporting non-DoD) and B8 (percent paid equivalent supporting non-DoD) equals 2.7.

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 5 Dec 94

C. For Hardware ICP "C," verify the zero figure under Mission Essentiality, Mission Scope, paragraph B8--CAAJ(BRAC).

D. Do not process scenario 4 (create one Hardware Center) until more specific scenarios can be developed/reviewed--CAAJ(BRAC)/MMD.

E. Run another DCMD scenario with a north/south perspective vice east/west--CAAJ(BRAC).

F. Rerun DCMD scenarios using new guidance in paragraph IIc.

4 Encl

M. V. McMANAMAY
Team Chief
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GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

5 DECEMBER 1994
0930-1135

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Hillen
FO	CAPT McCarthy
AQ	Mr. Scott
AQC	Mr. Brunk
AQP	Mr. Popik
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Knapp
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMDI	COL McKenna
CAAG	Mr. McGinty

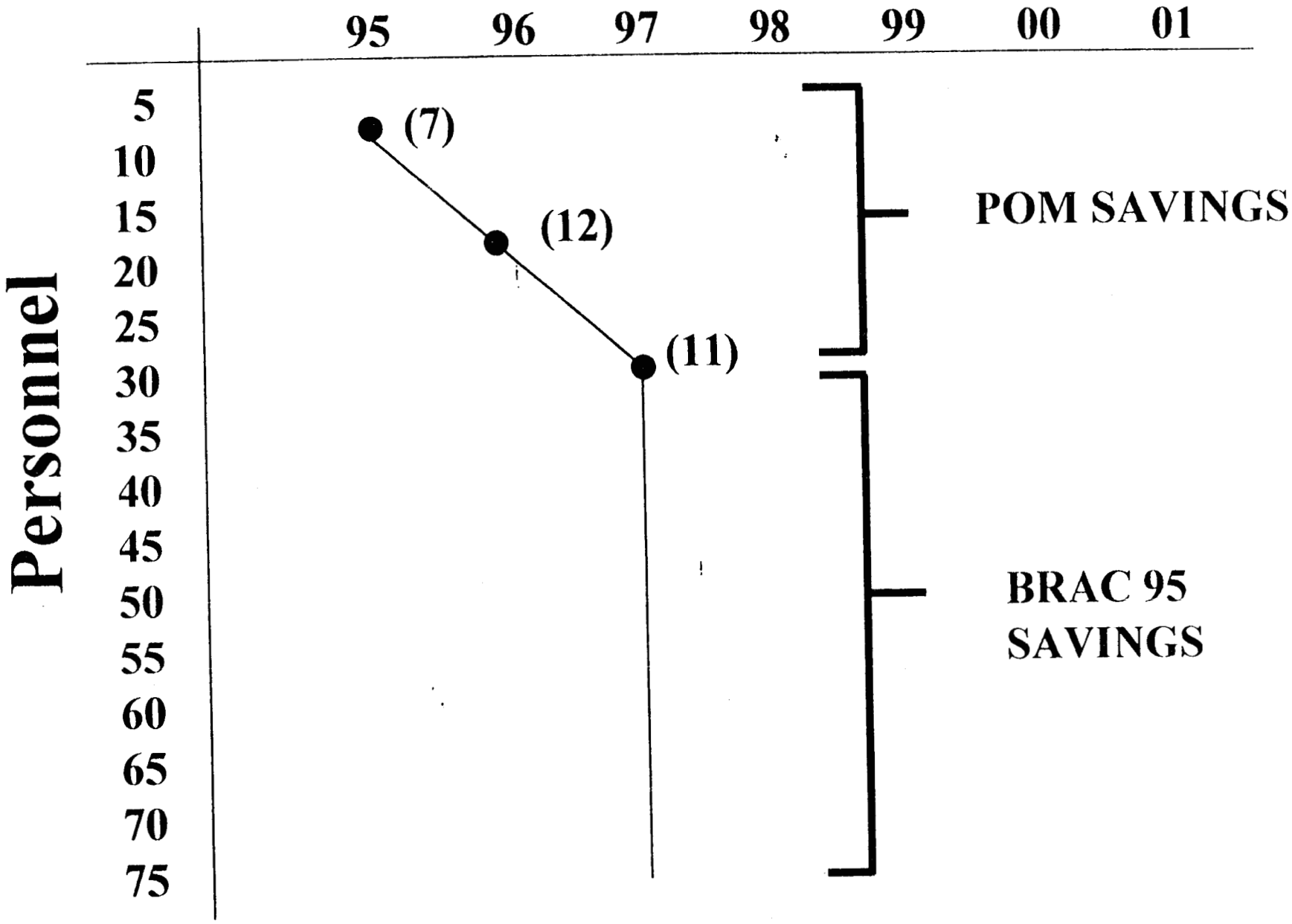
GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

BUSINESS AREA X
PROJECTED POM SAVINGS

	Workyears Saved						
	FY95	FY96	FY97	FY98	FY99	FY00	FY01
ACTIVITY							
A	7	12	11	5	5	4.5	4.5
B	6	10.5	9	4.5	4.5	4	4
C	7.5	13	12	5.5	5.5	5	5
D	2	3	3	1.5	1.5	1	1
TOTAL	22.5	38.5	35	16.5	16.5	14.5	14.5

Close Hold

COBRA SCENARIO



INVENTORY CONTROL POINTS (ICPs)

EXCESS CAPACITY AND MILITARY VALUE

PRESENTED BY: MR. WARD CEASER

5 DECEMBER 1994

Close Hold

AGENDA

- Excess Capacity and Military Value
  - » DFSC
  - » DPSC
  - » Hardware ICPs
- Principal ICP Alternatives for BRAC 95 Review

Close Hold

DEFENSE FUEL SUPPLY CENTER (DFSC)

EXCESS CAPACITY

AND

MILITARY VALUE

Close Hold

Defense Fuel Supply Center
Excess Capacity

✦ Existing Administrative Space	49,034 Sq Ft
✦ Additional Personnel in Existing Space	0
✦ Buildable Acres	0

Close Hold

DFSC MILITARY VALUE
Base Specific Information

Data Element	DFSC Response
II. Mission Suitability	
A. Facility Suitability	
1. Age of Buildings	0
2. Current Condition of Buildings	Excellent
3. Infrastructure Suitable for Electronic Commerce	Yes
4. Access to Transportation	Yes
a. Air	
b. Bus	
c. Train	

Close Hold

DFSC MILITARY VALUE
Base Specific Information

Data Element	DFSC Response
III. Operational Efficiencies	
A. BOS Costs	
1. BOS Costs Per Paid Equivalent	$ 20,324.00
2. RPM Costs Per Square Feet	$ 12.86
3. Comm. Costs Per Paid Equivalent	$ 7,276.00
B. Personnel Costs	
1. Total G&A Costs Per Paid Equivalent	$ 23,172.00
2. Total Direct Costs Per Paid Equivalent	$ 39,765.00
3. Total Indirect Costs per Paid Equivalent	$ 8,113.00

Close Hold

DFSC MILITARY VALUE
Base Specific Information

Data Element	DFSC Response
IV. Expandability	
A. Facility/Installation Expansion	
1. Total Buildable Acres	0
2. Acceptable DoD Space in MSA	0
3. Additional Personnel Accommodated in Current Space	0
4. Excess DLA Warehouse Could Be Allocated	0
B. Mobilization Expansion-Surge Capability	Yes
C. Mission Expansion	No
Additional Mission w/o Additional Personnel	0

Close Hold

DEFENSE PERSONNEL SUPPORT CENTER (DPSC)

EXCESS CAPACITY

AND

MILITARY VALUE

Close Hold

DPSCs MILITARY VALUE Base Specific Information			
	MEDICAL	C&T	SUBSISTENCE
Data Element	Response	Response	Response
I. Mission Essentiality			
A. Current/Future Mission			
1. DoD Essentiality	Yes	Yes	Yes
2. Same/Similar Mission	No	No	No
B. Mission Scope			
1. Field Activities Reporting Directly to this Activity	Yes	Yes	Yes
2. Percentage Paid Equivalents Directly Support Field Activities	<1.00	<1.00	5.30
3. No. of NSNs Managed (%)			
a. Active NSNs	13,436	23,605	66,758
b. Inactive NSNs	56,214	3,722	0
4. $ Value Inventory Managed ($M)			
a. Active Inventory	274.7M	1,092M	455.7M
b. Inactive Inventory	11.8M	269.2M	65.6M
5. No. of PRs Awarded	216,467	22,680	3,607,415
6. $ Value of Contracts Awarded ($M)	492.5M	613.2M	1,780M
7. % Business ($ Value) Supporting Non-DoD	2.00	1.70	2.70
8. % Paid Equivalent Supporting Non-DoD	2.10	4.40	2.70

Close Hold

Defense Personnel Support Center
Excess Capacity

✦ Existing Administrative Space	522,626 Sq Ft
✦ Additional Personnel in Existing Space	0
✦ Buildable Acres	9

Close Hold

DPSCs MILITARY VALUE Base Specific Information	
	OVERALL
Data Element	Response
II. Mission Suitability	
A. Facility Suitability	
1. Age of Buildings	50.17 yrs
2. Current Condition of Buildings	EXCELLENT
3. Infrastructure Suitable for Electronic Commerce	YES
4. Access to Transportation	YES
a. Air	
b. Bus	
c. Train	

Close Hold

DPSCs MILITARY VALUE Base Specific Information	
	OVERALL
Data Element	Response
III. Operational Efficiencies	
A. BOS Costs	
1. BOS Costs Per Paid Equivalent	$ 15,865.00
2. RPM Costs Per Square Feet	$ 14.71
3. Comm. Costs Per Paid Equivalent	$ 10,201.00
B. Personnel Costs	
1. Total G&A Costs Per Paid Equivalent	$ 49,372.00
2. Total Direct Costs Per Paid Equivalent	$ 26,575.00
3. Total Indirect Costs per Paid Equivalent	$ 8,380.00

Close Hold

DPSCs MILITARY VALUE Base Specific Information			
	MEDICAL	C&T	SUBSISTENCE
Data Element	Response	Response	Response
IV. Expandability			
B. Mobilization Expansion-Surge Capability	Yes	Yes	Yes
C. Mission Expansion	Yes	Yes	Yes
Additional Mission w/o Additional Personnel (%)	20.30	57.50	3.00

Close Hold

DPSCs MILITARY VALUE Base Specific Information	
	OVERALL
Data Element	Response
IV. Expandability	
A. Facility/Installation Expansion	
1. Total Buildable Acres	9
2. Acceptable DoD Space in MSA	672,777 Sq Ft
3. Additional Personnel Accommodated in Current Space	0
4. Excess DLA Warehouse Could Be Allocated	0

Close Hold

Hardware Inventory Control Points
Excess Capacity

	A	B	C
Existing Administrative Space	1,630,947 SF	584,022 SF	281,953 SF
Additional Personnel in Existing Space	3,835	1,247	108
Buildable Acres	77	37	9

Close Hold

HARDWARE INVENTORY CONTROL POINTS (ICPs)

EXCESS CAPACITY

AND

MILITARY VALUE

Close Hold

HARDWARE ICPs MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned	C Points Earned
I. Mission Essentiality				
A. Current/Future Mission				
1. DoD Essentiality	100	100.00	100.00	100.00
2. Same/Similar Mission	100	0.00	0.00	0.00
SUBTOTAL CURRENT/FUTURE MISSION	200	100.00	100.00	100.00
B. Mission Scope				
1. Field Activities Reporting Directly to this Activity	10	0.00	10.00	0.00
2. Percentage Paid Equivalents Directly Support Field Activities	10	0.00	10.00	0.00
3. No. of NSNs Managed				
a. Active NSNs	40	40.00	6.64	12.77
b. Inactive NSNs	10	7.20	6.28	10.00
4. $ Value Inventory Managed				
a. Active Inventory ($M)	40	40.00	7.04	6.11
b. Inactive Inventory ($M)	10	4.02	10.00	6.20
5. No. of PRs Awarded	15	15.00	6.28	6.37
6. $ Value of Contracts Awarded ($M)	15	15.00	10.15	5.85
7. % Business ($ Value) Supporting Non-DoD	25	20.98	3.75	25.00
8. % Paid Equivalent Supporting Non-DoD	25	25.00	4.47	0.00
SUBTOTAL MISSION SCOPE	200	167.20	74.61	72.31
TOTAL MISSION ESSENTIALITY	400	267.20	174.61	172.31

Close Hold

HARDWARE ICPs MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned	C Points Earned
II. Mission Suitability				
A. Facility Suitability				
1. Age of Buildings	25	9.00	7.00	5.00
2. Current Condition of Buildings	140	115.00	118.00	105.00
3. Infrastructure Suitable for Electronic Commerce	25	25.00	25.00	25.00
4. Access to Transportation	10	10.00	10.00	10.00
a. Air				
b. Bus				
c. Train				
TOTAL MISSION SUITABILITY	200	159.00	160.00	145.00

Close Hold

HARDWARE ICPs MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned	C Points Earned
III. Operational Efficiencies				
A. BOS Costs				
1. BOS Costs Per Paid Equivalent	50	9.40	7.26	50.00
2. RPM Costs Per Square Feet	50	39.94	50.00	38.03
3. Comm. Costs Per Paid Equivalent	25	25.00	11.61	18.49
SUBTOTAL BOS COSTS	125	74.34	68.88	106.52
B. Personnel Costs				
1. Total G&A Costs Per Paid Equivalent	25	18.28	16.06	25.00
2. Total Direct Costs Per Paid Equivalent	25	25.00	16.04	16.88
3. Total Indirect Costs per Paid Equivalent	25	6.75	25.00	20.65
SUBTOTAL PERSONNEL COSTS	75	50.03	57.10	62.53
TOTAL OPERATIONAL EFFICIENCIES	200	124.37	125.98	169.05

Close Hold

Principal Inventory Control Point Alternatives for BRAC 95 Review

Close Hold

Principal Inventory Control Point Alternatives for BRAC 95 Review

Simple Geographic Closures

Close Hold

Principal Inventory Control Point Alternatives for BRAC 95 Review

1. Disestablish DGSC

   a. Include two scenarios:

      (1) Close the ICP but leave the depot open

      (2) Close the entire installation: the ICP, depot and all tenant commands

   b. Redistribute ICP workload as follows

      DGSC Weapon System items to DCSC, Columbus, OH

      DGSC Troop and General Support items to DPSC, Phil, PA

      DGSC Packaged POL items to DFSC, Wash., DC

      DCSC Troop and General Support items to DPSC, Phil, PA

Close Hold

Principal Inventory Control Point Alternatives for BRAC 95 Review

2. Disestablish DCSC

a. Include two scenarios:

(1) Close the ICP but leave the depot open

(2) Close the entire installation: the ICP, Depot and all DLA tenant commands

b. Redistribute ICP workload as follows:

DCSC Weapon System items to DISC, Phil., PA

DCSC Troop Support items to DPSC, Phil., PA

DCSC General Support items to DGSC, Rich, VA

DISC Troop Support items to DPSC, Phil., PA

DISC General Support items to DGSC, Rich., VA

Close Hold

Principal Inventory Control Point Alternatives for BRAC 95 Review

3. Disestablish DISC and DPSC
   a. Redistribute ICP workload as follows:

      DPSC Weapon System items to DCSC, Columbus, OH
      DPSC Troop Support items to DGSC, Rich., VA
      DPSC General Support items to DGSC, Rich., VA
      DGSC Package POL items to DFSC, Wash., DC
      DGSC Weapon System items to DCSC, Columbus, OH
      DCSC Troop Support items to DGSC, Rich., VA
      DCSC General Support items to DGSC, Rich., VA
      DISC Weapon System items to DCSC, Columbus, OH
      DISC Troop Support items to DGSC, Rich., VA
      DISC General Support items to DGSC, Rich., VA

Principal Inventory Control Point Alternatives for BRAC 95 Review

4. Create 1 Central Hardware ICP (BRAC 93 revisited)

   a. Redistribute ICP workload as follows:

      All Weapon System items to New ICP

      All Troop Support items Philadelphia

      All General Support items Philadelphia

Close Hold

Principal Inventory Control Point Alternatives for BRAC 95 Review

OTHER ALTERNATIVES

Close Hold

Principal Inventory Control Point Alternatives for BRAC 95 Review

1. Disestablish DISC

   a. Redistribute ICP workload as follows

      DISC Weapon System items to DCSC, Columbus, OH

      DISC Troop Support items to DPSC, Phil., PA

      DISC General Support items to DGSC, Rich., VA

      DCSC Troop Support items to DPSC, Phil., PA

      DCSC General Support items to DGSC, Rich., VA

Principal Inventory Control Point Alternatives for BRAC 95 Review

2. Disestablish DGSC and DISC
   a. Include two scenarios:
      (1) Close DGSC but leave DDRV open
      (2) Close the entire Richmond installation: DGSC, DDRV, all tenant commands
   b. Redistribute ICP workload as follows:
      DGSC Weapon System items to DCSC, Columbus, OH
      DGSC Troop Support items to DPSC, Phil., PA
      DGSC General Support items to DPSC, Phil., PA
      DGSC Package POL items to DFSC, Wash., DC
      DISC Weapon System System items to DCSC, Columbus, OH
      DISC Troop Support items to DPSC, Phil., PA
      DISC General Support items to DPSC, Phil., PA
      DCSC Troop Support items to DPSC, Phil., PA
      DCSC General Support items to DPSC, Phil., PA

Principal Inventory Control Point Alternatives for BRAC 95 Review

3. Disestablish DISC and DCSC
   a. Include two scenarios:
      (1) Close DCSC but leave DDCO open
      (2) Close the entire Columbus installation: DCSC, DDCO, all tenant commands
   b. Redistribute ICP workload as follows:

      DCSC Weapon System items to DGSC, Rich., VA
      DCSC Troop Support items to DPSC, Phil., PA
      DCSC General Support items to DPSC, Phil., PA
      DISC Weapon System System items to DGSC, Rich., VA
      DISC Troop Support items to DPSC, Phil., PA
      DISC General Support items to DPSC, Phil., PA
      DGSC Troop Support items to DPSC, Phil., PA
      DGSC Package POL items to DFSC, Wash., DC

Principal Inventory Control Point Alternatives for BRAC 95 Review

4. Disestablish DCSC and DGSC

   a. Include four scenarios:

      (1) Close DCSC & DGSC but leave DDCO and DDRV open

      (2) Close DCSC, DGSC, & DDRV but leave DDCO open

      (3) Close DCSC, DGSC, & DDCO, but leave DDRV open

      (4) Close DCSC, DGSC, DDRV, DDCO, and all tenant commands

Principal Inventory Control Point Alternatives for BRAC 95 Review

4. Disestablish DCSC and DGSC (con't)

   b. Redistribute ICP workload as follows:

      DGSC Weapon System items to DISC, Phil., PA
      DGSC Troop Support items to DPSC, Phil., PA
      DGSC General Support items to DPSC, Phil., PA
      DGSC Package POL items to DFSC, Wash., DC
      DCSC Weapon System items to DISC, Phil., PA
      DCSC Troop Support items to DPSC, Phil., PA
      DCSC General Support items to DPSC, Phil., PA
      DISC Troop Support items to DPSC, Phil., PA
      DISC General Support items to DPSC, Phil., PA

Principal Inventory Control Point Alternatives for BRAC 95 Review

5. Disestablish DPSC

Redistribute ICP workload as follows:

- DPSC Weapon System items to DCSC, Columbus, OH
- DPSC Troop Support items to DGSC, Rich., VA
- DPSC General Support items to DGSC, Rich., VA
- DGSC Package POL items to DFSC, Wash., DC
- DGSC Weapon System items to DCSC, Columbus, OH
- DCSC Troop Support items to DGSC, Rich., VA
- DCSC General Support items to DGSC, Rich., VA
- DISC Troop Support items to DGSC, Rich., VA
- DISC General Support items to DGSC, Rich., VA

Principal ICP Alternatives for BRAC 95

	Alternative	Rationale					
		Reduces Number of ICPs	Reduces Overhead	Closes a Base or Installation	Improves Support for the ICP Concept of Operations		
					Modest	Moderate	Considerable
A.1	Diestablish DGSC						
	a.(1) Leave DDRV Open	X	X		X		
	a.(2) Close DDRV	X	X	X	X		
A.2	Disestablish DCSC						
	a.(1) Leave DDCO Open	X	X			X	
	a.(2) Close DDCO	X	X	X		X	
A.3	Disestablish DISC and DPSC	XX	XX				X
A.4	Create 1 Central Hardware ICP	XX	XX	XX			X
B.1	Disestablish DISC	X	X			X	
B.2	Disestablish DGSC and DISC						
	a.(1) Leave DDRV Open	XX	XX				X
	a.(2) Close DDRV	XX	XX	X			X
B.3	Disestablish DISC and DCSC						
	a.(1) Leave DDCO Open	XX	XX				X
	a.(2) Close DDCO	XX	XX	X			X
B.4	Disestablish DCSC and DGSC						
	a.(1) Leave DDCO and DDRV Open	XX	XX				X
	a.(2) Leave DDCO open and close DDRV	XX	XX	X			X
	a.(3) Close DDCO and leave DDRV open	XX	XX	X			X
	a.(4) Close DDCO and DDRV	XX	XX	XX			X
B.5	Disestablish DPSC	X	X			X	

##

DEFENSE CONTRACT MANAGEMENT DISTRICTS

EXECUTIVE GROUP SCENARIOS

COBRA RESULTS

LUCY DARIS
5 DEC 1994

Close Hold

SCENARIO

- Retain 2 DCMDs (East Coast and West Coast)
- Retain DCMCI

COBRA RUNS

- Criteria - Start FY 96; End FY 98
  - Executive Group reduction guidance applied

- Results

Location:	DCMD 2	DCMD 4
Disestablish	"B"	"C"
Retain	"A" and "C"	"A" and "B"

- Savings

ROI Starts	2000	2000
NPV (20 yrs) $M	$-65.7M	$ -82.3M
Steady State	$5.7M (Starts '99)	$7.M (Starts '99)

Scenario:	DCMD2		DCMD4			
Start Year	1996		1996			
End Year	1998		1998			
ROI Year	2000		2000			
NPV (20 Yrs) $M	-65.7		-82.3			
Steady State Savings ($M)(Yr)	5.7(99)		7.1(99)			
BOS/COMM ($M)		1.1		1.3		
RPMA ($M)		1.0		0.9		
Personnel- Civ&Mil ($M)		3.6		5.0		
POM Change	-25		-31			
Military Change	-5		-8			
Civilian Change	-79		-109			
Military Realigned	0		0			
Civilian Realigned	133		179			
One-time Costs ($M)	9.1		11.7			
Construction	2.0		2.2			
Personnel	0.4		0.5			
Civ RIF		0.2		0.3		
New Hires		0.0		0.0		
Unemployment		0.0		0.1		
Overhead	2.2		2.4			
Moving	3.6		5.1			
Civilian		2.9		4.1		
PPS		0.7		1.0		
Freight		0.0		0.0		
Other	1.0		1.5			
HAP/RSE		0.3		0.6		
1 Time Unique		0.6		0.9		

SCENARIO

- -- Retain 3 DCMDs
- -- Merge DCMCI

COBRA RUNS

-- Criteria - Start FY 96; End FY 98
- Reduction Guidance Applied
(50% G&A; 25% Ind; 5% Dir)

-- Results

Location: DCMCI merged with DCMD "B"

-- Savings

	DCMD 5
ROI Starts	1999
NPV (20 yrs) $M	$-49.8M
Steady State	$4.0M (Starts '99)

Scenario:	DCMD5			
Start Year	1996			
End Year	1998			
ROI Year	1999			
NPV (20 Yrs) $M	-49.8			
Steady State Savings ($M)(Yr)	4.0(99)			
BOS/COMM ($M)		2.3		
RPMA ($M)		0.2		
Personnel- Civ&Mil ($M)		1.5		
POM Change	-8			
Military Change	-7			
Civilian Change	-29			
Military Realigned	9			
Civilian Realigned	46			
One-time Costs ($M)	4.3			
Construction	0.6			
Personnel	0.2			
Civ RIF		0.1		
New Hires		0.0		
Unemployment		0.0		
Overhead	2.0			
Moving	1.2			
Civilian		0.9		
PPS		0.3		
Freight		0.0		
Other	0.4			
HAP/RSE		0.1		
1 Time Unique		0.3		

SCENARIO

- -- Establish Field Support Office
- -- Disestablish DCMDs and DCMCI

COBRA RUNS

-- Criteria - Start FY 96; End FY 98
- Executive Group reduction guidance applied

-- Results

Location:	DCMD 6	DCMD 7
Disestablish	All DCMDs and Int'l	All DCMDs & Int'l
Establish	FSO at "B"	FSO at "C"

-- Savings

ROI Starts	1999	1999
NPV (20 yrs) $M	$-335.4M	$-344.8M
Steady State	$27.2M (Starts '99)	$27.7M (Starts '99)

Scenario:	DCMD6		DCMD7			
Start Year	1996		1996			
End Year	1998		1998			
ROI Year	1999		1999			
NPV (20 Yrs) $M	-335.4		-344.8			
Steady State Savings ($M)(Yr)	27.2(99)		27.7			
BOS/COMM ($M)		6.7		7.0		
RPMA ($M)		5.5		5.6		
Personnel- Civ&Mil ($M)		15.0		15.0		
POM Change	-63		-61			
Military Change	-19		-19			
Civilian Change	-339		-341			
Military Realigned	18		15			
Civilian Realigned	274		192			
One-time Costs ($M)	23.9		21.2			
Construction	3.3		3.2			
Personnel	1.1		0.9			
Civ RIF		0.6		0.5		
New Hires		0.0		0.0		
Unemployment		0.1		0.1		
Overhead	7.6		7.3			
Moving	9.2		7.9			
Civilian		6.1		4.8		
PPS		3.0		3.0		
Freight		0.0		0.0		
Other	2.6		1.9			
HAP/RSE		1.3		1		
1 Time Unique		1.4		1.0		

SCENARIO

- -- Retain 2 DCMDs (East Coast and West Coast)
- -- Merge DCMCI

COBRA RUNS

- -- Criteria - Start FY 96; End FY 98
  - Executive Group reduction guidance applied
- -- Results

Location:	DCMD 12	DCMD 13
Disestablish	"B" and DCMCI	"C" and DCMCI
Retain	"A" and "C"	"A" and "B"

- -- Savings

ROI Starts	1999	1999
NPV (20 yrs) $M	$-114.6M	$-131.5M
Steady State	$9.7M (Starts '99)	$11.0M (Starts '99)

Scenario:	DCMD12		DCMD13			
Start Year	1996		1996			
End Year	1998		1998			
ROI Year	1999		1999			
NPV (20 Yrs) $M	-114.6		-131.5			
Steady State Savings ($M)(Yr)	9.7(99)		11.0(99)			
BOS/COMM ($M)		3.4		3.6		
RPMA ($M)		1.2		1.0		
Personnel- Civ&Mil ($M)		5.0		6.5		
POM Change	-33		-39			
Military Change	-12		-15			
Civilian Change	-108		-138			
Military Realigned	9		9			
Civilian Realigned	179		225			
One-time Costs ($M)	13.9		[illegible].3			
Construction	2.8		2.9			
Personnel	0.5		0.7			
Civ RIF		0.3		0.3		
New Hires		0.0		0.0		
Unemployment		0.1		0.1		
Overhead	4.1		4.4			
Moving	5.0		6.4			
Civilian		4.0		5.1		
PPS		1.0		1.2		
Freight		0.0		0.0		
Other	1.4		1.9			
HAP/RSE		0.5		0.7		
1 Time Unique		0.9		1.1		

SCENARIO

- -- Disestablish all DCMDs
- -- Manage from DCMC HQ

STATUS

- -- Ft Belvoir data will not be provided

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

27 DEC 1994

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 7 Dec 94

I. PURPOSE: To provide the BRACEG an updated Storage Management Plan (enclosure 2). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION: Questions and concerns were addressed on the draft 23 Nov 94 Storage Management Plan during the briefing, plus updated information and risk factors were provided.

A. Details on how the 672 Attainable Cubic Feet (ACF) baseline was determined was highlighted on the BRAC Connection Chart in enclosure 2.

B. Our storage requirement was compared to force structure downsizing. Service personnel reductions through FY 01 are projected at 35 percent. Service inventories are projected to reduce 44 percent while DLA inventory is projected to reduce 52 percent in the same period. The Occupied Cubic Feet (OCF) capacity is projected to reduce 42 percent.

C. Included in DLA figures are 30 million ACF of storage for non-DLA storage other than ICP requirements, such as storage for the State Department and General Services Administration.

D. Total DoD covered storage is 1.4 billion ACF. DLA uses 44 percent of this space. The chart at enclosure 2 excludes Air Force covered storage since they did not report. The Air Force will report their covered storage capacity in December 1994.

E. Changes in planning factors for our storage requirement are noted below:

3. European retrograde/force drawdown will increase our storage requirement by 2 million Cubic Feet (CF).

4. Maximizing cube utilization by improving storage techniques will increase available space by 20 million CF.

5. Material requiring inside storage that is currently stored outside increases our requirement to 18 million ACF.

F. DLA's storage plan accomplishments (FY 92-01) were reemphasized and reflect a 42 percent infrastructure downsizing.

G. Risks associated with several factors considered in the assumptions used for planning storage capacity requirements through FY 01 were reviewed:

1. Increase in storage for new construction is projected at 17 million ACF--at risk is 4 million ACF which is planned for DDRT. Red River is now on the Army's proposed closure list.

2. Increase in storage due to the maximization of storage utilization is projected at 20 million ACF--at risk is 8 million because storage aids/funding may not be available.

3. A storage decrease due to vacating substandard buildings (due to very high backlog maintenance and repair costs) has been changed from the earlier presentation to zero; however, the 12 million ACF presented in the earlier briefing is at risk.

H. Risks associated with several factors considered in the assumptions used for DLA's covered storage requirement through FY 01 were reviewed:

1. An increase due to European returns of 2-8 million OCF--6 million OCF is at risk.

2. An increase due to moving assets outside to inside of 18-24 million OCF--6 million OCF is at risk.

3. An increase of 17-20 million OCF for Army Materiel Command's residual support (receipt of Army stocks from Seneca Army Depot)--6 million OCF is at risk.

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 7 Dec 94

4. A decrease associated with a DLA inventory reduction of 60-71 million OCF and a Service inventory reduction of 25-30 million OCF--16 million OCF is at risk.

5. A decrease associated with a 69-75 million OCF due to the 15 percent operating level--6 million OCF is at risk.

I. In summary, covered storage capacity in FY 01 is projected at 525 million ACF and the requirement is projected at 461 million ACF. Excess capacity is projected at 64 million ACF. If storage capacity reductions are less than projected available storage totalling 12.5 million ACF at Rough and Ready Island could be reutilized.

III. FOLLOW-UP ACTIONS: Determine an estimate of occupied storage capacity that could be saved if clothing and textile stockage levels were reduced from 6 years to 3 years--MM.

M. V. McManamay

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

D S Thurber

GARY S. THURBER
Deputy Director
(Corporate Administration)

P. Farrell Jr.

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

7 DECEMBER 1994
1400-1530

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Hillen
FO	CAPT McCarthy
AQ	Mr. Scott
AQC	Mr. Brunk
AQP	Ms. Janes
CAH	Ms. Hargrove
CAI	Ms. Gallo
CAN	Mr. Knapp
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	CAPT Orr
MMDI	COL McKenna
CAAG	Mr. McGinty
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

Encl

DEFENSE LOGISTICS AGENCY

Storage Management Brief

BRIEFER: Jim Sanchez

7 Dec 94

Storage Management

FY 94 - FY 01

- Bottom Line
- 1994 At A Glance
- Focus (Vision)
- Planning Factors
- Where We Started
- Where We're Going
- BRAC Impact
- How We'll Get There
- Summary

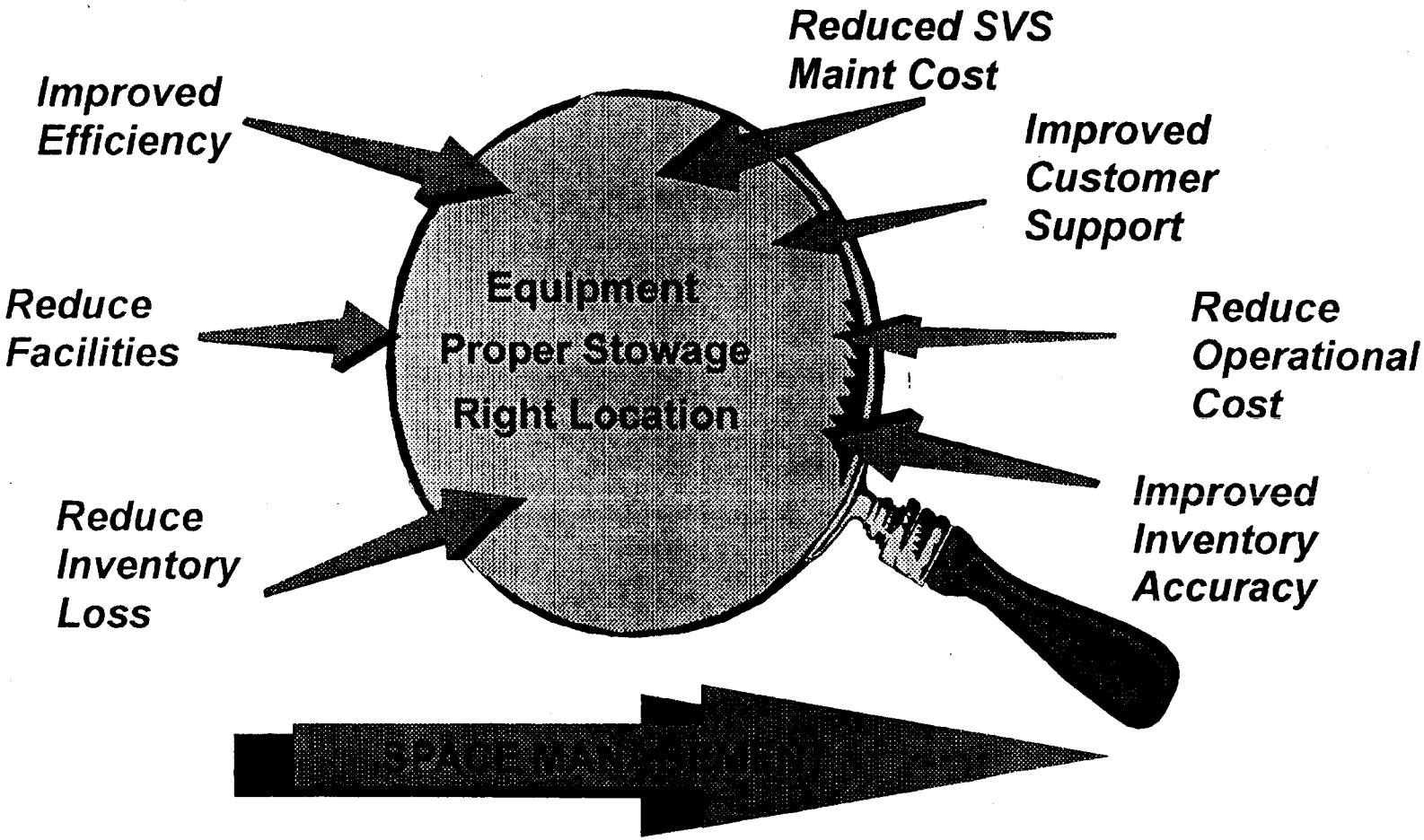
Bottom Line

- Reduce 62 Sites to 23 Depots + 1 Site
- Reduce 327 MACF (Approx 42% Reduction)
- Milcon/Equipment Cost Avoidance $400M
- Contributes $70M Annually to DMRD 902 Savings
- Reduce Infrastructure Cost $64M Annually

FY 1994 At A Glance

- Continued "CLEAN-UP" Program
- Participated in BRVI and DVD Initiatives
- Validated Space Mgmt Reporting
- Established Storage Pricing Structure
- Participated with ICPs to Reduce Inventory
- Accommodated Returns from Europe
- Provided ICPs Projected Storage Cost by Activity

Focusing On


Reduced SVS
Maint Cost
Improved
Efficiency
Improved
Customer
Support
Equipment
Proper Stowage
Right Location
Reduce
Facilities
Reduce
Operational
Cost
Reduce
Inventory
Loss
Improved
Inventory
Accuracy

Planning Factors

- 52% Reduction in DLA Inventory Value =
  57% Reduction in Storage Reqmt
- 47% Reduction in SVC Inventory Value =
  28% Reduction in Storage Reqmt
- European Retrograde/Force Drawdown =
  2MCF Increase in Storage Reqmt
- Maximizing Cube Utilization =
  20MCF Increase in Available Space
- 18MCF of Mat'l Outside Requires Inside Storage

Accomplishments

(FY 94)

	Planned	*ACF*	*Actual*	*ACF*
Reduced from 45 to	**36**		**38**	
Vacated Storage Space		**30M**		**47M**

Sites Vacated and Planned To Vacate

FY 94

	DDRE	DDRW
PLANNED	LEX - BLUEGRASS NORFOLK SO. AN PNSY (OUTSIDE STEEL)	~~AUBURN (COMM)~~ HUNTERS PT ~~NAVAJO~~ ~~OKLAHOMA (COMM)~~ ~~SACRAMENTO~~ ~~SAVANNA~~ ~~PUEBLO~~ ~~UMATILLA~~

_____ = *Vacated*

---------- = *Vacated Ahead of Schedule*

FY 92 -- 94 Transition

Site Reductions

	# Sites
Starting Storage Sites Sep 92	62
Name Changes (Consolidation)	- 5
Closed Sites	-19
Ending Storage Sites Sep 94	38

FY 92 -- 94 Transition

(Capacity)

	ACF
Storage Space Sep 92	**788M**
Storage Space Sep 94 (805s Data)	**618M**
Reduction	**-170M**

FY 92 -- 94 Transition

Requirement (Occupied)

Covered Storage Reqmt Sep 92	631M
Covered Storage Reqmt Sep 94 (805s Data)	450M
Reduction	-181M

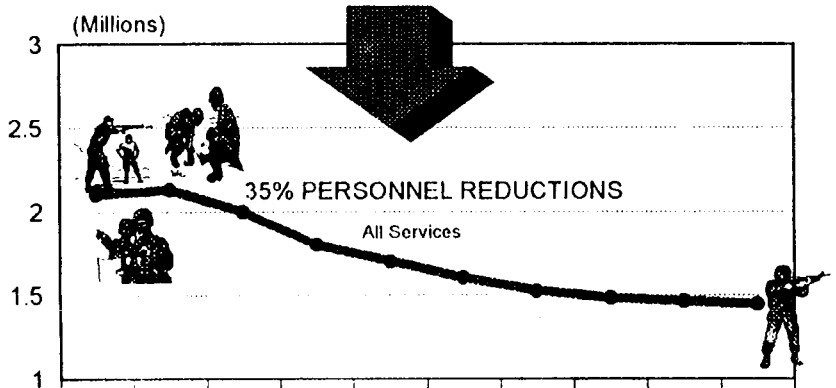
Storage Plan Accomplishments
(FY92 - 01)

- Downsized Infrastructure 42%
  - - Reduced System-wide Storage Capacity
  - - Vacated 33 Storage Sites
  - - Navy 2010 Plan (Reduced 15 MACF) at Norfolk
  - - Vacated 27 MACF Substd Warehouses
- Rec'd/Stowed 38M OCF Europe Returns
- Corrected Improper Storage of Mat'l Outside (60M OCF)
- Accommodated New Mission Reqmts
  - - ASO Pubs (6M OCF)
  - - AMC Residual (17M OCF)

Reqmt Increased 19%
(121M OCF) While We Vacated Equivalent
of 10 Former DLA Depots

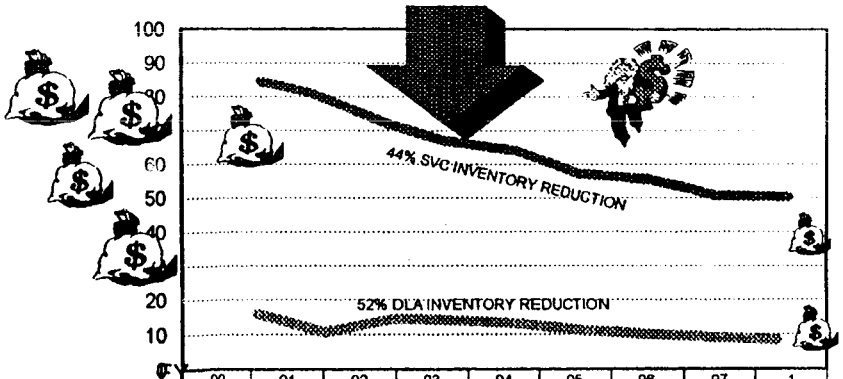
Storage Requirement

FORCE STRUCTURE DOWNSIZING



FY	'89	90	91	92	93	94	95	96	97	01
All Services	2.1	2.13	2	1.8	1.7	1.6	1.523	1.482	1.462	1.445

INVENTORY REDUCTION DOLLARS

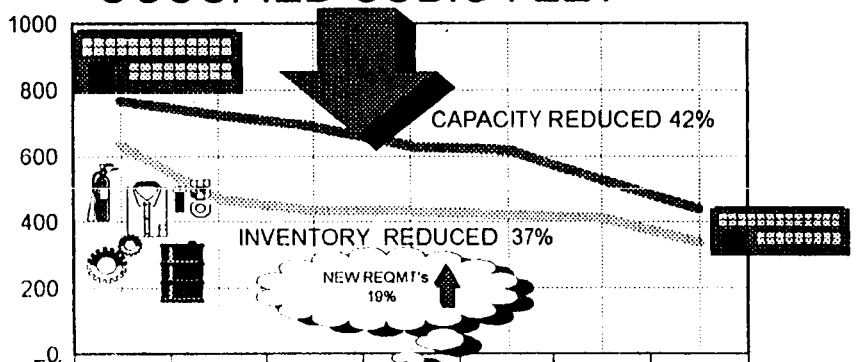


	90	91	92	93	94	95	96	97	1
DLA INV RED ($B)	12.5	9.4	11.9	11.2	10.3	9.3	8.2	7.4	6
SER INV RED ($B)	85.2	81.8	71.1	66.6	63.9	56.3	52.6	49.1	48.1

SECONDARY ITEMS

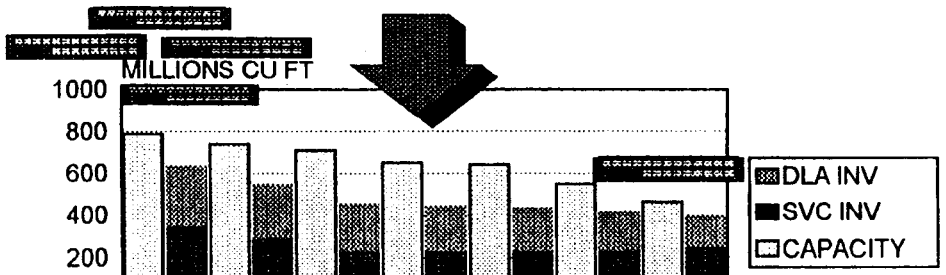
Storage Requirement

OCCUPIED CUBIC FEET



FY	92	93	94	95	96	97	1
INVENTORY	631	541	450	440	430	409	392
CAPACITY	788	738	708	648	641	547	461

INVENTORY v/s CAPACITY



FY		92		93		94		95		96		97		1
DLA INV		278		244		209		202		192		169		138
SVC INV		353		297		241		238		238		240		254
CAPACITY	788		738		708		648		641		547		461	

Where We Started

(Capacity FY 94 -- FY01)

	ACF	RISK	ACF
Storage Space (Sep 94 DD 805 Data)			618M
Increases Thru FY 01:			
New Construction	17M	(4M)	
Maximize Utilization	20M	(8M)	
Decreases Thru FY 01:			
Substd Bldgs to Vacate (Brac 93)	22M		
Substd Bldgs to Vacate (Brac 95)	3M		
Substd Bldgs to Vacate (BMAR)	0	(12M)	
Vacate Outside BRAC	35M		
Vacate Previous BRAC	70M		
Total Available FY 01			525M
Total Risk		(24M)	

Where We Started

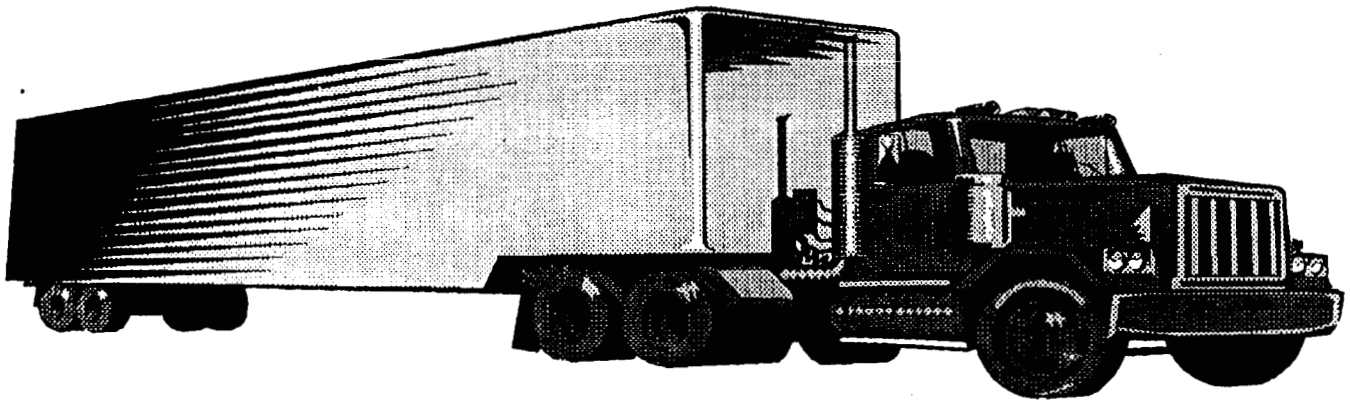
(Requirement FY 94 -- FY01)

		OCF	RISK	OCF
Covered Storage Reqmt (Sep 94 DD 805 Data)				450M
Increases thru FY 01:				
- Europe Returns		2-8M	(6M)	
- Out-to-Inside		18-24M	(6M)	
- ASO Pubs		6M		
- AMC Residual Spt DMRD 902		17-23M	(6M)	
Decreases thru FY 01:				
- DLA Inv Reduction	60-71 }			
- SVS Inv Reduction	25-30 }	85-101M	(16M)	
Subtotal				392-426M
- Plus 15% Operating Level		69M-75M	(6M)	
Covered Storage Reqmt FY 01				461M-501M
Total Risk			(40M)	

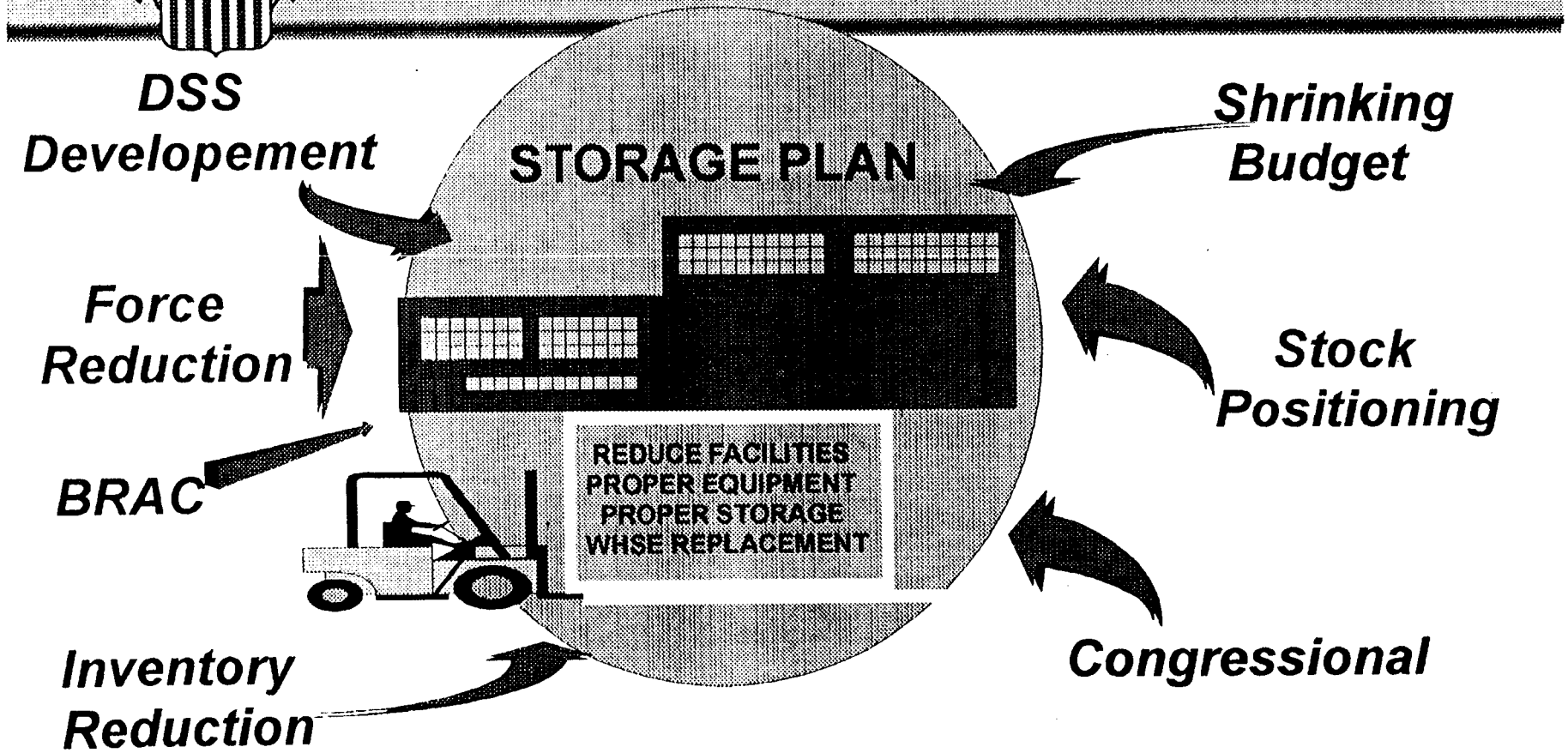
Where We're Going

FY 94 -- FY 01

Covered Storage Capacity FY 01	**525M**
Covered Storage Reqmt FY 01	**461M**
Excess Capacity	**64M**



Influences


DSS
Developement
STORAGE PLAN
Shrinking
Budget
Force
Reduction
Stock
Positioning
BRAC
REDUCE FACILITIES
PROPER EQUIPMENT
PROPER STORAGE
WHSE REPLACEMENT
Inventory
Reduction
Congressional

Sites Vacated and Planned to Vacate

FY	92	93	94	95	96	97	98 -- 01
START	62	51*	45	38	32	28	B
DEPOTS	30	28	28	27	25	24	R
SITES	32	23	17	11	7	4	A
							C
END	56	45	38	32	28	24	
DEPOTS	30	28	27	25	24	23	9
SITES	26	17	11	7	4	1	5

* *Includes Depot/Site Consolidation at Susquehanna, San Joaquin, and San Diego*

Sites Planned To Vacate

	FY 95	FY 96	FY 97
DDRE	* CHARLESTON * LEX - BLUEGRASS NORFOLK SO. AN PNSY (OUTSIDE STEEL)	WPAFB	* PENSACOLA PIKETON
DDRW	HUNTERS PT * OAKLAND	FORBES AFB GRANITE CITY * TOOELE	ALAMEDA ROUGH & READY

** BRAC ACTION*

BRAC Impact on Distribution Depots

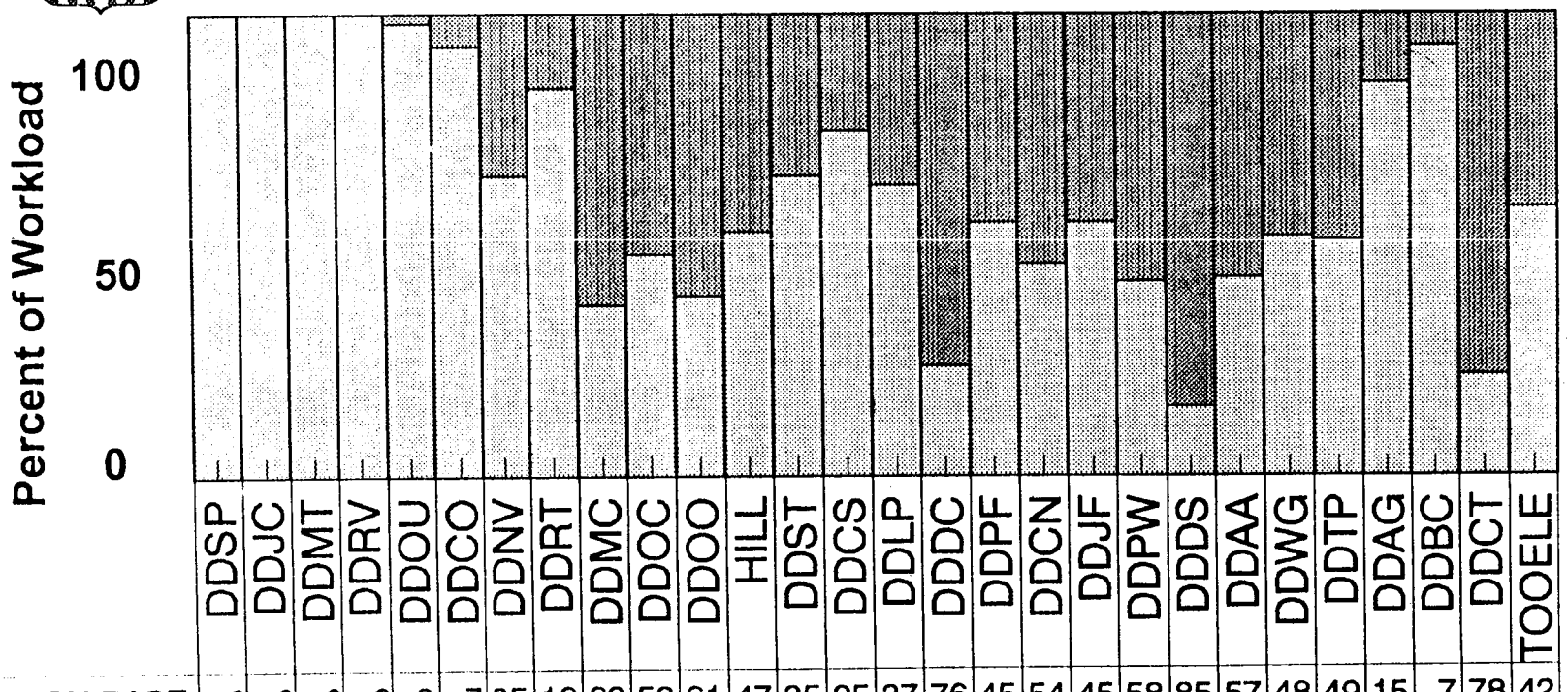
	# Depots	ACF
. DMRD 902 Consolidation	30	788M
. 88/91 BRAC	29	738M
- Sacramento (DDDS)		
- Lex-Bluegrass M		
- Navajo		
- Pueblo		
- Umatilla		
. 93 BRAC	23*	672M
- Charleston (DDCS)		
- Oakland (DDOC)		
- Pensacola (DDPF)		
- Tooele (DDOU(T)		
. 95 BRAC		

} *Not DLA Depots*

** Tracy/Sharpe*
Mechanicsburg/New Cumberland } *Consolidated*

Defense Distribution Depots

Off-Base/on-Base Workload



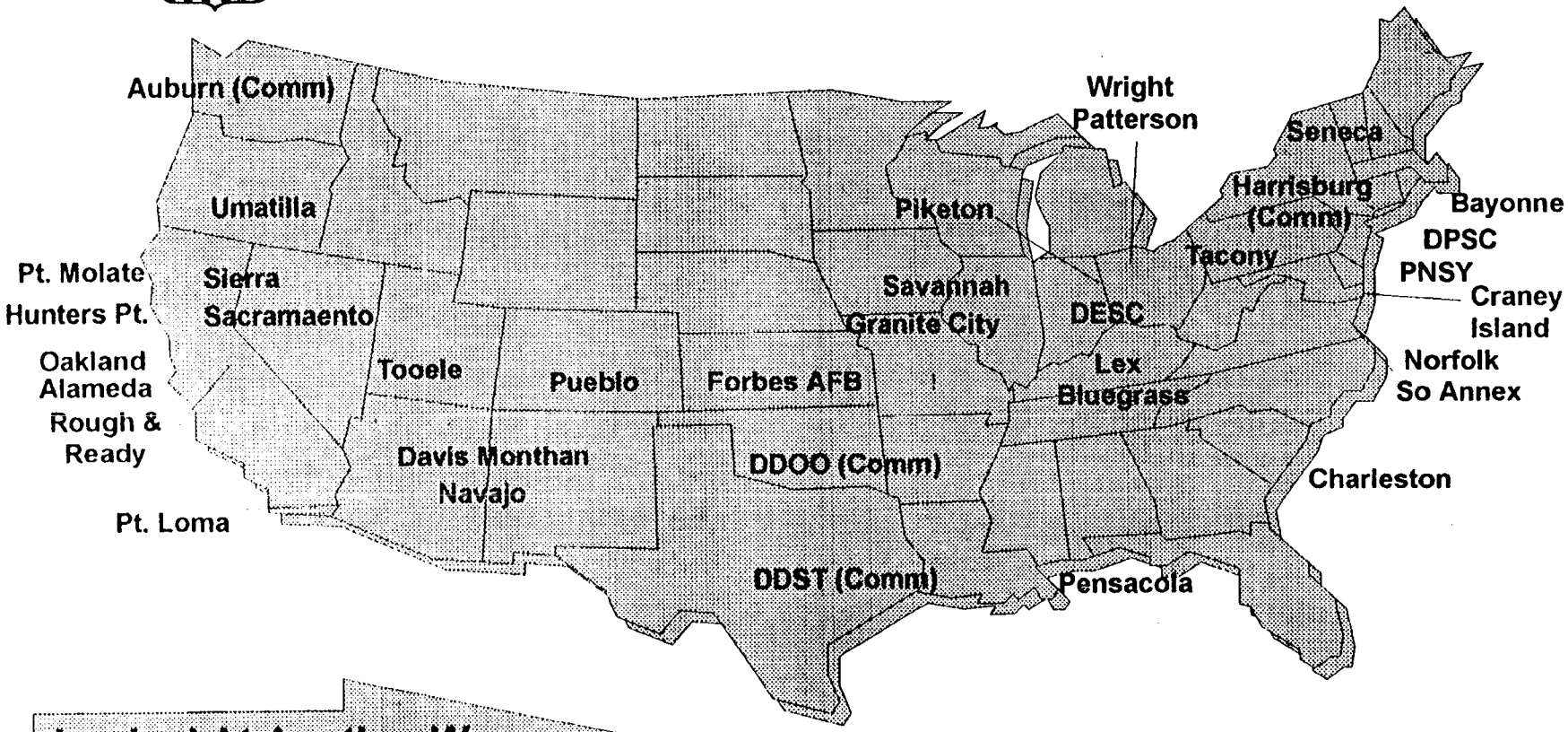
	DDSP	DDJC	DDMT	DDRV	DDOU	DDCO	DDNV	DDRT	DDMC	DDOC	DDOO	HILL	DDST	DDCS	DDLP	DDDC	DDPF	DDCN	DDJF	DDPW	DDDS	DDAA	DDWG	DDTP	DDAG	DDBC	DDCT	TOOELE
% ON BASE	0	0	0	0	2	7	35	16	63	52	61	47	35	25	37	76	45	54	45	58	85	57	48	49	15	7	78	42
% OFF-BASE	100	100	100	100	98	93	65	84	37	48	39	53	65	75	63	24	55	46	55	42	15	43	52	51	85	93	22	58

DISTRIBUTION DEPOTS

% OFF-BASE % ON BASE

What's Vacated

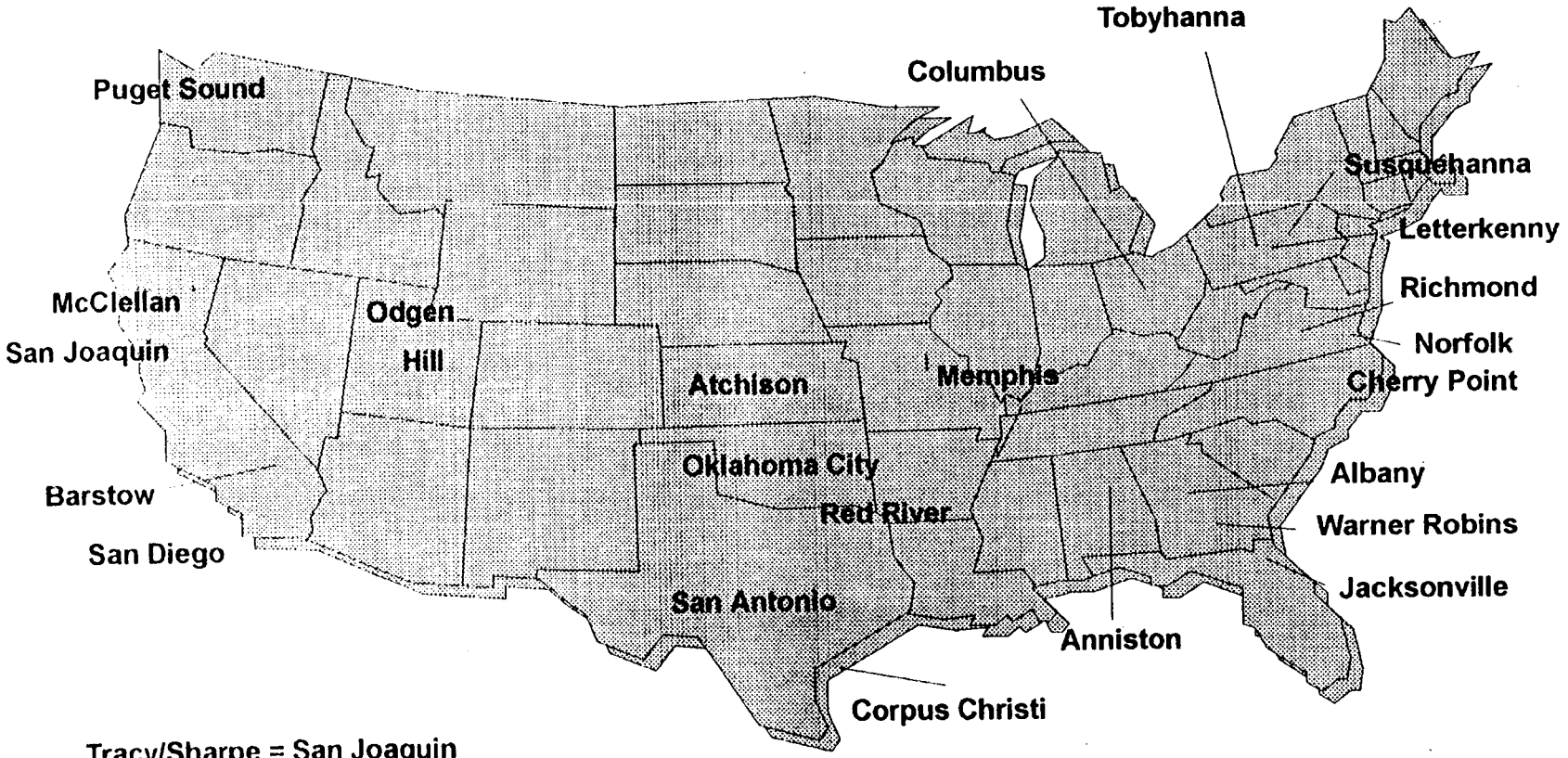
33 Sites



Looked At Another Way

What's Left

23 Depots and 1 Site



Tracy/Sharpe = San Joaquin
Mechanicsburg/New CUmberland = Susquehanna

How We'll Get There

END
FY 94
618M ACF
11 SITES
27 DEPOTS

END
FY 95
581M ACF
7 SITES
25 DEPOTS

END
FY 96
562M ACF
4 SITES
24 DEPOTS

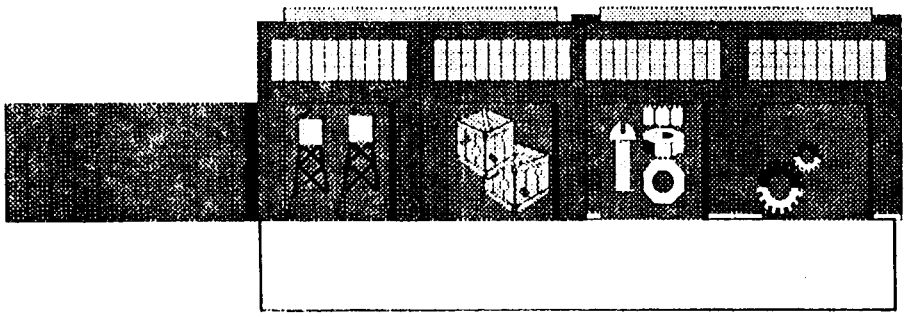
END
FY 97
540M ACF
1 SITE
23 DEPOTS

END
FY 01
525M ACF
1 SITE
23 DEPOTS

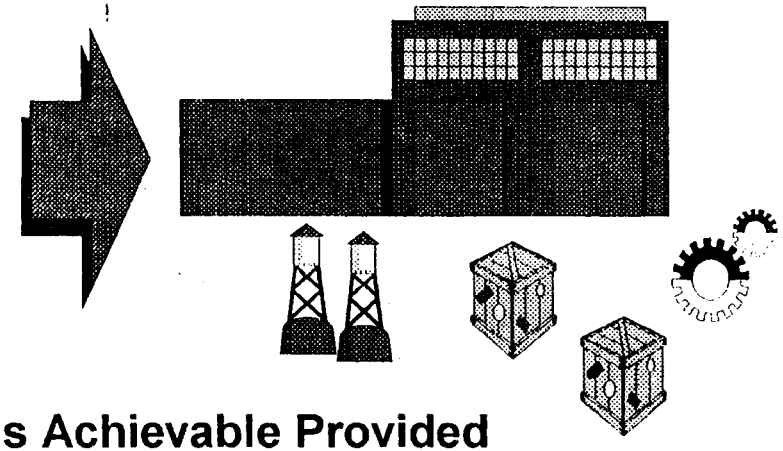
Storage Reduction
(Strategic Plan)

Storage Requirement Must Drive the Capacity; Or This Will Be The Result Unless We Lease. (Annual Cost of $1.00/CF)

Today (FY 94)
Capacity (ACF): 618M



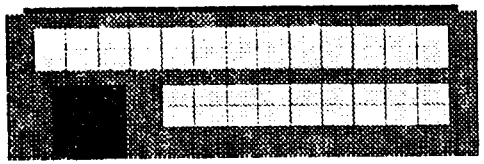
DoD Goal (FY 01)
480M

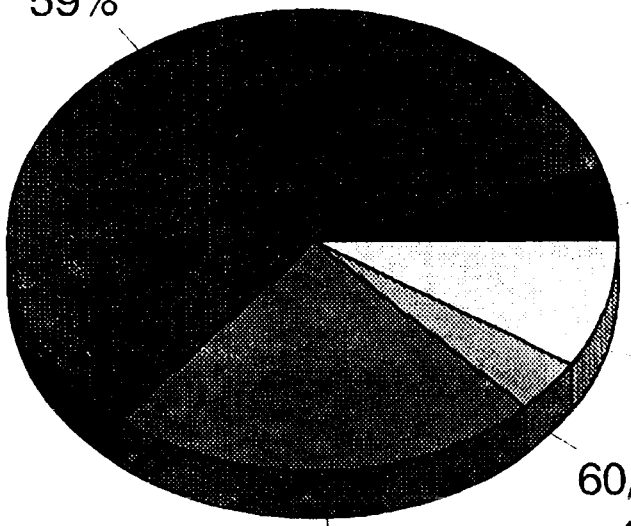


BOTTOM LINE: Cube Goal is Achievable Provided $56B Inventory Level is Achieved

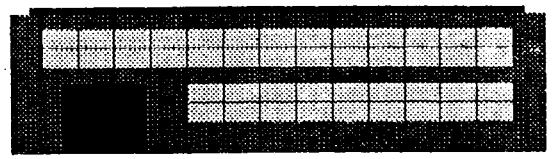
Age of Warehouses (Post BRAC 93)

Over
5M SF
1920s/1930s

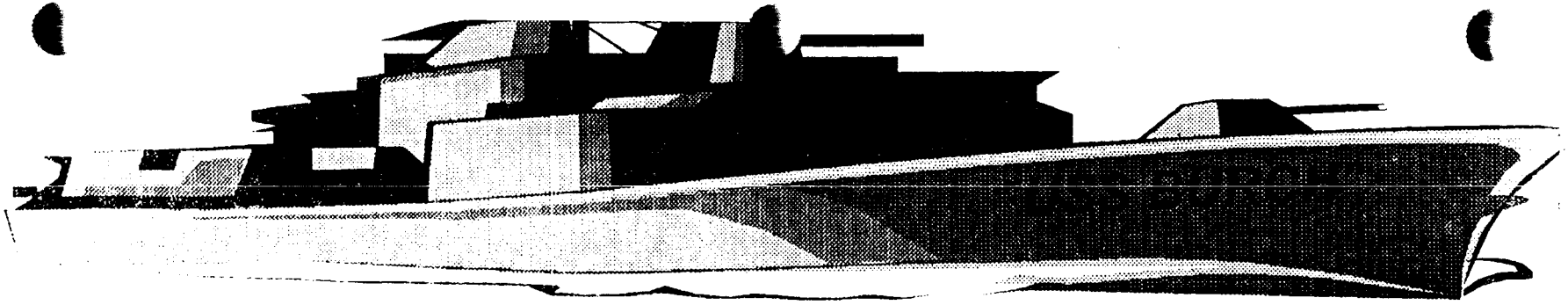




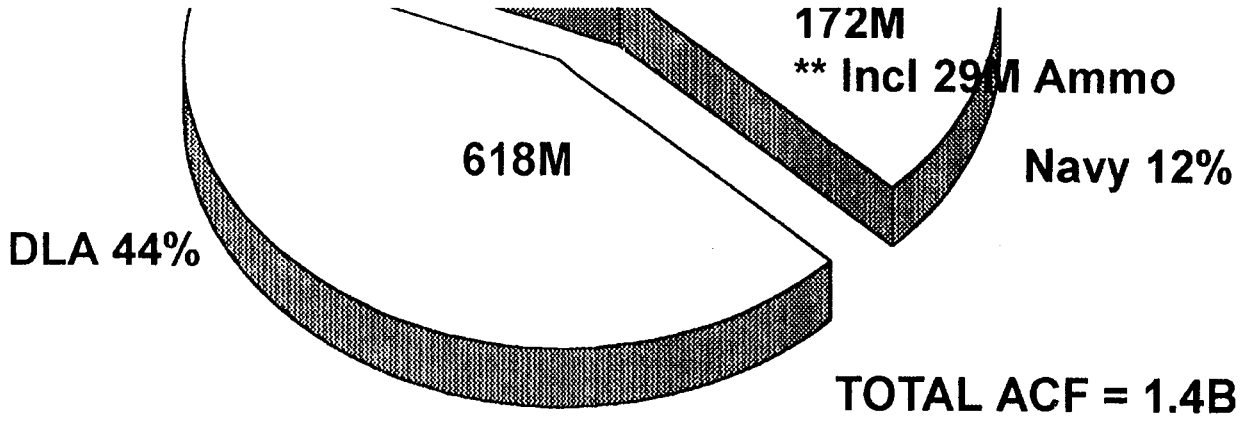
FY 92-97
Approved
New/Replacement
3.4%



Reliability of Facilities Becomes More Critical As We Eliminate Excess



Alameda	[illegible]
Forbes AFB	1392
Hunters Pt.	493
Rough & Ready	12425
Total	34916



* AF Stopped Reporting After DMRD 902 Consolidation. Will Resume Space Reporting Next Report, 30 Dec 94
** Based on DD 805 Column K, IGLOO/Magazine, Used for Storing, Ammunition/Explosives.

Depot Information

Depot		*ACF Avail*	*CF Occup*	*% Occup*
DDCO	Columbus	28,643	23,281	81.3%
DDHU	Hill	15,625	13,190	84.4%
DDJF	Jacksonvillle	4,936	3,444	69.8%
DDLP	Letterkenny	25,150	18,754	74.6%
DDMC	McClellan	12,791	8,768	68.5%
DDMT	Memphis	33,980	28,373	83.5%
DDOU	Odgen	31,838	23,887	75%
DDRT	Red River	23,007	20,894	90.8%
DDRV	Richmond	27,284	24,973	91.5%
DDJC	Rough & Ready	12,425	10,417	83.8%
DDST	San Antonio	26,318	17,846	67.8%

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ (BRAC)

16 DEC 1994

MEMORANDUM OF MEETING

SUBJECT: Summary of Meeting with the Director - 7 December 1994

I. PURPOSE: To appraise the Director of the progress of the Base Realignment and Closure (BRAC) process, and to gain the Director's approval to use the MMD Storage Management Plan's 2001 required storage capacity to determine distribution depot excess capacity for the BRAC process. A list of attendees is at enclosure 1. Briefing charts are at enclosure 2.

II. BRIEF SUMMARY OF DISCUSSION

A. The results of excess capacity and military value analyses for the Defense Contract Management Districts and the Defense Contract Management Command International, the Inventory Control Points, the Distribution Regions, and the one-of-a-kind activities were presented. Distribution Depot capacity and military value analyses had not yet been briefed to the Executive Group.

1. Capacity refers to room to consider expansion at an activity.

2. Military value was discussed at some length. The Director expressed concern about making distinctions among the mission essentiality of similar activities. Mission essentiality is one of the DoD Selection Criteria. The first subelement of this Measure of Merit does address the issue directly, and all activities within the categories receive the same points. Additional subelements were developed in the various categories of activities, in consonance with the business area concepts of operations, to differentiate among different scopes of mission. While volume or scope of workload does not define essentiality per se, the technical expertise of the workforce is a key factor in evaluating the risk inherent in any alternative, and a broad workload scope requires a broad expertise base. The Director felt that the Measure of Merit should be entitled *Mission Scope* instead of *Mission Essentiality* because scope is what drives the point differential.

3. The rational for considering one-of-a-kind activities separately has two aspects. Some activities (e.g., Defense Logistics Services Center) are performing only one mission. In other cases (e.g., Defense Fuel Supply Center) the mission is the same, but the nature of the commodity/constituency supported is so different that comparisons become meaningless. The one-of-a-kind activities were considered separately in BRAC 93 as well.

B. The DLA BRAC Working Group has begun running the Cost of Base Realignment Actions (COBRA) model. The problems we ran into using the model in BRAC 93 have been fixed.

C. The Military Services/Joint Groups are beginning to suggest possible actions which may impact DLA. DLA will need to do COBRA runs on some proposals at some point, but the Services are reluctant to release data at this time. All options need to be considered in such cases, not just the one suggested by the Service or Joint Group.

D. MMD briefed the Storage Management Plan. Much has been accomplished since DLA assumed the distribution mission in 1992, but inventory reductions and Force Structure drawdowns suggest DLA will need less storage space in 2001. The Director approved the use of the Storage Management Plan as the basis for determining excess capacity in the Distribution Depot category.

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BRAC 95
PROGRESS REPORT

FOR

VADM STRAW

7 DEC 1994

Close Hold

OVERVIEW

Excess Capacity

Military Value Results

Where Are We?

What's Next?

Close Hold

EXCESS CAPACITY

DCMDs

ICPs (Hardware)

Distribution Regions HQ.

Depots

Service Support Activities

Close Hold

DCMD
EXCESS CAPACITY

	Admin. Space	Addl Person. in Existing Space
DCMD A	124,867 sf	235
DCMD B	106,438 sf	374
DCMD C	142,769 sf	525
DCMC Int'l	15,080 sf	0

Close Hold

HARDWARE ICP
EXCESS CAPACITY

	Admin. Space	Addl. Pers. in Exist. Space	Buildable Acres
ICP A	1,630,947 sf	3,385	77
ICP B	584,022 sf	1,247	37
ICP C	281,953 sf	108	9

Close Hold

SERVICE SUPPORT ACTIVITIES EXCESS CAPACITY

	Administrative Space
DRMS OPS A	10,912 sf
DRMS OPS B	21,131 sf

Close Hold

DCMDS
MILITARY VALUE RESULTS

	Mission Essentiality	Mission Suitability	Ops. Efficiency	Expand.	Total Points
DCMD A	126	280	239	45	690
DCMD B	132	211	276	54	673
DCMD C	171	248	310	43	772

Close Hold

HARDWARE ICPs
MILITARY VALUE RESULTS

	Mission Essentiality	Mission Suitability	Ops. Efficiency	Expand.	Total Points
ICP A	267	159	124	129	679
ICP B	175	160	126	39	500
ICP C	172	145	169	56	542

Close Hold

DISTRIBUTION REGIONS HQ MILITARY VALUE RESULTS

	Mission Essentiality	Mission Suitability	Ops Efficiency	Expand.	Total Points
DDR A	399	237	103	60	799
DDR B	390	259	175	90	914

Close Hold

SERVICE SUPPORT ACTIVITIES MILITARY VALUE RESULTS

	Mission Essentiality	Mission Suitability	Ops. Efficiency	Expand	Total Points
DRMS OPS A	311	325	175	25	836
DRMS OPS B	324	299	119	60	802

Close Hold

ONE OF A KIND
MILITARY VALUE RESULTS
(No Points Assigned)

DRMS HQ

DPSC

DFSC

DCMCI

DLSC

DSDC

Close Hold

WHERE ARE WE?

COBRA Runs

Interplay with Military Services

Close Hold

WHAT'S NEXT?

Depot Military Value

One of a Kind

No Comparisons - Only Scenarios

All Others - Alternatives Consistent with Concept of Operations

Recommendations

Close Hold

DEFENSE LOGISTICS AGENCY

Storage Management Brief

BRIEFER: Jim Sanchez

7 Dec 94

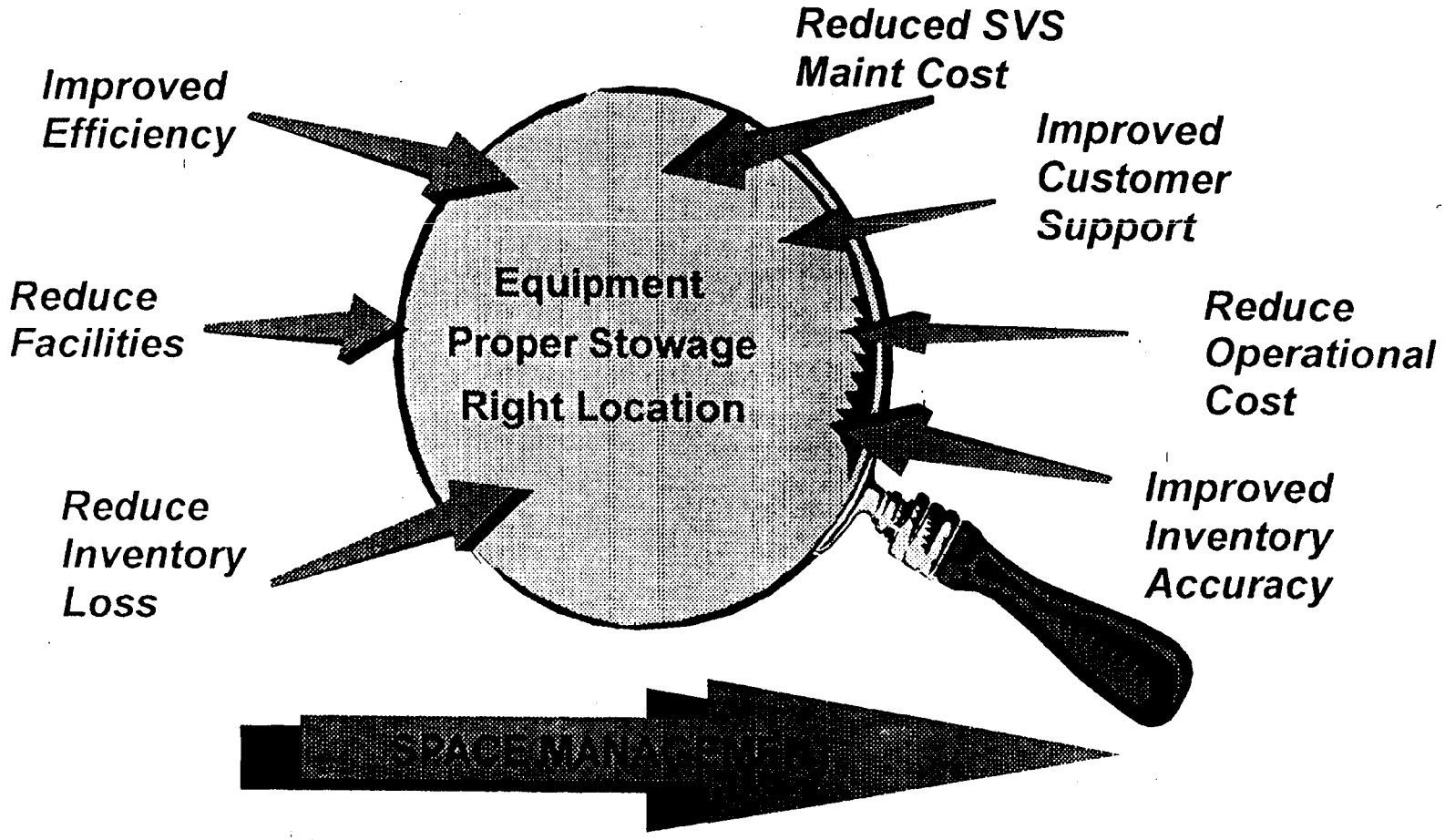
Bottom Line

- Reduce 62 Sites to 23 Depots + 1 Site
- Reduce 327 MACF (Approx 42% Reduction)
- Milcon/Equipment Cost Avoidance $400M
- Contributes $70M Annually to DMRD 902 Savings
- Reduce Infrastructure Cost $64M Annually

FY 1994 At A Glance

- Continued "CLEAN-UP" Program
- Participated in BRVI and DVD Initiatives
- Validated Space Mgmt Reporting
- Established Storage Pricing Structure
- Participated with ICPs to Reduce Inventory
- Accommodated Returns from Europe
- Provided ICPs Projected Storage Cost by Activity

Focusing On


Reduced SVS Maint Cost
Improved Efficiency
Improved Customer Support
Equipment
Proper Stowage
Right Location
Reduce Facilities
Reduce Operational Cost
Reduce Inventory Loss
Improved Inventory Accuracy
SPACE MANAGEMENT

Planning Factors

- 52% Reduction in DLA Inventory Value =
  57% Reduction in Storage Reqmt
- 47% Reduction in SVC Inventory Value =
  28% Reduction in Storage Reqmt
- European Retrograde/Force Drawdown =
  2MCF Increase in Storage Reqmt
- Maximizing Cube Utilization =
  20MCF Increase in Available Space
- 18MCF of Mat'l Outside Requires Inside Storage

Accomplishments
(FY 94)

	Planned	ACF	Actual	ACF
Reduced from 45 to	36		38	
Vacated Storage Space		30M		47M

Sites Vacated and Planned To Vacate

FY 94

	DDRE	DDRW
PLANNED	LEX - BLUEGRASS NORFOLK SO. AN PNSY (OUTSIDE STEEL)	~~AUBURN (COMM)~~ HUNTERS PT ~~NAVAJO~~ ~~OKLAHOMA (COMM)~~ ~~SACRAMENTO~~ ~~SAVANNA~~ ~~PUEBLO~~ ~~UMATILLA~~

_____ = *Vacated*

---------- = *Vacated Ahead of Schedule*

FY 92 -- 94 Transition

Site Reductions

	# Sites
Starting Storage Sites Sep 92	62
Name Changes (Consolidation)	- 5
Closed Sites	-19
Ending Storage Sites Sep 94	38

FY 92 -- 94 Transition

Requirement (Occupied)

Covered Storage Reqmt Sep 92	631M
Covered Storage Reqmt Sep 94 (805s Data)	450M
Reduction	-181M

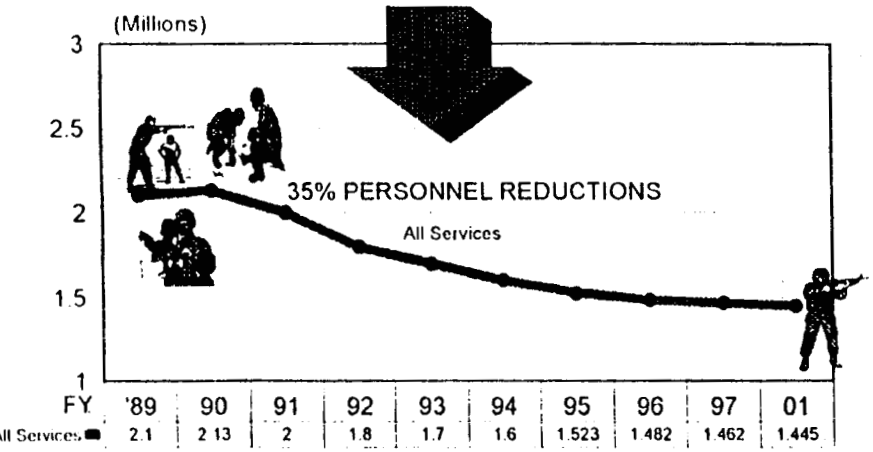
Storage Plan Accomplishments
(FY92 - 01)

- Downsized Infrastructure 42%
  - - Reduced System-wide Storage Capacity
  - - Vacated 33 Storage Sites
  - - Navy 2010 Plan (Reduced 15 MACF) at Norfolk
  - - Vacated 27 MACF Substd Warehouses
- Rec'd/Stowed 38M OCF Europe Returns
- Corrected Improper Storage of Mat'l Outside (60M OCF)
- Accommodated New Mission Reqmts
  - - ASO Pubs (6M OCF)
  - - AMC Residual (17M OCF)

Reqmt Increased 19%
(121M OCF) While We Vacated Equivalent
of 10 Former DLA Depots

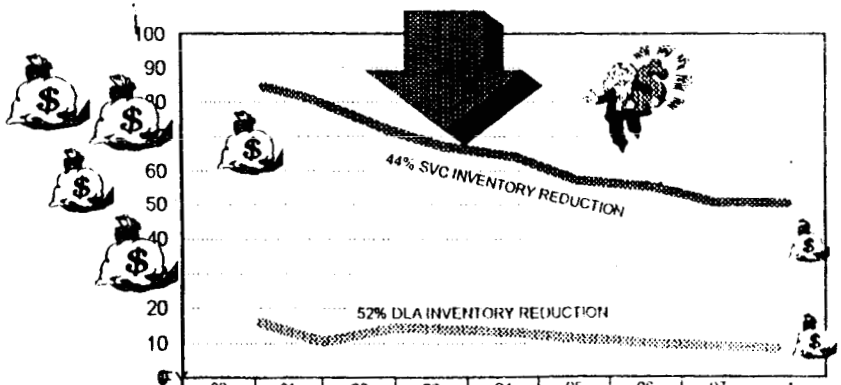
Storage Requirement

FORCE STRUCTURE DOWNSIZING



FY	'89	90	91	92	93	94	95	96	97	01
All Services	2.1	2.13	2	1.8	1.7	1.6	1.523	1.482	1.462	1.445

INVENTORY REDUCTION DOLLARS

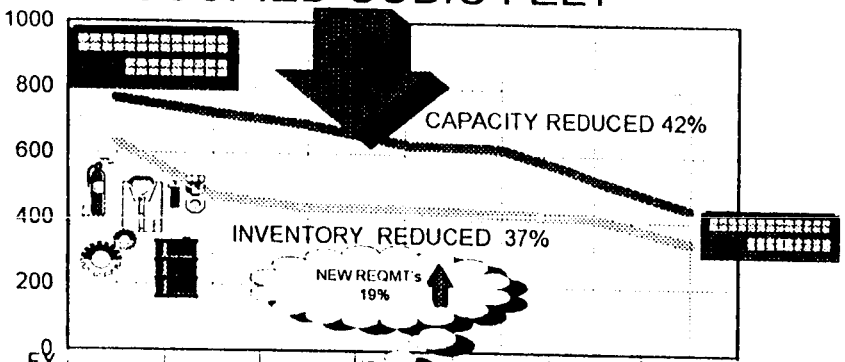


	90	91	92	93	94	95	96	97	1
DLA INV RED ($B)	12.5	9.4	11.9	11.2	10.3	9.3	8.2	7.4	6
SER INV RED ($B)	85.2	81.8	71.1	66.6	63.9	56.3	52.6	49.1	48.1

SECONDARY ITEMS

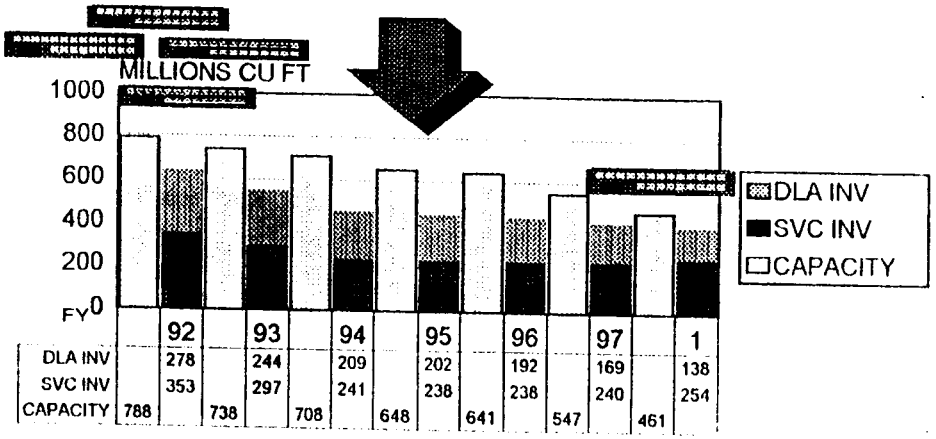
Storage Requirement

OCCUPIED CUBIC FEET



FY	92	93	94	95	96	97	1
INVENTORY	631	541	450	440	430	409	392
CAPACITY	788	738	708	648	641	547	461

INVENTORY v/s CAPACITY



FY	92	93	94	95	96	97	1
DLA INV	278	244	209	202	192	169	138
SVC INV	353	297	241	238	238	240	254
CAPACITY	788	738	708	648	641	547	461

Where We Started

(Capacity FY 94 -- FY01)

	ACF	*RISK*	*ACF*
Storage Space (Sep 94 DD 805 Data)			618M
Increases Thru FY 01:			
New Construction	17M	(4M)	
Maximize Utilization	20M	(8M)	
Decreases Thru FY 01:			
Substd Bldgs to Vacate (Brac 93)	22M		
Substd Bldgs to Vacate (Brac 95)	3M		
Substd Bldgs to Vacate (BMAR)	0	(12M)	
Vacate Outside BRAC	35M		
Vacate Previous BRAC	70M		
Total Available FY 01			525M
Total Risk		(24M)	

Where We Started

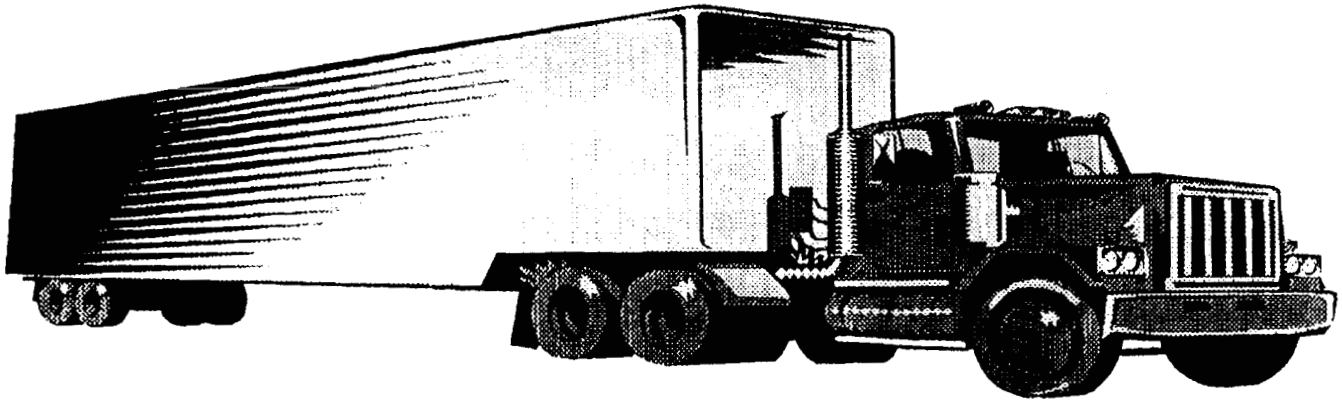
(Requirement FY 94 -- FY01)

		OCF	RISK	OCF
Covered Storage Reqmt (Sep 94 DD 805 Data)				450M
Increases thru FY 01:				
- Europe Returns		2-8M	(6M)	
- Out-to-Inside		18-24M	(6M)	
- ASO Pubs		6M		
- AMC Residual Spt DMRD 902		17-23M	(6M)	
Decreases thru FY 01:				
- DLA Inv Reduction	60-71			
- SVS Inv Reduction	25-30	85-101M	(16M)	
Subtotal				392-426M
- Plus 15% Operating Level		69M-75M	(6M)	
Covered Storage Reqmt FY 01				461M-501M
Total Risk			(40M)	

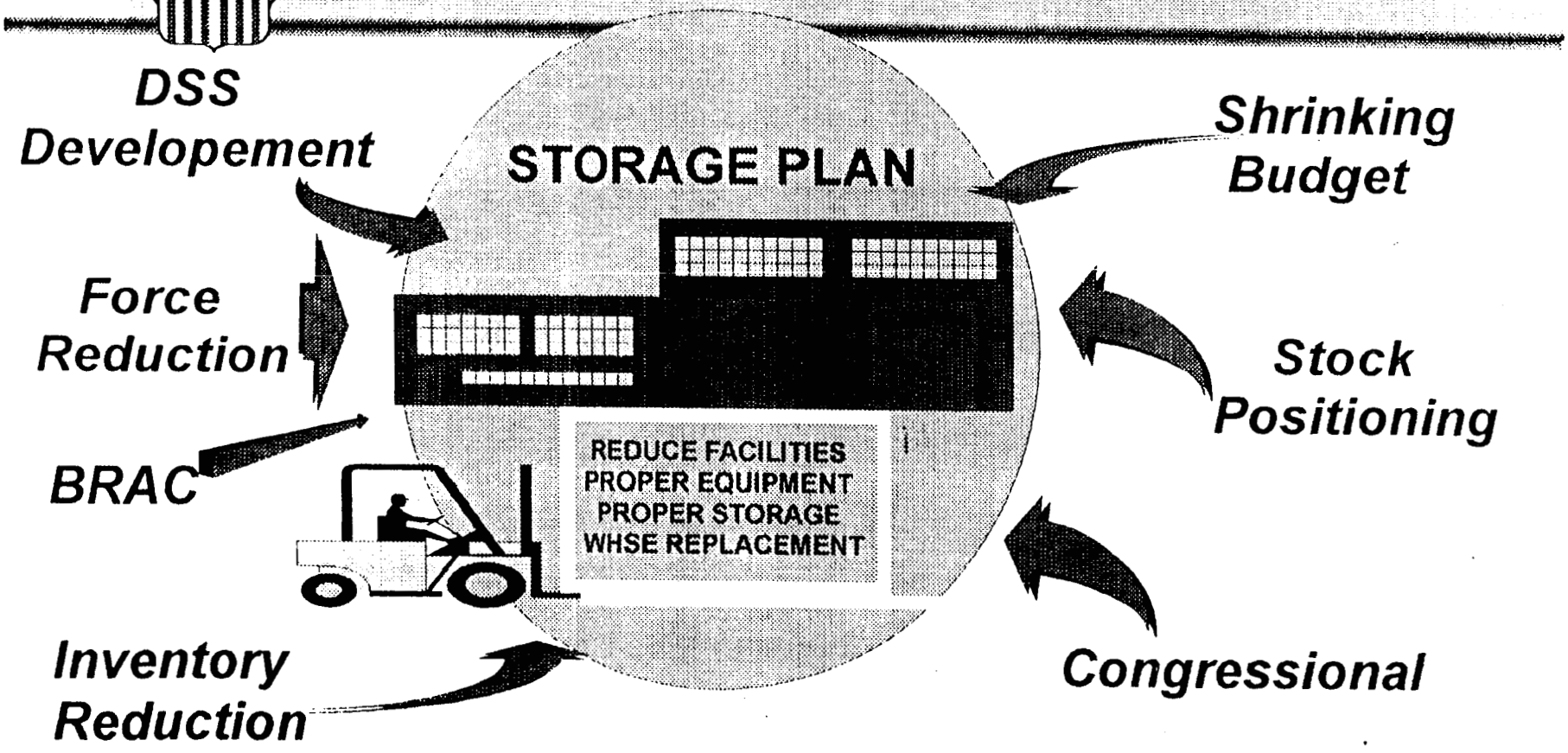
Where We're Going

FY 94 -- FY 01

Covered Storage Capacity FY 01	525M
Covered Storage Reqmt FY 01	461M
Excess Capacity	64M



Influences


DSS
Developement
STORAGE PLAN
Shrinking
Budget
Force
Reduction
Stock
Positioning
BRAC
REDUCE FACILITIES
PROPER EQUIPMENT
PROPER STORAGE
WHSE REPLACEMENT
Inventory
Reduction
Congressional

Sites Vacated and Planned to Vacate

FY	92	93	94	95	96	97	98 -- 01
START	62	51*	45	38	32	28	B
DEPOTS	30	28	28	27	25	24	R
SITES	32	23	17	11	7	4	A
END	56	45	38	32	28	24	C
DEPOTS	30	28	27	25	24	23	9
SITES	26	17	11	7	4	1	5

* *Includes Depot/Site Consolidation at Susquehanna, San Joaquin, and San Diego*

Sites Planned To Vacate

	FY 95	FY 96	FY 97
DDRE	* CHARLESTON * LEX - BLUEGRASS NORFOLK SO. AN PNSY (OUTSIDE STEEL)	WPAFB	* PENSACOLA PIKETON
DDRW	HUNTERS PT * OAKLAND	FORBES AFB GRANITE CITY * TOOELE	ALAMEDA ROUGH & READY

** BRAC ACTION*

BRAC Impact on Distribution Depots

	# Depots	ACF
. DMRD 902 Consolidation	30	788M
. 88/91 BRAC	29	738M
- Sacramento (DDDS)		
- Lex-Bluegrass M		
- Navajo		
- Pueblo		
- Umatilla		
. 93 BRAC	23*	672M
- Charleston (DDCS)		
- Oakland (DDOC)		
- Pensacola (DDPF)		
- Tooele (DDOU(T)		
. 95 BRAC		

} *Not DLA Depots*

Downsize

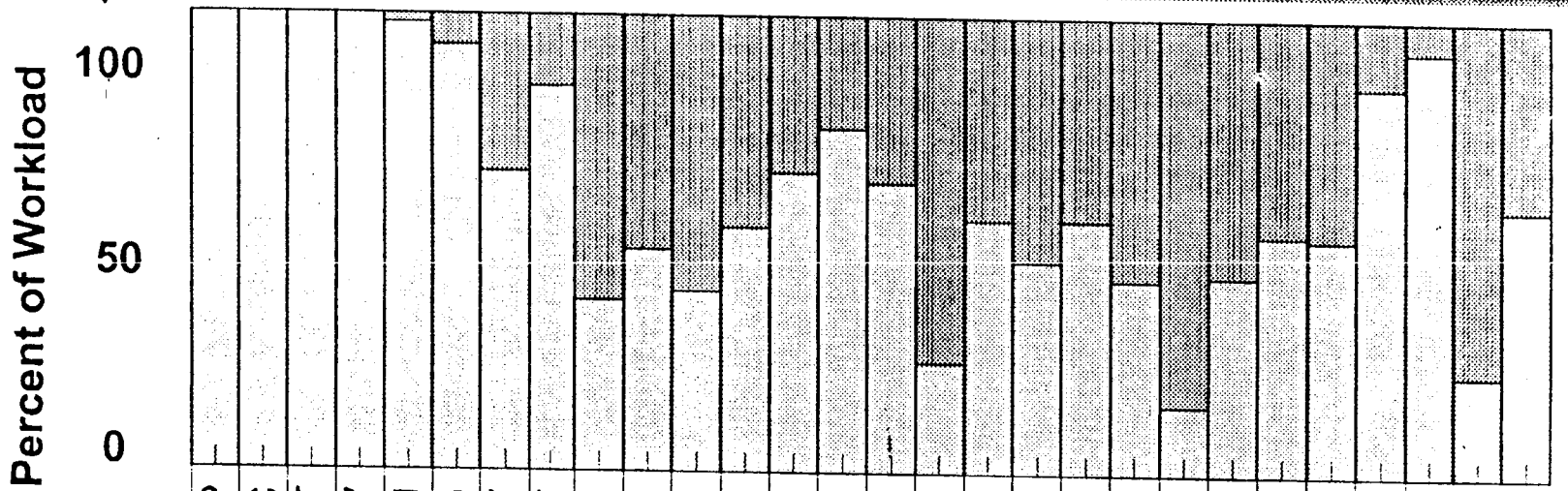
Further Downsize

Consolidated

* *Tracy/Sharpe*
Mechanicsburg/New Cumberland }

Defense Distribution Depots

Off-Base/on-Base Workload



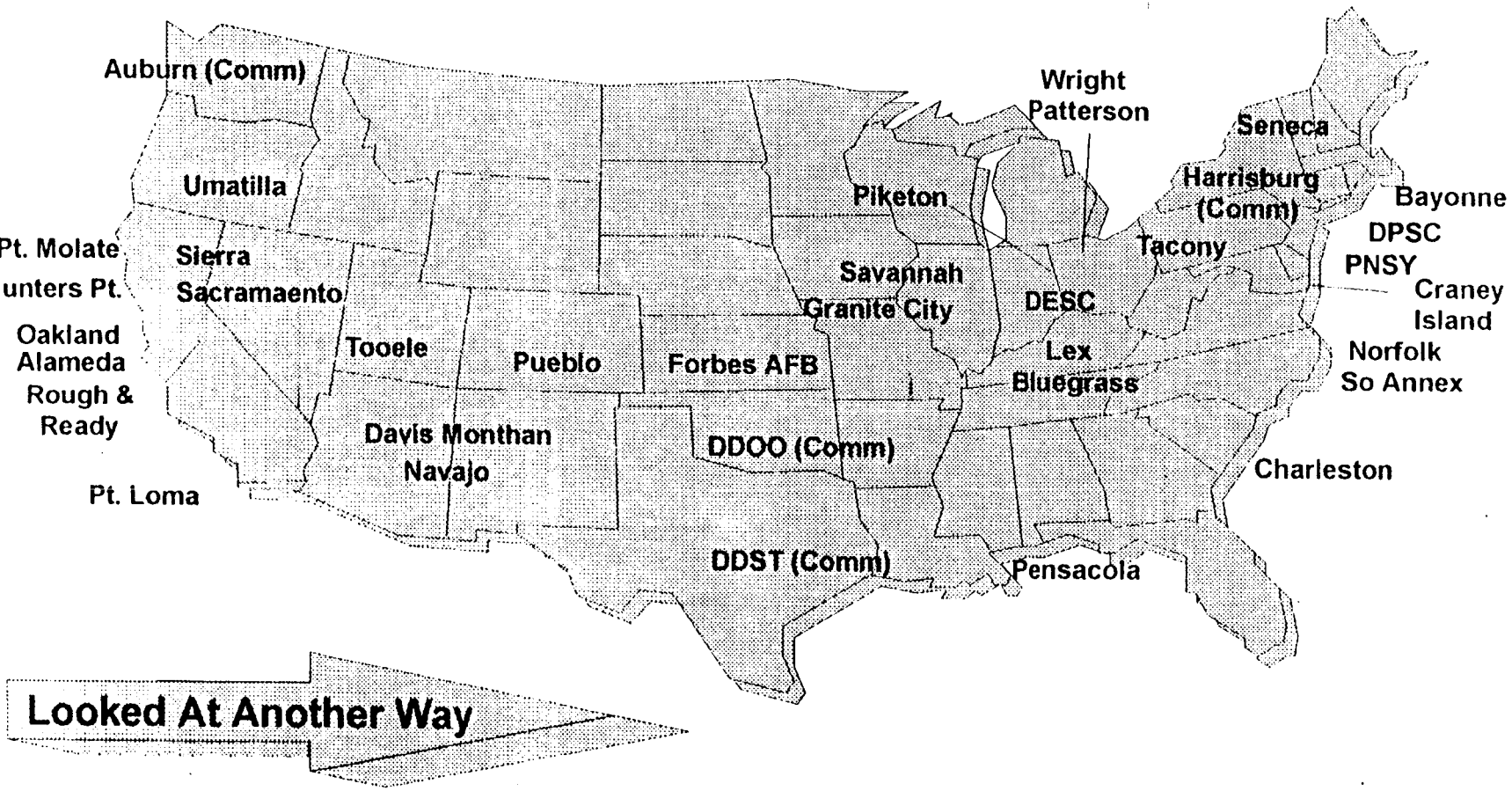
	DDSP	DDJC	DDMT	DDRV	DDOU	DDCO	DDNV	DDRT	DDMC	DDOC	DDOO	HILL	DDST	DDCS	DDLP	DDDC	DDPF	DDCN	DDJF	DDPW	DDDS	DDAA	DDWG	DDTP	DDAG	DDBC	DDCT	TOOELE
% ON BASE	0	0	0	0	2	7	35	16	63	52	61	47	35	25	37	76	45	54	45	58	85	57	48	49	15	7	78	42
% OFF-BASE	100	100	100	100	98	93	65	84	37	48	39	53	65	75	63	24	55	46	55	42	15	43	52	51	85	93	22	58

DISTRIBUTION DEPOTS

% OFF-BASE % ON BASE

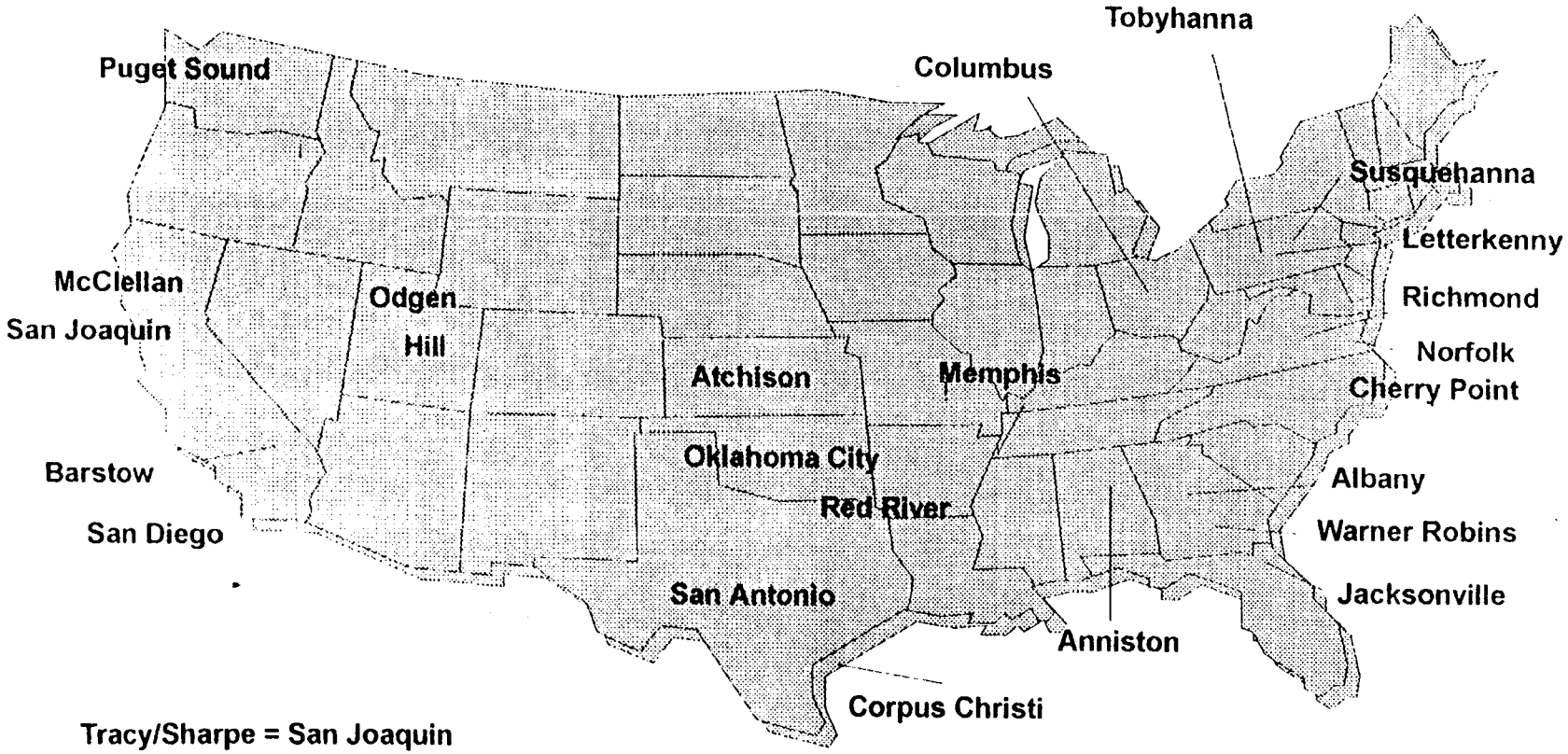
What's Vacated

33 Sites



Looked At Another Way

What's Left
23 Depots and 1 Site



Tracy/Sharpe = San Joaquin
Mechanicsburg/New CUmberland = Susquehanna

Facilities to Vacate
Outside BRAC (35M)

Facility	ACF (000s)
Granite City	3701
Piketon	2525
WPAFB	715
Norfolk	9984
Alameda	3681
Forbes AFB	1392
Hunters Pt.	493
Rough & Ready	12425
Total	34916

How We'll Get There

END
FY 94
618M ACF
11 SITES
27 DEPOTS

END
FY 95
581M ACF
7 SITES
25 DEPOTS

END
FY 96
562M ACF
4 SITES
24 DEPOTS

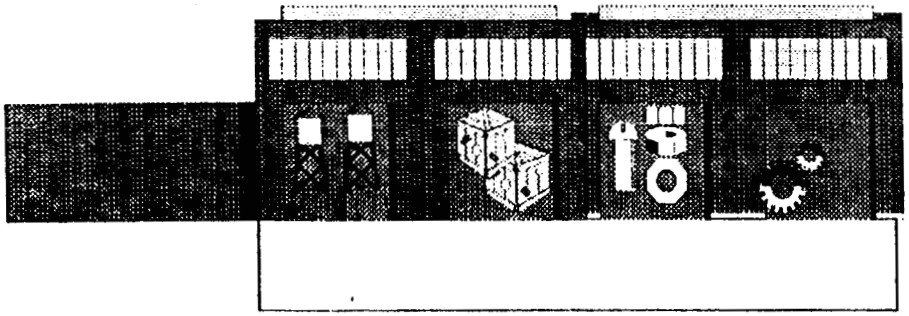
END
FY 97
540M ACF
1 SITE
23 DEPOTS

END
FY 01
525M ACF
1 SITE
23 DEPOTS

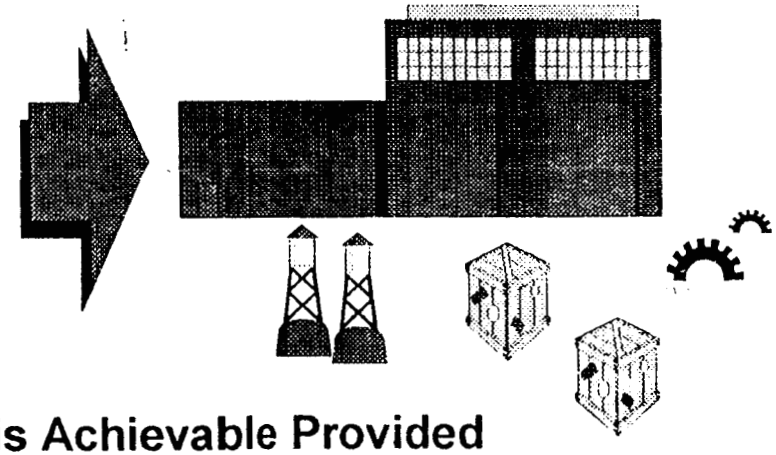
Storage Reduction
(Strategic Plan)

Storage Requirement Must Drive the Capacity; Or This Will Be The Result Unless We Lease. (Annual Cost of $1.00/CF)

Today (FY 94)
Capacity (ACF): 618M



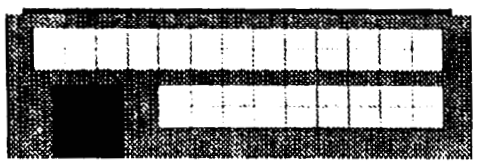
DoD Goal (FY 01)
480M

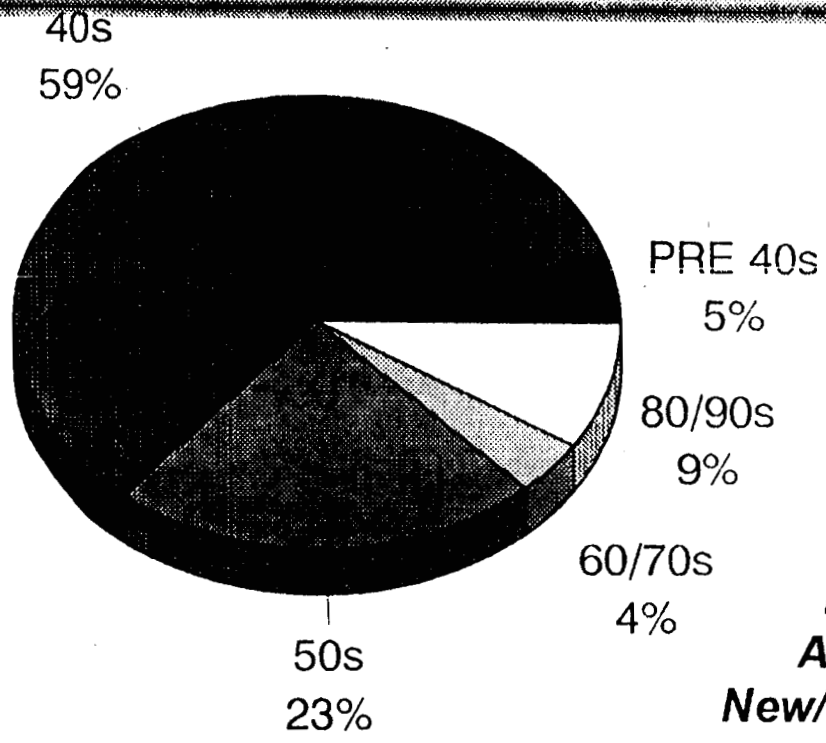


BOTTOM LINE: Cube Goal is Achievable Provided $56B Inventory Level is Achieved

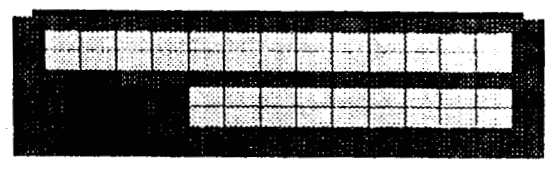
Age of Warehouses (Post BRAC 93)

Over 5M SF 1920s/1930s





FY 92-97 Approved New/Replacement 3.4%



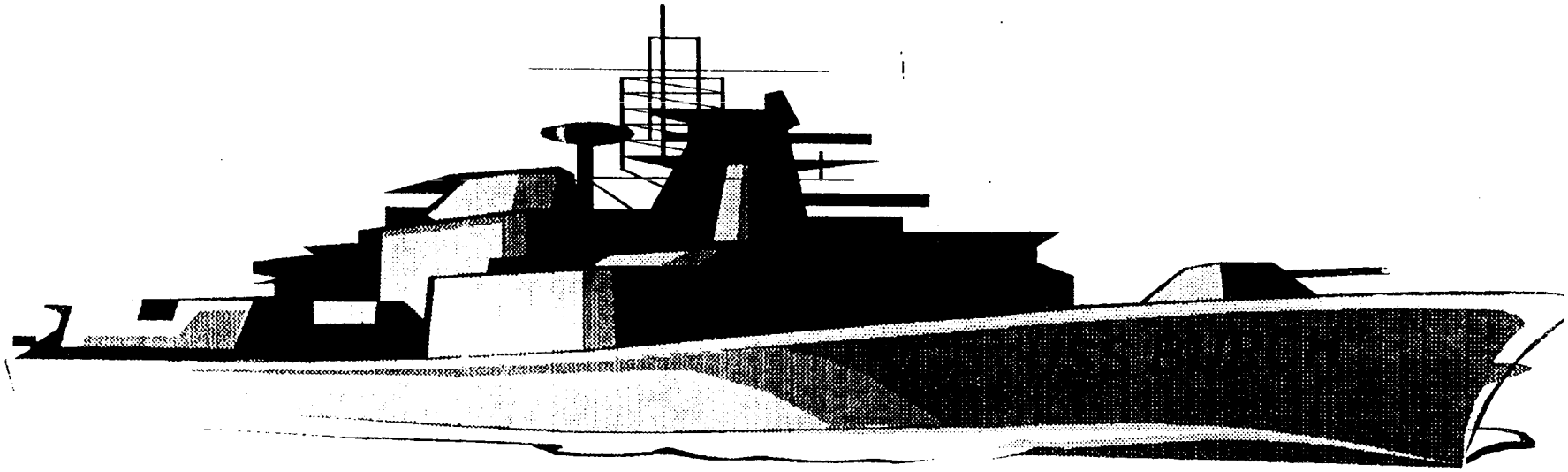
Reliability of Facilities Becomes More Critical As We Eliminate Excess

Summary

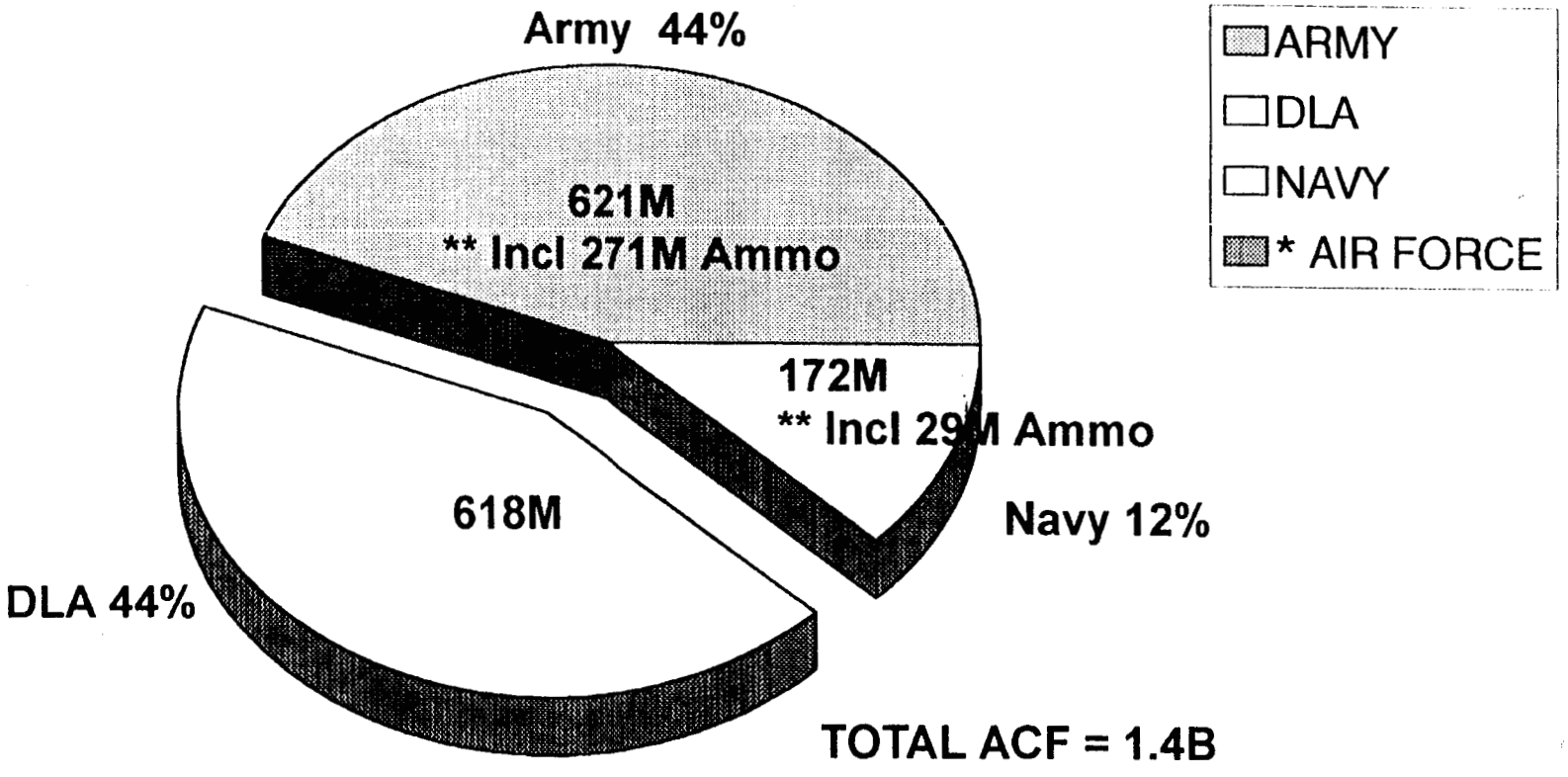
Executing a Plan

Continued Analysis and Refinements As We Go

Full Steam Ahead



DoD Covered Storage Space
(ACF 000)



* AF Stopped Reporting After DMRD 902 Consolidation. Will Resume Space Reporting Next Report, 30 Dec 94

** Based on DD 805 Column K, IGLOO/Magazine, Used for Storing, Ammunition/Explosives.

Depot Information

Depot	ACF Avail	CF Occup	% Occup
DDCO Columbus	28,643	23,281	81.3%
DDHU Hill	15,625	13,190	84.4%
DDJF Jacksonvillle	4,936	3,444	69.8%
DDLP Letterkenny	25,150	18,754	74.6%
DDMC McClellan	12,791	8,768	68.5%
DDMT Memphis	33,980	28,373	83.5%
DDOU Odgen	31,838	23,887	75%
DDRT Red River	23,007	20,894	90.8%
DDRV Richmond	27,284	24,973	91.5%
DDJC Rough & Ready	12,425	10,417	83.8%
DDST San Antonio	26,318	17,846	67.8%

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO: CAAJ(BRAC)

27 DEC 1994

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 8 Dec 94

I. PURPOSE: To provide the BRACEG DLA Systems Design Center (DSDC) Cost of Base Realignment Action (COBRA) results (enclosure 2), HQ DRMS, Operations East and West, and National Sales Office (NSO) Excess Capacity and Military Value, COBRA results initiatives relating to Operations East and West (enclosure 3), and Stand-Alone/ Collocated Depot Excess Capacity/Military Value (enclosure 4). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. The meeting on 7 Dec 94 with the Director went well. First, the Director requested that the Military Value measure of merit--Mission Essentiality--be changed to "Mission Scope." Second, he asked that we evaluate continuing the DPSC operation at its current location (even though it was recommended for closure in BRAC 93) to include rehabilitation of the Clothing Factory for DISC. It is possible that the Navy will ask us to assume installation management of the Aviation Supply Office (ASO) compound. Finally, he approved the Storage Management Plan projections related to capacity and storage requirements as the baseline for BRAC 95 analysis.

B. DSDC COBRA scenarios:

1. Scenario 1 (move all satellite sites, except the Tracy site to Columbus). This scenario shows some limited savings but from a mission support point of view, it would move DSDC personnel away from thier customers.

2. Scenario 2--Move all DSDC satellites having less than 50 people, except Tracy and Memphis, to the major parent organization. Tracy is the backup site for transaction routing (DAASC) and Memphis is located with a major customer, the DRMS National Sales Office (NSO). Projected savings are small, but it would eliminate some residual sites brought about by DMRDs 902/916. This realignment would be accomplished even without BRAC since it makes good business sense.

3. Since Scenario 2 actions do not meet the BRAC thresholds, the BRACEG agreed not to accomplish a realignment of DSDC under BRAC 95. Any realignment of DSDC will be made only if other BRAC actions affect our DSDC locations.

C. DRMS Excess Capacity and Military Value:

1. HQ DRMS excess capacity allows 202 people, at a cost, to be added at this location. Some minor changes in the Operational Efficiencies numbers occurred because of the extraction of NSO data.

2. NSO--An additional 63 individuals can be accommodated in their current space.

3. DRMS Operations East and West--Seventy-five people can be added to the space being used by Operations Area B.

D. COBRA runs for DRMS scenarios moving Operations A to Battle Creek; and Operations A and B to Battle Creek showed very small savings. It was agreed that these options would not be considered further at this time. However, the issue of moving satellite offices may arise later if these satellites are affected by other BRAC recommendations.

E. Stand-Alone--Depot Excess Capacity/Military Value:

1. A change to the military value, Operational Efficiencies measures, question IIIA3 (what is the depots total dollar value of all reimbursable missions), was made. The 10 points assigned to this question was moved to question IIIA1 (Base Operating Systems (BOS) costs per paid equivalent), 5 points, and IIIA2 (Real Property Maintenance (RPM) costs per square foot), 5 points. There was some concern in the BRACEG that similar and complete data was not provided by all depots. The advantages of reimbursable missions are captured in other elements; i.e., lower operating costs. Based on this information, the BRACEG agreed to the military value point change; however, if necessary, the BRACEG felt that the data could be captured for information only but did not require weighted value.

2. Much discussion as to the capabilities of DDOU and DDJC occurred. Historically, in the sixties, the Services gave DLA their least acceptable depots from a customer point of view. DDJC is closer to water (Oakland) and air (Travis AFB) points of embarkation than DDOU. Additionally, our concept of operation identifies the missions of the Tracy/Sharpe complex as identical--to provide worldwide distribution support; therefore, they are easily combined into one depot. The Ogden/Hill complex is

split with Ogden focusing on worldwide support while Hill is dedicated to supporting a collocated maintenance activity as their first priority. This split prevents consideration of the Ogden/Hill merged activity since Ogden is in one category (stand-alones) and Hill is in the other (collocated).

F. Collocated Depots--

1. In the excess capacity analysis, we were unable to identify how much excess restricted land the host would provide to us since many only identified total acreage available at the facility. The BRAC Working Group representative from MMDI is seeking clarification.

2. Two changes to Military Value were made:

a. The change made for stand-alone depots as it relates to question IIIA3 (paragraph IIE1 above) was also made for collocated depots.

b. Question IIIA4 (if any unique ADP systems must be maintained after the Distribution Standard System (DSS) is developed, what are the annual costs of maintaining these unique systems). Per our Distribution Standard Systems Center (DDSC), no lower level distribution system will be maintained after full deployment of DSS; therefore, cost will be nonexistent. The 10 points assigned to this question was moved to question IIIA1 (BOS costs per paid equivalent) (5 points) and IIIA2 (RPM cost per square foot) (5 points).

3. The BRACEG was concerned with the low number reflected on some of the collocated depots mission essentially in question IB1. The BRACEG requested point values be determined by percentage of workload rather than percentage of lines. Rationale for the change was smaller depots with fewer lines may be penalized.

4. For Millitary Value, Mission Essentiality, paragraph IC1, the BRACEG requested the wording on the form be expanded to spell out the question. It was explained that the distribution concept of operations identified only two major stand-alone depots, one in the east and one in the west, that have a "over and above" role; i.e., container consolidation point and air line of communications to support two MRCs simultaneously. To eliminate misunderstanding, the question, as written in the analysis, will be expanded to include more of the original wording.

5. Suggested scenarios: Fifteen scenarios were suggested. Those scenarios suggesting closing five collocated depots (scenarios X, XI, XII, XIII) plus one closing two collocated depots and three stand-alone depots (Scenario XV) were put on hold, since they appeared to be unlikely possibilities at this time. The other suggested scenarios are more likely to happen.

III. DECISIONS REACHED:

A. No closure/realignments of DSDC and its satellites will be considered at this time.

B. No further action on the scenarios moving DRMS Operations A to Battle Creek and moving DRMS Operations A and B to Battle Creek will be taken at this time.

C. Military value point changes were approved for stand-alone/collocated depots as noted in paragraphs IIE1 and IIF2b above.

IV. FOLLOW-UP ACTIONS:

A. For collocated depots, under mission essentiality, rework responses based on percentage of workload in lieu of lines of workload.

B. Expand wording of Mission Essentiality question, IC1, to clarify intent of question.

C. Scenario processing for stand-alone and collocated depots is as follows:

1. Run scenarios I-IX and XIV.

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting -
8 Dec 94

2. Put on hold scenarios X-XIII and XV.

4 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

8 DECEMBER 1994
0900-1130

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Hillen
FO	CAPT McCarthy
AQ	Mr. Scott
AQC	Mr. Brunk
CAH	Ms. Hargrove
CAN	Mr. Knapp
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	CAPT Orr
MMSD	CAPT Rountree
MMDI	COL McKenna
CAAG	Mr. McGinty
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

DLA SYSTEMS DESIGN CENTER (DSDC)

EXECUTIVE GROUP SCENARIOS

COBRA SCENARIOS

PRESENTED BY: MS. GLORIA MILLEN

8 DECEMBER 1994

Close Hold

SCENARIO I

All satellite sites except DSDC-Q, Tracy, move to Columbus, OH

COBRA RUNS

» Criteria - Start FY 96; End FY 99

- Executive Group Reduction Guidance Applied

» Results DSDC1

Location:

Realign:	Battle Creek, Chambersburg, Dayton, Fort Belvoir, Kirtland, Memphis, New Cumberland,Ogden, Philadelphia, Richmond, Warner Robins
Move to:	Columbus, OH
Retain:	Tracy, CA

Savings

ROI Starts	2005
NPV (20yrs) $m	$-21.9m
Steady State	$3.3m(starts '00)

Close Hold

SCENARIO II

Move all satellite sites with under 50 personnel, except Tracy and Memphis, to the major parent organization

COBRA RUNS

» Criteria - Start FY 96; End FY 99

- Executive Group Reduction Guidance Applied

» Results DSDC2

Location:

Realign:	TO:
DSDC-SMA, Chambersburg, PA	DSDC-S, New Cumberland, PA
DSDC-SWB, Richmond, VA	" " "
DSDC-AP, Kirtland, NM	DSDC-A, Columbus, OH
DSDC-HAE, Warner Robins, GA	DSDC-H, Ogden, UT
DSDC-HAF, Dayton, OH	" " "
DSDC-HAD, New Cumberland, PA	" " "

Savings

ROI Starts	2005
NPV (20 yrs) $m	$-1.9m
Steady State Savings ($m)(yr)	$0.3 ('00)

Close Hold

Recommendation

- Scenario DSDC2 - review/validate numbers
- Hold on any final decision for outcome of other BRAC actions which might impact DSDC

Close Hold

DEFENSE REUTILIZATION AND MARKETING SERVICE (DRMS) HEADQUARTERS

DRMS NATIONAL SALES OFFICE (NSO)

DRMS OPERATIONS (EAST & WEST)

EXCESS CAPACITY AND MILITARY VALUE ANALYSIS

PRESENTED BY: MR. WARD CEASER

7 DECEMBER 1994

Close Hold

AGENDA

- EXCESS CAPACITY AND MILITARY VALUE ANALYSIS
  - » DRMS HEADQUARTERS
  - » DRMS NATIONAL SALES OFFICE
  - » DRMS OPERATIONS (EAST & WEST)
- SUGGESTED SCENARIOS

Close Hold

DRMS HEADQUARTERS

EXCESS CAPACITY

and

MILITARY VALUE

ANALYSIS

Close Hold

DRMS HEADQUARTERS
EXCESS CAPACITY

Administrative Space Existing at DRMS	84,503 Sq Feet
Utilization Rate of Administrative Space	195 Sq Feet/Person

Close Hold

DRMS HEADQUARTERS MILITARY VALUE
Base Specific Information

Data Element	DRMS HQ Response
I. Mission Essentiality	
A. Current/Future Mission	
1. DoD Essentiality	YES
2. DRMS HQ Unique Mission	YES
3. Same/Similar Mission	NO
B. Relationship of Current/Future Mission to Non-DoD Missions	
1. **Percentage** Total Business = Non-DoD	1.26%
2. **Percentage** Workforce (Paid Equivalents) Support Non-DoD	4.63%
C. Mission Scope	
1. Field Activities Reporting Directly to. DRMS HQ	YES
2. **Percent** Workforce (Paid Equivalents) Directly Support Field Activities	81%
3. Additional Missions Can Be Assumed By Activities Assigned to DRMS	YES

Close Hold

DRMS HEADQUARTERS MILITARY VALUE
Base Specific Information

Data Element	DRMS HQ Response
II. Mission Suitability	
A. Facility Suitability	
1. Age of Building	91 years
2. Current Condition of Building	GOOD
3. Infrastructure Suitable for Electronic Commerce	YES
III. Operations Efficiency	
A. BOS Costs	
1. BOS Costs Per Paid Equivalent - DRMS HQ	$ 2,320.00
2. RPM Cost Per Square Feet	$ 19.40
3. Total Communication Costs Per Paid Equivalent at Regions & DRMOs	$ 1,275.00
B. Personnel Costs	
1. DRMS HQ Total G&A Per Paid Equivalent at DRMOs	$ 5,080.00
2. Total Direct Costs Per Paid Equivalent	$ 1,135.00
3. Total Indirect Costs Per Paid Equivalent	$ 725.00

Close Hold

DRMS HEADQUARTERS MILITARY VALUE
Base Specific Information

Data Element	DRMS HQ Response
IV. Expandability	
A. Facility/Installations	
1. No. of Additional People that can be Accommodated in Current Space	202
2. Availability of Comparable Leaseable Space in MSA	85619 Sq Ft
3. Availability of Excess DoD Govt. Real Property in MSA	0
B. Mobilization Expansion	
1. Surge Capabilities	YES
C. Mission Expansion	
Additional Mission without Additional Personnel and/or Infrastructure	YES

Close Hold

DRMS NATIONAL SALES OFFICE (NSO)

EXCESS CAPACITY

AND

MILITARY VALUE

ANALYSIS

Close Hold

DRMS NATIONAL SALES OFFICE (NSO) EXCESS CAPACITY

Administrative Space Existing at NSO	19,665 Sq Feet
Utilization Rate of Administrative Space	223 Sq Feet/Person

Close Hold

DRMS NSO MILITARY VALUE
Base Specific Information

Data Element	DRMS NSO Response
I. Mission Essentiality	
A. Current/Future Mission	
1. DoD Essentiality	YES
2. Unique Mission	YES
3. Same/Similar Mission	NO
B. Relationship of Current/Future Mission to Non-DoD Missions	
1. **Percentage** Total Business to Non-DoD	<1%
2. **Percentage** Workforce (Paid Equivalents) Support Non-DoD	<1%
C. Mission Scope	
1. Field Activities Reporting Directly to. DRMS NSO	NO
2. **Percent** Workforce (Paid Equivalents) Directly Support Field Activities	97%
3. Additional Missions Can Be Assumed By Activities Assigned to DRMS NSO	N/A

DRMS NSO MILITARY VALUE
Base Specific Information

Data Element	DRMS NSO Response
II. Mission Suitability	
A. Facility Suitability	
1. Age of Building	52 years
2. Current Condition of Building	FAIR
3. Infrastructure Suitable for Electronic Commerce	YES
III. Operations Efficiency	
A. BOS Costs	
1. BOS Costs Per Paid Equivalent	$13,824.00
2. RPM Cost Per Square Feet	$ 4.00
3. Total Communication Costs Per Paid Equivalent	$ 7,423.00
B. Personnel Costs	
1. Total G&A Per Paid Equivalent	$26,661.00
2. Total Direct Costs Per Paid Equivalent	$38,790.00
3. Total Indirect Costs Per Paid Equivalent	$ 7,351.00

DRMS NSO MILITARY VALUE
Base Specific Information

Data Element	DRMS NSO Response
IV. Expandability	
A. Facility/Installations	
1. No. of Additional People that can be Accommodated in Current Space	63
2. Availability of Comparable Leaseable Space in MSA	0
3. Availability of Excess DoD Govt. Real Property in MSA	33821 Sq Ft
B. Mobilization Expansion	
1. Surge Capabilities	YES
C. Mission Expansion	
Additional Mission without Additional Personnel and/or Infrastructure	YES

Close Hold

DRMS OPERATIONS (EAST & WEST)

EXCESS CAPACITY

and

MILITARY VALUE

ANALYSIS

Close Hold

DRMS OPERATIONS (EAST & WEST)
EXCESS CAPACITY

	OPS A	OPS B
1. How Much Administrative Space Existing at the DRMS Operations (East & West)?	10,912 SF	21,131 SF
2. What is the Utilization Rate of the Administrative Space?	133	240

Close Hold

DRMS OPERATIONS EAST AND WEST MILITARY VALUE
Base Specific Information

Data Element	Military Value	OPS A Points Earned	OPS B Points Earned
I. Mission Essentiality 350 Points			
A. Current/Future Mission			
1. DoD Essentiality	100	100.00	100.00
2. Mission Unique	25	25.00	25.00
3. Same/Similar Mission	100	100.00	100.00
Subtotal Current/Future Mission	**225**	**225.00**	**225.00**
B. Mission Scope			
1. DRMOs Direct Reporting to DRMS Ops	25	25.00	24.41
2. Paid Equivalents Receiving Support Services from this Activity	25	22.26	25.00
3. % Paid Equivalents Directly Supporting DRMOs	25	19.21	25.00
4. Additional Mission	25	0.00	0.00
5. Non-DoD Support ($ Value) and Paid Equivalents %	12.5	11.84	12.50
	12.5	7.80	12.50
Subtotal Mission Scope	**125**	**86.11**	**99.41**
TOTAL MISSION ESSENTIALITY	**350**	**311.11**	**324.41**

Close Hold

DRMS OPERATIONS EAST AND WEST MILITARY VALUE
Base Specific Information

Data Element	Military Value	OPS A Points Earned	OPS B Points Earned
II. Mission Suitability 325 Points			
A. Suitable Location			
1. Present Location - Advantages	125	125.00	125.00
2. Access to Transportation	25	25.00	25.00
3. Type of Space DRMS Ops Located	25	25.00	25.00
Subtotal Suitable Location	**175**	**175.00**	**175.00**
B. Facility Suitability			
1. Age of Buildings	25	25.00	3.00
2. Current Condition of Buildings	100	100.00	96.00
3. Infrastructure Suitability for Electronic Commerce	25	25.00	25.00
Subtotal Facility Suitability	**150**	**150.00**	**124.00**
TOTAL MISSION SUITABILITY	**325**	**325.00**	**299.00**

Close Hold

DRMS OPERATIONS EAST AND WEST MILITARY VALUE
Base Specific Information

Data Element	Military Value	OPS A Points Earned	OPS B Points Earned
III. Operations Efficiency 175 Points			
A. BOS Costs			
1. BOS Costs Per Paid Equivalent	25	25.00	13.21
2. RPM Cost Per Square Feet	50	50.00	47.44
3. Ratio of DRMS Region Cost to Total Costs (%)	25	25.00	15.35
Subtotal BOS Costs	**100**	**100.00**	**76.00**
B. Personnel Costs			
1. DRMS Ops Total G&A Per Paid Equivalent at DRMOs	25	25.00	18.16
2. DRMS Ops Total Direct Costs Per Paid Equivalent at DRMOs	25	25.00	11.74
3. DRMS Ops Total Indirect Costs Per Paid Equivalent at DRMOs	25	25.00	13.57
Subtotal Personnel Costs	**75**	**75.00**	**43.47**
TOTAL OPERATIONAL EFFICIENCY	175	175.00	119.47

Close Hold

BRAC 95 SUGGESTED SCENARIOS

SCENARIO I:

- DRMS HQ- Move to Columbus, OH
- East & West - Leave in place

SCENARIO II:

- DRMS HQ - Move to Columbus, OH
- Consider West move to Hill, McClellan or San Joaquin if DLA owned space becomes available

Scenario III:

- East & West to Battle Creek, MI

Close Hold

BRAC 95 SUGGESTED SCENARIOS

Scenario IV:

- National Sales Office (NSO) to Battle Creek, MI

Scenario V:

- NSO to Columbus, OH

Scenario VI:

- East to Battle Creek, MI

Scenario VII:

- East, West, and NSO to Battle Creek, MI

DRMS OPERATIONS EAST AND WEST MILITARY VALUE
Base Specific Information

Data Element	Military Value	OPS A Points Earned	OPS B Points Earned
IV. Expandability 150 Points			
A. Facility/Installation Expansion			
1. No. of People Accommodated in Current Space (Additional)	60	0.00	60.00
2. Availability of Comparable Leasable Space in MSA	15	0.00	0.00
3. Availability of Excess DoD Govt. Real Property in MSA (acres)	25	25.00	0.00
Subtotal Facility Expansion	**100**	**25.00**	**60.00**
B. Mobilization Expansion	0	0.00	0.00
Subtotal Mobilization Expansion	**0**	**0.00**	**0.00**
C. Mission Expansion Additional Mission without Additional Personnel	50	0.00	0.00
Subtotal Mission Expansion	**50**	**0.00**	**0.00**
TOTAL EXPANDABILITY	150	25.00	60.00
GRAND TOTAL FOR DRMS OPERATIONS	**1000**	**836.11**	**802.88**

Close Hold

DRMS OPS (EAST & WEST)

BRAC 95 SCENARIOS COBRA RUNS

- OPS EAST (COLUMBUS, OH) TO BATTLE CREEK, MI
- OPS EAST (COLUMBUS, OH) & WEST (OGDEN, UT) TO BATTLE CREEK, MI

BRAC 95 EXECUTIVE GROUP MEETING
7 DEC 94
WARD CEASER

Close Hold

DEFENSE DISTRIBUTION DEPOTS

EXCESS CAPACITY

AND

MILITARY VALUE

PRESENTED BY: Ms. CHRISTINA DORRIS

8 DECEMBER 1994

Close Hold

AGENDA

- Excess Capacity and Military Value Results
  - » Stand-Alone Depots
  - » Collocated Depots
  - » Total Excess Capacity Analysis
- Suggested Scenarios for BRAC 95 Review

Close Hold

STAND-ALONE DEPOTS

EXCESS CAPACITY

AND

MILITARY VALUE

Close Hold

EXCESS CAPACITY ANALYSIS
STANDALONE DEPOTS

1. HOW MANY ATTAINABLE CUBIC FEET (000's) OF STORAGE EXIST?	269,251M
2. WHAT IS THE OCCUPIED CUBIC FEET (000's) OF STORAGE SPACE?	217,502M
3. HOW MANY ATTAINABLE CUBIC FEET (000's) OF BULK STORAGE SPACE EXISTS?	205,636M
4. HOW MANY CUBIC FEET (000's) OF BULK SPACE IS UTILIZED?	169,782M
5. HOW MANY BIN LOCATIONS EXIST?	4,481,387
6. HOW MANY BIN LOCATIONS ARE UTILIZED?	2,846,160
7. HOW MANY RACK LOCATIONS EXIST?	1,043,463
8. HOW MANY RACK LOCATIONS ARE UTILIZED?	699,193
9. HOW MANY ACF (000's) OF OUTSIDE/IMPROVED EXIST?	86,163
10. HOW MANY OCF (000's) OF OUTSIDE/IMPROVED IS UTILIZED?	37,152

Close Hold

EXCESS CAPACITY ANALYSIS
STANDALONE DEPOTS

11. WHAT IS THE AVERAGE DAILY THRUPUT CAPACITY	82,169
ISSUES	66,153
RECEIPTS	15,337
EACHES	679
12. WHAT IS THE MAXIMUM THRUPUT CAPACITY WITH UNCONSTRAINED RESOURCES?	211,522
13. IS THERE EXPANSION CAPABILITIES IN BUILDABLE ACRES?	439

Close Hold

Changes to Military Value Questions

STAND-ALONE DEPOTS:

ACTION 1: Delete question IIIA3 - What is the depot's total dollar value of all reimbursable missions? (10 Points)

RATIONALE: Numerous reimbursable missions at the depot are performed yet funding has not been received from the Services to cover all the work that has been done. Additionally, under the ISSAs, some additional responsibilities are now being performed by DLA, but all specifics are not complete. Therefore, all reimbursables cannot be captured on an equal playing field. At the request of the EG, this question should be deleted.

POINTS MOVEMENT: Equal distribution to IIIA1 (BOS) and IIIA2 (RPM)

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
I. Mission Essentiality 290 POINTS							
A. Current/Future Mission							
I. DoD Essentiality (V.B.42)	25	25	25	25	25	25	25
2. Other DoD Activity Performing Same Mission (V.B.43)	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission							
I. % Workload Supporting (V.B.24)							
a. Maintenance Activity	0	0	0	0	0	0	0
b. Other Local Installation	15	0	15	0	0	7	1
c. 100 Mile Customer	10	2	0	2	0	1	10
d. 300 Mile Customer	5	2	2	5	1	0	0
e. All others	70	70	23	15	29	24	42
C. Operational Readiness							
I. Wartime - Contingency Role in Concepts of Operations (V.B.38)	100	100	0	0	0	0	100
2. Distance Depot to: (V.B.9)							
a. Aerial POE	20	20	2	8	1	1	10
b. Water POE	20	7	2	14	3	2	20
TOTAL MISSION ESSENTIALITY	290	250	94	94	85	84	232

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility (J.D.)	20	5	3	5	6	4	6
2. Condition of Depot Facility & Satellite Storage (J.D.)	100	60	78	90	84	88	80
3. % of Facilities (J.D.)							
a. Permanent	15	8	15	14	13	9	14
b. Semi-Permanent	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0
4. Unique Ops Facilities (V.B.1)	10	10	0	10	10	10	10
5. Storage Capacity in ACF (805 Rpt & V.B.10) In 000's	150	134	55	53	65	61	150
6. Specialized Storage Facilities (805 Rpt & V.B.10) Hazardous in 000's	10	0	0	9	4	10	3
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation (V.B.22)	150	150	59	55	63	51	101
B. Location Suitability (V.B.4)							
I. Distance From Depot							
a. Rail	0	0	0	0	0	0	0
b. Water	10	1	1	10	6	0	6
c. Surface	0	0	0	0	0	0	0
d. Air	10	2	10	1	7	1	7
TOTAL MISSION SUITABILITY	475	370	221	246	258	233	376

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION Stand-Alone Distribution Depots							
		1	2	3	4	5	6
Data Element	Military Value	Points Earned	Points Earned	Points Earned	Points Earned	Points Earned	Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent (J.F.)	35	30	31	35	31	22	29
2. RPM Costs Per Square Foot (J.F.)	35	23	32	28	24	35	15
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues (J.F.)	15	5	15	9	7	9	7
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues (J.F.)	15	7	7	10	10	7	15
TOTAL OPERATIONAL EFFICIENCIES	100	65	86	82	73	73	66

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's (805 Rpt)	85	44	23	10	24	33	85
2. Buildable Acres (J.D.)	25	10	0	0	4	25	9
3. Limitations on Expansion (M.S.) (Environmental, Historical, etc.)	5	5	5	5	5	0	0
B. Mobilization Expansion (V.B.48)							
1. Surge Capability							
a. Single 8-hr Shift	10	9	2	3	3	4	10
b. Second 8-hr Shift	10	9	2	3	3	4	10
TOTAL EXPANDABILITY	135	77	32	20	40	67	114
TOTAL POINTS FOR STANDALONE DEPOTS	1000	762	432	441	455	457	789

Close Hold

COLLOCATED DEPOTS

EXCESS CAPACITY

AND

MILITARY VALUE

Close Hold

EXCESS CAPACITY ANALYSIS
COLLOCATED DEPOTS

1. HOW MANY ATTAINABLE CUBIC FEET OF STORAGE EXIST?	259,532M
2. WHAT IS THE OCCUPIED CUBIC FEET OF STORAGE SPACE?	191,004M
3. HOW MANY ATTAINABLE CUBIC FEET OF BULK STORAGE SPACE EXISTS?	181,861M
4. HOW MANY CUBIC FEET OF BULK SPACE IS UTILIZED?	136167M
5. HOW MANY BIN LOCATIONS EXIST?	4,248,478
6. HOW MANY BIN LOCATIONS ARE UTILIZED?	2,140,939
7. HOW MANY RACK LOCATIONS EXIST?	1,517,079
8. HOW MANY RACK LOCATIONS ARE UTILIZED?	1,078,726

Close Hold

EXCESS CAPACITY ANALYSIS
COLLOCATED DEPOTS

9. HOW MANY ACF OF OUTSIDE/IMPROVED EXIST?	155,014
10. HOW MANYOCF OF OUTSIDE/IMPROVED IS UTILIZED?	89,510
11. WHAT IS THE THRUPUT CAPACITY (ISSUES & RECEIPTS)?	66,112
ISSUES	40,138
RECEIPTS	21,304
EACHES	4,669
12. WHAT IS THE MAXIMUM THRUPUT CAPACITY WITH UNCONSTRAINED RESOURCES?	177,753
13. IS THERE EXPANSION CAPABILITIES IN BUILDABLE ACRES?	20,300

Close Hold

Changes to Military Value Question

COLLOCATED DEPOTS

ACTION 1: Delete Question IIIA3: Same as Stand-Alone Depots

RATIONALE: Same as Stand-Alone Depots

POINTS MOVEMENT: Same as Stand-Alone Depots

ACTION 2: Delete question IIIA4 - If any unique ADP systems must be maintained after DSS is developed, what are the annual costs of maintaining these unique systems? (10 Points)

RATIONALE: No lower level distribution system will be maintained after deployment of DSS per DDSC. Cost will be nonexistent.

POINTS MOVEMENT: Move points in equal amounts to question IIIA1 (BOS) and IIIA2 (RPM)

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
I. Mission Essentiality 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality (V.B. 42)	25	25	25	25	25	25	25	25	25
2. Other DoD Activity Performing Same Mission (V.B. 43)	25	25	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission									
1. Percent Workload Supporting (V.B. 24)									
a. Maintenance Activity	100	4	52	89	36	3	36	86	61
b. Local Installation	25	1	5	3	1	1	14	11	2
c. 100 Mile Customer	20	5	0	2	0	0	20	1	0
d. 300 Mile Customer	10	0	0	0	0	0	1	2	0
e. Worldwide Customer	5	1	2	1	0	0	2	2	4
2. Special Transportation - Stock (V.B. 8)	25	0	25	0	25	25	25	0	0
C. Operational Readiness									
1. Wartime - Contingency Role in Concepts of Operations (V.B.38)	40	0	0	0	0	40	0	0	0
2. Distance Depot to: (V.B. 9)									
a. Aerial POE	10	5	6	10	2	7	7	3	0
b. Water POE	10	9	0	9	2	5	3	1	3
SUBTOTAL MISSION ESSENTIALITY	295	75	141	163	118	132	159	156	121

Close Hold

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility (J.D. IV)	20	4	9	8	8	4	5	4	8
2. Condition of Depot Facility & Satellite Storage (J.D. IV)	100	96	79	96	81	86	82	93	90
3. Percent of Facilities (J.D. IV)									
a. Permanent	15	15	10	15	14	14	13	15	9
b. Semi-Permanent	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities (V.B. 1)	25	25	25	25	25	25	25	25	25
5. Storage Capacity in ACF (805 Rpt.-VB.11) In 000s	100	13	53	43	8	33	51	63	89
6. Specialized Storage Facilities (805 Rpt) In 000s									
a. Hazardous	25	0	1	5	0	0	4	5	5
b. Freeze/Chill	5	0	0	0	0	0	3	0	0
c. Hardstand (V.B.11)	10	0	2	3	1	0	1	0	0
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization (V.B.22)	100	17	40	43	15	4	78	58	51
B. Location Suitability (V.B. 4)									
I. Distance From Depot									
a. Rail	15	15	15	0	3	15	12	9	13
b. Water	15	14	0	13	15	12	15	13	11
c. Surface	0	0	0	0	0	0	0	0	0
d. Air	15	4	11	13	11	0	14	11	15
SUBTOTAL MISSION SUITABILITY	445	203	246	264	182	193	302	296	316

Close Hold

Data Element	MIL Value	9 Points Earned	10 Points Earned	11 Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
II. Mission Suitability 445 POINTS										
A. Suitable Facility										
1. Average Age of Facility (J.D. IV)	20	7	6	4	5	9	5	4	4	7
2. Condition of Depot Facility & Satellite Storage (J.D. IV)	100	96	80	80	81	92	85	81	80	90
3. Percent of Facilities (J.D. IV)										
a. Permanent	15	14	15	14	14	15	15	13	13	15
b. Semi-Permanent	0	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities (V.B. 1)	25	25	25	25	0	25	25	0	25	0
5. Storage Capacity in ACF (805 Rpt.-VB.11) In 000s	100	78	57	85	17	62	64	11	100	52
6. Specialized Storage Facilities (805 Rpt) In 000s										
a. Hazardous	25	8	2	7	8	5	11	0	12	25
b. Freeze/Chill	5	1	3	0	0	0	0	0	5	0
c. Hardstand (V.B.11)	10	2	3	7	1	1	10	1	1	3
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization (V.B.22)	100	41	19	21	34	45	40	27	100	10
B. Location Suitability (V.B. 4)										
1. Distance From Depot										
a. Rail	15	15	15	15	3	15	15	15	15	15
b. Water	15	9	13	11	15	12	9	15	15	11
c. Surface	0	0	0	0	0	0	0	0	0	0
d. Air	15	11	10	15	10	15	13	12	15	13
SUBTOTAL MISSION SUITABILITY	445	307	247	283	187	295	292	179	385	242

Close Hold

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
I. BOS Costs Per Paid Equivalent (J.F.)	45	8	5	6	31	12	6	14	10
2. RPM Costs Per Square Foot (J.F.)	45	24	3	25	0	37	31	36	29
B. Transportation Costs									
I. Actual Second Destination Transportation Costs by Line for Off Base Issues (J.F.)	15	11	14	11	11	0	11	10	11
2. Actual Second Destination TransportationCosts by Ton for Off Base Issues (J.F.)	15	13	14	12	7	14	13	0	9
SUBTOTAL OPERATIONAL EFFICIENCIES	120	56	37	53	49	63	60	59	59
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
I. Excess Storage Capacity in Attainable Cubic Feet (805 Rpt.)	90	11	22	36	4	45	42	17	75
2. Buildable Acres (J.D.)	25	0	21	3	21	25	0	0	7
3. Limitations on Expansion (M.S.)	5	5	5	0	5	0	0	5	5
a. Environmental									
b. Historical									
c. Other									
B. Mobilization Expansion (V.B.48)									
I. Surge Capability									
a. Single 8-hr Shift	10	2	8	2	1	2	7	6	4
b. Second 8-hr Shift Authorized	10	2	10	3	1	2	8	7	5
SUBTOTAL EXPANDABILITY	140	20	65	44	32	74	57	36	96
TOTAL POINTS-COLLOCATED DEPOTS	1000	354	489	524	380	461	578	547	592

Close Hold

Data Element	MIL Value	9 Points Earned	10 Points Earned	11 Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
III. Operational Efficiencies 120 POINTS										
A. Operating Costs										
1. BOS Costs Per Paid Equivalent (J.F.)	45	33	20	12	9	14	14	15	13	45
2. RPM Costs Per Square Foot (J.F.)	45	32	26	33	19	29	31	26	25	45
B. Transportation Costs										
1. Actual Second Destination Transportation Costs by Line for Off Base Issues (J.F.)	15	9	11	3	12	9	3	13	9	15
2. Actual Second Destination TransportationCosts by Ton for Off Base Issues (J.F.)	15	11	15	14	14	11	14	12	7	15
SUBTOTAL OPERATIONAL EFFICIENCIES	120	84	73	62	54	63	63	67	53	120
IV. Expandability 140 POINTS										
A. Facility/Installation Expansion										
1. Excess Storage Capacity in Attainable Cubic Feet (805 Rpt.)	90	19	13	57	13	39	60	7	90	59
2. Buildable Acres (J.D.)	25	17	7	14	5	4	11	8	0	13
3. Limitations on Expansion (M.S.)	5	5	5	5	5	5	5	5	5	5
a. Environmental										
b. Historical										
c. Other										
B. Mobilization Expansion (V.B.48)										
1. Surge Capability										
a. Single 8-hr Shift	10	3	1	1	2	2	2	1	10	0
b. Second 8-hr Shift Authorized	10	4	2	2	3	5	3	1	9	1
SUBTOTAL EXPANDABILITY	140	48	28	79	29	55	81	23	114	78
TOTAL POINTS- COLLOCATED DEPOTS	1000	555	470	552	413	564	628	380	718	540

Close Hold

EXCESS CAPACITY ANALYSIS
FOR ALL THE DEPOTS AND SITES

1. HOW MANY ATTAINABLE CUBIC FEET (000's) OF STORAGE EXIST?		617,560M
STANDALONES	269,251M	
COLLOCATED	259,532M	
SITES	39,993M	
BRAC'D DEPOTS & SITES	48,784M	
2. WHAT IS THE OCCUPIED CUBIC FEET (000's) OF STORAGE SPACE?		451,187M
STANDALONES	217,502M	
COLLOCATED	191,004M	
SITES	13,163M	
BRAC'D DEPOTS & SITES	29,518M	
3. HOW MANY ATTAINABLE CUBIC FEET OF BULK STORAGE SPACE EXISTS?		387,497M
4. HOW MANY CUBIC FEET OF BULK SPACE IS UTILIZED?		305,949M
5. HOW MANY BIN LOCATIONS EXIST?		8,729,865
6. HOW MANY BIN LOCATIONS ARE UTILIZED?		4,987,099
7. HOW MANY RACK LOCATIONS EXIST?		2,560,542
8. HOW MANY RACK LOCATIONS ARE UTILIZED?		1,777,919

Close Hold

EXCESS CAPACITY ANALYSIS
FOR ALL THE DEPOTS

9. HOW MANY NSF OF OUTSIDE/IMPROVED HARDSTAND EXIST?		241,177M
10. HOW MANY NSF OF OUTSIDE/IMPROVED HARDSTAND IS UTILIZED?		126,662M
11. WHAT IS THE AVERAGE DAILY THRUPUT CAPACITY		148,281
ISSUES	106,291.61	
RECEIPTS	36,640.84	
EACHES	5,348.77	
12. WHAT IS THE MAXIMUM THRUPUT CAPACITY WITH UNCONSTRAINED RESOURCES?		389,275
13. IS THERE EXPANSION CAPABILITIES IN BUILDABLE ACRES?		20,739

Close Hold

SUGGESTED SCENARIOS

FOR

BRAC 95 REVIEW

Close Hold

- SCENARIO I:

Close Collocated Depots: 4 Total (3, 8, 9, and 12)

Close Stand-Alone Depot(s): 1 Total (either 2, 3, 4, or 5)

Disestablish/realign Collocated Depots: 2 Total (10 and 11)

Disestablish/realign Stand-Alone Depots: 1 Total (2, 3, 4, or 5)

- SCENARIO II:

Close Collocated Depots: 4 Total (3, 8, 9, and 12)

Close Stand-Alone Depot(s): 1 Total (either 2, 3, 4, or 5)

Disestablish/realign Collocated Depots: 2 Total (10 and 11)

Disestablish/realign Stand-Alone Depots: 2 Total (2, 3, 4, or 5)

- SCENARIO III:

Close Collocated Depots: 4 Total (3, 8, 9, and 12)

Close Stand-Alone Depot(s): 1 Total (2, 3, 4, or 5)

Disestablish/realign Collocated Depots: 2 Total (10 and 11)

Disestablish/realign Stand-Alone Depots: 3 Total (2, 3, 4, or 5)

- **SCENARIO IV:**

Close Collocated Depots: 3 Total (8, 9, and 12)
Close Stand-Alone Depot(s): 2 Total (either 2, 3, 4, or 5)
Disestablish/realign Collocated Depots: 2 Total (10 and 11)
Disestablish/realign Stand-Alone Depots: 1 Total (2, 3, 4, or 5)

- **SCENARIO V:**

Close Collocated Depots: 3 Total (8, 9, and 12)
Close Stand-Alone Depot(s): 2 Total (either 2, 3, 4, or 5)
Disestablish/realign Collocated Depots: 2 Total (10 and 11)
Disestablish/realign Stand-Alone Depots: 2 Total (2, 3, 4, or 5)

- **SCENARIO VI:**

Close Collocated Depots: 4 Total (8, 9, 11, and 12)

Close Stand-Alone Depot(s): 0

Disestablish/realign Collocated Depots: 1 Total (10)

Disestablish/realign Stand-Alone Depots: 1 Total (2, 3, 4, or 5)

- **SCENARIO VII:**

Close Collocated Depots: 4 Total (8, 9, 11, and 12)

Close Stand-Alone Depot(s): 0

Disestablish/realign Collocated Depots: 1 Total (10)

Disestablish/realign Stand-Alone Depots: 2 Total (2, 3, 4, or 5)

✦SCENARIOVIII:

Close Collocated Depots: 4 Total (8, 9, 11, and 12)

Close Stand-Alone Depot(s): 0

Disestablish/realign Collocated Depots: 1 Total (10)

Disestablish/realign Stand-Alone Depots: 3 Total 2, 3, 4, or 5)

✦SCENARIO IX:

Close Collocated Depots: 4 Total (8, 9, 11, and 12)

Close Stand-Alone Depot(s): 0

Disestablish/realign Collocated Depots: 1 Total (10)

Disestablish/realign Stand-Alone Depots: 4 Total (1, 2, 3, and 4)

- **SCENARIO X:**

Close Collocated Depots: 5 Total (3, 8, 9, 11, and 12)
Close Stand-Alone Depot(s): 0
Disestablish/realign Collocated Depots: 1 Total (10)
Disestablish/realign Stand-Alone Depots: 1 Total (2, 3, 4, or 5)

- **SCENARIO XI:**

Close Collocated Depots: 5 Total (3, 8, 9, 11, and 12)
Close Stand-Alone Depot(s): 0
Disestablish/realign Collocated Depots: 1 Total (10)
Disestablish/realign Stand-Alone Depots: 2 Total (2, 3, 4, or 5)

- **SCENARIO XII:**

Close Collocated Depots: 5 Total (3, 8, 9, 11, and 12)

Close Stand-Alone Depot(s): 0

Disestablish/realign Collocated Depots: 1 Total (10)

Disestablish/realign Stand-Alone Depots: 3 Total (2, 3, 4, or 5)

- **SCENARIO XIII:**

Close Collocated Depots: 5 Total (3, 8, 9, 11, and 12)

Close Stand-Alone Depot(s): 0

Disestablish/realign Collocated Depots: 1 Total (10)

Disestablish/realign Stand-Alone Depots: 4 Total (2, 3, 4, and 5)

SCENARIO XIV:

Close collocated Depots: 3 Total (8, 9, and 12)

Close Stand-Alone Depot(s): 2 Total (any combination of 2, 3, 4, or 5)

Disestablish/realign Collocated Depots: 2 Total (10 and 11)

Disestablish/realign Stand-Alone Depots: 2 Total (any combination of 2, 3, 4, or 5)

OPTIONS:

- Keep Rough and Ready
- Keep ASO warehouses

SCENARIO XV:

Close Collocated Depots: 2 Total (8 and 12)
Close Stand-Alone Depot(s): 3 Total (2, 3, 4, or 5)
Disestablish/realign Collocated Depots: 2 Total (10 and 11)
Disestablish/realign Stand-Alone Depots: 1 Total (2, 3, 4, or 5)

OPTIONS:

- Keep Collocated #9 open
- Keep Rough and Ready open
- Keep ASO warehouses

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 16 December 1994

1. PURPOSE: To provide the BRACEG DCMD Cost of Base Realignment Analysis (COBRA) scenarios (enclosure 2), a distribution depot excess capacity/military value update (enclosure 3), and community information (enclosure 4) associated with DoD BRAC Selection Criteria #7. A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. DCMD scenarios.

1. Based on discussions with functional areas (per the 5 Dec 95 BRACEG meeting), modified overhead staffing reductions were used in the revised COBRA runs. Finance and Accounting liaison and Human Resources personnel associated with General and Administrative (G&A) costs were not reduced, while other functional areas were reduced as follows:

a. Commander and Staff - 50 percent.

b. Comptroller (Planning and Management) - 50 percent.

c. Administration and management - 50 percent.

d. Information Management - 50 percent.

e. General Counsel - 20 percent.

f. Operational Support Directorate (associated with indirect costs) - 25 percent.

The Chairman was concerned with the estimates used. He believes these scenarios may be underestimating any savings and that historical data relating to BRAC 93 implementations should also be considered when determining transfer requirements. For example, in the DCMD Mid-Atlantic and North Central disestablishments, 380 personnel were projected to be realigned but only a small number of support personnel (less than 50) actually transferred.

2. Administrative Support Groups which were comprised of Accounting and Finance liaison and personnel specialists would remain at disestablished locations and be collocated with the Defense Contract Management Administration Offices (DCMAO) located there.

3. It was agreed that, where possible, the Program Objective Memorandum (POM) savings at the closing and receiving sites would be taken out of the closing site. This would help to reduce turmoil at the receiving locations and provide a good staffing baseline.

B. Distribution Depots/Regions Excess Capacity and Military Value.

1. Stand-Alone Depots.

a. A change to the excess capacity analysis, paragraph 13 (expansion capabilities in buildable acres)--1,518--was noted.

b. For question IB1 the BRACEG indicated that the response should be computed on a straight percentage basis in lieu of number of lines. A change was accomplished and new scores shown.

c. Military Value, Mission Scope, paragraph IC1, relates to our data call question VB38; i.e., "Does your depot have a unique wartime or contingency over and above role (such as Container Consolidation Point/Air Line of Communication operations, van stuffing, Direct Vendor Delivery receipts) established in the approved concept of operations that support contingencies?" The Military Value chart has had the wording expanded to make clear the intent of the question.

d. Depots 2 and 3 switched positions from 5 to 6 and vice versa in the racking and stacking chart.

2. Collocated Depots.

a. A change to the excess capacity analysis, paragraph 13 (expansion capabilities in buildable acres)--5,809--was noted.

b. For question IB1 the BRACEG indicated that the response should be computed on a straight percentage basis in lieu of number of lines. A change was accomplished and new scores shown.

c. Since all depots scored zero on paragraph IC1 (over and above worldwide/contingency role...) it was agreed to move the 40 points assigned to this question to paragraph 1A1 (DoD essentially). New results will be briefed.

d. There were some changes in the collocated depot racking and stacking. Essentially the changes were minor, except for depots number 6 and 11. Additionally, two depots tied for fifth place so there is no depot in sixth place.

3. A change to the excess capacity analysis for all depots, paragraph 13 (expansion capabilities in buildable acres)--7,327--was noted.

4. Distribution Region Headquarters Military Value. Minor changes to Excess Capacity, Mission Scope, Mission Suitability (age and condition of buildings), and Operational Efficiencies, changed Region totals to 879 (region A) and 895 (region B).

5. In the distribution depot analysis, there was a preliminary proposal to use a 25 percent reduction factor for personnel savings after personnel losses associated with inventory reductions and POM savings were taken out. The Chairman asked that historical data from BRAC 93 recommendations be reviewed to determine if 25 percent was a good baseline.

6. It was agreed that stand-alone depot COBRA analyses should project a closure as quickly as possible (earliest for planning would be in FY 97). Collocated depots should be closed commensurate with service dates.

III. DECISIONS REACHED:

A. For collocated depots move 40 points associated with Mission Scope, paragraphs 1C1 to 1A1.

B. Present raw data in community information papers.

IV. FOLLOW-UP ACTIONS:

A. Review components of general and administrative and indirect personnel reductions and include appropriate changes in scenarios being rerun--CAAJ(BRAC)/AQ.

B. Run only DCMD scenarios that have some potential for acceptance--CAAJ(BRAC).

1. Run scenarios disestablishing each of the three DCMDs and retaining two DCMDs.

2. Run a scenario retaining two DCMDs and merging DCMCI into those remaining.

3. Run scenarios establishing a mega-center with and without DCMCI.

C. Note on the briefing charts (enclosure 2) that Administrative Support Groups will be collocated with and be hosted by the local DCMAO--CAAJ(BRAC).

D. Review the DCMC Concept of Operations and ascertain whether establishing a mega-center is in consonance with it--CAAJ(BRAC).

E. The identity of the DCMDs military values should be identified on the next scenario runs presented to the BRACEG--CAAJ(BRAC).

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEEG) Meeting - 16 December 1994

F. Review historical data as it relates to BRAC 93 distribution depot implementation to date and inform the Chairman of the viability of using the same personnel percentage reductions--CAAJ(BRAC).

4 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

16 DECEMBER 1994
0830 - 1035

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	RADM Vincent
AQC	Mr. Scott
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	CAPT Orr
MMSD	CAPT Rountree
MMDI	COL McKenna
CAAG	Mr. McGinty
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

DEFENSE CONTRACT MANAGEMENT DISTRICTS

COBRA ANALYSIS

Presented by:
Lucy Daris
16 Dec 94

12-15-1994
9:06 PM

Close Hold

DCMD BRAC 95 OVERHEAD STAFFING REDUCTIONS

I. Initial Guidance = G&A = 50%, Ind = 25%, Direct = 5%

II. Overhead Evaluation

G&A

LESS: Finance & Accounting Liaison*
Human Resources *

	Eliminate
Cmdr & Staff	50%
Comptroller (Plng & Mgmt)	50%
Administration Mgmt	50%
Information Mgmt	50%
General Counsel	20%

Indirect

Operational Support Directorate	25%

* Administrative Support Centers
located at Disestablished Districts

SCENARIO

- -- Retain 2 DCMDs
- -- Retain DCMCI

COBRA RUNS

-- Criteria - Start FY 96; End FY 98
- Revised Staff Reductions Applied
- Admin Centers remain on site at disestablished locations

-- Results

Location:	DCMD #21	DCMD #22	DCMD #23
Disestablish	"C"	"B"	"A"
Retain	"A & B"	"A & C"	"B & C"

-- Savings

ROI Savings	1999	1999	Immediate
NPV (20 yrs) $M	-62.6	-52.6	-85.3
Steady State ('99)	5.1	4.3	6.2

-- Staffing (civ)

Present	830	830	830
Projected	686	711	706

Close Hold

RETAIN TWO DISTRICTS AND DCMCI

Scenario:	DCMD 21		DCMD 22		DCMD 23	
Start Year	1996		1996		1996	
End Year	1998		1998		1998	
ROI Year	1999		1999		Immediate	
NPV (20 Yrs) $M	-62.6		-52.6		-85.3	
Steady State Savings ($M)(Yr	5.1 (99)		4.3 (99)		6.2 (99)	
BOS/COMM ($M)		0.8		0.6		2.3
RPMA ($M)		0.6		0.6		1.9
Personnel- Civ&Mil ($M)		3.7		3.0		3.1
POM Change	-60		-48		-55	
Military Change	-4		-3		-5	
Civilian Change	-84		-71		-69	
Military Realigned	4		2		8	
Civilian Realigned	83		62		49	
One-time Costs ($M)	5.1		3.9		4.0	
Construction	0.3		0.0		0.0	
Personnel	0.3		0.2		0.2	
Civ RIF		0.2		0.1		0.1
New Hires		0.0		0.0		0.0
Unemployment		0.0		0.0		0.0
Overhead	1.5		1.4		1.5	
Moving	2.7		2.0		2.0	
Civilian		1.9		1.4		1.3
PPS		0.7		0.6		0.6
Freight		0.0		0.0		0.0
Other	0.4		0.2		0.2	
HAP/RSE		0.4		0.2		0.2
1 Time Unique		0.1		0.0		0.0

Close Hold

SCENARIO

- -- Consolidate DCMDs, Retain DCMCI
- -- Disestablish DCMDs

COBRA RUNS

-- Criteria - Start FY 96; End FY 98
- Revised Staff Reductions Applied
- Admin Centers remain on site at disestablished locations

-- Results

Location:	DCMD #16	DCMD#17	DCMD #18
Disestablish	"A & B"	"A & C"	"B & C"
Retain	"C"	"B"	"A"

-- Savings

ROI Savings	Immediate	Immediate	1999
NPV (20 yrs) $M	-134.8	-143.0	-101.3
Steady State ('99)	10.4	11.1	8.7

-- Staffing (Civ)

Present	830	830	830
Projected	587	562	567

Close Hold

RETAIN CONSOLIDATED DISTRICT AND DCMCI

Scenario:	DCMD 16	DCMD 17	DCMD 18
Start Year	1996	1996	1996
End Year	1998	1998	1998
ROI Year	Immediate	Immediate	1999
NPV (20 Yrs) $M	-134.8	-143.0	-101.3
Steady State Savings ($M)(Yr	10.4 (99)	11.1 (99)	8.7 (99)
BOS/COMM ($M)	2.3	2.3	1.4
RPMA ($M)	1.9	1.9	0.5
Personnel- Civ&Mil ($M)	6.2	6.8	6.8
POM Change	-103	-115	-108
Military Change	-8	-9	-7
Civilian Change	-140	-153	-155
Military Realigned	10	12	6
Civilian Realigned	111	132	145
One-time Costs ($M)	10.2	11.4	12.6
Construction	2.0	2.4	3.1
Personnel	0.4	0.5	0.5
Civ RIF	0.2	0.3	0.3
New Hires	0.0	0.0	0.0
Unemployment	0.0	0.1	0.1
Overhead	2.9	3.0	2.8
Moving	4.1	4.5	5.2
Civilian	2.8	3.1	3.8
PPS	1.2	1.3	1.4
Freight	0.0	0.0	0.0
Other	0.7	1.1	1.0
HAP/RSE	0.5	0.6	0.6
1 Time Unique	0.3	0.5	0.5

Close Hold

SCENARIO

-- Merge DCMC International

COBRA RUNS

-- Criteria - Start FY 96; End FY 98
- Revised Staff Reductions Applied

-- Results

Location:	DCMD #19	DCMD #26AD	DCMD #24	DCMD 25AD
		One		1/2 E & 1/2 W
-- Savings				
ROI Savings	1999	Immediate	1999	1999
NPV (20 yrs) $M	-48.4	-183.2	-48.3	-100.9
Steady State ('99)	3.9	14.3	3.9	8.1
-- Staffing (civ)				
Present	83		83	
Projected	41	628	41	752

Close Hold

DCMC INTERNATIONAL

Scenario:	DCMD 19		DCMD 26AD		DCMD 24		DCMD 25AD	
Start Year	1996		1996		1996		1996	
End Year	1998		1998		1998		1998	
ROI Year	1999		Immediate		1999		1999	
NPV (20 Yrs) $M	-48.4		-183.2		-48.3		-100.9	
Steady State Savings ($M)(Yr	3.9 (99)		14.3 (99)		3.9 (99)		8.1 (99)	
BOS/COMM ($M)		2.3		4.1		2.3		3.0
RPMA ($M)		0.2		2.7		0.2		0.7
Personnel- Civ&Mil ($M)		1.4		7.5		1.4		4.4
POM Change	-14		-117		-14		-67	
Military Change	-5		-13		-5		-8	
Civilian Change	-28		-168		-28		-99	
Military Realigned	11		21		11		13	
Civilian Realigned	41		152		41		103	
One-time Costs ($M)	3.3		13.4		3.4		7.2	
Construction	0.0		2.0		0.0		0.0	
Personnel	0.1		0.6		0.1		0.4	
Civ RIF		0.1		0.3		0.1		0.2
New Hires		0.0		0.0		0.0		0.0
Unemployment		0.0		0.1		0.0		0.0
Overhead	1.8		4.7		1.9		3.2	
Moving	1.2		5.3		1.3		3.3	
Civilian		0.9		3.6		0.9		2.3
PPS		0.3		1.5		0.3		0.9
Freight		0.0		0.0		0.0		0.0
Other	0.1		0.9		0.1		0.3	
HAP/RSE		0.1		0.6		0.1		0.3
1 Time Unique		0.0		0.3		0.0		0.0

Close Hold

DEFENSE DISTRIBUTION DEPOTS/REGIONS

EXCESS CAPACITY

AND

MILITARY VALUE

PRESENTED BY: MS. CHRISTINA DORRIS

16 DECEMBER 1994

Close Hold

AGENDA

- Excess Capacity and Military Value Results
  - » Stand-Alone Depots
  - » Collocated Depots
  - » Total Excess Capacity Analysis
  - » Region HQ

Close Hold

STAND-ALONE DEPOTS

EXCESS CAPACITY

AND

MILITARY VALUE

Close Hold

EXCESS CAPACITY ANALYSIS
STANDALONE DEPOTS

1. HOW MANY ATTAINABLE CUBIC FEET OF STORAGE EXIST?	269M
2. WHAT IS THE OCCUPIED CUBIC FEET OF STORAGE SPACE?	218M
3. HOW MANY ATTAINABLE CUBIC FEET OF BULK STORAGE SPACE EXISTS?	206M
4. HOW MANY CUBIC FEET OF BULK SPACE IS UTILIZED?	170M
5. HOW MANY BIN LOCATIONS EXIST?	4,481,387.00
6. HOW MANY BIN LOCATIONS ARE UTILIZED?	2,846,160.00
7. HOW MANY RACK LOCATIONS EXIST?	1,043,463.00
8. HOW MANY RACK LOCATIONS ARE UTILIZED?	699,193.00
9. HOW MANY ACF (000's) OF OUTSIDE/IMPROVED EXIST?	86,163.00
10. HOW MANY OCF (000's) OF OUTSIDE/IMPROVED IS UTILIZED?	37,152.00

Close Hold

EXCESS CAPACITY ANALYSIS
STANDALONE DEPOTS

11. WHAT IS THE AVERAGE DAILY THRUPUT CAPACITY	82,169
ISSUES	66,153
RECEIPTS	15,337
EACHES	679
12. WHAT IS THE MAXIMUM THRUPUT CAPACITY WITH UNCONSTRAINED RESOURCES?	211,522
13. IS THERE EXPANSION CAPABILITIES IN BUILDABLE ACRES?	1,518

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
I. Mission Scope 290 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	25	25	25	25	25	25	25
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission							
1. % Workload Supporting							
a. Maintenance Activity	0	0	0	0	0	0	0
b. Other Local Installation	15	0	15	0	0	8	0
c. 100 Mile Customer	10	1	1	3	0	1	10
d. 300 Mile Customer	5	1	2	5	1	0	0
e. All others	70	69	58	39	69	70	61
C. Operational Readiness							
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in the Concepts of Operations	100	100	0	0	0	0	100
2. Distance Depot to:							
a. Aerial POE	20	20	2	8	1	1	10
b. Water POE	20	7	2	14	3	2	20
TOTAL MISSION SCOPE	290	248	130	119	124	132	251

Close Hold

MILITARY VALUE MISSION SCOPE/IC1

Question VB38 - Does your depot have a *UNIQUE* War-time or contingency *OVER* and *ABOVE* role (e.g.., CCP, ALOC operations, van stuffing, DVD receipts) established in approved concept of operation that support contingencies?

SOURCE: FABEP & Distribution Concept of Operations

(Page 2 of Concept of Operations)

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility	20	5	3	5	6	4	6
2. Condition of Depot Facility & Satellite Storage	100	60	78	90	84	88	80
3. % of Facilities							
a. Permanent	15	8	15	14	13	9	14
b. Semi-Permanent	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0
4. Unique Ops Facilities	10	10	0	10	10	10	10
5. Storage Capacity in ACF In 000's	150	134	55	53	65	61	150
6. Specialized Storage Facilities Hazardous in 000's	10	0	0	9	4	10	3
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation	150	150	59	55	63	51	101
B. Location Suitability							
I. Distance From Depot							
a. Rail	0	0	0	0	0	0	0
b. Water	10	1	1	10	6	0	6
c. Surface	0	0	0	0	0	0	0
d. Air	10	2	10	1	7	1	7
TOTAL MISSION SUITABILITY	475	370	221	246	258	233	376

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	35	30	31	35	31	22	29
2. RPM Costs Per Square Foot	35	23	32	28	24	35	15
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5	15	9	7	9	7
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	7	7	10	10	7	15
TOTAL OPERATIONAL EFFICIENCIES	100	65	86	82	73	73	66

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's	85	44	23	10	24	33	85
2. Buildable Acres	25	10	0	0	4	25	9
3. Limitations on Expansion (Environmental, Historical, etc.)	5	5	5	5	5	0	0
B. Mobilization Expansion							
1. Surge Capability							
a. Single 8-hr Shift	10	9	2	3	3	4	10
b. Second 8-hr Shift	10	9	2	3	3	4	10
TOTAL EXPANDABILITY	135	77	32	20	40	67	114
TOTAL POINTS FOR STANDALONE DEPOTS	1000	759	468	467	495	505	808

Close Hold

RACK N' STACK - STAND-ALONE DEPOTS

DEPOT MIL VALUE ANALYSIS NUMBER	RANKING
1	2
2	5
3	6
4	4
5	3
6	1

CONCLUSION: MILITARY VALUE Analysis results dovetail Concept of Operations

Close Hold

COLLOCATED DEPOTS

EXCESS CAPACITY

AND

MILITARY VALUE

Close Hold

EXCESS CAPACITY ANALYSIS
COLLOCATED DEPOTS

1. HOW MANY ATTAINABLE CUBIC FEET OF STORAGE EXIST?	260M
2. WHAT IS THE OCCUPIED CUBIC FEET OF STORAGE SPACE?	191M
3. HOW MANY ATTAINABLE CUBIC FEET OF BULK STORAGE SPACE EXISTS?	182M
4. HOW MANY CUBIC FEET OF BULK SPACE IS UTILIZED?	136M
5. HOW MANY BIN LOCATIONS EXIST?	4,248,478
6. HOW MANY BIN LOCATIONS ARE UTILIZED?	2,140,939
7. HOW MANY RACK LOCATIONS EXIST?	1,517,079
8. HOW MANY RACK LOCATIONS ARE UTILIZED?	1,078,726

Close Hold

EXCESS CAPACITY ANALYSIS
COLLOCATED DEPOTS

9. HOW MANY ACF OF OUTSIDE/IMPROVED EXIST?	155,014
10. HOW MANYOCF OF OUTSIDE/IMPROVED IS UTILIZED?	89,510
11. WHAT IS THE THRUPUT CAPACITY (ISSUES & RECEIPTS)?	66,112
ISSUES	40,138
RECEIPTS	21,304
EACHES	4,670
12. WHAT IS THE MAXIMUM THRUPUT CAPACITY WITH UNCONSTRAINED RESOURCES?	177,753
13. IS THERE EXPANSION CAPABILITIES IN BUILDABLE ACRES?	5,809

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	25	25	25	25	25	25	25	25	25
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission									
1. Percent Workload Supporting									
a. Maintenance Activity	100	9	51	83	95	33	19	59	48
b. Local Installation	25	5	12	6	8	21	15	17	4
c. 100 Mile Customer	20	20	0	3	0	8	19	2	1
d. 300 Mile Customer	10	0	0	0	0	4	1	1	0
e. Worldwide Customer	5	4	4	2	1	1	2	2	5
2. Special Transportation - Stock	25	0	25	0	25	25	25	0	0
C. Operational Readiness									
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in Concepts of Operations	40	0	0	0	0	0	0	0	0
2. Distance Depot to:									
a. Aerial POE	10	5	6	10	2	7	7	3	0
b. Water POE	10	9	0	9	2	5	3	1	3
SUBTOTAL MISSION SCOPE	295	103	147	162	185	153	141	134	111

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	9 Points Earned	10 Points Earned	11 Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
I. Mission Scope 295 POINTS										
A. Current/Future Mission										
1. DoD Essentiality	25	25	25	25	25	25	25	25	25	25
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission										
1. Percent Workload Supporting										
a. Maintenance Activity	100	16	57	55	61	43	100	59	23	27
b. Local Installation	25	6	5	25	2	9	3	6	21	10
c. 100 Mile Customer	20	0	4	0	3	3	0	3	5	0
d. 300 Mile Customer	10	10	2	0	0	1	1	1	1	4
e. Worldwide Customer	5	3	3	2	4	4	1	3	3	4
2. Special Transportation - Stock	25	25	25	25	25	25	25	0	0	25
C. Operational Readiness										
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in Concepts of Operations	40	0	0	0	0	0	0	0	0	0
2. Distance Depot to:										
a. Aerial POE	10	4	9	9	8	8	8	9	10	8
b. Water POE	10	5	9	7	3	8	5	8	10	8
SUBTOTAL MISSION SCOPE	295	119	163	174	156	151	194	138	123	136

Close Hold

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	4	9	8	8	4	5	4	8
2. Condition of Depot Facility & Satellite Storage	100	96	79	96	81	86	82	93	92
3. Percent of Facilities									
a. Permanent	15	15	10	15	14	14	13	15	9
b. Semi-Permanent	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities	25	25	25	25	25	25	25	25	25
5. Storage Capacity in ACF In 000s	100	13	53	43	8	33	51	63	89
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	0	1	5	0	0	4	5	5
b. Freeze/Chill	5	0	0	0	0	0	3	0	0
c. Hardstand	10	0	2	3	1	0	1	0	0
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization	100	17	40	43	15	4	78	58	51
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	15	15	0	3	15	12	9	13
b. Water	15	14	0	13	15	12	15	13	11
c. Surface	0	0	0	0	0	0	0	0	0
d. Air	15	4	11	13	11	0	14	11	15
SUBTOTAL MISSION SUITABILITY	445	203	246	264	182	193	302	296	318

Close Hold

Data Element	MIL Value	9 Points Earned	10 Points Earned	11 Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
II. Mission Suitability 445 POINTS										
A. Suitable Facility										
1. Average Age of Facility	20	7	6	4	5	9	5	4	4	7
2. Condition of Depot Facility & Satellite Storage	100	96	80	80	81	92	85	81	80	90
3. Percent of Facilities										
a. Permanent	15	14	15	14	14	15	15	13	13	15
b. Semi-Permanent	0	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities	25	25	25	25	0	25	25	0	25	0
5. Storage Capacity in ACF In 000s	100	78	57	85	17	62	64	11	100	52
6. Specialized Storage Facilities In 000s										
a. Hazardous	25	8	2	7	8	5	11	0	12	25
b. Freeze/Chill	5	1	3	0	0	0	0	0	5	0
c. Hardstand	10	2	3	7	1	1	10	1	1	3
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization	100	41	19	21	34	45	40	27	100	10
B. Location Suitability										
1. Distance From Depot										
a. Rail	15	15	15	15	3	15	15	15	15	15
b. Water	15	9	13	11	15	12	9	15	15	11
c. Surface	0	0	0	0	0	0	0	0	0	0
d. Air	15	11	10	15	10	15	13	12	15	13
SUBTOTAL MISSION SUITABILITY	445	307	247	283	187	295	292	179	385	242

Close Hold

Data Element	MiL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
1. BOS Costs Per Paid Equivalent	45	8	5	6	31	12	6	14	10
2. RPM Costs Per Square Foot	45	24	3	25	0	37	31	36	29
B. Transportation Costs									
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	11	14	11	11	0	11	10	11
2. Actual Second Destination TransportationCosts by Ton for Off Base Issues	15	13	14	12	7	14	13	0	9
SUBTOTAL OPERATIONAL EFFICIENCIES	120	56	37	53	49	63	60	59	59
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
1. Excess Storage Capacity in Attainable Cubic Feet	90	11	22	36	4	45	42	17	75
2. Buildable Acres	25	0	0	0	2	4	0	0	2
3. Limitations on Expansion	5	5	5	0	5	0	0	5	5
a. Environmental									
b. Historical									
c. Other									
B. Mobilization Expansion									
1. Surge Capability									
a. Single 8-hr Shift	10	2	8	2	1	2	7	6	4
b. Second 8-hr Shift Authorized	10	2	10	3	1	2	8	7	5
SUBTOTAL EXPANDABILITY	140	20	45	41	13	52	57	35	91
TOTAL POINTS-COLLOCATED DEPOTS	1000	382	475	520	429	461	560	525	578

Close Hold

Data Element	MIL Value	9 Points Earned	10 Points Earned	11 Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
III. Operational Efficiencies 120 POINTS										
A. Operating Costs										
1. BOS Costs Per Paid Equivalent	45	33	20	12	9	14	14	15	13	45
2. RPM Costs Per Square Foot	45	32	26	33	19	29	31	26	25	45
B. Transportation Costs										
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	9	11	3	12	9	3	13	9	15
2. Actual Second Destination TransportationCosts by Ton for Off Base Issues	15	11	15	14	14	11	14	12	7	15
SUBTOTAL OPERATIONAL EFFICIENCIES	120	84	73	62	54	63	63	67	53	120
IV. Expandability 140 POINTS										
A. Facility/Installation Expansion										
1. Excess Storage Capacity in Attainable Cubic Feet	90	19	13	57	13	39	60	7	90	59
2. Buildable Acres	25	25	0	15	0	5	18	0	0	0
3. Limitations on Expansion	5	5	5	5	5	5	5	5	5	5
a. Environmental										
b. Historical										
c. Other										
B. Mobilization Expansion										
1. Surge Capability										
a. Single 8-hr Shift	10	3	1	1	2	2	2	1	10	0
b. Second 8-hr Shift Authorized	10	4	2	2	3	5	3	1	9	1
SUBTOTAL EXPANDABILITY	140	56	21	79	23	56	88	15	114	65
TOTAL POINTS-COLLOCATED DEPOTS	1000	566	504	598	421	566	636	398	675	563

Close Hold

BRAC 95 AVAILABLE LAND

ACTIVITY	INSTALLATION UNRESTRICTED ACRES	AVAILABLE UNRESTRICTED ACRES
COLLOCATED:		
DDAA	1468	1468
DDAG	1635	0
DDBC	3240	296
DDCN	1100	0
DDCT	2682	130
DDDC	137	0
DDJF	683	0
DDLP	1875	1223
DDMC	436	0
DDNV	0	0
DDOO	30	0
DDOU(HILL)	2672	20
DDPW	0	0
DDRT	2139	2080
DDST	962	146
DDTP	872	10
DDWG	502	446

Close Hold

COLLOCATED DEPOTS
MILITARY VALUE
RACK N' STACK

DEPOT NUMBER	RACK N' STACK
1	17
2	12
3	10
4	14
5	13
6	8
7	9
8	4
9	5
10	11
11	3
12	15
13	5
14	2
15	16
16	1
17	7

CONCLUSION: Follow Service Lead to fullest extent possible.

Close Hold

EXCESS CAPACITY ANALYSIS
FOR ALL THE DEPOTS

1. HOW MANY ATTAINABLE CUBIC FEET (000's) OF STORAGE EXIST?		617,560
STANDALONES	269,251	
COLLOCATED	259,532	
SITES	39,993	
BRAC'D DEPOTS & SITES	48,784	
2. WHAT IS THE OCCUPIED CUBIC FEET (000's) OF STORAGE SPACE?		450,139
STANDALONES	217,502	
COLLOCATED	191,004	
SITES	13,163	
BRAC'D DEPOTS & SITES	28,470	
3. HOW MANY ATTAINABLE CUBIC FEET OF BULK STORAGE SPACE EXISTS?		387,497
4. HOW MANY CUBIC FEET OF BULK SPACE IS UTILIZED?		305,949
5. HOW MANY BIN LOCATIONS EXIST?		8,729,865
6. HOW MANY BIN LOCATIONS ARE UTILIZED?		4,987,099
7. HOW MANY RACK LOCATIONS EXIST?		2,560,542
8. HOW MANY RACK LOCATIONS ARE UTILIZED?		1,777,919

Close Hold

EXCESS CAPACITY ANALYSIS
FOR ALL THE DEPOTS

9. HOW MANY NSF OF OUTSIDE/IMPROVED HARDSTAND EXIST?		241,77M
10. HOW MANY NSF OF OUTSIDE/IMPROVED HARDSTAND IS UTILIZED?		126,662M
11. WHAT IS THE AVERAGE DAILY THRUPUT CAPACITY		148,281
ISSUES	106,292	
RECEIPTS	36,641	
EACHES	5,349	
12. WHAT IS THE MAXIMUM THRUPUT CAPACITY WITH UNCONSTRAINED RESOURCES?		389,275
13. IS THERE EXPANSION CAPABILITIES IN BUILDABLE ACRES?		7,327

Close Hold

DISTRIBUTION REGION HQ

MILITARY VALUE

Close Hold

DISTRIBUTION REGIONS EXCESS CAPACITY

	REGION A	REGION B
1. How much administrative space exists at the Distribution Region HQ?	208,472	185,431
2. Additional personnel in present space?	753	556

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned
I. Mission Scope 400 POINTS			
A. Current/Future Mission			
1. DoD Essentiality	100	100	100
2. Other DoD Activity Performing Same Mission	100	100	100
3. Unique Missions	25	25	25
4. % Region HQ Business Expended in Liaison with DLA & Service ICPs	50	50	50
Subtotal Current/Future Mission	275	275	275
B. Mission Breadth			
1. Depots Reporting to Region HQ	20	20	18
2. Paid Equiv. in Depots Receiving Support Service From Region HQ	10	10	9
3. Vol. of Business (Depots)	20	20	15
4. No. NSNs Stored at Depots	10	10	9
5. No. Attainable Cubic Feet Storage Space	15	15	15
6. $ Value Inventory Stored at Depots	10	9	10
7. % Business Expended in Negotiation of Agreements	15	15	14
8. Support to Non-DoD	25	25	25
Subtotal Mission Breadth	125	124	115
TOTAL MISSION SCOPE	400	399	390

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned
II. Mission Suitability 300 POINTS			
A. Location Suitability			
1. Advantages of Present Location	125	125	125
2. Access to Transportation			
a. Air	20	5	20
b. Bus	0	0	0
c. Train	5	5	3
3. Distance From HQ to Each Depot	25	25	13
Subtotal Location Suitability	175	160	161
B. Facility Suitability			
1. Age of Occupied Buildings	25	3	(5) 6
2. Condition of Occupied Buildings - BMAR Dollars	100	(74) 77	93
Subtotal Facility Suitability	125	(77) 80	(98) 99
TOTAL MISSION SUITABILITY	300	(237) 240	(259) 260

NOTE: Numbers in parentheses are former point values

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned
III. Operational Efficiencies 200 POINTS			
A. BOS Costs			
1. BOS Costs Per Paid Equivalent	30	30	(29) 23
2. RPM Costs Per Square Feet	40	(12) 25	40
Subtotal BOS Costs	70	(42) 55	(69) 63
B. Personnel Costs			
1. Ratio of Region HQ Costs to Total Costs	50	(.16) 50	(50) 45
2. Total G&A Per Paid Equivalent (Region/Depots)	30	(20) 25	30
3. Total Direct Costs Per Paid Equivalent at Depots	10	(.48) 10	(10) 2
4. Total Indirect Costs per Paid Equivalent at Depots	30	30	9
Subtotal Personnel Costs	120	(51) 115	(99) 86
C. Mission			
1. Dollar Value - Reimbursable Mission	10	10	7
Subtotal Mission	10	10	7
TOTAL OPERATIONAL EFFICIENCIES	200	(103) 181	(175) 156

NOTE: Numbers in parentheses are former point values.

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned
IV. Expandability 100 POINTS			
A. Facility/Installation Expansion			
1. Additional Personnel in Present Space	40	40	30
2. Excess Space for Expansion Sq. Ft.	40	0	40
Subtotal Facility Expansion	80	40	70
B. Mobilization Expansion			
1. Surge Capability	20	20	20
Subtotal Mobilization Expansion	20	20	20
TOTAL EXPANDABILITY	100	60	90
TOTAL FOR REGION HQ	1,000	(799) 879	(914) 895

NOTE: Numbers in parenthesis are former point values

Close Hold

DECISION FOR COBRA ANALYSIS

I. Percentages of personnel to move: OVERALL 25%

II. Projected moving dates:

Collocated Depots - Commensurate with Service dates

Stand-Alone Depots - FY 96 - 99

Close Hold

COMMUNITY INFORMATION

- DoD BRAC Selection Criteria #7:

"The ability of both the existing and potential receiving communities' infrastructure to support forces, missions, and personnel."

- An impact criteria.

- Issue: Can the community support our needs?

CLOSE HOLD

NAME OF ACTIVITY

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A
Monthly Homeowner Costs (1996 Dollars)	XXXXXX County: $1,000 YYYYYY County: $ 900
Average Federal Salary Rate: GS 9, Step 5 (1996 Dollars)	$33,313
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate	XXXXXX County: 47.0% YYYYYY County: 42.3%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	2.2 - 2.5 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	3
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	2
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes / Yes / Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	480
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	3,297
1991	3,784
1992	5,347
1993	6,448

SUMMARY PAGE

ACTIVITY		COMMUNITY ECONOMICS AND TRANSPORTATION RATING			
		Bond Rating Score	Owner Costs Score	Transportation Score	Total Score
Contract Management					
XXXXX	XXXXXXXXX	25	20	30	75
XXXXX	XXXXXXXXXXXXXXXX	30	20	38	88
XXXXX	XXXXX	30	20	38	88
Distribution Region					
XXXXX	XXXXXXXXXXX	0	25	38	63
XXXXX	XXXXXXXXXXXXXX	30	20	6	56
XXXXX	XXXXXXXXXX	30	25	36	91
Distribution Depot: Collocated					
XXXX	XXXXXXXXXX	25	30	6	61
XXXX	XXXXXXXXXXX	25	25	20	70
XXXX	XXXXXXXXXXXXXXXXX	25	30	36	91
XXXX	XXXXXXXXXXXXXXXX	25	30	6	61
XXXX	XXXXXXXXXXXXXXXX	30	20	26	76
XXXX	XXXXXXXXX	30	25	32	87
XXXX	XXXXXXXXXXXX	25	30	8	63
XXXX	XXXXXXXXXXX	30	20	26	76
XXXX	XXXXXXXXXXXX	30	30	34	94
XXXX	XXXXXXXXXX	0	30	14	44
XXXX	XXXXXXXXXXXXXX	0	30	8	38
XXXX	XXXXXXXXXX	30	30	36	96
Distribution Depot: Stand Alone					
XXXX	XXXXXXXXXXX	25	30	36	91
XXXX	XXXXXXXXXXXX	30	25	36	91
XXXX	XXXXXXXXXXXXXXXX	30	25	36	91
XXXX	XXXXXXXXXXXXXXXX	30	25	24	79
XXXX	XXXXXXXXXXX	0	25	38	63
XXXX	XXXXXXXXXXXXXX	30	20	6	56
XXXX	XXXXXXXXXXXX	15	30	34	79
Inventory Control Points					
XXXX	XXXXXXXXXXXXX	30	25	36	91
XXXX	XXXXXXXXXXX	30	25	24	79
XXXX	XXXXXXXXXXX	30	20	28	78
Service Support Activities					
XXXX	XXXXXXXXXXXXXX	25	30	18	73
XXXX	XXXXXXXXXXXX	30	25	36	91
XXXX	XXXXXXXXXXXX	25	30	36	91
XXXX	XXXXXXXXXXXXX	30	25	36	91
XXXX	XXXXXXXX	0	30	6	36

ACTIVITY		GENERAL OBLIGATION BOND	
		Bond Rating	Bond Score
Contract Management			
XXXXX	XXXXXXXXX	A	25
XXXXX	XXXXXXXXXXXXXXX	Aa1	30
XXXXX	XXXXX	Aa1	30
Distribution Region			
XXXXX	XXXXXXXXXXX	none	0
XXXXX	XXXXXXXXXXXXXX	Aa	30
XXXXX	XXXXXXXXXX	Aa1	30
Distribution Depot: Collocated			
XXXX	XXXXXXXXX	A	25
XXXX	XXXXXXXXXXX	A	25
XXXX	XXXXXXXXXXXXXXXXX	A1	25
XXXX	XXXXXXXXXXXXXXXX	A1	25
XXXX	XXXXXXXXXXXXXXXX	Aa1	30
XXXX	XXXXXXXXX	Aa	30
XXXX	XXXXXXXXXXXXX	A	25
XXXX	XXXXXXXXXXX	Aaa	30
XXXX	XXXXXXXXXXXX	Aa	30
XXXX	XXXXXXXXXX	none	0
XXXX	XXXXXXXXXXXXXX	none	0
XXXX	XXXXXXXXXX	Aa	30
Distribution Depot: Stand Alone			
XXXX	XXXXXXXXXXX	A	25
XXXX	XXXXXXXXXXXXX	Aa1	30
XXXX	XXXXXXXXXXXXXXXXX	Aa	30
XXXX	XXXXXXXXXXXXXXXX	Aaa	30
XXXX	XXXXXXXXXXX	none	0
XXXX	XXXXXXXXXXXXXX	Aa	30
XXXX	XXXXXXXXXXXX	Ba	15
Inventory Control Points			
XXXX	XXXXXXXXXXXXX	Aa1	30
XXXX	XXXXXXXXXXX	Aaa	30
XXXX	XXXXXXXXXXX	Aaa	30
Service Support Activities			
XXXX	XXXXXXXXXXXXXX	A1	25
XXXX	XXXXXXXXXXXX	Aa1	30
XXXX	XXXXXXXXXXXX	A	25
XXXX	XXXXXXXXXXXXXX	Aa1	30
XXXX	XXXXXXXX	none	0

ACTIVITY		HOUSING OWNER COSTS Monthly Costs (1996 $)*	Owner Costs Score
Contract Management			
XXXXX	XXXXXXXXX	1005	20
XXXXX	XXXXXXXXXXXXXXXX	1350	20
XXXXX	XXXXX	1200	20
Distribution Region			
XXXXX	XXXXXXXXXXX	800	25
XXXXX	XXXXXXXXXXXXX	1100	20
XXXXX	XXXXXXXXXX	800	25
Distribution Depot: Collocated			
XXXX	XXXXXXXXXX	600	30
XXXX	XXXXXXXXXXX	800	25
XXXX	XXXXXXXXXXXXXXXXX	700	30
XXXX	XXXXXXXXXXXXXXXX	650	30
XXXX	XXXXXXXXXXXXXXXX	1050	20
XXXX	XXXXXXXXX	750	25
XXXX	XXXXXXXXXXXXX	640	30
XXXX	XXXXXXXXXXX	1000	20
XXXX	XXXXXXXXXXXX	800	30
XXXX	XXXXXXXXXX	650	30
XXXX	XXXXXXXXXXXXXX	700	30
XXXX	XXXXXXXXXX	609	30
Distribution Depot: Stand Alone			
XXXX	XXXXXXXXXXX	700	30
XXXX	XXXXXXXXXXXXX	800	25
XXXX	XXXXXXXXXXXXXXXXX	800	25
XXXX	XXXXXXXXXXXXXXXX	800	25
XXXX	XXXXXXXXXXX	800	25
XXXX	XXXXXXXXXXXXXX	1200	20
XXXX	XXXXXXXXXXXX	600	30
Inventory Control Points			
XXXX	XXXXXXXXXXXXX	800	25
XXXX	XXXXXXXXXXX	800	25
XXXX	XXXXXXXXXXX	1100	20
Service Support Activities			
XXXX	XXXXXXXXXXXXXX	644	30
XXXX	XXXXXXXXXXXX	845	25
XXXX	XXXXXXXXXXXX	779	30
XXXX	XXXXXXXXXXXXX	845	25
XXXX	XXXXXXXX	642	30

* These costs represent location where highest number of employees live.

CLOSE HOLD

ACTIVITY		TRANSPORTATION							
		Public Service	Air Hub	Main	Spur	Four Lane	Two Lane	Road Total	Transportation Score
Contract Management									
XXXXX	XXXXXXXXX	10	10	4	0	6	0	10	30
XXXXX	XXXXXXXXXXXXXXX	10	10	4	4	4	6	18	38
XXXXX	XXXXX	10	10	4	4	4	6	18	38
Distribution Region									
XXXXX	XXXXXXXXXXX	10	10	4	2	6	6	18	38
XXXXX	XXXXXXXXXXXXX	0	0	2	4	0	0	6	6
XXXXX	XXXXXXXXXX	10	10	4	4	6	2	16	36
Distribution Depot: Collocated									
XXXX	XXXXXXXXX	0	0	0	0	4	2	6	6
XXXX	XXXXXXXXXXX	10	0	4	0	0	6	10	20
XXXX	XXXXXXXXXXXXXXXXX	10	10	4	2	6	4	16	36
XXXX	XXXXXXXXXXXXXXX	0	0	2	0	0	4	6	6
XXXX	XXXXXXXXXXXXXXX	10	10	4	0	2	0	6	26
XXXX	XXXXXXXXX	10	10	2	4	6	0	12	32
XXXX	XXXXXXXXXXXXX	0	0	2	0	0	6	8	8
XXXX	XXXXXXXXXXX	10	10	4	2	0	0	6	26
XXXX	XXXXXXXXXXXX	10	10	4	4	6	0	14	34
XXXX	XXXXXXXXXX	10	0	2	2	0	0	4	14
XXXX	XXXXXXXXXXXXXX	0	0	2	0	2	4	8	8
XXXX	XXXXXXXXXX	10	10	4	0	6	6	16	36
Distribution Depot: Stand Alone									
XXXX	XXXXXXXXXXX	10	10	4	0	6	6	16	36
XXXX	XXXXXXXXXXXX	10	10	4	4	6	2	16	36
XXXX	XXXXXXXXXXXXXXXXX	10	10	4	2	6	4	16	36
XXXX	XXXXXXXXXXXXXXX	0	10	4	4	6	0	14	24
XXXX	XXXXXXXXXXX	10	10	4	2	6	6	18	38
XXXX	XXXXXXXXXXXXXX	0	0	2	4	0	0	6	6
XXXX	XXXXXXXXXXXX	10	10	4	4	6	0	14	34
Inventory Control Points									
XXXX	XXXXXXXXXXXXX	10	10	4	4	6	2	16	36
XXXX	XXXXXXXXXXX	0	10	4	4	6	0	14	24
XXXX	XXXXXXXXXXX	10	10	2	4	0	2	8	28
Service Support Activities									
XXXX	XXXXXXXXXXXXXX	10	0	4	2	2	0	8	18
XXXX	XXXXXXXXXXXX	10	10	4	4	6	2	16	36
XXXX	XXXXXXXXXXXX	10	10	4	0	6	6	16	36
XXXX	XXXXXXXXXXXXX	10	10	4	4	6	2	16	36
XXXX	XXXXXXXX	0	0	2	0	2	2	6	6

DEFENSE DISTRIBUTION DEPOTS/REGIONS

EXCESS CAPACITY

AND

MILITARY VALUE

PRESENTED BY: MS. CHRISTINA DORRIS

16 DECEMBER 1994

Close Hold

AGENDA

- Excess Capacity and Military Value Results
  - » Stand-Alone Depots
  - » Collocated Depots
  - » Total Excess Capacity Analysis
  - » Region HQ

Close Hold

STAND-ALONE DEPOTS

EXCESS CAPACITY

AND

MILITARY VALUE

Close Hold

EXCESS CAPACITY ANALYSIS
STANDALONE DEPOTS

1. HOW MANY ATTAINABLE CUBIC FEET OF STORAGE EXIST?	269M
2. WHAT IS THE OCCUPIED CUBIC FEET OF STORAGE SPACE?	218M
3. HOW MANY ATTAINABLE CUBIC FEET OF BULK STORAGE SPACE EXISTS?	206M
4. HOW MANY CUBIC FEET OF BULK SPACE IS UTILIZED?	170M
5. HOW MANY BIN LOCATIONS EXIST?	4,481,387.00
6. HOW MANY BIN LOCATIONS ARE UTILIZED?	2,846,160.00
7. HOW MANY RACK LOCATIONS EXIST?	1,043,463.00
8. HOW MANY RACK LOCATIONS ARE UTILIZED?	699,193.00
9. HOW MANY ACF (000's) OF OUTSIDE/IMPROVED EXIST?	86,163.00
10. HOW MANY OCF (000's) OF OUTSIDE/IMPROVED IS UTILIZED?	37,152.00

Close Hold

EXCESS CAPACITY ANALYSIS
STANDALONE DEPOTS

11. WHAT IS THE AVERAGE DAILY THRUPUT CAPACITY	82,169
ISSUES	66,153
RECEIPTS	15,337
EACHES	679
12. WHAT IS THE MAXIMUM THRUPUT CAPACITY WITH UNCONSTRAINED RESOURCES?	211,522
13. IS THERE EXPANSION CAPABILITIES IN BUILDABLE ACRES?	1,518

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
I. Mission Scope 290 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	25	25	25	25	25	25	25
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission							
1. % Workload Supporting							
a. Maintenance Activity	0	0	0	0	0	0	0
b. Other Local Installation	15	0	15	0	0	8	0
c. 100 Mile Customer	10	1	1	3	0	1	10
d. 300 Mile Customer	5	1	2	5	1	0	0
e. All others	70	69	58	39	69	70	61
C. Operational Readiness							
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in the Concepts of Operations	100	100	0	0	0	0	100
2. Distance Depot to:							
a. Aerial POE	20	20	2	8	1	1	10
b. Water POE	20	7	2	14	3	2	20
TOTAL MISSION SCOPE	290	248	130	119	124	132	251

Close Hold

MILITARY VALUE MISSION SCOPE/IC1

Question VB38 - Does your depot have a *UNIQUE* War-time or contingency *OVER* and *ABOVE* role (e.g.., CCP, ALOC operations, van stuffing, DVD receipts) established in approved concept of operation that support contingencies?

SOURCE: FABEP & Distribution Concept of Operations

(Page 2 of Concept of Operations)

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility	20	5	3	5	6	4	6
2. Condition of Depot Facility & Satellite Storage	100	60	78	90	84	88	80
3. % of Facilities							
a. Permanent	15	8	15	14	13	9	14
b. Semi-Permanent	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0
4. Unique Ops Facilities	10	10	0	10	10	10	10
5. Storage Capacity in ACF In 000's	150	134	55	53	65	61	150
6. Specialized Storage Facilities Hazardous in 000's	10	0	0	9	4	10	3
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation	150	150	59	55	63	51	101
B. Location Suitability							
i. Distance From Depot							
a. Rail	0	0	0	0	0	0	0
b. Water	10	1	1	10	6	0	6
c. Surface	0	0	0	0	0	0	0
d. Air	10	2	10	1	7	1	7
TOTAL MISSION SUITABILITY	475	370	221	246	258	233	376

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	35	30	31	35	31	22	29
2. RPM Costs Per Square Foot	35	23	32	28	24	35	15
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5	15	9	7	9	7
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	7	7	10	10	7	15
TOTAL OPERATIONAL EFFICIENCIES	100	65	86	82	73	73	66

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's	85	44	23	10	24	33	85
2. Buildable Acres	25	10	0	0	4	25	9
3. Limitations on Expansion (Environmental, Historical, etc.)	5	5	5	5	5	0	0
B. Mobilization Expansion							
1. Surge Capability							
a. Single 8-hr Shift	10	9	2	3	3	4	10
b. Second 8-hr Shift	10	9	2	3	3	4	10
TOTAL EXPANDABILITY	135	77	32	20	40	67	114
TOTAL POINTS FOR STANDALONE DEPOTS	1000	759	468	467	495	505	808

Close Hold

RACK N' STACK - STAND-ALONE DEPOTS

DEPOT MIL VALUE ANALYSIS NUMBER	RANKING
1	2
2	5
3	6
4	4
5	3
6	1

CONCLUSION: MILITARY VALUE Analysis results dovetail Concept of Operations

Close Hold

COLLOCATED DEPOTS

EXCESS CAPACITY

AND

MILITARY VALUE

Close Hold

EXCESS CAPACITY ANALYSIS
COLLOCATED DEPOTS

1. HOW MANY ATTAINABLE CUBIC FEET OF STORAGE EXIST?	260M
2. WHAT IS THE OCCUPIED CUBIC FEET OF STORAGE SPACE?	191M
3. HOW MANY ATTAINABLE CUBIC FEET OF BULK STORAGE SPACE EXISTS?	182M
4. HOW MANY CUBIC FEET OF BULK SPACE IS UTILIZED?	136M
5. HOW MANY BIN LOCATIONS EXIST?	4,248,478
6. HOW MANY BIN LOCATIONS ARE UTILIZED?	2,140,939
7. HOW MANY RACK LOCATIONS EXIST?	1,517,079
8. HOW MANY RACK LOCATIONS ARE UTILIZED?	1,078,726

EXCESS CAPACITY ANALYSIS
COLLOCATED DEPOTS

9. HOW MANY ACF OF OUTSIDE/IMPROVED EXIST?	155,014
10. HOW MANYOCF OF OUTSIDE/IMPROVED IS UTILIZED?	89,510
11. WHAT IS THE THRUPUT CAPACITY (ISSUES & RECEIPTS)?	66,112
ISSUES	40,138
RECEIPTS	21,304
EACHES	4,670
12. WHAT IS THE MAXIMUM THRUPUT CAPACITY WITH UNCONSTRAINED RESOURCES?	177,753
13. IS THERE EXPANSION CAPABILITIES IN BUILDABLE ACRES?	5,809

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	25	25	25	25	25	25	25	25	25
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission									
1. Percent Workload Supporting									
a. Maintenance Activity	100	9	51	83	95	33	19	59	48
b. Local Installation	25	5	12	6	8	21	15	17	4
c. 100 Mile Customer	20	20	0	3	0	8	19	2	1
d. 300 Mile Customer	10	0	0	0	0	4	1	1	0
e. Worldwide Customer	5	4	4	2	1	1	2	2	5
2. Special Transportation - Stock	25	0	25	0	25	25	25	0	0
C. Operational Readiness									
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in Concepts of Operations	40	0	0	0	0	0	0	0	0
2. Distance Depot to:									
a. Aerial POE	10	5	6	10	2	7	7	3	0
b. Water POE	10	9	0	9	2	5	3	1	3
SUBTOTAL MISSION SCOPE	295	103	147	162	185	153	141	134	111

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	9 Points Earned	10 Points Earned	11 Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
I. Mission Scope 295 POINTS										
A. Current/Future Mission										
1. DoD Essentiality	25	25	25	25	25	25	25	25	25	25
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission										
1. Percent Workload Supporting										
a. Maintenance Activity	100	16	57	55	61	43	100	59	23	27
b. Local Installation	25	6	5	25	2	9	3	6	21	10
c. 100 Mile Customer	20	0	4	0	3	3	0	3	5	0
d. 300 Mile Customer	10	10	2	0	0	1	1	1	1	4
e. Worldwide Customer	5	3	3	2	4	4	1	3	3	4
2. Special Transportation - Stock	25	25	25	25	25	25	25	0	0	25
C. Operational Readiness										
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in Concepts of Operations	40	0	0	0	0	0	0	0	0	0
2. Distance Depot to:										
a. Aerial POE	10	4	9	9	8	8	8	9	10	8
b. Water POE	10	5	9	7	3	8	5	8	10	8
SUBTOTAL MISSION SCOPE	295	119	163	174	156	151	194	138	123	136

Close Hold

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	4	9	8	8	4	5	4	8
2. Condition of Depot Facility & Satellite Storage	100	96	79	96	81	86	82	93	92
3. Percent of Facilities									
a. Permanent	15	15	10	15	14	14	13	15	9
b. Semi-Permanent	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities	25	25	25	25	25	25	25	25	25
5. Storage Capacity in ACF In 000s	100	13	53	43	8	33	51	63	89
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	0	1	5	0	0	4	5	5
b. Freeze/Chill	5	0	0	0	0	0	3	0	0
c. Hardstand	10	0	2	3	1	0	1	0	0
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization	100	17	40	43	15	4	78	58	51
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	15	15	0	3	15	12	9	13
b. Water	15	14	0	13	15	12	15	13	11
c. Surface	0	0	0	0	0	0	0	0	0
d. Air	15	4	11	13	11	0	14	11	15
SUBTOTAL MISSION SUITABILITY	445	203	246	264	182	193	302	296	318

Close Hold

Data Element	MIL Value	9 Points Earned	10 Points Earned	11 Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
II. Mission Suitability 445 POINTS										
A. Suitable Facility										
1. Average Age of Facility	20	7	6	4	5	9	5	4	4	7
2. Condition of Depot Facility & Satellite Storage	100	96	80	80	81	92	85	81	80	90
3. Percent of Facilities										
a. Permanent	15	14	15	14	14	15	15	13	13	15
b. Semi-Permanent	0	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities	25	25	25	25	0	25	25	0	25	0
5. Storage Capacity in ACF In 000s	100	78	57	85	17	62	64	11	100	52
6. Specialized Storage Facilities In 000s										
a. Hazardous	25	8	2	7	8	5	11	0	12	25
b. Freeze/Chill	5	1	3	0	0	0	0	0	5	0
c. Hardstand	10	2	3	7	1	1	10	1	1	3
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization	100	41	19	21	34	45	40	27	100	10
B. Location Suitability										
1. Distance From Depot										
a. Rail	15	15	15	15	3	15	15	15	15	15
b. Water	15	9	13	11	15	12	9	15	15	11
c. Surface	0	0	0	0	0	0	0	0	0	0
d. Air	15	11	10	15	10	15	13	12	15	13
SUBTOTAL MISSION SUITABILITY	445	307	247	283	187	295	292	179	385	242

Close Hold

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
1. BOS Costs Per Paid Equivalent	45	8	5	6	31	12	6	14	10
2. RPM Costs Per Square Foot	45	24	3	25	0	37	31	36	29
B. Transportation Costs									
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	11	14	11	11	0	11	10	11
2. Actual Second Destination TransportationCosts by Ton for Off Base Issues	15	13	14	12	7	14	13	0	9
SUBTOTAL OPERATIONAL EFFICIENCIES	120	56	37	53	49	63	60	59	59
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
1. Excess Storage Capacity in Attainable Cubic Feet	90	11	22	36	4	45	42	17	75
2. Buildable Acres	25	0	0	0	2	4	0	0	2
3. Limitations on Expansion	5	5	5	0	5	0	0	5	5
a. Environmental									
b. Historical									
c. Other									
B. Mobilization Expansion									
1. Surge Capability									
a. Single 8-hr Shift	10	2	8	2	1	2	7	6	4
b. Second 8-hr Shift Authorized	10	2	10	3	1	2	8	7	5
SUBTOTAL EXPANDABILITY	140	20	45	41	13	52	57	35	91
TOTAL POINTS-COLLOCATED DEPOTS	1000	382	475	520	429	461	560	525	578

Close Hold

Data Element	MIL Value	9 Points Earned	10 Points Earned	11 Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
III. Operational Efficiencies 120 POINTS										
A. Operating Costs										
1. BOS Costs Per Paid Equivalent	45	33	20	12	9	14	14	15	13	45
2. RPM Costs Per Square Foot	45	32	26	33	19	29	31	26	25	45
B. Transportation Costs										
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	9	11	3	12	9	3	13	9	15
2. Actual Second Destination TransportationCosts by Ton for Off Base Issues	15	11	15	14	14	11	14	12	7	15
SUBTOTAL OPERATIONAL EFFICIENCIES	120	84	73	62	54	63	63	67	53	120
IV. Expandability 140 POINTS										
A. Facility/Installation Expansion										
1. Excess Storage Capacity in Attainable Cubic Feet	90	19	13	57	13	39	60	7	90	59
2. Buildable Acres	25	25	0	15	0	5	18	0	0	0
3. Limitations on Expansion	5	5	5	5	5	5	5	5	5	5
a. Environmental										
b. Historical										
c. Other										
B. Mobilization Expansion										
1. Surge Capability										
a. Single 8-hr Shift	10	3	1	1	2	2	2	1	10	0
b. Second 8-hr Shift Authorized	10	4	2	2	3	5	3	1	9	1
SUBTOTAL EXPANDABILITY	140	56	21	79	23	56	88	15	114	65
TOTAL POINTS-COLLOCATED DEPOTS	1000	566	504	598	421	566	636	398	675	563

Close Hold

BRAC 95 AVAILABLE LAND

ACTIVITY	INSTALLATION UNRESTRICTED ACRES	AVAILABLE UNRESTRICTED ACRES
COLLOCATED:		
DDAA	1468	1468
DDAG	1635	0
DDBC	3240	296
DDCN	1100	0
DDCT	2682	130
DDDC	137	0
DDJF	683	0
DDLP	1875	1223
DDMC	436	0
DDNV	0	0
DDOO	30	0
DDOU(HILL)	2672	20
DDPW	0	0
DDRT	2139	2080
DDST	962	146
DDTP	872	10
DDWG	502	446

Close Hold

COLLOCATED DEPOTS
MILITARY VALUE
RACK N' STACK

DEPOT NUMBER	RACK N' STACK
1	17
2	12
3	10
4	14
5	13
6	8
7	9
8	4
9	5
10	11
11	3
12	15
13	5
14	2
15	16
16	1
17	7

CONCLUSION: Follow Service Lead to fullest extent possible.

EXCESS CAPACITY ANALYSIS
FOR ALL THE DEPOTS

1. HOW MANY ATTAINABLE CUBIC FEET (000's) OF STORAGE EXIST?		617,560
STANDALONES	269,251	
COLLOCATED	259,532	
SITES	39,993	
BRAC'D DEPOTS & SITES	48,784	
2. WHAT IS THE OCCUPIED CUBIC FEET (000's) OF STORAGE SPACE?		450,139
STANDALONES	217,502	
COLLOCATED	191,004	
SITES	13,163	
BRAC'D DEPOTS & SITES	28,470	
3. HOW MANY ATTAINABLE CUBIC FEET OF BULK STORAGE SPACE EXISTS?		387,497
4. HOW MANY CUBIC FEET OF BULK SPACE IS UTILIZED?		305,949
5. HOW MANY BIN LOCATIONS EXIST?		8,729,865
6. HOW MANY BIN LOCATIONS ARE UTILIZED?		4,987,099
7. HOW MANY RACK LOCATIONS EXIST?		2,560,542
8. HOW MANY RACK LOCATIONS ARE UTILIZED?		1,777,919

Close Hold

EXCESS CAPACITY ANALYSIS
FOR ALL THE DEPOTS

9. HOW MANY NSF OF OUTSIDE/IMPROVED HARDSTAND EXIST?		241,77M
10. HOW MANY NSF OF OUTSIDE/IMPROVED HARDSTAND IS UTILIZED?		126,662M
11. WHAT IS THE AVERAGE DAILY THRUPUT CAPACITY		148,281
ISSUES	106,292	
RECEIPTS	36,641	
EACHES	5,349	
12. WHAT IS THE MAXIMUM THRUPUT CAPACITY WITH UNCONSTRAINED RESOURCES?		389,275
13. IS THERE EXPANSION CAPABILITIES IN BUILDABLE ACRES?		7,327

Close Hold

DISTRIBUTION REGION HQ

MILITARY VALUE

Close Hold

DISTRIBUTION REGIONS EXCESS CAPACITY

	REGION A	REGION B
1. How much administrative space exists at the Distribution Region HQ?	208,472	185,431
2. Additional personnel in present space?	753	556

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned
I. Mission Scope 400 POINTS			
A. Current/Future Mission			
1. DoD Essentiality	100	100	100
2. Other DoD Activity Performing Same Mission	100	100	100
3. Unique Missions	25	25	25
4. % Region HQ Business Expended in Liaison with DLA & Service ICPs	50	50	50
Subtotal Current/Future Mission	275	275	275
B. Mission Breadth			
1. Depots Reporting to Region HQ	20	20	18
2. Paid Equiv. in Depots Receiving Support Service From Region HQ	10	10	9
3. Vol. of Business (Depots)	20	20	15
4. No. NSNs Stored at Depots	10	10	9
5. No. Attainable Cubic Feet Storage Space	15	15	15
6. $ Value Inventory Stored at Depots	10	9	10
7. % Business Expended in Negotiation of Agreements	15	15	14
8. Support to Non-DoD	25	25	25
Subtotal Mission Breadth	125	124	115
TOTAL MISSION SCOPE	400	399	390

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned
II. Mission Suitability 300 POINTS			
A. Location Suitability			
1. Advantages of Present Location	125	125	125
2. Access to Transportation			
a. Air	20	5	20
b. Bus	0	0	0
c. Train	5	5	3
3. Distance From HQ to Each Depot	25	25	13
Subtotal Location Suitability	175	160	161
B. Facility Suitability			
1. Age of Occupied Buildings	25	3	(5) 6
2. Condition of Occupied Buildings - BMAR Dollars	100	(74) 77	93
Subtotal Facility Suitability	125	(77) 80	(98) 99
TOTAL MISSION SUITABILITY	300	(237) 240	(259) 260

NOTE: Numbers in parentheses are former point values

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned
III. Operational Efficiencies 200 POINTS			
A. BOS Costs			
1. BOS Costs Per Paid Equivalent	30	30	(29) 23
2. RPM Costs Per Square Feet	40	(12) 25	40
Subtotal BOS Costs	70	(42) 55	(69) 63
B. Personnel Costs			
1. Ratio of Region HQ Costs to Total Costs	50	(.16) 50	(50) 45
2. Total G&A Per Paid Equivalent (Region/Depots)	30	(20) 25	30
3. Total Direct Costs Per Paid Equivalent at Depots	10	(.48) 10	(10) 2
4. Total Indirect Costs per Paid Equivalent at Depots	30	30	9
Subtotal Personnel Costs	120	(51) 115	(99) 86
C. Mission			
1. Dollar Value - Reimbursable Mission	10	10	7
Subtotal Mission	10	10	7
TOTAL OPERATIONAL EFFICIENCIES	200	(103) 181	(175) 156

NOTE: Numbers in parentheses are former point values.

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned
IV. Expandability 100 POINTS			
A. Facility/Installation Expansion			
1. Additional Personnel in Present Space	40	40	30
2. Excess Space for Expansion Sq. Ft.	40	0	40
Subtotal Facility Expansion	80	40	70
B. Mobilization Expansion			
1. Surge Capability	20	20	20
Subtotal Mobilization Expansion	20	20	20
TOTAL EXPANDABILITY	100	60	90
TOTAL FOR REGION HQ	1,000	(799) 879	(914) 895

NOTE: Numbers in parenthesis are former point values

Close Hold

DECISION FOR COBRA ANALYSIS

I. Percentages of personnel to move: OVERALL 25%

II. Projected moving dates:

Collocated Depots - Commensurate with Service dates

Stand-Alone Depots - FY 96 - 99

Close Hold

Changes to Military Value Questions

STAND-ALONE DEPOTS:

ACTION 1: Delete question IIIA3 - What is the depot's total dollar value of all reimbursable missions? (10 Points)

RATIONALE: All reimbursables could not be captured on an equal playing field. Since credit for reimbursables are included in other answers in the Operational Efficiencies and Mission Suitability sections, it is not necessary to award additional points to this specific question. Reimbursable mission information will be retained for information only in lieu of military value points.

POINTS MOVEMENT: Equal distribution to IIIA1 (BOS) and IIIA2 (RPM)

Changes to Military Value Question

COLLOCATED DEPOTS

ACTION 1: Delete Question IIIA3: Same as Stand-Alone Depots

RATIONALE: All reimbursables could not be captured on an equal playing field. Since credit for reimbursables are included in other answers in the Operational Efficiencies and Mission Suitability sections, it is not necessary to award additional points to this specific question. Reimbursable mission information will be retained for information only in lieu of military value points.

POINTS MOVEMENT: Same as Stand-Alone Depots

ACTION 2: Delete question IIIA4 - If any unique ADP systems must be maintained after DSS is developed, what are the annual costs of maintaining these unique systems? (10 Points)

RATIONALE: No lower level distribution system will be maintained after deployment of DSS per DDSC. Cost will be nonexistent.

POINTS MOVEMENT: Move points in equal amounts to question IIIA1 (BOS) and IIIA2 (RPM)

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

18 JAN 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 19 Dec 94

I. PURPOSE: To provide the BRACEG new Defense Contract Management District (DCMD) scenarios and to acquire a closure/realignment decision on DCMDs from the BRACEG (enclosure 2). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION: DCMD scenarios--

A. There is space to accommodate merging one district into the remaining two districts in all three districts if this option was recommended.

B. For total military value DCMD Northeast is highest and DCMD South is lowest.

C. If a decision is made to retain DCMD West, we will have to relook the decision in BRAC 93 to move them to Long Beach and it appears doubtful if anything will be offered prior to BRAC 95 recommendations. The Navy has still not made a firm commitment as to DCMD West's housing arrangement at Long Beach.

D. Reaccomplished overhead staffing recommendations (per the 16 Dec 94 BRACEG meeting) were presented for the BRACEG review. Scenarios presented (using the revised overhead staffing recommendations) included merging all DCMDs into one and included another which merged the Defense Contract Management Command International (DCMCI) into two remaining districts. Reductions applicable to both the Program Objective Memorandum (POM) and BRAC savings were included.

E. There was serious concern about establishing one large DCMC megacenter. Issues such as span of control, customer interfacing, centers of excellence and potentially increasing costs make a two district scenario much less risky, but still difficult.

F. The Cost of Base Realignment Action (COBRA) scenario eliminating DCMD West is based on a move from their current location, El Segundo, even though the BRAC 93 recommendation moves DCMD West to Long Beach. This is due to the fact that Navy has not provided any information relative to an alternate location in Long Beach.

G. The BRACEG recommended retaining DCMD Northeast and DCMD West and to consolidate the DCMD South into the remaining two districts. The discussion focused on the following:

1. The determination to retain two DCMDs was based on:

a. The span of control of 90 to 1 if all the DCMDs were consolidated would be too high. Retaining two DCMDs would result in a more reasonable span of control thereby minimizing mission risk and would provide the commanders opportunities to continue their catalyst for change roles. Reducing to two DCMDs provides opportunity to reduce the ratio of HQ staff to Defense Contract Management Area Operation (DCMAO) and Defense Plant Representative Office (DPRO) personnel. At least two DCMDs would also meet requirements of the approved concept of operations.

b. One consolidated DCMD on either the west coast or east coast, due to time zones, would provide DCMD leadership with a minimum mutual business hours window. Daily communications would become difficult and travel costs would be extremely high.

c. The DCMD West should be retained due to the concentration of the DCMAOs and DPROs on the west coast.

2. The determination to retain DCMD Northeast or South was based on:

a. DCMD Northeast attained the highest points in the military value analysis.

b. About 25 percent more oversight of contractors is currently accomplished in DCMD Northeast than DCMD South. Total obligated contract dollar values is greater in DCMD Northeast.

c. There is a higher concentration of DCMAOs and DPROs in the Northeast due to contractor presence there. As a result, in a three district configuration, the proximity of the DCMD HQ to the DCMAOs/Defense Plant Representative Offices (DPROs) is much greater in DCMD Northeast than in DCMD South.

d. Although the DCMD Northeast supports its field personnel with a lower headquarters to field ratio than DCMD South, DCMD Northeast has a larger managerial and administrative infrastructure in place. If DCMD Northeast were to close, DCMD South would have to be staffed-up considerably more than DCMD Northeast.

e. Retaining staff in lieu of hiring new employees (especially in light of past experience which indicated people do not want to move) is important. DCMD Northeast has the larger staff and could be stretched further.

H. Splitting DCMCI and merging it into DCMDN/DCMDW reduces the DCMCI staffing to 41 from 83 (POM reduces staffing to 69). There was concern that splitting the activity would result in the loss of significant functional, programming and budgeting expertise. Generally, the BRACEG felt the activity should not be split. They were divided relative to whether DCMCI should remain in Ohio or be realigned and merged with a DCMD.

III. DECISIONS REACHED: Recommend to the Director that DCMD Northeast and DCMD West be retained, and DCMD South be disestablished.

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

19 DECEMBER 1994
0830-1010

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	RADM Vincent
AQC	Mr. Scott
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Burke
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMDI	COL McKenna
CAAG	Mr. McGinty
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

Encl

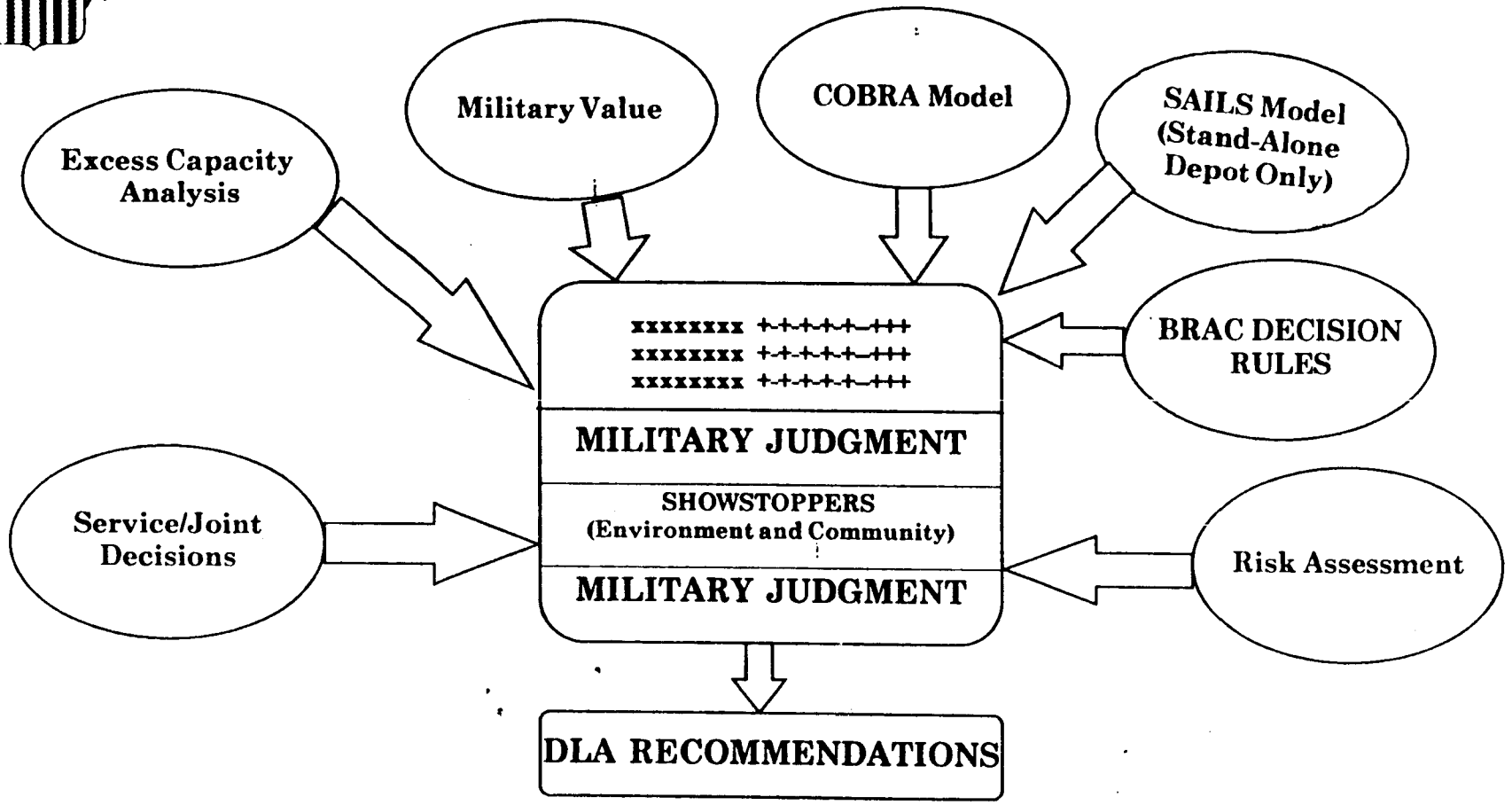
DEFENSE CONTRACT MANAGEMENT DISTRICTS

DECISION MEETING

PRESENTED BY:
LUCY DARIS
19 DEC 94

Close Hold

DLA BRAC EVALUATION TOOLS



Close Hold

DLA BRAC 95 DECISION RULES

- Consistent with the law, base decisions on the DoD Force Structure Plan and the DoD Selection Criteria
- Achieve an infrastructure consistent with the DLA Strategic Plan and Business Areas Concepts of Operations
- Consistent with above, seek leanest, most cost-effective infrastructure by (not in rank order):
  - » Minimize infrastructure costs;
  - » Close as a top priority;
  - » Eliminate duplications;
  - » Maximize use of shared overhead;
  - » Optimize use of remaining DLA space;

Close Hold

DLA BRAC 95 DECISION RULES (con't)

» Maximize cross-Service utilization of bases and support;

» Get out of leased space and on to DoD-owned installations

- Military judgment will be the overarching criteria for all decisions--Optimally satisfy the 4 military value criteria by balancing outputs of all analyses to achieve maximum military benefit.

DCMD EXCESS CAPACITY

	WEST	SOUTH	NORTH
Existing Admin Space (sq ft)	124,867	106,438	142,769
Additional people in Existing Space	352	374	525
Other Warehouse Storage Space (sq ft)	64,628	NA	NA
Utilization Rate Other Warehouse Storage Space	79%	NA	NA

Close Hold

MILITARY VALUE TOTALS
21 NOV 94

	WEST	SOUTH	NORTH
I. TOTAL MISSION SCOPE	126	132	171
II. TOTAL MISSION SUITABILITY	280	211	248
III. TOTAL OPERATIONAL EFFICIENCIES	239	276	310
IV. TOTAL EXPANDABILITY	45	54	43
MILITARY VALUE TOTAL	690	673	772

Close Hold

DCMC POSITIONS

	SEP '94	PROJECTED	REDUCTION
DCMDs	830	567	32%
DCMCI	83	41*	50%
DCMC HQ	133	118	11%
TOTAL	1046	726	31%

* reduced more than POM

RATIOS

		% of Population Serviced
DCMDs	Current	5.9%
DCMDs	Projected	4%
Total DCMC	Currrent	7.5%
	Projected	5.2%

DCMD ALTERNATIVES

RISK ASSESSMENT

ALTERNATIVES *	REDUCES # OF DCMDS	REDUCES OVERHEAD	DISESTAB-LISHMENT	FITS APPROVED CONCEPT	RISK MINIMAL	RISK MODERATE	RISK HIGH
CONSOLIDATED DCMD							
NORTH	Y	Y	Y	NO			x
SOUTH	Y	Y	Y	NO			X
WEST	Y	Y	Y	NO			X
TWO DISTRICTS							
NORTH & SOUTH	Y	Y	Y	YES		X	
NORTH & WEST	Y	Y	Y	YES		X	
SOUTH & WEST	Y	Y	Y	YES		X	

* EXCLUDES INTERNATIONAL

TWO DISTRICTS

Scenario:	DCMD 30 (South West)	DCMD 31 (North West)	DCMD 32 (North South)
Start Year	1996	1996	1996
End Year	1998	1998	1998
ROI Year	1999	Immediate	Immediate
NPV (20 Yrs) $M	-70.3	-72.2	-113.3
Steady State Savings ($M)(Yr)	5.8 (99)	5.7 (99)	8.3 (99)
BOS/COMM ($M)	0.9	0.9	1.6
RPMA ($M)	0.5	0.6	2.3
Personnel- Civ&Mil ($M)	4.3	4.3	4.4
POM Change	-162	-162	-162
Military Change	-3	-2	-4
Civilian Change	-101	-101	-101
Military Realigned	5	3	9
Civilian Realigned	96	40	43
One-time Costs ($M)	5.7	3.8	4.6
Construction	0.0	0.0	0.0
Personnel	0.3	0.2	0.2
Civ RIF	0.2	0.1	0.1
New Hires	0.0	0.0	0.0
Unemployment	0.0	0.0	0.0
Overhead	1.7	1.4	1.9
Moving	3.3	1.9	2.2
Civilian	2.3	1.0	1.2
PPS	0.9	0.9	0.9
Freight	0.0	0.0	0.0
Other	0.4	0.2	0.3
HAP/RSE	0.4	0.4	0.3
1 Time Unique	0.0	0.0	0.0

Close Hold

CONSOLIDATED DCMDs

	NORTH	SOUTH	WEST
Scenario:	DCMD 27	DCMD 28	DCMD 29
Start Year	1996	1996	1996
End Year	1998	1998	1998
ROI Year	1999	1999	2002
NPV (20 Yrs) $M	-107.5	-104.1	-53.4
Steady State Savings ($M)(Yr)	8.6 (99)	8.5 (99)	5.4 (99)
BOS/COMM ($M)	1.3	1.1	0.9
RPMA ($M)	2.9	2.8	0.1
Personnel- Civ&Mil ($M)	4.4	4.6	4.4
POM Change	-162	-162	-162
Military Change	-6	-7	-5
Civilian Change	-101	-101	-101
Military Realigned	12	14	8
Civilian Realigned	184	240	237
One-time Costs ($M)	15.0	17.0	18.1
Construction	14.6	4.9	6.1
Personnel	0.5	0.6	0.6
Civ RIF	0.3	0.3	0.3
New Hires	0.0	0.0	0.0
Unemployment	0.1	0.1	0.1
Overhead	3.4	3.6	3.1
Moving	5.3	6.2	6.8
Civilian	4.3	5.2	5.8
PPS	0.9	0.9	0.9
Freight	0.0	0.0	0.0
Other	1.2	1.7	1.6
HAP/RSE	0.5	0.7	0.7
1 Time Unique	0.7	1.0	1.0

Close Hold

DCMD ALTERNATIVES

RISK ASSESSMENT

ALTERNATIVES	REDUCES # OF DCMDS	REDUCES OVERHEAD	DISESTAB-LISHMENT	FITS APPROVED CONCEPT	RISK		
					MINIMAL	MODERATE	HIGH
CONSOLIDATED DCMD & DCMCI							
NORTH	Y	Y	Y	NO			X
SOUTH	Y	Y	Y	NO			X
WEST	Y	Y	Y	NO			X
TWO DISTRICTS & 1/2 DCMCI each							X
NORTH & SOUTH	Y	Y	Y	YES			X
NORTH & WEST	Y	Y	Y	YES			X
SOUTH & WEST	Y	Y	Y	YES			X
DCMCI MERGED	N	Y	Y	YES			X
all positions eliminated							

TWO DISTRICTS (incorporating DCMCI)

	S & W		N & W		N & S	
Scenario:	DCMD 43AD		DCMD 44A		DCMD 45AD	
Start Year	1996		1996		1996	
End Year	1998		1998		1998	
ROI Year	1999		1999		Immediate	
NPV (20 Yrs) $M	-116.9		-120.0		-162.0	
Steady State Savings ($M)(Yr)	9.6 (99)		9.6 (99)		12.2 (99)	
BOS/COMM ($M)		3.2		3.2		3.9
RPMA ($M)		0.6		0.8		2.5
Personnel- Civ&Mil ($M)		5.7		5.6		5.8
POM Change	-176		-176		-176	
Military Change	-8		-7		-9	
Civilian Change	-129		-129		-129	
Military Realigned	16		14		20	
Civilian Realigned	137		81		84	
One-time Costs ($M)	10.0		7.7		7.9	
Construction	0.9		0.0		0.0	
Personnel	0.5		0.4		0.4	
Civ RIF		0.3		0.2		0.2
New Hires		0.0		0.0		0.0
Unemployment		0.1		0.0		0.0
Overhead	3.5		3.3		3.8	
Moving	4.5		3.2		3.3	
Civilian		3.2		1.9		2.0
PPS		1.2		1.2		1.2
Freight		0.0		0.0		0.0
Other	0.7		0.8		0.4	
HAP/RSE		0.5		0.3		0.4
1 Time Unique		0.1		0.5		0.0

Close Hold

CONSOLIDATED DCMDs (incorporating DCMCI)

	NORTH		SOUTH		WEST	
Scenario:	DCMD 40AD		DCMD 41A		DCMD 42AD	
Start Year	1996		1996		1996	
End Year	1998		1998		1998	
ROI Year	1999		1999		2000	
NPV (20 Yrs) $M	-154.6		-152.0		100.8	
Steady State Savings ($M)(Yr)	12.5(99)		12.4 (99)		9.3 (99)	
BOS/COMM ($M)		3.6		3.5		3.2
RPMA ($M)		3.1		3.0		0.3
Personnel- Civ&Mil ($M)		5.8		6.0		5.7
POM Change	-176		-176		-176	
Military Change	-11		-12		-10	
Civilian Change	-129		-129		-129	
Military Realigned	23		25		19	
Civilian Realigned	225		281		278	
One-time Costs ($M)	19.7		21.3		22.4	
Construction	5.8		5.9		6.8	
Personnel	0.7		0.7		0.7	
Civ RIF		0.4		0.4		0.4
New Hires		0.0		0.0		0.0
Unemployment		1.0		0.1		0.1
Overhead	5.2		5.4		5.0	
Moving	6.5		7.3		8.1	
Civilian		5.2		6.0		6.7
PPS		1.2		1.1		1.2
Freight		0.0		0.0		0.0
Other	1.5		2.0		1.8	
HAP/RSE		0.6		0.8		0.8
1 Time Unique		0.9		1.1		1.1

Close Hold

DISESTABLISH DCMCI (no moves)

Scenario:	DCMD 33	
Start Year	1996	
End Year	1998	
ROI Year	Immediate	
NPV (20 Yrs) $M	-83.4	
Steady State Savings ($M)(Yr)	6.2 (99)	
BOS/COMM ($M)		2.4
RPMA ($M)		0.2
Personnel- Civ&Mil ($M)		3.6
POM Change	-14	
Military Change	-16	
Civilian Change	-69	
Military Realigned	0	
Civilian Realigned	0	
One-time Costs ($M)	2.8	
Construction	0.0	
Personnel	0.3	
Civ RIF		0.1
New Hires		0.0
Unemployment		0.0
Overhead	1.8	
Moving	0.6	
Civilian		0.0
PPS		0.6
Freight		0.0
Other	0.1	
HAP/RSE		0.1
1 Time Unique		0.0

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

IN REPLY REFER TO CAAJ (BRAC)

CLOSE HOLD

27 Dec 1994

MEMORANDUM OF MEETING

SUBJECT: Summary of Meeting with the Director - 19 December 1994

I. PURPOSE: To bring the Executive Group's recommendations regarding the Defense Contract Management Districts (DCMDs) and the Defense Contract Management Command International (DCMCI) to the Director for decision. A list of attendees is at enclosure 1. Briefing charts are at enclosure 2.

II. BRIEF SUMMARY OF DISCUSSION:

A. The Director again raised the question of differences in essentiality among like organizations. The scope and diversity of the mission is the driver, especially Acquisition Category (ACAT) I programs.

B. There is risk inherent in any cutback of command and control. There is moderate risk in going to two Districts, but much more risk in reducing to only one. The Executive Group agreed that going to two Districts was feasible, although some risk was involved.

1. Both east-west and north-south scenarios were considered. Retaining an east and west coast District would provide a wider business window. The difference in pay-back reflected the high lease costs at DCMD West, which would be negated by moving into Navy space, as directed by Base Realignment and Closure 93. However, no specific space has been identified as yet.

2. The difference in military value between the two east coast districts was quite broad. .DCMD Northeast is also larger, so the risk associated with loosing workforce skills would be less. Therefore, the Executive Group recommended closing DCMD South. The Director agreed.

3. It was felt that going to two districts would reopen the issue of the rank of District Commanders and civilian Deputies. That issue is apart from BRAC.

C. The Executive Group had not reached a clear consensus on DCMDI. There was unanimous agreement that the function should not be split. The question was where it would make the most military sense to satellite it. The preferable solution would be to support the function from the Headquarters, if space were available. The Director asked if

a scenario had been run with DCMCI becoming a Defense Contract Management Area Operations (DCMAO) reporting to DCMD Northeast. AQ pointed out that there was an DCMAO at Dayton. FO suggested the Executive Group revisit the location issue, considering scenarios that moved the core function to DCMD Northeast, making the core function part of DCMAO Dayton, and moving the core function and some support staff to both places. The Director agreed.

III. DECISIONS REACHED: Close DCMD South.

IV. FOLLOW-UP ACTIONS: The Executive Group will revisit the DCMCI issue, considering the additional scenarios suggested.

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

19 DECEMBER 1994 DECISION MEETING WITH THE DIRECTOR
LIST OF ATTENDEES

D	VADM Straw
DD	Maj Gen Farrell
AQ	RADM Vincent
AQC	Mr. Scott
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
MMS	RADM Chamberlin
MMD	BG Burch
AQCB	Mr. Brunk
DE	CAPT Orr (acting)
DoDIG	Mr. Pagett
GAO	Mr. Perkins
CAAJ(BRAC)	Ms. McManamay
CAAJ(BRAC)	Ms. Kelleher
CAAJ(BRAC)	Ms. Daris
CAAJ(BRAC)	Mr. Geiger

Annl 1

BRAC 95
PROGRESS REPORT 2

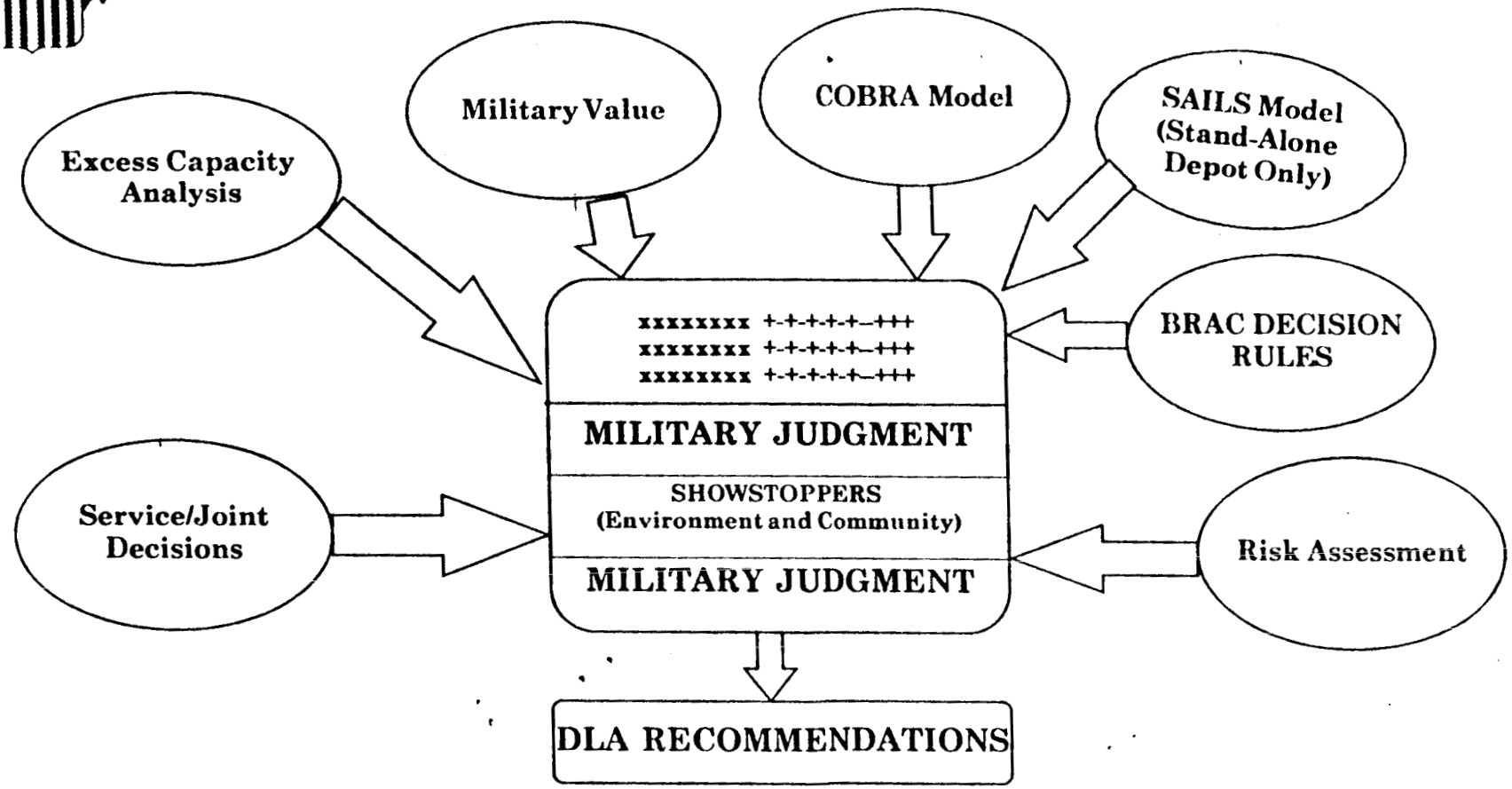
FOR

VADM STRAW

19 DEC 1994

Close Hold

DLA BRAC EVALUATION TOOLS



Close Hold

DLA BRAC 95 DECISION RULES

- Consistent with the law, base decisions on the DoD Force Structure Plan and the DoD Selection Criteria
- Achieve an infrastructure consistent with the DLA Strategic Plan and Business Areas Concepts of Operations
- Consistent with above, seek leanest, most cost-effective infrastructure by (not in rank order):
  - » Minimize infrastructure costs;
  - » Close as a top priority;
  - » Eliminate duplications;
  - » Maximize use of shared overhead;
  - » Optimize use of remaining DLA space;

Close Hold

DCMDS RECOMMENDATIONS

Close Hold

DCMD EXCESS CAPACITY

	WEST	SOUTH	NORTH
Existing Admin Space (sq ft)	124,867	106,438	142,769
Additional people in Existing Space	352	374	525
Other Warehouse Storage Space (sq ft)	64,628	NA	NA
Utilization Rate Other Warehouse Storage Space	79%	NA	NA

Close Hold

MILITARY VALUE TOTALS
21 NOV 94

	WEST	SOUTH	NORTH
I. TOTAL MISSION SCOPE	126	132	171
II. TOTAL MISSION SUITABILITY	280	211	248
III. TOTAL OPERATIONAL EFFICIENCIES	239	276	310
IV. TOTAL EXPANDABILITY	45	54	43
MILITARY VALUE TOTAL	690	673	772

Close Hold

DCMC POSITIONS

	SEP '94	PROJECTED	REDUCTION
DCMDs	830	567	32%
DCMCI	83	41*	50%
DCMC HQ	133	118	11%
TOTAL	1046	726	31%

* Reduction more than POM

		% of Population Serviced
DCMDs	Current	5.9%
DCMDs	Projected	4%
Total DCMC	Current	7.5%
	Projected	5.2%

Close Hold

DCMD ALTERNATIVES

RISK ASSESSMENT

ALTERNATIVES *	REDUCES # OF DCMDS	REDUCES OVERHEAD	DISESTAB-LISHMENT	FITS APPROVED CONCEPT	RISK		
					MINIMAL	MODERATE	HIGH
CONSOLIDATED DCMD							
NORTH	Y	Y	Y	NO			x
SOUTH	Y	Y	Y	NO			X
WEST	Y	Y	Y	NO			X
TWO DISTRICTS							
NORTH & SOUTH	Y	Y	Y	YES		X	
NORTH & WEST	Y	Y	Y	YES		X	
SOUTH & WEST	Y	Y	Y	YES		X	

* EXCLUDES INTERNATIONAL

TWO DISTRICTS

Scenario:	DCMD 30 (South West)		DCMD 31 (North West)		DCMD 32 (North South)	
Start Year	1996		1996		1996	
End Year	1998		1998		1998	
ROI Year	1999		Immediate		Immediate	
NPV (20 Yrs) $M	-70.3		-72.2		-113.3	
Steady State Savings ($M)(Yr)	5.8 (99)		5.7 (99)		8.3 (99)	
BOS/COMM ($M)		0.9		0.9		1.6
RPMA ($M)		0.5		0.6		2.3
Personnel- Civ&Mil ($M)		4.3		4.3		4.4
POM Change	-162		-162		-162	
Military Change	-3		-2		-4	
Civilian Change	-101		-101		-101	
Military Realigned	5		3		9	
Civilian Realigned	96		40		43	
One-time Costs ($M)	5.7		3.8		4.6	
Construction	0.0		0.0		0.0	
Personnel	0.3		0.2		0.2	
Civ RIF		0.2		0.1		0.1
New Hires		0.0		0.0		0.0
Unemployment		0.0		0.0		0.0
Overhead	1.7		1.4		1.9	
Moving	3.3		1.9		2.2	
Civilian		2.3		1.0		1.2
PPS		0.9		0.9		0.9
Freight		0.0		0.0		0.0
Other	0.4		0.2		0.3	
HAP/RSE		0.4		0.4		0.3
1 Time Unique		0.0		0.0		0.0

Close Hold

CONSOLIDATED DCMDs

	NORTH	SOUTH	WEST
Scenario:	DCMD 27	DCMD 28	DCMD 29
Start Year	1996	1996	1996
End Year	1998	1998	1998
ROI Year	1999	1999	2002
NPV (20 Yrs) $M	-107.5	-104.1	-53.4
Steady State Savings ($M)(Yr)	8.6 (99)	8.5 (99)	5.4 (99)
BOS/COMM ($M)	1.3	1.1	0.9
RPMA ($M)	2.9	2.8	0.1
Personnel- Civ&Mil ($M)	4.4	4.6	4.4
POM Change	-162	-162	-162
Military Change	-6	-7	-5
Civilian Change	-101	-101	-101
Military Realigned	12	14	8
Civilian Realigned	184	240	237
One-time Costs ($M)	15.0	17.0	18.1
Construction	14.6	4.9	6.1
Personnel	0.5	0.6	0.6
Civ RIF	0.3	0.3	0.3
New Hires	0.0	0.0	0.0
Unemployment	0.1	0.1	0.1
Overhead	3.4	3.6	3.1
Moving	5.3	6.2	6.8
Civilian	4.3	5.2	5.8
PPS	0.9	0.9	0.9
Freight	0.0	0.0	0.0
Other	1.2	1.7	1.6
HAP/RSE	0.5	0.7	0.7
1 Time Unique	0.7	1.0	1.0

Close Hold

DCMD ALTERNATIVES

RISK ASSESSMENT

ALTERNATIVES	REDUCES # OF DCMDS	REDUCES OVERHEAD	DISESTAB-LISHMENT	FITS APPROVED CONCEPT	RISK		
					MINIMAL	MODERATE	HIGH
CONSOLIDATED DCMD & DCMCI							
NORTH	Y	Y	Y	NO			X
SOUTH	Y	Y	Y	NO			X
WEST	Y	Y	Y	NO			X
TWO DISTRICTS & 1/2 DCMCI each							X
NORTH & SOUTH	Y	Y	Y	YES			X
NORTH & WEST	Y	Y	Y	YES			X
SOUTH & WEST	Y	Y	Y	YES			X
DCMCI MERGED	N	Y	Y	YES			X
all positions eliminated							

TWO DISTRICTS (incorporating DCMCI)

	S & W	N & W	N & S
Scenario:	DCMD 43AD	DCMD 44A	DCMD 45AD
Start Year	1996	1996	1996
End Year	1998	1998	1998
ROI Year	1999	1999	Immediate
NPV (20 Yrs) $M	-116.9	-120.0	-162.0
Steady State Savings ($M)(Yr)	9.6 (99)	9.6 (99)	12.2 (99)
BOS/COMM ($M)	3.2	3.2	3.9
RPMA ($M)	0.6	0.8	2.5
Personnel- Civ&Mil ($M)	5.7	5.6	5.8
POM Change	-176	-176	-176
Military Change	-8	-7	-9
Civilian Change	-129	-129	-129
Military Realigned	16	14	20
Civilian Realigned	137	81	84
One-time Costs ($M)	10.0	7.7	7.9
Construction	0.9	0.0	0.0
Personnel	0.5	0.4	0.4
Civ RIF	0.3	0.2	0.2
New Hires	0.0	0.0	0.0
Unemployment	0.1	0.0	0.0
Overhead	3.5	3.3	3.8
Moving	4.5	3.2	3.3
Civilian	3.2	1.9	2.0
PPS	1.2	1.2	1.2
Freight	0.0	0.0	0.0
Other	0.7	0.8	0.4
HAP/RSE	0.5	0.3	0.4
1 Time Unique	0.1	0.5	0.0

Close Hold

CONSOLIDATED DCMDs (incorporating DCMCI)

	NORTH	SOUTH	WEST
Scenario:	DCMD 40AD	DCMD 41A	DCMD 42AD
Start Year	1996	1996	1996
End Year	1998	1998	1998
ROI Year	1999	1999	2000
NPV (20 Yrs) $M	-154.6	-152.0	100.8
Steady State Savings ($M)(Yr)	12.5(99)	12.4 (99)	9.3 (99)
BOS/COMM ($M)	3.6	3.5	3.2
RPMA ($M)	3.1	3.0	0.3
Personnel- Civ&Mil ($M)	5.8	6.0	5.7
POM Change	-176	-176	-176
Military Change	-11	-12	-10
Civilian Change	-129	-129	-129
Military Realigned	23	25	19
Civilian Realigned	225	281	278
One-time Costs ($M)	19.7	21.3	22.4
Construction	5.8	5.9	6.8
Personnel	0.7	0.7	0.7
Civ RIF	0.4	0.4	0.4
New Hires	0.0	0.0	0.0
Unemployment	1.0	0.1	0.1
Overhead	5.2	5.4	5.0
Moving	6.5	7.3	8.1
Civilian	5.2	6.0	6.7
PPS	1.2	1.1	1.2
Freight	0.0	0.0	0.0
Other	1.5	2.0	1.8
HAP/RSE	0.6	0.8	0.8
1 Time Unique	0.9	1.1	1.1

Close Hold

DISESTABLISH DCMCI (no moves)

Scenario:	DCMD 33	
Start Year	1996	
End Year	1998	
ROI Year	Immediate	
NPV (20 Yrs) $M	-83.4	
Steady State Savings ($M)(Yr)	6.2 (99)	
BOS/COMM ($M)		2.4
RPMA ($M)		0.2
Personnel- Civ&Mil ($M)		3.6
POM Change	-14	
Military Change	-16	
Civilian Change	-69	
Military Realigned	0	
Civilian Realigned	0	
One-time Costs ($M)	2.8	
Construction	0.0	
Personnel	0.3	
Civ RIF		0.1
New Hires		0.0
Unemployment		0.0
Overhead	1.8	
Moving	0.6	
Civilian		0.0
PPS		0.6
Freight		0.0
Other	0.1	
HAP/RSE		0.1
1 Time Unique		0.0

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

03 JAN 1995

IN REPLY REFER TO CAAJ(BRAC)

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) 95 Executive Group (BRACEG) Meeting - 20 Dec 94

I. PURPOSE: To provide the BRACEG additional scenarios for Defense Contract Management Command International (DCMCI) (enclosure 2). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. In the discussion with the Director on 19 Dec, he agreed to retain the Defense Contract Management District Northeast (DCMDN) and the Defense Contract Management District West (DCMDW) and disestablish the Defense Contract Management District South (DCMDS). He agreed with the BRACEG recommendation to keep DCMCI in tact. However, he asked that additional scenarios be reviewed for DCMCI including consolidation of DCMCI with the Defense Contract Management Area Office (DCMAO) Dayton.

B. Additional DCMCI scenario analyses were reviewed with the BRACEG. These included moving DCMCI personnel, less the Program Objective Memorandum (POM) savings to DCMDN; moving DCMCI personnel, less POM and BRAC savings to DCMDN; merging DCMCI, less POM savings with DCMAO Dayton; and merging DCMCI, less POM and BRAC savings with DCMAO Dayton.

C. After much discussion there was a general consensus that moving DCMCI as a HQ DLA field operating activity to Ft Belvoir, less POM and some BRAC savings might be the best approach. As a result the Chairman asked that a Cost of Base Realignment Actions (COBRA) analysis be run that applies to this scenario. Two concerns were addressed. First, a loss of expertise may be experienced and second, there is a potential for considering the establishment of a field operating activity at HQ DLA as an increase to the Headquarters personnel strength.

03 JAN 1995

CLOSE HOLD

CAAJ(BRAC) PAGE 2
SUBJECT: Summary of Base Realignment and Closure (BRAC) 95 Executive Group (BRACEG) Meeting - 20 Dec 94

III. FOLLOW-UP ACTIONS: It was agreed that four DCMCI scenarios would be presented to the Director. These include the status quo, being collocated with DCMDN, being merged with DCMAO Dayton, and being moved to Ft Belvoir as a HQ DLA Field Operating Activity.

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

20 DECEMBER 1994
1000-1105

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	Mr. Scott
AQC	Mr. Brunk
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Knapp
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	CAPT Rountree
MMDI	COL McKenna
CAAG	Mr. McGinty
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

Encl

DEFENSE CONTRACT MANAGEMENT COMMAND INTERNATIONAL

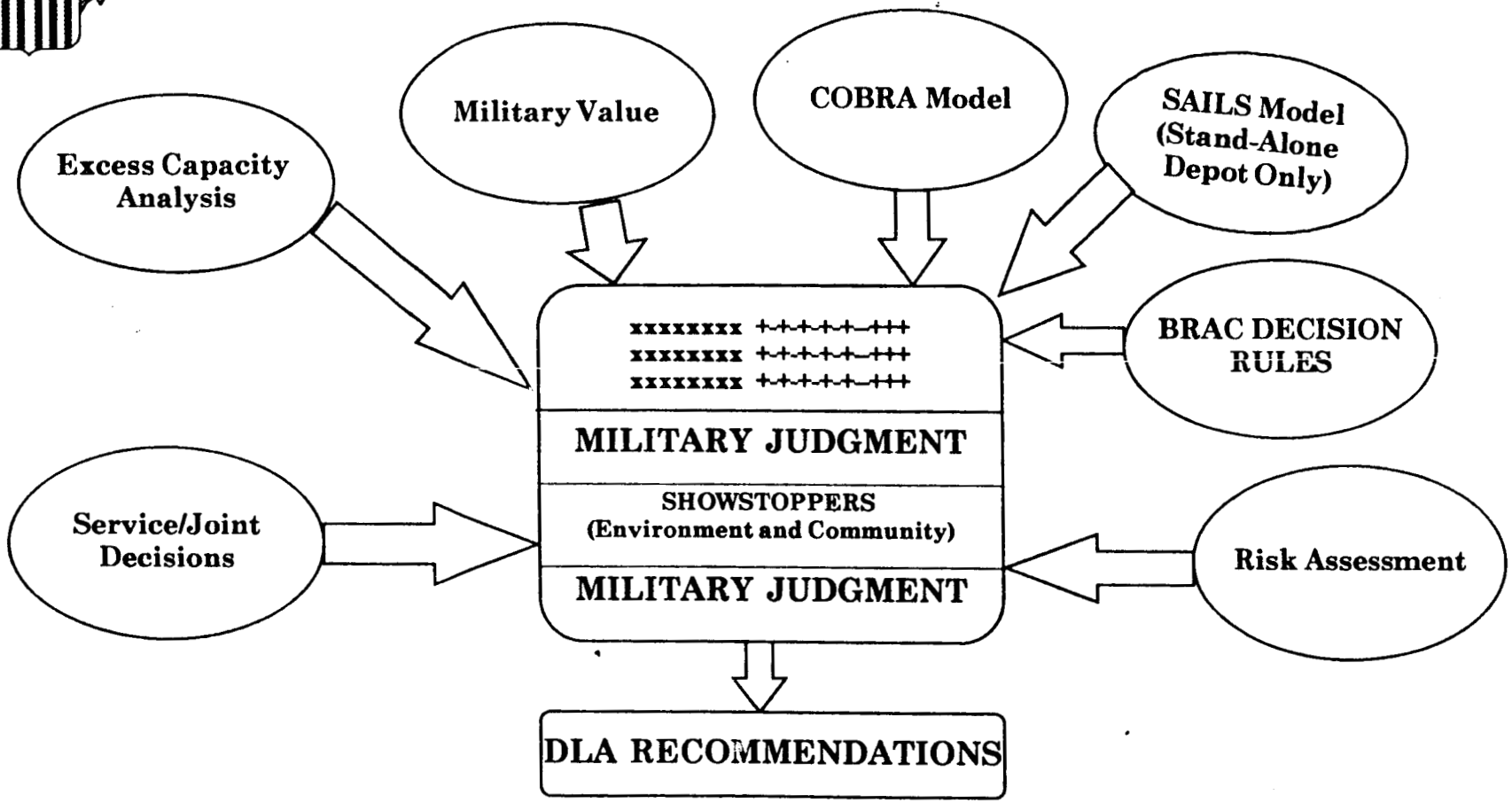
DECISION MEETING

PRESENTED BY:
LUCY DARIS
20 DEC 94

Close Hold

Encl

DLA BRAC EVALUATION TOOLS



Close Hold

DLA BRAC 95 DECISION RULES

- Consistent with the law, base decisions on the DoD Force Structure Plan and the DoD Selection Criteria
- Achieve an infrastructure consistent with the DLA Strategic Plan and Business Areas Concepts of Operations
- Consistent with above, seek leanest, most cost-effective infrastructure by (not in rank order):
  - » Minimize infrastructure costs;
  - » Close as a top priority;
  - » Eliminate duplications;
  - » Maximize use of shared overhead;
  - » Optimize use of remaining DLA space;

Close Hold

DLA BRAC 95 DECISION RULES (con't)

» Maximize cross-Service utilization of bases and support;

» Get out of leased space and on to DoD-owned installations

✦ Military judgment will be the overarching criteria for all decisions--Optimally satisfy the 4 military value criteria by balancing outputs of all analyses to achieve maximum military benefit.

DCMC INTERNATIONAL EXCESS CAPACITY

Existing Admin Space (sq. ft)	15,080
Add'l Personnel in Existing Space	0
Other Warehouse Storage Space (sq. ft)	NA
Utilization Rate Other Warehouse Storage Space	NA

Close Hold

DCMC INTERNATIONAL MILITARY VALUE

I. MISSION SCOPE

A. Relationship--current & future mission to DoD & operational readiness of the total force

1. DoD mission essential	YES
2. Perform unique mission - present	YES
3. Perform unique mission - future	YES

DCMC INTERNATIONAL MILITARY VALUE

B. MISSION DIVERSITY

1.	DCMAOs report to DCMCI HQ	13
2.	DCMAO on board personnel spt'd	582
3.	Customer Program -LR	20
4.	Total contractors	1,120
5.	Total contracts	4,991
6.	Dollars overseen	$10.4B
7.	Unliquidated obligations	$ 2.7B
8.	Total CACOs/DACOs	0
9.	Total ACAT I Programs	0

Close Hold

DCMC INTERNATIONAL MILITARY VALUE

II. MISSION SUITABILITY

A. LOCATION

1. Location essential?	NO
2. Center of work?	NO
3. DCMAOs within 150 miles	0
4. Plane/Train/Bus access?	YES
5. Located in DoD space	YES

B. FACILITY SUITABILITY

1. Building Condition	Excellent
2. Building age	Excellent

Close Hold

DCMC INTERNATIONAL MILITARY VALUE

III. OPERATIONAL EFFICIENCIES

A. Base Operating Costs

1. BOS cost/employee supported	14,889
2. RPM cost/sq foot?	$12.27
3. ISSA/rent space cost	0

B. Personnel Costs

1. DCMCI HQ cost/personnel spt'd	14%
2. General & Administration	$15,329
3. Direct Costs	214
4. Indirect costs	0

Close Hold

DCMC INTERNATIONAL MILITARY VALUE

IV. EXPANDABILITY

A. Facility/Installation Expansion

1. Add'l Personnel?	0
2. Expand - same Bldg.	0
3. Other DoD space avail?	0
4. DoD buildable acres avail?	0

B. MOBILIZATION EXPANSION

1. Surge capability (yes/no)?	YES

Close Hold

	DCMCI ALTERNATIVES						
		RISK ASSESSMENT					
					RISK		
	REDUCES # OF DCMDS	REDUCES OVERHEAD	DISESTAB-LISHMENT	FITS APPROVED CONCEPT	MINIMAL	MODERATE	HIGH
BRAC EG DECISION (12-19-94)							
NORTH & WEST	Y	Y	Y	Y		X	
(EXCLUDES INTERNATIONAL)							
DCMCI ALTERNATIVES							
CONSOLIDATE DCMCI							
NORTH	Y	Y	Y	Y		X	
DCMAO DAYTON	Y	Y	Y	Y		X	

TWO DISTRICTS

NORTH WEST

Scenario:	DCMD 31	
Start Year	1996	
End Year	1998	
ROI Year	Immediate	
NPV (20 Yrs) $M	-72.2	
Steady State Savings ($M)(Yr)	5.7 (99)	
BOS/COMM ($M)		0.9
RPMA ($M)		0.6
Personnel- Civ&Mil ($M)		4.3
POM Change	-162	
Military Change	-2	
Civilian Change	-101	
Military Realigned	3	
Civilian Realigned	40	
One-time Costs ($M)	3.8	
Construction	0.0	
Personnel	0.2	
Civ RIF		0.1
New Hires		0.0
Unemployment		0.0
Overhead	1.4	
Moving	1.9	
Civilian		1.0
PPS		0.9
Freight		0.0
Other	0.2	
HAP/RSE		0.2
1 Time Unique		0.0

Close Hold

DCMC INTERNATIONAL SAVINGS ONLY

Scenario:	To BOSTON DCMD 47	To DCMAO DAYTON DCMD 49	(POM) To BOSTON DCMD 46	(POM) To DCMAO DAYTON DCMD 48
Start Year	1996	1996	1996	1996
End Year	1998	1998	1998	1998
ROI Year	1999	1999	2000	1999
NPV (20 Yrs) $M	-47.8	-48.7	-30.6	-32.2
Steady State Savings ($M)(Yr	3.9 (99)	3.9 (99)	2.7 (99)	2.7 (99)
BOS/COMM ($M)	2.3	2.3	2.3	2.3
RPMA ($M)	0.2	0.2	0.2	0.2
Personnel- Civ&Mil ($M)	1.4	1.4	0.2	0.3
POM Change	-14	-14	-14	-14
Military Change	-5	-5	-5	-5
Civilian Change	-28	-28	0	0
Military Realigned	11	11	11	11
Civilian Realigned	41	41	69	69
One-time Costs ($M)	4.0	3.7	5.3	4.3
Construction	0.6	0.4	1.5	0.7
Personnel	0.1	0.1	0.1	0.1
Civ RIF	0.1	0.1	0.1	0.1
New Hires	0.0	0.0	0.0	0.0
Unemployment	0.0	0.0	0.0	0.0
Overhead	1.8	1.8	1.8	1.8
Moving	1.2	1.0	1.5	1.2
Civilian	1.0	0.7	1.4	1.1
PPS	0.3	0.3	0.0	0.0
Freight	0.0	0.0	0.0	0.0
Other	0.2	0.3	0.3	0.4
HAP/RSE	0.1	0.1	0.1	0.1
1 Time Unique	0.1	0.2	0.2	0.3

Close Hold

CONSOLIDATED SAVINGS

DCMCI AND 2 DISTRICT DECISION

	To BOSTON	To DCMAO DAYTON	POM To BOSTON	POM To DCMAO DAYTON
Scenario:	DCMD 51AD	DCMD 53AD	DCMD 50AD	DCMD 52AD
Start Year	1996	1996	1996	1996
End Year	1998	1998	1998	1998
ROI Year	1999	1999	1999	1999
NPV (20 Yrs) $M	-120.0	-120.9	-103.0	-104.4
Steady State Savings ($M)(Yr)	9.6 (99)	9.6 (99)	8.4 (99)	8.4 (99)
BOS/COMM ($M)	3.2	3.2	3.1	3.1
RPMA ($M)	0.8	0.8	0.8	0.8
Personnel- Civ&Mil ($M)	5.6	5.7	4.5	4.5
POM Change	-176	-176	-176	-176
Military Change	-7	-7	-7	-7
Civilian Change	-129	-129	-101	-101
Military Realigned	14	14	14	14
Civilian Realigned	81	81	109	109
One-time Costs ($M)	7.8	7.5	8.9	8.1
Construction	0.6	0.4	1.5	0.7
Personnel	0.4	0.4	0.4	0.4
Civ RIF	0.2	0.2	0.2	0.2
New Hires	0.0	0.0	0.0	0.0
Unemployment	0.0	0.0	0.0	0.0
Overhead	3.3	3.3	3.3	3.3
Moving	3.1	2.9	3.4	3.1
Civilian	1.9	1.7	2.4	2.1
PPS	1.2	1.2	0.9	0.9
Freight	0.0	0.0	0.0	0.0
Other	0.4	0.5	0.6	0.6
HAP/RSE	0.3	0.3	0.3	0.3
1 Time Unique	0.1	0.2	0.2	0.3

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ (BRAC)

27 DEC 1994

MEMORANDUM OF MEETING

SUBJECT: Summary of Meeting with the Director - 20 December 1994

I. PURPOSE: To bring the Executive Group's recommendations regarding the Defense Contract Management Command International (DCMCI) and the DLA Systems Design Center (DSDC) to the Director for decision. A list of attendees is at enclosure 1. Briefing charts are at enclosure 2.

II. BRIEF SUMMARY OF DISCUSSION:

A. The Executive Group added an additional scenario to the scenarios the Director had asked to see in the previous day's meeting, to make the core function of DCMCI a Field Operating Activity reporting to the Defense Contract Management Command (DCMC) Headquarters. The Executive Group felt locating the function with the Headquarters would increase the synergy of the operation. Benefits would also be gained by proximity to the international community.

1. The Executive Group felt that merging DCMCI with Defense Contract Management Area Office (DCMAO) Dayton would adversely impact the mission by subordinating its unique requirements to day-to-day operations of the DCMAO. Moving the core mission to Defense Contract Management District (DCMD) Northeast would create span of control problems as DCMD Northeast was absorbing workload from DCMD South. Additional support positions would have to be added, reducing savings.

2. Bringing the core function into the National Capital Region would have negligible effect, and the availability of a trained workforce would mitigate the risk of people not relocating with the function. Considering the mission synergy to be achieved, the Executive Group recommended realigning DCMCI as a Field Operating Activity of DCMC. The Director agreed.

B. The Executive Group, after considering two scenarios to consolidate the various DSDC sites, recommended continuing prudent management actions but not considering DSDC further for realignment or closure. The Director agreed.

III. DECISIONS REACHED:

A. Realign DCMCI as a Field Operating Activity of DCMC.

B. Do not consider further BRAC recommendations concerning DSDC.

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

20 DECEMBER 1994 DECISION MEETING WITH THE DIRECTOR
LIST OF ATTENDEES

D	VADM Straw
DD	Maj Gen Farrell
AQ	RADM Vincent
AQC	Mr. Scott
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
MMS	RADM Chamberlin
CAN	Mr. Knapp
AQCB	Mr. Brunk
DoDIG	Mr. Pagett
GAO	Mr. Perkins
DE	CAPT Orr (acting)
CAAJ(BRAC)	Ms. McManamay
CAAJ(BRAC)	Ms. Kelleher
CAAJ(BRAC)	Ms. Daris
CAAJ(BRAC)	Ms. Millen
CAAJ(BRAC)	Mr. Geiger

BRAC 95
PROGRESS REPORT 2

FOR

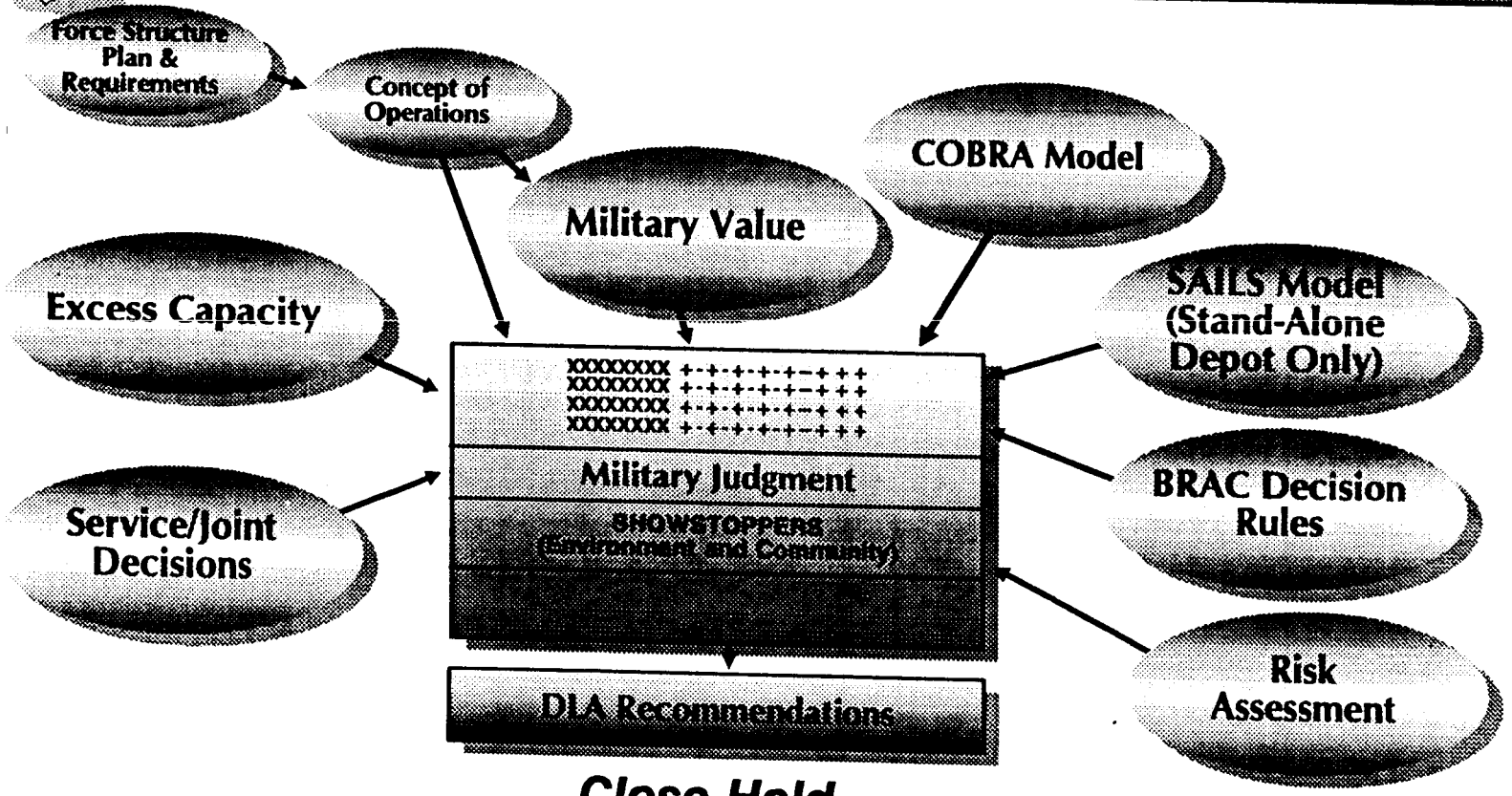
VADM STRAW

20 DEC 1994

OVERVIEW

- DCMCI
  - » EXCESS CAPACITY
  - » MILITARY VALUE RESULTS
  - » RISK ASSESSMENT
  - » ALTERNATIVES
- DSDC
  - » EXCESS CAPACITY
  - » MILITARY VALUE
  - » SCENARIOS

DLA BRAC Evaluation Tools



Close Hold

BRAC01

DLA BRAC 95 DECISION RULES

- Consistent with the law, base decisions on the DoD Force Structure Plan and the DoD Selection Criteria
- Achieve an infrastructure consistent with the DLA Strategic Plan and Business Areas Concepts of Operations
- Consistent with above, seek leanest, most cost-effective infrastructure by (not in rank order):
  - » Minimize infrastructure costs;
  - » Close as a top priority;
  - » Eliminate duplications;
  - » Maximize use of shared overhead;
  - » Optimize use of remaining DLA space;

DLA BRAC 95 DECISION RULES (con't)

» Maximize cross-Service utilization of bases and support;

» Get out of leased space and on to DoD-owned installations

✦ Military judgment will be the overarching criteria for all decisions--Optimally satisfy the 4 military value criteria by balancing outputs of all analyses to achieve maximum military benefit.

DCMC INTERNATIONAL EXCESS CAPACITY

Existing Admin Space (sq. ft)	15,080
Add'l Personnel in Existing Space	0
Other Warehouse Storage Space (sq. ft)	NA
Utilization Rate Other Warehouse Storage Space	NA

DCMC INTERNATIONAL MILITARY VALUE

I. MISSION SCOPE

A. Relationship--current & future mission to DoD & operational readiness of the total force

1. DoD mission essential	YES
2. Perform unique mission - present	YES
3. Perform unique mission - future	YES

DCMC INTERNATIONAL MILITARY VALUE

B. MISSION DIVERSITY

1. DCMAOs report to DCMCI HQ	13
2. DCMAO on board personnel spt'd	582
3. Customer Program -LR	20
4. Total contractors	1,120
5. Total contracts	4,991
6. Dollars overseen	$10.4B
7. Unliquidated obligations	$ 2.7B
8. Total CACOs/DACOs	0
9. Total ACAT I Programs	0

DCMC INTERNATIONAL MILITARY VALUE

II. MISSION SUITABILITY

A. LOCATION

1. Location essential?	NO
2. Center of work?	NO
3. DCMAOs within 150 miles	0
4. Plane/Train/Bus access?	YES
5. Located in DoD space	YES

B. FACILITY SUITABILITY

1. Building Condition	Excellent
2. Building age	Excellent

DCMC INTERNATIONAL MILITARY VALUE

III. OPERATIONAL EFFICIENCIES

A. Base Operating Costs

1. BOS cost/employee supported	14,889
2. RPM cost/sq foot?	$12.27
3. ISSA/rent space cost	0

B. Personnel Costs

1. DCMCI HQ cost/personnel spt'd	14%
2. General & Administration	$15,329
3. Direct Costs	214
4. Indirect costs	0

DCMC INTERNATIONAL MILITARY VALUE

IV. EXPANDABILITY

A. Facility/Installation Expansion

1. Add'l Personnel?	0
2. Expand - same Bldg.	0
3. Other DoD space avail?	0
4. DoD buildable acres avail?	0

B. MOBILIZATION EXPANSION

1. Surge capability (yes/no)?	YES

	DCMCI ALTERNATIVES						
		RISK ASSESSMENT					
					RISK		
	REDUCES # OF DCMDS	REDUCES OVERHEAD	DISESTAB-LISHMENT	FITS APPROVED CONCEPT	MINIMAL	MODERATE	HIGH
BRAC EG DECISION (12-19-94)							
NORTH & WEST	Y	Y	Y	Y		X	
(EXCLUDES INTERNATIONAL)							
DCMCI ALTERNATIVES							
CONSOLIDATE DCMCI							
NORTH	Y	Y	Y	Y		X	
DCMAO DAYTON	Y	Y	Y	Y		X	

DCMCI

	TO BOSTON	TO DCMAO DAYTON	(POM) TO BOSTON	(POM) TO DCMAO DAYTON	MOVE TO FT BELVOIR
Scenario:	DCMD 55	DCMD 57	DCMD 54	DCMD 56	DCMD 62
Start Year	1996	1996	1996	1996	1996
End Year	1998	1998	1998	1998	1998
ROI Year	1999	1999	2008	2005	1999
NPV (20 Yrs) $M	-37.8	-38.7	-3.3	-4.8	-38.5
Steady State Savings ($M)(Yr)	3.1 (99)	3.2 (99)	.6 (99)	.7 (99)	3.1 (99)
BOS/COMM ($M)	1.6	1.6	0.2	0.2	1.6
RPMA ($M)	0.2	0.2	0.2	0.2	0.2
Personnel- Civ&Mil ($M)	1.4	1.4	0.2	0.3	1.4
POM Change	-14	-14	-14	-14	-14
Military Change	-5	-5	-5	-5	-5
Civilian Change	-28	-28	0	0	-28
Military Realigned	11	11	11	11	11
Civilian Realigned	41	41	69	69	41
One-time Costs ($M)	4.0	3.7	5.3	4.3	3.2
Construction	0.7	0.4	1.5	0.7	0.0
Personnel	0.1	0.1	0.1	0.1	0.1
Civ RIF	0.1	0.1	0.1	0.1	0.1
New Hires	0.0	0.0	0.0	0.0	0.0
Unemployment	0.0	0.0	0.0	0.0	0.0
Overhead	1.8	1.8	1.8	1.8	1.8
Moving	1.2	1.0	1.5	1.2	1.2
Civilian	0.9	0.7	1.4	1.1	0.8
PPS	0.3	0.3	0.0	0.0	0.3
Freight	0.0	0.0	0.0	0.0	0.0
Other	0.2	0.3	0.3	0.4	0.1
HAP/RSE	0.1	0.1	0.1	0.1	0.1
1 Time Unique	0.1	0.2	0.2	0.3	0.0

Close Hold

DLA SYSTEMS DESIGN CENTER
(DSDC)

DSDC EXCESS CAPACITY ANALYSIS (COLUMBUS)

Data Element	Response
Excess Capacity	
1. Existing Administrative Space?	115,433 Sq Ft
2. How Many People Can be Accommodated in Present Space?	173

DSDC Military Value

I. Mission Scope	
Essential to DoD	Yes
Mission Unique:	
Within DLA	Yes
Within DoD	No
II. Mission Suitability	
Age of Buildings	58 years
Condition of Buildings	Good

DSDC Military Value

III. Operational Efficiency	
BOS Costs	$2,704
RPM Costs	5
Communication Costs Per Paid Equivalent	$1,159
IV. Expandability	
Excess DoD Space Available within MSA	None
Surge Capability	Yes

Organization	Total Person	Type Space	Space Utiliz	Addtl People	ISA/LEASE Cost $	RPM Cost $	BOS Cost $	Systems Support
* Battle Creek, MI								
DSDC-E	71	FED	9,011	0	$195,300	$6,289	$178,348	FLIS
DSDC-N	56	FED	9,011	0	$332,866	$160,495	$66,962	DAISY
DSDC-R	1							
	(128)							
Chambersburg, PA								
DSDC-SMA	12	DoD	1,132	0	$17,641	$3,587	$9,116	SDS
* Columbus, OH								
HQ	605	DoD	115,433	173	$3,832,675	$589,564	$2,516,294	SAMMS, AIMS
DSDC-A/O	262							MOCAS
	(605)							
*Dayton, OH								
DSDC-HAF	6	COM	1,123	3	$55,379	$7,277	$46,201	TRAD,SIS
DSDC-Q	123	DoD	18,866	19	$351,000	$10,530	$277,290	DAAS, LINK
	(129)							
* Fort Belvoir, VA								
DSDC-G	61	DoD	6,300	0	$196,200	$6,289	$179,248	DFAMS, DCAR
DSDC-K	13	DoD	1,300	0	$42,500	$1,298	$39,002	EIS, MIS
	(74)							ACPDB
Kirtland AFB, NM								
DSDC-AP	16	DoD	7,000	38	$57,227	$24,529	$27,312	ATS, EIS

* Major CDA Location

Organization	Total Person	Type Space	Space Utiliz	Addtl People	ISA/LEASE Cost $	RPM Cost $	BOS Cost $	Systems Support
Memphis, TN								
DSDC-NJ	17	DoD	4,318	13	$144,268	$24,483	$54,981	DNSP, PMS, DAMPS
*** New Cumberland, PA**								
DSDC-HED DSDC-S	7 55 (62)	DoD DoD	26,087	139	$184,849	$56,422	$121,234	ECS, M&CS IMC, WCS
*** Ogden, UT**								
DSDC-H DSDC-W	67 44 (111)	DoD DoD	18,972	0	$401,365	$51,759	$253,336	BOSS, CAP, SHIRS DSS, TRAMS, EMACS
*** Philadelphia, PA**								
DSDC-V	104	FED	15,510	0	$514,995	$123,728	$112,845	DISMS
Richmond, VA								
DSDC-SWB	6	DoD	1,652	7	$22,495	$5,735	$16,760	AWARES, IMC, ECS
Tracy, CA								
DSDC-Q	25	DoD	8,716	0	$59,440	$11,294	$43,986	DAAS, DMARS, LINK
Warner Robins, GA								
DSDC-HAE	9	DoD	4,174	9	$28,255	$10,217	$15,710	AWS

* Major CDA Location

BRAC 95 SUGGESTED SCENARIOS

SCENARIO I:

All Satellite Sites - Move to Columbus, OH

SCENARIO II:

Move All Sites with Under 50 Personnel to the Major Parent Organizational Site

SCENARIO I

All satellite sites except DSDC-Q, Tracy, move to Columbus, OH

COBRA RUNS

» Criteria - Start FY 96; End FY 99

- Executive Group Reduction Guidance Applied

» Results DSDC1

Location:

Realign:	Battle Creek, Chambersburg, Dayton, Fort Belvoir, Kirtland, Memphis, New Cumberland, Ogden, Philadelphia, Richmond, Warner Robins
Move to:	Columbus, OH
Retain:	Tracy, CA

Savings

ROI Starts	2005
NPV (20yrs) $m	$-21.9m
Steady State	$3.3m(starts '00)

SCENARIO II

Move all satellite sites with under 50 personnel, except Tracy and Memphis, to the major parent organization

COBRA RUNS

» Criteria - Start FY 96; End FY 99

- Executive Group Reduction Guidance Applied

» Results DSDC2

Location:

Realign:	TO:
DSDC-SMA, Chambersburg, PA	DSDC-S, New Cumberland, PA
DSDC-SWB, Richmond, VA	" " "
DSDC-AP, Kirtland, NM	DSDC-A, Columbus, OH
DSDC-HAE, Warner Robins, GA	DSDC-H, Ogden, UT
DSDC-HAF, Dayton, OH	" " "
DSDC-HAD, New Cumberland, PA	" " "

Savings

ROI Starts	2005
NPV (20 yrs) $m	$-1.9m
Steady State Savings ($m)(yr)	$0.3 ('00)

Scenario:	DSDC1	DSDC2
Start Year	1996	1996
End Year	1999	1999
ROI Year	2005	2005
NPV (20 Yrs) $M	-21.9	-1.9
Steady State Savings ($M)(Yr)	3.3(00)	0.3(00)
BOS/COMM ($M)	0.2	0.0
RPMA ($M)	0.7	0.1
Personnel- Civ&Mil ($M)	2.4	0.2
POM Change	0	0
Military Change	0	0
Civilian Change	-55	-5
Military Realigned	5	0
Civilian Realigned	607	51
One-time Costs ($M)	21.9	2.1
Construction	6.6	0.6
Personnel	1.2	0.1
Civ RIF	0.7	0.0
New Hires	0.1	0.0
Unemployment	0.1	0.0
Overhead	0.4	0.1
Moving	11.4	1.1
Civilian	10.7	0.9
PPS	0.6	0.1
Freight	0.1	0.0
Other	4.1	0.3
HAP/RSE	1.1	0.1
1 Time Unique	2.9	0.2

Recommendation

- DSDC is a one of a kind organization
- DSDC scenario 2 matches managements initiatives for DSDC
- Sites are small, savings could be achieved outside of BRAC process
- Recommend no further action on DSDC

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 21 December 1994

I. PURPOSE: To provide the BRACEG Cost of Base Realignment Action (COBRA) scenarios for the Defense Logistics Services Center (DLSC) and Defense Reutilization and Marketing Service (DRMS) (enclosure 2). A listing of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. On 21 December 1994, the Principal Deputy Director, DLA, met with Messrs. Lyles, Bordon, and Cook of the President's BRAC Commission. It went well.

B. DLSC scenarios. Two DLSC scenarios (move DLSC to the Defense Construction Supply Center (DCSC) or Aviation Supply Office (ASO) as a Primary Level Field Activity (PLFA)) were reviewed. There were relatively small savings in both scenarios. In the ASO scenario, the Program Objective Memorandum (POM) endstrength reductions at Defense Industrial Supply Center (DISC) would accommodate the DLSC move. DLSC would be relocated, but not merged in either scenario. Based on the military value analysis, the BRACEG agreed that the realignment of DLSC in either scenario was feasible since DLSC workload could be performed virtually anywhere. On the other hand, there is no clear military judgment reason to realign DLSC. The Air Force moved its cataloging activity to Battle Creek to be near DLSC. A move from Battle Creek would negatively impact that close working relationship. The BRACEG agreed to recommend that the status quo be retained.

C. DRMS scenarios. Three scenarios were reviewed. The first scenario moves HQ DRMS to DCSC as a PLFA; while the second scenario moves HQ DRMS and the National Sales Office (NSO) to DCSC as a PLFA. Savings identified by the COBRA model for these scenarios is marginal. There is no military judgment reason to move DRMS to Columbus since the mission can be performed virtually anywhere. The BRACEG agreed to recommend that HQ DRMS be retained at its current location in Battle Creek. It would not make sense to move DRMS if DLSC stays in Battle Creek. The third proposal moves the NSO to HQ DRMS, Battle Creek, Michigan. Minimal savings were projected. While the NSO is part of HQ DRMS, there is no military justification to realign it to Battle Creek. Further, the DLA Systems Design Center

support for the NSO portion of the Defense Reutilization and Marketing Automated Information System is collocated with the NSO in Memphis. This proposal will be considered further if the Defense Depot Memphis, Tennessee, is impacted by BRAC 95.

D. Excess capacity and military value analysis for DLA installations (enclosure 3).

1. A review of installation excess capacity (administrative space existent at an activity) indicated a large number of additional personnel could move into each installation, if existing administrative space was reconfigured to the DLA 130 net square feet per person standard. It was stressed that this administrative space was available throughout the complexes (i.e., not confined to one location, on the contrary it was literally all over the installation) which would require significant reshuffling over the entire installation. Also, it was noted that the space could only be made available with the renovation of the existing spaces.

2. Under Mission Scope (paragraph 1A), there was some concern that the military value of the host organization was not appropriate to the analysis since it reflected the score of only the host installation and did not give credit for other significant missions (depots, Defense Finance and Accounting Service, Defense Information Systems Agency, etc.) on the compound.

3. Under Operational Efficiencies the ranking of DCSC, as it related to Base Operating Support (BOS) costs per employee was questioned. These costs need to be revalidated.

4. The Chairman believed that the Morale, Welfare, and Recreation (MWR) land at each installation should be included in our expansion analysis.

5. We need to insure the analysis allows for specific comparison of DLA activities and that it is appropriately baselined.

III. DECISIONS REACHED: Recommend to the Director that the status quo be retained at DLSC and DRMS.

IV. FOLLOW-UP ACTIONS:

A. Revalidate BOS costs per employee for DCSC--CAAJ(BRAC).

B. Revise the installation analysis to accommodate the issues noted in paragraph IID above. Include MWR land in expansion analyses--CAAJ(BRAC).

3 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

21 December 1994
1435-1550

ATTNEDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQC	Mr. Brunk
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Knapp
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMSD	CAPT Orr
MMDI	COL McKenna
CAAE	Mr. Lillo
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

Encl 1

Defense Logistics Service Center (DLSC) and Defense Reutilization and Marketing Service (DRMS)

BRAC 95 Scenarios COBRA Runs

BRAC 95 Executive Group Meeting

21 December 1994

Ward Ceaser

Close Hold

DLSC Scenarios COBRA Runs

Scenario #1:

- Move DLSC, Battle Creek, MI to DCSC, Columbus, OH as a Primary Level Field Activity (PLFA).

Scenario #2:

- Move DLSC, Battle Creek, MI to ASO, Philadelphia, PA as a PLFA.

DLSC SCENARIOS

Scenario:	Scenario # 1		Scenario #2	
Start Year	1996		1996	
End Year	1998		1998	
ROI Year	2008		2004	
NPV (20 Yrs) $M	-11.4		-18.5	
Steady State Savings ($M)(Yr)	2.3(99)		2.3(99)	
BOS/COMM ($M)		0.4		0.4
RPMA ($M)		1.4		1.5
Personnel- Civ&Mil ($M)		0.4		0.4
POM Change	14		14	
Military Change	0		0	
Civilian Change	-10		-10	
Military Realigned	3		3	
Civilian Realigned	444		444	
One-time Costs ($M)	19.9		12.3	
Construction	7.3		0.0	
Personnel	0.8		0.8	
Civ RIF		0.5		0.5
New Hires		0.1		0.1
Unemployment		0.1		0.1
Overhead	1.6		1.6	
Moving	8.1		9.0	
Civilian		7.9		8.8
PPS		0.1		0.1
Freight		0.1		0.1
Other	2.1		0.9	
HAP/RSE		0.9		0.9
1 Time Unique		1.2		0.0

Close Hold

DRMS Scenarios COBRA Runs

Scenario #1:

- Move HQ DRMS, Battle Creek, MI to DCSC, Columbus, OH as a PLFA.

Scenario #2:

- Move HQ DRMS, Battle Creek, MI and the National Sales Office (NSO), Memphis, TN to DCSC, Columbus, OH as a PLFA.

Scenario #3:

- Move NSO, Memphis, TN to HQ DRMS, Battle Creek, MI.

HQ DRMS SCENARIOS

Scenario:	Scenario #1		Scenario #2		Scenario #3	
Start Year	1996		1996		1996	
End Year	1998		1998		1997	
ROI Year	2007		2008		2011	
NPV (20 Yrs) $M	-12.2		-11.7		-0.5	
Steady State Savings ($M)(Yr)	2.2(99)		2.5(99)		0.2(98)	
BOS/COMM ($M)		1.4		0.5		0.0
RPMA ($M)		0.4		1.5		0.1
Personnel- Civ&Mil ($M)		0.4		0.5		0.1
POM Change	41		41		0	
Military Change	0		0		0	
Civilian Change	-10		-13		-3	
Military Realigned	5		5		0	
Civilian Realigned	404		481		77	
One-time Costs ($M)	17.7		21.9		2.0	
Construction	6.3		8.4		0.0	
Personnel	0.6		0.8		0.1	
Civ RIF		0.4		0.4		0.1
New Hires		0.1		0.1		0.0
Unemployment		0.1		0.1		0.0
Overhead	1.6		1.7		0.1	
Moving	7.3		8.7		1.3	
Civilian		7.2		8.5		1.3
PPS		0.1		0.1		0.0
Freight		0.0		0.1		0.0
Other	1.9		2.3		0.5	
HAP/RSE		0.8		0.9		0.1
1 Time Unique		1.1		1.4		0.3

Close Hold

DEFENSE LOGISTICS AGENCY

EXCESS CAPACITY AND MILITARY VALUE ANALYSIS

FOR

DLA INSTALLATIONS

Close Hold

Grand 2

AGENDA

- EXCESS CAPACITY
- MILITARY VALUE

Close Hold

DLA INSTALLATION EXCESS CAPACITY

1. How much administrative space exists at the installation?

2. How many additional personnel can fit in the present space?

New Cumberland	Tracy/Sharpe	DDMT	DDOU	DGSC	DCSC
444,135	342,185	433,993	347,816	608,454	1,493,835
1,753	1,542	2,458	1,372	1,723	4,565

Close Hold

DLA INSTALLATIONS MILITARY VALUE							
		New Cumberland	Tracy/Sharpe	DDMT	DDOU	DGSC	DCSC
	Mil Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
I. MISSION SCOPE 300 Points							
A. Military Value of Host Activity	**150**	141	150	92	94	93	126
B. DLA Tenants							
1. # of DLA Tenant Organizations	**50**	15	15	50	30	35	40
2. # of DLA Tenant Assigned Personnnel	**50**	44	50	9	7	35	48
Subtotal DLA Tenants	**250**	**200**	**215**	**151**	**131**	**163**	**214**
C. Non-DLA Tenant(s)							
1. # of Non-DLA Tenant Organizations	**25**	20	17	7	24	14	25
2. # of Non-DLA Tenant Assigned Personn	**25**	17	3	1	11	4	25
Subtotal Non-DLA Tenants	**50**	**37**	**21**	**7**	**35**	**19**	**50**
TOTAL MISSION SCOPE	**300**	**237**	**236**	**158**	**166**	**182**	**264**

Close Hold

DLA INSTALLATIONS
MILITARY VALUE

		New Cumberland	Tracy/Sharpe	DDMT	DDOU	DGSC	DCSC
	Mil Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
II. MISSION SUITABILITY 200 Points							
A. Facility Suitability							
1. What is the age of the buildings on the installation?	**50**	48	50	46	41	45	38
2. What is the condition of the buildings on the installation?	**75**	38	51	72	75	72	34
3. What is the condition of the infrastructure on the installation?	**75**	27	10	20	21	75	13
TOTAL MISSION SUITABILITY	**200**	**112**	**111**	**139**	**136**	**192**	**85**

Close Hold

DLA INSTALLATIONS MILITARY VALUE							
		New Cumberland	Tracy/Sharpe	DDMT	DDOU	DGSC	DCSC
	Mil Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
III. OPERATIONAL EFFICIENCIES 200 Pts							
A. Base Operating (BOS) Costs (P900)							
1. What are the BOS costs / base employe	**100**	100	73	64	75	42	54
2. What is the Real Property Maintenance (P930) cost per square foot?	**100**	58	58	85	100	70	42
TOTAL OPERATIONAL EFFICIENCIES	**200**	**158**	**130**	**149**	**175**	**112**	**96**

Close Hold

DLA INSTALLATIONS
MILITARY VALUE

		New Cumberland	Tracy/Sharpe	DDMT	DDOU	DGSC	DCSC
	Mil Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
IV. EXPANDABILITY 300 Points							
A. Facility/Installation Expansion							
1. Is there any excess space that would permit expansion?	100	0	100	0	17	0	13
2. Does the base have available land to build upon?	100	13	30	14	100	4	8
3. Are there any environmental, historical, or other inhibiting factors that limit the depot's capacity to expand?	20	20	0	20	0	20	20
4. What is the expandability of the existing infrastructure?	80	57	75	51	74	80	58
TOTAL EXPANDABILITY	300	90	205	84	191	104	100
GRAND TOTAL FOR DLA INSTALLATION	1000	597	682	530	668	590	545

Close Hold

MILITARY VALUE
RACK N' STACK

RACK N' STACK	ACTIVITY NAME	POINTS
1	Tracy/Sharpe	682
2	DDOU	668
3	New Cumberland	597
4	DGSC	590
5	DCSC	545
6	DDMT	530

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 22 December 1994

I. PURPOSE: To provide the BRACEG scenarios applicable to Inventory Control Points (ICPs) (enclosure 2). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. In at least one case a Primary Level Field Activity (PLFA) did not remove all Base Operating Support (BOS) reimbursable data from their cost total. It was the BRACEG's consensus that ICP activity costs should not include BOS reimbursables. Activity cost data should be reviewed by the activities to insure cost data is representative of activities being analyzed and should not include BOS reimbursable costs.

B. ICP scenarios.

1. There was some discussion about the Defense Industrial Supply Center (DISC) expandability figure noted in the military value chart. Most of the expandability noted relates to the area vacated when the Navy publications mission transfers to New Cumberland. Obviously, if Navy elects to move the Aviation Supply Office (ASO) to New Cumberland, a much larger expansion capability will exist.

2. Scenario 1, disestablishing the Defense General Supply Center (DGSC) and transferring weapon systems item management to the Defense Construction Supply Center (DCSC) and troop and other general support missions including industrial plant equipment, Overseas Dependent Schools (DoDDS), and Hazardous Technology Information Services (HTIS)/Hazardous Material Information System (HMIS) to the Defense Personnel Support Center (DPSC). DCSC troop and general support item management would also transfer to DPSC. Both DPSC and DGSC Program Objective Memorandum (POM) changes were taken from DGSC consistent with BRACEG guidance. After the POM changes, we project movement of 427 people--all to DPSC. An additional 458 people are saved. This scenario does not move the Defense Distribution Depot Richmond, Virginia, and other tenants at DGSC.

3. Scenario 2, disestablish DISC and DPSC and move DISC and DPSC weapons systems item management to DCSC, and DPSC and DISC troop and general support item management to DGSC. The POM change in this scenario is different (larger) because two ICPs are being disestablished in lieu of the one in scenario 1.

4. Scenario 3, disestablish DGSC and DISC and transfer weapons systems item management to DCSC, and troop and general support and missions including industrial plant equipment, DoDDS, and HTIS/HMIS item management to DPSC. DPSC would be located at the ASO compound based on the BRAC 93 recommendations.

5. Both scenarios 4 (move DISC and DPSC from ASO compound to the DPSC compound) and 5 (ASO disestablished by the Navy (1998 timeframe) and DISC assumes responsibility for the ASO compound) will result in costs to the Agency. In scenario 4, people to manage the DPSC installation were added back into DPSC manpower figures. This scenario would also require the renovation of the clothing factory for DISC. For scenario 5, ASO costs provided by the Navy Base Structure Analysis Team were used in our calculations.

6. In summary, the status quo would be difficult to justify and the preliminary BRACEG consensus was that scenario 2 was best. Besides saving the most money the synergy of an ICP/distribution depot environment is a good one, the facilities at DGSC are very good, and DGSC has been targeted as the DLA's east coast regional location for human resource management in support of DoD initiatives to regionalize. DLA planning has begun for this effort and DLA resources to support this east coast regional location should begin assembling in FY 97. There was some concern that DPSC personnel might be unwilling to move and the skills might not be easily transferable. Also the depot analysis, as it relates to DDRV, needs to be done before any ICP scenario is finalized.

III. FOLLOW-UP ACTIONS:

A. Review all cost figures and the Cost of Base Realignment Action (COBRA) model runs and insure all activities can be evaluated on an even footing--CAAJ(BRAC).

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 22 December 1994

B. Merge scenario 5 with scenarios 1 and 3 and rerun COBRA analyses.

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

22 December 1994
0830-1000

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	RADM Vincent
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMDI	COL McKenna
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

Encl

Inventory Control Points (ICPs)

BRAC 95 Scenarios COBRA Runs

BRAC 95 Executive Group Meeting

22 December 1994

Ward Ceaser

Close Hold

HARDWARE ICP
MILITARY VALUE

MEASURE OF MERIT	DCSC	DGSC	DISC
MISSION SCOPE	267.20	174.61	172.31
MISSION SUITABILITY	159	160	145
OPERATIONAL EFFICIENCY	124.37	125.98	169.05
EXPANDABILITY	129.33	38.94	56.37
TOTAL	679.90	499.53	542.73

ICPs Scenarios

Scenario:	Scenario #1		Scenario #2		Scenario #3	
Start Year	1996		1996		1996	
End Year	1999		1999		1999	
ROI Year	Immed.		2000		Immed.	
NPV (20 Yrs) $M	-283.0		-637.0		-452.7	
Steady State Savings ($M)(Yr)	24.2(00)		56.5(00)		38.6(00)	
BOS/COMM ($M)		4.5		11.0		6.9
RPMA ($M)		2.8		6.0		6.7
Personnel- Civ&Mil ($M)		16.9		39.6		25.0
POM Change	-1010		-1635		-1884	
Military Change	-4		-11		-6	
Civilian Change	-458		-1,062		-676	
Military Realigned	23		72		50	
Civilian Realigned	427		1,252		1,186	
One-time Costs ($M)	18.1		94.4		49.6	
Construction	0.0		37.9		18.8	
Personnel	1.3		3.4		2.2	
Civ RIF		0.8		2.0		1.3
New Hires		0.1		0.2		0.1
Unemployment		0.2		0.4		0.3
Overhead	3.5		9.0		6.5	
Moving	12.1		33.2		17.0	
Civilian		8.0		23.4		10.9
PPS		4.0		9.2		5.9
Freight		0.0		0.1		0.1
Other	1.2		10.9		5.2	
HAP/RSE		1.2		4.6		2
1 Time Unique		0.0		6.3		3.2

Close Hold

ICPs Scenarios COBRA Runs

Scenario #1:

- Disestablish the Defense General Supply Center (DGSC), Richmond, VA.
  - » Transfer the Weapon Systems Items management to the Defense Construction Supply Center (DCSC), Columbus, OH.
  - » Transfer the Troop and General Support Items; and the Industrial Plant Equipment (IPE), etc., management to the Defense Personnel Support Center (DPSC), Philadelphia, PA.

ICPs Scenarios COBRA Runs

Scenario #2:

- **Disestablish the Defense Industrial Supply Center (DISC), and the Defense Personnel Support Center (DPSC), Philadelphia, PA.**
  - » **Transfer DISC Weapon Systems Items management to (DCSC), Columbus, OH.**
  - » **Transfer DPSC Troop and General Support Items management to DGSC, Richmond, VA.**

ICPs Scenarios COBRA Runs

Scenario #3:

- Disestablish DGSC, Richmond, VA and the Defense Industrial Supply Center (DISC), Philadelphia, PA
  - » Transfer Weapon Systems Items management
    - DGSC to DCSC
    - DISC to DCSC
  - » Transfer Troop and General Support Items Management
    - DCSC to DPSC
    - DGSC to DPSC
    - DISC to DPSC
  - » Transfer IPE, etc. items management
    - DGSC to DPSC

Close Hold

ICPs Scenarios

Scenario:	Scenario #4		Scenario #5	
Start Year	1996		1996	
End Year	1998		1996	
ROI Year	Never		Never	
NPV (20 Yrs) $M	83.0		214.8	
Steady State Savings ($M)(Yr)	-4.9(99)		-16.2(99)	
BOS/COMM ($M)		-2.2		-7.6
RPMA ($M)		6.0		0.0
Personnel- Civ&Mil ($M)		-8.7		-8.7
POM Change	-531		0	
Military Change	0		0	
Civilian Change	237		237	
Military Realigned	83		0	
Civilian Realigned	3,418		0	
One-time Costs ($M)	44.4		0.1	
Construction	30.6		0.0	
Personnel	0.1		0.0	
Civ RIF		0.0		0.0
New Hires		0.1		1.0
Unemployment		0.0		0.0
Overhead	7.2		0.0	
Moving	0.3		0.0	
Civilian		0.0		0.0
PPS		0.0		0.0
Freight		0.3		0.0
Other	6.1		0.0	
HAP/RSE		0		0
1 Time Unique		6.1		0.0

Close Hold

ICPs Scenarios COBRA Runs

Scenario #4:

- Move DISC and DPSC from the ASO Compound to the DPSC Compound located in South Philadelphia, PA

Scenario #5:

- ASO disestablished by the Navy (1998 Time Frame). DISC assumes responsibility for the ASO Compound.

	Inventory Control Points						
	RISK ASSESSMENT						
					RISK		
	REDUCES # OF ICPs	REDUCES OVERHEAD	DISESTAB-LISHMENT	FITS APPROVED CONCEPT	MINIMAL	MODERATE	HIGH
Scenario #1	Y	Y	Y	Y		X	
Scenario #2	Y	Y	Y	Y		X	
Scenario #3	Y	Y	Y	Y		X	

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

IN REPLY REFER TO CAAJ (BRAC)

CLOSE HOLD

30 DEC 1994

MEMORANDUM OF MEETING

SUBJECT: Summary of Meeting with the Director 22 December 1994

I. PURPOSE: To bring the Executive Group's recommendations regarding the Defense Logistics Services Center (DLSC), the Defense Reutilization and Marketing Service (DRMS) Headquarters, and National Sales Office to the Director for decision. Preliminary runs for three Inventory Control Point (ICP) scenarios were also presented for information. A list of attendees is at enclosure 1. Briefing charts are at enclosure 2.

II. BRIEF SUMMARY OF DISCUSSION:

A. DLSC is a unique activity, so it was considered individually. Although relocating the activity to DoD owned space would produce some savings, there is no military reason to relocate. Rental costs in the General Services Administration building have decreased considerably, so the savings are not dramatic. Therefore, the Executive Group recommended leaving DLSC in place. The Director agreed.

B. DRMS is also a unique activity. The National Sales Office (NSO), located in Memphis, TN, is part of DRMS Headquarters. There is some synergy to be achieved by collocating the two activities; however, the payback period is lengthy. The Executive Group recommended leaving DRMS Headquarters in place and reconsidering possible realignment of the NSO in conjunction with the Distribution Depots. The Director agreed.

C. Three ICP scenarios were presented for information. To a large extent, final ICP decisions are dependent on Depot decisions. However, the Executive Group felt the Director needed to be aware of the different options supporting the Supply Management Concept of Operations.

1. The Director asked how many National Stock Numbers moved in each segment of the scenarios, and how many people. MMS will provide the information.

2. The Director again expressed reservations about the meaningfulness of Mission Scope as a Measure of Merit. The BRAC Working Group is looking into what the Services use in that area.

III. DECISIONS REACHED:

A. Do not relocate or realign DLSC.

B. Do not relocate DRMS Headquarters.

IV. FOLLOW-UP ACTIONS:

A. Revisit realigning the NSO in conjunction with the Distribution Depots--BRAC Working Group/Executive Group.

B. Provide a breakout of the NSNs and workyears associated with each segment of the scenarios--MMS.

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

22 DECEMBER 1994 DECISION MEETING WITH THE DIRECTOR
LIST OF ATTENDEES

D	VADM Straw
DD	Maj Gen Farrell
MM	Maj Gen Babbitt
AQ	RADM Vincent
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
MMS	RADM Chamberlin
MMD	BG Burch
DE	CAPT Orr (Acting)
CAAJ(BRAC)	Ms. McManamay
CAAJ(BRAC)	Ms. Kelleher
CAAJ(BRAC)	Mr. Ceaser
CAAJ(BRAC)	Mr. Geiger

Encl

BRAC 95
PROGRESS REPORT 3

FOR

VADM STRAW

22 DEC 1994

Close Hold

OVERVIEW

DLSC
- Military Value
- Scenarios

DRMS
- Military Value
- Scenarios

ICPs
- Military Value
- Scenarios

Defense Logistics Services Center (DLSC)

Close Hold

DLSC Military Value

I. Mission Scope	
Essential to DoD	Yes
Mission Unique:	
Within DLA	Yes
Within DoD	Yes
II. Mission Suitability	
Age of Buildings	63 Years
Condition of Buildings	Good

Close Hold

DLSC Military Value

III. Operational Efficiency	
BOS Costs	$15,966
RPM Costs	$ 0.85
Communication Costs Per Paid Equivalent	$30,496
IV. Expandability	
Excess DoD Space Available within MSA	0
Surge Capability	Yes

Close Hold

DLSC Scenarios COBRA Runs

Scenario #1:

- Move DLSC, Battle Creek, MI to DCSC, Columbus, OH as a Primary Level Field Activity (PLFA).

Scenario #2:

- Move DLSC, Battle Creek, MI to ASO, Philadelphia, PA as a PLFA.

DLSC SCENARIOS

Scenario:	Scenario # 1		Scenario #2	
Start Year	1996		1996	
End Year	1998		1998	
ROI Year	2008		2004	
NPV (20 Yrs) $M	-11.4		-18.5	
Steady State Savings ($M)(Yr)	2.3(99)		2.3(99)	
BOS/COMM ($M)		0.4		0.4
RPMA ($M)		1.4		1.5
Personnel- Civ&Mil ($M)		0.4		0.4
POM Change	14		14	
Military Change	0		0	
Civilian Change	-10		-10	
Military Realigned	3		3	
Civilian Realigned	444		444	
One-time Costs ($M)	19.9		12.3	
Construction	7.3		0.0	
Personnel	0.8		0.8	
Civ RIF		0.5		0.5
New Hires		0.1		0.1
Unemployment		0.1		0.1
Overhead	1.6		1.6	
Moving	8.1		9.0	
Civilian		7.9		8.8
PPS		0.1		0.1
Freight		0.1		0.1
Other	2.1		0.9	
HAP/RSE		0.9		0.9
1 Time Unique		1.2		0.0

Close Hold

Defense Reutilization & Marketing Service (DRMS)

Close Hold

DRMS Military Value

I. Mission Scope	
Essential to DoD	Yes
Mission Unique	
Within DLA	Yes
Within DoD	Yes
II. Mission Suitability	
Age of Building	91 years
Condition of Buildings	Good

Close Hold

DRMS Military Value

III. Operational Efficiency	
BOS Costs	$2,320.00
RPM Costs	$ 19.40
Communication Costs Per Paid Equivalent	$1,275.00
IV. Expandability	
Excess DoD Space Available within MSA	0
Surge Capability	Yes

Close Hold

DRMS Scenarios COBRA Runs

Scenario #1:

- Move HQ DRMS, Battle Creek, MI to DCSC, Columbus, OH as a PLFA.

Scenario #2:

- Move HQ DRMS, Battle Creek, MI and the National Sales Office (NSO), Memphis, TN to DCSC, Columbus, OH as a PLFA.

Scenario #3:

- Move NSO, Memphis, TN to HQ DRMS, Battle Creek, MI.

HQ DRMS SCENARIOS

Scenario:	Scenario #1		Scenario #2		Scenario #3	
Start Year	1996		1996		1996	
End Year	1998		1998		1997	
ROI Year	2007		2008		2011	
NPV (20 Yrs) $M	-12.2		-11.7		-0.5	
Steady State Savings ($M)(Yr)	2.2(99)		2.5(99)		0.2(98)	
BOS/COMM ($M)		1.4		0.5		0.0
RPMA ($M)		0.4		1.5		0.1
Personnel- Civ&Mil ($M)		0.4		0.5		0.1
POM Change	41		41		0	
Military Change	0		0		0	
Civilian Change	-10		-13		-3	
Military Realigned	5		5		0	
Civilian Realigned	404		481		77	
One-time Costs ($M)	17.7		21.9		2.0	
Construction	6.3		8.4		0.0	
Personnel	0.6		0.8		0.1	
Civ RIF		0.4		0.4		0.1
New Hires		0.1		0.1		0.0
Unemployment		0.1		0.1		0.0
Overhead	1.6		1.7		0.1	
Moving	7.3		8.7		1.3	
Civilian		7.2		8.5		1.3
PPS		0.1		0.1		0.0
Freight		0.0		0.1		0.0
Other	1.9		2.3		0.5	
HAP/RSE		0.8		0.9		0.1
1 Time Unique		1.1		1.4		0.3

Close Hold

Inventory Control Points
ICPs

HARDWARE ICP
MILITARY VALUE

MEASURE OF MERIT	DCSC	DGSC	DISC
MISSION SCOPE	267.20	174.61	172.31
MISSION SUITABILITY	159	160	145
OPERATIONAL EFFICIENCY	124.37	125.98	169.05
EXPANDABILITY	129.33	38.94	56.37
TOTAL	679.90	499.53	542.73

ICPs Scenarios

Scenario:	Scenario #1		Scenario #2		Scenario #3	
Start Year	1996		1996		1996	
End Year	1999		1999		1999	
ROI Year	Immed.		2000		Immed.	
NPV (20 Yrs) $M	-283.0		-637.0		-452.7	
Steady State Savings ($M)(Yr)	24.2(00)		56.5(00)		38.6(00)	
BOS/COMM ($M)		4.5		11.0		6.9
RPMA ($M)		2.8		6.0		6.7
Personnel- Civ&Mil ($M)		16.9		39.6		25.0
POM Change	-1010		-1635		-1884	
Military Change	-4		-11		-6	
Civilian Change	-458		-1,062		-676	
Military Realigned	23		72		50	
Civilian Realigned	427		1,252		1,186	
One-time Costs ($M)	18.1		94.4		49.6	
Construction	0.0		37.9		18.8	
Personnel	1.3		3.4		2.2	
Civ RIF		0.8		2.0		1.3
New Hires		0.1		0.2		0.1
Unemployment		0.2		0.4		0.3
Overhead	3.5		9.0		6.5	
Moving	12.1		33.2		17.0	
Civilian		8.0		23.4		10.9
PPS		4.0		9.2		5.9
Freight		0.0		0.1		0.1
Other	1.2		10.9		5.2	
HAP/RSE		1.2		4.6		2
1 Time Unique		0.0		6.3		3.2

Close Hold

ICPs Scenarios COBRA Runs

Scenario #1:

- Disestablish the Defense General Supply Center (DGSC), Richmond, VA.
  - » Transfer the Weapon Systems Items management to the Defense Construction Supply Center (DCSC), Columbus, OH.
  - » Transfer the Troop and General Support Items; and the Industrial Plant Equipment (IPE), etc., management to the Defense Personnel Support Center (DPSC), Philadelphia, PA.

ICPs Scenarios COBRA Runs

Scenario #2:

- **Disestablish the Defense Industrial Supply Center (DISC), and the Defense Personnel Support Center (DPSC), Philadelphia, PA.**
  - » **Transfer DISC Weapon Systems Items management to (DCSC), Columbus, OH.**
  - » **Transfer DPSC Troop and General Support Items management to DGSC, Richmond, VA.**

ICPs Scenarios COBRA Runs

Scenario #3:

- Disestablish DGSC, Richmond, VA and the Defense Industrial Supply Center (DISC), Philadelphia, PA
  - » Transfer Weapon Systems Items management
    - DGSC to DCSC
    - DISC to DCSC
  - » Transfer Troop and General Support Items Management
    - DCSC to DPSC
    - DGSC to DPSC
    - DISC to DPSC
  - » Transfer IPE, etc. items management
    - DGSC to DPSC

Inventory Control Points

RISK ASSESSMENT

	REDUCES # OF ICPs	REDUCES OVERHEAD	DISESTAB-LISHMENT	FITS APPROVED CONCEPT	RISK		
					MINIMAL	MODERATE	HIGH
Scenario #1	Y (4-3)	Y	Y	Y (?)		X	
Scenario #2	Y (4-2)	Y	Y	Y		X	
Scenario #3	Y (4-2)	Y	Y	Y		X	

Close Hold

ICPs Scenarios

Scenario:	Scenario #4		Scenario #5	
Start Year	1996		1996	
End Year	1998		1996	
ROI Year	Never		Never	
NPV (20 Yrs) $M	83.0		214.8	
Steady State Savings ($M)(Yr)	-4.9(99)		-16.2(99)	
BOS/COMM ($M)		-2.2		-7.6
RPMA ($M)		6.0		0.0
Personnel- Civ&Mil ($M)		-8.7		-8.7
POM Change	-531		0	
Military Change	0		0	
Civilian Change	237		237	
Military Realigned	83		0	
Civilian Realigned	3,418		0	
One-time Costs ($M)	44.4		0.1	
Construction	30.6		0.0	
Personnel	0.1		0.0	
Civ RIF		0.0		0.0
New Hires		0.1		1.0
Unemployment		0.0		0.0
Overhead	7.2		0.0	
Moving	0.3		0.0	
Civilian		0.0		0.0
PPS		0.0		0.0
Freight		0.3		0.0
Other	6.1		0.0	
HAP/RSE		0		0
1 Time Unique		6.1		0.0

Close Hold

ICPs Scenarios COBRA Runs

Scenario #4:

- Move DISC and DPSC from the ASO Compound to the DPSC Compound located in South Philadelphia, PA

Scenario #5:

- ASO disestablished by the Navy (1998 Time Frame). DISC assumes responsibility for the ASO Compound.

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 27 December 1994 (Morning Session)

I. PURPOSE: To provide the BRACEG with the distribution region/depot military value adjustments (enclosure 2) and scenarios associated with distribution depots (enclosure 3). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. Distribution Depot/Region Military Value Changes.

1. Stand-Alone Depots.

a. Minor changes to Mission Suitability (Facility Suitability) and Operational Efficiency elements were made due to the elimination of data associated with facilities that will be vacated due to storage management plans in place prior to BRAC 95. These facilities were included in the original data call responses from Primary Level Field Activities/ Secondary Level Field Activities; however, the reduced requirements in the DLA storage management plan, to include distribution depot site locations were removed from the data call inputs. This reduced facilities inventory changed the total facility square footage at some locations, thereby affecting calculations in facility suitability and operational efficiency. Also a correction of buildable acreage data at the Defense Distribution Depot Ogden (DDOU) resulted in minor changes in Expandability. As a result depots 2 and 3 are now ranked 6 and 5, respectively.

b. The Defense Distribution Depot San Joaquin (DDJC) and the Defense Distribution Depot Susquehanna (DDSP) have the highest military value for stand-alone depots and are ranked 1 and 2, respectively. Because our goal is to perform the distribution mission in the fewest number of sites and at the lowest cost to the customers, we emphasized capacity and throughput. As a result, the smaller depots scored lower.

2. Collocated Depots.

a. DoD essentiality, paragraph IA1, was raised from 25 to 65 points.

b. Some minor changes were made in Facility Suitability, condition data for the same reason as outlined in paragraph IIA1a above. Depots affected were the Defense Distribution Depot Norfolk (DDNV), Defense Distribution Depot San Diego (DDDS), Defense Distribution Depot McClellan (DDMC), Defense Distribution Depot Red River (DDRT), Defense Distribution Depot Hill (DDHU), Defense Distribution Depot Oklahoma City (DDOO), and Defense Distribution Depot San Antonio (DDST). Additionally, under the measure of Expandability, the BRACEG decided to use only the land the Service host identified to be available for DLA's use, vice the total unrestricted land at an installation, as a more appropriate measure of expandable land. This decision changed the points awarded to the Defense Distribution Depot Albany, Defense Distribution Depot Barstow, Defense Distribution Depot Cherry Point, Defense Distribution Depot Corpus Christi, Defense Distribution Depot Jacksonville (DDJF), Defense Distribution Depot Letterkenny (DDLP), DDMC, DDOU, DDHU, DDRT, Defense Distribution Depot San Antonio, Defense Distribution Depot Tobyhanna (DDTP), and the Defense Distribution Depot Warner Robins. The total weighting of this question did not change.

c. In the racking and stacking, DDNV was rated the highest and the Defense Distribution Depot Puget Sound the lowest. Because our goal is to perform the distribution mission in the fewest number of sites and at the lowest cost to the customers, we emphasized capacity and throughput. As a result, the smaller depots scored lower.

3. Minor changes in the Distribution Regions military value were made. Within Facility Suitability, Condition, a change was made for the Defense Distribution Region East because of additional information on the infrastructure of New Cumberland. Also, a minor error in the calculation of the net present value for the Defense Distribution Region East condition data was corrected. As a result of these changes, there is a 13 point difference between the military value of the two regions.

4. Military judgment will be extremely important in the decisions concerning distribution. Our distribution concept of operations states that when the maintenance mission at our collocated depots is to be eliminated, the need for our distribution depot at the location also is eliminated, unless the Agency requires the storage capacity to accommodate the total distribution system requirement.

B. Scenario Review.

1. The collocated depot closures in scenario #1 (close DDMC, DDLP, DDJF, DDST, and DDRT) best reflects what the Services currently indicate they will recommend for closure. This scenario also realigns the Defense Distribution Depot Columbus (DDCO). DDCO would be designated as a storage site, personnel would be reduced from 498 to 50 and the site would store only slow moving items. Only 20 percent of DDCO's stock is considered active stock and its storage/distribution system is not as mechanized as other stand-alone depots. Although the military value of DDCO is not high, keeping its capacity makes sense because the base will not close (the military value of DCSC is almost 200 points higher than the next inventory control point). Additionally, the installation at Columbus is the highest ranking of the bases operated by DLA. Realigning DDCO to handle slow moving stock would take advantage of its collocated status and capacity while achieving considerable personnel savings. Implementing this scenario would result in a 16 million attainable cubic feet shortfall.

2. Scenario #3 includes the closure of the Defense Distribution Depot Memphis (DDMT) besides closing DDRT, DDST, DDJF, and realigning DDCO and DDLP. Very high one-time unique costs identified by DDMT for packaging assets to be relocated was an area of concern. It was agreed by the BRACEG that a standard packaging cost for bin and bulk assets for all the depots should be developed and used.

3. Other scenarios reviewed include scenario #2 (close DDRT, DDST, DDJF, DDOU; realign DDCO and DDLP), scenario #4 (close DDRT, DDST, DDJF, DDRV; realign DDCO and DDLP), scenario #5 (close DDRT, DDST, DDJF, DDCO, and realign DDLP), scenario #6 (close DDRT, DDST, DDJF, DDOU, DDMT; realign DDCO and DDLP), scenario #7 (close DDRT, DDST, DDJF, DDOU, DDRV; realign DDCO and DDLP), and scenario #8 (close DDST, DDRT, DDJF, DDRV, and DDMT; realign DDCO and DDLP).

C. Firm closure/realignment recommendations are not expected from the Air Force until after 3 January 1995 (the current Office of the Secretary of Defense (OSD) suspense date). Other Service inputs may also be late. It was generally agreed that DLA will provide OSD what we believe are the most likely scenarios the Services will recommend.

III. FOLLOW-UP ACTIONS:

A. Verify the high expandability/military value figure for DDNV--CAAJ(BRAC)/MMD.

B. Define "slow moving" item--CAAJ(BRAC)/MM.

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Grou
(BRACEG) Meeting - 27 December 1994 (Morning Session)

C. Identify how large a customer DDCO is to the Defense Reutilization and Marketing Office in Columbus--CAAJ(BRAC).

3 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

27 DECEMBER 1994
1030-1140

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	Mr. Scott
CAH	Ms. Hargrove
CAI	Ms. Gallo
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMDI	COL McKenna
CAAE	Mr. Lillo
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

DEFENSE DISTRIBUTION DEPOTS/REGIONS

MILITARY VALUE

PRESENTED BY: MS. CHRISTINA DORRIS

27 DECEMBER 1994

Close Hold

AGENDA

- Military Value Results
  - » Stand-Alone Depots
  - » Collocated Depots
  - » Distribution Regions

STAND-ALONE DEPOTS

MILITARY VALUE

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1. Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
I. Mission Scope 290 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	25	25	25	25	25	25	25
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission							
1. % Workload Supporting							
a. Maintenance Activity	0	0	0	0	0	0	0
b. Other Local Installation	15	0	15	0	0	8	0
c. 100 Mile Customer	10	1	1	3	0	1	10
d. 300 Mile Customer	5	1	2	5	1	0	0
e. All others	70	69	68	39	69	70	61
C. Operational Readiness							
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in the Concepts of Operations	100	100	0	0	0	0	100
2. Distance Depot to:							
a. Aerial POE	20	20	2	8	1	1	10
b. Water POE	20	7	2	14	3	2	20
TOTAL MISSION SCOPE	290	248	130	119	124	132	251

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility	20	5	3	5	6	4	6
2. Condition of Depot Facility & Satellite Storage	100	58	77	92	87	88	78
3. % of Facilities							
a. Permanent	15	9	15	14	13	9	14
b. Semi-Permanent	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0
4. Unique Ops Facilities	10	10	0	10	10	10	10
5. Storage Capacity in ACF In 000's	150	134	55	53	65	61	150
6. Specialized Storage Facilities Hazardous in 000's	10	0	0	9	4	10	3
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation	150	150	59	55	63	51	101
B. Location Suitability							
I. Distance From Depot							
a. Rail	0	0	0	0	0	0	0
b. Water	10	1	1	10	6	0	6
c. Surface	0	0	0	0	0	0	0
d. Air	10	2	10	1	7	1	7
TOTAL MISSION SUITABILITY	475	368	220	248	261	233	374

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	35	30	31	35	31	22	29
2. RPM Costs Per Square Foot	35	22	31	26	28	35	19
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	5	15	9	7	9	7
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	7	7	10	10	7	15
TOTAL OPERATIONAL EFFICIENCIES	100	64	84	80	77	73	70

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's	85	44	23	10	24	33	85
2. Buildable Acres	25	8	0	0	3	25	7
3. Limitations on Expansion (Environmental, Historical, etc.)	5	5	5	5	5	0	0
B. Mobilization Expansion							
1. Surge Capability							
a. Single 8-hr Shift	10	9	2	3	3	4	10
b. Second 8-hr Shift	10	9	2	3	3	4	10
TOTAL EXPANDABILITY	135	75	32	20	39	67	112
TOTAL POINTS FOR STANDALONE DEPOTS	1000	754	465	467	500	505	807

Close Hold

STANDALONE DEPOTS
MILITARY VALUE
RACK N' STACK

DEPOT NUMBER	RACK N' STACK
1	2
2	6
3	5
4	4
5	3
6	1

STANDALONE DEPOTS
MILITARY VALUE
RACK N' STACK

DEPOT RANKING	DEPOT NAME	
1	DDJC	807
2	DDSP	754
3	DDOU	505
4	DDMT	500
5	DDRV	467
6	DDCO	465

Close Hold

STAND ALONE DEPOTS
MILITARY VALUE RESULTS

	Mission Scope	Mission Suitability	Ops. Efficiency	Expand.	Total Points
DDSP	248	368	64	75	754
DDCO	130	220	84	32	465
DDRV	119	248	80	20	467
DDMT	124	261	77	39	500
DDOU	132	233	73	67	505
DDJC	251	374	70	112	807

Close Hold

COLLOCATED DEPOTS

MILITARY VALUE

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	65	65	65	65	65	65	65	65	65
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission									
1. Percent Workload Supporting									
a. Maintenance Activity	100	9	51	83	95	33	19	59	48
b. Local Installation	25	5	12	6	8	21	15	17	4
c. 100 Mile Customer	20	20	0	3	0	8	19	2	1
d. 300 Mile Customer	10	0	0	0	0	4	1	1	0
e. Worldwide Customer	5	4	4	2	1	1	2	2	5
2. Special Transportation - Stock	25	0	25	0	25	25	25	0	0
C. Operational Readiness									
1. Distance Depot to:									
a. Aerial POE	10	5	6	10	2	7	7	3	0
b. Water POE	10	9	0	9	2	5	3	1	3
SUBTOTAL MISSION SCOPE	295	143	187	202	225	193	181	174	151

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	9 Points Earned	10 Points Earned	11 Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
I. Mission Scope 295 POINTS										
A. Current/Future Mission										
1. DoD Essentiality	65	65	65	65	65	65	65	65	65	65
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission										
1. Percent Workload Supporting										
a. Maintenance Activity	100	16	57	55	61	43	100	59	23	27
b. Local Installation	25	6	5	25	2	9	3	6	21	10
c. 100 Mile Customer	20	0	4	0	3	3	0	3	5	0
d. 300 Mile Customer	10	10	2	0	0	1	1	1	1	4
e. Worldwide Customer	5	3	3	2	4	4	1	3	3	4
2. Special Transportation - Stock	25	25	25	25	25	25	25	0	0	25
C. Operational Readiness										
1. Distance Depot to:										
a. Aerial POE	10	4	9	9	8	8	8	9	10	8
b. Water POE	10	5	9	7	3	8	5	8	10	8
SUBTOTAL MISSION SCOPE	295	159	203	214	196	191	234	178	163	176

Close Hold

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	4	9	8	8	4	5	4	8
2. Condition of Depot Facility & Satellite Storage	100	96	79	96	81	86	82	93	92
3. Percent of Facilities									
a. Permanent	15	15	10	15	14	14	13	15	9
b. Semi-Permanent	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities	25	25	25	25	25	25	25	25	25
5. Storage Capacity in ACF In 000s	100	13	53	43	8	33	51	63	89
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	0	1	5	0	0	4	5	5
b. Freeze/Chill	5	0	0	0	0	0	3	0	0
c. Hardstand	10	0	2	3	1	0	1	0	0
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization	100	17	40	43	15	4	78	58	51
B. Location Suitability									
1. Distance From Depot									
a. Rail	15	15	15	0	3	15	12	9	13
b. Water	15	14	0	13	15	12	15	13	11
c. Surface	0	0	0	0	0	0	0	0	0
d. Air	15	4	11	13	11	0	14	11	15
SUBTOTAL MISSION SUITABILITY	445	203	246	264	182	193	302	296	318

Close Hold

Data Element	MIL Value	9 Points Earned	10 Points Earned	11. Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
II. Mission Suitability 445 POINTS										
A. Suitable Facility										
1. Average Age of Facility	20	7	6	4	5	9	5	4	4	7
2. Condition of Depot Facility & Satellite Storage	100	96	80	80	81	92	85	81	80	90
3. Percent of Facilities										
a. Permanent	15	14	15	14	14	15	15	13	13	15
b. Semi-Permanent	0	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities	25	25	25	25	0	25	25	0	25	0
5. Storage Capacity in ACF In 000s	100	78	57	85	17	62	64	11	100	52
6. Specialized Storage Facilities In 000s										
a. Hazardous	25	8	2	7	8	5	11	0	12	25
b. Freeze/Chill	5	1	3	0	0	0	0	0	5	0
c. Hardstand	10	2	3	7	1	1	10	1	1	3
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization	100	41	19	21	34	45	40	27	100	10
B. Location Suitability										
1. Distance From Depot										
a. Rail	15	15	15	15	3	15	15	15	15	15
b. Water	15	9	13	11	15	12	9	15	15	11
c. Surface	0	0	0	0	0	0	0	0	0	0
d. Air	15	11	10	15	10	15	13	12	15	13
SUBTOTAL MISSION SUITABILITY	445	307	247	283	187	295	292	179	385	242

Close Hold

Data Element	MIL Value	1 Points Earned	2 Points Earned	3 Points Earned	4 Points Earned	5 Points Earned	6 Points Earned	7 Points Earned	8 Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
1. BOS Costs Per Paid Equivalent	45	8	5	6	31	12	6	14	10
2. RPM Costs Per Square Foot	45	23	0	23	26	36	30	35	28
B. Transportation Costs									
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	11	14	11	11	0	11	10	11
2. Actual Second Destination TransportationCosts by Ton for Off Base Issues	15	13	14	12	7	14	13	0	9
SUBTOTAL OPERATIONAL EFFICIENCIES	120	55	34	52	75	62	59	59	58
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
1. Excess Storage Capacity in Attainable Cubic Feet	90	11	22	36	4	45	42	17	75
2. Buildable Acres	25	0	0	0	2	4	0	0	2
3. Limitations on Expansion	5	5	5	0	5	0	0	5	5
a. Environmental									
b. Historical									
c. Other									
B. Mobilization Expansion									
1. Surge Capability									
a. Single 8-hr Shift	10	2	8	2	1	2	7	6	4
b. Second 8-hr Shift Authorized	10	2	10	3	1	2	8	7	5
SUBTOTAL EXPANDABILITY	140	20	45	41	13	52	57	35	91
TOTAL POINTS-COLLOCATED DEPOTS	1000	420	512	558	495	500	599	564	617

Close Hold

Data Element	MIL Value	9 Points Earned	10 Points Earned	11 Points Earned	12 Points Earned	13 Points Earned	14 Points Earned	15 Points Earned	16 Points Earned	17 Points Earned
III. Operational Efficiencies 120 POINTS										
A. Operating Costs										
1. BOS Costs Per Paid Equivalent	45	33	20	12	9	14	14	15	13	45
2. RPM Costs Per Square Foot	45	30	25	32	17	27	30	25	23	45
B. Transportation Costs										
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	9	11	3	12	9	3	13	9	15
2. Actual Second Destination TransportationCosts by Ton for Off Base Issues	15	11	15	14	14	11	14	12	7	15
SUBTOTAL OPERATIONAL EFFICIENCIES	120	83	71	61	52	62	62	65	52	120
IV. Expandability 140 POINTS										
A. Facility/Installation Expansion										
1. Excess Storage Capacity in Attainable Cubic Feet	90	19	13	57	13	39	60	7	90	59
2. Buildable Acres	25	25	0	15	0	5	18	0	0	0
3. Limitations on Expansion	5	5	5	5	5	5	5	5	5	5
a. Environmental										
b. Historical										
c. Other										
B. Mobilization Expansion										
1. Surge Capability										
a. Single 8-hr Shift	10	3	1	1	2	2	2	1	10	0
b. Second 8-hr Shift Authorized	10	4	2	2	3	5	3	1	9	1
SUBTOTAL EXPANDABILITY	140	56	21	79	23	56	88	15	114	65
TOTAL POINTS-COLLOCATED DEPOTS	1000	605	543	637	459	605	675	437	714	603

Close Hold

COLLOCATED DEPOTS
MILITARY VALUE
RACK N' STACK

DEPOT NUMBER	RACK N' STACK
1	17
2	12
3	10
4	14
5	13
6	8
7	9
8	4
9	5
10	11
11	3
12	15
13	5
14	2
15	16
16	1
17	7

COLLOCATED DEPOTS
MILITARY VALUE
RACK N' STACK

DEPOT RANKING	DEPOT NAME	
1	DDNV	714
2	DDAA	675
3	DDLP	637
4	DDST	617
5	DDRT	605
5	DDWG	605
7	DDAG	603
8	DDDC	599
9	DDOO	564
10	DDMC	558
11	DDTP	543
12	DDHU	512
13	DDBC	500
14	DDCT	495
15	DDJF	459
16	DDCN	437
17	DDPW	420

Close Hold

COLLOCATED DEPOTS
MILITARY VALUE RESULTS

	Mission Scope	Mission Suitability	Ops Efficiency	Expand	Total Points
DDPW	143	203	55	20	420
DDHU	187	246	34	45	512
DDMC	202	264	52	41	558
DDCT	225	182	75	13	495
DDBC	193	193	62	52	500
DDDC	181	302	59	57	599
DDOO	174	296	59	35	564
DDST	151	318	58	91	617

Close Hold

COLLOCATED DEPOTS
MILITARY VALUE RESULTS

	Mission Scope	Mission Suitability	Ops Efficiency	Expand.	Total Points
DDRT	159	307	83	56	605
DDTP	203	247	71	21	543
DDLP	214	283	61	79	637
DDJF	196	187	52	23	459
DDWG	191	295	62	56	605
DDAA	234	292	62	88	675
DDCN	178	179	65	15	437
DDNV	163	385	52	114	714
DDAG	176	242	120	65	603

Close Hold

DISTRIBUTION REGIONS HQ

MILITARY VALUE

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	REGION A Points Earned	REGION B Points Earned
I. Mission Scope 400 POINTS			
A. Current/Future Mission			
1. DoD Essentiality	100	100	100
2. Other DoD Activity Performing Same Mission	100	100	100
3. Unique Missions	25	25	25
4. % Region HQ Business Expended in Liaison with DLA & Service ICPs	50	50	50
Subtotal Current/Future Mission	275	275	275
B. Mission Breadth			
1. Depots Reporting to Region HQ	20	20	18
2. Paid Equiv. in Depots Receiving Support Service From Region HQ	10	10	9
3. Vol. of Business (Depots)	20	20	15
4. No. NSNs Stored at Depots	10	10	9
5. No. Attainable Cubic Feet Storage Space	15	15	15
6. $ Value Inventory Stored at Depots	10	9	10
7. % Business Expended in Negotiation of Agreements	15	15	14
8. Support to Non-DoD	25	25	25
Subtotal Mission Breadth	125	124	115
TOTAL MISSION SCOPE	400	399	390

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	REGION A Points Earned	REGION B Points Earned
II. Mission Suitability 300 POINTS			
A. Location Suitability			
1. Advantages of Present Location	125	125	125
2. Access to Transportation			
a. Air	20	5	20
b. Bus	0	0	0
c. Train	5	5	3
3. Distance From HQ to Each Depot	25	25	13
Subtotal Location Suitability	175	160	161
B. Facility Suitability			
1. Age of Occupied Buildings	25	3	6
2. Condition of Occupied Buildings - BMAR Dollars	100	80	93
Subtotal Facility Suitability	125	83	99
TOTAL MISSION SUITABILITY	300	243	260

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	REGION A Points Earned	REGION B Points Earned
III. Operational Efficiencies 200 POINTS			
A. BOS Costs			
1. BOS Costs Per Paid Equivalent	30	30	23
2. RPM Costs Per Square Feet	40	25	40
Subtotal BOS Costs	70	55	63
B. Personnel Costs			
1. Ratio of Region HQ Costs to Total Costs	50	50	45
2. Total G&A Per Paid Equivalent (Region/Depots)	30	25	30
3. Total Direct Costs Per Paid Equivalent at Depots	10	10	2
4. Total Indirect Costs per Paid Equivalent at Depots	30	30	9
Subtotal Personnel Costs	120	115	86
C. Mission			
1. Dollar Value - Reimbursable Mission	10	10	7
Subtotal Mission	10	10	7
TOTAL OPERATIONAL EFFICIENCIES	200	181	156

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

		REGION A	REGION B
Data Element	Military Value	Points Earned	Points Earned
IV. Expandability 100 POINTS			
A. Facility/Installation Expansion			
1. Additional Personnel in Present Space	40	40	30
2. Excess Space for Expansion Sq. Ft.	40	0	40
Subtotal Facility Expansion	80	40	70
B. Mobilization Expansion			
1. Surge Capability	20	20	20
Subtotal Mobilization Expansion	20	20	20
TOTAL EXPANDABILITY	100	60	90
TOTAL FOR REGION HQ	1,000	882	895

Close Hold

DISTRIBUTION REGION HQ
MILITARY VALUE RESULTS

	Mission Scope	Mission Suitability	Ops Efficiency	Expand	Total Points
DDRE	399	243	181	60	882
DDRW	390	260	156	90	895

Close Hold

DEFENSE DISTRIBUTION DEPOTS

BRAC 95 COBRA SCENARIOS

FOR

DLA BRAC EXECUTIVE GROUP

PRESENTED BY: MS. CHRISTINA DORRIS

27 DECEMBER 1994

Close Hold

OVERVIEW

- Military Value Results
- Scenarios (8)
- Risk Assessment
- Get Well Strategy

DISTRIBUTION DEPOTS

Scenario:	1 (B, C, D, E, I, J)	2(C, D, E, F, A, B)	3 (C, D, E, G, A,B	4(C, D, E, H, A, B
Start Year	1996	1996	1996	1996
End Year	2000	2000	2000	2000
ROI Year	IMMED	IMMED	2001	IMMED
NPV (20 Yrs) $M	-863.1	-907.7	-876.2	-916.7
Steady State Savings ($M)(Yr)	76.6(01)	80.6(01)	81.1 (01)	77.1(01)
BOS/COMM ($M)	10.1	14.5	9.5	9.8
RPMA ($M)	25.2	20.2	21.6	24.3
Personnel- Civ&Mil ($M)	41.3	35.9	50.0	43.1
POM Change	-963	-1062	-1148	-1012
Military Change	-16	-20	-25	-18
Civilian Change	-1,261	-1,401	-1,521	-1,315
Military Realigned	0	9	12	0
Civilian Realigned	1,449	2,744	1,947	1,428
One-time Costs ($M)	151.2	202.6	247.9	142.2
Construction	24.8	35.6	15.5	28.8
Personnel	3.7	4.5	4.7	3.7
Civ RIF	2.1	2.5	2.6	2.1
New Hires	0.2	0.2	0.2	0.2
Unemployment	0.5	0.6	0.7	0.5
Overhead	23.4	28.8	23.7	22.2
Moving	74.8	74.2	80.3	63.7
Civilian	25.0	31.3	33.2	24.5
PPS	11.0	21.2	13.2	11.4
Freight	7.9	7.2	8.4	7.9
Other	24.4	59.5	123.6	23.9
HAP/RSE	4.4	5	5.3	4.1
1 Time Unique	20.1	54.5	118.3	19.8
	30.9 1 Time Move	23.5 1 Time Move	25.5 1 Time Move	19.8 1 Time Move

Close Hold

Excess Capacity 64M

Scenario #1 - Capacity

Close McClellan, Letterkenny, Jacksonville, San Antonio and Red River, Realign Columbus

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 7M*	
SUBSTD BLDGS	*+ 5M*	
BRAC 95	*- 92M*	
STORAGE CAPACITY		*431M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*-11M*	
MINUS 15% OPERATING LEVEL	*- 3M*	
STORAGE REQUIREMENT		*447M*
SHORTFALL		***16M***

Excess Capacity 64M

Scenario #2 - Capacity

Close Red River, San Antonio, Jacksonville, Ogden
Realign Columbus, Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 6M*	
SUBSTD BLDGS	*+ 3M*	
BRAC 95	*- 86M*	
STORAGE CAPACITY		*436M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***16M***

Excess Capacity 64M

Scenario #3 - Capacity

Close Red River, San Antonio, Jacksonville, Memphis
Realign Columbus and Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 6M*	
SUBSTD BLDGS	*+10M*	
BRAC 95	*- 88M*	
STORAGE CAPACITY		*441M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***11M***

Excess Capacity 64M

Scenario #4 - Capacity

Close Red River, San Antonio, Jacksonville, Richmond
Realign Columbus and Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 14M*	
SUBSTD BLDGS	*+ 3M*	
BRAC 95	*- 82M*	
STORAGE CAPACITY		*432M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***20M***

DISTRIBUTION DEPOTS

Scenario:	5 (C, D, E, K, A)	6(C,D,E,F,G,A, B)	7 (C,D,E,F,H,A,B)	8(C, D,E,G,H,A,B
Start Year	1996	1996	1996	1996
End Year	2000	2000	2000	2000
ROI Year	IMMED	2001	IMMED	IMMED
NPV (20 Yrs) $M	-759.0	-1,115.4	-1,156.0	-1,124.5
Steady State Savings ($M)(Yr)	63.9 (01)	105.8 (01)	101.8 (01)	102.3 (01)
BOS/COMM ($M)	7.4	17.2	17.5	12.4
RPMA ($M)	21.5	26.0	28.6	30.1
Personnel- Civ&Mil ($M)	35.0	62.6	55.7	59.8
POM Change	-793	-1417	-1281	-1367
Military Change	-15	-31	-24	-29
Civilian Change	-1,066	-1,906	-1,700	-1,820
Military Realigned	0	21	9	12
Civilian Realigned	1,099	3,592	3,073	2,276
One-time Costs ($M)	122.7	352.7	247.1	292.4
Construction	13.7	37.5	50.7	30.6
Personnel	3.0	6.4	5.3	5.6
Civ RIF	1.7	3.6	3.0	3.1
New Hires	0.2	0.4	0.3	0.3
Unemployment	0.4	0.9	0.8	0.8
Overhead	19.8	38.3	36.8	31.7
Moving	48.4	108.7	92.1	98.2
Civilian	18.9	45.6	37.0	38.9
PPS	9.3	16.6	14.8	15.8
Freight	7.4	9.3	8.8	10.1
Other	37.8	161.9	62.1	126.2
HAP/RSE	3.3	7	5.8	6.1
1 Time Unique	34.5	154.9	56.3	120.1
	12.8 1 Time Move	37.2 1 Time Move	31.6 1 Time Move	33.5 1 Time Move

Close Hold

Excess Capacity 64M

Scenario #5 - Capacity

Close Red River, San Antonio, Jacksonville, Columbus
Realign Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 6M*	
SUBSTD BLDGS	*+ 8M*	
BRAC 95	*- 83M*	
STORAGE CAPACITY		*444M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***8M***

Excess Capacity 64M

Scenario #6 - Capacity

Close Red River, San Antonio, Jacksonville, Ogden, Memphis
Realign Columbus, Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 6M*	
SUBSTD BLDGS	*+10M*	
BRAC 95	*-120M*	
STORAGE CAPACITY		*409M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***43M***

Excess Capacity 64M

Scenario #7 - Capacity

Close Red River, San Antonio, Jacksonville, Ogden, Richmond
Realign Columbus and Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 14M*	
SUBSTD BLDGS	*+ 3M*	
BRAC 95	*- 113M*	
STORAGE CAPACITY		*401M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***51M***

Excess Capacity 64M

Scenario #8 - Capacity

Close San Antonio, Red River, Jacksonville, Richmond, and Memphis. Realign Columbus and Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 14M*	
SUBSTD BLDGS	*+10M*	
BRAC 95	*- 116M*	
STORAGE CAPACITY		*405M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***47M***

Distribution Depots

Risk Assessment

Scenario #	Close Installation	Reduce # of Depots	Disestablish Depot/ Create Remote Site	Reduce Overhead	Fits Approved Concept of Ops	Shortfall in ACF (M) Minimal (0-20)	Moderate (21-40)	High (40+)	Stand-Alone Mil Val Ranking
#1 (6 activities) Close DDMC, DDLP, DDJF, DDST, DDRT. Realign DDCO.	N	Y (6:All)	Y (1:DDCO)	Y	Y	-16			N/A
#2 (6 activities) Close DDRT, DDST, DDJF, DDOU. Realign DDCO, DDLP.	Y (1:DDOU)	Y (6:All)	Y (2:DDCO, DDLP)	Y	Y	-16			DDOU: 3 OF 6
#3 (6 activities) Close DDRT, DDST, DDJF, DDMT. Realign DDCO, DDLP.	Y (1:DDMT)	Y (6:All)	Y (2:DDCO, DDLP)	Y	Y	-11			DDMT: 4 OF 6
#4 (6 activities) Close DDRT, DDST, DDJF, DDRV. Realign DDCO, DDLP.	N	Y (6:All)	Y (2:DDCO, DDLP)	Y	Y	-20			DDRV: 5 OF 6
#5 (5 activities) Close DDRT, DDST, DDJF, DDCO. Realign DDLP.	N	Y (5:All)	Y (1:DDLP)	Y	Y	-8			DDCO: 6 OF 6
#6 (7 activities) Close DDRT, DDST, DDJF, DDOU, DDMT. Realign DDCO, DDLP.	Y (2:DDOU, DDMT)	Y (7:All)	Y (2:DDCO, DDLP)	Y	Y			-43	DDOU: 3 OF 6 DDMT: 4 OF 6
#7 (7 activities) Close DDRT, DDST, DDJF, DDOU, DDRV. Realign DDCO, DDLP.	Y (1:DDOU)	Y (7:All)	Y (2:DDCO, DDLP)	Y	Y			-51	DDOU: 3 OF 6 DDRV: 5 OF 6
#8 (7 activities) Close DDRT, DDST, DDJF, DDRV, DDMT. Realign DDCO, DDLP.	Y (1:DDMT)	Y (7:All)	Y (2:DDCO, DDLP)	Y	Y			-47	DDRV: 5 OF 6 DDMT: 4 OF 6

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 27 December 1994 (Afternoon Session)

I. PURPOSE: To provide the BRACEG an updated analysis of Military Value for DLA installations (enclosure 2) and to review a proposal to use standard costs in materiel movement estimates (enclosure 3). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. An installation Military Value analysis update to reflect changes made from the initial analysis presented on 21 December 1994 was provided.

1. The initial analysis reflected the Military Value of the installation host which was acquired from two separate activity categories (Inventory Control Points (ICPs) and Distribution Depots). It did not reflect all the significant missions being accomplished on the installation. This data element was changed to identify significant missions on the installation. All activities located on the installation having more than 400 assigned personnel were included since they have an important impact on the installation. The BRACEG believed that organizations with 300 assigned personnel (in lieu of 400) would be more appropriate, given the BRAC law which applies at installations with at least 300 authorized civilian personnel.

2. The elements associated with the number of DLA and non-DLA tenant organizations were merged and the points associated with the elements were added together.

3. Base Operating Support (BOS) costs applicable to the Defense Construction Supply Center (DCSC) were specifically reviewed. About eight percent of overstated costs were eliminated from the BOS cost total for DCSC. Generally speaking, BOS costs will be higher in an ICP than a distribution depot. The white collar environment in an ICP results in higher grade levels and more administrative requirements; such as, supplies, printing, and audiovisual needs.

4. The element in paragraph IVA1 (excess space available since no longer required for operational needs) reflected in the 21 December briefing was changed to additional personnel that could be accommodated in administrative space (using the DLA 130 square feet per person standard). It was noted that this space was all over the base and a rehabilitation military construction would be required to gain use of the added space.

5. The available land element was modified to accommodate the large difference in buildable access between the Defense Distribution Depot Ogden (DDOU) (995) and the location with the next highest buildable acres (296.5 at Tracy/Sharpe). The identification resulted in both DDOU and Tracy/Sharpe receiving the 100 maximum Military Value points for this element. The remaining activities were evaluated in concert with the Tracy/ Sharpe acres available, because the buildable acres available (between 37-136) at these locations were more comparable with Tracy/Sharpe. Buildable acres available at DDOU would be much greater than what would be possibly used/built upon in any scenario, so the grouping of the five locations (New Cumberland, Tracy/Sharpe, Defense Distribution Depot Memphis (DDMT), DDOU, Defense General Supply Center (DGSC), and DCSC) with the lower buildable acres provided a fairer evaluation. After much discussion, the BRACEG agreed that the BRAC Working Group should develop a worst case scenario of acreage needed for a new ICP/distribution depot foot print and evaluate this element based on the results of that scenario.

6. The inclusion of Morale Welfare and Recreation (MWR) available land in buildable acres was discussed at the 21 December BRACEG meeting. The only significant parcels of land associated with MWR activities were golf courses at New Cumberland (43 acres), DCSC (41 acres), and DDMT (24 acres). The golf course at New Cumberland could not be built upon because it is in a runway clear zone and at DDMT, 5 of the 24 acres could not be used because of contamination in a lake/pond. Since two of the three golf courses could not be fully utilized it was agreed not to include them in the buildable land element; however, the MWR land could be used as necessary to accommodate projected incoming organizations/personnel.

7. The environmental issues at Tracy/Sharpe and DDOU were discussed. These locations received no points because each had some air quality restrictions that would need to be considered if they were to become receivers in a scenario. There was some expectation that if they did become receivers, the applicable state would work to deal with these air quality issues so as not to inhibit the accommodation of additional personnel.

B. Bin/Bulk Packaging Costs. As a result of a review of the "one time unique costs" identified by DDMT, proposed standard bin and bulk cost per ton figures were developed and presented to the BRACEG.

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 27 December 1994 (Afternoon Session)

III. DECISIONS REACHED:

A. DLA installation Military Value analysis changes were approved except as noted in paragraph IIA5 above.

B. The BRAEG agreed to use standard cost per ton bin and bulk cost figures as noted at enclosure 3.

IV. FOLLOW-UP ACTIONS:

A. Change the threshold for "significant" organizations from 400 to 300 in the Installation Military Value--CAAJ(BRAC).

B. Develop a worst case scenario of buildable acres that would be needed to accommodate DLA missions and revise the evaluation of paragraph IVA2 of the Installation Military Value portion (does the base have available land to build upon) of the briefing chart per discussion in paragraph IIA5 above--CAAJ(BRAC).

3 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

27 DECEMBER 1994
1400-1510

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	Mr. Scott
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMDI	COL McKenna
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

DEFENSE LOGISTICS AGENCY

MILITARY VALUE ANALYSIS

FOR

DLA INSTALLATIONS

Close Hold

DLA INSTALLATIONS MILITARY VALUE							
		New Cumberland	Tracy/Sharpe	DDMT	DDOU	DGSC	DCSC
	Mil Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
I. MISSION SCOPE 300 Points							
A. Significant Missions	150	60	60	30	60	60	150
B. DLA Tenants							
1. # of DLA Tenant Assigned Personnnel	100	89	100	18	13	71	98
Subtotal DLA Tenants	250	149	160	48	73	131	248
C. Non-DLA Tenant(s)							
1. # of Non-DLA Tenant Assigned Personnel	50	33	7	1	23	8	50
Subtotal Non-DLA Tenants	50	33	7	1	23	8	50
TOTAL MISSION SCOPE	300	182	167	49	96	139	298

Close Hold

DLA INSTALLATIONS MILITARY VALUE							
		New Cumberland	Tracy/Sharpe	DDMT	DDOU	DGSC	DCSC
	MI Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
II. MISSION SUITABILITY 200 Points							
A. Facility Suitability							
1. What is the age of the buildings on the installation?	**50**	48	50	46	41	45	38
2. What is the condition of the buildings on the installation?	**75**	38	51	72	75	72	34
3. What is the condition of the infrastructure on the installation?	**75**	27	10	20	21	75	13
TOTAL MISSION SUITABILITY	**200**	**112**	**111**	**139**	**136**	**192**	**85**

Close Hold

DLA INSTALLATIONS MILITARY VALUE							
		New Cumberland	Tracy/Sharpe	DDMT	DDOU	DGSC	DCSC
	Mil Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
III. OPERATIONAL EFFICIENCIES 200 Pts							
A. Base Operating (BOS) Costs (P900)							
1. What are the BOS costs / base employee?	100	100	72	65	75	43	59
2. What is the Real Property Maintenance (P930) cost per square foot?	100	64	64	94	100	78	47
TOTAL OPERATIONAL EFFICIENCIES	200	164	136	159	175	120	106

Close Hold

DLA INSTALLATIONS
MILITARY VALUE

		New Cumberland	Tracy/Sharpe	DDMT	DDOU	DGSC	DCSC
	Mil Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
IV. EXPANDABILITY 300 Points							
A. Facility/Installation Expansion							
1. Additional personnel in administrative space	100	38	33	54	30	38	100
2. Does the base have available land to build upon?	100	45	100	46	100	12	26
3. Are there any environmental, historical, or other inhibiting factors that limit the depot's capacity to expand?	20	20	0	20	0	20	20
4. What is the expandability of the existing infrastructure?	80	57	75	51	74	80	58
TOTAL EXPANDABILITY	300	160	208	170	204	150	204
GRAND TOTAL FOR DLA INSTALLATIONS	1000	618	623	517	611	601	693

Close Hold

Morale, Welfare, Recreation Available Land

LOCATION	TYPE	SIZE	Remarks
New Cumberland	Golf Course	43 acres	In runway clear zone
DCSC	Golf Course	41 acres	OK
DDMT	Golf Course	24 acres	5 acres (lake/pond) contaminated

*Smaller MWR acreage not included

Close Hold

MILITARY VALUE
RACK N' STACK

RACK N' STACK	ACTIVITY NAME	POINTS
1	DCSC	693
2	Tracy/Sharpe	623
3	New Cumberland	618
4	DDOU	611
5	DGSC	601
6	DDMT	517

Close Hold

COST PER TON ISSUED

A. Tons Issued 1Q FY95 (MIS Data)

Est 1Q=487Kx4=1,948K Tons

B. Net Cubic Feet Storage Space Occupied (DD805)

Bin	21,895K	6.8%
Bulk	301,422K	93.2%

C. Tons Issued (AxB)

Bin Tons	132.5K
Bulk Tons	1815.5K

D. Cost (FY 95 Budget) ($000)

Bin Issue Cost	137,328.9
Bulk Issue Cost	255,139.7

*Less Storage and 2nd Destination

E. Cost per Ton (D\C)

Bin	=	$1036.85
Bulk	=	$140.53

Aggregate = $201.50/Ton

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

20 JAN 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Meeting with the Director - 27 December 1994

I. PURPOSE: To provide the Director with the results of the military value analyses for Distribution Regions, Stand-Alone Depots, and Collocated Depots; and to present preliminary Cost of Base Realignment Actions (COBRA) results. No decisions were required. A list of attendees is at enclosure 1. Briefing charts are at enclosure 2.

II. BRIEF SUMMARY OF DISCUSSION:

A. The absolute difference of points assigned in military value to Distribution Regions East and West is insignificant. The decision would be between having Regions or not having Regions. Keeping Regions is consistent with the requirement to maintain command and control over the numerous distribution depots geographically dispursed within the Continental United States, as refleced in the Distribution Concept of Operations.

B. The difference in military value among Defense Depot Susquehanna, PA (DDSP) and Defense Depot San Joaquin, CA (DDJC) and the other stand-alone depots is significant. The spread reflects the investments made in facilities at those sites to support the through-put and transhipping requirements of two Major Regional Conflicts. The continuing need for the capabilities built at DDSP and DDJC suggests that they should not be considered for closure or realignment. Excluding them from further consideration is consistent with the Distribution Concept of Operations, and is supported by the results of the Strategic Analysis of Integrated Logistics Systems (SAILS) model analysis. (The SAILS model results will be briefed on 28 December 1994.)

C. Expansion capability is important even in this period of declining workload because it could allow a base closure elsewhere. The ability to expand also is a hedge against unknowns.

D. Collocated means attached to a primary customer, which may or may not be a maintenance depot. The value of a collocated depot is its proximity to the customer. Although the Distribution Concept of Operations presumes the collocated distribution depot would close if the primary customer closed or realigned, DLA could retain storage space at such a depot if the overall installation was not closing. Retaining a collocated

depot as a stand-alone depot or site would only make sense if the majority of the depot's customers were already "outside the fence line" and retaining the capacity allowed an additional base to close elsewhere.

E. The scenarios presented reflect what we have heard of the Services proposals. DLA will not be able to finalize its recommendations until we know exactly what the Services recommend. Depot proposals are also linked to Inventory Control Point (ICP) recommendations. DoD needs to be informed that we cannot make recommendations until 48 hours after the Services finalize their recommendations.

F. The Director expressed concern that we not suboptimize our decisions because of limited DLA capacity at a collocated site to which work was being realigned. If more distribution capacity is needed to support the maintenance mission, DLA should ask the appropriate Service to make additional space available, rather than shifting the workload to a stand-alone depot. Since the Distribution Stock Positioning Plan assumes support to maintenance had to be relocated with the maintenance mission, even if it was necessary to build or renovate to handle the increased requirement, the system will not be suboptimized.

III. FOLLOW-UP ACTIONS:

A. Inform the Assistant Secretary of Defense (Economic Security) that DLA will not be able to provide preliminary recommendations until 48 hours after the Services provide their preliminary recommendations--DD.

B. Reevaluate realigning Defense Distribution Depot Jacksonville rather than closing it if the Navy choses to close the maintenance activity. Support to the fleet through Mayport would not go away, even if the maintenance mission did--CAAJ(BRAC).

C. Compare the cost of running the Defense General Supply Center/Defense Distribution Depot Richmond compound to the cost of running the Aviation Support Office (ASO) Compound. Use the best ASO related data available, even if it appears understated--CAAJ(BRAC).

D. Compare the costs and benefits of closing various ICP/Depot combinations, including closing the ASO compound--CAAJ(BRAC).

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

27 DECEMBER 1994 MEETING WITH THE DIRECTOR
LIST OF ATTENDEES

D	VADM Straw
DD	Maj Gen Farrell
MM	Maj Gen Babbitt
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
MMS	RADM Chamberlin
MMD	BG Burch
MMDD	Mr. Roy
MMSB	CAPT Orr
DE	CAPT Finley
GAO	Mr. Perkins
DoDIG	Ms. Weaver
CAAJ(BRAC)	Ms. McManamay
CAAJ(BRAC)	Ms. Kelleher
CAAJ(BRAC)	Ms. Dorris
CAAJ(BRAC)	Mr. Geiger

BRAC 95
PROGRESS REPORT 4

FOR

VADM STRAW

27 DECEMBER 1994

Close Hold

OVERVIEW

- Depot Excess Capacity
- Depot Military Value
  - » Stand-Alone
  - » Collocated
- COBRA Results

Close Hold

DISTRIBUTION REGION HQ
MILITARY VALUE RESULTS

	Mission Scope	Mission Suitability	Ops Efficiency	Expand	Total Points
DDRE	399	243	181	60	882
DDRW	390	260	156	90	895

Close Hold

EXCESS CAPACITY - ALL DEPOTS

1. Existing Attainable Cubic Feet of Storage	617.6 M	
Stand-Alone Depots	269.3 M	
Collocated	259.5 M	
Sites	40.0 M	
BRAC'D Depots and Sites	48.8 M	
2. Occupied Cubic Feet of Storage Space		451.2 M
Stand-Alone Depots	217.5 M	
Colloated	191.0 M	
Sites	13.2 M	
BRAC'D Depots and Sites	28.5 M	
3. Existing Attainable Cubic Feet of Bulk Storage		387.5 M
4. Utilized Cubic Feet of Bulk Space		305.9 M
5. Existing Bin Locations		8,729.9 M
6. Utilized Bin Locations		4,987.1 M
7. Existing Rack Locations		2,560.5 M
8. Utilized rack Locations		1,777.9 M

Close Hold

EXCESS CAPACITY - ALL DEPOTS

9. Existing NSF of Outside/Improved Hardstand		241,2 M
10. Utilized NSF of Outside/Improved Hardstand		126.6 M
11. Average Daily Thru-Put Capacity		
Issues	106.3 M	
Receipts	36.6 M	
Eaches	5.3 M	
12. Maximum Thru-Put Capacity with Unconstrained Resources		389.3 M
13. Expansion Capability in Buildable Acres		7,327 acres

Close Hold

STAND ALONE DEPOTS
MILITARY VALUE RESULTS

	Mission Scope	Mission Suitability	Ops. Efficiency	Expand.	Total Points
DDSP	248	368	64	75	754
DDCO	130	220	84	32	465
DDRV	119	248	80	20	467
DDMT	124	261	77	39	500
DDOU	132	233	73	67	505
DDJC	251	374	70	112	807

Close Hold

STANDALONE DEPOTS
MILITARY VALUE
RACK N' STACK

Number	Activity	Points
1	DDJC	807
2	DDSP	754
3	DDOU	505
4	DDMT	500
5	DDRV	467
6	DDCO	465

Close Hold

COLLOCATED DEPOTS
MILITARY VALUE RESULTS

	Mission Scope	Mission Suitability	Ops Efficiency	Expand	Total Points
DDPW	143	203	55	20	420
DDHU	187	246	34	45	512
DDMC	202	264	52	41	558
DDCT	225	182	75	13	495
DDBC	193	193	62	52	500
DDDC	181	302	59	57	599
DDOO	174	296	59	35	564
DDST	151	318	58	91	617

Close Hold

COLLOCATED DEPOTS
MILITARY VALUE RESULTS

	Mission Scope	Mission Suitability	Ops Efficiency	Expand.	Total Points
DDRT	159	307	83	56	605
DDTP	203	247	71	21	543
DDLP	214	283	61	79	637
DDJF	196	187	52	23	459
DDWG	191	295	62	56	605
DDAA	234	292	62	88	675
DDCN	178	179	65	15	437
DDNV	163	385	52	114	714
DDAG	176	242	120	65	603

Close Hold

COLLOCATED DEPOTS
MILITARY VALUE
RACK N' STACK

Number	Activity	Points
1	DDNV	714
2	DDAA	675
3	DDLP	637
4	DDST	617
5	DDRT	605
5	DDWG	605
7	DDAG	603
8	DDDC	599
9	DDOO	564
10	DDMC	558
11	DDTP	543
12	DDHU	512
13	DDBC	500
14	DDCT	495
15	DDJF	459
16	DDCN	437
17	DDPW	420

DISTRIBUTION DEPOTS

Scenario:	1 (B, C, D, E, I, J)	2(C, D, E, F, A, B)	3 (C, D, E, G, A,B)	4(C, D, E, H, A, B
Start Year	1996	1996	1996	1996
End Year	2000	2000	2000	2000
ROI Year	IMMED	IMMED	2001	IMMED
NPV (20 Yrs) $M	-863.1	-907.7	-876.2	-916.7
Steady State Savings ($M)(Yr)	76.6(01)	80.6(01)	81.1 (01)	77.1(01)
BOS/COMM ($M)	10.1	14.5	9.5	9.8
RPMA ($M)	25.2	20.2	21.6	24.3
Personnel- Civ&Mil ($M)	41.3	35.9	50.0	43.1
POM Change	-963	-1062	-1148	-1012
Military Change	-16	-20	-25	-18
Civilian Change	-1,261	-1,401	-1,521	-1,315
Military Realigned	0	9	12	0
Civilian Realigned	1,449	2,744	1,947	1,428
One-time Costs ($M)	151.2	202.6	247.9	142.2
Construction	24.8	35.6	15.5	28.8
Personnel	3.7	4.5	4.7	3.7
Civ RIF	2.1	2.5	2.6	2.1
New Hires	0.2	0.2	0.2	0.2
Unemployment	0.5	0.6	0.7	0.5
Overhead	23.4	28.8	23.7	22.2
Moving	74.8	74.2	80.3	63.7
Civilian	25.0	31.3	33.2	24.5
PPS	11.0	21.2	13.2	11.4
Freight	7.9	7.2	8.4	7.9
Other	24.4	59.5	123.6	23.9
HAP/RSE	4.4	5	5.3	4.1
1 Time Unique	20.1	54.5	118.3	19.8
	30.9 1 Time Move	23.5 1 Time Move	25.5 1 Time Move	19.8 1 Time Move

Close Hold

Excess Capacity 64M

Scenario #1 - Capacity

Close McClellan, Letterkenny, Jacksonville, San Antonio and Red River, Realign Columbus

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 7M*	
SUBSTD BLDGS	*+ 5M*	
BRAC 95	*- 92M*	
STORAGE CAPACITY		*431M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*-11M*	
MINUS 15% OPERATING LEVEL	*- 3M*	
STORAGE REQUIREMENT		*447M*
SHORTFALL		***16M***

Excess Capacity 64M

Scenario #2 - Capacity

Close Red River, San Antonio, Jacksonville, Ogden
Realign Columbus, Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 6M*	
SUBSTD BLDGS	*+ 3M*	
BRAC 95	*- 86M*	
STORAGE CAPACITY		*436M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***16M***

Excess Capacity 64M

Scenario #3 - Capacity

Close Red River, San Antonio, Jacksonville, Memphis
Realign Columbus and Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 6M*	
SUBSTD BLDGS	*+10M*	
BRAC 95	*- 88M*	
STORAGE CAPACITY		*441M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***11M***

Excess Capacity 64M

Scenario #4 - Capacity

Close Red River, San Antonio, Jacksonville, Richmond
Realign Columbus and Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 14M*	
SUBSTD BLDGS	*+ 3M*	
BRAC 95	*- 82M*	
STORAGE CAPACITY		*432M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***20M***

DISTRIBUTION DEPOTS

Scenario:	5 (C, D, E, K, A)	6(C,D,E,F,G,A, B)	7 (C,D,E,F,H,A,B)	8(C, D,E,G,H,A,B
Start Year	1996	1996	1996	1996
End Year	2000	2000	2000	2000
ROI Year	IMMED	2001	IMMED	IMMED
NPV (20 Yrs) $M	-759.0	-1,115.4 1093.4	-1,156.0 1217.4	-1,124.5 1121.7
Steady State Savings ($M)(Yr)	63.9 (01)	105.8 (01)	101.8 (01)	102.3 (01)
BOS/COMM ($M)	7.4	17.2	17.5	12.4
RPMA ($M)	21.5	26.0	28.6	30.1
Personnel- Civ&Mil ($M)	35.0	62.6	55.7	59.8
POM Change	-793	-1417	-1281	-1367
Military Change	-15	-31	-24	-29
Civilian Change	-1,066	-1,906	-1,700	-1,820
Military Realigned	0	21	9	12
Civilian Realigned	1,099	3,592	3,073	2,276
One-time Costs ($M)	122.7	352.7	247.1	292.4
Construction	13.7	37.5	50.7	30.6
Personnel	3.0	6.4	5.3	5.6
Civ RIF	1.7	3.6	3.0	3.1
New Hires	0.2	0.4	0.3	0.3
Unemployment	0.4	0.9	0.8	0.8
Overhead	19.8	38.3	36.8	31.7
Moving	48.4	108.7	92.1	98.2
Civilian	18.9	45.6	37.0	38.9
PPS	9.3	16.6	14.8	15.8
Freight	7.4	9.3	8.8	10.1
Other	37.8	161.9	62.1	126.2
HAP/RSE	3.3	7	5.8	6.1
1 Time Unique	34.5	154.9	56.3	120.1
	12.8 1 Time Move	37.2 1 Time Move	31.6 1 Time Move	33.5 1 Time Move

Close Hold

Excess Capacity 64M

Scenario #6 - Capacity

Close Red River, San Antonio, Jacksonville, Ogden, Memphis
Realign Columbus, Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 6M*	
SUBSTD BLDGS	*+10M*	
BRAC 95	*-120M*	
STORAGE CAPACITY		*409M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***43M***

Excess Capacity 64M

Scenario #5 - Capacity

Close Red River, San Antonio, Jacksonville, Columbus
Realign Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 6M*	
SUBSTD BLDGS	*+ 8M*	
BRAC 95	*- 83M*	
STORAGE CAPACITY		*444M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***8M***

Excess Capacity 64M

Scenario #7 - Capacity

Close Red River, San Antonio, Jacksonville, Ogden, Richmond
Realign Columbus and Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 14M*	
SUBSTD BLDGS	*+ 3M*	
BRAC 95	*- 113M*	
STORAGE CAPACITY		*401M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***51M***

Excess Capacity 64M

Scenario #8 - Capacity

Close San Antonio, Red River, Jacksonville, Richmond, and Memphis. Realign Columbus and Letterkenny

Covered Storage Capacity FY 01		**525M**
NEW CONSTRUCTION	*- 14M*	
SUBSTD BLDGS	*+10M*	
BRAC 95	*- 116M*	
STORAGE CAPACITY		*405M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***47M***

Distribution Depots

Risk Assessment

Scenario #	Close Installation	Reduce # of Depots	Disestablish Depot/ Create Remote Site	Reduce Overhead	Fits Approved Concept of Ops	Shortfall in ACF (M) Minimal (0-20)	Moderate (21-40)	High (40+)	Stand-Alone Mil Val Ranking
#1 (6 activities) Close DDMC, DDLP, DDJF, DDST, DDRT. Realign DDCO.	N	Y (6:All)	Y (1:DDCO)	Y	Y	-16			N/A
#2 (6 activities) Close DDRT, DDST, DDJF, DDOU. Realign DDCO, DDLP.	Y (1:DDOU)	Y (6:All)	Y (2:DDCO, DDLP)	Y	Y	-16			DDOU: 3 OF 6
#3 (6 activities) Close DDRT, DDST, DDJF, DDMT. Realign DDCO, DDLP.	Y (1:DDMT)	Y (6:All)	Y (2:DDCO, DDLP)	Y	Y	-11			DDMT: 4 OF 6
#4 (6 activities) Close DDRT, DDST, DDJF, DDRV. Realign DDCO, DDLP.	N	Y (6:All)	Y (2:DDCO, DDLP)	Y	Y	-20			DDRV: 5 OF 6
#5 (5 activities) Close DDRT, DDST, DDJF, DDCO. Realign DDLP.	N	Y (5:All)	Y (1:DDLP)	Y	Y	-8			DDCO: 6 OF 6
#6 (7 activities) Close DDRT, DDST, DDJF, DDOU, DDMT. Realign DDCO, DDLP.	Y (2:DDOU, DDMT)	Y (7:All)	Y (2:DDCO, DDLP)	Y	Y			-43	DDOU: 3 OF 6 DDMT: 4 OF 6
#7 (7 activities) Close DDRT, DDST, DDJF, DDOU, DDRV. Realign DDCO, DDLP.	Y (1:DDOU)	Y (7:All)	Y (2:DDCO, DDLP)	Y	Y			-51	DDOU: 3 OF 6 DDRV: 5 OF 6
#8 (7 activities) Close DDRT, DDST, DDJF, DDRV, DDMT. Realign DDCO, DDLP.	Y (1:DDMT)	Y (7:All)	Y (2:DDCO, DDLP)	Y	Y			-47	DDRV: 5 OF 6 DDMT: 4 OF 6

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 28 December 1994

I. PURPOSE: To have Mr. Kurt Schwartz from the DLA Operations Research Office (DORO), Richmond, VA, provide the BRACEG information concerning use of the Strategic Analysis of Integrated Logistics Systems (SAILS) model and the results of SAILS processing (enclosure 2). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION: Information previously discussed in the September 1994 SAILS briefing was reviewed as were the results of SAILS processing. Key points are noted below:

A. The SAILS model is focusing on the operating costs associated with stand-alone depots because as the DLA Concept of Operations for the depots indicates DLA will continue to maintain depots at collocated maintenance sites as long as the Services continue maintenance at those locations.

B. This model optimizes the operation of the distribution network. It assigns workload to distribution depots, while considering the depot operating costs, the customers requiring servicing, their demands as projected by the DLA Program Objective Memorandum (POM), and both in-bound and out-bound transportation costs.

C. In reality, three distinct runs are processed (bin, covered bulk, and open bulk workload) to obtain total costs for a particular scenario. Infrastructure costs are included in the fixed and variable costs. Guaranteed traffic rates as well as standard commercial transportation rates were generally used.

D. Actual workload data for mid-year 1993 to mid-year 1994 was used to determine demand. This was then adjusted based on the DLA ~~1995~~ POM projections which take force structure reductions into account.

E. Current system costs were $318 million. The baseline SAILS run, which presented a workload shift only, was then run and this was used to compare BRAC scenario runs.

Then one depot closure runs closing each stand-alone and two depot closures runs reflecting each possible alternative were described. For a one depot scenario, the closure of the Defense Distribution Depot Ogden (DDOU) would be the most cost effective and for a two depot scenario the most cost effective was the closure of the Defense Distribution Depot Memphis (DDMT) and DDOU. The SAILS model clearly favors east coast depots due to their proximity to customers and vendors and would not fill either DDOU or the Defense Distribution Depot San Joaquin unless forced to do so. Information relative to wartime scenarios (especially in the Pacific) need to be considered during the final decision-making process.

III. FOLLOW-UP ACTIONS:

A. Information relative to the need for a West Coast depot during wartime must be provided as part of further discussions with the Director on the SAILS model and depots--CAAJ(BRAC).

B. Document the mathematical processes used in the SAILS model and the methodologies and constraints used in the model process--DORO.

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

28 DECEMBER 1994
0835-1010

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	Mr. Scott
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMDI	COL McKenna
CAAG	Mr. McGinty
CAAV	CAPT Leeder

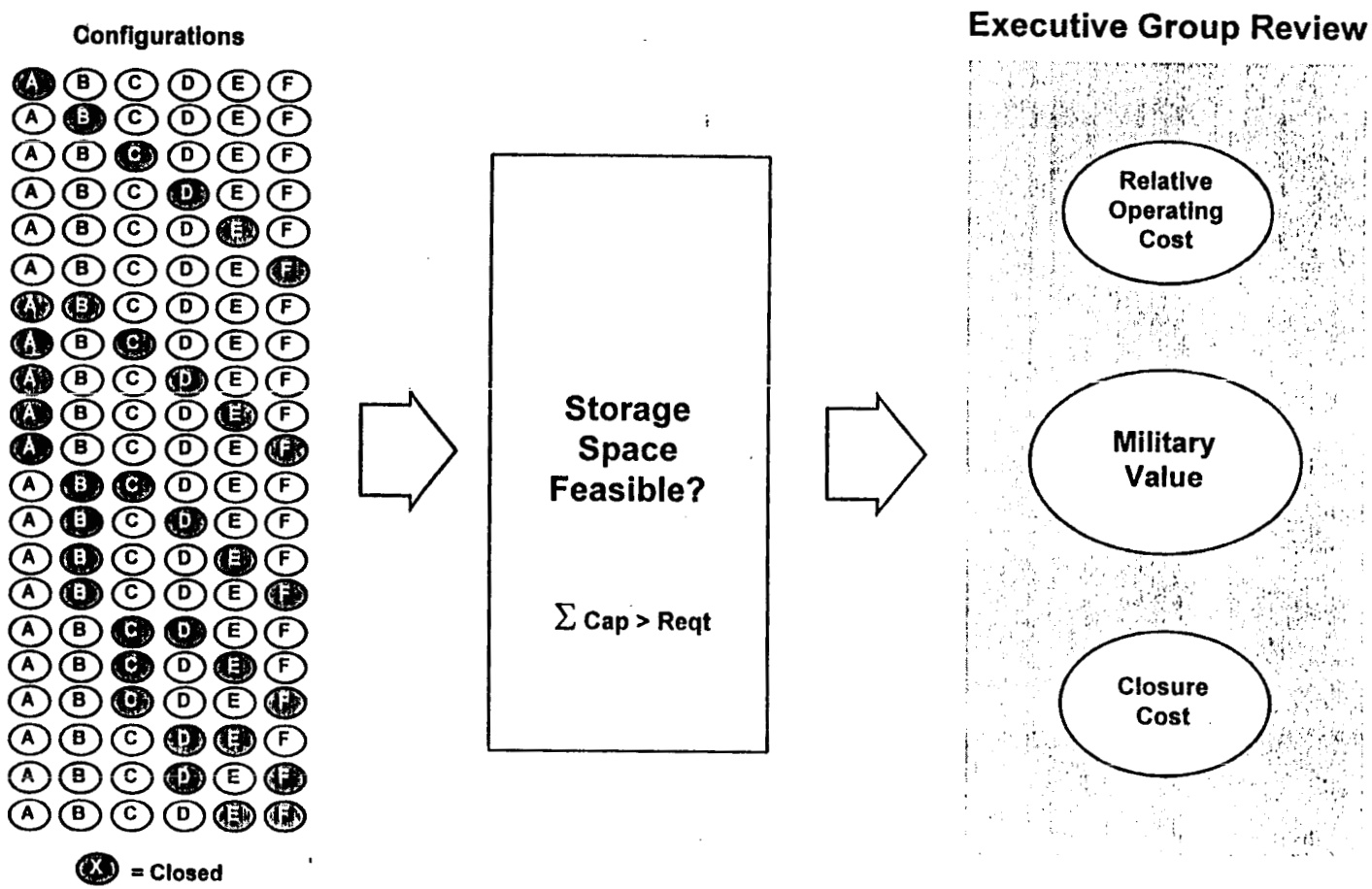
GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

Distribution Strategic Analysis

28 Dec 94

CLOSE HOLD

Distribution Strategic Analysis Process



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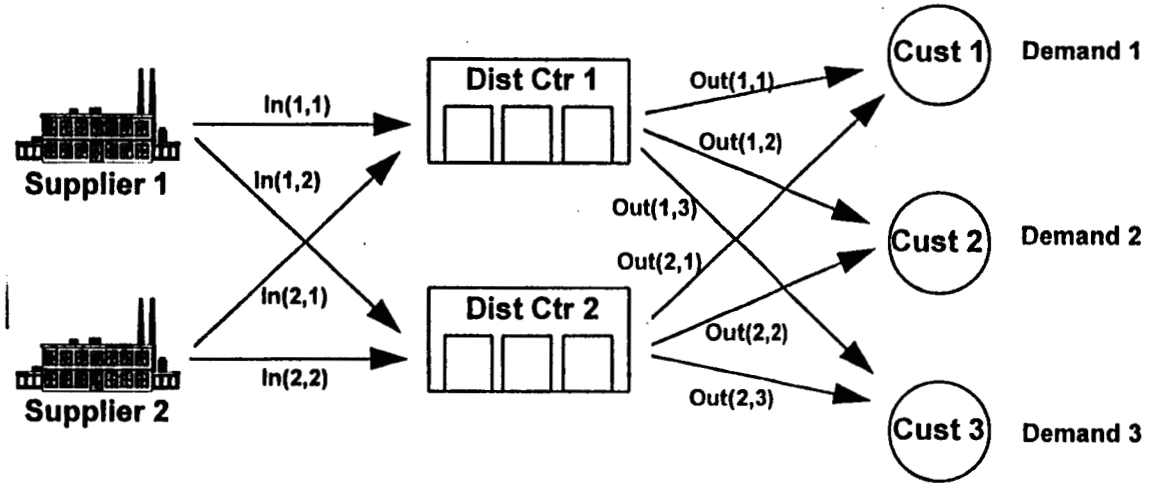
Distribution System Relative Operating Cost Evaluation

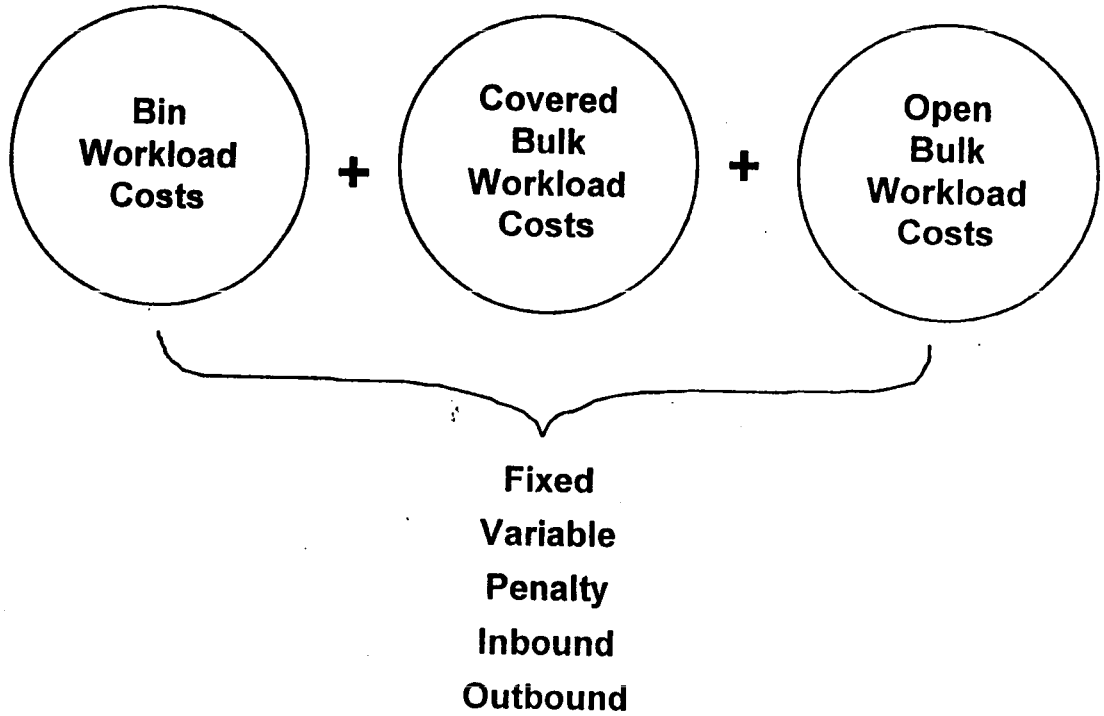


Network optimization solution identifies:

- **Distribution centers to be used**
- **Customers serviced by each distribution center**
- **Pattern of transportation flows for all commodities**

CLOSE HOLD

Relative System Operating Cost Components



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Analysis Methodology

- Certified data utilized
- Maximize workload processing at collocated depots
- Constraints and scenarios developed to more accurately model real world

<u>Analysis scenarios</u>

- Basic approach
  - Workload shift only (no closure)
  - Single depot closure
  - Two depot closure
- Restrict bin workload movement to standalone depots
- Projected closure of 3 collocated depots
- Require loading of Primary Distribution Sites

Analysis Data Requirements

- Model descriptive
  - Product groupings
  - Depot locations
  - Supplier locations
  - Customer locations
- Costs
  - Depot fixed
  - Depot variable
  - Transportation rates
  - Penalty
- Workload related
  - Customer demand
  - Depot throughput capacities

Throughput Data

Category	Projected Workload	Standalone Capacity	Collocated Capacity	% of Capacity Utilized
Bin	79.9	256.8	[117.5]	31.1
Bulk - Covered	650.1	1022.8	248.7	51.1
Bulk - Open	17.9	40.4	21.2	29.1

Excess collocated capacity will not be utilized for bin

POM projects workload decrease of approximately 22%

CLOSE HOLD

Computed "Unit" Cost Data

Depot	Bin Fixed	Bin Variable	Bulk (C) Fixed	Bulk (C) Variable	Bulk (O) Fixed	Bulk (O) Variable
Columbus	6.00	29.93	4.08	1.91	4.81	1.91
Memphis	10.21	18.55	6.95	1.07	3.84	1.07
Ogden	6.38	39.83	8.21	1.11	1.96	1.11
Richmond	9.06	22.64	7.07	0.75	25.25	0.75
San Joaquin	4.61	19.89	7.69	0.75	5.15	0.75
Susquehanna	12.10	7.68	6.88	0.24	8.30	0.24

Fixed "unit" cost derived by dividing fixed cost by throughput capacity

CLOSE HOLD

Results - Relative System Operating Cost

Scenario (1 Depot Closure)	Load	Total	Bin	Bulk (C)	Bulk (O)
Baseline	--	318,298	84,078	229,180	5,041
Workload shift only	Ogden	290,238	82,379	202,790	5,069
	San Joaquin	277,211	78,572	193,669	4,970
w/o Columbus	Ogden	275,266	81,038	189,719	4,508
	San Joaquin	270,553	77,231	188,887	4,434
w/o Memphis	Ogden	268,306	79,955	183,971	4,379
	San Joaquin	265,525	76,147	185,004	4,373
w/o Ogden	San Joaquin	263,785	74,941	184,134	4,710
w/o Richmond	Ogden	276,538	79,707	192,407	4,423
	San Joaquin	273,119	75,900	192,870	4,348
w/o San Joaquin	Ogden	269,638	79,791	185,263	4,585
w/o Susquehanna	Ogden	289,699	83,270	202,282	4,146
	San Joaquin	289,505	79,897	205,502	4,105

Scenario (2 Depot Closure)	Load	Total	Bin	Bulk (C)	Bulk (O)
w/o Memphis/Ogden	San Joaquin	251,816	72,517	175,256	4,043
w/o Memphis/Richmond	San Joaquin	261,234	73,476	183,673	4,085
w/o Ogden/Richmond	San Joaquin	260,755	72,269	184,397	4,088

NOTE: "Loading" is done in the analysis to assure that a PDS (or potential PDS) has sufficient workload to achieve economies of scale. Susquehanna is loaded "naturally" due to lower relative costs.

CLOSE HOLD

Summary

- Expected relative system operating costs have been identified for various distribution system configurations of interest (both 1 and 2 standalone depot closure)
- Depot operating cost information can be used along with military value and closure cost information in developing DLA recommendations

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 29 December 1994 (Morning Session)

I. PURPOSE: To provide the BRACEG adjustments to the Inventory Control Point (ICP) Military Value (enclosure 2) and ICP Cost of Base Realignment Action (COBRA) runs (enclosure 3). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. The BRAC Team Chief indicated that community information was now in the BRACEG books. BRACEG members should review this information because it will be another tool available when making receiving location decisions. Besides this community information, an economic impact assessment will be accomplished for gaining and losing locations using a standard model provided by the Office of the Secretary of Defense (OSD). This model will be run once initial decisions are made and results will be presented.

B. Hardware ICP Military Value changes:

1. Under Mission Suitability, paragraph IIA2, ICP "C," the point value increased from 105 to 110.

2. Changes were made to Operational Efficiencies, because of new field inputs based on BRAC Team questions and DoDIG audits.

3. Under Expandability, paragraph IVC, ICP "B," points earned increased from 0 to 29. The data call response from ICP "B" was initially misinterpeted; thus a correction was made. Military Value rankings did not change as a result of these modifications.

C. Hardware ICP COBRA scenarios:

1. Scenarios 1, 2, and 3 are reruns based on updated personnel numbers.

2. It was the BRACEG consensus that scenario 1 should not be considered further as it was run since it closes the Defense General Supply Center (DGSC) only and not the total installation. Based on decision rules, they agreed that a closure of the entire base, including the Defense Distribution Depot Richmond, would be necessary to avoid further infrastructure costs.

3. In scenario 2 the personnel savings are larger since two ICPs are disestablished. Additionally, the Defense Personnel Support Center (DPSC) has a relatively large staff associated with general and administrative functions.

4. As in scenario 1, scenario 3 is not preferred because it does not consider closing the compound at DGSC.

5. Scenario 6 may be an acceptable option, if the risk associated with disestablishing two ICPs seems too high.

6. In scenario 5, personnel projections to manage the installation were reduced to match the current facility management capability at the Aviation Supply Office (ASO) compound. Also infrastructure projects at ASO for water and electric repairs will cost several million dollars. These projects have been put on hold by the Navy until after BRAC 95 decisions are finalized.

7. In considering these scenarios, the BRACEG was concerned about the obvious disruption of the workforce and the potential negative impact on ongoing process improvement initiatives. The increasing scope of responsibility in the scenarios associated with disestablishing two hardware centers was of even greater concern. Also the BRACEG agreed that discussions associated with the Defense Industrial Supply Center and DPSC would have to consider whether the Navy decided to realign or disestablish ASO since DLA would have to make a decision whether to take over operational responsibility of the ASO compound or remain in South Philadelphia at the DPSC compound. Both options would result in higher costs.

III. FOLLOW-UP ACTIONS:

A. Ask the Navy Base Structure Analysis Team to provide necessary certified data concerning ASO facility costs--CAAJ(BRAC).

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 29 December 1994 (Morning Session)

B. Explore the possibility of identifying infrastructure repairs for water and electric at ASO if scenario 5 becomes an Agency recommendation--CAAJ(BRAC).

3 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

29 DECEMBER 1994
0835-1010

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	Mr. Scott
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
CAAG	Mr. McGinty
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

DEFENSE LOGISTICS AGENCY

HARDWARE
INVENTORY CONTROL POINTS (ICPs)

MILITARY VALUE

PRESENTED BY:
WARD CEASER
29 DECEMBER 1994

Close Hold

HARDWARE ICP's MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned	C Points Earned
I. Mission Scope				
A. Current/Future Mission				
1. DoD Essentiality	100	100	100	100
2. Same/Similar Mission	100	0	0	0
SUBTOTAL CURRENT/FUTURE MISSION	200	100	100	100
B. Mission Diversity				
1. Field Activities Reporting Directly to this Activity	10	0	10	0
2. Percentage Paid Equivalents Directly Support Field Activities	10	0	10	0
3. No. of NSNs Managed				
a. Active NSNs	40	40	7	13
b. Inactive NSNs	10	7	6	10
4. $ Value Inventory Managed				
a. Active Inventory ($M)	40	40	7	6
b. Inactive Inventory ($M)	10	4	10	6
5. No. of PRs Awarded	15	15	6	6
6. $ Value of Contracts Awarded ($M)	15	15	10	6
7. % Business ($ Value) Supporting Non-DoD	25	21	4	25
8. % Paid Equivalent Supporting Non-DoD	25	25	4	0
SUBTOTAL MISSION DIVERSITY	200	167	75	72
TOTAL MISSION SCOPE	400	267	175	172

Close Hold

HARDWARE ICPs MILITARY VALUE Base Specific Information				
		A	B	C
Data Element	Military Value	Points Earned	Points Earned	Points Earned
II. Mission Suitability				
A. Facility Suitability				
1. Age of Buildings	25	9	7	5
2. Current Condition of Buildings	140	115	118	110
3. Infrastructure Suitable for Electronic Commerce	25	25	25	25
4. Access to Transportation	10	10	10	10
a. Air				
b. Bus				
c. Train				
TOTAL MISSION SUITABILITY	200	159	160	150

Close Hold

HARDWARE ICPs MILITARY VALUE
Base Specific Information

Data Element	Military Value	A Points Earned	B Points Earned	C Points Earned
III. Operational Efficiencies				
A. BOS Costs				
1. BOS Costs Per Paid Equivalent	50	14	9	50
2. RPM Costs Per Square Feet	50	50	41	29
3. Comm. Costs Per Paid Equivalent	25	24	15	25
SUBTOTAL BOS COSTS	125	88	65	104
B. Personnel Costs				
1. Total G&A Costs Per Paid Equivalent	25	25	19	25
2. Total Direct Costs Per Paid Equivalent	25	25	13	17
3. Total Indirect Costs per Paid Equivalent	25	8	22	25
SUBTOTAL PERSONNEL COSTS	75	58	54	67
TOTAL OPERATIONAL EFFICIENCIES	200	146	119	171

Close Hold

HARDWARE ICPs MILITARY VALUE Base Specific Information				
		A	B	C
Data Element	Military Value	Points Earned	Points Earned	Points Earned
IV. Expandability				
A. Facility/Installation Expansion				
1. Total Buildable Acres	40	40	19	5
2. Acceptable DoD Space in MSA (Sq Ft)	10	0	0	10
3. Additional Personnel Accommodated in Current Space	60	60	20	2
4. Excess DLA Warehouse Could Be Allocated	50	0	0	0
SUBTOTAL FACILITY EXPANSION	160	100	39	16
B. Mobilization Expansion-Surge Capability	0	0	0	0
C. Mission Expansion Additional Mission w/o Additional Personnel (%)	40	29	29	40
TOTAL EXPANDABILITY	200	129	68	56
TOTAL FOR HARDWARE ICPs	1000	702	522	549

Close Hold

Inventory Control Points (ICPs)

BRAC 95 Scenarios COBRA Runs

BRAC 95 Executive Group Meeting

29 December 1994

Ward Ceaser

Close Hold

Encl 3

ICPs SCENARIOS

Scenario:	Scenario #1		Scenario #		Scenario #3		Scenario #6	
Start Year	1996		1996		1996		1996	
End Year	1999		1999		1999		1999	
ROI Year	2000		Immediate		Immediate		Immediate	
NPV (20 Yrs) $M	-284.7		-845.1		-582.2		-291.6	
Steady State Savings ($M)(Yr	24.8 (00)		72.4 (00)		49.3 (00)		22.8 (00)	
BOS/COMM ($M)		4.9		14.2		9.8		4.3
RPMA ($M)		3.4		6.0		4.8		1.3
Personnel- Civ&Mil ($M)		16.5		52.3		34.7		17.2
POM Change	-942		-663		-955		-697	
Military Change	-4		-11		-8		-4	
Civilian Change	-447		-1,410		-937		-464	
Military Realigned	23		72		23		0	
Civilian Realigned	502		904		527		289	
One-time Costs ($M)	18.7		79.9		44.2		14.2	
Construction	0.0		27.9		15.4		0.0	
Personnel	1.4		3.4		2.3		1.1	
Civ RIF		0.8		2.0		1.4		0.6
New Hires		0.1		0.1		0.1		0.0
Unemployment		0.1		0.4		0.3		0.1
Overhead	2.7		9.0		4.1		2.1	
Moving	13.4		30.4		17.6		9.6	
Civilian		9.3		17.7		9.3		5.5
PPS		3.9		12.2		8.1		4.0
Freight		0.1		0.1		0.1		0.0
Other	1.3		9.2		4.8		1.5	
HAP/RSE		1.3		4.6		2.1		1.5
1 Time Unique		0.0		4.6		2.6		0.0

Close Hold

ICPs Scenarios COBRA Runs

Scenario #1:

- Disestablish the Defense General Supply Center (DGSC), Richmond, VA.
  - » Transfer the Weapon Systems Items management to the Defense Construction Supply Center (DCSC), Columbus, OH.
  - » Transfer the Troop and General Support Items; and the Industrial Plant Equipment (IPE), etc., management to the Defense Personnel Support Center (DPSC), Philadelphia, PA.

ICPs Scenarios COBRA Runs

Scenario #2:

- Disestablish the Defense Industrial Supply Center (DISC), and the Defense Personnel Support Center (DPSC), Philadelphia, PA.
  - » Transfer DISC Weapon Systems Items management to (DCSC), Columbus, OH.
  - » Transfer DPSC Troop and General Support Items management to DGSC, Richmond, VA.

ICPs Scenarios COBRA Runs

Scenario #3:

- Disestablish DGSC, Richmond, VA and the Defense Industrial Supply Center (DISC), Philadelphia, PA
  - » Transfer Weapon Systems Items Management
    - DGSC to DCSC
    - DISC to DCSC
  - » Transfer Troop and General Support Items Management
    - DCSC to DPSC
    - DGSC to DPSC
    - DISC to DPSC
  - » Transfer IPE, etc. Items Management
    - DGSC to DPSC

ICPs Scenarios COBRA Runs

Scenario #6:

- **Disestablish DISC, Philadelphia, PA**

  - **Transfer Weapon Systems Items Management**
    - **DISC to DGSC**
    - **DPSC to DGSC**

  - **Transfer Troop and General Support Items Management**
    - **DCSC to DPSC**
    - **DGSC to DPSC**
    - **DISC to DPSC**

ICPs SCENARIOS

Scenario:	Scenario #4	Scenario #5
Start Year	1996	1996
End Year	1998	1996
ROI Year	Never	Never
NPV (20 Yrs) $M	151.2	148.6
Steady State Savings ($M)(Yr	-11.1 (99)	-11.1 (99)
BOS/COMM ($M)	-11.0	-7.6
RPMA ($M)	3.5	0.0
Personnel- Civ&Mil ($M)	-3.6	-3.6
POM Change	-291	0
Military Change	0	0
Civilian Change	0	0
Military Realigned	29	0
Civilian Realigned	1,560	0
One-time Costs ($M)	40.7	0.0
Construction	30.7	0.0
Personnel	0.0	0.0
Civ RIF	0.0	0.0
New Hires	0.0	0.0
Unemployment	0.0	0.0
Overhead	3.8	0.0
Moving	0.2	0.0
Civilian	0.0	0.0
PPS	0.0	0.0
Freight	0.2	0.0
Other	6.1	0.0
HAP/RSE	0	0
1 Time Unique	6.1	0.0

Close Hold

ICPs Scenarios COBRA Runs

Scenario #4:

- Move DISC and DPSC from the ASO Compound to the DPSC Compound located in South Philadelphia, PA

Scenario #5:

- ASO disestablished by the Navy (1998 Time Frame). DISC assumes responsibility for the ASO Compound.

ICPs SCENARIOS

Scenario:	Scenario #7		Scenario #8	
Start Year	1996		1996	
End Year	1999		1999	
ROI Year	2000		2001	
NPV (20 Yrs) $M	-975.1		-711.4	
Steady State Savings ($M)(Yr	90.0 (00)		66.4 (00)	
BOS/COMM ($M)		16.0		11.1
RPMA ($M)		18.3		17.8
Personnel- Civ&Mil ($M)		55.7		37.5
POM Change	-1174		-1161	
Military Change	-12		-8	
Civilian Change	-1,543		-1,053	
Military Realigned	60		60	
Civilian Realigned	1,350		1,325	
One-time Costs ($M)	154.3		129.1	
Construction	68.6		53.3	
Personnel	3.6		2.6	
Civ RIF		2.1		1.5
New Hires		0.1		0.1
Unemployment		0.5		0.4
Overhead	14.7		13.4	
Moving	40.0		35.7	
Civilian		15.2		15.3
PPS		13.4		9.1
Freight		3.1		3.1
Other	27.6		24.1	
HAP/RSE		3.4		2.5
1 Time Unique		24.2		21.6

Close Hold

ICPs Scenarios COBRA Runs

Scenario #7:

- Disestablish DGSC, Richmond, VA and DISC, Philadelphia, PA
  - » Transfer Weapon Systems Items Management
    - DGSC to DCSC
    - DISC to DCSC
  - » Transfer Troop and General Support Items Management
    - DGSC to DPSC
    - DISC to DPSC
  - » Transfer IPE, etc. Items Management
    - DGSC to DPSC

Close Hold

ICPs Scenarios COBRA Runs

Scenario #8:

- Close the Defense Logistics Agency compound at Richmond, VA
  - » ICP (DGSC):
    - Transfer Weapon Systems Items Management to DCSC, Columbus, OH
    - Transfer Troop and General Support Items Management to DPSC, Philadelphia, PA
    - Transfer IPE, etc. Items Management to DPSC, Philadelphia, PA

ICPs Scenarios COBRA Runs

Scenario #8 (con't):

» **Depot (DDRV):**

- **Fast moving stock goes to DDSP and remainder to Base X. Personnel will be eliminated or relocated commensurate with workload.**

INVENTORY CONTROL POINTS

RISK ASSESSMENT

	REDUCES # OF ICPs	REDUCES OVERHEAD	DISESTAB-LISHMENT	FITS APPROVED CONCEPT	RISK: MINIMAL	RISK: MODERATE	RISK: HIGH
BRAC EG DECISION (12-19-94)							
Scenario #1	Y (4-3)	Y	Y	Y (?)		X	
Scenario #2	Y(4-2)	Y	Y	Y		X	
Scenario #3	Y (4-2)	Y	Y	Y		X	
Scenario #6	Y (4-3)	Y	Y	Y		X	
Scenario #7	Y (4-2)	Y	Y	Y		X	
Scenario #8	Y (4-3)	Y	Y	Y		X	

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ (BRAC)

16 JAN 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Meeting with the Director - 29 December 1994 (Morning Session)

I. PURPOSE: To provide an update to the Director on preliminary Inventory Control Point (ICP) Cost of Base Realignment Actions (COBRA) model analyses. A list of attendees is at enclosure 1. Briefing charts are at enclosure 2.

II. BRIEF SUMMARY OF DISCUSSION:

A. In accordance with the Supply Management Concept of Operations, all scenarios involved some degree of consolidation of weapons system items and troop and general support items. However, there is no direct correlation between the movement of people and items, due to the differing management requirements of each commodity.

B. ICP and depot closure or realignment actions should be considered in concert, because two ICPs have tenant depots. System-wide distribution capacity has to influence ICP decisions, and both are dependent on Service decisions. However, we should focus on narrowing possibilities to a limited set of options which most closely conform to both Supply Management and Distribution Concepts of Operations.

SUBJECT: Summary of Meeting with the Director - 29 December 1994 (Morning Session)

III. FOLLOW-UP ACTIONS: Narrow consideration to a more limited set of integrated ICP/Depot possibilities, based on currently available information on probable Service maintenance actions. Present all related data points.

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

29 DECEMBER 1994 MORNING MEETING WITH THE DIRECTOR
LIST OF ATTENDEES

D	VADM Straw
DD	Maj Gen Farrell
MM	Maj Gen Babbitt
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
MMS	RADM Chamberlin
MMD	BG Burch
MMSB	CAPT Orr
MMS	CAPT Moore
AQC	Mr. Scott
DE	CAPT Finley
GAO	Ms. Snead
DoDIG	Mr. Padgett
CAAJ(BRAC)	Ms. McManamay
CAAJ(BRAC)	Ms. Kelleher
CAAJ(BRAC)	Mr. Ceaser
CAAJ(BRAC)	Mr. Geiger

BRAC 95
PROGRESS REPORT 5

FOR

VADM STRAW

29 DECEMBER 1994

12/29/94
7:14 AM

Close Hold

Inventory Control Points
ICPs

12/29/94
7:26 AM

Close Hold

HARDWARE ICP
MILITARY VALUE

MEASURE OF MERIT	DCSC	DGSC	DISC
MISSION SCOPE	267	175	172
MISSION SUITABILITY	159	160	150
OPERATIONAL EFFICIENCY	146	119	171
EXPANDABILITY	129	68	56
TOTAL	702	522	549

Close Hold

ICPs SCENARIOS

Scenario:	Scenario #1		Scenario #		Scenario #3		Scenario #6	
Start Year	1996		1996		1996		1996	
End Year	1999		1999		1999		1999	
ROI Year	2000		Immediate		Immediate		Immediate	
NPV (20 Yrs) $M	-284.7		-845.1		-582.2		-291.6	
Steady State Savings ($M)(Yr	24.8 (00)		72.4 (00)		49.3 (00)		22.8 (00)	
BOS/COMM ($M)		4.9		14.2		9.8		4.3
RPMA ($M)		3.4		6.0		4.8		1.3
Personnel- Civ&Mil ($M)		16.5		52.3		34.7		17.2
POM Change	-942		-663		-955		-697	
Military Change	-4		-11		-8		-4	
Civilian Change	-447		-1,410		-937		-464	
Military Realigned	23		72		23		0	
Civilian Realigned	502		904		527		289	
One-time Costs ($M)	18.7		79.9		44.2		14.2	
Construction	0.0		27.9		15.4		0.0	
Personnel	1.4		3.4		2.3		1.1	
Civ RIF		0.8		2.0		1.4		0.6
New Hires		0.1		0.1		0.1		0.0
Unemployment		0.1		0.4		0.3		0.1
Overhead	2.7		9.0		4.1		2.1	
Moving	13.4		30.4		17.6		9.6	
Civilian		9.3		17.7		9.3		5.5
PPS		3.9		12.2		8.1		4.0
Freight		0.1		0.1		0.1		0.0
Other	1.3		9.2		4.8		1.5	
HAP/RSE		1.3		4.6		2.1		1.5
1 Time Unique		0.0		4.6		2.6		0.0

Close Hold

ICPs Scenarios COBRA Runs

Scenario #1:

- Disestablish the Defense General Supply Center (DGSC), Richmond, VA.
  - » Transfer the Weapon Systems Items management to the Defense Construction Supply Center (DCSC), Columbus, OH.
  - » Transfer the Troop and General Support Items; and the Industrial Plant Equipment (IPE), etc., management to the Defense Personnel Support Center (DPSC), Philadelphia, PA.

ICPs Scenarios COBRA Runs

Scenario #2:

- **Disestablish the Defense Industrial Supply Center (DISC), and the Defense Personnel Support Center (DPSC), Philadelphia, PA.**
  - » **Transfer DISC Weapon Systems Items management to (DCSC), Columbus, OH.**
  - » **Transfer DPSC Troop and General Support Items management to DGSC, Richmond, VA.**

ICPs Scenarios COBRA Runs

Scenario #3:

- Disestablish DGSC, Richmond, VA and the Defense Industrial Supply Center (DISC), Philadelphia, PA
  - » Transfer Weapon Systems Items Management
    - DGSC to DCSC
    - DISC to DCSC
  - » Transfer Troop and General Support Items Management
    - DCSC to DPSC
    - DGSC to DPSC
    - DISC to DPSC
  - » Transfer IPE, etc. Items Management
    - DGSC to DPSC

ICPs Scenarios COBRA Runs

Scenario #6:

- **Disestablish DISC, Philadelphia, PA**

  - » **Transfer Weapon Systems Items Management**
    - **DISC to DGSC**
    - **DPSC to DGSC**

  - » **Transfer Troop and General Support Items Management**
    - **DCSC to DPSC**
    - **DGSC to DPSC**
    - **DISC to DPSC**

ICPs SCENARIOS

Scenario:	Scenario #4	Scenario #5
Start Year	1996	1996
End Year	1998	1996
ROI Year	Never	Never
NPV (20 Yrs) $M	151.2	148.6
Steady State Savings ($M)(Yr	-11.1 (99)	-11.1 (99)
BOS/COMM ($M)	-11.0	-7.6
RPMA ($M)	3.5	0.0
Personnel- Civ&Mil ($M)	-3.6	-3.6
POM Change	-291	0
Military Change	0	0
Civilian Change	0	0
Military Realigned	29	0
Civilian Realigned	1,560	0
One-time Costs ($M)	40.7	0.0
Construction	30.7	0.0
Personnel	0.0	0.0
Civ RIF	0.0	0.0
New Hires	0.0	0.0
Unemployment	0.0	0.0
Overhead	3.8	0.0
Moving	0.2	0.0
Civilian	0.0	0.0
PPS	0.0	0.0
Freight	0.2	0.0
Other	6.1	0.0
HAP/RSE	0	0
1 Time Unique	6.1	0.0

Close Hold

ICPs Scenarios COBRA Runs

Scenario #4:

- Move DISC and DPSC from the ASO Compound to the DPSC Compound located in South Philadelphia, PA

Scenario #5:

- ASO disestablished by the Navy (1998 Time Frame). DISC assumes responsibility for the ASO Compound.

Close Hold

ICPs SCENARIOS

Scenario:	Scenario #7		Scenario #8	
Start Year	1996		1996	
End Year	1999		1999	
ROI Year	2000		2001	
NPV (20 Yrs) $M	-975.1		-711.4	
Steady State Savings ($M)(Yr	90.0 (00)		66.4 (00)	
BOS/COMM ($M)		16.0		11.1
RPMA ($M)		18.3		17.8
Personnel- Civ&Mil ($M)		55.7		37.5
POM Change	-1174		-1161	
Military Change	-12		-8	
Civilian Change	-1,543		-1,053	
Military Realigned	60		60	
Civilian Realigned	1,350		1,325	
One-time Costs ($M)	154.3		129.1	
Construction	68.6		53.3	
Personnel	3.6		2.6	
Civ RIF		2.1		1.5
New Hires		0.1		0.1
Unemployment		0.5		0.4
Overhead	14.7		13.4	
Moving	40.0		35.7	
Civilian		15.2		15.3
PPS		13.4		9.1
Freight		3.1		3.1
Other	27.6		24.1	
HAP/RSE		3.4		2.5
1 Time Unique		24.2		21.6

Close Hold

ICPs Scenarios COBRA Runs

Scenario #7:

- Disestablish DGSC, Richmond, VA and DISC, Philadelphia, PA
  - » Transfer Weapon Systems Items Management
    - DGSC to DCSC
    - DISC to DCSC
  - » Transfer Troop and General Support Items Management
    - DGSC to DPSC
    - DISC to DPSC
  - » Transfer IPE, etc. Items Management
    - DGSC to DPSC

Close Hold

ICPs Scenarios COBRA Runs

Scenario #8:

- Close the Defense Logistics Agency compound at Richmond, VA
  - » ICP (DGSC):
    - Transfer Weapon Systems Items Management to DCSC, Columbus, OH
    - Transfer Troop and General Support Items Management to DPSC, Philadelphia, PA
    - Transfer IPE, etc. Items Management to DPSC, Philadelphia, PA

ICPs Scenarios COBRA Runs

Scenario #8 (con't):

» **Depot (DDRV):**

- **Fast moving stock goes to DDSP and remainder to Base X. Personnel will be eliminated or relocated commensurate with workload.**

	INVENTORY CONTROL POINTS						
		RISK ASSESSMENT					
					RISK		
	REDUCES # OF ICPs	REDUCES OVERHEAD	DISESTAB-LISHMENT	FITS APPROVED CONCEPT	MINIMAL	MODERATE	HIGH
BRAC EG DECISION (12-19-94)							
Scenario #1	Y (4-3)	Y	Y	Y (?)		X	
Scenario #2	Y(4-2)	Y	Y	Y		X	
Scenario #3	Y (4-2)	Y	Y	Y		X	
Scenario #6	Y (4-3)	Y	Y	Y		X	
Scenario #7	Y (4-2)	Y	Y	Y		X	
Scenario #8	Y (4-3)	Y	Y	Y		X	

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 29 December 1994 (Afternoon Session)

I. PURPOSE: To provide the BRACEG with four closure/realignment options and several alternatives within the options (enclosure 2). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. Some closure/realignment options applicable to both Inventory Control Points (ICPs) and distribution depots have been developed. These include:

1. Realign both the Defense Distribution Depot Columbus (DDCO) and the Defense Distribution Depot Letterkenny (DDLP) if the Army does not close the base. Both storage operations will be retained, but on a limited scope. DDCO will provide storage capacity for primarily slow-moving stock. DDLP's primary mission will be support to the maintenance mission and storage of maintenance repairables and storage of slow-moving stock. Both locations will be reduced to site locations of the Defense Distribution Depot Susquehanna (DDSP). Command structure will be eliminated. This recommendation is consistent with the distribution concept of operations and will result in surcharge reductions for DLA customers.

2. Remain at the Defense Construction Supply Center (DCSC). The DCSC installation has a number of significant defense missions besides the ICP. These include the distribution depot mission, the DLA Data System Design Center, the Defense Accounting and Finance Service, and the Defense Information Systems Agency. DCSC has the highest hardware ICP Military Value and is also ranked highest in the DLA installation Military Value analysis.

3. If the Navy Maintenance Depot at Jacksonville closes, realign the Defense Distribution Depot Jacksonville (DDJF) as a site under the Defense Distribution Depot Warner Robins (DDWG) and eliminate the command structure. This realignment would be necessary to allow the Agency to continue to provide timely support to the ships at Mayport.

4. Remain at the Defense Distribution Depot San Joaquin (DDJC) and DDSP:

a. DDJC is our primary distribution site on the west coast for the Pacific Theater and is close to air and water ports of embarkation. It has the largest depot storage and throughput capacities in the west. DDJC scored the highest of all stand-alone depots in Military Value. Finally, although the Strategic Analysis of Integrated Systems (SAILS) model favors storing more at the East Coast depots, operations costs with DDJC are less than operations costs with the Defense Distribution Depot Ogden (DDOU).

b. DDSP is our primary distribution site on the east coast. It has a high Military Value and because it is close in proximity to both vendors and customers, is an attractive location for the SAILS model.

B. Nine BRAC options associated with ICPs and distribution depots were reviewed along with information relative to concepts of operations, risks, the SAILS model, and Military Value of installations, ICPs, and depots.

1. Option 1--eliminates the most facilities and is the best two depot savings option. It satisfies both Concepts of Operations. However, this is a high-risk scenario, especially for the ICPs because the disestablishment of two supply centers and the associated movement of item management responsibilities (troop and support item management to the Defense General Supply Center (DGSC); weapon systems item management to DCSC). Enclosure 3 identifies item management options. The personnel turmoil associated with a BRAC decision and the significant movement of item management responsibilities while attempting to implement many new item management initiatives/ processes will be a challenge. A storage capacity shortfall of 28 million Attainable Cubic Feet (ACF) is projected. About 21 million ACF of the shortfall could possibly be accommodated by storing additional assets at Rough and Ready Island (if it is not on the Navy closure list), by converting warehouse operations space (and racking out) at DDCO and racking-out a hanger at Norfolk (potential transfer from the Navy to DLA).

2. Option 2a closes our installation with very good facilities and infrastructure (DGSC) and the Defense Distribution Depot Richmond (DDRV) that the SAILS model indicates is in a preferable location.

3. In option 2b we get a much higher payoff in closing Defense Distribution Depot Memphis (DDMT) than closing DDOU. The much larger staff at DDMT and resultant savings if both staffs were equally reduced, percentage wise, is the primary factor in this savings difference. Additionally, the large number of tenants at DDOU (1,400) drives one time costs considerably higher than those at Memphis who has fewer tenants.

4. Although option 3 (the closure of Defense Industrial Supply Center (DISC)) would create turmoil/impact on the workforce, the risk associated with closing only one ICP would be low. In this option the level of item management responsibility at DCSC would drop only slightly, while it would grow significantly at DGSC and a little at the Defense Personnel Support Center (DPSC).

C. The racking and stacking chart of the updated DLA installation Military Value analysis (enclosure 4) was discussed as was ICP and stand-alone Military Values in relation to the "impact" based on Military Value portion of enclosure 2. Key changes in the installation analysis were:

1. By reducing the number of personnel in an activity threshold from 400 to 300 (as requested in the 27 December BRACEG afternoon meeting), New Cumberland gained 30 Military Value points under Mission Scope (paragraph 1A).

2. New cost figures provided by DGSC increased their Base Operating Support (BOS) costs.

3. Based on the 27 December 1994 afternoon meeting, a "worst case" scenario was developed that allows the BRAC Working Group to estimate the most "buildable acres" the Agency would probably use. The "worst case" scenario developed included an ICP complex (similar to the size projected for DISC and DPSC at New Cumberland per our BRAC 93 recommendations) and a distribution facility (similar to our integrated materials complex at Mechanicsburg). These facilities would need 52 acres to be built. Thus all activities having more than 52 buildable acres (five of the six activities) were allotted 100 points (in the previous analysis two of the five activities were allotted 100 points). As a result of these adjustments the DLA installation analysis racking and stacking changed. While DCSC and DDMT remained in first and sixth place, respectively, New Cumberland rose from third to second, DGSC rose from fifth to third, Tracy/Sharpe dropped from second to fourth, and DDOU dropped from fourth to fifth.

III. FOLLOW-UP ACTIONS:

A. Provide the results of an unconstrained SAILS model run to the BRACEG--DLA Operations Research Office (DORO).

B. Include one-time rack out costs for DDCO in applicable Cost of Base Realignment Action (COBRA) runs--CAAJ(BRAC).

C. If DDOU were disestablished we need to deal with moving DDOU's largest tenant, which is the Internal Revenue Service (over 800 people are assigned). Also we would need to determine whether the Defense Reutilization and Marketing Office at DDOU would be needed any longer since one also exists at the Hill Air Force Base--CAAJ(BRAC).

4 Encl

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BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

29 DECEMBER 1994
1440-1640

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	Mr. Scott
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMDI	COL McKenna
CAAG	Mr. McGinty
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

Basic Assumptions

- DDCO/DDLP Always Realigned
- Stay at DCSC
- Realign DDJF if Navy closes
- Will stay at DDJC/DDSP

BRAC OPTIONS SHORT LIST				
OPTION	ICP	STAND-ALONE DEPOT	COLLOCATED DEPOT	DEPOT REALIGNMENT
1	Close DISC/DPSC Single up at DCSC/DGSC	Close DDOU DDMT	Close DDRT DDST	DDCO DDLP DDJF
2a	Close DGSC/DISC Single up at DPSC/DCSC	Close DDRV DDOU	Close DDRT DDST	DDCO DDLP DDJF
2b	Close DGSC/DISC Single up at DPSC/DCSC	Close DDRV DDMT	Close DDRT DDST	DDCO DDLP DDJF

Close Hold

OPTION	RISK	COBRA RESULTS	DIST MODEL (SAILS)	CONCEPT OF OPS
1	ICP NSNs PRS SALES DCSC 3.15M+ 65% 55% DGSC .38M 35% 45% DEPOT - Capacity Shortfall: HIGH - 28M ACF	ICP SS: 72M NPV: - 844M DEPOT SS: 99M NPV: -965M TOTAL NPV: -1809M	DDOU/DDMT $252M (Best cost two Depot Option)	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs
2a	ICP NSNs PRS SALES DCSC 3.15M+ 65% 55% DPSC .38M 35% 45% DEPOT - Capacity Shortfall: HIGH -32M ACF	ICP SS: 69M NPV: -789M DEPOT SS: 95M NPV: -931M TOTAL NPV: -1721M	DDRV/DDOU $261M	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs
2b	ICP NSNs PRS SALES DCSC 3.15M+ 65% 55% DPSC .38M 35% 45% DEPOT - Capacity Shortfall: HIGH -28M ACF	ICP SS: 69M NPV: -789M DEPOT SS: 99M NPV: -1017M TOTAL NPV: -1807M	DDRV/DDMT $261M	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs

OPTION # 1
IMPACT BASED ON MILITARY VALUE

• close DISC/DPSC • close DDOU/DDMT

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUM	703	2. DDSP	746	~~2. DISC~~	~~549~~
3. DGSC	650	~~3. DDMT~~	~~507~~	3. DGSC	522
4. TRACY/SHARPE	622	~~4. DDOU~~	~~506~~	~~4. DPSC~~	
5. DDOU	611	5. DDRV	480		
6. DDMT	570	6. DDCO	469		
~~7. ASO~~					

OPTION # 2a
IMPACT BASED ON MILITARY VALUE

• close DGSC/DISC • close DDRV/DDOU

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUM	703	2. DDSP	746	~~2. DISC~~	~~549~~
~~3. DGSC~~	~~650~~	3. DDMT	507	~~3. DGSC~~	~~522~~
4. TRACY/SHARPE	622	~~4. DDOU~~	~~506~~	4. DPSC	
~~5. DDOU~~	~~611~~	~~5. DDRV~~	~~480~~		
6. DDMT	570	6. DDCO	469		
7. ASO					

OPTION # 2b
IMPACT BASED ON MILITARY VALUE

• close DGSC/DISC • close DDRV/DDMT

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUM	703	2. DDSP	746	~~2. DISC~~	~~549~~
~~3. DGSC~~	~~650~~	~~3. DDMT~~	~~507~~	~~3. DGSC~~	~~522~~
4. TRACY/SHARPE	622	4. DDOU	506	4. DPSC	
5. DDOU	611	~~5. DDRV~~	~~480~~		
~~6. DDMT~~	~~570~~	6. DDCO	469		
7. ASO					

			BRAC OPTIONS SHORT LIST	
OPTION	ICP	STAND-ALONE DEPOT	COLLOCATED DEPOT	DEPOT REALIGNMENT
3a	Close DISC Single up: DPSC T&G DGSC WS DCSC WS	Close DDOU and DDMT	Close DDRT and DDST	DDCO, DDLP, and DDJF
3b	Close DISC Single up: DPSC T&G DGSC WS DCSC WS	Close DDOU	Close DDRT and DDST	DDCO, DDLP, and DDJF
3c	Close DISC Single up: DPSC T&G DGSC WS DCSC WS	Close DDMT	Close DDRT and DDST	DDCO, DDLP, and DDJF

			DIST MODEL (SAILS)	
OPTION	RISK	COBRA RESULTS	ANNUAL COST TO OPERATE	CONCEPT OF OPS
3a	ICP NSNs PRS SALES DGSC 1.67M+ 33% 27% DGSC 1.48M+ 32% 28% DPSC .38M 35% 45% DEPOT - Capacity Shortfall: LOW	ICP SS: 23M NPV: - 292M DEPOT SS: 99M NPV: -965M TOTAL NPV: -1257M	DDOU/DDMT $252M (Best cost two Depot Option)	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs
3b	ICP NSNs PRS SALES DCSC 1.67M+ 33% 27% DGSC 1.48M+ 32% 28% DPSC .38M+ 35% 45% DEPOT - Capacity Shortfall: LOW -6M ACF	ICP SS: 23M NPV: -292M DEPOT SS: 74M NPV: -745M TOTAL NPV: -1037M	DDOU $26M (Best Single Depot Option)	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs
3c	ICP NSNs PRS SALES DCSC 1.67M+ 33% 27% DGSC 1.48M+ 32% 28% DPSC .38M+ 35% 45% DEPOT - Capacity Shortfall: LOW -1M ACF	ICP SS: 23M NPV: -292M DEPOT SS: 78M NPV: -831M TOTAL NPV: -1123M	DDMT $266M cost	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs

OPTION # 3a
IMPACT BASED ON MILITARY VALUE

• close DISC

• close DDOU/DDMT

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUM	703	2. DDSP	746	~~2. DISC~~	~~549~~
3. DGSC	650	~~3. DDMT~~	~~507~~	3. DGSC	522
4. TRACY/SHARPE	622	~~4. DDOU~~	~~500~~	4. DPSC	
~~5. DDOU~~	~~611~~	5. DDRV	480		
~~6. DDMT~~	~~570~~	6. DDCO	469		
7. ASO					

OPTION # 3b
IMPACT BASED ON MILITARY VALUE

• close DISC • close DDOU

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUM	703	2. DDSP	746	~~2. DISC~~	~~549~~
3. DGSC	650	3. DDMT	507	3. DGSC	522
4. TRACY/SHARPE	622	~~4. DDOU~~	~~506~~	4. DPSC	
~~5. DDOU~~	~~611~~	5. DDRV	480		
6. DDMT	570	6. DDCO	469		
7. ASO					

OPTION # 3c
IMPACT BASED ON MILITARY VALUE

• close DISC • Close DDMT

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUM	703	2. DDSP	746	~~2. DISC~~	~~549~~
3. DGSC	650	~~3. DDMT~~	~~507~~	3. DGSC	522
4. TRACY/SHARPE	622	4. DDOU	506	4. DPSC	
5. DDOU	611	5. DDRV	480		
~~6. DDMT~~	~~570~~	6. DDCO	469		
7. ASO					

		BRAC OPTIONS SHORT LIST		
OPTION	ICP	STAND-ALONE DEPOT	COLLOCATED DEPOT	DEPOT REALIGNMENT
4a	Close DGSC Single up: DPSC DISC DCSC	Close DDOU and DDRV	Close DDRT and DDST	DDCO, DDLP, and DDJF
4b	Close DGSC Single up: DPSC DISC DCSC	Close DDRV and DDMT	Close DDRT and DDST	DDCO, DDLP, and DDJF
4c	Close DGSC Single up: DPSC DISC DCSC	Close DDRV	Close DDRT and DDST	DDCO, DDLP, and DDJF

OPTION	RISK	COBRA RESULTS	DIST MODEL (SAILS)	CONCEPT OF OPS
4a	ICP NSNs PRS SALES DCSC 1.67M+ 33% 27% DISC 1.48M+ 32% 28% DPSC .38M 35% 45% **DEPOT - Capacity Shortfall:** **HIGH - -32M ACF**	ICP SS: 46M NPV: -525M DEPOT SS: 95M NPV: -931MM TOTAL NPV: -1457M	DDOU/DDRV $261M	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs
4b	ICP NSNs PRS SALES DCSC 1.67M+ 33% 27% DISC 1.48M+ 32% 28% DPSC .38M 35% 45% **DEPOT - Capacity Shortfall:** **HIGH - -28M ACF**	ICP SS: 46M NPV: -525M DEPOT SS: 99M NPV: -1017MM TOTAL NPV: -1543M	DDRV/DDMT $261M	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs
4c	ICP NSNs PRS SALES DCSC 1.67M+ 33% 27% DISC 1.48M+ 32% 28% DPSC .38M 35% 45% **DEPOT - Capacity Shortfall:** **LOW - -10M ACF**	ICP SS: 46M NPV: -525M DEPOT SS: 74M NPV: -798MM TOTAL NPV: -1323M	DDRV 273M	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs

OPTION # 4a
IMPACT BASED ON MILITARY VALUE

• close DGSC • close DDOU/DDRV

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUM	703	2. DDSP	746	2. DISC	549
~~3. DGSC~~	~~650~~	3. DDMT	507	~~3. DGSC~~	~~522~~
4. TRACY/SHARPE	622	~~4. DDOU~~	~~506~~	4. DPSC	
~~5. DDOU~~	~~611~~	~~5. DDRV~~	~~480~~		
6. DDMT	570	6. DDCO	469		
7. ASO					

OPTION # 4b
IMPACT BASED ON MILITARY VALUE

• close DGSC • close DDRV / DDMT

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUM	703	2. DDSP	746	2. DISC	549
~~3. DGSC~~	~~650~~	~~3. DDMT~~	~~507~~	~~3. DGSC~~	~~522~~
4. TRACY/SHARPE	622	4. DDOU	506	4. DPSC	
5. DDOU	611	~~5. DDRV~~	~~480~~		
~~6. DDMT~~	~~570~~	6. DDCO	469		
7. ASO					

OPTION # 4c
IMPACT BASED ON MILITARY VALUE

• close DGSC • close DDRV

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUM	703	2. DDSP	746	2. DISC	549
~~3. DGSC~~	~~650~~	3. DDMT	507	~~3. DGSC~~	~~522~~
4. TRACY/SHARPE	622	4. DDOU	506	4. DPSC	
5. DDOU	611	~~5. DDRV~~	~~480~~		
6. DDMT	570	6. DDCO	469		
7. ASO					

I. DCSC/DGSC SCENARIO

FY99 PERSONNEL ENDSTRENGTH

BEFORE BRAC

	DCSC	DGSC	DISC	DPSC
WEAPS	2182	608	1332	14
T&G	450	621	165	1462
BASE OPS	381	307	0	20
MISC	0	292	0	0
TOTAL	3013	1828	1497	1496

AFTER BRAC NET SVGS: 1410

417K NSNs

107K NSNs

18K NSNs

42K NSNs

1,069K NSNs

(-2993)

	DCSC	DGSC	DISC	DPSC
NET CHANGE	1218	458	-1497	-1496
WEAPS	3850	0	0	0
T&G	0	2286	0	0
BASE OPS	381	307	0	0
MISC	0	289	0	0
TOTAL	4231	2882	0	0
NSNs	3.15MI	.38M	0	0
PRs	65%	35%	0	0
SALES	55%	45%	0	0

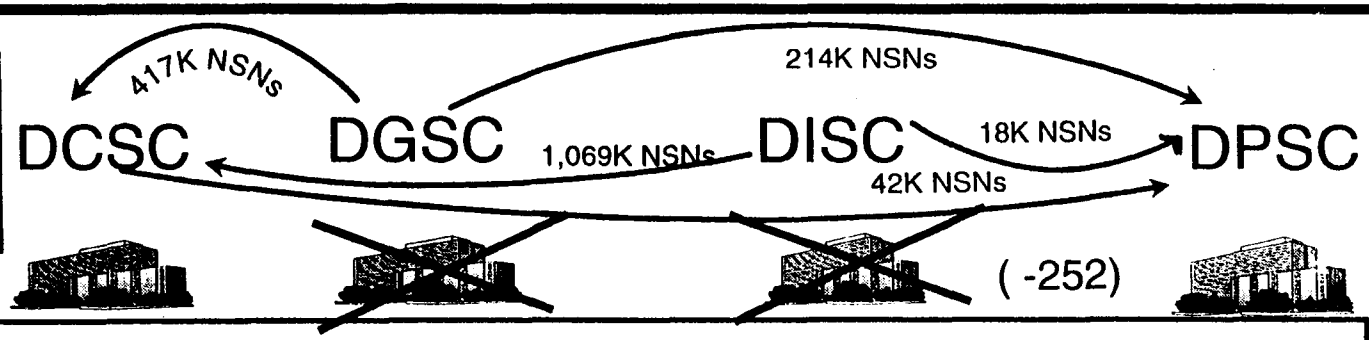
II. DCSC/DPSC SCENARIO

FY99 PERSONNEL ENDSTRENGTH

BEFORE BRAC

	DCSC	DGSC	DISC	DPSC
WEAPS	2182	608	1332	14
T&G	450	621	165	1462
BASE OPS	381	307	0	20
MISC	0	292	0	0
TOTAL	3013	1828	1497	1496

AFTER BRAC
ICP SVGS: 937
OVERALL: 1543



	DCSC	DGSC	DISC	DPSC
NET CHANGE	1218	-1828	-1497	1245
WEAPS	3850	0	0	0
T&G	0	0	0	2495
BASE OPS	381	0	0	0
MISC	0	0	0	246
TOTAL	4231	0	0	2741
NSNs	3.15MI	0	0	.38M
PRs	65%	0	0	35%
SALES	55%	0	0	45%

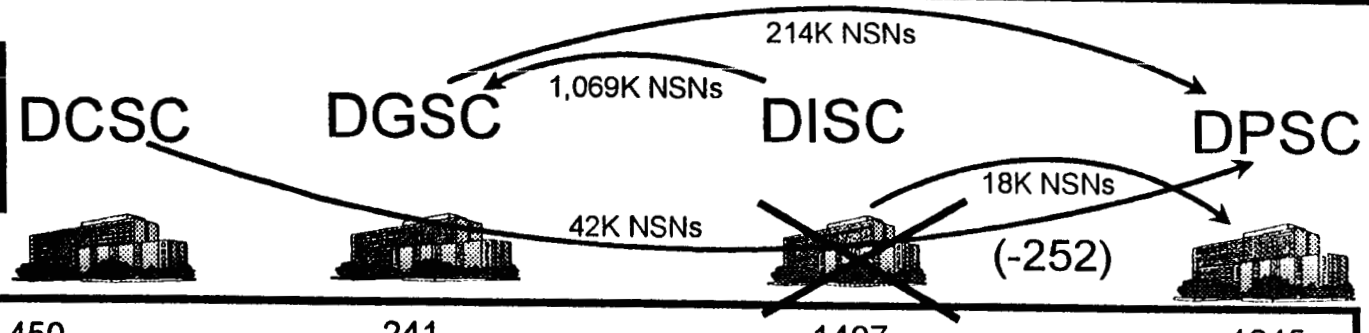
III. DCSC/DGSC/DPSC SCENARIO

FY99 PERSONNEL ENDSTRENGTH

BEFORE BRAC

	DCSC	DGSC	DISC	DPSC
WEAPS	2182	608	1332	14
T&G	450	621	165	1462
BASE OPS	381	307	0	20
MISC	0	292	0	0
TOTAL	3013	1828	1497	1496

AFTER BRAC NET SVGS: 464



	DCSC	DGSC	DISC	DPSC
NET CHANGE	-450	241	-1497	1245
WEAPS	2182	1762	0	0
T&G	0	0	0	2495
BASE OPS	381	307	0	0
MISC	0	0	0	246
TOTAL	2563	2069	0	2741
NSNs	1.67MI	1.48M	0	.38M
PRs	33%	32%	0	35%
SALES	27%	28%	0	45%

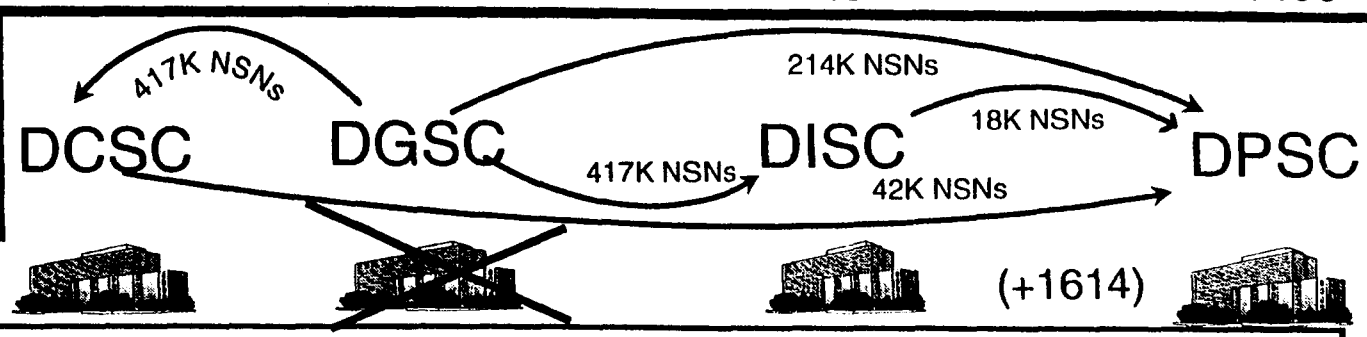
IV. DCSC/DISC/DPSC SCENARIO

FY99 PERSONNEL ENDSTRENGTH

BEFORE BRAC

	DCSC	DGSC	DISC	DPSC
WEAPS	2182	608	1332	14
T&G	450	621	165	1462
BASE OPS	381	307	0	20
MISC	0	292	0	0
TOTAL	3013	1828	1497	1496

AFTER BRAC
ICP SVGS 447
OVERALL SVGS: 1053



	DCSC	DGSC	DISC	DPSC
NET CHANGE	-450	-1828	349	1265
WEAPS	2182	0	1858	0
T&G	0	0	0	2495
BASE OPS	381	0	0	20
MISC	0	0	0	246
TOTAL	2563	0	1846	2761
NSNs	1.67M		1.48M	.38M
PRs	33%		32%	35%
SALES	27%		28%	45%

DEFENSE LOGISTICS AGENCY

MILITARY VALUE ANALYSIS

FOR

DLA INSTALLATIONS

Close Hold

DLA INSTALLATIONS MILITARY VALUE							
		New Cumberland	TRACY/SHARPE	DDMT	DDOU	DGSC	DCSC
	Mil Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
I. MISSION SCOPE 300 Points							
A. Significant Missions	150	90	60	30	60	60	150
B. DLA Tenants							
1. # of DLA Tenant Assigned Personnnel	100	89	100	18	13	71	98
Subtotal DLA Tenants	250	179	160	48	73	131	248
C. Non-DLA Tenant(s)							
1. # of Non-DLA Tenant Assigned Personnel	50	33	7	1	23	8	50
Subtotal Non-DLA Tenants	50	33	7	1	23	8	50
TOTAL MISSION SCOPE	300	212	167	49	96	139	298

Close Hold

DLA INSTALLATIONS MILITARY VALUE							
		New Cumberland	TRACY/SHARPE	DDMT	DDOU	DGSC	DCSC
	Mil Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
II. MISSION SUITABILITY 200 Points							
A. Facility Suitability							
1. What is the age of the buildings on the installation?	50	48	50	46	41	45	38
2. What is the condition of the buildings on the installation?	75	38	51	72	75	72	34
3. What is the condition of the infrastructure on the installation?	75	27	10	20	21	75	13
TOTAL MISSION SUITABILITY	200	112	111	139	136	192	85

Close Hold

DLA INSTALLATIONS MILITARY VALUE							
		New Cumberland	TRACY/SHARPE	DDMT	DDOU	DGSC	DCSC
	Mil Value	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned	Pts Earned
III. OPERATIONAL EFFICIENCIES 200 Pts							
A. Base Operating (BOS) Costs (P900)							
1. What are the BOS costs / base employee?	100	100	72	64	74	32	59
2. What is the Real Property Maintenance (P930) cost per square foot?	100	64	64	94	100	78	47
TOTAL OPERATIONAL EFFICIENCIES	200	164	136	158	174	110	106

Close Hold

DLA INSTALLATIONS
MILITARY VALUE

	Mil Value	New Cumberland Pts Earned	TRACY/SHARPE Pts Earned	DDMT Pts Earned	DDOU Pts Earned	DGSC Pts Earned	DCSC Pts Earned
IV. EXPANDABILITY 300 Points							
A. Facility/Installation Expansion							
1. Additional personnel in administrative space	100	38	33	54	30	38	100
2. Does the base have available land to build upon?	100	100	100	100	100	71	100
3. Are there any environmental, historical, or other inhibiting factors that limit the depot's capacity to expand?	20	20	0	20	0	20	20
4. What is the expandability of the existing infrastructure?	80	57	75	51	74	80	58
TOTAL EXPANDABILITY	300	215	208	224	204	209	278
GRAND TOTAL FOR DLA INSTALLATIONS	1000	703	622	570	611	650	766

Close Hold

MILITARY VALUE
RACK N' STACK

RACK N' STACK	ACTIVITY NAME	POINTS
1	DCSC	766
2	New Cumberland	703
3	DGSC	650
4	Tracy/Sharpe	622
5	DDOU	611
6	DDMT	570

Close Hold

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

9 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 5 January 1995

I. PURPOSE: To provide the BRACEG with a walk through of community information data sheets (enclosure 2) and to review revised hardware Inventory Control Point (ICP) Military Value data, a scrubbed BRAC Options Short List, and storage capacity alternatives to shortfalls (enclosure 3). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. Community information data sheets were developed in response to DoD BRAC selection criteria #7 (the ability of both the existing and potential receiving communities infrastructure to support forces, missions, and personnel) for each DLA activity involved in the BRAC 95 process. The information includes data on community economics, transportation, utilities, workforce availability, housing, education, health care, crime, and environment. Except for certain communities at collocated depot sites, where the ability of certain elements of the community's utilities systems would be hard-pressed to accommodate a 50 percent to 100 percent increase in the activity's population, to include dependents, the data did not reveal any significant limitations that would preclude receiving additional personnel in the majority of activity communities.

B. A 27 Dec 94 memorandum from the Director, Washington Headquarters Service, initiated a reporting requirement for the relocation of Defense activities within or into the National Capital Region when the cost exceeds $50,000. Our recommendation to move the Defense Contract Management Command International (DCMCI) to Fort Belvoir will probably meet this criteria. It was the BRACEG consensus that we would deal with this reporting requirement, if necessary, after our recommendations are presented to the Base Closure and Realignment Commission on 1 March 1995.

C. There were hardware ICP Military Value (Operational Efficiencies) revisions due to the Defense General Supply Center (DGSC) and the Defense Industrial Supply Center (DISC) cost changes. This resulted in a change to the Military Value totals (enclosure 3). The DISC cost changes were a result of a BRAC Working Group computational error, while DGSC changes were a result of activity changes submitted to us. The Chairman expressed some concern that the Department of Defense Inspector General (DoDIG) did

not identify these errors in their audit effort. The DLA Comptroller has reviewed the consistency of the cost data associated with the hardware ICPs and is now generally comfortable with the hardware ICP numbers.

D. Infrastructure costs for an 8-year period based on Navy Public Works Center recommendations were projected and prioritized for the three hardware ICPs (except for the sewer system at DISC). Data for the six stand-alone depots will be scrubbed to ensure that estimated cost projections for infrastructure items are included in the analysis.

E. The BRAC Options Short List was scrubbed and the following adjustments made:

1. Manning to accommodate the Defense Personnel Support Center (DPSC) remaining at its current location until moved to the Aviation Supply Office (ASO) compound in FY 99 was extended until 1999 to avoid the BRAC 93 realignment of DPSC to the ASO compound. As a result, the Program Objective Memorandum savings were reduced for DPSC in FY 97.

2. The Defense Distribution Depot Ogden costs changed. Communication costs changed as a result of DLA BRAC Team validation.

3. The hardstand requirements for the Defense Distribution Depot Anniston was increased to accommodate the increased mission being received from the Defense Distribution Depot Red River. The initial COBRA run did not fully "burden" the direct construction costs for the hardstand. This has now been corrected.

F. There are significant reductions in the net present value if only one ICP is closed vice two.

III. FOLLOW-UP ACTIONS:

A. Prepare an analysis factoring in infrastructure costs for activities contained in BRAC Options Short List--CAAJ(BRAC).

B. Review reimbursable cost data at depots to determine whether we should ask Depots to identify the base operating support reimbursable costs--CAAJ(BRAC).

C. Scrub all cost estimates in the BRAC Option Short List--CAAJ(BRAC).

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D. Put the location name on the Installation portion of Military Value Options charts (i.e., Columbus vice Defense Construction Supply Center)--CAAJ(BRAC).

E. Revalidate/scrub ICP data--CAAJ(BRAC)/MMS.

F. Show plant replacement value reduction estimates for DLA BRAC 95 recommendation options at the next BRACEG meeting--CAAJ(BRAC).

3 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

5 JANUARY 1995
1410-1550

ATTENDEES:

DD	Maj Gen Farrell, Chairman	MM	Maj Gen Babbitt
CA	Mr. Thurber	MMD	BG Burch
DE	CAPT Finley	MMDD	Mr. Roy
GC	Mr. Baird	MMS	CAPT Rountree
FO	CAPT McCarthy	MMSD	CAPT Orr
AQ	RADM Vincent	MMDI	CAPT Orr
AQC	Mr. Scott	CAAG	Mr. McGinty
CAH	Mr. Ressler	CAAE	Mr. Lillo
CAI	Ms. Gallo	CAAV	CAPT Leeder
CAN	Mr. Burke		

GAO Representative - Mr. Perkins
DoDIG Representative - Ms. Weaver

COMMUNITY INFORMATION

INDEX

DCMCI	Columbus, OH
DCMDN	Boston, MA
DCMDS	Marietta, GA
DCMDW	El Segundo, CA
DCSC	Columbus, OH
DGSC	Richmond, VA
DISC, DPSC	Philadelphia, PA
DFSC	Fort Belvoir, VA
DDRE	New Cumberland, PA
DDRW	Lathrop-Tracy, CA
DDAG	Albany, GA
DDAA	Anniston, AL
DDBC	Barstow, CA
DDPW	Bremerton, WA
DDLP	Chambersburg, PA
DDCN	Cherry Point, NC
DDCT	Corpus Christi, TX
DDHU	Hill AFB, UT
DDJF	Jacksonville, FL
DDNV	Norfolk, VA
DDOO	Oklahoma City, OK
DDMC	Sacramento, CA
DDST	San Antonio, TX
DDDC	San Diego, CA
DDRT	Texarkana, TX
DDTP	Tobyhanna, PA
DDWG	Warner Robins, GA
DDCO	Columbus, OH
DDOU	Ogden, UT
DDMT	Memphis, TN
DDRV	Richmond, VA
DDJC	Lathrop-Tracy, CA
DDSP	New Cumberland-Mechanicsburg, PA
DLSC	Battle Creek, MI
DRMS HQ	Battle Creek, MI
DRMS Operations East	Columbus, OH
DRMS Operations West	Ogden, UT
DSDC	Columbus, OH

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DCMCI - COLUMBUS

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa1
Monthly Homeowner Costs (1996 Dollars)	Franklin County: $845 Licking County: $725
Average Federal Salary Rate: GS 9, Step 5 (1996 Dollars)	$34,343
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate	Franklin County: 29.5% Licking County: 25.3%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	2.5 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	1
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	119
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	5,770
1991	6,177
1992	6,915
1993	7,534

DCMDN - BOSTON

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A
Monthly Homeowner Costs (1996 Dollars)	Suffolk County: $1,175 Norfolk County: $1,306
Average Federal Salary Rate: GS 9, Step 5 (1996 Dollars)	$35,136
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate	Suffolk County: 40.1% Norfolk County: 44.6%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	4.9 - 5.0 miles
Airport Hub Size	Large
Number of Main Interstate Highways	3
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	318
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	3,297
1991	3,784
1992	5,347
1993	6,448

DCMDS - ATLANTA

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa1
Monthly Homeowner Costs (1996 Dollars)	Cobb County: $1,105
Average Federal Salary Rate: GS 9, Step 5 (1996 Dollars)	$34,600
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate	Cobb County: 38.3%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	35 miles
Airport Hub Size	Large
Number of Main Interstate Highways	3
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	2
Number of 2-Lane U.S. Highways	4
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	226
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	20,654
1991	21,611
1992	27,171
1993	32,091

DCMDW - EL SEGUNDO

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa1
Monthly Homeowner Costs (1996 Dollars)	Los Angeles: $2,047 Hawthorne: $1,361 Torrance: $1,507
Average Federal Salary Rate: GS 9, Step 5 (1996 Dollars)	$35,978
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate	Los Angeles: 68.3% Hawthorne: 45.4% Torrance: 50.3%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	2 miles
Airport Hub Size	Large
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	4
Number of 4-Lane U.S. Highways	2
Number of 2-Lane U.S. Highways	6
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	249
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	9,011
1991	7,399
1992	6,927
1993	4,523

DCSC - COLUMBUS

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa1
Monthly Homeowner Costs (1996 Dollars)	Franklin County: $845 Licking County: $725
Average Federal Salary Rate: GS 8, Step 4 (1996 Dollars)	$30,180
WG 8, Step 4 (1996 Dollars)	$31,128
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 8, Step 4	Franklin County: 33.6% Licking County: 28.8%
WG 8, Step 4	Franklin County: 32.6% Licking County: 27.9%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	2.5 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	1
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	1,984
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	5,770
1991	6,177
1992	6,915
1993	7,534

DGSC - RICHMOND

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aaa
Monthly Homeowner Costs (1996 Dollars)	Richmond City: $827 Chesterfield County: $965
Average Federal Salary Rate: GS 8, Step 4 (1996 Dollars)	$30,180
WG 8, Step 4 (1996 Dollars)	$30,466
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 8, Step 4	Richmond City: 32.9% Chesterfield County: 38.4%
WG 8, Step 4	Richmond City: 32.6% Chesterfield County: 38.0%
TRANSPORTATION	
Public Service Transportation to Installation?	No
Distance from Installation to Airport	21 miles
Airport Hub Size	Small
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	6
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	2,132
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	6,028
1991	5,134
1992	5,542
1993	6,051

DISC, DPSC - PHILADELPHIA

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Ba
Monthly Homeowner Costs (1996 Dollars)	Philadelphia County: $681
Average Federal Salary Rate: GS 8, Step 4 (1996 Dollars)	$30,728
WG 8, Step 4 (1996 Dollars)	$31,348
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 8, Step 4	Philadelphia County: 26.6%
WG 8, Step 4	Philadelphia County: 26.1%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	18.2 miles
Airport Hub Size	Large
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	DISC: 1,851; DPSC: 2,070
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	9,962
1991	9,788
1992	12,168
1993	13,950

DFSC - FORT BELVOIR, VA

DATA ELEMENTS		DATA	
COMMUNITY ECONOMICS			
General Obligation Bond Rating		Aaa	
Monthly Homeowner Costs (1996 Dollars)		Fairfax County:	$1,621
		Alexandria City:	$1,528
Average Federal Salary Rate: GS 8, Step 4 (1996 Dollars)		$30,514	
WG 8, Step 4 (1996 Dollars)		$31,658	
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 8, Step 4		Fairfax County:	63.7%
		Alexandria City:	60.1%
WG 8, Step 4		Fairfax County:	61.4%
		Alexandria City:	57.9%
TRANSPORTATION			
Public Service Transportation to Installation?		Yes	
Distance from Installation to Airport		11 miles	
Airport Hub Size		Large	
Number of Main Interstate Highways		1	
Number of Spur Interstate Highways		3	
Number of 4-Lane U.S. Highways		1	
Number of 2-Lane U.S. Highways		1	
UTILITIES			
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?		Yes/Yes/Yes	
WORKFORCE AVAILABILITY			
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):		487	
Estimated Time to Increase Civilian Staff by:			
	50%	1-4 months	
	100%	5-6 months	
HOUSING			
New Housing Starts:	1990	16,068	
	1991	15,068	
	1992	21,071	
	1993	26,374	

DDRE - NEW CUMBERLAND

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	None
Monthly Homeowner Costs (1996 Dollars)	Cumberland County: $864 Dauphin County: $818
Average Federal Salary Rate: GS 7, Step 5 (1996 Dollars)	$28,075
WG 5, Step 3 (1996 Dollars)	$25,543
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 7, Step 5	Cumberland County: 36.9% Dauphin County: 35.0%
WG 5, Step 3	Cumberland County: 40.6% Dauphin County: 38.4%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	12 miles
Airport Hub Size	Small
Number of Main Interstate Highways	3
Number of Spur Interstate Highways	1
Number of 4-Lane U.S. Highways	4
Number of 2-Lane U.S. Highways	4
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	800 (New Cumberland 786; Mechanicsburg 14)
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	2,454
1991	2,186
1992	2,554
1993	2,677

DDRW - LATHROP-TRACY, CA

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa
Monthly Homeowner Costs (1996 Dollars)	San Joaquin County: $1,014
Average Federal Salary Rate: GS 7, Step 5 (1996 Dollars)	$28,075
WG 5, Step 3 (1996 Dollars)	$27,794
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 7, Step 5	San Joaquin County: 43.3%
WG 5, Step 3	San Joaquin County: 43.8%
TRANSPORTATION	
Public Service Transportation to Installation?	No
Distance from Installation to Airport	Lathrop: 3 miles; Tracy: 19 miles
Airport Hub Size	Non-Hub
Number of Main Interstate Highways	1
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	0
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	800 (Lathrop: 520; Tracy 280)
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	2,958
1991	1,912
1992	2,508
1993	2,572

DDAG - ALBANY, GA

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A
Monthly Homeowner Costs (1996 Dollars)	Dougherty County $697
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,263
WG 6, Step 4 (1996 Dollars)	$26,756
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 6, Step 4	33.1%
WG 6, Step 4	31.3%
TRANSPORTATION	
Public Service Transportation to Installation?	No
Distance from Installation to Airport	11 miles
Airport Hub Size	Non-Hub
Number of Main Interstate Highways	0
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	2
Number of 2-Lane U.S. Highways	1
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	196
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	334
1991	341
1992	398
1993	429

DDAA - ANNISTON, AL

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	None
Monthly Homeowner Costs (1996 Dollars)	Calhoun County $642
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,263
WG 6, Step 4 (1996 Dollars)	$25,697
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 6, Step 4	30.5%
WG 6, Step 4	30.0%
TRANSPORTATION	
Public Service Transportation to Installation?	No
Distance from Installation to Airport	11 miles
Airport Hub Size	Non-Hub
Number of Main Interstate Highways	1
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	1
Number of 2-Lane U.S. Highways	1
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	379
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	163
1991	117
1992	155
1993	165

DDBC - BARSTOW, CA

DATA ELEMENTS	DATA	
COMMUNITY ECONOMICS		
General Obligation Bond Rating	A	
	Barstow	Victorville
Monthly Homeowner Costs (1996 Dollars)	$827	$1,020
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$26,466	
WG 6, Step 4 (1996 Dollars)	$29,804	
Monthly Owner Costs as a % of Monthly Average	Barstow	Victorville
Federal Salary Rate: GS 6, Step 4	37.5%	46.2%
WG 6, Step 4	33.3%	41.1%
TRANSPORTATION		
Public Service Transportation to Installation?	Yes	
Distance from Installation to Airport	83 miles	
Airport Hub Size	Non-Hub	
Number of Main Interstate Highways	2	
Number of Spur Interstate Highways	0	
Number of 4-Lane U.S. Highways	0	
Number of 2-Lane U.S. Highways	3	
UTILITIES		
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes	
WORKFORCE AVAILABILITY		
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	227	
Estimated Time to Increase Civilian Staff by:		
50%	1-4 months	
100%	5-6 months	
HOUSING	Barstow	Victorville
New Housing Starts: 1990	48	1,160
1991	30	675
1992	53	725
1993	37	804

DDPW - BREMERTON, WA

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A1
Monthly Homeowner Costs (1996 Dollars)	Kitsap County $898
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,467
WG 6, Step 4 (1996 Dollars)	$32,651
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 6, Step 4	42.0%
WG 6, Step 4	33.0%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	60 miles
Airport Hub Size	Large
Number of Main Interstate Highways	0
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	2
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	161
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	1,914
1991	1,735
1992	1,911
1993	1,571

DDLP - CHAMBERSBURG, PA

DATA ELEMENTS	DATA
EDUCATION	
Per Cent of 12th Grade Students Who Graduate From High School	89.2%
Per Cent of 12th Grade Students Who Go On To College	41.0%
Vocational-Technical Institutions in Area?	Yes
Two-Year Colleges in Area?	Yes
Four-Year Colleges/Universities in Area?	Yes
HEALTH CARE	
Distance from Installation to Nearest Hospital	7 miles
Number of Patient Care Physicians per 1,000 Population in MSA (National Norm = 2.07)	2.26
Number of Hospital Beds per 1,000 Population in MSA (National Norm = 4.09)	4

CRIME

Violent Crime:		Total	Rate per 10,000
	1990	382	229.5
	1991	335	199.9
	1992	319	189.6

Property Crime:		Total	Rate per 10,000
	1990	1,110	666.8
	1991	1,061	633.1
	1992	998	593.2

ENVIRONMENT

Days Activity Closed/Days Activity Had Delayed Openings or Early Closings:		Closed	Delayed/Early
	1992	0	1
	1993	1	0
	1994	0	6

Air Pollutants:		
	Ozone	Non-Attainment
	Nitrogen Dioxide	Unclassified
	Carbon Monoxide	Unclassified
	Particulate Matter	Unclassified
	Sulfur Dioxide	Attainment
	Lead	Attainment

DDCN - CHERRY POINT, NC

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A1
Monthly Homeowner Costs (1996 Dollars)	Craven County $792
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$26,466
WG 6, Step 4 (1996 Dollars)	$27,993
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 6, Step 4	37.6%
WG 6, Step 4	34.0%
TRANSPORTATION	
Public Service Transportation to Installation?	No
Distance from Installation to Airport	16 miles
Airport Hub Size	Non-Hub
Number of Main Interstate Highways	0
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	1
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	25%: Yes; 50%: Yes with some investment re: water/sewer. 100%: Yes with substantial investment re: sewer system.
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	147
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	396
1991	410
1992	463
1993	441

DDCT - CORPUS CHRISTI, TX

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A
Monthly Homeowner Costs (1996 Dollars)	Nueces County $781
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,263
WG 6, Step 4 (1996 Dollars)	$29,759
Monthly Owner Costs as a % of Monthly Average:	
GS 6, Step 5	37.1%
WG 6, Step 4	31.5%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	19.9 miles
Airport Hub Size	Small
Number of Main Interstate Highways	1
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	1
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	176
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	501
1991	503
1992	752
1993	994

DDHU - HILL AFB, UT

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa
Monthly Homeowner Costs (1996 Dollars)	Weber County $779 Davis County $852
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,263
WG 6, Step 4 (1996 Dollars)	$27,927
Monthly Owner Costs as a % of Monthly Average:	
GS 6, Step 5	Weber County 37.0% Davis County 40.5%
WG 6, Step 4	Weber County 33.5% Davis County 36.6%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	22 miles
Airport Hub Size	Large
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	1
Number of 2-Lane U.S. Highways	2
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	557
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	3,544
1991	4,557
1992	6,035
1993	7,077

DDJF - JACKSONVILLE, FL

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A1
Monthly Homeowner Costs (1996 Dollars)	Duval County $797 Clay County $925
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,263
WG 6, Step 4 (1996 Dollars)	$25,520
Monthly Owner Costs as a % of Monthly Average:	
GS 6, Step 5	Duval County 37.9% Clay County 43.9%
WG 6, Step 4	Duval County 37.5% Clay County 43.5%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	30 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	1
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	2
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	185 (Jacksonville & Mayport)
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	5,981
1991	5,906
1992	6,735
1993	7,017

DDNV - NORFOLK, VA

DATA ELEMENTS	DATA	
COMMUNITY ECONOMICS		
General Obligation Bond Rating	Aa	
Monthly Homeowner Costs (1996 Dollars)	Norfolk	$868
	Virginia Beach	$1,083
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,310	
WG 6, Step 4 (1996 Dollars)	$25,101	
Monthly Owner Costs as a % of Monthly Average:		
GS 6, Step 5	Norfolk	41.2%
	Virginia Beach	51.3%
WG 6, Step 4	Norfolk	41.5%
	Virginia Beach	51.8%
TRANSPORTATION		
Public Service Transportation to Installation?	Yes	
Distance from Installation to Airport	8 miles	
Airport Hub Size	Medium	
Number of Main Interstate Highways	1	
Number of Spur Interstate Highways	4	
Number of 4-Lane U.S. Highways	6	
Number of 2-Lane U.S. Highways	0	
UTILITIES		
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes	
WORKFORCE AVAILABILITY		
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	878	
Estimated Time to Increase Civilian Staff by:		
50%	1-4 months	
100%	5-6 months	
HOUSING		
New Housing Starts: 1990	5,899	
1991	5,788	
1992	7,192	
1993	7,943	

DDOO - OKLAHOMA CITY, OK

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa
Monthly Homeowner Costs (1996 Dollars)	Oklahoma County $730
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,325
WG 6, Step 4 (1996 Dollars)	$26,911
Monthly Owner Costs as a % of Monthly Average:	
GS 6, Step 5	34.6%
WG 6, Step 4	32.6%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	20 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	3
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	2
Number of 2-Lane U.S. Highways	5
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	25%: Yes; 50%: Yes; 100%: Yes - electrical, energy. No - sewer, solid waste, water.
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	948
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	2,033
1991	2,663
1992	3,513
1993	3,932

DDMC - SACRAMENTO, CA

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa1
Monthly Homeowner Costs (1996 Dollars)	Sacramento County $1,050
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,410
WG 6, Step 4 (1996 Dollars)	$31,106
Monthly Owner Costs as a % of Monthly Average:	
GS 6, Step 5	49.6%
WG 6, Step 4	40.5%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	9 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	1
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	564
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	13,456
1991	7,650
1992	7,854
1993	7,190

DDST - SAN ANTONIO, TX

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa
Monthly Homeowner Costs (1996 Dollars)	Bexar County $779
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,263
WG 6, Step 4 (1996 Dollars)	$24,461
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 6, Step 5	37.0%
WG 6, Step 4	38.2%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	14.8 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	3
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	951
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	1,641
1991	1,930
1992	3,311
1993	4,558

DDDC - SAN DIEGO, CA

DATA ELEMENTS	D A
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aaa
Monthly Homeowner Costs (1996 Dollars)	San Diego County $1,354
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,457
WG 6, Step 4 (1996 Dollars)	$28,205
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 6, Step 5	63.8%
WG 6, Step 4	57.6%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	6 miles
Airport Hub Size	Large
Number of Main Interstate Highways	3
Number of Spur Interstate Highways	1
Number of 4-Lane U.S. Highways	0
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	442 (San Diego & North Island)
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	6,652
1991	5.365
1992	3.812
1993	4,229

DDRT - TEXARKANA, TX

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A
Monthly Homeowner Costs (1996 Dollars)	Bowie County $645
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,263
WG 6, Step 4 (1996 Dollars)	$25,608
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 6, Step 5	30.6%
WG 6, Step 4	30.2%
TRANSPORTATION	
Public Service Transportation to Installation?	No
Distance from Installation to Airport	23 miles
Airport Hub Size	Non-Hub
Number of Main Interstate Highways	1
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	0
Number of 2-Lane U.S. Highways	3
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	1,059
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	158
1991	168
1992	226
1993	234

DDTP - TOBYHANNA, PA

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	None
Monthly Homeowner Costs (1996 Dollars)	Luzerne County $652 Lackawanna County $742
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,263
WG 6, Step 4 (1996 Dollars)	$25,344
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 6, Step 5	Luzerne County 31.0% Lackawanna County 35.2%
WG 6, Step 4	Luzerne County 30.9% Lackawanna County 35.1%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	29 miles
Airport Hub Size	Non-Hub
Number of Main Interstate Highways	1
Number of Spur Interstate Highways	1
Number of 4-Lane U.S. Highways	0
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	286
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	4,578
1991	3,910
1992	4,155
1993	2,486

DDWG - WARNER ROBINS, GA

DATA ELEMENTS	TA	
COMMUNITY ECONOMICS		
General Obligation Bond Rating	None	
Monthly Homeowner Costs (1996 Dollars)	Houston County	$746
	Bibb County	$764
Average Federal Salary Rate: GS 6, Step 5 (1996 Dollars)	$25,263	
WG 6, Step 4 (1996 Dollars)	$27,551	
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 6, Step 5	Houston County	35.4
	Bibb County	36.3
WG 6, Step 4	Houston County	32.5
	Bibb County	33.3
TRANSPORTATION		
Public Service Transportation to Installation?	No	
Distance from Installation to Airport	7.3 miles	
Airport Hub Size	Non-Hub	
Number of Main Interstate Highways	1	
Number of Spur Interstate Highways	0	
Number of 4-Lane U.S. Highways	1	
Number of 2-Lane U.S. Highways	2	
UTILITIES		
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	25%: Yes; 50%: Yes; 100%: Yes - electrical, energy, and solid waste. No - sewer, water.	
WORKFORCE AVAILABILITY		
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	817	
Estimated Time to Increase Civilian Staff by:		
50%	1-4 months	
100%	5-6 months	
HOUSING		
New Housing Starts: 1990	1,166	
1991	1,103	
1992	1,474	
1993	1,627	

DDCO - COLUMBUS OH.

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa1
Monthly Homeowner Costs (1996 Dollars)	Franklin County $845
Average Federal Salary Rate: GS 7, Step 5 (1996 Dollars)	$28,075
WG 5, Step 4 (1996 Dollars)	$26,999
Monthly Owner Costs as a % of Monthly Average: Federal Salary rate GS 7, Step 5	36.1%
WG 5, Step 4	37.6%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	2.5 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	1
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	498
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	5,770
1991	6,177
1992	6,915
1993	7,534

DDOU - OGDEN UT

DATA ELEMENTS		DATA	
COMMUNITY ECONOMICS			
General Obligation Bond Rating		A	
Monthly Homeowner Costs (1996 Dollars)		Weber County	$779
		Davis County	$852
Average Federal Salary Rate: GS 7, Step 5 (1996 Dollars)		$28,075	
WG 5, Step 4 (1996 Dollars)		$25,697	
Monthly Owner Costs as a % of Monthly Average:			
Federal Salary rate	GS 7, Step 5	Weber County	33.3%
		Davis County	36.4%
	WG 5, Step 4	Weber County	36.4%
		Davis County	39.8%
TRANSPORTATION			
Public Service Transportation to Installation?		Yes	
Distance from Installation to Airport		32 miles	
Airport Hub Size		Large	
Number of Main Interstate Highways		2	
Number of Spur Interstate Highways		0	
Number of 4-Lane U.S. Highways		1	
Number of 2-Lane U.S. Highways		0	
UTILITIES			
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?		Yes/Yes/Yes	
WORKFORCE AVAILABLITY			
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):		847	
Estimated Time to Increase Civilian Staff by:			
	50%	1-4 months	
	100%	5-6 months	
HOUSING			
New Housing Starts:	1990	3,544	
	1991	4,557	
	1992	6,035	
	1993	7,077	

DDMT - MEMPHIS TN.

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa
Monthly Homeowner Costs (1996 Dollars)	Shelby County $806
Average Federal Salary Rate: GS 7, Step 5 (1996 Dollars)	$28,075
WG 5, Step 4 (1996 Dollars)	$24,725
Monthly Owner Costs as a % of Monthly Average:	
Federal Salary rate GS 7, Step 5	34.5%
WG 5, Step 4	39 1%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	3 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	1
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	2
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABLITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	1,379
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	4,564
1991	4,696
1992	6,064
1993	7,012

DDRV - RICHMOND, VA

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aaa
Monthly Homeowner Costs (1996 Dollars)	Richmond $827 Petersburg $701
Average Federal Salary Rate: GS 7, Step 5 (1996 Dollars)	$28,075
WG 5, Step 4 (1996 Dollars)	$25,697
Monthly Owner Costs as a % of Monthly Average:	
Federal Salary rate GS 7, Step 5	Richmond 35.3% Petersburg 30.0%
WG 5, Step 4	Richmond 38.6% Petersburg 32.7%
TRANSPORTATION	
Public Service Transportation to Installation?	No
Distance from Installation to Airport	21 miles
Airport Hub Size	Small
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	6
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABLITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	1,080
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	6,028
1991	5,134
1992	5,542
1993	6,051

DDJC - SAN JOAQUIN

DATA ELEMENTS	DATA	
COMMUNITY ECONOMICS		
General Obligation Bond Rating	Lathrop	Aa
	Tracy	Aa
Monthly Homeowner Costs (1996 Dollars)	San Joaquin County	$1,014
Average Federal Salary Rate: GS 7, Step 5 (1996 Dollars)	$28,075	
WG 5, Step 4 (1996 Doll	$28,831	
Monthly Owner Costs as a % of Monthly Average:		
Federal Salary rate GS 7, Step 5	43.3%	
WG 5, Step 4	42.2%	
TRANSPORTATION		
	Lathrop	Tracy
Public Service Transportation to Installation?	No	No
Distance from Installation to Airport	3 miles	19 miles
Airport Hub Size	Non-Hub	
Number of Main Interstate Highways	1	1
Number of Spur Interstate Highways	2	2
Number of 4-Lane U.S. Highways	0	0
Number of 2-Lane U.S. Highways	0	0
UTILITIES		
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes	
WORKFORCE AVAILABLITY		
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	Lathrop & Stockton	686
	Tracy	844
Estimated Time to Increase Civilian Staff by: 50%	1-4 months	
100%	5-6 months	
HOUSING		
New Housing Starts: 1990	2,958	
1991	1,912	
1992	2,508	
1993	2,572	

DDSP - SUSQUEHANNA

DATA ELEMENTS		DATA	
COMMUNITY ECONOMICS			
General Obligation Bond Rating		New Cumberland	None
		Mechanicsburg	None
Monthly Homeowner Costs (1996 Dollars)		Cumberland County	$864
		Dauphin County	$818
Average Federal Salary Rate: GS 7, Step 5 (1996 Dollars)		$28,075	
WG 5, Step 4 (1996 Dollars)		$26,536	
Monthly Owner Costs as a % of Monthly Average:			
Federal Salary rate	GS 7, Step 5	Cumberland County	36.9%
		Dauphin County	35.0%
	WG 5, Step 4	Cumberland County	39.1%
		Dauphin County	37.0%

TRANSPORTATION

	New Cumberland	Mechanicsburg
Public Service Transportation to Installation?	Yes	Yes
Distance from Installation to Airport	12 miles	16 miles
Airport Hub Size	Small	
Number of Main Interstate Highways	3	3
Number of Spur Interstate Highways	1	1
Number of 4-Lane U.S. Highways	4	4
Number of 2-Lane U.S. Highways	4	4

UTILITIES

Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes

WORKFORCE AVAILABLITY

Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	New Cumberland	1,245
	Mechanicsburg	809
Estimated Time to Increase Civilian Staff by:		
50%	1-4 months	
100%	5-6 months	

HOUSING

New Housing Starts:	1990	2,454
	1991	2,186
	1992	2,554
	1993	2,677

DLSC - BATTLE CREEK, MI.

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A1
Monthly Homeowner Costs (1996 Dollars)	Calhoun County $644
Average Federal Salary Rate: GS 9, Step 5 (1996 Dollars)	$34,343
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 9, Step 5	22.5%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	24.7 miles
Airport Hub Size	Non-Hub
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	1
Number of 4-Lane U.S. Highways	1
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	440
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	166
1991	149
1992	177
1993	243

DRMS HQ - BATTLE CREEK, MI

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A1
Monthly Homeowner Costs (1996 Dollars)	Calhoun County $644
Average Federal Salary Rate: GS 8, Step 4 (1996 Dollars)	$30,180
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 8,Step 4	25.6%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	24.7 miles
Airport Hub Size	Non-Hub
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	1
Number of 4-Lane U.S. Highways	1
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	373
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	166
1991	149
1992	177
1993	243

DRMS OPERATIONS EAST - COLUMBUS, OH

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa1
Monthly Homeowner Costs (1996 Dollars)	Franklin County $845
Average Federal Salary Rate: GS 9, Step 5 (1996 Dollars)	$34,343
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 9, Step 5	29.5%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	2.5 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	1
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	50
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	5,770
1991	6,177
1992	6,915
1993	7,534

DRMS OPERATIONS WEST - OGDEN, UT

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	A
Monthly Homeowner Costs (1996 Dollars)	Weber County $779
Average Federal Salary Rate: GS 9, Step 5 (1996 Dollars)	$34,343
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 9, Step 5	27.2%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	32 miles
Airport Hub Size	Large
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	0
Number of 4-Lane U.S. Highways	1
Number of 2-Lane U.S. Highways	0
UTILITIES	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	51
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	3,544
1991	4,557
1992	6,035
1993	7,077

DSDC - COLUMBUS, OH

DATA ELEMENTS	DATA
COMMUNITY ECONOMICS	
General Obligation Bond Rating	Aa1
Monthly Homeowner Costs (1996 Dollars)	Franklin County $845
Average Federal Salary Rate: GS 10, Step 4 (1996 Dollars)	$36,709
Monthly Owner Costs as a % of Monthly Average Federal Salary Rate: GS 10, Step 4	27.6%
TRANSPORTATION	
Public Service Transportation to Installation?	Yes
Distance from Installation to Airport	2.5 miles
Airport Hub Size	Medium
Number of Main Interstate Highways	2
Number of Spur Interstate Highways	2
Number of 4-Lane U.S. Highways	3
Number of 2-Lane U.S. Highways	1
WORKFORCE AVAILABILITY	
Is Community's Utilities Systems Able to Absorb 25%/50%/100% Increases in Activity Population?	Yes/Yes/Yes
WORKFORCE AVAILABILITY	
Permanent Civilian Personnel Strength at Principal Duty Station (30 September 1994):	602
Estimated Time to Increase Civilian Staff by:	
50%	1-4 months
100%	5-6 months
HOUSING	
New Housing Starts: 1990	5,770
1991	6,177
1992	6,915
1993	7,534

BRAC 95 UPDATE

FOR

BRACEG

5 JAN 95

Close Hold

Encl 3

HARDWARE ICPs MILITARY VALUE
Base Specific Information

Data Element	Military Value	DCSC Points Earned	DGSC Points Earned	DISC Points Earned
III. Operational Efficiencies				
A. BOS Costs				
1. BOS Costs Per Paid Equivalent	50	50	36	47
2. RPM Costs Per Square Feet	50	50	48	29
3. Comm. Costs Per Paid Equivalent	25	25	16	20
SUBTOTAL BOS COSTS	125	125	99	96
B. Personnel Costs				
1. Total G&A Costs Per Paid Equivalent	25	25	17	25
2. Total Direct Costs Per Paid Equivalent	25	25	21	17
3. Total Indirect Costs per Paid Equivalent	25	8	25	24
SUBTOTAL PERSONNEL COSTS	75	58	63	66
TOTAL OPERATIONAL EFFICIENCIES	200	183	162	162

Close Hold

HARDWARE ICPs MILITARY VALUE
Base Specific Information

Data Element	Military Value	DCSC Points Earned	DGSC Points Earned	DISC Points Earned
IV. Expandability				
A. Facility/Installation Expansion				
1. Total Buildable Acres	40	40	19	5
2. Acceptable DoD Space in MSA (Sq Ft)	10	0	0	10
3. Additional Personnel Accommodated in Current Space	60	60	20	2
4. Excess DLA Warehouse Could Be Allocated	50	0	0	0
SUBTOTAL FACILITY EXPANSION	160	100	39	16
B. Mobilization Expansion-Surge Capability	0	0	0	0
C. Mission Expansion				
Additional Mission w/o Additional Personnel (%)	40	29	29	40
TOTAL EXPANDABILITY	200	129	68	56
TOTAL FOR HARDWARE ICPs	1000	738	565	541

Close Hold

LOCATION	Factored 8 Year PWC Recommendation	
DGSC	$ 19.36/sf	
DISC	$ 24.00/sf	* sewer system
DCSC	$ 20.64/sf	
Baseline	$ 3.34/sf	
DDRV	$ 4.36/sf	
DDCO	$ 15.22/sf	
DDOU	$ 7.82/sf	
DDMT	$ 8.12/sf	
DDJC	$ 13.61/sf	
DDSP	$ 26.07/sf	
Baseline	$ 0.65/sf	

Close Hold

Basic Assumptions

- DDCO/DDLP Always Realigned
- Stay at DCSC
- Realign DDJF if Navy closes
- Will stay at DDJC/DDSP

Close Hold

BRAC OPTIONS SHORT LIST				
OPTION	ICP	STAND-ALONE DEPOT	COLLOCATED DEPOT	DEPOT REALIGNMENT
1	Close DISC/DPSC Single up at DCSC/DGSC	Close DDOU DDMT	Close DDRT DDST	DDCO DDLP DDJF
2a	Close DGSC/DISC Single up at DPSC/DCSC	Close DDRV DDOU	Close DDRT DDST	DDCO DDLP DDJF
2b	Close DGSC/DISC Single up at DPSC/DCSC	Close DDRV DDMT	Close DDRT DDST	DDCO DDLP DDJF

DIST MODEL (SAILS)

OPTION	RISK	COBRA RESULTS	ANNUAL COST TO OPERATE	CONCEPT OF OPS
1	ICP NSNs PRS SALES DCSC 3.15M+ 65% 55% DGSC .38M 35% 45% DEPOT - Capacity Shortfall: HIGH - 28M ACF	ICP SS: 46M NPV: -490M DEPOT SS:105M NPV: -1050M TOTAL NPV: -1540M	DDOU/DDMT $250M (Best Cost Two Depot Option)	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs
2a	ICP NSNs PRS SALES DCSC 3.15M+ 65% 55% DPSC .38M 35% 45% DEPOT - Capacity Shortfall: HIGH -32M ACF	ICP SS: 51M NPV:-558M DEPOT SS: 101M NPV: -1017M TOTAL NPV: -1575M	DDRV/DDOU $255M	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs
2b	ICP NSNs PRS SALES DCSC 3.15M+ 65% 55% DPSC .38M 35% 45% DEPOT - Capacity Shortfall: HIGH -28M ACF	ICP SS: 51M NPV: -558M DEPOT SS: 104M NPV: -1082M TOTAL NPV: -1639M	DDRV/DDMT $256M	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs

OPTION # 1
IMPACT BASED ON MILITARY VALUE

*CLOSE DISC/DPSC

*CLOSE DDOU/DDMT

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUMBERLAND	703	2. DDSP	746	2. DGSC	565
3. DGSC	650	~~3. DDMT~~	~~507~~	~~3. DISC~~	~~541~~
4. TRACY/SHARPE	622	~~4. DDOU~~	~~506~~	~~4. DPSC~~	
~~5. DDOU~~	~~611~~	5. DDRV	480		
~~6. DDMT~~	~~570~~	6. DDCO	469		
~~7. ASO~~					

OPTION # 2a
IMPACT BASED ON MILITARY VALUE

*CLOSE DGSC/DISC

*CLOSE DDRV/DDOU

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUMBERLAND	703	2. DDSP	746	~~2. DGSC~~	~~565~~
~~3. DGSC~~	~~650~~	3. DDMT	507	~~3. DISC~~	~~541~~
4. TRACY/SHARPE	622	~~4. DDOU~~	~~506~~	4. DPSC	
~~5. DDOU~~	~~611~~	~~5. DDRV~~	~~480~~		
6. DDMT	570	6. DDCO	469		
7. ASO					

OPTION # 2b
IMPACT BASED ON MILITARY VALUE

*CLOSE DGSC/DISC

*CLOSE DDRV/DDMT

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUMBERLAND	703	2. DDSP	746	~~2. DGSC~~	~~565~~
~~3. DGSC~~	~~650~~	~~3. DDMT~~	~~507~~	~~3. DISC~~	~~541~~
4. TRACY/SHARPE	622	4. DDOU	506	4. DPSC	
5. DDOU	611	~~5. DDRV~~	~~480~~		
~~6. DDMT~~	~~570~~	6. DDCO	469		
7. ASO					

BRAC OPTIONS
SHORT LIST

OPTION	ICP	STAND-ALONE DEPOT	COLLOCATED DEPOT	DEPOT REALIGNMENT
3a	Close DISC Single up: DPSC T&G DGSC WS DCSC WS	Close DDOU and DDMT	Close DDRT and DDST	DDCO, DDLP, and DDJF
3b	Close DISC Single up: DPSC T&G DGSC WS DCSC WS	Close DDOU	Close DDRT and DDST	DDCO, DDLP, and DDJF
3c	Close DISC Single up: DPSC T&G DGSC WS DCSC WS	Close DDMT	Close DDRT and DDST	DDCO, DDLP, and DDJF

Close Hold

DIST MODEL (SAILS)				
OPTION	RISK	COBRA RESULTS	ANNUAL COST TO OPERATE	CONCEPT OF OPS
3a	ICP NSNs PRS SALES DCSC 1.67M+ 33% 27% DGSC 1.48M+ 32% 28% DPSC .38M 35% 45% DEPOT - Capacity Shortfall LOW 28M ACF	ICP SS: 24M NPV: -300M DEPOT SS: 105M NPV: -1050M TOTAL NPV: -1351M	DDOU/DDMT $250M (Best Cost Two Depot Option)	ICP - Consistent with Concept of Operations DEPOT - Supports Maintenance Depots & Two MRCs

OPTION # 3a
IMPACT BASED ON MILITARY VALUE

*CLOSE DISC

*CLOSE DDOU/DDMT

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUMBERLAND	703	2. DDSP	746	2. DGSC	565
3. DGSC	650	~~3. DDMT~~	~~507~~	~~3. DISC~~	~~541~~
4. TRACY/SHARPE	622	~~4. DDOU~~	~~506~~	4. DPSC	
~~5. DDOU~~	~~611~~	5. DDRV	480		
~~6. DDMT~~	~~570~~	6. DDCO	469		
7. ASO					

BRAC OPTIONS SHORT LIST				
OPTION	ICP	STAND-ALONE DEPOT	COLLOCATED DEPOT	DEPOT REALIGNMENT
4a	Close DGSC Single up: DPSC DISC DCSC	Close DDOU and DDRV	Close DDRT and DDST	DDCO, DDLP, and DDJF
4b	Close DGSC Single up: DPSC DISC DCSC	Close DDRV and DDMT	Close DDRT and DDST	DDCO, DDLP, and DDJF
4c	Close DGSC Single up: DPSC DISC DCSC	Close DDRV	Close DDRT and DDST	DDCO, DDLP, and DDJF

DIST MODEL(SAILS)

OPTION	RISK	COBRA RESULTS	ANNUAL COST TO OPERATE	CONCEPT OF OPS
4a	**ICP** NSNs PRS SALES DCSC 1.67M+ 33% 27% DISC 1.48M+ 32% 28% DPSC .38M 35% 45% **DEPOT - Capacity Shortfall:** **HIGH - -32M ACF**	**ICP** SS: 39M NPV: -417M **DEPOT** SS: 101M NPV: -1017M **TOTAL NPV**: -1433M	DDOU/DDRV $255M	**ICP** - Consistent with Concept of Operations **DEPOT** - Supports Maintenance Depots & Two MRCs
4b	**ICP** NSNs PRS SALES DCSC 1.67M+ 33% 27% DISC 1.48M+ 32% 28% DPSC .38M 35% 45% **DEPOT - Capacity Shortfall:** **HIGH - -28M ACF**	**ICP** SS: 39M NPV: -417M **DEPOT** SS:104M NPV: -1082M **TOTAL NPV**: -1498M	DDRV/DDMT $256M	**ICP** - Consistent with Concept of Operations **DEPOT** - Supports Maintenance Depots & Two MRCs

OPTION # 4a
IMPACT BASED ON MILITARY VALUE

*CLOSE DGSC *CLOSE DDOU/DDRV

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUMBERLAND	703	2. DDSP	746	~~2. DGSC~~	~~565~~
~~3. DGSC~~	~~650~~	3. DDMT	507	3. DISC	541
4. TRACY/SHARPE	622	~~4. DDOU~~	~~506~~	4. DPSC	
~~5. DDOU~~	~~611~~	~~5. DDRV~~	~~480~~		
6. DDMT	570	6. DDCO	469		
7. ASO					

OPTION # 4b
IMPACT BASED ON MILITARY VALUE

*CLOSE DGSC *CLOSE DDRV/DDMT

Installations		Stand-Alone Depot		ICP	
1. DCSC	766	1. DDJC	822	1. DCSC	702
2. NEW CUMBERLAND	703	2. DDSP	746	~~2. DGSC~~	~~565~~
~~3. DGSC~~	~~650~~	~~3. DDMT~~	~~507~~	3. DISC	541
4. TRACY/SHARPE	622	4. DDOU	506	4. DPSC	
5. DDOU	611	~~5. DDRV~~	~~480~~		
~~6. DDMT~~	~~570~~	6. DDCO	469		
7. ASO					

ALTERNATIVES

SITE	PRO's	CON's	ACF	COST
R&R ISLAND	Cheap	Poor facility Navy could close Retains a site	12.5M	0 (RPM needs)
NORFOLK HANGER		FISC wants a warehouse (3M ACF) in exchange Need to downsize DDNV	3M	$6M
ASO WAREHOUSES		Poor Condition In wrong place Creates a new site	9M	
RETAIN DDLP AS A SITE Missile site only; Dead stock similiar to DDCO realignment	Closes a depot	Poor condition Retains a site Located too close to DDSP for active stock	26M	Run in waiting (costs may rise b/c of smaller number of people at DDLP
BUILD 4 WAREHOUSES	New In the right places	Costly	10M	$92M
RETAIN DDRT AS A SITE Unserv end items; reimbursables; southern customer base	New warehouses Good condition Good customer base Fits Army scenario No hardstand MILCON Closes a depot	Retains a site	26M	Contractor operated Unknown - Difference in close and realignment = +$2M annually, likely to go higher. Saves 15.6 in MILCON hardstand. Takes advantage of $32M sunk cost in MILCON (DOC)
COLUMBUS Conversion of OP's areas	Good investment		5M	$1M

OPTIONS

	ACF	COST
■ If DDLP does not close: (Shortfall = 28-32M)		
A. Retain DDRT & Rackout DDCO	31M	$1M
OR		
B. Rackout DDCO; Build 4 warehouses; utilize DDNV hanger; Stay at R&R	30.5M	$99M
■■ Use ASO warehouses as back-up if R&R closes and eat 1.5-5.5 shortfall.	26.5M	$99M
■ If DDLP closes: (Shortfall = 54-58M)		
■■ Do both A&B above but delete DDNV hanger	55.5-58.5M	$93M

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

7 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 9 January 1995

I. PURPOSE: To provide the BRACEG information concerning reimbursements, plant replacement value, a summary of a new Strategic Analysis Integrated Logistics System (SAILS) model runs, updated options charts with some revised data, and an analysis of the cost of keeping bases open using Backlog of Maintenance and Repair (BMAR) and Real Property Maintenance (RPM) data (enclosure 2). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. Latest information from the Office of the Secretary of Defense (OSD) is that the Air Force and Army are not yet ready to submit their recommendations. Also, hearings for the selection of the BRAC Commissioners are currently scheduled for the week of the 23rd of January 1995. It was the general consensus of the BRACEG that we take our Inventory Control Point (ICP)/distribution depot recommendations to the Director (using our assumptions of what the Services will close) for his tentative decision. Then we will make any needed adjustments after the Services recommendations are known.

B. Depot reimbursements at the Defense Distribution Depot Ogden (DDOU) and the Defense Distribution Depot Memphis (DDMT) were reviewed. No large changes in totals occurred. The Defense Distribution Depot San Joaquin (DDJC) reimburseables could not be distinquished, while from their Management Analysis Statistical System data base the Defense Distribution Depot Richmond (DDRV) and the Defense Distribution Depot Columbus (DDCO) had only direct mission reimburseables. It was agreed to leave all reimburseable costs in the total since there appeared to be no appreciable difference in the results.

C. Plant Replacement Value (PRV). The DoD-wide goal for BRAC 95 is a 15 percent reduction in PRV. To compute DLA's PRV, the facility size was multipled by the cost per unit size which was multipled by the area cost factor. The calculations were limited to the scope of DLA's BRAC 95 analysis. It included DLA occupied facilities and infrastructure at the DLA sites being studied. All of the ICP/distribution depot options being considered exceed the DoD PRV goals of 15 percent for DLA infrastructure, which is being reviewed in BRAC 95.

D. More SAILS model runs were completed. They included the assumptions that DDCO, the Defense Distribution Depot Letterkenny (DDLP), and the Defense Distribution Depot Jacksonville (DDJF) would be realigned and that the Defense Distribution Depot San Antonio (DDST) and the Defense Distribution Depot Red River (DDRT) would close. Although costs obviously changed somewhat, the outcome is basically the same as the original SAILS model run.

E. Some revisions to the Cost of Base Realignment Action (COBRA) results in the ICP/distribution depot options were made. These included eliminating the double counting of 89 people in the DDMT COBRA run, lower communication costs in the DDOU COBRA run, and the inclusion of costs to rack out DDCO in that COBRA run.

F. After some discussion, the BRACEG agreed that the Option 4 risks should be considered moderate and not low as reflected on the chart.

G. An analysis of the cost of keeping sites open using BMAR and the RPM data, as requested in the 5 January 1995 BRACEG meeting, was displayed. Although it appeared to be a useful tool there was some concern with the analysis. For instance, the large differences in BMAR and RPM between the Defense Industrial Supply Center and the Defense Personnel Support Center (DPSC) in the two option 4 alternatives needed to be checked. Also there appeared to be some typographical errors in the charts. Lastly, with regard to the Defense Industrial Supply Center (DISC), the assumptions portrayed in this analysis should be consistent with the assumptions made in the COBRA scenarios (re: DPSC assuming DISC spaces in the event DISC was disestablished).

H. The Executive Group Chairman advised the BRACEG members that at the next meeting the BRACEG will select a recommendation from the one ICP closure options and one from the two ICP closure options for presentation to the Director--CAAJ(BRAC).

III. FOLLOW-UP ACTIONS:

A. Add NPV to the SAILS portion of the charts (enclosure 2) as a comparison figure--CAAJ(BRAC).

B. For Option 1 we need to reflect the fact that it includes reversing a BRAC 93 decision; i.e., staying at its current location vice moving to the Aviation Supply Office compound--CAAJ(BRAC).

C. Compare RPM costs for the Defense General Supply Center in BRAC 93 and BRAC 95--CAAJ(BRAC).

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 9 January 1995

D. Clean up calculations in BMAR analysis--CAAJ(BRAC).

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

9 JANUARY 1995
1400-1535

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	Mr. Scott
AQC	Mr. Brunk
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Burke
MMDD	Mr. Roy
MMS	Col Masters
MMDI	CAPT Gorden
CAAG	Mr. Gelli
CAAE	Mr. Lillo
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

BRACEG 95 MEETING

9 JANUARY 1995

1/9/95
12:56 PM

Close Hold

REIMBURSEMENTS

SERVICES PROVIDED BY STAND-ALONE DEPOTS

9 JAN 95

PRESENTED BY: JACK FRANCISCO

1/9/95
1:08 PM

Close Hold

		SERVICE	HOURS	DOLLARS
WORKYEAR	**=**	**PROVIDED**	**2,088**	**$35,000**
MEMPHIS		RPM	16.65	$582,750
		BOS	27.07	$947,450
		COM	29.22	$1,022,700
			72.94	**$2,552,900**
OGDEN		RPM	18.50	$647,500
		BOS	6.65	$232,750
		COM	1.00	$35,000
			26.15	**$915,250**

Close Hold

DEPOTS	DDMT WITH REIMBURSABLES	DDMT WITHOUT	DDOU WITH REIMBURSABLES	DDOU WITHOUT
BOS PER PD EQ	$ 5,531	$ 5,138	$ 8,102	$ 8,083
RPM SQ FT	$ 1.62	$ 1.51	$ 1.12	$ 1.02
COM PER PE	$ 2,098	$ 1,469	$ 2,971	$ 3,010
BOS COSTS	$ 8,048,308	$ 7,100,858	$ 9,260,526	$ 9,027,776
RPM COSTS	$ 8,606,059	$ 8,023,309	$ 7,713,775	$ 7,066,275
COM COSTS	$ 3,052,539	$ 2,029,839	$ 3,396,172	$ 3,361,172
PAID EQUIV	$ 1,455	$ 1,382.06	$ 1,143	$ 1,116.85

1/9/95
11:34 AM

Close Hold

DEPOTS	WITH REIMBURSABLES DDMT	WITHOUT	WITH REIMBURSABLES DDRV	WITHOUT	WITH REIMBURSABLES DDOU	WITHOUT	WITH REIMBURSABLES DDJC
BOS PER PD EQ	$5,531	$5,138	$4,936		$8,102	$8,083	$6,060
RPM SQ FT	$1.62	$1.51	$1.42		$1.12	$1.02	$2.04
COM PER PE	$2,096	$1,469	$3,187		$2,971	$3,010	$1,170
SDT PER LINE	$7.43		$5.43		$5.55		$7.27
99999 PER PE	$0.00		$0.00		$11.26		$0.00
CAP PER PE	$919.00		$5,224		$47.47		$5,539
G&A PER PE	$12,985		$13,165		$7,140		$3,893
IND PER PE	$8,116		$10,427		$16,336		$16,014
DIR PER PE	$32,747		$39,756		$31,000		$37,989
PERSONNEL TOTAL	$54,748		$68,545		$54,531		$63,436
BOS COSTS	$8,048,308	$7,100,858	$4,625,226		$9,260,526	$9,027,776	$10,859,372
RPM COSTS	$8,606,069	$8,023,309	$7,987,688		$7,713,775	$7,066,275	$17,606,390
COM COSTS	$3,052,539	$2,029,839	$2,986,461		$3,396,172	$3,361,172	$2,066,927
SDT COSTS	$18,347,305		$10,756,607		$10,333,211		$24,319,102
99999 COSTS	$0		$0		$12,875		$0
CAP COSTS	$1,337,140		$4,894,796		$54,259		$9,925,756
G&A COSTS	$18,886,183		$12,330,249		$8,160,695		$6,976,777
IND COSTS	$11,804,896		$9,766,851		$18,670,762		$28,698,756
DIR COSTS	$47,630,588		$37,235,869		$35,429,876		$68,076,073
TOTAL COSTS	$79,658,805		$64,226,764		$62,328,466		$113,677,361
G&A PAID EQ'S	137.95		0		114		8.6
IND PAID EQ'S	470.95		256.48		343.2		380.13
DIR PAIDEQ'S	843.22		680.17		685.8		1403.46
PAID EQUIVALENTS	1455	1382.06	937		1143	1116.85	1792
END STRENGTH	1379		851		1086		1534

Facility Indicators
Plant Replacement Value (PRV)

- DoD Goal: 15% of DoD-wide Plant Replacement Value
- PRV = Facility Size X Cost per Unit Size X Area Cost Factor
- Value of DLA-Occupied Facilities as of 30 Sep 94
- Includes Facilities and Infrastructure Within BRAC Scope
- No Equipment Included

Defense Logistics Agency

BRAC 95

Meeting Minutes and Briefing Charts

Executive Group Meetings

13 January 1995 through 22 February 1995

Document Separator

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

27 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 13 January 1995

I. PURPOSE: To provide the BRACEG the Defense Contract Management District (DCMD) Military Value changes, discuss the relocation of DCMD West to Long Beach, discuss Strategic Analysis Integrated Logistics System (SAILS) model results, review updated Inventory Control Points (ICPs)/depot scenarios, review storage shortfall options, review the Defense Contract Management Command (DCMC) BRAC 95 cost results, and review revisions to the analysis of costs of keeping sites open (enclosure 2). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. A new Cost of Base Realignment Action (COBRA) model was received from the Office of the Secretary of Defense (OSD) on 10 January 1995. All scenarios had to be rerun.

B. Expected interaction with the BRAC Commission, after the Secretary of Defense provides his recommendations on 1 March 1995, was reviewed. The testimony we will provide to the Commission for BRAC 95 will be much more detailed than in 1993 and should be completed before the Commission members make their activity or regional visits to the affected communities. A chart describing how we made Military Value decisions, to include military judgment rationale, needs to be developed. To support the testimony requirement, we should build a briefing book and viewgraphs which will also support OSD briefing requirements. The testimony will probably occur sometime the first week of March. We should take advantage of briefing the Commissioners individually if it is possible. BRAC Team representatives will attend all BRAC Commission regional hearings with the intent of identifying and then reviewing important community issues with the BRAC Commission staff.

C. DCMD Military Value changes were briefed as a result of data validation.

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 13 January a995

1. Operational Efficiencies, Base Operating Costs, paragraph IIIA1: A formula error in the Base Operating Support (BOS) costs per paid equivalent in DCMD West resulted in a BOS cost per paid equivalent change from $6,561 to $3,709. As a result, the Military Value points for DCMD West changed from 25 to 45.

2. A change in Operational Efficiencies, Personnel Costs, paragraph IIIB1, was made as a result of a Department of Defense Inspector General (DoDIG) audit finding. The DCMD Northeast points changed from 24 to 75 points resulting in point changes across all DCMDs; i.e., the DCMD West Military Value points changed from 75 to 54 due to the impact of the DCMD Northeast change and a minor change resulting from data validation, while the DCMD South Military Value points changed from 66 to 49 due to the impact of the DCMD Northeast change.

3. Although Operational Efficiencies point values changed (and as a result the total Military Value points) the relative position of the three districts remained the same. The changes provided additional reinforcement for the decision previously made. The Military Value totals for DCMD West and DCMD South are still relatively close. The decision to retain DCMD West was based on the high dollar value of weapons systems related contracts which are present in the Southern California area. The majority of the offices over which it has cognizance are actually located in the states of California, Washington, and Arizona; which is where there is a concentration of contractors on the West Coast. Review of the Military Value changes resulted in the BRACEG (based on its military judgment), reconfirming retaining DCMD West.

D. Navy has been unable to identify a site for our BRAC 93 recommendation to relocate DCMD West from its current location in El Segundo, California, to Long Beach Naval Shipyard, Los Angeles, California. We believe a change to our BRAC 93 recommendation is appropriate:

1. The recommendation should be modified to provide us with an option to purchase a building.

2. The warehouse requirement which was reflected in our BRAC 93 recommendation, has been eliminated through the implementation process.

3. The BRAC 93 recommendation relating to our Military Construction (MILCON) requirement will be reduced due to completed downsizing, streamlining, and reorganizing initiatives at DCMD West Headquarters.

E. A recent DoDIG audit of the SAILS model identified some data errors in model processing. The errors were corrected and new model summary output was provided to the BRACEG. Relative cost savings of the various options remained the same in this new output. Also, at the recommendation of the Deputy Executive Director for Distribution, modifications to the model input were made to realign a second stand-alone depot. The SAILS model treats realigning depots as if they are closed. The result of this modification was that the SAILS model charged a high penalty because it still wanted to process material to the East Coast locations; in lieu of paying the high transportation costs incurred when shipping materiel to the west.

F. The results of several new COBRA scenarios were displayed in the "close two ICP" options as a result of realigning an additional stand-alone depot.

1. Option 1-1 realigns the Defense Distribution Depot Richmond (DDRV); the Net Present Value (NPV) savings are generally attributed to saving people.

2. Option 2a-1 realigns the Defense Distribution Depot Memphis (DDMT). Again the NPV savings are generally attributed to saving people. Savings are not as great as a closure because 236 people had to remain at the depot to run the installation and provide support to tenants.

3. Option 2b-1 realigns the Defense Distribution Depot Ogden (DDOU). Since 210 people remain at DDOU to run the installation and support tenants, savings are not as significant as in the closure options.

4. In summary, the processing of these additional scenarios support closing two stand-alone depots and realigning only one. Higher transportation costs, along with costs for holding open the base in the DDMT and DDOU options, outweigh what you gain in labor savings. Similar logic applies to the additional realignment scenarios for the "one ICP options."

G. Storage capacity shortfall alternatives were reviewed again. The Chairman was concerned about building four warehouses(two at the Defense Distribution Depot Susquehanna (DDSP) and two at the Defense Distribution Depot San Joaquin (DDJC)) that would add 10 million attainable cubic feet. Besides converting the Defense Distribution Depot Columbus (DDCO) operational areas for an additional 5 million Attainable Cubic Feet (ACF) (at an estimated cost of $1M), the Chairman suggested using the storage capacity at Rough and Ready Island (12M ACF) in lieu of requesting new

warehouse construction. BRAC Working Group Members indicated that using Rough and Ready Island could be costly due to high Backlog of Maintenance and Repair (BMAR) costs if we retain the space indefinitely. Also, the Navy may close Rough and Ready Island.

H. The revision of the analysis reviewed at the 9 January 1995 BRACEG meeting, using the BMAR and real property maintenance costs was displayed. This analysis applies to DoD final selection criteria 2 and 4. (The availability and condition of land, facilities, and associated air space at both the existing and potential receiving locations, and the costs and manpower implications.) This revised analysis resulted in very little change from the earlier version. The realignment of the additional stand-alone depot options, discussed in paragraph 11F above, were also included in this updated analysis.

I. A detailed discussion of recommendations to be made to the Director, DLA, by the BRACEG took place.

1. When analyzing the stand-alone depots, installation Military Value data indicates the most proper closures would be DDOU and DDMT. Although the COBRA results are not as favorable for these two depots, the SAILS analysis consistently suggests the closure of DDOU and DDMT result in lowest operating costs. Also, there is a significant amount of synergy between the Defense Distribution Depot Norfolk (DDNV) and DDRV, that would be lost if DDRV was closed. The increasing importance of the Norfolk location to the Navy and the significant assistance DDRV can and does provide needs to be continued, particularly in light of the fact that DLA is losing storage space at the wharf and in the South Annex at DDNV. Closure of either DDRV or DDCO will not result in a base closure since both are tenants on DLA ICP installations.

2. For the one ICP option , the consensus was to close the Defense Industrial Supply Center (DISC) (Option 3A). This recommendation was based on the collective military judgment of the BRAC Executive Group after reviewing the results of the Capacity, Military Value, and COBRA results. Differences in the results of these analyses were not great enough by themselves to indicate which option was best. Therefore, military judgment, which took into account all of the available data relating to ICP analyses, as well as depot recommendations was the final determinant. The weapon systems items will be realigned to the Defense General Supply Center (DGSC) and the Defense Construction Supply Center (DCSC). The DISC, DCSC, and DGSC troop and general support items will be realigned to the Defense Personnel Support Center (DPSC). This alternative would result in a difference of less than 400 jobs in Philadelphia. COBRA projects less savings for the one ICP option than the two ICP options.

3. Within the two ICP options, Option 1, which closes DISC and DPSC, was the proposed recommendation. As with the one ICP option, this recommendation was based on Military judgment. DPSC was reviewed as a stand-alone and DISC was third of the three ICPs with only 24 points between it and DGSC. This realignment would result in all weapons systems items being managed at DCSC and all troop and general support items being managed at DGSC. Although the total NPV for this option is lower than the other two ICP options, the relative difference is small. Savings is not the driver in our decision process. This option was reflected as high risk because it closes two ICPs, one of which is DPSC. DPSC manages items (clothing and textiles, subsistence, and medical) which are unique to DPSC. None of the Hardware ICPs manage items which are comparable.

4. After much discussion, the BRAEG decided to downgrade the risk level of "close two ICP" options 2-2b to moderate plus; These options close DGSC and DISC. However, the risk level associated with the "close two ICP" options 1 remained "high" because no other ICP had experience in managing commodies similar to those at DPSC.

III. DECISIONS REACHED: Make the following recommendations to the Director:

A. For the one ICP options, Option 3a is proposed.

B. For the two ICP options, Option 1 is proposed.

NOTE: Depot recommendations are the same for both options.

IV. FOLLOW-UP ACTIONS:

A. In support of our testimony to the BRAC Commission, build a briefing and viewgraphs to include a chart that describes how we made Military Value decisions to include our military judgment rationale--CAAJ(BRAC).

B. BRAC Team representatives will attend BRAC Commission regional hearings--CAAJ(BRAC).

C. Discuss the potential availability of space for moving the people in DCMD West (and the Defense Contract Management Office there) to Los Angeles Air Force Station with the Special Assistant for BRAC, Headquarters U.S. Air Force, Maj Gen Blume--DD.

D. Add both the SAILS NPV and steady state savings to the option chart and delete the "Best Cost 2 - Depot Option" annotation--CAAJ(BRAC).

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 13 January 1995

E. On the Storage Shortfalls chart, delete the new warehouse construction option and add back in the use of Rough and Ready Island. Rerun applicable COBRA runs deleting warehouses and recompute option total, steady state, and NPV--CAAJ(BRAC).

F. Add a footnote on the Option charts that shows the NPV variance percentage using the best option reflected as the baseline--CAAJ(BRAC).

G. For the two ICP options change Options 2 through 2b from a high to moderate plus risk--CAAJ(BRAC).

H. Remove from the Option charts those options realigning a second stand-alone depot--CAAJ(BRAC).

2 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

13 JANUARY 1995
1030-1220

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	RADM Vincent
AQC	Mr. Scott
CAN	Mr. Knapp
MMDD	Mr. Roy
MMS	CAPT Orr
MMSD	CAPT Rountree
MMDI	CAPT Gorden
CAAG	Mr. Gelli
CAAV	CAPT Leeder
CAAE	Mr. Reitman

GAO Representative-Mr. Perkins
DoDIG Representative-Mr. Padgett

BRAC 95

EXECUTIVE GROUP

DECISION MEETING

13 JAN 95

Close Hold

AGENDA

- DCMD Military Value Changes
- Relocation of DCMD West to Long Beach
- SAILS Model Results
- ICP/Depot Scenarios
- Storage Shortfall Options
- DCMD BRAC 95 Results
- Costs of Keeping Sites Open

MILITARY VALUE TOTALS
13 JANUARY 1995

	West	South	Northeast
I. TOTAL MISSION SCOPE	126	132	171
II. TOTAL MISSION SUITABILITY	280	211	248
III. TOTAL OPERATIONAL EFFICIENCIES	238	259	334
IV. TOTAL EXPANDABILITY	45	54	43
MILITARY VALUE TOTAL	689	656	796
(Previously	*690*	*673*	*772)*

Close Hold

DCMD MILITARY VALUE

III. OPERATIONAL EFFICIENCIES	West	South	Northeast
A. Base Operating Costs			
1. BOS cost/pd equiv?	45	58	75
2. RPM cost/sq foot?	100	37	64
3. ISSA/rent space cost	0	75	75
(SUBTOTAL)	(145)	(170)	(214)
B. Personnel Costs			
1. DCMD HQ Cost/total (AO,PRO) per pd equiv @ DCMAO/DPRO below:	54	49	75
2. General & Administration	9	12	15
3. Direct Costs	15	8	12
4. Indirect costs	15	20	18
(SUBTOTAL)	(93)	(89)	(120)
TOTAL OPERATIONAL EFFICIENCIES:	238	259	334
(Previously	*239*	*276*	*310)*

Close Hold

DCMD West Relocation to Long Beach

Scenario:	BRAC 93 (includes warehouse) DCMDLB	BRAC 95 (excludes warehouse) DCMD 63
Start Year	1994	1996
End Year	1998	1999
ROI Year	2002	Immediate
NPV (20 Yrs) $M	-20.9	-48.2
Steady State Savings ($M)(Yr)	4.4 (98)	4.1 (00)
BOS/COMM ($M)	4.5	0.0
RPMA ($M)	-0.1	4.1
Personnel- Civ&Mil ($M)	0.0	0.0
POM Change	-	-34
Military Change	0	0
Civilian Change	0	0
Military Realigned	11	13
Civilian Realigned	267	228
One-time Costs ($M)	12.5	12.8
Construction	10.7	8.0
Personnel	0.0	0.0
Civ RIF	0.0	0.0
New Hires	0.0	0.0
Unemployment	0.0	0.0
Overhead	1.5	3.6
Moving	0.2	0.0
Civilian	0.0	0.0
PPS	0.0	0.0
Freight	0.0	0.0
Other	0.0	1.1
HAP/RSE	0	0
1 Time Unique	0.0	1.1

FY 94 $ FY 96 $

Close Hold

1/12/95 4:25 PM

Annual Cost Changes Attributable to SAILS (Thousands of Dollars)					
	FY 94 Dollars			FY 96	NPV
Closing Depots	Baseline Cost	New Cost	Savings	Savings	2001+
Memphis & Ogden	272,412	251,543	20,869	22,075	-237,485
Memphis & Richmond	272,412	261,836	10,576	11,187	-120,353
Ogden & Richmond	272,412	255,839	16,573	17,531	-188,598

Annual Cost Changes Attributable to SAILS Non-closing Depot Realigns (Thousands of Dollars)					
	FY 94 Dollars			FY 96	NPV
Closing Depots	Baseline Cost	New Cost	Savings	Savings	2001+
Memphis & Ogden	272,412	271,345	1,067	1,129	-12,142
Memphis & Richmond	272,412	271,967	445	471	-5,064
Ogden & Richmond	272,412	272,571	-159	-168	1,809

Scenario Assumptions

1. Will follow the Strategic Plan and the Concept of Operation

2. Stay at DCSC

3. Will Stay at DDJC/DDSP

4. DDCO/DDLP Always Realigned

5. Realign DDJF if Navy closes

Close Hold

CLOSING 2 ICPs

Each of These Options FULLY Supports Supply and Distribution Concepts of Operations

	Option 1	Option 1-1	Option 2a
ACTIVITY SUMMARY	ICP Close: DISC, DPSC Stand-Alone Close: DDOU, DDMT Collocated Close: DDRT, DDST *Realign*: DDCO, DDLP, DDJF	ICP Close: DISC, DPSC Stand-Alone Close: DDOU, DDMT Collocated Close: DDRT, DDST *Realign*: DDCO, DDLP, DDJF, DDRV	ICP Close: DGSC, DISC Stand-Alone Close: DDOU, DDRV Collocated Close: DDRT, DDST *Realign*: DDCO, DDLP, DDJF
RISK ASSESSMENT	NSNs / PRS / SALES DCSC: 3.15M+ / 65% / 55% DGSC: .38M / 35% / 45% Depot Capacity: -23M ACF ICP Risk: High	NSNs / PRS / SALES DCSC: 3.15M+ / 65% / 55% DGSC: .38M / 35% / 45% Depot Capacity: -23M ACF ICP Risk: High	NSNs / PRS / SALES DCSC: 3.15M+ / 65% / 55% DPSC: .38M / 35% / 45% Depot Capacity: -27M ACF ICP Risk: High
COBRA RESULTS	SS / NPV ICP: 46M / -490M Depot: 102M / -1016M Total: 148M / -1506M	SS / NPV ICP: 46M / -490M Depot: 114M / -1110M Total: 160M / -1600M	SS / NPV ICP: 51M / -558M Depot: 100M / -993M Total: 150M / -1551M
SALES RESULTS	DDOU/DDMT $ -237 M *(Best Cost 2-Depot Option)*	DDOU/DDMT $ -12 M	DDOU/DDRV $ -189 M

CLOSING 2 ICPs

Each of These Options FULLY Supports Supply and Distribution Concepts of Operations

Option 2a-1

ACTIVITY SUMMARY

ICP Close: DGSC, DISC
Stand-Alone Close: DDOU, DDRV
Collocated Close: DDRT, DDST
Realign: DDCO, DDLP, DDJF, DDMT

RISK ASSESSMENT

	NSNs	PRS	SALES
DCSC	3.15M+	65%	55%
DPSC	.38M	35%	45%

Depot Capacity: -27M ACF
ICP Risk: High

COBRA RESULTS

	SS	NPV
ICP	51M	-558M
Depot	109M	-1062M
Total	159M	-1620M

SALES RESULTS

DDOU/DDRV
$ +2 M

Option 2b

ACTIVITY SUMMARY

ICP Close: DGSC, DISC
Stand-Alone Close: DDMT, DDRV
Collocated Close: DDRT, DDST
Realign: DDCO, DDLP, DDJF

RISK ASSESSMENT

	NSNs	PRS	SALES
DCSC	3.15M+	65%	55%
DPSC	.38M	35%	45%

Depot Capacity: -23M ACF
ICP Risk: High

COBRA RESULTS

	SS	NPV
ICP	51M	-558M
Depot	103M	-1070M
Total	154M	-1628M

SALES RESULTS

DDMT/DDRV
$ -120 M

Option 2b-1

ACTIVITY SUMMARY

ICP Close: DGSC, DISC
Stand-Alone Close: DDMT, DDRV
Collocated Close: DDRT, DDST
Realign: DDCO, DDLP, DDJF, DDOU

RISK ASSESSMENT

	NSNs	PRS	SALES
DCSC	3.15M+	65%	55%
DPSC	.38M	35%	45%

Depot Capacity: -23M ACF
ICP Risk: High

COBRA RESULTS

	SS	NPV
ICP	51M	-558M
Depot	109M	-1091M
Total	160M	-1649M

SALES RESULTS

DDMT/DDRV
$ -5 M

CLOSING 1 ICP

Each of These Options PARTIALLY Supports Supply and FULLY Supports Distribution Concepts of Operations

Option 3a

ACTIVITY SUMMARY

ICP Close: DISC
Stand-Alone Close: DDOU, DDMT
Collocated Close: DDRT, DDST
Realign: DDCO, DDLP, DDJF

RISK ASSESSMENT

	NSNs	PRS	SALES
DCSC	1.67M+	33%	27%
DGSC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Depot Capacity: -23M ACF
ICP Risk: Moderate

COBRA RESULTS

	SS	NPV
ICP	24M	-300M
Depot	102M	-1016M
Total	126M	-1316M

SAILS RESULTS

DDOU/DDMT
$ -237 M
(Best Cost 2-Depot Option)

Option 3a-1

ACTIVITY SUMMARY

ICP Close: DISC
Stand-Alone Close: DDOU, DDMT
Collocated Close: DDRT, DDST
Realign: DDCO, DDLP, DDJF, DDRV

RISK ASSESSMENT

	NSNs	PRS	SALES
DCSC	1.67M+	33%	27%
DGSC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Depot Capacity: -23M ACF
ICP Risk: Moderate

COBRA RESULTS

	SS	NPV
ICP	24M	-300M
Depot	114M	-1110M
Total	137M	-1410M

SAILS RESULTS

DDOU/DDMT
$ -12 M

Option 4a

ACTIVITY SUMMARY

ICP Close: DGSC
Stand-Alone Close: DDOU, DDRV
Collocated Close: DDRT, DDST
Realign: DDCO, DDLP, DDJF

RISK ASSESSMENT

	NSNs	PRS	SALES
DCSC	1.67M+	33%	27%
DISC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Depot Capacity: -27M ACF
ICP Risk: Moderate

COBRA RESULTS

	SS	NPV
ICP	39M	-417M
Depot	100M	-993M
Total	139M	-1410M

SAILS RESULTS

DDOU/DDRV
$ -189 M

CLOSING 1 ICP

Each of These Options PARTIALLY Supports Supply and FULLY Supports Distribution Concepts of Operations

Option 4a-1

ACTIVITY SUMMARY

ICP Close: DGSC
Stand-Alone Close: DDOU, DDRV
Collocated Close: DDRT, DDST
Realign: DDCO, DDLP, DDJF, DDMT

RISK ASSESSMENT

	NSNs	PRS	SALES
DCSC	1.67M+	33%	27%
DISC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Depot Capacity: -27M ACF
ICP Risk: Moderate

COBRA RESULTS

	SS	NPV
ICP	39M	-417M
Depot	109M	-1062M
Total	148M	-1479M

SAILS RESULTS

DDOU/DDRV
$ +2 M

Option 4b

ICP Close: DGSC
Stand-Alone Close: DDMT, DDRV
Collocated Close: DDRT, DDST
Realign: DDCO, DDLP, DDJF

	NSNs	PRS	SALES
DCSC	1.67M+	33%	27%
DISC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Depot Capacity: -23M ACF
ICP Risk: Moderate

	SS	NPV
ICP	39M	-417M
Depot	103M	-1070M
Total	142M	-1487M

DDMT/DDRV
$ -120 M

Option 4b-1

ICP Close: DGSC
Stand-Alone Close: DDMT, DDRV
Collocated Close: DDRT, DDST
Realign: DDCO, DDLP, DDJF, DDOU

	NSNs	PRS	SALES
DCSC	1.67M+	33%	27%
DISC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Depot Capacity: -23M ACF
ICP Risk: Moderate

	SS	NPV
ICP	39M	-417M
Depot	109M	-1091M
Total	148M	-1508M

DDMT/DDRV
$ -5 M

ALTERNATIVES

SITE	PRO's	CON's	ACF	COST
R&R ISLAND	Cheap	Poor facility Navy could close Retains a site	12.5M	0 (RPM needs)
NORFOLK HANGER		FISC wants a warehouse (3M ACF) in exchange Need to downsize DDNV	3M	$6M
ASO WAREHOUSES		Poor Condition In wrong place Creates a new site	9M	
RETAIN DDLP AS A SITE Missile site only; Dead stock similiar to DDCO realignment	Closes a depot	Poor condition Retains a site Located too close to DDSP for active stock	26M	Run in waiting (costs may rise b/c of smaller number of people at DDLP
BUILD 4 WAREHOUSES	New In the right places	Costly	10M	$92M
RETAIN DDRT AS A SITE Unserv end items; reimbursables; southern customer base	New warehouses Good condition Good customer base. Fits Army scenario No hardstand MILCON Closes a depot	Retains a site	26M	Contractor operated Unknown - Difference in close and realignment = +$2M annually, likely to go higher. Saves 15.6 in MILCON hardstand. Takes advantage of $32M sunk cost in MILCON (DOC)
COLUMBUS Conversion of OP's areas	Good investment		5M	$1M

OPTIONS

	ACF	COST
■ If DDLP does <u>not</u> close: (Shortfall = 28-32M)		
A. Retain DDRT & Rackout DDCO	31M	$1M
OR		
B. Rackout DDCO; Build 4 warehouses; utilize DDNV hanger; Stay at R&R	30.5M	$99M
■■ Use ASO warehouses as back-up if R&R closes and eat 1.5-5.5 shortfall.	26.5M	$99M
■ If DDLP <u>closes</u>: (Shortfall = 54-58M)		
■■ Do both A&B above but delete DDNV hanger	55.5-58.5M	$93M

RESULTS OF DCMD BRAC 95 DECISIONS

	NPV	Steady State
Disestablish DCMCI	$ - 38.8	$ 3.2 (99)
Disestablish DCMDS	$ - 76.6	$ 6.1 (99)
Relocate DCMDW to Long Beach	$ - 48.2	$ 4.1 (00)

Close Hold

Cost of Keeping Sites Open
(Millions of Dollars)

OPTION # 3a

Closed Sites	NPV
DISC	-300
DDMT/ DDOU	-1,016
Total	-1,316

Open Sites

Description	DCSC	DGSC	DPSC	DDCO	DDRV
BMAR	$31	$16	$6	$68	$25
Maint	$13	$7	$5	$15	$16
Totals	$44	$23	$11	$83	$41

Net NPV, Option #3a -1,114

OPTION # 3a-1

Closed Sites	NPV
DISC	-300
DDMT/ DDOU	-1,110
Total	-1,410

Net NPV, Option #3a-1 -1,208

OPTION #4a

Closed Sites	NPV
DGSC	-417
DDOU/ DDRV	-993
Total	-1,410

Open Sites

Description	DCSC	DISC	DPSC	DDCO	DDMT
BMAR	$31	$6	$0	$68	$43
Maint	$13	$3	$6	$15	$18
Totals	$44	$9	$6	$83	$61

Net NPV, Option #4a -1,207

OPTION #4a-1

Closed Sites	NPV
DGSC	-417
DDOU/ DDRV	-1,062
Total	-1,479

Net NPV, Option #4a-1 -1,276

OPTION #4b

Closed Sites	NPV
DGSC	-417
DDMT/ DDRV	-1,070
Total	-1,487

Open Sites

Description	DCSC	DISC	DPSC	DDCO	DDOU
BMAR	$31	$6	$0	$68	$54
Maint	$13	$3	$6	$15	$23
Totals	$44	$9	$6	$83	$77

Net NPV, Option #4b -1,268

OPTION #4b-1

Closed Sites	NPV
DGSC	-417
DDMT/ DDRV	-1,091
Total	-1,508

Net NPV, Option #4b-1 -1,289

Cost of Keeping Sites Open
(Millions of Dollars)

OPTION #1

Closed Sites	NPV
DISC/DPSC	-490
DDOU/ DDMT	-1,016
Total	-1,506

Net NPV, Option #1 -1,313

Open Sites

Description	DCSC	DGSC	DDCO	DDRV
BMAR	$31	$16	$68	$25
Maint	$15	$7	$15	$16
Totals	$46	$23	$83	$41

OPTION #1-1

Closed Sites	NPV
DISC/DPSC	-490
DDOU/ DDMT	-1,110
Total	-1,600

Net NPV, Option #1-1 -1,407

OPTION #2a

Closed Sites	NPV
DGSC/ DISC	-558
DDOU/ DDRV	-993
Total	-1,551

Net NPV, Option #2a -1,350

Open Sites

Description	DCSC	DPSC	DDCO	DDMT
BMAR	$31	$6	$68	$43
Maint	$15	$5	$15	$18
Totals	$46	$11	$83	$61

OPTION #2a-1

Closed Sites	NPV
DGSC/ DISC	-558
DDOU/ DDRV	-1,062
Total	-1,620

Net NPV, Option #2a-1 -1,419

OPTION #2b

Closed Sites	NPV
DGSC/ DISC	-558
DDMT/ DDRV	-1,070
Total	-1,628

Net NPV, Option #2b -1,411

Open Sites

Description	DCSC	DPSC	DDCO	DDOU
BMAR	$31	$6	$68	$54
Maint	$15	$5	$15	$23
Totals	$46	$11	$83	$77

OPTION #2b-1

Closed Sites	NPV
DGSC/ DISC	-558
DDMT/ DDRV	-1,091
Total	-1,649

Net NPV, Option #2b-1 -1,432

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 MAR 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 19 January 1995

I. PURPOSE: To provide the BRACEG an update on the Department of Defense Inspector General (DoDIG) validation audit project (enclosure 2) and to discuss further, distribution depot storage issues (enclosure 3). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY of DISCUSSION:

A. Our testimony to the BRAC Commission is scheduled for 7 March 1995.

B. An update of the DoDIG effort was provided.

1. Draft, and in some cases final, reports have been issued on all the audits made at our field activities. Four minor items are yet to be resolved at the Defense Distribution Depot Memphis.

2. The draft audit report of the DLA Facility Long-Range Maintenance Plan was generally positive; however, there was some concern about some minor deficiencies in the report. A CAAJ(BRAC) and DoDIG meeting on 19 January 1995 will discuss these deficiencies. The Chairman was concerned that the audit report did not place enough emphasis on the positive aspects of the audit.

4. An audit of the BRAC data used in the Strategic Analysis Integrated Logistics System model is currently being accomplished. A draft report is expected by 27 January 1995.

5. An audit of the DLA Headquarters analysis of BRAC data is ongoing and will continue until the BRAC Working Group completes their analysis. A draft report should be issued on or about 10 February 1995.

6. The General Accounting Office has a legal mandate to provide a draft report to the Congress and the Base Closure Commission by 15 April 1995.

C. The issue of potential storage capacity shortfall, which was discussed at the 13 January 1995 BRACEG, was reviewed, as was the impact of deletion of the Military Construction (MILCON) for the four new warehouses (two at New Cumberland and two at Sharpe) on the Cost of Base Realignment Action (COBRA) results. Although all agreed with the need to reduce infrastructure, the risks to achieving our capacity goals in 2001 would be magnified if the four new warehouses were not built. The Chairman felt the risks were ameliorated somewhat by ongoing initiatives (such as third party logistics) that could result in capacity requirements being less than projected for 2001. The distribution portion of the recommendations the BRACEG will propose to the Director includes a 20 million Attainable Cubic Feet (ACF) capacity shortfall. It was suggested that half of the shortfall (10 million ACF) could be accommodated with the construction of four warehouses costing $48 million and acquiring racking material and equipment from planned closure sites at a cost of $4 million. This would result in an easily justified payback of less than 2 years. A combination of alternatives would be used to accommodate the remaining 10 million ACF shortfall (see tasking at paragraph IIID below). Since new MILCON requirements are likely to be of concern to the BRAC Commission, even though it can be supported based on our recommended closures, it was agreed to pursue this discussion further at the next meeting with the Director.

D. An update from the 18 January 1995 Joint Cross Service Depot Maintenance Group meeting indicated that none of the Services had yet submitted their BRAC 95 recommendations to the Secretary of Defense (OSD); however, the Chairman of the Joint Depot Maintenance Group is apparently satisfied that the Services were considering the Joint Group effort in their recommendation development.

E. The Navy has indicated that they will not shut down their maintenance operations at Jacksonville. Therefore, the realignment of the Defense Distribution Depot Jacksonville (DDJF) will not be required.

F. The Principal Deputy Director has discussed with the Special Assistant for BRAC, Headquarters U.S. Air Force, the possibility of moving the Defense Contract Management District West to Los Angeles Air Force Station. He is awaiting a response.

III. FOLLOW-UP ACTIONS:

A. In the rationale to support our recommendations, we need to consider the DoD selection criteria and reflect how our recommendations relate to the criteria--CAAJ(BRAC).

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 19 January 1995

B. Provide the methodology MMD used to determine the staffing levels required through Fiscal Year 2001 at next the BRACEG meeting--MMD.

C. New COBRA model runs need to be accomplished to accommodate changes, such as eliminating the realignment of DDJF, before the presentation to the Director on 23 January 1995. Changes in payback period and net present value should be annotated on the charts presented to the Director--CAAJ(BRAC).

D. Develop the specific methodologies we plan to use to make up for the storage capacity shortfall we have projected in Fiscal Year 2001--MMD.

E. Address in our recommendations to OSD and the BRAC Commission that we are estimating a storage capacity shortfall in Fiscal Year 2001 and our strategy for handling that shortfall--CAAJ(BRAC).

3 Encl

Cathy Ann Fellehar
for M. V. McMANAMAY
Team Chief
DLA BRAC

G S Thurber
GARY S. THURBER
Deputy Director
(Corporate Administration)

L P Farrell Jr.
LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

19 JANUARY 1995
0905-1020

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	Mr. Scott
AQC	Mr. Brunk
CAH	Mr. Ressler
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMDI	CAPT Gorden
CAAG	Mr. Gelli
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

DoDIG Validation Audit Report

- Audit of 40 PLFAs/SLFAs
  - » Draft reports issued. All activities have responded to reports.
  - » Final reports issued for DDRE, DDJF, and DDMT
  - » DDMT has 4 minor items to be resolved.
- Audit of DLA Facility Long Range Maintenance Plan
  - » Draft report issued.
  - » DLA response is in process.

DoDIG Validation Audit Project (cont.)

- Audit of DLA BRAC Data used in the SAILS model.
  - » Draft Report being written by DoDIG.
  - » Estimated release date is 27 Jan 95
- Audit of DLA Headquarters Analysis of BRAC Data
  - » Study is continuing until BRAC Working Group completes analysis.
  - » Draft report will be issued o/a 10 February prior to DLA submission to DoD in mid-February.

Close Hold

Concerns

Need to Close Infrastructure to Reduce Operations Cost

- Plan Outlines Too Many Risks

  60M ACF In Storage Plan
  20M ACF In Final Options

Could Jeopardize Our Ability To Justify Proposed Closures

Where We Started
(Requirement FY 94 – FY01)

		OCF	RISK	OCF
Covered Storage Reqmt (Sep 94 DD 805 Data)				450M
Increases thru FY 01:				
- Europe Returns		2-8M	(6M)	
- Out-to-Inside		18-24M	(6M)	
- ASO Pubs		6M		
- AMC Residual Spt DMRD 902		17-23M	(6M)	
Decreases thru FY 01:				
- DLA Inv Reduction	60-71			
- SVS Inv Reduction	25-30	85-101M	(16M)	
Subtotal				392-426M
- Plus 15% Operating Level		69M-75M	(6M)	
Covered Storage Reqmt FY 01				461M-501M
Total Risk			(40M)	

Where We Started
(Capacity FY 94 – FY01)

	ACF	RISK	ACI
Storage Space (Sep 94 DD 805 Data)			618M
Increases Thru FY 01:			
New Construction	17M	(4M)	
Maximize Utilization	20M	(8M)	
Decreases Thru FY 01:			
Substd Bldgs to Vacate (Brac 93)	22M		
Substd Bldgs to Vacate (Brac 95)	3M		
Substd Bldgs to Vacate (BMAR)	0	(12M)	
Vacate Outside BRAC	35M		
Vacate Previous BRAC	70M		
Total Available FY 01			525M
Total Risk		(24M)	

Excess Capacity 64M

Scenario #1 - Capacity

Close Red River, San Antonio, Ogden, Memphis
Realign Columbus, Letterkenny, Jacksonville

Covered Storage Capacity FY 01		**525M**
*NEW CONSTRUCTION **	*- 2M*	
SUBSTD BLDGS + R&R ISLAND	*+24M*	
BRAC 95	*- 115M*	
STORAGE CAPACITY		*432M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***20M***

** Includes +5M ACF from conversion of Ops Areas to storage during Columbus realignment*

Recommendation

Reduce Final Option Risk

- Build 10M ACF (4) Warehouses $48M
- Obtain Racking & Equipment From Planned Closure Sites $4M
- Easily Justified Payback Less Than 2 Yrs

- Use Combination of Alternatives to Reduce Remaining 10M ACF
- Build A Justifiable Case to Close Four Depots

Document Separator

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 Mar 95

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 24 January 1995 (Morning Session)

I. PURPOSE: To provide the BRACEG with a Department of Defense Inspector General (DoDIG) audit update (enclosure 2), the BRAC process schedule of events provided by the Office of the Secretary of Defense (OSD) (enclosure 3), to discuss the Army's decision to close Letterkenny (enclosure 4), additional alternatives to accommodate the storage capacity shortfall (enclosure 5), and to review the methodology for BRAC reductions in the depot scenarios (enclosure 6). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. The DoDIG provided a status report and results of their field audits. The auditors reviewed 72 percent of the data call information provided to us. The initial audit revealed that 21 percent of the responses were either erroneous, not sufficiently supported or were not answered. Responses to these audits have been received from field activities. Deficiencies have been largely resolved. The DoDIG is now reviewing the BRAC analytical process at the headquarters.

B. Key dates in the near term for the BRAC process were reviewed. Among them were submission of one page recommendation summaries to OSD (27 January); submission of our final recommendations to OSD (6 February); our briefing to the Deputy Secretary of Defense (DEPSECDEF), OSD principals, and the Chairman of the Joint Chiefs of Staff (10 February); BRAC Review Group meeting (15 February); briefing to the Secretary of Defense (SECDEF) (21 February); the SECDEF/DEPSECDEF press conference, Congressional report drop and courtesy calls (prior to the press conference) (28 February); formal issuance of the DoD report (1 March); and the BRAC Commission hearings on 7 March.

C. The Army has advised us that they intend to close Letterkenny, except for retaining ammunition and missile storage in a cantonment area. Missile maintenance responsibility will move from Letterkenny to Tobyhanna. Light vehicle maintenance will move to Anniston, Alabama. As a result we have to relook our decision to realign the Defense Distribution Depot Letterkenny (DDLP). Alternatives reviewed were to continue to retain and realign DDLP, retain but realign Defense Distribution Depot Red River (DDRT), or

keep open a stand-alone depot we were proposing to close. Since this decision was obtained a short time before the meeting, MMD will review associated issues and bring a recommendation to a BRACEG meeting to be scheduled later in the day.

D. Additional efforts to accommodate a storage capacity shortfall were briefed. Besides achieving an additional 5 million Attainable Cubic Feet (ACF) by racking out the operations area at the Defense Distribution Depot Columbus (DDCO) and using the 12 million ACF available at Rough and Ready Island, an additional 12 million ACF of storage capacity will be achieved by maximizing cube at the remaining depots. As a result the projected shortfall of 20 million ACF previously briefed is now estimated to be an 8 million ACF shortfall. The risks outlining the Storage Management Plan and possible impacts were again stressed.

E. The methodology used to determine distribution direct and non-direct labor requirements for the distribution workload in Fiscal Year 2001, considering potential BRAC realignments and closures, was reviewed. The parameters used in making this determination were noted. Goals were to increase productivity by 25 percent and decrease indirect costs by 25 percent. To achieve this reduction, 40 percent of the direct labor and 65 percent of the non-direct labor positions will be eliminated from those depots affected by closure or realignment. Although an exact requirement was determined for the number of direct labor personnel needed to perform the distribution workload in Fiscal Year 2001, a degree of risk was assumed by assigning a savings percentage to all affected depots, regardless of the number of sites affected by closure or realignment.

F. An ongoing issue amongst the Services and DLA is determining who will pay for the closure of tenants (such as our collocated distribution depots) and who will claim savings. If the Service is required to pay for the closure (as they did in BRAC 93) then some Services feel that they should claim the savings. In either case, the Services will pay for the cost of collocated depot closures because our unit cost will have to rise to accommodate this cost, if DLA pays for the closure. We hope to receive some OSD guidance soon.

IV. FOLLOW-UP ACTIONS:

A. Modify the DoDIG chart to show the percent of errors and the amount corrected--DoDIG.

B. Review alternatives associated with the Army closing Letterkenny and present recommendations at the next BRACEG meeting--MMD.

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 24 January 1995 (Morning Session)

C. In preparation for the 10 February briefing, attempt to schedule a briefing for Messrs. Klugh (Deputy Under Secretary of Defense for Logistics) and Kaminski (Under Secretary of Defense for Acquisition and Technology)--CAAJ(BRAC).

D. Prepare a few slides for the SECDEF briefing on 19 February--CAAJ(BRAC).

6 Encl

Cathy Ann Kelleher
for M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

24 JANUARY 1995
1000-1105

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	Ms. Furiga
AQ	COL Bartlett
CAI	Col Lott
CAN	Mr. Knapp
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMDI	CAPT Gorden
CAAG	Mr. Gelli
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

Encl

SUMMARY OF DLA DATA VALIDATION

Activity	Total Percent	Errors	No Documentation	Unanswered
ICPs	31.5	4.9	17.3	9.3
DDRs	15.3	5.7	9.6	0.0
DEPOTs				
Stand Alone	14.6	6.9	7.6	0.0
Colocated	25.5	6.5	12.1	6.9
DCMDs	27.4	1.3	26.1	0.0
DCMCI	0.9	0.3	0.6	0.0
SERVICE ACTIVITIES	0.3 to 10.2	0.3 to 5.4	0.0 to 7.4	0.0
TOTALS	21.3	5.5	11.5	4.3

Exc 12

KEY DATES
BRAC 1995 PROCESS

WED, JAN 25	**MILDEP 1-PAGE RECOMMDENDATION SUMMARIES TO OSD**
JAN 25-30	CALCULATE CUMULATIVE ECONOMIC IMPACT & WORK CROSS-SVC & JCSG ISSUES
TUE, JAN 31	DEPSECDEF/MILDEP/JCSG REV OF CROSS-SVC ALTERNATIVES (AS NEEDED)
MON, FEB 6	**FINAL MILDEP RECOMMENDATIONS TO OSD**
TUE, FEB 7-13	JCS & OSD PRINCIPALS REV RECOMMENDATIONS
THU, FEB 9	ARMY & AIR FORCE BRF DEPSECDEF & OSD PRINCIPALS & CJCS
FRI, FEB 10	**NAVY & DEFENSE AGENCIES BRIEF DEPSECDEF & OSD PRINCIPALS & CJCS**
TUE, FEB 14	JCS & OSD COORDINATION COMPLETE
WED, FEB 15	**BRAC REVIEW GROUP MEETING**

Encl 3

SUN, FEB 19 BRIEF SECDEF

TUE, FEB 21 FINAL REPORT SUBMITTED FOR APPROVAL

WED, FEB 22 SEC DEF APPROVAL OF FINAL REPORT

MON, FEB 27 PRESS RELEASE/TESTIMONY COMPLETE

TUE, FEB 28 SECDEF/DEPSECDEF PRESS CONFERENCE
-CONGRESSIONAL REPORT DROP & COURTESY CALLS PRIOR TO PRESS CONFERENCE

WED, MAR 1 REPORT FORMALLY ISSUED
-COMMISSION HEARING
--SECDEF/DEPSECDEF/CJCS
--ASD(ES)

MON, MAR 6 COMMISSION HEARINGS ARMY/AIR FORCE

TUE, MAR 7 COMMISSION HEARINGS NAVY/AGENCIES

ARMY DECISION:

- LETTERKENNY WILL CLOSE
- AMMO & MISSILE STORAGE WILL BE CONTONED
- ISSUE: SHOULD DLA RETAIN LETTERKENNY (25 ACF), RED RIVER (23 ACF) OR A STAND-ALONE?

Encl 2

Excess Capacity 64M

Option 1 or 3A

Close Red River, San Antonio, Ogden, Memphis
Realign Columbus, Letterkenny

Covered Storage Capacity FY 01		**525M**
*NEW CONSTRUCTION **	*+10M*	
SUBSTD BLDGS + R&R ISLAND	*+24M*	
BRAC 95	*- 115M*	
STORAGE CAPACITY		*444M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***8M***

** Includes 5M ACF from conversion of Ops Areas at Columbus, 12M ACF R&R Island and Add'tl 3% (12M ACF) maximizing cube at remaining Depots*

Option 1 or 3A
Backup Data

Covered Storage Capacity FY 01

New Construction:	*+12M*	*Add'l 3% Max Cube Remaining Depots*
	+5M	*Conv DDCO Ops Area to Storage*
	-3.8M	*Programmed New Construction*
	-2.7M	*Max Efficiency (racking projects)*
	+10.5M	

Substd Bldgs	*: +12M*
R&R Island	*: +12M*
BRAC 95	*: -115M*

Covered Storage Requirement FY 01

Addt'l 25% SVC Inv Red: *-7M*

DISTRIBUTION

- OBJECTIVE:
  - DETERMINE DIRECT AND NON-DIRECT LABOR REQUIREMENTS FOR THE DISTRIBUTION WORKLOAD IN FY 01, CONSIDER POTENTIAL BASE REALIGNMENTS AND CLOSURES (BRAC) OPTIONS

DISTRIBUTION

- PARAMETERS:
  - FY 96 POM WAS THE MOST ACCURATE PROJECTION OF DISTRIBUTION REQUIREMENTS FOR FY 01
    - DIRECT AND NON-DIRECT PERSONNEL REQUIREMENTS WERE ADJUSTED FOR EFFICIENCY INITIATIVES IN THE FY 96 POM
    - BRAC 95 SAVINGS WERE AN ESTIMATE IN THE FY 96 POM AND WERE NOT SPECIFIC OR DETAILED WITH REGARD TO INDIVIDUAL DEPOTS

DISTRIBUTION

- PARAMETERS (cont):
  - DIRECT LABOR REQUIREMENTS CONSTANT EXCEPT FOR THOSE EFFICIENCIES GAINED THROUGH CONSOLIDATION
  - APPROXIMATELY 5 TO 8 DLA DEPOTS WILL BE AFFECTED BY BRAC 95 DECISIONS
  - DIRECT LABOR PRODUCTIVITY WILL INCREASE AS THE NUMBER OF DISTRIBUTION SITES DECREASED
  - INDIRECT COSTS WILL DECREASE AS THE NUMBER OF DISTRIBUTION SITES DECREASE

DISTRIBUTION

- GOALS:
  - INCREASE PRODUCTIVITY BY 25%
  - DECREASE INDIRECT COSTS BY 25%

DISTRIBUTION

- METHODOLOGY:
  - ACTUAL FY 94 PRODUCTIVITY WAS USED AS THE BASELINE FOR INCREASED PRODUCTIVITY TARGETS
  - BASED ON THE DESIRED INCREASE IN PRODUCTIVITY, REQUIRED PERSONNEL WITHIN THE DIRECT LABOR CATEGORY WAS DETERMINED FOR FY 01 WORKLOAD FORECAST

DISTRIBUTION

- METHODOLOGY (cont):
  - THE DECREASE IN PERSONNEL REQUIREMENTS ASSOCIATED WITH THIS NUMBER WAS DETERMINED TO BE THE SAVINGS ASSOCIATED WITH BRAC
  - TO ACHIEVE THESE PERSONNEL REDUCTIONS 40% OF THE DIRECT LABOR AND 65% OF THE NON-DIRECT LABOR WILL BE ELIMINATED FROM THOSE DEPOTS AFFECTED BY CLOSURE OR REALIGNMENT

DISTRIBUTION

- CONCLUSIONS:

  - AN EXACT REQUIREMENT WAS DETERMINED FOR THE NUMBER OF DIRECT LABOR PERSONNEL NEEDED TO PERFORM THE DISTRIBUTION WORKLOAD IN FY 01, HOWEVER A DEGREE OF RISK WAS ASSUMED BY ASSIGNING A "SAVINGS PERCENTAGE" TO ALL AFFECTED DEPOTS REGARDLESS OF THE NUMBER OF SITES AFFECTED BY CLOSURE OR REALIGNMENT

  - AN EXACT PERSONNEL FIGURE WILL NOT BE DETERMINED UNTIL THE FINAL BRAC DECISIONS ARE MADE AND THE APPLICABLE PERCENTAGES APPLIED TO ALL AFFECTED SITES

FY97-01 POM with proposed BRAC Reductions
FY94 Revised to Mid-Point of DDRE/DDRW
w/ 25% & 25%

	Depots	Workload Lines I/O	Total Pers	Region Pers	Reimb Pers	Adj Pers	Mission Workload Unit Cost: Total	Mission Workload Unit Cost: Direct Labor	Mission Workload Unit Cost: Non Dir Labor	Lines per Dir Labor	Non Dir Personnel Per Depot
Labor Split					20.62%			75.65%	24.35%		
FY94 Actual	27	34,800,000	18,529	1,844	3,440		13,255	9,934	3,321	3,503	123
FY94 Revised	27	34,800,000	18,529	1,844	3,440	766	12,479	9,158	3,321	3,800	123
FY01 POM w/o BRAC	18	24,500,000	13,144	1,442	3,440		8,262	6,192	2,070	3,957	115
FY01 w/ Proposed BRAC	18	24,500,000	11,700	1,442	3,440		6,818	5,158	1,661	4,750	92
Pom Reductions (w/o BRAC)			**5,385**	**402**	**0**		**4,993**				
Increase in Producivity (Lines/ Direct Mpwr)										**4.12%**	
Decreased in Non-Direct Labor											**6.50%**
BRAC Effect			**1,444**	**0**	**0**		**1,444**				
Increase in Producivity (Lines/ Direct Mpwr)										**25.00%**	
Decreased in Non-Direct Labor											**25.00%**
Total Personnel Savings			**6,829**	**402**	**0**		**6,437**				
Percent Decrease			**36.85%**	**21.80%**	**0.00%**		**48.56%**				

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 MAR 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 24 January 1995 (Afternoon Session)

I. PURPOSE: To discuss DLA's distribution depot alternatives associated with the possible closure of Letterkenny. A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. In a discussion between the DLA BRAC Team Chief and her Army BRAC Office counterpart subsequent to the morning BRACEG meeting, we were advised that a final Army decision on Letterkenny would not be made until 26 January 1995. He indicated that if Letterkenny closes, they would expect us to vacate the post. Their one-page submissions to the Office of the Secretary of Defense (OSD) are now expected to be provided on 27 January 1995.

B. A review of the Net Present Value (NPV) and Steady State (SS) savings for the realignment and closure of the Defense Distribution Depot Memphis (DDMT), Defense Distribution Depot Red River (DDRT), and Defense Distribution Depot Letterkenny (DDLP) were shown (enclosure 2). The NPV and SS savings favors realignment of DDRT, while a closure of DDMT saves the most. The Strategic Analysis Integrated Logistics System (SAILS) model is being run with these alternatives; when finalized the results will be reviewed with the Principal Deputy Director.

C. Storage capacity charts, that reflected a realignment of DDMT, DDLP, and DDRT, were reviewed (enclosure 3). The storage capacity shortfall would be 1 million Attainable Cubic Feet (ACF) if DDMT were realigned; while the shortfall, if DDLP were realigned, would be 8 million ACF and 9 million ACF if DDRT were realigned.

D. We will schedule another BRACEG meeting as soon as the Services make their final decisions.

III. FOLLOW-UP ACTIONS:

A. Review new SAILS model results (paragraph IIB, above) with the Principal Deputy Director--CAAJ(BRAC).

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 24 January 1995 (Afternoon Session)

B. At selected locations, review the results of Primary Level Field Activity actions to resolve BRAC audit deficiencies identified in the Department of Defense Inspector General (DoDIG) audit--DoDIG.

C. Task the Executive Director, Strategic Programs and Contingency Operations to review the draft report, insure it accurately depicts what we do, has a logical flow, is convincing, includes all we did that is critical to the analysis, and assesses whether our report reflects the fact that our recommendations are grounded in military judgment and not the COBRA runs--CA.

3 Encl

Cathy Ann Kellehar
M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

Millions of Dollars

Memphis	DDMT	NPV	SS
	Realign	-68.5	9.0
	Close	-208.4	23.5
Red River	DDRT	NPV	SS
	Realign	-170.1	13.4
	Close	-185.1	18.9
Letterkenny	DDLP	NPV	SS
	Realign	-67.3	5.0
	Close	-95.9	12.4

Exhibit 2

Excess Capacity 64M

Option [illegible] pr

Close Letterkenny, San Antonio, Ogden, Red River
Rejuvenate Columbus, Memphis

Covered Storage Capacity FY 01		**525M**
*NEW CONSTRUCTION **	*+10M*	
SUBSTD BLDGS + R&R ISLAND	*+18M*	
BRAC 95	*- 106M*	
STORAGE CAPACITY		*447M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 10M*	
MINUS 15% OPERATING LEVEL	*- 3M*	
STORAGE REQUIREMENT		*448M*
SHORTFALL		***1M***

** Includes 5M ACF from conversion of Ops Areas at Columbus, 12M ACF R&R Island and Add'l 3% (12M ACF) maximizing cube at remaining Depots*

Excess Capacity 64M

Option 1 or 3A

Close Red River, San Antonio, Ogden, Memphis
Realign Columbus, Letterkenny

Covered Storage Capacity FY 01		**525M**
*NEW CONSTRUCTION **	*+10M*	
SUBSTD BLDGS + R&R ISLAND	*+24M*	
BRAC 95	*- 115M*	
STORAGE CAPACITY		*444M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 7M*	
MINUS 15% OPERATING LEVEL	*- 2M*	
STORAGE REQUIREMENT		*452M*
SHORTFALL		***8M***

** Includes 5M ACF from conversion of Ops Areas at Columbus, 12M ACF R&R Island and Add'l 3% (12M ACF) maximizing cube at remaining Depots*

Excess Capacity 64M

Option [illegible]

Close Letterkenny, San [illegible], Ogden, Memphis
Realign Columbus, Red River

Covered Storage Capacity FY 01		**525M**
*NEW CONSTRUCTION **	*+16M*	
SUBSTD BLDGS + R&R ISLAND	*+21M*	
BRAC 95	*- 117M*	
STORAGE CAPACITY		*445M*
Covered Storage Reqmt FY 01		**461M**
BRAC 95 25% SVC INV	*- 6M*	
MINUS 15% OPERATING LEVEL	*- 1M*	
STORAGE REQUIREMENT		*454M*
SHORTFALL		***9M***

** Includes 5M ACF from conversion of Ops Areas at Columbus, 12M ACF R&R Island and Add'l 3% (12M ACF) maximizing cube at remaining Depots*

Document Separator

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

27 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 2 February 1995

I. PURPOSE: To provide the BRACEG an update of the status of BRAC 95 recommendations, the current Secretary of Defense position on the size of the BRAC 95 recommendations from the Services, options for the Defense Contract Management District (DCMD) West Headquarters relocation, and to review the modified distribution scenarios with the options that close one or two Inventory Control Points (ICPs) (enclosure 2). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. The President has not yet signed an updated list of his nominees for the BRAC Commission.

B. Both the Army and Navy have provided their one page recommendations to the Office of the Secretary of Defense (OSD). The Air Force has provided a partial response. Highlights of those recommendations having significance to DLA were reviewed. These included the closure of Red River Army Depot, Letterkenny Army Depot, and the Long Beach Shipyard. Also the Army Concepts Analysis Agency will move from Bethesda, Maryland, to the new DLA building at Fort Belvoir.

C. Secretary Perry recently advised that BRAC 95 may not be as large as first projected for two reasons. First, the easier, more obvious closure/realignment decisions have already been made in earlier BRAC rounds and second, the 1995 round must be sized to fit the Defense budget since upfront costs are so high.

D. Two DCMD West Headquarters relocation options were reviewed: (1) Navy purchase of a building in Long Beach and (2) construction of a building on property at the Los Angeles Air Force Station (AFS). The Air Force identified and offered about 27,000 square feet of office space at Los Angeles AFS. It was agreed it would be possible, outside the BRAC process, to move the personnel assigned to the Defense Contract Management Office (DCMO) at El Segundo to Los Angeles AFS. The BRAC Team

should explore whether there are available sites in the Los Angeles area that may be considered for purchase to accommodate the larger DCMD West Headquarters contingent.

E. Revisions to the close "two ICP" and "one ICP" options were reviewed. The revision includes closing vice realigning the Defense Distribution Depot Letterkenny (DDLP) and keeping open the Defense Distribution Depot San Antonio (DDST). The Air Force has indicated that they might be able to provide us additional buildings for storage at our collocated depots in San Antonio, Warner Robins, Hill and McClellan. This could alleviate some or all of the storage capacity shortfalls we have identified in our various options.

III. DECISIONS REACHED: Assess the real estate market in Los Angeles for potential purchase of buildings near the current El Segundo location for relocation of DCMD West Headquarters.

IV. FOLLOW-UP ACTION:

A. Assess the Los Angeles real estate market--MMDI.

B. Rerun COBRA model if necessary after more information is received concerning DCMD West relocation--CAAJ(BRAC).

2 Encl

Cathy Ann Kelleher
for M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

2 FEBRUARY 1995
0830-0930

ATTENDEES:

DD	Maj Gen Farrell
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	Mr. Scott
CAI	Ms. Gallo
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	CAPT Orr
MMSD	CAPT Rountree
CAAG	Mr. Gelli
CAAV	CAPT Leeder

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

REVIEW OF SERVICE RECOMMENDATONS

- HIGHLIGHTS
  - ARMY CLOSES RED RIVER- AMMO STORAGE & TRAINING CENTERS TO LONE STAR...LIGHT COMBAT VEHICLE MAINTENANCE TO ANNISTON..."DLA REGIONAL DEPOT AND RUBBER PRODUCTION FACILITY TO LONE STAR"
  - ARMY REALIGNS LETTERKENNY...VEHICLE MISSION TO ANNISTON & MISSILE GUIDANCE WORKLOAD TO TOBYHANNA...RETAIN AMMO STORAGE ENCLAVE & DoD TACTICAL MISSILE CONSOLIDATION STORAGE
  - ARMY CONCEPTS ANALYSIS AGENCY FROM BETHESDA TO NEW DLA FACILITY AT FORT BELVOIR
  - NAVY CLOSES LONG BEACH SHIPYARD....ONLY NEEDED FAMILY HOUSING UNITS REMAIN
  - NOTHING SIGNIFICANT IN AIR FORCE

1/27/95

RESPONSE TO QUERY RE BRAC 95

Although Secretary Perry has not received the recommendations from the military departments for base closures and realignments, the Services have indicated that the 1995 round will not be as large as first anticipated.

There are two primary reasons for this:

o The relatively easier and more obvious decisions for closures and realignments have already been made. The recommendations for BRAC 95 are proving to be more difficult for the Services to make. Since three rounds have already been completed, further cuts in many instances involve moving onto bases that already have multiple missions or would require substantial construction before receiving additional work.

o Although these closures will ultimately save the taxpayers and the Department of Defense billions of dollars, they have substantial upfront costs for moving, for environmental cleanup, and for construction of necessary facilities at receiving bases. Given these costs to implement any recommendation, the size of the 1995 round must be sized to fit the Defense budget.

The Department has always recognized that the size of BRAC 95 could be limited by funding concerns. As Secretary Perry and General Shalikashvili stated last May, "We must proceed to close bases in order to save money, managing the process in a way that recognizes that base closing costs money before it saves money. Too much, too soon jeopardizes our current program; too little, too late jeopardizes our future program. These are the considerations that will determine the size and shape of the closings we will recommend to the Base Closure and Realignment Commission for 1995."

BRAC 95

EXECUTIVE GROUP

MEETING

2 FEB 95

Close Hold

AGENDA

- SERVICE INPUTS
- DCMDW SCENARIOS
- ICP/DEPOT SCENARIOS

DCMD West HQ Relocation Options

	LA AFS	Long Beach
SS	$3.2M (FY 00)	$3.2M (FY 00)
NPV	$-35.2M	$-35.4M
Property Acquisition	Build	Buy
MILCON	$8.0M	$7.9M
BRAC 93 Cost Avoidance	$11.6M	$11.6M

Close Hold

CLOSING 2 ICPs

Each of These Options FULLY Supports Supply and Distribution Concepts of Operations

Option 1

ICP Close: DISC, DPSC
Stand-Alone Close: DDOU, DDMT
Collocated Close: DDRT, DDLP
Depot Realign: DDCO

	NSNs	PRs	SALES
DCSC	3.15M+	65%	55%
DGSC	.38M	35%	45%

Capacity w/o Warehouses: -20M ACF
ICP Risk: **High**

	SS	NPV
ICP	46M	-487M
Depot	88M	-859M
Total	134M	-1346M
% diff. from highest NPV		*12.3%*

DDOU/DDMT
NPV: $ -241 M
SS: $ 22 M

Option 2a

ICP Close: DGSC, DISC
Stand-Alone Close: DDOU, DDRV
Collocated Close: DDRT, DDLP
Depot Realign: DDCO

	NSNs	PRs	SALES
DCSC	3.15M+	65%	55%
DPSC	.38M	35%	45%

Capacity w/o Warehouses: -22M ACF
ICP Risk: **Moderate+**

	SS	NPV
ICP	58M	-630M
Depot	85M	-840M
Total	144M	-1471M
% diff. from highest NPV		*4.1%*

DDOU/DDRV
NPV: $ -188 M
SS: $ 17 M

Option 2b

ICP Close: DGSC, DISC
Stand-Alone Close: DDMT, DDRV
Collocated Close: DDRT, DDLP
Depot Realign: DDCO

	NSNs	PRs	SALES
DCSC	3.15M+	65%	55%
DPSC	.38M	35%	45%

Capacity w/o Warehouses: -19M ACF
ICP Risk: **Moderate+**

	SS	NPV
ICP	58M	-630M
Depot	88M	-904M
Total	146M	-1534M
% diff. from highest NPV		*0%*

DDMT/DDRV
NPV: $ -123 M
SS: $ 11 M

CLOSING 1 ICP

Each of These Options PARTIALLY Supports Supply and FULLY Supports Distribution Concepts of Operations

Option 3a

ICP Close: DISC (IPE moves)
Stand-Alone Close: DDOU, DDMT
Collocated Close: DDRT, DDLP
Depot Realign: DDCO

	NSNs	PRs	SALES
DCSC	1.67M+	33%	27%
DGSC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Capacity w/o Warehouses: -20M ACF
ICP Risk: Moderate

	SS	NPV
ICP	29M	-364M
Depot	88M	-859M
Total	117M	-1223M
% diff. from highest NPV	*6.4%*	

DDOU/DDMT
NPV: $ -241 M
SS: $ 22 M

Option 3d

ICP Close: DISC (IPE stays)
Stand-Alone Close: DDOU, DDMT
Collocated Close: DDRT, DDLP
Depot Realign: DDCO

	NSNs	PRs	SALES
DCSC	1.67M+	33%	27%
DGSC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Capacity w/o Warehouses: -20M ACF
ICP Risk: Moderate

	SS	NPV
ICP	28M	-348M
Depot	88M	-859M
Total	116M	-1207M
% diff. from highest NPV	*7.7%*	

DDOU/DDMT
NPV: $ -241 M
SS: $ 22 M

Option 4a

ICP Close: DGSC
Stand-Alone Close: DDOU, DDRV
Collocated Close: DDRT, DDLP
Depot Realign: DDCO

	NSNs	PRs	SALES
DCSC	1.67M+	33%	27%
DISC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Capacity w/o Warehouses: -22M ACF
ICP Risk: Moderate

	SS	NPV
ICP	38M	-403M
Depot	85M	-840M
Total	123M	-1244M
% diff. from highest NPV	*4.8%*	

DDOU/DDRV
NPV: $ -188 M
SS: $ 17 M

CLOSING 1 ICP

Each of These Options PARTIALLY Supports Supply and FULLY Supports Distribution Concepts of Operations

Option 4b

ICP Close: DGSC
Stand-Alone Close: DDMT, DDRV
Collocated Close: DDRT, DDLP
Depot Realign: DDCO

	NSNs	PRs	SALES
DCSC	1.67M+	33%	27%
DISC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Capacity w/o Warehouses: -19M ACF
ICP Risk: Moderate

	SS	NPV
ICP	38M	-403M
Depot	88M	-904M
Total	125M	-1307M
% diff. from highest NPV	*0%*	

DDMT/DDRV
NPV: $ -123 M
SS: $ 11 M

Option 4d

ICP Close: DGSC (ICP only)
Stand-Alone Close: DDOU, DDMT
Collocated Close: DDRT, DDLP
Depot Realign: DDCO

	NSNs	PRs	SALES
DCSC	1.67M+	33%	27%
DGSC	1.48M+	32%	28%
DPSC	.38M	35%	45%

Capacity w/o Warehouses: -20M ACF
ICP Risk: Moderate

	SS	NPV
ICP	22M	-230M
Depot	88M	-859M
Total	109M	-1089M
% diff. from highest NPV	*16.7%*	

DDOU/DDMT
NPV: $ -241 M
SS: $ 22 M

Document Separator

DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

IN REPLY REFER TO CAAJ(BRAC)

CLOSE HOLD

9 MAR 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) 95 Executive Group (BRACEG) Meeting - 15 February 1995

I. PURPOSE: To review the proposed relocation of the Defense Contract Management District (DCMD) West (enclosure 2). To provide the BRACEG assessments associated with DoD Selection Criteria 6 - economic impact, Criteria 7 - ability of potential receiving communities infrastructure to support forces, missions, and personnel, and Criteria 8- environmental impact as it relates to our recommended closure/realignment options (also included in enclosure 2). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. Three scenarios were presented to the BRACEG for comparative purposes relating to the relocation of DCMD HQ West. This redirect action is required in part because the Navy has added the Naval Shipyard, Long Beach, to its list of major base closures. The inability of Navy to trade land on the base for a commercial building or land with Port Authority/City of Long Beach due to impact of the President's Five Point Revitalization Plan is also a factor.

1. Relocate all components of DCMD West HQ to a purchased office building at Long Beach.

2. Relocate all components of DCMD West HQ to a purchased building at Long Beach and the collocated Defense Contract Management Office (DCMO) to available administrative space at the Los Angeles Air Force Station (AFS).

3. Relocate all components of DCMD West, except HQ Human Resources personnel, to a purchased building at Long Beach and relocate the collocated DCMO, plus DCMD West HQ Human Resources personnel, to available administrative space at Los Angeles AFS.

There was discussion concerning the feasibility of moving the Human Resource component with the DCMD HQ to Long Beach. Consensus was that the idea could be pursued and tested outside of BRAC. However, the Agency needs time to study the

idea further. Therefore, it was agreed that Option 2 which realigns DCMD HQ, including Human Resources personnel to Long Beach was the best option. DCMD West should pursue moving the collocated DCMO onto Los Angeles AFS; however, it should be accomplished outside of BRAC.

B. An environmental evaluation at each losing and gaining activity indicated that there were no significant environmental issues that would overturn the recommendations being made.

1. An environmental assessment will need to be accomplished at the DCMD West Long Beach location, once selected. The recommendation to disestablish DCMDS will have negligible impact on DCMDN and DCMDW.

2. For Stand-Alone and Collocated Depots being closed (the Defense Distribution Depot Memphis (DDMT), Defense Distribution Depot Ogden (DDOU), Defense Distribution Depot Letterkenny (DDLP), and the Defense Distribution Depot Red River (DDRT)) compliance costs at receiving locations may increase due to the new mission support requirements.

3. Although there are no environmental issues that preclude closing DDMT and DDOU, the clean up of the Installation Restoration Program (IRP) sites at these locations will require working out the environmental responsibilities associated with the closure with the Army (the owner of the property). Both locations have been designated as National Priority List Sites and may require lengthy cleanup periods. However, our facilities at DDOU and DDMT should not be impacted by the cleanup effort. BRAC costs for cleanup may be extensive.

4. The realignment of DISC personnel to DPSC will require no physical movement of personnel; therefore, there will be no environmental impact. The realignment of DISC personnel to DGSC will result in negligible environmental impact; however, DGSC has a non-mandatory air quality program and the new personnel resettling will be subject to the new program.

C. The DLA economic impact assessment for communities was reviewed. The assessment was accomplished using a model provided by DoD. It measures total potential job changes in the economic area (including direct and indirect) and the total potential job change as a percent of the total employment in the area. A summary of this assessment is at enclosure 3. Only a few of our recommendations--DDLP (1.2 percent), DDRT (2.7 percent)--had over a 1 percent negative impact in the percentage of area jobs. The total

SUBJECT: Summary of Base Realignment and Closure (BRAC) 95 Executive Group (BRACEG) Meeting - 15 February 1995

DoD cumulative economic impact was also reviewed. The BRACEG did not feel that either the DLA or the DoD cumulative economic impacts were large enough to require a change of any of our recommendations.

D. The impact on the receiving communities' infrastructure was reviewed. Four showstopper areas were highlighted: financial, housing, utilities, and staffing. A "worst case" approach was used to determine the number of incoming people. It was assumed that 100 percent of employees at the losing activity would move to the new location with their dependents. In each instance, it was determined that each receiving community could satisfactorily accommodate the additional forces, missions, and personnel.

III. DECISIONS REACHED:

A. Relocate DCMD West HQ to Long Beach and purchase a building, if most cost-effective. This is a redirect of a BRAC 93 action.

B. Proceed with all recommendations previously agreed upon based on the minimal environmental, economic, and community impacts that are expected.

IV. FOLLOW-UP ACTIONS:

A. Hand-carry a summary of DoD cumulative economic impacts to the BRACEG members--CAAJ(BRAC).

B. Review with GAO environmental representatives our environmental impact assessment analysis--CAAJ(BRAC).

3 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

15 FEBRUARY 1995
0800-0950

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	RADM Vincent
AQC	Mr. Brunk
AQP	Col Wilson
CAI	Ms. Gallo
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMDI	COL McKenna
CAAG	Mr. McGinty
CAAV	CAPT Leeder
CAAE	Mr. Reitman

GAO Representative-Mr. Perkins
DoDIG Representative-Mr. Padgett

BRAC 95

EXECUTIVE GROUP MEETING

15 FEBRUARY 1995

Close Hold

Purpose

- To Review the Analysis of Criteria 6, 7, and 8 used in BRAC 95 Option 3D.

- To Review the Proposed Relocation of Defense Contract Management District West Headquarters.

Close Hold

AGENDA

OPTION 3D

- Environmental Impact
- Economic Impact
- Community Infrastructure
- DCMDW Headquarters Location

Close Hold

RECOMMENDATIONS

- The Economic, Environmental, and Community Infrastructure Impact Analysis be approved.
- No Changes to BRAC 95 Option 3D as approved by VADM Straw.
- Determine a Relocation Scenario for DCMDW Headquarters

Close Hold

The Environmental Impact

(DoD BRAC Selection Criteria #8)

Presented By:
Michele Santoro

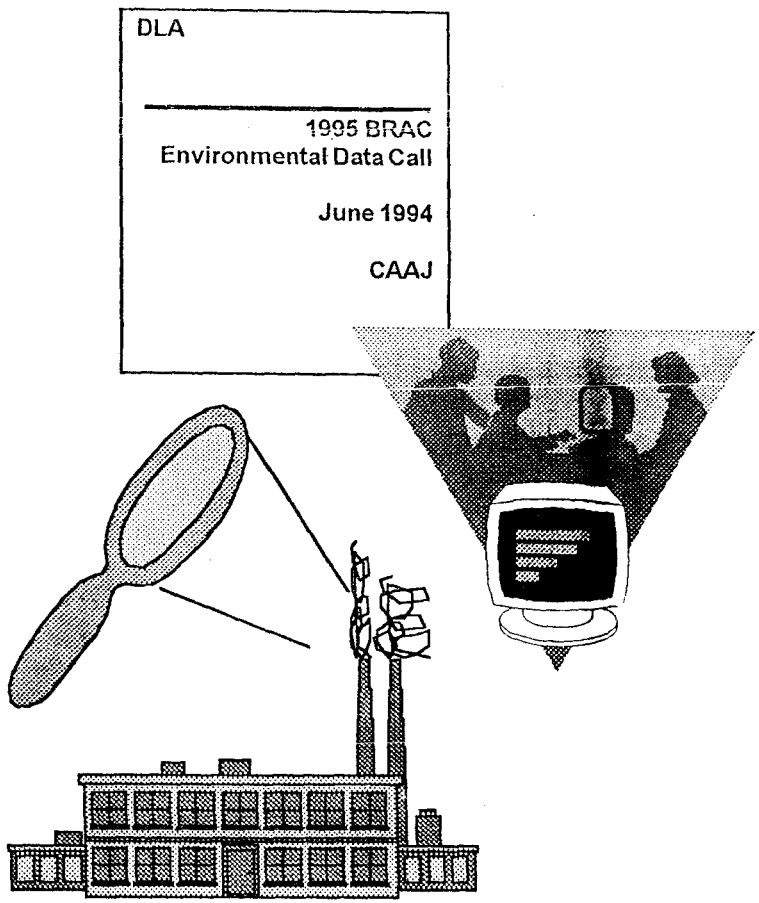
Close Hold

The Environmental Impact

- Process Overview
- Environmental Impact Assessments
  - » Defense Contract Management Commands
  - » Inventory Control Points
  - » Collocated Depots
  - » Stand-Alone Depots

Assessment Process

- Develop Comprehensive Environmental Data Call
- Develop User-Friendly Database
- Analyze Certified Data Calls and Input Responses into Database
- Identify Possible Environmental Constraints Associated with Each Activity



Assessment Process

Consistent with Policy Memo 3, the DLA BRAC '95 Environmental Data Call addressed the following environmental program areas:

- Comprehensive Environmental Response Compensation and Liability Act (CERCLA)
- Resource Conservation and Recovery Act (RCRA)
  - » Subtitle C: Hazardous Waste
  - » Subtitle D: Solid Waste
  - » Subtitle I: Underground Storage Tanks (USTs)
- Natural Resources
  - » Wetlands and Sensitive Habitats
  - » Threatened and Endangered Species
  - » Farmlands and Forested Areas
  - » Historical and Cultural Resources
  - » Mineral and Energy
- Asbestos/Radon/PCBs/Lead-Based Paint
- Air Quality
- Water Quality*
  - » Groundwater/Potable Water
  - » Surface Water
  - » Wastewater

** Additions to the list of attributes specified in OSD guidance.*

Assessment Process

DLA Developed the BRAC '95 Database, Which Acted as a:

- Repository for Certified Environmental Data Call Information
- BRAC '95 Analysis Tool
  - » Produced Reports
  - » Ran Queries
- User-Friendly System

Assessment Process

DLA conducted a comprehensive analysis of the environmental considerations present at each installation.

We reviewed each Data Call question and assessed its impact on the potential BRAC actions for each installation.

Defense Contract Management Districts (DCMDs)

Environmental Site Summary

Activity	IRP Sites	TSDF	Wetlands/ Sensitive Habitats	100-Year Floodplain	Threatened/ Endangered Species	Farmlands/ Forested Areas	Historic/Cultural Resources	Minerals/Energy Resources	Asbestos	PCB Equipment	Lead-Based Paint	Air Quality Considerations	Water Quality Considerations
DCMDS	✓								✓				
DCMDN													
DCMDW												✓	
DCMCI	✓												

Close Hold

Document Separator

DCMD BRAC Actions

Environmental Impacts

BRAC Receiver	Hazardous Waste	Solid Waste	Wetlands/ Sensitive Habitats	Threatened/ Endangered Species	Air Quality	Groundwater/ Potable Water	Surface Water	Wastewater	Compliance Cost
DCMDW					✓				
DCMDN		✓			✓			✓	
DLA HQ		✓			✓			✓	

The recommended disestablishment of DCMDS and realignment of DCMCI will have a negligible impact on the environment due to the small number of personnel resettling.

Inventory Control Points (ICPs)

Environmental Site Summary

Activity	IRP Sites	TSDF	Wetlands/ Sensitive Habitats	100-Year Floodplain	Threatened/ Endangered Species	Farmlands/ Forested Areas	Historic/Cultural Resources	Minerals/Energy Resources	Asbestos	PCB Equipment	Lead-Based Paint	Air Quality Considerations	Water Quality Considerations
DCSC	✓	✓							✓		✓		
DFSC			✓	✓	✓		✓						
DGSC	✓	✓	✓	✓			✓		✓	✓	✓		
DISC									✓	✓	✓	✓	
DPSC									✓	✓	✓	✓	

ICP BRAC Actions

Environmental Impacts

BRAC Receivers	Hazardous Waste	Solid Waste	Wetlands/ Sensitive Habitats	Threatened/ Endangered Species	Air Quality	Groundwater/ Potable Water	Surface Water	Wastewater	Compliance Cost
DGSC		✓			✓			✓	
DPSC									

The recommendation to close DISC will have a negligible impact on the environment due to the small numbers of personnel resettling in each area.

Close Hold

Collocated Depots - DDRE

Environmental Site Summary

Activity	IRP Sites	TSDF	Wetlands/ Sensitive Habitats	100-Year Floodplain	Threatened/ Endangered Species	Farmlands/ Forested Areas	Historic/Cultural Resources	Minerals/Energy Resources	Asbestos	PCB Equipment	Lead-Based Paint	Air Quality Considerations	Water Quality Considerations
DDAA	✓		✓		✓	✓	✓		✓	✓	✓		
DDAG	✓		✓						✓				
DDCN	✓	✓	✓	✓	✓	✓	✓			✓			
DDJF*	✓	✓	✓	✓	✓		✓		✓				✓
DDLP	✓	✓	✓		✓	✓	✓		✓	✓			
DDNV			✓	✓			✓		✓			✓	
DDTP	✓		✓	✓	✓	✓			✓		✓		
DDWG	✓		✓	✓	✓		✓		✓	✓			

**DDJF includes Jacksonville and Mayport.*

Close Hold

Collocated Depots - DDRW

Environmental Site Summary

Activity	IRP Sites	TSDF	Wetlands/ Sensitive Habitats	100-Year Floodplain	Threatened/ Endangered Species	Farmlands/ Forested Areas	Historic/Cultural Resources	Minerals/Energy Resources	Asbestos	PCB Equipment	Lead-Based Paint	Air Quality Considerations	Water Quality Considerations
DDBC	✓								✓				✓
DDCT	✓						✓	✓					
DDDC*	✓	✓	✓	✓	✓		✓	✓	✓	✓		✓	✓
DDHU	✓	✓	✓				✓		✓				
DDMC	✓	✓	✓	✓	✓		✓		✓	✓		✓	
DDOO	✓	✓	✓	✓	✓	✓	✓		✓	✓			
DDPW	✓								✓				
DDRT	✓		✓			✓			✓				
DDST	✓	✓	✓	✓			✓		✓				

*DDDC includes North Island, Naval Station, Long Beach, and Broadway.

Close Hold

Stand-Alone Depots

Environmental Site Summary

Activity	IRP Sites	TSDF	Wetlands/ Sensitive Habitats	100-Year Floodplain	Threatened/ Endangered Species	Farmlands/ Forested Areas	Historic/Cultural Resources	Minerals/Energy Resources	Asbestos	PCB Equipment	Lead-Based Paint	Air Quality Considerations	Water Quality Considerations
DDCO	✓								✓				
DDJC*	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	
DDMT	✓	✓							✓	✓			
DDOU	✓	✓	✓		✓				✓			✓	
DDRV	✓		✓	✓			✓		✓	✓		✓	
DDSP*	✓	✓	✓	✓			✓		✓				

** DDJC includes Sharpe, Tracy, and Rough and Ready; DDSP includes Mechanicsburg and New Cumberland.*

Close Hold

Distribution Depot BRAC Actions

Environmental Impacts

BRAC Receiver	Hazardous Waste	Solid Waste	Wetlands/ Sensitive Habitats	Threatened/ Endangered Species	Air Quality	Groundwater/ Potable Water	Surface Water	Wastewater	Compliance Cost
DDJC	✓	✓			✓			✓	✓
DDSP	✓	✓			✓			✓	✓
DDAA	✓	✓			✓			✓	✓
DGSC	✓	✓			✓			✓	✓
DDRE		✓			✓			✓	
DDRW		✓			✓			✓	
DRMS HQ		✓			✓			✓	
Other	✓	✓			✓			✓	✓

The impacts identified do not inhibit the recommendations from going forth.

Close Hold

Environmental Impact Assessment Results

None of the Impacts Discussed Require the Overturning of any of the recommendations made by Admiral Straw.

Economic Impact Assessment

- Fulfills the sixth criterion

  "The economic impact on communities"

- DoD measures

  » Total potential job change in the economic area

  » Total potential job change as a % of total employment in the area

As of: 16:42 05 February 1995

Economic Impact Data

Activity: DEFENSE CONTRACT MANAGEMENT DISTRICT SOUTH
Economic Area: Atlanta, GA MSA

Impact of Proposed BRAC-95 Action at DEFENSE CONTRACT MANAGEMENT DISTRICT SO

Total Population of Atlanta, GA MSA (1992):	**3,143,000**
Total Employment of Atlanta, GA MSA, BEA (1992):	**1,923,937**
Total Personal Income of Atlanta, GA MSA (1992 actual):	**$68,667,765,000**
BRAC 95 Total Direct and Indirect Job Change:	**(275)**
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	**0.0%**

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	(3)	0	0	0	(3)
	CIV	0	0	0	0	(40)	0	0	0	(40)
Other Jobs:	MIL	0	0	0	0	(2)	0	0	0	(2)
	CIV	0	0	0	0	(124)	0	0	0	(124)

BRAC 95 Direct Job Change Summary at DEFENSE CONTRACT MANAGEMENT DISTRICT SOUTH:

	MIL	0	0	0	0	(5)	0	0	0	(5)
	CIV	0	0	0	0	(164)	0	0	0	(164)
	TO	0	0	0	0	(169)	0	0	0	(169)

Indirect Job Change: (106)

Total Direct and Indirect Job Change: (275)

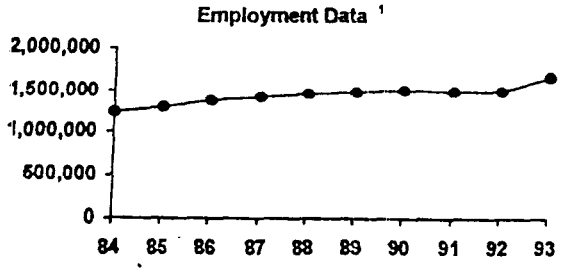
Other Pending BRAC Actions at DEFENSE CONTRACT MANAGEMENT DISTRICT SOUTH (Previous Round

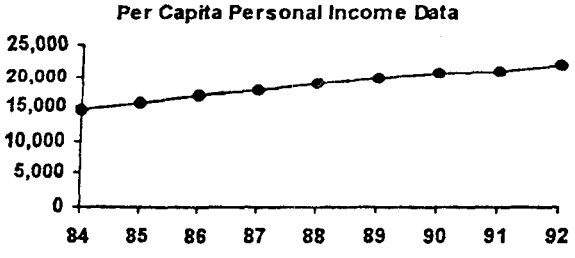
MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

Atlanta, GA MSA Profile:

Civilian Employment, BLS (1993): 1,681,250

Average Per Capita Income (1992): $21,849





Annualized Change in Civilian Employment (1984-1993

Employment:	50,456
Percentage:	3.6%
U.S. Average Change:	1.5%

Annualized Change in Per Capita Personal Income (1984-1992

Dollars:	$914
Percentage:	5.2%
U.S. Average Change:	5.3%

Unemployment Rates for Atlanta, GA MSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	4.9%	5.1%	4.7%	4.7%	5.2%	5.2%	5.2%	4.8%	6.6%	5.2%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

1 Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

As of: 16:42 05 February 1995

Economic Impact Data

Activity: DEFENSE CONTRACT MANAGEMENT DISTRIC
Economic Area: Atlanta, GA MSA

Cumulative BRAC Impacts Affecting Atlanta, GA MSA:

Cumulative Total Direct and Indirect Job Change:	**(77)**
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ	**0.0%**

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding DEFENSE CONTRACT MANAGEMENT DISTRICT SOUTH)										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding DEFENSE CONTRACT MANAGEMENT DISTRICT SOUTH)										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	123	0	8	0	0	0	0	0	131
	CIV	0	0	1	0	0	0	0	0	1
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Cumulative Direct Job Change in Atlanta, GA MSA Statistical Area (Including DEFENSE CONTRACT MANAGEMENT DISTRICT SOUTH)										
	MIL	123	0	8	0	(5)	0	0	0	126
	CIV	0	0	1	0	(164)	0	0	0	(163)
	TO	123	0	9	0	(169)	0	0	0	(37)

Cumulative Indirect Job Change:	(40)
Cumulative Total Direct and Indirect Job Change:	(77)

ECONOMIC IMPACT MODEL OUTPUT

Option: 3D, DCMC Movements

Site	Direct Change	Indirect Change	Total Change	Percent Impact
DCMCI	-85	-45	-130	0.0
DCMDN	21	13	34	0.0
DCMDS	-169	-106	-275	0.0
DCMDW	22	14	36	0.0
DCMC	52	96	148	0.0

Close Hold

ECONOMIC IMPACT MODEL OUTPUT

Option: 3D, ICP Movements

Site	Direct Change	Indirect Change	Total Change	Percent Impact
DCSC	-358	-623	-981	-0.1
DGSC	359	558	917	0.2
DISC	-385	-813	-1198	0.0

Close Hold

ECONOMIC IMPACT MODEL OUTPUT

Option: 3D, Depot/Other Movements

Site	Direct Change	Indirect Change	Total Change	Percent Impact
DDAA	539	503	1042	1.7
DDCO	-365	-632	-997	-0.1
DDLP	-378	-370	-748	-1.2
DDMT	-1300	-2049	-3349	-0.6
DDOU	-1113	-1834	-2947	-0.4
DDRT	-821	-781	-1602	-2.7
DDSP	297	163	460	0.1
DDJC	213	117	330	0.2
DDRE	89	115	204	0.1
DDRW	291	387	678	0.3
DRMS HQ	97	42	139	0.2

Close Hold

DoD BRAC Selection Criteria

Impacts:

7. The ability of both the existing and potential receiving communities' infrastructure to support forces, missions, and personnel.

AGENDA

- Review receiver community infrastructure and quality of life data
- Determine if any impediments exist

	Financial	Housing	Utilities	Staffing
Anniston	no GOB Rev: Aaa (Calhoun Cty)	Y	Y	Y
San Joaquin	GOB: Aa	Y	Y	Y
Susquehanna	no GOB Rev: A (New Cumb) Aaa (York Cty) Aaa (Mech)	Y	Y	Y
Richmond	GOB: Aaa	Y	Y	Y
Battle Creek	GOB: A1	Y	Y	Y
Ft. Belvoir	GOB: Aaa	Y	Y	Y
Los Angeles	GOB: Aa1	Y	Y	Y
Boston	GOB: A	Y	Y	Y

RECOMMENDATIONS

- Receiver communities can support recommended increases to forces, missions, and personnel

Scenario:	Move all DCMDW HQ to Long Beach DCMD 63C	DCMDW HQ to Long Beach and *DCMO to LA AFS* DCMD 65	DCMDW HQ less H.R. to Long Beach & *HQ H.R. plus DCMO to LA AFS* DCMD 66
Start Year	1996	1996	1996
End Year	1999	1999	1999
ROI Year	Immediate	2000	2000
NPV (20 Yrs) $M	-51.2	-47.7	-36.0
Steady State Savings ($M)(Yr	4.2 (00)	4.2 (00)	3.2
BOS/COMM ($M)	0.1	0.1	0.1
RPMA ($M)	4.1	4.1	3.1
Personnel- Civ&Mil ($M)	0.0	0.0	0.0
POM Change	-34	-34	-34
Military Change	0	0	0
Civilian Change	0	0	0
Military Realigned	-15	-17	-17
Civilian Realigned	-238	-324	-324
One-time Costs ($M)	10.3	13.4	13.0
Construction	1.3	2.7	3.4
Personnel	0.0	0.0	0.0
Civ RIF	0.0	0.0	0.0
New Hires	0.0	0.0	0.0
Unemployment	0.0	0.0	0.0
Overhead	3.9	5.0	5.0
Moving	0.0	0.0	0.0
Civilian	0.0	0.0	0.0
PPS	0.0	0.0	0.0
Freight	0.0	0.0	0.0
Other	5.3	5.7	4.6
HAP/RSE	0	0	0
1 Time Unique	5.3	5.7	4.6

Close Hold

Economic Area	BRAC 95 Installation	Military Dept.	BRAC 95 Jobs Direct	Indirect	Total	BRAC 95 Percent of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percent of Area Jobs
Essex, Middlesex, Suffolk, Plymouth, Norfolk Counties, MA	Defense Contract Mgmt Dist - Northeast	DLA	21	13	34	0.0%		
	Hanscom AFB	Air Force	591	1,235	1,826	0.1%		
	USA Natick Research & Development Ctr	Army	162	338	500	0.0%		
	NAS South Weymouth	Navy	(960)	(518)	(1,478)	(0.1%)		
		Total			882	0.0%	(1,494)	0.1%
Anniston, AL	Defense Distribution Depot Anniston	DLA	539	503	1,042	1.7%		
	Anniston Army Depot	Army	501	450	951	1.5%		
	Fort McClellan	Army	(8,536)	(2,184)	(10,720)	(17.3%)		
		Total			(8,727)	(14.1%)	(9,118)	(14.7%)
Atlanta, GA	Defense Contract Mgmt District - South	DLA	(169)	(106)	(275)	0.0%		
	Dobbins AFB	Air Force	58	37	95	0.0%		
	NAS Atlanta	Navy	326	164	490	0.0%		
		Total			310	0.0%	508	0.0%
Calhoun County, MI	Defense Reutilization & Marketing Service	DLA	97	42	139	0.2%		
		Total			139	0.2%	139	0.2%
Columbus, OH	Defense Construction Supply Center	DLA	(358)	(623)	(981)	(0.1%)		
	Defense Distribution Depot Columbus	DLA	(365)	(632)	(997)	(0.1%)		
		Total			(1,978)	(0.2%)	(1,181)	(0.1%)
Dayton-Springfield, OH	Defense Contract Mgmt Command Int'l	DLA	(85)	(45)	(130)	0.0%		
	Wright-Patterson AFB	Air Force	2,548	2,477	5,025	0.9%		
		Total			4,895	0.9%	1,272	0.2%
Franklin County, PA	Defense Distribution Depot Letterkenny	DLA	(378)	(370)	(748)	(1.2%)		
	Letterkenny Army Depot	Army	(2,554)	(2,491)	(5,045)	(8.1%)		
		Total			(5,793)	(9.3%)	(6,190)	(10.0%)

Economic Area	BRAC 95 Installation	Military Dept.	BRAC 95 Jobs Direct	Indirect	Total	BRAC 95 Percent of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percent of Area Jobs
Harrisburg-Lebanon-Carlisle, PA	Defense Distribution Depot Susquehanna (New Cumberland Facility)	DLA	297	163	460	0.1%		
	Fort Indiantown Gap	Army	(521)	(268)	(789)	(0.2%)		
		Total			(329)	(0.1%)	387	0.1%
Los Angeles-Long Beach, CA	Defense Contract Mgmt District - West	DLA	22	14	36	0.0%		
	NRC Pomona	Navy	(10)	(5)	(15)	0.0%		
	NSY Long Beach	Navy	(4,126)	(9,467)	(13,593)	(0.3%)		
	SUPSHIP Long Beach	Navy	(19)	(11)	(30)	0.0%		
		Total			(13,602)	(0.3%)	(20,298)	(0.4%)
Memphis, TN-AR-MS	Defense Distribution Depot Memphis	DLA	(1,300)	(2,049)	(3,349)	(0.6%)		
	Bureau of Personnel (IN)	Navy	526	301	827	0.1%		
		Total			(2,522)	(0.4%)	(9,030)	(1.5%)
Philadelphia, PA-NJ	Defense Industrial Supply Center	DLA	(385)	(813)	(1,198)	0.0%		
	Fort Dix	Army	(739)	(425)	(1,164)	0.0%		
	NAESU Philadelphia	Navy	(90)	(55)	(145)	0.0%		
	Naval Air Technical Services Facility	Navy	(227)	(488)	(715)	0.0%		
	NAWCAD Warminster	Navy	(348)	(732)	(1,080)	0.0%		
	NSWC Philadelphia	Navy	261	569	830	0.0%		
		Total			(3,472)	(0.1%)	(31,744)	(1.2%)
Richmond-Petersburg, VA	Defense General Supply Center	DLA	359	558	917	0.2%		
	Fort Lee	Army	(205)	(116)	(321)	(0.1%)		
		Total			596	0.1%	610	0.1%
Salt Lake City-Ogden, UT	Defense Distribution Depot Ogden	DLA	(1,113)	(1,834)	(2,947)	(0.4%)		
		Total			(2,947)	(0.4%)	(2,947)	(0.4%)

Economic Area	BRAC 95 Installation	Military Dept.	BRAC 95 Jobs Direct	Indirect	Total	BRAC 95 Percent of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percent of Area Jobs
Stockton-Lodi, CA	Defense Distribution Region West	DLA	291	367	678	0.3%		
	Def Dist Depot San Joaquin (Tracy)	DLA	213	117	330	0.2%		
	NAVCOMMSTA Stockton	Navy	(7)	(3)	(10)	0.0%		
		Total			998	0.5%	1,328	0.6%
Texarkana, TX-AR	Defense Distribution Depot Red River	DLA	(821)	(781)	(1,602)	(2.7%)		
	Lone Star Army Ammunition Plant	Army	510	709	1,219	2.0%		
	Red River Army Depot	Army	(2,901)	(2,753)	(5,654)	(9.5%)		
		Total			(6,037)	(10.1%)	(4,583)	(7.7%)
Washington, DC-MD-VA-WV	Defense Logistics Agency HQ	DLA	52	96	148	0.0%		
	Fort Detrick	Army	927	505	1,432	0.0%		
	Walter Reed Army Medical Center	Army	193	96	289	0.0%		
	NATNAVMEDCEN Bethesda	Navy	(146)	(80)	(226)	0.0%		
	Naval Research Laboratory	Navy	32	16	48	0.0%		
	NDW Washington	Navy	(1,133)	(688)	(1,821)	(0.1%)		
	NSWC Carderock	Navy	20	42	62	0.0%		
	NSWC White Oak	Navy	(202)	(444)	(646)	0.0%		
		Total			(714)	0.0%	(16,821)	(0.6%)
York, PA	Defense Distribution Region East	DLA	89	115	204	0.1%		
		Total			204	0.1%	204	0.1%

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE
3300 DEFENSE PENTAGON
WASHINGTON, DC 20301-3300

IOMIC SECURITY

12 FEB 1995

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
DIRECTOR, DEFENSE LOGISTICS AGENCY

Subject: Cumulative Economic Impact for 1995 Base Closure and Realignment Preliminary Candidates (BRAC 95)

BRAC 95 Policy Memorandum Three, dated December 29, 1994, contains guidance for considering cumulative economic impact. The guidance calls for a review of BRAC 95 preliminary candidates and recommendations when more than one DoD Component proposes a BRAC action in the same economic area. Such a review is necessary because DoD Components could not be aware of the other Components' candidates when they were developing their own recommendations. This review will therefore enable DoD Components to consider the cumulative economic impact of all BRAC 95 actions.

Attachment A contains a listing of BRAC 95 preliminary candidates sorted by economic area. This list does not include actions that result in relocations within the same economic area because such relocations do not have any BRAC economic impact. Also, some preliminary candidates redirect personnel to an installation that is different from the one originally required by a prior-round BRAC decision. The attached list does not include losses ("outs") for such "redirects" when doing so would remove jobs from economic areas that were never actually there.

Please review your BRAC 95 candidates considering the cumulative economic impact detailed in Attachment A. Policy Memorandum Three provides guidance for conducting this review, noting that it must consider all eight final decision criteria, not just economic impact.

Please conduct this review and report its results to me by the close of business on Monday, February 13, 1995. Your response should detail any changes in your preliminary candidates or note that the review did not result in any changes.

Robert E. Bayer
Chairman, Joint Cross-Service Group on Economic Impact

Attachment

Cumulative Economic Impact Table

2/13/95

Economic Area	BRAC 95 Installations	Military Dept.	BRAC 95 Direct Jobs	BRAC 95 Indirect Jobs	BRAC 95 Total Jobs	BRAC 95 Percentage of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percentage of Area Jobs
*Allegheny, Fayette, Washington, & Westmoreland Counties, PA	GREATER PITTSBURGH RESERVE BASE	Air Force	(387)	(244)	(631)	(0.1%)		
	C. KELLY SUPPORT	Army	(121)	(77)	(198)	0.0%		
		Total			(829)	(0.1%)	(829)	(0.1%)
*Essex, Middlesex, Suffolk, Plymouth, Norfolk Counties, MA	HANSCOM AFB	Air Force	591	1,235	1,826	0.1%		
	USA NATICK RESEARCH & DEVELOPMENT CENTER	Army	162	338	500	0.0%		
	NORTHEAST	DLA	21	13	34	0.0%		
	NAS SOUTH WEYMOUTH	Navy	(960)	(518)	(1,478)	(0.1%)		
		Total			882	0.0%	(1,494)	(0.1%)
*Madison County, AL	REDSTONE ARSENAL	Army	2,555	1,106	3,661	2.2%		
	NRC HUNTSVILLE	Navy	(19)	(7)	(26)	0.0%		
		Total			3,635	2.2%	4,543	2.7%
*Orange, Osceola, & Seminole Counties, FL	NAWC TRNG SYS DIV ORLANDO	Navy	53	83	136	0.0%		
	NRLUWSREFDET	Navy	(109)	(183)	(292)	0.0%		
		Total			(156)	0.0%	(13,099)	(1.9%)
Agana, Guam	ANDERSON AFB	Navy	(1,283)	(373)	(1,656)	(2.5%)		
	FISC GUAM	Navy	(413)	(167)	(580)	(0.9%)		
	NAVMAG GUAM	Navy	0	0	0	0.0%		
	NAVSTA GUAM	Navy	(2,421)	(938)	(3,359)	(5.0%)		
	NCTAMS WESTPAC	Navy	0	0	0	0.0%		
	SHIPREPFAC GUAM	Navy	(663)	(658)	(1,321)	(2.0%)		
		Total			(6,916)	(10.4%)	(7,116)	(10.7%)
Anniston, AL MSA	ANNISTON ARMY DEPOT	Army	501	450	951	1.5%		
	FORT MCCLELLAN	Army	(8,536)	(2,184)	(10,720)	(17.3%)		
	DEFENSE DISTRIBUTION DEPOT ANNISTON	DLA	539	503	1,042	1.7%		
		Total			(8,727)	(14.1%)	(9,118)	(14.7%)

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ATTACHMENT A

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Cumulative Economic Impact Table

2/13/95

Economic Area	BRAC 95 Installations	Military Dept.	BRAC 95 Direct Jobs	BRAC 95 Indirect Jobs	BRAC 95 Total Jobs	BRAC 95 Percentage of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percentage of Area Jobs
Atlanta, GA MSA	DOBBINS ARB	Air Force	58	37	95	0.0%		
	SOUTH	DLA	(169)	(106)	(275)	0.0% ✓		
	NAS ATLANTA	Navy	326	164	490	0.0%		
		Total			310	0.0%	508	0.0%
Bakersfield, CA MSA	EDWARDS AFB	Air Force	3	1	4	0.0%		
	NAWC CHINA LAKE	Navy	302	402	704	0.3%		
		Total			708	0.3%	837	0.3%
Baltimore, MD PMSA	ABERDEEN PROVING GROUND	Army	175	318	493	0.0%		
	BALTIMORE PUBS	Army	(131)	(82)	(213)	0.0%		
	FORT MEADE	Army	(129)	(74)	(203)	0.0%		
	NSWC ANNAPOLIS	Navy	(522)	(990)	(1,512)	(0.1%)		
		Total			(1,435)	(0.1%)	(194)	0.0%
Bremerton, WA PMSA	NSY PUGET SOUND	Navy	46	20	66	0.1%		
	NUWC KEYPORT	Navy	64	(6)	58	0.1%		
		Total			124	0.1%	7,629	7.3%
Charleston-North Charleston, SC MSA	FISC CHARLESTON	Navy	(8)	(4)	(12)	0.0%		
	NWWC CHARLESTON	Navy	(30)	(12)	(42)	0.0%		
	WPNSTA CHARLESTON	Navy	2,780	573	3,353	1.2%		
		Total			3,299	1.2%	(23,768)	(8.4%)
Colorado Springs, CO MSA	FALCON AFB	Air Force	521	246	767	0.3%		
	PETERSON AFB	Air Force	79	42	121	0.0%		
	FORT CARSON	Army	4,200	1,729	5,929	2.4%		
		Total			6,817	2.8%	8,372	3.4%
Columbus, OH MSA	DEFENSE CONSTRUCTION SUPPLY CENTER	DLA	(358)	(623)	(981)	(0.1%) ✓		
	DEFENSE DISTRIBUTION DEPOT COLUMBUS	DLA	(365)	(632)	(997)	(0.1%) ✓		
		Total			(1,978)	(0.2%)	(1,181)	(0.1%)

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Cumulative Economic Impact Table

2/13/95

Economic Area	BRAC 95 Installations	Military Dept.	BRAC 95 Direct Jobs	BRAC 95 Indirect Jobs	BRAC 95 Total Jobs	BRAC 95 Percentage of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percentage of Area Jobs
Dayton-Springfield, OH MSA	SPRINGFIELD BECKLEY MAP AGS	Air Force	0	0	0	0.0%		
	WRIGHT-PATTERSON AFB	Air Force	2,548	2,477	5,025	0.9%		
	DEFENSE CONTRACT MANAGEMENT COMMAND INTERNATIONAL	DLA	(85)	(45)	(130)	0.0% ✓		
		Total			4,895	0.9%	1,272	0.2%
Denver, CO PMSA	FITZSIMONS ARMY MEDICAL CENTER	Army	(2,903)	(1,586)	(4,489)	(0.4%)		
	LOWRY AFB	Air Force	(89)	(46)	(135)	0.0%		
		Total			(4,624)	(0.4%)	(8,833)	(0.8%)
Detroit, MI PMSA	SELFRIDGE AGB	Air Force	54	27	81	0.0%		
	DETROIT ARSENAL	Army	186	116	302	0.0%		
	DETROIT ARSENAL TANK PLANT	Army	0	0	0	0.0%		
	US ARMY GARRISON, SELFRIDGE	Army	(536)	(331)	(867)	0.0%		
		Total			(484)	0.0%	(447)	0.0%
Fort Worth-Arlington, TX PMSA	PLANT 4	Air Force	(5)	(4)	(9)	0.0%		
	JRB FT WORTH	Navy	7	4	11	0.0%		
		Total			2	0.0%	0	0.0%
Franklin County, PA	LETTERKENNY ARMY DEPOT	Army	(2,554)	(2,491)	(5,045)	(8.1%)		
	DEFENSE DISTRIBUTION DEPOT LETTERKENNY	DLA	(378)	(370)	(748)	(1.2%) ✓		
		Total			(5,793)	(9.3%)	(6,190)	(10.0%)
Harrisburg-Lebanon-Carlisle, PA MSA	FORT INDIANTOWN GAP	Army	(521)	(268)	(789)	(0.2%)		
	NEW CUMBERLAND FACILITY	DLA	297	163	460	0.1% ✓		
		Total			(329)	(0.1%)	387	0.1%
Honolulu, HI MSA	FORT SHAFTER	Army	102	42	144	0.0%		
	FISC PEARL HARBOR	Navy	0	0	0	0.0%		
	MCB KANEOHE BAY	Navy	546	224	770	0.1%		
	NAVMAG LUALUALEI	Navy	326	443	769	0.1%		
	NAVSTA PEARL HARBOR	Navy	794	399	1,193	0.2%		
		Total			2,876	0.5%	(1,761)	(0.3%)

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Cumulative Economic Impact Table

2/12/95

Economic Area	BRAC 95 Installations	Military Dept.	BRAC 95 Direct Jobs	BRAC 95 Indirect Jobs	BRAC 95 Total Jobs	BRAC 95 Percentage of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percentage of Area Jobs
Jacksonville, FL MSA	NADEP JACKSONVILLE	Navy	40	63	103	0.0%		
	NAS JACKSONVILLE	Navy	1,923	964	2,887	0.5%		
		Total			2,990	0.5%	(1,732)	(0.3%)
Jersey City, NJ PMSA	CAVEN POINT	Army	(3)	(1)	(4)	0.0%		
	MIL OCEAN TERMINAL-BAYONNE	Navy	(1,367)	(738)	(2,105)	(0.9%)		
		Total			(2,109)	(0.8%)	(2,089)	(0.8%)
Los Angeles-Long Beach, CA PMSA	DEFENSE CONTRACT MANAGEMENT DISTRICT WEST	DLA	22	14	36	0.0% ✓		
	NRC POMONA	Navy	(10)	(5)	(15)	0.0%		
	NSY LONG BEACH	Navy	(4,126)	(9,467)	(13,593)	(0.3%)		
	SUPSHIP LONG BEACH	Navy	(19)	(11)	(30)	0.0%		
		Total			(13,602)	(0.3%)	(20,298)	(0.4%)
Memphis, TN-AR-MS MSA	DEFENSE DISTRIBUTION DEPOT MEMPHIS	DLA	(1,300)	(2,049)	(3,349)	(0.6%) ✓		
	BUREAU OF PERSONNEL (IN)	Navy	526	301	827	0.1%		
		Total			(2,522)	(0.4%)	(9,030)	(1.5%)
Monmouth-Ocean, NJ PMSA	FORT MONMOUTH	Army	1,223	766	1,989	0.5%		
	NAWCAD LAKEHURST	Navy	(1,763)	(2,363)	(4,126)	(1.0%)		
	WPNSTA EARLE	Navy	25	42	67	0.0%		
		Total			(2,070)	(0.5%)	4,716	1.1%
New London-Norwich, CT NECMA	NUWC NEW LONDON	Navy	(627)	(738)	(1,365)	(1.0%)		
	SUBASE NEW LONDON	Navy	33	13	46	0.0%		
		Total			(1,319)	(0.9%)	(1,257)	(0.9%)
New Orleans, LA MSA	NAS NEW ORLEANS	Navy	2	1	3	0.0%		
	NAVSUPPACT NEW ORLEANS	Navy	(47)	(26)	(73)	0.0%		
	Total	Navy	(54)	(72)	(126)	0.0%		
		Total			(196)	0.0%	(183)	0.0%
New York, NY PMSA	FORT HAMILTON	Army	(49)	(31)	(80)	0.0%		
	FORT TOTTEN	Army	(43)	(26)	(69)	0.0%		
	NRC FORT WADSWORTH	Navy	(14)	(7)	(21)	0.0%		
		Total			(170)	0.0%	(3,093)	(0.1%)

CLOSE HOLD

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Cumulative Economic Impact Table

2/13/95

Economic Area	BRAC 95 Installations	Military Dept.	BRAC 95 Direct Jobs	BRAC 95 Indirect Jobs	BRAC 95 Total Jobs	BRAC 95 Percentage of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percentage of Area Jobs
Newport County, RI	NETC NEWPORT	Navy	532	86	618	1.3%		
	NUWC NEWPORT	Navy	562	489	1,051	2.2%		
		Total			1,669	3.4%	5,351	11.0%
Norfolk-Virginia Beach-Newport News, VA-NC MSA	NAS NORFOLK	Navy	(551)	(276)	(827)	(0.1%)		
	NAS OCEANA	Navy	3,409	1,590	4,999	0.6%		
	NAVMASSO	Navy	(21)	(29)	(50)	0.0%		
	NAVSTA NORFOLK	Navy	0	0	0	0.0%		
	NISE EAST DET NORFOLK	Navy	0	0	0	0.0%		
	NSY NORFOLK	Navy	230	393	623	0.1%		
		Total			4,745	0.6%	8,372	1.0%
Orange County, CA PMSA	NRC SANTA ANA	Navy	(14)	(7)	(21)	0.0%		
	WPNSTA SEAL BEACH	Navy	177	256	433	0.0%		
		Total			412	0.0%	(16,562)	(1.1%)
Panama City, FL MSA	TYNDALL AFB	Air Force	397	163	560	0.8%		
	NSWC PANAMA CITY	Navy	70	40	110	0.2%		
		Total			670	0.9%	1,253	1.7%
Pensacola, FL MSA	NAS PENSACOLA	Navy	493	157	650	0.4%		
	NAS WHITING FIELD	Navy	332	79	411	0.2%		
		Total			1,061	0.6%	3,738	2.2%
Philadelphia, PA-NJ PMSA	FORT DIX	Army	(739)	(425)	(1,164)	0.0%		
	DEFENSE INDUSTRIAL SUPPLY CENTER	DLA	(385)	(813)	(1,198)	0.0% ✓		
	DEEP WATER TEST FACILITY	Navy	0	0	0	0.0%		
	NAESU PHILADELPHIA	Navy	(90)	(55)	(145)	0.0%		
	NAVAL AIR TECHNICAL SERVICES FACILITY	Navy	(227)	(488)	(715)	0.0%		
	NAWCAD WARMINSTER	Navy	(348)	(732)	(1,080)	0.0%		
	NSWC PHILADELPHIA	Navy	261	569	830	0.0%		
	NSY PHILADELPHIA	Navy	0	0	0	0.0%		
		Total			(3,472)	(0.1%)	(31,744)	(1.2%)
Richmond-Petersburg, VA MSA	FORT LEE	Army	(205)	(116)	(321)	(0.1%)		
	DEFENSE GENERAL SUPPLY CENTER	DLA	359	558	917	0.2% ✓		
		Total			596	0.1%	610	0.1%

CLOSE HOLD

CLOSE HOLD

Cumulative Economic Impact Table

2/13/95

Economic Area	BRAC 95 Installations	Military Dept.	BRAC 95 Direct Jobs	BRAC 95 Indirect Jobs	BRAC 95 Total Jobs	BRAC 95 Percentage of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percentage of Area Jobs
Sacramento, CA PMSA	MCCLELLAN AFB	Air Force	318	433	751	0.1%		
	NORTH HIGHLANDS AGS	Air Force	0	0	0	0.0%		
		Total			751	0.1%	(880)	(0.1%)
San Antonio, TX MSA	BROOKS AFB	Air Force	(3,759)	(4,207)	(7,966)	(1.1%)		
	KELLY AFB	Air Force	(148)	(438)	(586)	(0.1%)		
	LACKLAND AFB	Air Force	270	84	354	0.0%		
	FORT SAM HOUSTON	Army	441	149	590	0.1%		
		Total			(7,608)	(1.0%)	(7,549)	(1.0%)
San Diego, CA MSA	FISC SAN DIEGO	Navy	18	11	29	0.0%		
	NADEP NORTH ISLAND	Navy	219	407	626	0.0%		
	NAS NORTH ISLAND	Navy	1,583	764	2,347	0.2%		
	NAVMEDCEN SAN DIEGO	Navy	137	73	210	0.0%		
	NAVSTA SAN DIEGO	Navy	197	65	262	0.0%		
	NCCOSC RDTAE SAN DIEGO	Navy	446	679	1,125	0.1%		
	NSE WEST SAN DIEGO	Navy	(58)	(110)	(168)	0.0%		
		Total			4,431	0.3%	19,457	1.4%
San Jose, CA PMSA	MOFFETT FIELD AGS	Air Force	(318)	(189)	(507)	(0.1%)		
	ONIZUKA AFB	Air Force	(955)	(530)	(1,485)	(0.1%)		
		Total			(1,992)	(0.2%)	(3,882)	(0.4%)
St. Louis, MO-IL MSA	AVSCOM / TROSCOM	Army	(4,716)	(2,939)	(7,655)	(0.5%)		
	CHARLES M. PRICE SUPPORT CENTER	Army	(225)	(138)	(363)	0.0%		
	ST LOUIS FUBS	Army	42	26	68	0.0%		
		Total			(7,950)	(0.6%)	(7,950)	(0.6%)
Stockton-Lodi, CA MSA	DEFENSE DISTRIBUTION REGION WEST	DLA	291	387	678	0.3% ✓		
	TRACY FACILITY	DLA	213	117	330	0.2% ✓		
	NAVCOMMSTA STOCKTON	Navy	(7)	(3)	(10)	0.0%		
		Total			998	0.5%	1,328	0.6%
Texarkana, TX-Texarkana, AR MSA	LONE STAR ARMY AMMUNITION PLANT	Army	510	709	1,219	2.0%		
	RED RIVER ARMY DEPOT	Army	(2,901)	(2,753)	(5,654)	(9.5%)		
	DEFENSE DISTRIBUTION DEPOT RED RIVER	DLA	(821)	(781)	(1,602)	(2.7%) ✓		
		Total			(6,037)	(10.1%)	(4,583)	(7.7%)

CLOSE HOLD

Cumulative Economic Impact Table

2/13/95

Economic Area	BRAC 95 Installations	Military Dept.	BRAC 95 Direct Jobs	BRAC 95 Indirect Jobs	BRAC 95 Total Jobs	BRAC 95 Percentage of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percentage of Area Jobs
Tooele County, UT	UTAH TEST AND TRAINING RANGE	Air Force	(104)	(54)	(158)	(1.3%)		
	DUGWAY PROVING GROUND	Army	(1,096)	(619)	(1,715)	(13.0%)		
		Total			(1,863)	(14.3%)	(4,825)	(36.6%)
Utica-Rome, NY MSA	GRIFFISS RESERVE AFB	Air Force	(150)	(66)	(216)	(0.1%)		
	ROME LABS	Air Force	(1,067)	(1,278)	(2,345)	(1.5%)		
		Total			(2,561)	(1.7%)	(9,631)	(6.2%)
Ventura, CA PMSA	CBC PORT HUENEME	Navy	2	1	3	0.0%		
	NSWC PORT HUENEME	Navy	116	163	279	0.1%		
		Total			282	0.1%	179	0.1%
Washington, DC-MD-VA-WV PMSA	BOLLING AFB	Air Force	0	0	0	0.0%		
	FORT DETRICK	Army	927	505	1,432	0.0%		
	WALTER REED ARMY MEDICAL CENTER	Army	193	96	289	0.0%		
	DEFENSE LOGISTICS AGENCY HQ	DLA	52	96	148	0.0%		
	NATNAVMEDCEN BETHESDA	Navy	(146)	(80)	(226)	0.0%		
	NAVAL RESEARCH LABORATORY	Navy	32	16	48	0.0%		
	NAVAL SEA SYSTEMS COMMAND (IN)	Navy	0	0	0	0.0%		
	NDW WASHINGTON	Navy	(1,133)	(688)	(1,821)	(0.1%)		
	NISMC	Navy	0	0	0	0.0%		
	NSWC CARDEROCK	Navy	20	42	62	0.0%		
	NSWC WHITE OAK	Navy	(202)	(444)	(646)	0.0%		
		Total			(714)	0.0%	(16,821)	(0.6%)

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DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100

CLOSE HOLD

IN REPLY REFER TO CAAJ(BRAC)

3 MAR 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 22 February 1995

I. PURPOSE: To formally present minor corrections to the Military Value and economic impact data to the BRACEG, and to review/discuss the near-term BRAC 95 schedule of events (enclosure 2). A list of attendees is attached at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. Changes/corrections in the Military Value points were briefed. These changes were the result of DoDIG and BRAC Working Group scrub of the data, and had been included in the final recommendation deliberations but not briefed. All changes were considered minor and accepted by the BRACEG.

B. Corrected cumulative economic impact numbers (primarily changes from the Office of the Secretary of Defense (OSD)) were reviewed.

C. A potential schedule of events/actions in relation to the 28 February 1995 public announcement by the Secretary of Defense was reviewed and discussed in detail.

1. It was agreed that DLA BRAC Detailed Analysis and Public Affairs information would be express mailed to the Primary Level Field Activities (PLFA) and Distribution Depot Commanders on 24 February 1995. The Commanders will be directed to handle the Detailed Analysis as an "Eyes Only" document until the Secretary of Defense has announced the DoD list.

2. A special briefing for the President and Executive Vice President of the DLA Council of AFGE Locals will be scheduled for the morning of 28 February 1995.

3. Early on the 28th of February 1995 Congressional representatives will be provided notification letters.

4. The Secretary of Defense news conference is scheduled for 1100 on 28 February 1995.

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 22 February 1995

D. The General Accounting Office (GAO) representative indicated some concerns with the draft report. The Chairman asked that the GAO concerns be addressed and resolved before the report is finalized.

III. DECISION REACHED: Military Values changes were accepted.

IV. FOLLOW-UP ACTIONS:

A. Document all Military Value point value changes with explanations--CAAJ(BRAC).

B. Federal Express to the PLFA and Distribution Depot Commanders copies of the DLA Detailed Analysis and Public Affairs information--CAAJ(BRAC).

C. Set up a briefing for the President and Executive Vice President of the DLA Council of AFGE Locals on BRAC 95 recommendations at 0900 on 28 February 1995--CAH.

D. Brief BRAC 95 recommendations to HQ DLA supervisors after the Secretary of Defense news conference on 28 February 1995--CAAJ(BRAC).

E. Provide the latest copy of the draft report to CA, CAH, and GC--CAAJ(BRAC).

F. Meet with GAO to resolve any concerns with the draft DLA Detailed Analysis prior to finalizing the report--CAAJ(BRAC).

G. Perform an audit at the Defense Distribution Depot Charleston and the Defense Distribution Depot Oakland, and compare BRAC 93 estimated closure costs versus actual closure costs--FO.

2 Encl

Cathy Ann Kelleher
for M. V. McMANAMAY
Team Chief
DLA BRAC

GARY S. THURBER
Deputy Director
(Corporate Administration)

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES

22 FEBRUARY 1995
1000-1120

ATTENDESS:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQC	Mr. Brunk
AQP	Col Wilson
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Col Boles
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	CAPT Rountree
MMSD	CAPT Orr
MMDI	COL McKenna
CAAG	Mr. McGinty

GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett

DLA BRAC

EXECUTIVE GROUP MEETING

22 FEBRUARY 1995

Close Hold

Correction of DLA Installation Military Value Analysis

- Corrections due to:
  - » Inclusion of buildings planned for elimination
  - » Revision to DDRE submission
  - » Two transposition errors
- No ranking changes resulted.
- Point changes as noted:

	Approved Points	Revised Points
Columbus	766	767
New Cumberland	703	681
Richmond	650	649
Sharpe/Tracy	622	623
Ogden	611	611
Memphis	570	559

Close Hold

DCMD EXCESS CAPACITY

	WEST	SOUTH	NORTH	INT'L
Existing Admin Space (sq ft)	124,906	127,349	169,517	19,390
No. of Additional People who can be Accommodated in Existing Space	352	374	525	0
Other Warehouse Storage Space (sq ft)	64,628	NA	NA	NA
Utilization Rate Other Warehouse Storage Space	79%	NA	NA	NA

Close Hold

DCMC INTERNATIONAL MILITARY VALUE

I. MISSION SCOPE

A. Relationship--current & future mission to DoD & operational readiness of the total force

1. DoD mission essential	YES
2. Perform unique mission - present	YES
3. Perform unique mission - future	YES

Close Hold

DCMC INTERNATIONAL MILITARY VALUE

B. MISSION DIVERSITY

1.	DCMAOs report to DCMCI HQ	13
2.	DCMAO on board personnel spt'd	582
3.	Customer Program -LR	20
4.	Total contractors	1,120
5.	Total contracts	4,991
6.	Dollars overseen	$10.4B
7.	Unliquidated obligations	$ 2.7B
8.	Total CACOs/DACOs	0
9.	Total ACAT I Programs	0

DCMC INTERNATIONAL MILITARY VALUE

II. MISSION SUITABILITY

A. LOCATION

1. Location essential?	NO
2. Center of work?	NO
3. DCMAOs within 150 miles	0
4. Plane/Train/Bus access?	YES
5. Located in DoD space	YES

B. FACILITY SUITABILITY

1. Building Condition	Excellent
2. Building age	0

DCMC INTERNATIONAL MILITARY VALUE

III. OPERATIONAL EFFICIENCIES

A. Base Operating Costs

1. BOS cost/employee supported	14,889
2. RPM cost/sq foot?	$12.27
3. ISSA/rent space cost	0

B. Personnel Costs

1. DCMCI HQ cost/personnel spt'd	14%
2. General & Administration	$15,329
3. Direct Costs	214
4. Indirect costs	0

DCMC INTERNATIONAL MILITARY VALUE

IV. EXPANDABILITY

A. Facility/Installation Expansion

1. Add'l Personnel?	0
2. Expand - same Bldg.	0
3. Other DoD space avail?	0
4. DoD buildable acres avail?	0

B. MOBILIZATION EXPANSION

1. Surge capability (yes/no)?	YES

MILITARY VALUE BASE SPECIFIC INFORMATION
DCMDs

Data Element	Military Value	DCMDN Points Earned	DCMDS Points Earned	DCMDW Points Earned
I. Mission Scope 175 Points				
A. Current/Future Mission				
1. DoD Essentiality (V.17)	50	50	50	50
2. Unique Mission - Present (V.1)	20	20	12	8
3. Unique Mission - Future (V.1)	20	20	10	7
SUBTOTAL CURRENT/FUTURE MISSION	90	90	72	65
B. Mission Diversity				
1. No. DCMAOs/DPROs Reporting Direct to DCMDHQ (V.2.a less V.2.d)	15	15	11	13
2. No.Paid Equivalents Receiving Support Services	10	10	7	8
3. No.Customers in Customer Outreach Program (V.3)	5	5	4	4
4. No. Active Contractors (V.10)	5	5	4	4
5. No. Contracts Managed (V.11)	15	15	15	11
6. Oblig Dollar (Bill) Value Managed (V.13)	5	4	3	5
7. $ (Bill) Value Unliq. Oblig. Managed (V.14)	5	2	3	5
8. No. CACOs/DACOs (V.6)	5	5	3	3
9. No. ACATI Program Mgmd (V.4)	20	20	10	8
SUBTOTAL MISSION DIVERSITY	85	81	60	61
TOTAL MISSION SCOPE	175	171	132	126

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION DCMDs				
		DCMDN	DCMDS	DCMDW
Data Element	Military Value	Points Earned	Points Earned	Points Earned
II. Mission Suitability 375 Points				
A. Location Suitability				
1. Need Present Location (V.18)	25	0	0	0
2. Located in Approx. Center of Work Concentration w/in 150 mls (V.2.b)				
a. Contractors (%)	10	4	5	10
b. Contracts (%)	10	5	3	10
c. $ Obligated (%)	10	9	5	10
d. $ ULO (%)	10	9	4	10
e. # DCMAO's, DPRO's, & DCMO's (%)	10	6	5	10
Subtotal of points		33	22	50
3. No. DCMAs/DPROs w/i 150 miles of DCMD HQ (V.2.b)	50	45	23	50
4. Acess to Transportation				
a. Bus	5	5	5	0
b. Train	5	5	0	2
c. Plane	15	14	0	15
Subtotal of points		24	5	17
5. Type of Space (DoD or Non-DoD)	25	25	25	0
SUBTOTAL LOCATION SUITABILITY	175	127	75	117
B. Facility Suitability				
1. Condition of Building	150	120	110	122
2. Age of Building	50	0	26	41
SUBTOTAL FACILITY SUITABILITY	200	120	136	163
TOTAL MISSION SUITABILITY	375	247	211	280

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION DCMDs				
		DCMDN	DCMDS	DCMDW
Data Element	Military Value	Points Earned	Points Earned	Points Earned
III.Operational Efficiencies 375 Points				
A. BOS Costs				
1. BOS Costs Per Paid Equivalent	75	75	58	45
2. RPM Costs Per Square Feet	100	64	37	100
3. Rental/Lease or ISA Costs of HQ Space	75	75	75	0
SUBTOTAL BOS COSTS	250	214	170	145
B. Personnel Costs				
1. Ratio of DCMD HQ Costs to Total Costs (%)	75	75	49	54
2. Total G&A Costs Per Paid Equivalent DCMAOs/DPROs	15	15	12	9
3. DCMD HQ Direct Costs Per Paid Equivalent at DCMAOs and DPROs	15	12	8	15
4. DCMD HQ Indirect Costs/Paid Equivalent at DCMAOs & DPROs	20	18	20	15
SUBTOTAL PERSONNEL COSTS	125	120	89	93
TOTAL OPERATIONAL EFFICIENCIES	375	334	259	238

MILITARY VALUE BASE SPECIFIC INFORMATION
DCMDs

Data Element	Military Value	DCMDN Points Earned	DCMDS Points Earned	DCMDW Points Earned
IV. Expandability 75 Points				
A. Facility/ Installation Expansion				
1. Additional Personnel in Present Space	30	30	21	20
2. Additional Space for Expansion	15	4	3	15
3. Other DoD Space in Metro Area	15	9	15	10
4. DoD Acreage to Build	15	0	15	0
SUBTOTAL FACILITY EXPANSION	75	43	54	45
B. Mobilization Expansion				
1. Capability for Surge	0	0	0	0
SUBTOTAL MOBILIZATION EXPANSION	0	0	0	0
TOTAL EXPANDABILITY	75	43	54	45
TOTAL POINTS FOR DCMDs	1000	795	656	689

DPSCs MILITARY VALUE Base Specific Information			
	MEDICAL	C&T	SUBSISTENCE
Data Element	Response	Response	Response
IV. Expandability			
B. Mobilization Expansion-Surge Capability	Yes	Yes	Yes
C. Mission Expansion	Yes	Yes	Yes
Additional Mission w/o Additional Personnel (%)	20.30	57.50	3.00

Close Hold

HARDWARE ICPs MILITARY VALUE
Base Specific Information

Data Element	Military Value	DCSC Points Earned	DGSC Points Earned	DISC Points Earned
I. Mission Scope				
A. Current/Future Mission				
1. DoD Essentiality	100	100	100	100
2. Same/Similar Mission	100	0	0	0
SUBTOTAL CURRENT/FUTURE MISSION	200	100	100	100
B. Mission Diversity				
1. Field Activities Reporting Directly to this Activity	10	0	10	0
2. Percentage Paid Equivalents Directly Support Field Activities	10	0	10	0
3. No. of NSNs Managed				
a. Active NSNs	40	40	7	13
b. Inactive NSNs	10	7	6	10
4. $ Value Inventory Managed				
a. Active Inventory ($M)	40	40	7	6
b. Inactive Inventory ($M)	10	4	10	6
5. No. of PRs Awarded	15	15	6	6
6. $ Value of Contracts Awarded ($M)	15	15	10	6
7. % Business ($ Value) Supporting Non-DoD	25	21	4	25
8. % Paid Equivalent Supporting Non-DoD	25	25	4	0
SUBTOTAL MISSION DIVERSITY	200	167	74	72
TOTAL MISSION SCOPE	400	267	174	172

Close Hold

HARDWARE ICPs MILITARY VALUE Base Specific Information				
		DCSC	DGSC	DISC
Data Element	Military Value	Points Earned	Points Earned	Points Earned
II. Mission Suitability				
A. Facility Suitability				
1. Age of Buildings	25	9	7	5
2. Current Condition of Buildings	140	115	118	110
3. Infrastructure Suitable for Electronic Commerce	25	25	25	25
4. Access to Transportation	10	10	10	10
a. Air				
b. Bus				
c. Train				
TOTAL MISSION SUITABILITY	200	159	160	150

HARDWARE ICPs MILITARY VALUE Base Specific Information				
		DCSC	DGSC	DISC
Data Element	Military Value	Points Earned	Points Earned	Points Earned
III. Operational Efficiencies				
A. BOS Costs				
1. BOS Costs Per Paid Equivalent	50	50	36	47
2. RPM Costs Per Square Feet	50	50	48	29
3. Comm. Costs Per Paid Equivalent	25	25	16	20
SUBTOTAL BOS COSTS	125	125	100	96
B. Personnel Costs				
1. Total G&A Costs Per Paid Equivalent	25	25	17	25
2. Total Direct Costs Per Paid Equivalent	25	25	21	17
3. Total Indirect Costs per Paid Equivalent	25	8	25	24
SUBTOTAL PERSONNEL COSTS	75	58	63	66
TOTAL OPERATIONAL EFFICIENCIES	200	183	163	162

HARDWARE ICPs MILITARY VALUE Base Specific Information				
		DCSC	DGSC	DISC
Data Element	Military Value	Points Earned	Points Earned	Points Earned
IV. Expandability				
A. Facility/Installation Expansion				
1. Total Buildable Acres	40	40	19	5
2. Acceptable DoD Space in MSA (Sq Ft)	10	0	0	10
3. Additional Personnel Accommodated in Current Space	60	60	20	2
4. Excess DLA Warehouse Could Be Allocated	50	0	0	0
SUBTOTAL FACILITY EXPANSION	160	100	39	17
B. Mobilization Expansion-Surge Capability	0	0	0	0
C. Mission Expansion Additional Mission w/o Additional Personnel (%)	40	31	31	40
TOTAL EXPANDABILITY	200	131	70	57
TOTAL FOR HARDWARE ICPs	1000	740	567	541

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	MIL Value	DDPW Points Earned	DDHU Points Earned	DDMC Points Earned	DDCT Points Earned	DDBC Points Earned	DDDC Points Earned	DDOO Points Earned	DDST Points Earned
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	65	65	65	65	65	65	65	65	65
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission									
1. Percent Workload Supporting									
a. Maintenance Activity	100	9	51	83	95	33	19	59	48
b. Local Installation	25	5	12	6	8	21	15	17	4
c. 100 Mile Customer	20	20	0	3	0	8	19	2	1
d. 300 Mile Customer	10	0	0	0	0	4	1	1	0
e. Worldwide Customer	5	4	4	2	1	1	2	2	5
2. Special Transportation - Stock	25	0	25	0	25	25	25	0	0
C. Operational Readiness									
1. Distance Depot to:									
a. Aerial POE	10	5	6	10	2	7	7	3	0
b. Water POE	10	9	0	9	2	5	3	1	3
SUBTOTAL MISSION SCOPE	295	142	188	203	223	194	181	175	151

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Collocated Distribution Depots

Data Element	DDRT Points Earned	DDTP Points Earned	DDLP Points Earned	DDJF Points Earned	DDWG Points Earned	DDAA Points Earned	DDCN Points Earned	DDNV Points Earned	DDAG Points Earned
I. Mission Scope 295 POINTS									
A. Current/Future Mission									
1. DoD Essentiality	65	65	65	65	65	65	65	65	65
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission									
1. Percent Workload Supporting									
a. Maintenance Activity	16	57	55	61	43	100	59	23	27
b. Local Installation	6	5	25	2	9	3	6	21	10
c. 100 Mile Customer	0	4	0	3	3	0	3	5	0
d. 300 Mile Customer	10	2	0	0	1	1	1	1	4
e. Worldwide Customer	3	3	2	4	4	1	3	3	4
2. Special Transportation - Stock	25	25	25	25	25	25	0	0	25
C. Operational Readiness									
1. Distance Depot to:									
a. Aerial POE	4	9	9	8	8	8	9	10	8
b. Water POE	5	9	7	3	8	5	8	10	8
SUBTOTAL MISSION SCOPE	159	204	213	196	191	233	179	163	176

Close Hold

Data Element	MIL Value	DDPW Points Earned	DDHU Points Earned	DDMC Points Earned	DDCT Points Earned	DDBC Points Earned	DDDC Points Earned	DDOO Points Earned	DDST Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	4	9	8	8	4	5	4	8
2. Condition of Depot Facility & Satellite Storage	100	96	80	96	81	86	85	96	92
3. Percent of Facilities									
a. Permanent	15	15	10	15	14	14	13	15	9
b. Semi-Permanent	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities	25	25	25	25	25	25	25	25	25
5. Storage Capacity in ACF In 000s	100	13	53	43	8	33	51	63	89
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	0	1	5	0	0	4	5	5
b. Freeze/Chill	5	0	0	0	0	0	3	0	0
c. Hardstand	10	0	1	3	1	0	1	0	0
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization	100	17	40	43	15	4	78	58	51
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	15	15	0	3	15	12	9	13
b. Water	15	14	0	13	15	12	15	13	11
c. Surface	0	0	0	0	0	0	0	0	0
d. Air	15	4	11	13	11	0	14	11	15
SUBTOTAL MISSION SUITABILITY	445	203	245	264	181	193	306	299	318

Close Hold

Data Element	DDRT Points Earned	DDTP Points Earned	DDLP Points Earned	DDJF Points Earned	DDWG Points Earned	DDAA Points Earned	DDCN Points Earned	DDNV Points Earned	DDAG Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	7	6	4	5	9	5	4	4	6
2. Condition of Depot Facility & Satellite Storage	96	80	80	81	92	85	81	80	90
3. Percent of Facilities									
a. Permanent	14	15	14	14	15	15	13	13	15
b. Semi-Permanent	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities	25	25	25	0	25	25	0	25	0
5. Storage Capacity in ACF In 000s	78	57	85	17	62	64	11	100	52
6. Specialized Storage Facilities In 000s									
a. Hazardous	8	2	7	8	5	11	0	12	25
b. Freeze/Chill	1	3	0	0	0	0	0	5	0
c. Hardstand	2	3	7	1	1	10	1	1	3
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization	41	19	21	34	45	40	27	100	10
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	15	15	3	15	15	15	15	15
b. Water	9	13	11	15	12	9	15	15	11
c. Surface	0	0	0	0	0	0	0	0	0
d. Air	11	10	15	10	15	13	12	15	13
SUBTOTAL MISSION SUITABILITY	307	248	284	188	296	292	179	385	240

Close Hold

Data Element	MIL Value	DDPW Points Earned	DDHU Points Earned	DDMC Points Earned	DDCT Points Earned	DDBC Points Earned	DDDC Points Earned	DDOO Points Earned	DDST Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	20	4	9	8	8	4	5	4	8
2. Condition of Depot Facility & Satellite Storage	100	96	80	96	81	86	85	96	92
3. Percent of Facilities									
a. Permanent	15	15	10	15	14	14	13	15	9
b. Semi-Permanent	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities	25	25	25	25	25	25	25	25	25
5. Storage Capacity in ACF In 000s	100	13	53	43	8	33	51	83	89
6. Specialized Storage Facilities In 000s									
a. Hazardous	25	0	1	5	0	0	4	5	5
b. Freeze/Chill	5	0	0	0	0	0	3	0	0
c. Hardstand	10	0	1	3	1	0	1	0	0
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization	100	17	40	43	15	4	78	58	51
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	15	15	0	3	15	12	9	13
b. Water	15	14	0	13	15	12	15	13	11
c. Surface	0	0	0	0	0	0	0	0	0
d. Air	15	4	11	13	11	0	14	11	15
SUBTOTAL MISSION SUITABILITY	445	203	245	264	181	193	306	299	318

Close Hold

Data Element	DDRT Points Earned	DDTP Points Earned	DDLP Points Earned	DDJF Points Earned	DDWG Points Earned	DDAA Points Earned	DDCN Points Earned	DDNV Points Earned	DDAG Points Earned
II. Mission Suitability 445 POINTS									
A. Suitable Facility									
1. Average Age of Facility	7	6	4	5	9	5	4	4	6
2. Condition of Depot Facility & Satellite Storage	96	80	80	81	92	85	81	80	90
3. Percent of Facilities									
a. Permanent	14	15	14	14	15	15	13	13	15
b. Semi-Permanent	0	0	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0	0	0
4. Unique Ops Facilities	25	25	25	0	25	25	0	25	0
5. Storage Capacity in ACF In 000s	78	57	85	17	62	64	11	100	52
6. Specialized Storage Facilities In 000s									
a. Hazardous	8	2	7	8	5	11	0	12	25
b. Freeze/Chill	1	3	0	0	0	0	0	5	0
c. Hardstand	2	3	7	1	1	10	1	1	3
7. Thru-put Capacity (8-hr. Single ShiftCurrent Manning,Workload Mix & Facilitization	41	19	21	34	45	40	27	100	10
B. Location Suitability									
I. Distance From Depot									
a. Rail	15	15	15	3	15	15	15	15	15
b. Water	9	13	11	15	12	9	15	15	11
c. Surface	0	0	0	0	0	0	0	0	0
d. Air	11	10	15	10	15	13	12	15	13
SUBTOTAL MISSION SUITABILITY	307	248	284	188	296	292	179	385	240

Close Hold

Data Element	MIL Value	DDPW Points Earned	DDHU Points Earned	DDMC Points Earned	DDCT Points Earned	DDBC Points Earned	DDDC Points Earned	DDOO Points Earned	DDST Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
1. BOS Costs Per Paid Equivalent	45	8	5	6	31	12	6	14	10
2. RPM Costs Per Square Foot	45	23	0	23	26	36	30	35	28
B. Transportation Costs									
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	11	14	11	11	0	11	10	11
2. Actual Second Destination TransportationCosts by Ton for Off Base Issues	15	13	14	12	7	14	13	0	9
SUBTOTAL OPERATIONAL EFFICIENCIES	120	55	33	52	75	62	60	59	58
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
1. Excess Storage Capacity in Attainable Cubic Feet	90	11	22	36	4	45	42	17	75
2. Buildable Acres	25	0	0	0	2	4	0	0	2
3. Limitations on Expansion	5	5	5	0	5	0	0	5	5
a. Environmental									
b. Historical									
c. Other									
B. Mobilization Expansion									
1. Surge Capability									
a. Single 8-hr Shift	10	2	8	2	1	2	7	6	4
b. Second 8-hr Shift Authorized	10	2	10	3	1	2	8	7	5
SUBTOTAL EXPANDABILITY	140	20	45	41	13	53	57	35	91
TOTAL POINTS-COLLOCATED DEPOTS	1000	420	511	560	492	502	604	568	618

Close Hold

Data Element	DDRT Points Earned	DDTP Points Earned	DDLP Points Earned	DDJF Points Earned	DDWG Points Earned	DDAA Points Earned	DDCN Points Earned	DDNV Points Earned	DDAG Points Earned
III. Operational Efficiencies 120 POINTS									
A. Operating Costs									
1. BOS Costs Per Paid Equivalent	33	20	12	9	14	14	15	13	45
2. RPM Costs Per Square Foot	30	25	32	17	27	30	25	23	45
B. Transportation Costs									
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	9	11	9	12	9	3	14	9	15
2. Actual Second Destination TransportationCosts by Ton for Off Base Issues	11	15	15	14	11	14	14	7	15
SUBTOTAL OPERATIONAL EFFICIENCIES	83	71	68	52	61	61	68	52	120
IV. Expandability 140 POINTS									
A. Facility/Installation Expansion									
1. Excess Storage Capacity in Attainable Cubic Feet	19	13	57	13	39	60	7	90	59
2. Buildable Acres	25	0	15	0	5	18	0	0	0
3. Limitations on Expansion	5	5	5	5	5	5	5	5	5
a. Environmental									
b. Historical									
c. Other									
B. Mobilization Expansion									
1. Surge Capability									
a. Single 8-hr Shift	3	1	1	2	2	2	1	10	0
b. Second 8-hr Shift Authorized	4	2	2	3	5	3	1	9	1
SUBTOTAL EXPANDABILITY	56	21	80	23	56	88	14	114	65
TOTAL POINTS-COLLOCATED DEPOTS	605	544	645	459	604	674	440	714	601

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	EAST Points Earned	WEST Points Earned
I. Mission Scope 400 POINTS			
A. Current/Future Mission			
1. DoD Essentiality	100	100	100
2. Other DoD Activity Performing Same Mission	100	100	100
3. Unique Missions	25	25	25
4. Region HQ Business Expended in Liaison with DLA & Service ICPs	50	50	50
Subtotal Current/Future Mission	275	275	275
B. Mission Diversity			
1. Depots Reporting to Region HQ	20	20	18
2. Paid Equiv. in Depots Receiving Support Service From Region HQ	10	10	9
3. Vol. of Business (Depots)	20	20	15
4. No. NSNs Stored at Depots	10	10	9
5. No. Attainable Cubic Feet Storage Space	15	15	15
6. $ Value Inventory Stored at Depots	10	9	10
7. Business Expended in Negotiation of Agreements (Manhours)	15	15	14
8. Support to Non-DoD	25	25	25
Subtotal Mission Diversity	125	124	115
TOTAL MISSION SCOPE	400	399	390

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	EAST Points Earned	WEST Points Earned
II. Mission Suitability 300 POINTS			
A. Location Suitability			
1. Advantages of Present Location	125	125	125
2. Access to Transportation			
a. Air	20	5	20
b. Bus	0	0	0
c. Train	5	5	3
3. Distance From HQ to Each Depot	25	25	13
Subtotal Location Suitability	175	160	161
B. Facility Suitability			
1. Age of Occupied Buildings	25	3	6
2. Condition of Occupied Buildings - BMAR Dollars	100	80	93
Subtotal Facility Suitability	125	83	99
TOTAL MISSION SUITABILITY	300	243	260

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	EAST Points Earned	WEST Points Earned
III. Operational Efficiencies 200 POINTS			
A. BOS Costs			
1. BOS Costs Per Paid Equivalent	30	30	23
2. RPM Costs Per Square Feet	40	25	40
Subtotal BOS Costs	70	55	63
B. Personnel Costs			
1. Ratio of Region HQ Costs to Total Costs	50	50	45
2. Total G&A Per Paid Equivalent (Region/Depots)	30	25	30
3. Total Direct Costs Per Paid Equivalent at Depots	10	10	2
4. Total Indirect Costs per Paid Equivalent at Depots	30	30	9
Subtotal Personnel Costs	120	115	86
C. Mission			
1. Dollar Value - Reimbursable Mission	10	10	7
Subtotal Mission	10	10	7
TOTAL OPERATIONAL EFFICIENCIES	200	180	156

Close Hold

ACTIVITY: DISTRIBUTION REGION HQ MILITARY VALUE
Base Specific Information

Data Element	Military Value	EAST Points Earned	WEST Points Earned
IV. Expandability 100 POINTS			
A. Facility/Installation Expansion			
1. Additional Personnel in Present Space	40	40	30
2. Excess Space for Expansion Sq. Ft.	40	0	40
Subtotal Facility Expansion	80	40	70
B. Mobilization Expansion			
1. Surge Capability	20	20	20
Subtotal Mobilization Expansion	20	20	20
TOTAL EXPANDABILITY	100	60	90
TOTAL FOR REGION HQ	1,000	882	896

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDSP Points Earned	DDCO Points Earned	DDRV Points Earned	DDMT Points Earned	DDOU Points Earned	DDJC Points Earned
I. Mission Scope 290 POINTS							
A. Current/Future Mission							
1. DoD Essentiality	25	25	25	25	25	25	25
2. Other DoD Activity Performing Same Mission	25	25	25	25	25	25	25
B. Strategic Location Current & Future Mission							
1. % Workload Supporting							
a. Maintenance Activity	0	0	0	0	0	0	0
b. Other Local Installation	15	0	15	0	0	8	0
c. 100 Mile Customer	10	1	1	9	0	1	10
d. 300 Mile Customer	5	1	3	5	2	0	0
e. All others	70	69	58	48	69	70	61
C. Operational Readiness							
1. Over and above worldwide wartime/contingency role (CCP, ALOC) as specified in the Concepts of Operations	100	100	0	0	0	0	100
2. Distance Depot to:							
a. Aerial POE	20	11	3	15	2	2	20
b. Water POE	20	7	2	14	3	2	20
TOTAL MISSION SCOPE	290	239	132	141	126	133	261

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDSP Points Earned	DDCO Points Earned	DDRV Points Earned	DDMT Points Earned	DDOU Points Earned	DDJC Points Earned
II. Mission Suitability 475 POINTS							
A. Facility Suitability							
1. Average Age of Facility	20	5	3	5	6	4	6
2. Condition of Depot Facility & Satellite Storage	100	58	77	92	87	88	78
3. % of Facilities							
a. Permanent	15	9	15	14	13	9	14
b. Semi-Permanent	0	0	0	0	0	0	0
c. Temporary	0	0	0	0	0	0	0
4. Unique Ops Facilities	10	10	0	10	10	10	10
5. Storage Capacity in ACF In 000's	150	134	55	53	65	61	150
6. Specialized Storage Facilities Hazardous in 000's	10	0	0	9	4	10	3
7. Thru-put Capacity (8-hr. Single Shift Current Manning, Workload Mix and Facilitation	150	150	59	55	63	51	101
B. Location Suitability							
I. Distance From Depot							
a. Rail	0	0	0	0	0	0	0
b. Water	10	1	1	1	10	0	10
c. Surface	0	0	0	0	0	0	0
d. Air	10	2	10	0	7	1	7
TOTAL MISSION SUITABILITY	475	369	220	239	265	234	379

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION Stand-Alone Distribution Depots							
		DDSP	DDCO	DDRV	DDMT	DDOU	DDJC
Data Element	Military Value	Points Earned	Points Earned	Points Earned	Points Earned	Points Earned	Points Earned
III. Operational Efficiencies 100 POINTS							
A. Operating Costs							
1. BOS Costs Per Paid Equivalent	35	30	31	35	31	21	29
2. RPM Costs Per Square Foot	35	22	31	26	28	35	19
B. Transportation Costs							
1. Actual Second Destination Transportation Costs by Line for Off Base Issues	15	10	15	9	7	9	7
2. Actual Second Destination Transportation Costs by Ton for Off Base Issues	15	14	7	10	10	7	15
TOTAL OPERATIONAL EFFICIENCIES	100	76	84	80	76	72	70

Close Hold

MILITARY VALUE BASE SPECIFIC INFORMATION
Stand-Alone Distribution Depots

Data Element	Military Value	DDSP Points Earned	DDCO Points Earned	DDRV Points Earned	DDMT Points Earned	DDOU Points Earned	DDJC Points Earned
IV. Expandability 135 POINTS							
A. Facility/Installation Expansion							
1. Excess Storage Capacity in Attainable Cubic Feet In 000's	85	44	23	10	24	33	85
2. Buildable Acres	25	8	0	0	3	25	7
3. Limitations on Expansion (Environmental, Historical, etc.)	5	5	5	5	5	0	0
B. Mobilization Expansion							
1. Surge Capability							
a. Single 8-hr Shift	10	9	2	3	3	4	10
b. Second 8-hr Shift	10	9	2	3	3	4	10
TOTAL EXPANDABILITY	135	75	32	21	38	66	112
TOTAL POINTS FOR STANDALONE DEPOTS	1000	759	468	481	505	505	822

Close Hold

DFSC MILITARY VALUE
Base Specific Information

Data Element	DFSC Response
I. Mission Scope	
A. Current/Future Mission	
I. DoD Essentiality	Yes
2. Same/Similar Mission	No
B. Mission Diversity	
I. Field Activities Reporting Directly to this Activity	Yes
2. Percentage Paid Equivalents Directly Support Field Activities	0
3. No. of NSNs Managed	
a. Active NSNs	53
b. Inactive NSNs	12
4. $ Value Inventory Managed	
a. Active Inventory ($M)	$ 1,973.5
b. Inactive Inventory ($M)	0
5. No. of PRs Awarded	1,295
6. $ Value of Contracts Awarded ($M)	$ 4,700.8
7. % Business ($ Value) Supporting Non-DoD	3.87
8. % Paid Equivalent Supporting Non-DoD	3.87

Close Hold

DFSC MILITARY VALUE Base Specific Information	
	DFSC
Data Element	Response
II. Mission Suitability	
A. Facility Suitability	
I. Age of Buildings	0
2. Current Condition of Buildings	Excellent
3. Infrastructure Suitable for Electronic Commerce	Yes
4. Access to Transportation	Yes
a. Air	
b. Bus	
c. Train	

Close Hold

DFSC MILITARY VALUE Base Specific Information	
	DFSC
Data Element	Response
III. Operational Efficiencies	
A. BOS Costs	
1. BOS Costs Per Paid Equivalent	$ 20,324.00
2. RPM Costs Per Square Feet	$ 12.86
3. Comm. Costs Per Paid Equivalent	$ 7,276.00
B. Personnel Costs	
1. Total G&A Costs Per Paid Equivalent	$ 23,172.00
2. Total Direct Costs Per Paid Equivalent	$ 39,765.00
3. Total Indirect Costs per Paid Equivalent	$ 8,113.00

DFSC MILITARY VALUE Base Specific Information	
	DFSC
Data Element	Response
IV. Expandability	
A. Facility/Installation Expansion	
1. Total Buildable Acres	0
2. Acceptable DoD Space in MSA	0
3. Additional Personnel Accommodated in Current Space	0
4. Excess DLA Warehouse Could Be Allocated	0
B. Mobilization Expansion-Surge Capability	Yes
C. Mission Expansion	No
Additional Mission w/o Additional Personnel	0

Close Hold

DPSCs MILITARY VALUE Base Specific Information			
	MEDICAL	C&T	SUBSISTENCE
Data Element	Response	Response	Response
I. Mission Scope			
A. Current/Future Mission			
1. DoD Essentiality	Yes	Yes	Yes
2. Same/Similar Mission	No	No	Yes
B. Mission Diversity			
1. Field Activities Reporting Directly to this Activity	Yes	Yes	Yes
2. Percentage Paid Equivalents Directly Support Field Activities	<1.00	<1.00	5.30
3. No. of NSNs Managed (%)			
a. Active NSNs	13,436	23,605	66,758
b. Inactive NSNs	62,903	3,722	0
4. $ Value Inventory Managed ($M)			
a. Active Inventory	274.7M	1,092M	455.7M
b. Inactive Inventory	11.8M	269.2M	65.6M
5. No. of PRs Awarded	216,467	22,680	3,607,415
6. $ Value of Contracts Awarded ($M)	492.5M	613.2M	1,780M
7. % Business ($ Value) Supporting Non-DoD	2.00	1.70	2.70
8. % Paid Equivalent Supporting Non-DoD	2.10	4.40	2.70

DPSCs MILITARY VALUE Base Specific Information	
	OVERALL
Data Element	Response
II. Mission Suitability	
A. Facility Suitability	
1. Age of Buildings	50.17 yrs
2. Current Condition of Buildings	EXCELLENT
3. Infrastructure Suitable for Electronic Commerce	YES
4. Access to Transportation	YES
a. Air	
b. Bus	
c. Train	

Close Hold

DPSCs MILITARY VALUE Base Specific Information	
	OVERALL
Data Element	Response
III. Operational Efficiencies	
A. BOS Costs	
1. BOS Costs Per Paid Equivalent	$ 15,865.00
2. RPM Costs Per Square Feet	$ 6.55
3. Comm. Costs Per Paid Equivalent	$ 10,201.00
B. Personnel Costs	
1. Total G&A Costs Per Paid Equivalent	$ 30,398.00
2. Total Direct Costs Per Paid Equivalent	$ 26,575.00
3. Total Indirect Costs per Paid Equivalent	$ 8,380.00

DPSCs MILITARY VALUE Base Specific Information	
	OVERALL
Data Element	Response
IV. Expandability	
A. Facility/Installation Expansion	
1. Total Buildable Acres	0
2. Acceptable DoD Space in MSA	0
3. Additional Personnel Accommodated in Current Space	0
4. Excess DLA Warehouse Could Be Allocated	0

Close Hold

Economic Area	BRAC 95 Installation	Military Dept.	BRAC 95 Jobs Direct	Indirect	Total	BRAC 95 Percent of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percent of Area Jobs
Anniston, AL	Defense Distribution Depot Anniston	DLA	539	503	1,042	1.7%		
	Anniston Army Depot	Army	501	450	951	1.5%		
	Fort McClellan	Army	(8,536)	(2,184)	(10,720)	(17.3%)		
		Total	(7,496)	(1,231)	(8,727)	(14.1%)	(9,118)	(14.7%)
Atlanta, GA	Defense Contract Mgmt District - South	DLA	(169)	(106)	(275)	0.0%		
	Dobbins AFB	Air Force	58	37	95	0.0%		
	NAS Atlanta	Navy	326	164	490	0.0%		
		Total	215	95	310	0.0%	508	0.0%
Calhoun County, MI	Defense Reutilization & Marketing Service	DLA	97	42	139	0.2%		
		Total	97	42	139	0.2%	139	0.2%
Columbus, OH	Defense Construction Supply Center	DLA	(358)	(623)	(981)	(0.1%)		
	Defense Distribution Depot Columbus	DLA	(365)	(632)	(997)	(0.1%)		
		Total	(723)	(1,255)	(1,978)	(0.2%)	(1,181)	(0.1%)
Essex, Middlesex, Suffolk, Plymouth, Norfolk Counties, MA	Defense Contract Mgmt Dist - Northeast	DLA	21	13	34	0.0%		
	Hanscom AFB	Air Force	591	1,235	1,826	0.1%		
	USA Natick Research & Development Ctr	Army	162	338	500	0.0%		
	NAS South Weymouth	Navy	(960)	(518)	(1,478)	(0.1%)		
		Total	(186)	1,068	882	0.0%	(1,494)	(0.1%)
Franklin County, PA	Defense Distribution Depot Letterkenny	DLA	(378)	(370)	(748)	(1.2%)		
	Letterkenny Army Depot	Army	(2,090)	(2,036)	(4,126)	(6.6%)		
		Total	(2,468)	(2,406)	(4,874)	(7.8%)	(5,271)	(8.5%)

Economic Area	BRAC 95 Installation	Military Dept.	BRAC 95 Jobs Direct	Indirect	Total	BRAC 95 Percent of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percent of Area Jobs
Harrisburg-Lebanon-Carlisle, PA	Defense Distribution Region East	DLA	89	115	204	0.1%		
	Defense Distribution Depot Susquehanna (New Cumberland Facility)	DLA	297	163	460	0.1%		
	Fort Indiantown Gap	Army	(521)	(268)	(789)	(0.2%)		
		Total	(135)	10	(125)	0.0%	591	0.2%
Los Angeles-Long Beach, CA	Defense Contract Mgmt District - West	DLA	22	14	36	0.0%		
	NRC Pomona	Navy	(10)	(5)	(15)	0.0%		
	NSY Long Beach	Navy	(4,126)	(9,467)	(13,593)	(0.3%)		
	SUPSHIP Long Beach	Navy	(19)	(11)	(30)	0.0%		
		Total	(4,133)	(9,469)	(13,602)	(0.3%)	(20,298)	(0.4%)
Memphis, TN-AR-MS	Defense Distribution Depot Memphis	DLA	(1,300)	(2,049)	(3,349)	(0.6%)		
	Bureau of Personnel (IN)	Navy	526	301	827	0.1%		
		Total	(774)	(1,748)	(2,522)	(0.4%)	(9,030)	(1.5%)
Philadelphia, PA-NJ	Defense Industrial Supply Center	DLA	(385)	(813)	(1,198)	0.0%		
	Fort Dix	Army	(739)	(425)	(1,164)	0.0%		
	NAESU Philadelphia	Navy	(90)	(55)	(145)	0.0%		
	Naval Air Technical Services Facility	Navy	(227)	(488)	(715)	0.0%		
	NAWCAD Warminster	Navy	(348)	(732)	(1,080)	0.0%		
	NSWC Philadelphia	Navy	261	569	830	0.0%		
		Total	(1,528)	(1,944)	(3,472)	(0.1%)	(31,744)	(1.2%)
Richmond-Petersburg, VA	Defense General Supply Center	DLA	359	558	917	0.2%		
	Fort Lee	Army	(205)	(116)	(321)	(0.1%)		
		Total	154	442	596	0.1%	610	0.1%
Salt Lake City-Ogden, UT	Defense Distribution Depot Ogden	DLA	(1,113)	(1,834)	(2,947)	(0.4%)		
	Hill AFB	Air Force	(336)	(263)	(599)	(0.1%)		
		Total	(1,449)	(2,097)	(3,546)	(0.5%)	(2,026)	(0.3%)

Economic Area	BRAC 95 Installation	Military Dept.	BRAC 95 Jobs Direct	Indirect	Total	BRAC 95 Percent of Area Jobs	Cumulative Total Jobs (1994 to 2001)	Cumulative Percent of Area Jobs
Stockton-Lodi, CA	Defense Distribution Region West	DLA	291	387	678	0.3%		
	Def Dist Depot San Joaquin (Tracy)	DLA	213	117	330	0.2%		
	NAVCOMMSTA Stockton	Navy	(7)	(3)	(10)	0.0%		
		Total	497	501	998	0.5%	1,328	0.6%
Texarkana, TX-AR	Defense Distribution Depot Red River	DLA	(821)	(781)	(1,602)	(2.7%)		
	Lone Star Army Ammunition Plant	Army	510	709	1,219	2.0%		
	Red River Army Depot	Army	(2,901)	(2,753)	(5,654)	(9.5%)		
		Total	(3,212)	(2,825)	(6,037)	(10.1%)	(4,583)	(7.7%)
Washington, DC-MD-VA-WV	Defense Logistics Agency HQ	DLA	52	96	148	0.0%		
	Fort Detrick	Army	927	505	1,432	0.0%		
	Walter Reed Army Medical Center	Army	193	96	289	0.0%		
	NATNAVMEDCEN Bethesda	Navy	(146)	(80)	(226)	0.0%		
	Naval Research Laboratory	Navy	32	16	48	0.0%		
	NDW Washington	Navy	(1,133)	(688)	(1,821)	(0.1%)		
	NSWC Carderock	Navy	20	42	62	0.0%		
	NSWC White Oak	Navy	(202)	(444)	(646)	0.0%		
		Total	(257)	(457)	(714)	0.0%	(16,821)	(0.6%)

WHERE ARE WE?

24 or 27 Feb 95	DLA BRAC Reports Mailed to DLA Field Activity Commanders.
27 Feb 95	DLA Field Commanders Notified of DLA Decisions. - Telephone Notification? - By Whom?
28 Feb 95	
0730	Hill Committees Notified by DoD Representatives.
0900	DoD Distributes Full BRAC Package to all on Hill.

Close Hold

WHERE ARE WE?

28 Feb 95 (con't)

1000	DLA BRAC Package Distributed on Hill. Unions Notified. - National AFGE President. - Local Unions. - - Who will Notify?
1100	SecDef News Conference.
1130	The Questions Begin.

Close Hold

PLANT REPLACEMENT VALUE OF VACATED FACILITIES (BRAC 95)

Option	% of PRV
#1	22.10%
#2a	21.06%
#2b	19.30%
#3a	21.39%
#4a	20.60%
#4b	18.83%

Cost Changes Attributable to SAILS (Thousands of Dollars)				
Closing Depots	Baseline Cost	New Cost	Change	FY 96
Memphis & Ogden	$272,434	$251,769	$20,665	$21,859
Memphis & Richmond	$272,434	$260,673	$11,761	$12,441
Ogden & Richmond	$272,434	$256,283	$16,151	$17,085

CLOSING 2 ICPs

Each of These Options FULLY Supports Supply and Distribution Concept of Operations

Option 1

ICP Close: DISC, DPSC
Stand-Alone Close: DDOU, DDMT
Collocated Close: DDRT, DDST
Depot Realign: DDCO, DDLP, DDJF

	NSNs	PRS	SALES
DCSC	3.15M+	65%	55%
DGSC	.38M	35%	45%

Depot Capacity: -28M ACF
ICP Risk: High

	SS	NPV
ICP	46M	-490M
Depot	102M	-1015M
Total	148M	-1504M

DDOU/DDMT
$ 21.9M

(Best Cost 2-Depot Option)

Option 2a

ICP Close: DGSC, DISC
Stand-Alone Close: DDOU, DDRV
Collocated Close: DDRT, DDST
Depot Realign: DDCO, DDLP, DDJF

	NSNs	PRS	SALES
DCSC	3.15M+	65%	55%
DPSC	.38M	35%	45%

Depot Capacity: -32M ACF
ICP Risk: High

	SS	NPV
ICP	51M	-558M
Depot	100M	-993M
Total	150M	-1551M

DDOU/DDRV
$ 17.1M

Option 2b

ICP Close: DGSC, DISC
Stand-Alone Close: DDMT, DDRV
Collocated Close: DDRT, DDST
Depot Realign: DDCO, DDLP, DDJF

	NSNs	PRS	SALES
DCSC	3.15M+	65%	55%
DPSC	.38M	35%	45%

Depot Capacity: -28M ACF
ICP Risk: High

	SS	NPV
ICP	51M	-558M
Depot	103M	-1068M
Total	153M	-1626M

DDMT/DDRV
$ 12.4M

Cost of Keeping Sites Open
(Millions of Dollars)

OPTION # 3a

Closed Sites	NPV
DISC	-300
DDMT/ DDOU	-1,015
Total	-1,315

Open Sites

Description	DCSC	DGSC	DPSC	DDCO	DDRV
BMAR	$31	$16	$0	$68	$25
Maint	$13	$7	$1	$15	$16
Totals	$44	$23	$1	$83	$41

Net NPV, Option #3a -1,164

OPTION #4a

Closed Sites	NPV
DGSC	-417
DDOU/ DDRV	-993
Total	-1,410

Open Sites

Description	DCSC	DISC	DPSC	DDCO	DDMT
BMAR	$31	$6	$0	$68	$43
Maint	$13	$3	$21	$15	$18
Totals	$44	$9	$21	$83	$61

Net NPV, Option #4a -1,253

OPTION #4b

Closed Sites	NPV
DGSC	-417
DDMT/ DDRV	-1,068
Total	-1,485

Open Sites

Description	DCSC	DISC	DPSC	DDCO	DDOU
BMAR	$31	$6	$0	$68	$252
Maint	$13	$3	$21	$15	$23
Totals	$44	$9	$21	$83	$275

Net NPV, Option #4b -1,328