

# *Commissioner's Base Visit Book*



## **VIRGINIA-WASHINGTON DC- MARYLAND LEASE SPACE Recommendations**

*Commissioner Anthony Principi*

27 May 2005

**CHAIRMAN PRINICPI'S OPENING REMARKS  
TO THE  
COMBINED LEASED SPACE BASE VISIT  
MAY 27, 2005**

**GOOD MORNING, THANK YOU FOR COMING THIS  
MORNING.**

**AS YOU KNOW, THE COMMISSIONERS AND STAFF  
ARE CURRENTLY INVOLVED IN VISITING  
INSTALLATIONS AFFECTED BY THE SECRETARY'S  
LIST OF CLOSURES AND REALIGNMENTS.**

**BEGINNING JUNE 6<sup>TH</sup>, WE'LL START OUR SERIES  
OF FIFTEEN REGIONAL HEARINGS.**

**OUR MEETING TODAY IS A VARIATION OF OUR  
NORMAL BASE VISIT PROCESS IN THAT YOU'RE  
COMING TO US RATHER THAN US COMING TO YOUR  
FACILITIES. LET ME TALK ABOUT THE RATIONALE  
FOR THIS APPROACH FOR A MOMENT.**

**LEASED SPACE ISSUES IN THE NATIONAL CAPITOL REGION ARE CONTAINED IN 18 COMPLEX DOD RECOMMENDATIONS WHICH AFFECT APPROXIMATELY 23,000 DIRECT JOBS. ONE MAY TAKE ISSUE WITH THE EXACT NUMBERS, BUT THERE IS NO DOUBT THEY ARE SIGNIFICANT.**

**SINCE THERE IS LITTLE VALUE IN MERELY VISITING A NUMBER OF OFFICE BUILDINGS IN THE LOCAL AREA, IT SEEMED THAT THE BEST USE OF OUR COLLECTIVE TIME WOULD BE TO GATHER TOGETHER AND DISCUSS ANY UNIQUE ISSUES WHICH ARE IMPORTANT AND RELEVANT. AS ALWAYS, OUR PRIMARY FOCUS WILL BE MILITARY VALUE AND FORCE STRUCTURE CONSIDERATIONS.**

**WE HAVE INVITED A REPRESENTATIVE GROUP OF ORGANIZATIONS, ALL OF WHOM HAVE A SIGNIFICANT NUMBER OF JOBS INVOLVED, TO SPEAK TO THE LEASED SPACE ISSUE.**

**I WOULD ASK EACH OF YOU, IN THE BRIEF TIME ALLOTTED, TO PLEASE PROVIDE A BRIEF OUTLINE OF YOUR MISSION, THE NUMBER OF ACTUAL BUILDINGS YOU OCCUPY, THE SQUARE FOOTAGE, THE NUMBER OF PEOPLE INVOLVED, AND WHERE THE MISSION WILL BE MOVED. WE WOULD ALSO LIKE TO KNOW IF, FROM YOUR PERSPECTIVE, THERE ARE ANY MILITARY VALUE BENEFITS OR CONCERNS RELATED TO YOUR CURRENT OR FUTURE LOCATIONS.**

**VIRGINIA-WASHINGTON DC-MARYLAND  
LEASE SPACE  
COMMISSION BASE VISIT  
27 MAY, 2005**

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E. MISSILE DEFENSE AGENCY

F. U.S. ARMY SURFACE DEPLOYMENT &  
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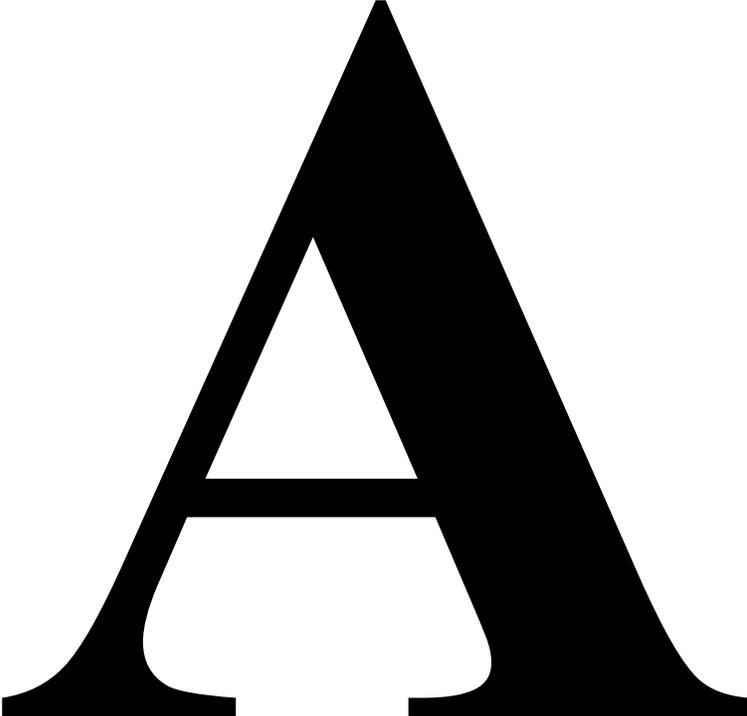
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## NATIONAL CAPITAL REGION LEASED-SPACE BRIEFING

FRIDAY, MAY 27, 2005  
10:30 a.m. - 12:30 p.m.

### ORDER OF SERVICE/AGENCY PRESENTATIONS

Defense Information Systems Agency (DISA)

Loss: 4,026

Lieutenant General Harry Raduege, Jr.  
Director, DISA  
Commander, Joint Task Force-Global Network Operations

Army Human Resources Command (AHRC)

Loss: 2,177

Colonel Elden Mullis  
Chief of Staff, AHRC

National Guard

Loss: 2,168

Colonel Timothy J Carroll  
Deputy Director, National Guard Bureau-J4

Missile Defense Agency (MDA)

Loss: 1,644

Mr. David Altwegg  
Deputy Director for Business Management  
Missile Defense Agency

Army Surface Deployment & Distribution Command (SDDC)

Loss: 857

Colonel Rodney Mallette  
Chief of Staff, SDCC

Department of the Navy

Loss: 601

Ms. Ariane Wittemore  
Deputy Director of Material Readiness & Logistics  
Office of the Chief of Naval Operations

Mr. Paul Hubbell  
Marine Corps  
SES, Headquarters, U.S. Marine Corps, Washington, D.C.

Extramural Research Programs

Loss: 342

RADM Jay Cohen  
Chief of Naval Research, Office of Naval Research

Mr. Ronald Kurjanowicz  
Chief of Staff, Defense Advanced Research Project Agency (DARPA)

**B**

## DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

### ACTION SUMMARY SHEET

#### Defense Information Systems Agency (DISA)

##### AGENCY MISSION

DISA is a combat support agency. It is the information systems manager for the Office of the President and multiple DoD components.

##### DoD RECOMMENDATION

- 1) **Consolidate** the Defense Information Systems Agency
- 2) **Establish** a joint command, control, communications, computer, intelligence, and surveillance capability at **Fort Meade, Maryland**.

##### DoD JUSTIFICATION

- 1) Eliminates **20,000 Square Feet** of leased office space in seven (7) leased facilities located in the National Capital Region.
- 2) Brings DISA within a military fence-line and out of locations that do not comply with current Force Protection Standards.

##### PERSONNEL IMPLICATIONS FOR THE NATIONAL CAPITAL REGION

Net Military Loss:	454	<b>Total Direct Loss:</b>	<b>4,026</b>
Net Civilian Loss:	2,137	Total Indirect Loss:	2,854
Net Contractor Loss:	1,435	Total Loss:	6,880

##### COST CONSIDERATIONS

The closure and realignment of DISA activities located within the National Capital Region is part of a group of actions that, taken together, result in the following cost/savings analysis:

One-Time Costs:	\$220.0M
Net Savings/(Cost) of Implementation:	(\$102.1M)
Annual Recurring Savings:	\$59.4M
<b>Duration of Investment Year:</b>	<b>2 yrs</b>
Net Present Value over 20 Years:	\$491.2M

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**Defense Information Systems Agency**  
Department of Defense

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## Mission, Vision, and Values

### Mission:

The Defense Information Systems Agency is a combat support agency responsible for planning, engineering, acquiring, fielding, and supporting global net-centric solutions to serve the needs of the President, Vice President, the Secretary of Defense, and other DoD Components, under all conditions of peace and war.

### Vision:

We are the provider of global net-centric solutions for the Nation's warfighters and those who support them in the defense of the nation.

### Values:

The people of DISA are committed to:

- Guarantee our forces global information dominance by providing jointly interoperable systems, assured security; survivability; availability; superior quality.
- The best innovative ideas, excellence in design and engineering, speed and quality in execution, and the best value integrated information solutions for the Department of Defense.
- Active listening, active partnering, operational and individual accountability, consistently exceeding our customers' expectations.
- Each other and a common purpose, in an environment of change, through integrity, trust, support, and teamwork.
- Our customers' success is our success.

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## Core Mission Areas

DISA performs a number of very important missions in support of the President, the Secretary of Defense, the Joint Chiefs of Staff, the Combatant Commanders, and the other Department of Defense (DoD) components under all conditions of peace and war. Some of these missions are designated as core missions because together they provide highly integrated C4 warfighting capabilities. The whole is greater than the sum of the parts and removing one of the core missions would adversely affect the others. Some of the most critical missions are designated as "best fit" missions, meaning that DISA is well-suited to perform these missions and has been assigned them over time. However, they may be assigned to others without destroying the synergy that exists among the core missions. Thus, the terms "core" and "best fit" are not designators of relative importance but indicate degrees of synergy. The designated core missions of DISA include communications, joint command and control, defensive information operations, support computing, and joint interoperability support.

### Core Mission Areas

- [Communications](#)
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## History of DISA

The Defense Information Systems Agency (DISA) was established in Washington as the Defense Communications Agency (DCA) with 450 employees on May 12, 1962, by Secretary of Defense Thomas B. Gates. Its mission was to manage the Defense Communications System (DCS), a consolidation of the independent long-haul communications functions of the Army, Navy, and Air Force.

In the 1960s, DCA moved to Arlington, Va., and took on several major organizations. The Air Force Office of Commercial Communications Management (now the Defense Information Technology Contracting Organization), White House Signal Agency (now the White House Communications Agency), and the Department of Defense (DoD) Defense Assessment Center (now the Joint Staff Support Center) all became a part of DCA. DCA also established six regional communications control centers and two area centers under operational control of the DCS.

In the 1970s, DCA picked up the Minimum Essential Emergency Communications Network and the Military Satellite Communications Systems Office. It also became responsible for engineering and operating the Worldwide Military Command and Control System.

In the 1980s, DCA absorbed the Joint Tactical Command, Control, and Communications Agency, improving its ability to manage and enhance the interoperability of command, control, and communications systems. The Joint Interoperability Test Command was formed within DCA to provide interoperability compliance testing and certification.

On June 25, 1991, DCA was renamed DISA to reflect its role in providing total information systems management for DoD. DCA implemented several Defense Management Report Decisions (DMRD), most notably DMRD 918, which created the Defense Information Infrastructure, now known as the Global Information Grid. DCA consolidated several information processing centers into 16 Defense megacenters; within a few years, consolidated them further into five mainframe-processing centers. The Joint Spectrum Center and the Defense Technical Information Center also became part of DISA. Employment peaks at more than 12,000 military and civilian members.

Today, DISA is in the process of consolidating computing services even further; by September 2005, DISA computing services will consist of one headquarters computing center, four production system management centers, and several optimally staffed processing sites. Approximately 8,000 military and civilian employees work in DISA, and with consolidation of computing services that number will be reduced by another 1,200.

DISA has been awarded five Joint Unit Meritorious Service Awards and continues to offer DoD information systems support, taking data services to the forward-deployed warfighter.

For more information, contact the DISA Public Affairs Office at (703) 607-6900.

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## DISA Organization

DISA Director  
Vice Director  
[Chief of Staff](#)

## Direct Reports:

- [Senior Enlisted Advisor](#)
- [Component Acquisition Executive](#)
- [GIG-BE Program Office](#)
- [NCES Program Office](#)

## Special Advisors:

- [Congressional Affairs](#)
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- [NSA Liaison to DISA](#)
- [Small and Disadvantaged Business Utilization](#)
- [Defense Spectrum Office](#)
- [Director of Testing](#)
  - [Joint Interoperability Test Command \(JITC\)](#)
- [Reserve Forces](#)

## Special Mission:

- [White House Situation Support Staff](#)
- [White House Communications Agency](#)

## Shared Service Units:

- [Chief Financial Executive](#)
- [Manpower, Personnel, and Security Directorate](#)
- [Strategic Planning and Information Directorate](#)
- [Procurement and Logistics Directorate/DITCO](#)

## Strategic Business Units:

- [GIG Enterprise Services Engineering Directorate](#)
- [GIG Combat Support Directorate](#)
- [GIG Operations Directorate](#)

## Combatant Command Field Offices:

## DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

### ACTION SUMMARY SHEET

#### U.S. Army Human Resources Command(AHRC)

#### AGENCY MISSION

The Army Human Resources Command is the personnel manager for our entire active-duty and reserve Army Force. At an indefinite point after 2005, it will become the personnel manager for all Army civilian personnel as well.

#### DoD RECOMMENDATION

**Realign** the Army Human Resources Command leased facilities in Alexandria, VA, Indianapolis, IN, and St. Louis, MO by consolidating them at **Fort Knox, KY.**

#### DoD JUSTIFICATION

- 1) Eliminates **1,100,000 Square Feet** of leased office space.
- 2) Enhances Active-duty and Reserve force integration.
- 3) Complements the relocation of the Army Accessions Command and Cadet Command that would be undertaken pursuant to closure of **Fort Monroe.**

#### PERSONNEL IMPLICATIONS FOR THE NATIONAL CAPITAL REGION

Net Military Loss:	575	Total Direct Loss:	2,177
Net Civilian Loss:	1438	Total Indirect Loss:	1,558
Net Contractor Loss:	164	Total Loss:	3,735

#### COST CONSIDERATIONS

The realignment of AHRC activities located within the National Capital Region is part of a group of actions that, taken together, result in the following cost/savings analysis:

One-Time Costs:	\$119.3M
Net Savings/(Cost) of Implementation:	\$463.0M
Annual Recurring Savings:	\$152.8M
Return on Investment Year:	Immediate
Net Present Value over 20 Years:	\$1,913.4M

Contact: Colonel Elden Mullis  
Chief of Staff, AHRC  
(703) 325-4919

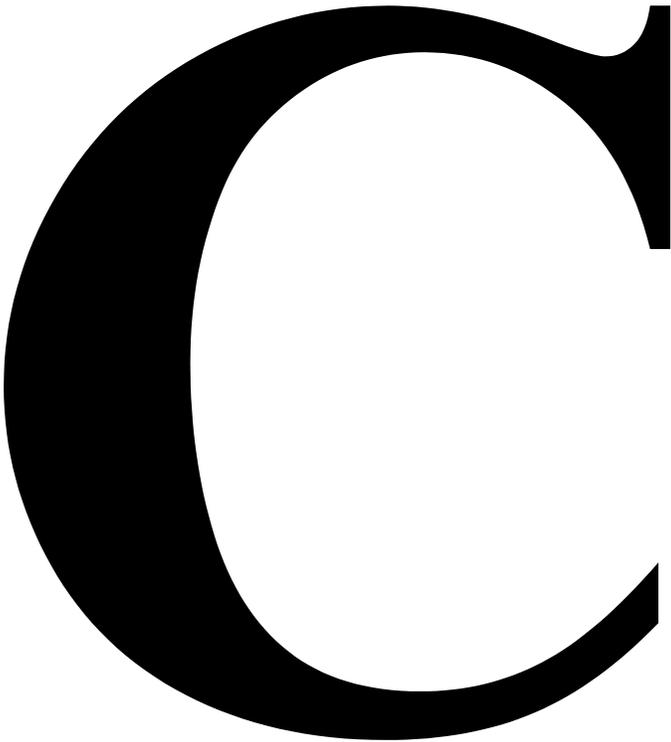
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- [Joint Staff Support Center \(JSSC\)](#)
- [Joint Spectrum Center \(JSC\)](#)

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About HRC

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## About the U.S. Army Human Resources Command



MG Dorian T. Anderson  
Commanding General

The U.S. Army Human Resources Command formally activated on 2 October 2003, combining the U.S. Total Army Personnel Command and the U.S. Army Reserve Personnel Command. MG Dorian T. Anderson is the commander.

The U.S. Army Human Resources Command (HRC) is a result of the Army leadership's vision to streamline headquarters, create more agile and responsive staffs, reduce layers of review and approval, focus on mission and transform the Army. HRC's activation is the first step in consolidating personnel services throughout the Army.

As a field operating agency under the Army's G-1, formerly the Deputy Chief of Staff for Personnel, HRC will be at the center of the Army's initiative to mold personnel functions into a corporate structure, enabling efficient and effective management of active duty and Army Reserve soldiers worldwide.

HRC integrates and coordinates military personnel systems to develop and optimize the utilization of the Army's human resources in peace and war. HRC also performs all personnel management functions for the distribution, development, retention and transition of active duty soldiers, mobilized Reserve component soldiers, and those on extended tours of active duty, temporary tours of active duty, or retired recalled to active duty.

HRC is headquartered in Alexandria, VA. with an additional location in St. Louis, MO. The Enlisted Records and Evaluation Center remains in Indianapolis, IN.

The Civilian Human Resources Agency will merge into HRC no earlier than Fiscal Year 2005.

[Read the Complete Army Press Release](#)

Provided as a public information service by the U.S. Army Human Resources Command. Send suggestions or comments to the [Webmaster](#). View the [usage and privacy policy](#) and [accessibility information](#). This page last published Feb 4, 2005 3:21:09 PM

**D**

## DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

### ACTION SUMMARY SHEET

#### Miscellaneous Air Force and National Guard Leased Locations

##### AGENCY MISSION

The activities affected by this recommendation perform functions ranging from logistical support to adjudication services.

##### DoD RECOMMENDATION

- 1) **Close and/or realign** 16 Air Force leased spaces located in the National Capital Region (NCR) and relocate affected activities to **Andrews Air Force Base, MD.**
- 2) **Realign** elements of three Guard headquarters activities located in Arlington, VA to the **Army National Guard Readiness Center, Arlington, VA** and **Andrews Air Force Base, MD.**

##### DoD JUSTIFICATION

- 1) Eliminates **427,000 Square Feet** of leased office space within the NCR.
- 2) Brings functions within a military fence-line.
- 3) Enhances joint service interaction among Guard headquarters activities.

##### PERSONNEL IMPLICATIONS FOR THE NATIONAL CAPITAL REGION

Net Military Loss:	1,112	Total Direct Loss:	2,168
Net Civilian Loss:	661	Total Indirect Loss:	1,462
Net Contractor Loss:	395	Total Loss:	3,630

##### COST CONSIDERATIONS

The closure and realignment of miscellaneous Air Force and Guard activities located within the NCR results in the following cost/savings analysis:

One-Time Costs:	\$90.5M
Net Savings/(Cost) of Implementation:	\$(10.8M)
Annual Recurring Savings:	\$30.8M
Return on Investment Year:	1 yr.
Net Present Value over 20 Years:	\$308.3M

Contact: Colonel Tim Carroll  
J4, National Guard Bureau  
(703) 607-1081

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## About Us

The Army National Guard (ARNG) is one component of The Army (which consists of the Active Army, the Army National Guard and the Army Reserves.) The Army National Guard is composed primarily of traditional Guardsmen -- civilians who serve their country, state and community on a part-time basis (usually one weekend each month and two weeks during the summer.) Each state, territory and the District of Columbia has its own National Guard, as provided for by the Constitution of the United States.

The National Guard has a unique dual mission that consists of both **Federal** and **State** roles. For state missions, the governor, through the state Adjutant General, commands Guard forces. The governor can call the National Guard into action during local or statewide emergencies, such as storms, fires, earthquakes or civil disturbances.

In addition, the President of the United States can activate the National Guard for participation in federal missions. Examples of federal activations include Guard units deployed to Bosnia and Kosovo for stabilization operations and units deployed to the Middle East and other locations in the war on terrorism. When federalized, Guard units are commanded by the Combatant Commander of the theatre in which they are operating.

### Related Links

- [→ Air National Guard](#)
- [→ National Guard Bureau](#)
- [→ Official Web Site of the Kosovo Force](#)
- [→ U.S. Army Homepage](#)
- [→ U.S. Northern Command](#)
- [→ United States Army Reserve](#)

### Fast Fact

49% of the Army's Mechanized Infantry forces are in the Army National Guard.



[Join the Army National Guard.](#)

The Army National Guard's Official Web Site

If you have COMMENTS, QUESTIONS, or SUGGESTIONS, please send them to [Publicwebsite@ngb.army.mil](mailto:Publicwebsite@ngb.army.mil)

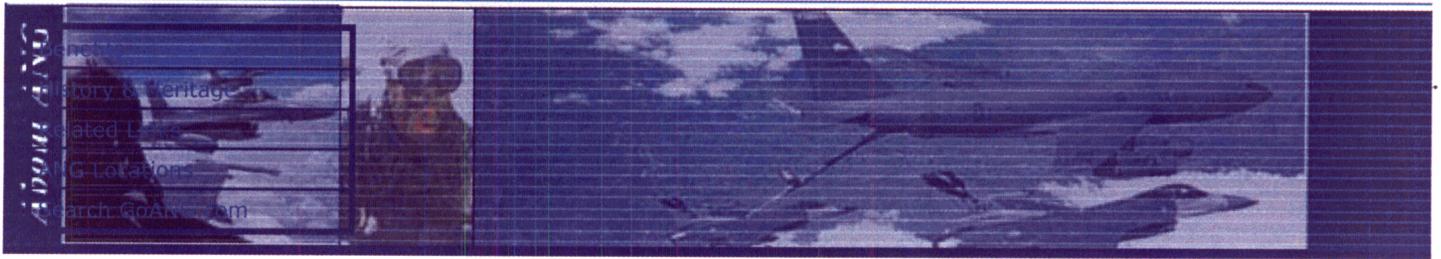
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### History & Heritage

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The Air National Guard as we know it today is a separate reserve component of the United States Air Force. The official birth date of the Air National Guard is 18 September 1947; the same day the Air Force became a separate service. The Air National Guard as we know it today was a product of postwar planning during World War II. The men and women of the Air National Guard are truly the epitome of our nations first militia dating as far back as the Massachusetts Bay Colony in 1636. In those days, every able-bodied man had a weapon and could be called upon to lay aside the plow in defense of the state. Today's guardsmen and women are your doctors, lawyers, police officers, cooks, teachers, and factory workers, white and blue-collar workers. They are your civilians in peace; Airman in war - we guard America's skies.

The Air National Guard has a unique dual-mission that consists of both Federal and State roles. This dual mission means not only being part of the nation's entire military force, but also being responsible to their respective states during times of state or community emergencies. In peacetime, the governor of each state or territory commands the Air National Guard. The Air Guard has been there to help their communities during such emergencies as; Hurricanes, floods, tornadoes, earthquakes and forest fires. During National crisis', the Air National Guard is activated by the president of the United States. We have defended our national interests during World War II, Korean and Vietnam Wars, and Desert Storm/Desert Shield.



Throughout history, the Air National Guard has been responsible for the defense of the United States. General George Washington commanded the first National Guard unit against the invasion of British forces. National Guard troops participated in the War Between the States. Whether guarding its borders to the north and south or patrolling the waters of our coastline, the Air Guard ensures the safety of all Americans. Today, the Air National Guard provides 100 percent of the Air Force's continental United States based air defense interceptor force.

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Since World War II, the Air National Guard has been involved in restoring and maintaining peace throughout the world. The Air National Guard's aviators made significant contributions to the United States involvement in both World War II and the Korean War. During this time period four Air Guardsmen achieved the coveted status of ace. The Berlin Crisis highlighted the Air National Guards involvement in humanitarian missions around the world. Between 1983 and 1990, Air National Guard members played a key role in helping to restore democracy around the world; with the invasions of Grenada and Panama. On 2 August 1990, Operation Desert Storm/Desert Shield brought Air National Guardsmen to the ready once again. Our personnel played a pivotal role in providing air support in the "no fly" zone and broadcasting surrender appeal messages and instructions to the Iraqi soldiers.



Today the Air National Guard is turning its sites toward space. Space-warning missions, once thought to be a thing of the future, are now a key part of the Air National Guard. This space warning system ensures mobile command and control in the event of a nuclear war or other crisis, and keeps the national command authority informed of missile activity worldwide.

Air National Guard members take pride in being active role models for their communities. During times of celebration or trouble, the Air National Guard provides resources and support needed to get the job done. We have helped with such projects as Habitat for Humanity and Red Cross blood drives. We have supported our communities with time, sweat and supplies during hurricanes, tornadoes and earthquakes. As an institution, the Air National Guard is committed to the vision of being a mirror of the people and values of America. We share in the success of our nation, and we are ready, willing and able to defend America's freedom. We take great pride in being "Your Hometown Air Force"- the Air National Guard.

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## DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

### ACTION SUMMARY SHEET

#### Missile Defense Agency (MDA)

#### AGENCY MISSION

The Missile Defense Agency develops, tests, and prepares our ballistic missile defense system.

#### DoD RECOMMENDATION

- 1) **Re-locate** a Headquarters Command Center for MDA from leased space in Falls Church, VA to **Fort Belvoir, VA**.
- 2) **Relocate** several other MDA leased facilities located throughout the National Capital Region to **Redstone Arsenal, AL**.

#### DoD JUSTIFICATION

- 1) Eliminates **227,000 Square Feet** of leased office space.
- 2) Brings MDA functions within a military fence-line and out of locations that do not comply with current Force Protection Standards.
- 3) Consolidates MDA contractor operations.

#### PERSONNEL IMPLICATIONS FOR THE NATIONAL CAPITAL REGION

Net Military Loss:	131	Total Direct Loss:	1,644
Net Civilian Loss:	561	Total Indirect Loss:	1,138
Net Contractor Loss:	952	Total Loss:	2,782

#### COST CONSIDERATIONS

The closure and realignment of MDA activities located within the National Capital Region is part of a group of actions that, taken together, result in the following cost/savings analysis:

One-Time Costs:	\$178.2M
Net Savings/(Cost) of Implementation:	\$13.0M
Annual Recurring Savings:	\$36.1M
Return on Investment Year:	1 yr.
Net Present Value over 20 Years:	\$359.1M

Contact: Mr. David Altwegg  
MDA Deputy Dir. for Business Management  
(703) 693-3008

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ABOUT US

### MDA MISSION

**“Develop and field an integrated BMDS capable of providing a layered defense for the homeland, deployed forces, friends, and allies against ballistic missiles of all ranges in all phases of flight.”**

The Missile Defense Agency's mission is to develop, test and prepare for deployment a missile defense system. Using complementary interceptors, land-, sea-, air- and space-based sensors, and battle management command and control systems, the planned missile defense system will be able to engage all classes and ranges of ballistic missile threats. Our programmatic strategy is to develop, rigorously test, and continuously evaluate production, deployment and operational alternatives for the ballistic missile defense system. Missile defense systems being developed and tested by MDA are primarily based on hit-to-kill technology. It has been described as hitting a bullet with a bullet - a capability that has been successfully demonstrated in test after test.

F

## DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

### ACTION SUMMARY SHEET

#### U.S. Army Surface Deployment and Distribution Command

##### AGENCY MISSION

The Army Surface Deployment and Distribution Command (SDDC) deploys Army personnel, equipment, and supplies during times of war. In peacetime, it is primarily responsible for moving soldiers' household goods and privately owned vehicles.

##### DoD RECOMMENDATION

- 1) **Realign** SDDC leased facilities located in Alexandria, VA by consolidating them with Transportation Command Headquarters at **Scott Air Force Base, IL**.
- 2) **Realign** SDDC facilities located at Fort Eustis, VA and Newport News, VA by consolidating them with Transportation Command Headquarters at **Scott Air Force Base, IL**.

##### DoD JUSTIFICATION

- 1) Eliminates **183,553 Square Feet** of leased office space. Of this amount, **143,500 Square Feet** is located in Alexandria, VA.
- 2) Facilitates broader force transportation transformations.

##### PERSONNEL IMPLICATIONS FOR THE NATIONAL CAPITAL REGION

Net Military Loss:	24	<b>Total Direct Loss:</b>	<b>857</b>
Net Civilian Loss:	508	Total Indirect Loss:	615
Net Contractor Loss:	325	Total Loss:	1,472

##### COST CONSIDERATIONS

The realignment of SDDC activities located within the National Capital Region is part of a group of actions that, taken together, result in the following cost/savings analysis:

One-Time Costs:	\$101.8M
Net Savings/(Cost) of Implementation:	\$339.3M
Annual Recurring Savings:	\$99.3M
<b>Return on Investment Year:</b>	<b>Immediate</b>
Net Present Value over 20 Years:	\$1,278.2M

Contact: Colonel Rodney Mallette  
Chief of Staff, SDCC  
(703) 428-3213

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## Surface Deployment and Distribution Command (SDDC)



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**About SDDC**

Mission Statement

**You are here:** [Home](#) > [About SDDC](#) > [Mission Statement](#)

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### Mission Statement

Provide global surface deployment command & control and distribution operations to meet National Security objectives in peace and war.

### Vision Statement:

The Warfighter's single surface deployment/distribution provider for adaptive and flexible solutions that deliver capability and sustainment on time.

### Core Competency:

Surface Deployment Command & Control and Distribution Operations

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## DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

### ACTION SUMMARY SHEET

### Department of the Navy(DON)

#### AGENCY MISSION

The activities comprising this recommendation perform a wide variety of naval functions.

#### DoD RECOMMENDATION

**Close and/or realign** all of the Department of the Navy's occupied leased spaces located in the National Capital Region (NCR). Relocate these activities to unspecified DoD-owned space within the NCR (**i.e., Arlington Service Center, Anacostia Annex, and Washington Navy Yard**).

#### DoD JUSTIFICATION

- 1) Eliminates **512,000 Square Feet** of leased office space located in the NCR.
- 2) Brings DON activities within a military fence-line and out of locations that do not comply with current Force Protection Standards.

#### PERSONNEL IMPLICATIONS FOR THE NATIONAL CAPITAL REGION

Net Military Loss:	601	<b>Total Direct Loss:</b>	<b>601</b>
Net Civilian Loss:	577	Total Indirect Loss:	452
Net Contractor Loss:	0	Total Loss:	1,053

- This data represents the personnel impact on the leased facilities in question; however, the **overall personnel impact will be neutral** since personnel will be redistributed throughout the NCR.

#### COST CONSIDERATIONS

The closure and realignment of DON activities located within the National Capital Region result in the following cost/savings analysis:

One-Time Costs:	\$61.9M
Net Savings/(Cost) of Implementation:	(\$12.8M)
Annual Recurring Savings:	\$18.0M
<b>Return on Investment Year:</b>	<b>1 yr.</b>
Net Present Value over 20 Years:	\$164.0M

Contact: Mr. William Brown  
Deputy Dir. of Business Operations, ONR  
(703) 602-6381



26 May 2005

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**NAVAIR Vision**

We exist to provide cost-wise readiness and dominant maritime combat power to make a great Navy/Marine Corps team better.

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**To balance current and future readiness.** We need to ensure that we provide our Naval Aviators with the right products to fight the Global War On Terrorism and other potential future conflicts.

**To reduce our costs of doing business.** We need to pursue actual cost reductions, not so-called 'savings' or 'avoidance.' We need to return resources to recapitalize our Fleet for tomorrow. We must continue to introduce best business practices and remove barriers to getting our job done with greater efficiencies.

**To improve agility.** Our ability to make rapid decisions in support of emerging Fleet requirements is essential if we are to continue to provide value to the nation. We must reinvigorate a solid chain of command that values responsibility and accountability in its leadership.

**To ensure alignment.** We have come a long way aligning ourselves internally, now it is time to ensure that we are fully aligned, internally and externally, with CNO's transformation initiatives.

**To implement Fleet-driven metrics.** Single Fleet-driven metrics will ensure we directly contribute to the Naval Aviation Enterprise.

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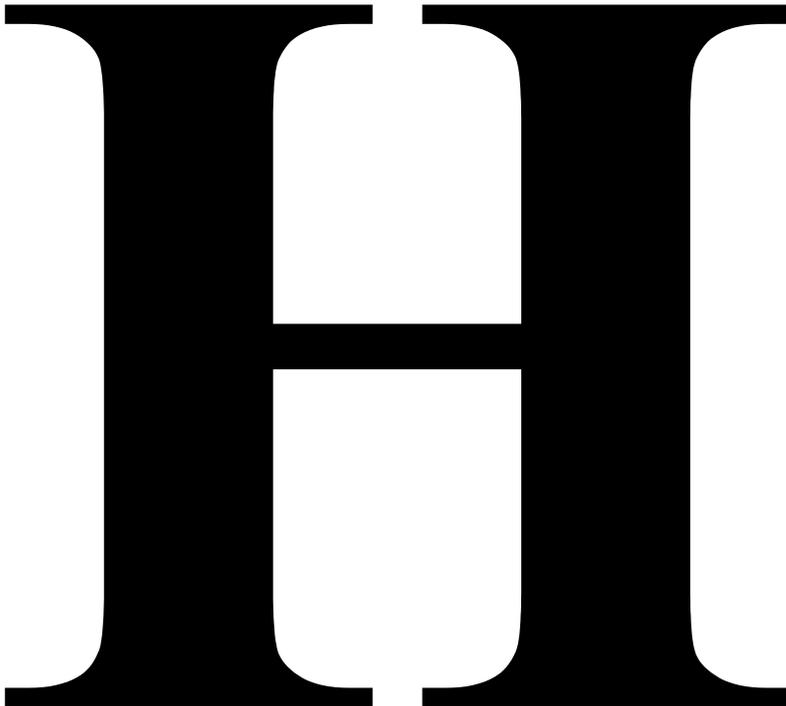
Official Mailing Address:  
Commander, Naval Air Systems Command  
47123 Buse RD  
B2272 Unit IPT  
Patuxent River, Md. 20670-1547

Media Inquiries: (301) 757-1487  
Congressional Inquiries: (301) 757-7714  
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## DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

### ACTION SUMMARY SHEET

#### Extramural Research Program Managers

##### AGENCY MISSION

The activities affected by this recommendation cumulatively control virtually every major scientific research function for the Department of Defense .

##### DoD RECOMMENDATION

- 1) **Close** leased facilities located in the National Capital Region that belong to the Office of Naval Research, the Air Force Office of Scientific Research, the Army Research Office, and the Defense Advanced Research Project Agency. Relocate these functions to the **National Naval Medical Center, Bethesda, MD.**
- 2) **Realign** elements of two other Defense research facilities currently located at Fort Belvoir, VA and Alexandria, VA to the **National Naval Medical Center, Bethesda, MD.**

##### DoD JUSTIFICATION

- 1) Eliminates an **unspecified square footage** of leased office space.
- 2) Brings functions within a military fence-line.
- 3) Creates a significant synergy of research resources.

##### PERSONNEL IMPLICATIONS FOR THE NATIONAL CAPITAL REGION

Net Military Loss:	99	<b>Total Direct Loss:</b>	<b>342</b>
Net Civilian Loss:	243	Total Indirect Loss:	244
Net Contractor Loss:	0	Total Loss:	586

##### COST CONSIDERATIONS

The closure and realignment of extramural research program managers located within the NCR results in the following cost/savings analysis:

One-Time Costs:	\$153.5M
Net Savings/(Cost) of Implementation:	\$107.1M
Annual Recurring Savings:	\$49.4M
<b>Return on Investment Year:</b>	<b>2 yrs.</b>
Net Present Value over 20 Years:	\$572.7M

Contact: Mr. Ronald Kurjanowitz  
DARPA  
(703) 696-7853

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- **BGen Thomas D. Waldhauser** - Vice Chief of Naval Research
- **Capt. John Kamp** - Assistant Chief of Naval Research
- **Mr. Paul Gido** - Asst. Vice Chief of Naval Research
- **Capt. Charles Fowler** - Technical Director, Military Deputy (acting)
- **Dr. Starnes Walker** - Chief Scientist
- **Mr. Paul Lowell** - Chief of Staff
- **Ms. Lynn Torres** - Acting, Commercial Technology Transition Officer

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## DARPA Technical Offices

The **[Advanced Technology Office](#)** (ATO) researches, demonstrates, and develops high payoff projects in maritime, communications, special operations, command and control, and information assurance and survivability mission areas. These projects support military operations throughout the spectrum of conflict. ATO adapts advanced technologies into military systems and also exploits emerging technologies for future programs. The ultimate goal is superior cost-effective systems the military can use to respond to new and emerging threats.

The mission of the **[Defense Sciences Office](#)** is to vigorously pursue the most promising technologies within a broad spectrum of the science and engineering research communities and to develop those technologies into important, radically new military capabilities.

The **[Information Processing Technology Office](#)** focuses on inventing the networking, computing, and software technologies vital to ensuring DOD military superiority.

The **[Information Exploitation Office](#)** develops sensor and information system technology and systems with application to battle space awareness, targeting, command and control, and the supporting infrastructure required to address land-based threats in a dynamic, closed-loop process. IXO leverages ongoing DARPA efforts in sensors, sensor exploitation, information management, and command and control, and addresses systemic challenges associated with performing surface target interdiction in environments that require very high combat identification confidence and an associated low likelihood for inadvertent collateral damage.

The **[Microsystems Technology Office](#)** mission focuses on the heterogeneous microchip-scale integration of electronics, photonics, and microelectromechanical systems (MEMS). Their high risk/high payoff technology is aimed at solving the national level problems of protection from biological, chemical and information attack and to provide operational dominance for mobile distributed command and control, combined manned/unmanned warfare, and dynamic, adaptive military

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planning and execution.

The **Special Projects Office** (SPO) researches, develops, demonstrates, and transitions technologies focused on addressing present and emerging national challenges. SPO investments range from the development of enabling technologies to the demonstration of large prototype systems. SPO is developing technologies to counter the emerging threat of underground facilities used for purposes ranging from command-and-control, to weapons storage and staging, to the manufacture of weapons of mass destruction. SPO is also developing significantly more cost-effective ways to counter proliferated, inexpensive cruise missiles, UAVs, and other platforms used for weapon delivery, jamming, and surveillance. SPO is investing in novel space technologies across the spectrum of space control applications including rapid access, space situational awareness, counterspace, and persistent tactical grade sensing approaches including extremely large space apertures and structures. Finally, investments are being made in technologies to provide full-scale comprehensive collective protection systems against the threat of chemical and biological attack. In all of these areas, SPO efforts encompass the full range of activities required to develop complete prototype systems, from hardware development and characterization to algorithms, exploitation techniques, and full-scale system experimentation. To support this range of efforts, SPO is also home to DARPA's expertise in the areas of advanced sensor systems and guidance and navigation technologies.

The **Tactical Technology Office** engages in high-risk, high-payoff advanced military research, emphasizing the "system" and "subsystem" approach to the development of aeronautic, space, and land systems as well as embedded processors and control systems.

The **Joint Unmanned Combat Air Systems (J-UCAS) Office** is the DARPA activity charged with leading the DoD effort to develop and demonstrate the Joint Unmanned Combat Air Systems. The J-UCAS program is a joint DARPA/Air Force/Navy effort to demonstrate the technical feasibility, military utility and operational value for a networked system of high performance, weaponized unmanned air vehicles to effectively and affordably prosecute 21st century combat missions, including Suppression of Enemy Air Defenses (SEAD), surveillance, and precision strike within the emerging global command and control architecture.

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## **DARPA Support Offices**

The Office of the Comptroller is the nucleus of "corporate" fiscal activities and prepares and submits the consolidated annual Agency budget, and also manages the planning, programming, and budgeting system process. COMP develops and implements the proper procedures and controls for program execution, maintains adequate program accountability documentation, provides for liaison with the General Accounting Office and the DoD Inspector General on audit activities, and serves as the Congressional focal point for the Agency. COMP also maintains a management information system to support DARPA requirements for

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accurate and timely fiscal, contractual, and programmatic information services.

The **[Contracts Management Office](#)** plans, negotiates, and awards contracts, grants, and agreements for select new-start technology projects and for consortium and other cooperative projects where innovative contractual arrangements may be desired. CMO also administers the **[Small Business Innovation Research \(SBIR\)](#)** program.

The **[Human Resources Directorate](#)** provides civilian and military personnel management functions, including recruitment, hiring, billet and manpower allocation, civilian pay and benefits administration, and all personnel management actions.

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The Office of Management Operations provides administrative support to the Director, DARPA, Technical Office Directors, Program Managers, and the DARPA staff. OMO comprises four major functional directorates: Facilities and Administration; Human Resources; Information Resources; and Security and Intelligence. The responsibilities of each of these directorates are described below.

- **Facilities & Administration** plans, develops, and coordinates the administrative service functions of the Agency. This office supervises records management, [technical information programs](#), the library, travel services, facilities management, telecommunications services, correspondence, public information services, video teleconferencing services, and supply functions; and serves as the liaison between the technical offices and the DARPA Agents.
- The **Information Resources Directorate** is responsible for management of DARPA information services which include finance, communications, records management, web site administration, and commercial off-the-shelf (COTS) prototyping and research.
- The **Security and Intelligence Directorate** plans, executes, and directs the information, personnel, industrial and physical security programs at DARPA and at specified contractor sites. This includes declassification management activities, the security classification management program, and the Communications Security Program (COMSEC). S&ID also formulates and implements security policy and procedures at DARPA and represents DARPA on security matters with external organizations.

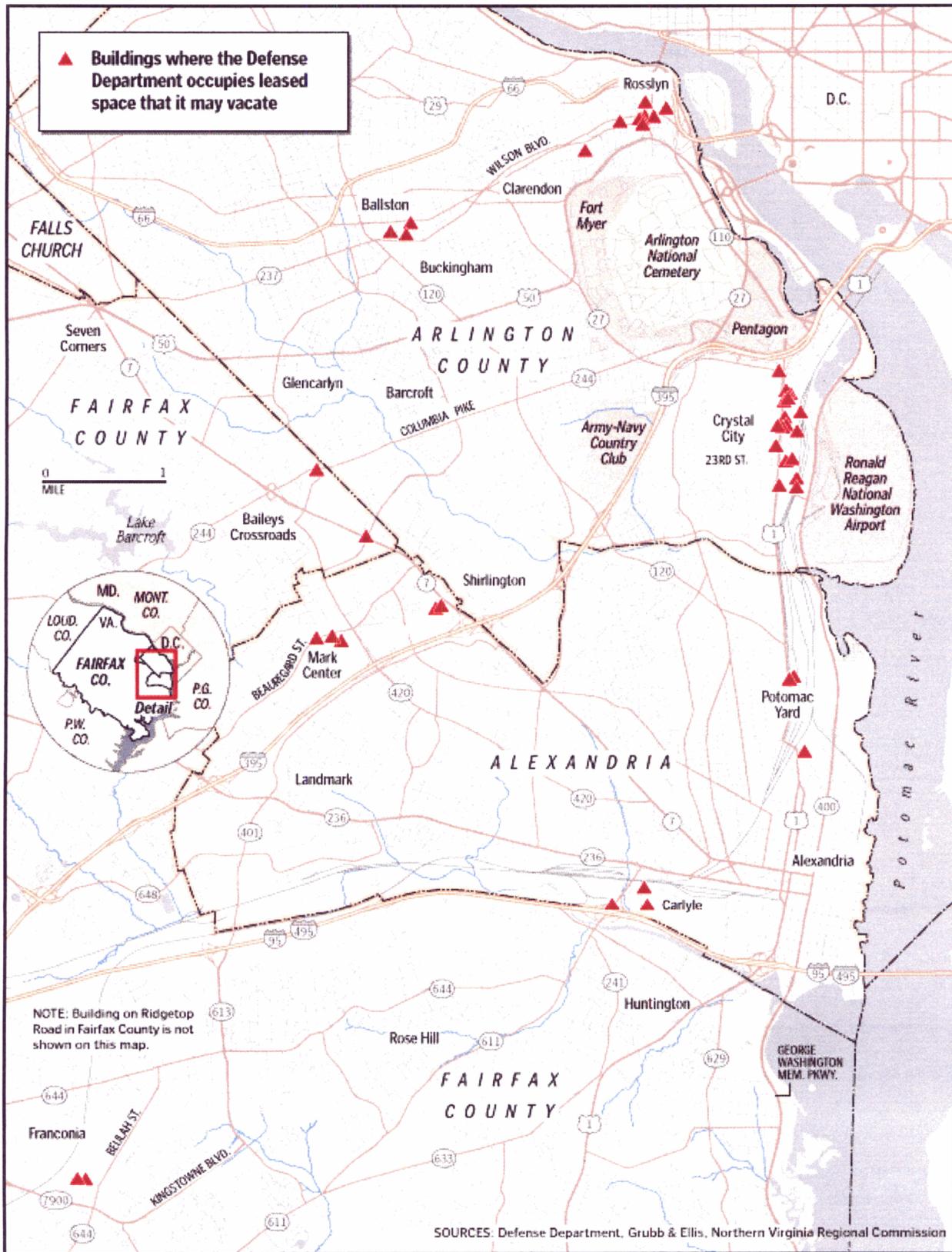
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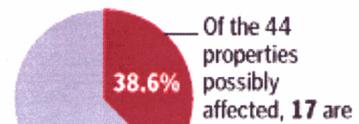
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City	Number of properties possibly affected
Arlington	32
Alexandria	8
Falls Church	2



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# Falls Church News-Press

May 19-25, 2005

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## Congressman Moran's News Commentary

On Friday, Secretary Rumsfeld forwarded his recommendations to the Base Realignment and Closure (BRAC) commission. In addition to calling for closure of major bases around the country, the report recommended the closure of much of the commercially leased DOD space in the Northern Virginia area.

Once carried through, the recommendations will force the relocation of approximately 23,000 DOD personnel from leased office space. The economic impact of such a job loss in the short term will result in billions of dollars lost in contract values and related spending for the region.

The BRAC process was developed in order to ensure that decisions affecting our nation's defense and the strategic location of military installations are not influenced by the lawmakers in positions of power. I do not fault the process for causing Northern Virginia to be hit with such an economic punch. But I do disagree with the reasoning that the Secretary is using to move agencies out of leased office space. That reasoning centers around his contention that buildings which do not meet new DOD building standards must be vacated.

Designed to protect against one primary threat, a truck bomb, the DOD building standards are poorly conceived. The standard is prescriptive-based, requiring all DOD agencies and military command centers to abandon their present locations in favor of new sites on bases or in locations without underground parking and that are set back at least 82 feet from the street. Defense agencies in leased space in an urban area like Washington, D.C. and its heavily developed suburbs are unable to meet this demand.

The irony is that the Defense Department's own master plan for its headquarters shows that the Pentagon cannot meet the same prescriptive building standard it seeks to impose on its satellite facilities and offices. These security standards are also very one-dimensional; addressing merely one potential form of terrorist attack. They would have made no difference on 9/11. In fact, these standards are based on a wholly arbitrary assumption that DOD buildings should withstand a half-full truck carrying 200 kilograms of dynamite. That's the same amount a person can stuff into two carry-on luggage bags.

Notwithstanding this, the threat of a truck bomb is legitimate and needs to be addressed. However, we need to be looking to performance based, not prescriptive standards. The GSA

and the State Department have adopted performance based standards that enable existing buildings to be hardened and the potential damage of an explosion mitigated. These standards include constructing a blast wall, reinforcing window frames, adding shatter resistant glass and relocating the most sensitive activities to the interior of the building. All of which can be more effective in minimizing damage from a truck bomb. The Pentagon itself has implemented these safety measures.

The elimination of military leased office space in Northern Virginia will not make our military stronger or country safer. What it will do, is lead many highly-skilled workers to abandon the Defense Department rather than move out of the area. This potential for "brain drain" is a serious concern and I have yet to see any effort to prevent it. I am hopeful the BRAC commission will take that into consideration before issuing their recommendations. I will continue to urge Secretary Rumsfeld to use performance based versus prescriptive standards.

Given a chance to respond, I have a high level of confidence that the innovative minds in Northern Virginia can figure out how to secure office buildings in ways that would protect both workers and sensitive materials from a truck bomb.

---

Rep. James P. Moran is Virginia's 8th Congressional District Representative in the U.S. House of Representatives.

Editions

## Opinion

# Examiner Editorial - Pentagon's diaspora is a necessary evil

23May'05

Published: Sunday, May 22, 2005 10:44 PM EDT

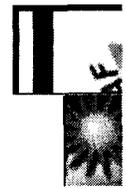
Friday the 13th probably wasn't the best day Virginia Gov. Mark Warner could have picked to try to assuage growing fears about the Pentagon's plan to relocate as many as 52,000 defense workers who now toil in 8 million square feet of leased office space in Northern Virginia. But what appears to be temporary bad luck for commercial landlords is a good long-term strategy for safeguarding federal employees.

In October, the Defense Department's higher security standards for leasing office space go into effect, which is causing more local anxiety than DoD's larger plan to close or consolidate more than 800 military installations nationwide.

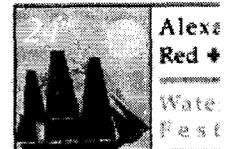
That's because the new security standards include an 82-foot setback from a "controlled perimeter," shatter-resistant glass, HVAC cutoffs and a separate mailroom ventilation system in a collapse-resistant building. Mixed-use developments near Metro stations are now out.

Virtually none of the space the Pentagon now rents, predominantly in Arlington and Alexandria, meet such exacting requirements and commercial real estate experts say it would be extremely difficult and prohibitively expensive to retrofit existing buildings to the new specifications.

Virginia Congressman Jim Moran, D-8th, whose District includes DoD offices in Crystal City, Ballston and Clarendon as well as the Pentagon itself, claims that the new security regulations are "arbitrary." Certain details, such as how far the setbacks really have to be, are certainly debatable.



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But there's nothing arbitrary about a clear-eyed plan to move as many defense workers out of the bulls eye as possible.

During the long lull between the Vietnam War and the Iraqi invasion, many people began thinking of DoD largely in terms of contracts, jobs and local economics - not national defense.

Current attempts in Congress to blunt the Pentagon's latest reassertion of its primary mission are vestiges of that mindset. But in an age of world-wide terrorism, Defense Secretary Donald Rumsfeld's decision to disperse defense employees makes a lot more sense from a security standpoint than concentrating them all in one place just to shore up local real estate values.

And while Washington and its close-in suburbs stand to lose more defense workers than any other metropolitan area, Gov. Warner correctly pointed out that these losses will be somewhat offset by gains in other parts of Virginia and Maryland. For instance, the Pentagon wants to invest \$1 billion to serve the area's more than 400,000 active and retired military by building a new 165-bed hospital at Fort Belvoir and a 300-bed, world-class medical facility in Bethesda to replace the venerable Walter Reed Medical Center.

The base closures on the list were recommended by seven cross-service groups and will be reviewed by an independent, nine-member Base Realignment and Closings Commission.

Congress and the president must then either approve or reject the entire list as submitted. The Pentagon claims the consolidation will result in a net savings of nearly \$49 billion over the next 20 years.

That's great, but as Undersecretary of Defense for Acquisition, Technology and Logistics Mike Wynne put it, decisions to close bases were "data driven, with military value as primary."

That's the way it should be.

BRAC Commission Chairman Anthony Principi, a former secretary of Veterans Affairs who went through a similar process reorganizing the VA's hospital system, agrees. While "we always must be mindful of economic impact," Principi recently said, "national security always has to have the highest priority."



Unlike other parts of the country selected for base closings, Northern Virginia will still remain attractive to government contractors, non-profits, other federal agencies and companies happy to find space so close to Washington. And it will take up to 15 years before the relocation is complete, so things could be worse.

Any place that loses jobs in this massive reorganization will experience inevitable economic disruption, but that's not a sufficient reason to maintain a status quo that no longer makes military sense.

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## Va. Panel To Make Base Recommendations to Gov. Warner

RSS Friday May 20, 2005 7:45pm



Richmond, Va. (AP) - A state commission said Friday it wants Gov. Mark R. Warner to study and challenge some of the Department of Defense ([website](#))'s proposed changes to Virginia's military installations.

Topping the list of the Virginia Commission on Military Bases' concerns is the potential loss of leased office space in northern Virginia, primarily in Arlington and Alexandria ([website - news](#)). The Pentagon's recommendations to the national Base Realignment and Closure Commission call for the relocation of nearly 23,000 workers to other installations. The jobs primarily would go to the Army's Fort Belvoir in southern Fairfax County ([website - news](#)), but others would move to Maryland or outside the region entirely.

The military says the urban office buildings don't meet security requirements that Defense Department ([website](#)) employees work in buildings at least 82 feet from the street to protect them from vehicle bombs, but some argue that those standards are too stringent.

"That's hard to accomplish in suburban settings, let alone urban ones," James L. Van Zee, the Northern Virginia Regional Commission's director of the regional planning services, said in an interview. "We can work with these agencies to ensure safe locations for civilian as well as military personnel" through other means, he said.

Van Zee told the panel that transferring those jobs out of the inner suburbs would vacate nearly 4 million square feet of space inside the Beltway, which would harm the local economy - and ultimately Virginia's economy, as northern Virginia has generated 85 percent of the state's new jobs over the last five years.

Overall, Virginia would see a net gain in military and civilian jobs, and the commercial real estate market is strong. But northern Virginia officials are concerned that the market could contract, making it difficult to fill a glut in vacancies.

Arlington and Alexandria officials are still crunching the data to understand the full financial impact, but Cord Sterling, a military affairs liaison to U.S. Senator John Warner, told the panel that the effect of the proposed shift goes beyond their vacated office space and head counts. He said contractors who work on projects in the agencies affected also could end up following those who are relocating, for example.

"There are hundreds of jobs associated with each one on paper," Sterling said.

The state commission also determined that if BRAC decides that Fort Monroe in Hampton should be closed, the military should help move some of those jobs to nearby Fort Eustis and help the city clean up the installation and develop the site for another use.

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Fort Monroe, which was built in the 1800s, employs 4,175, including more than 2,700 civilians, with an annual payroll of more than \$182 million.

The job losses on the Peninsula would be like eliminating the jobs of "all of Colonial Williamsburg and the College of William and Mary," said John W. Whaley, an economist with the Hampton Roads Planning District Commission.

"There's a lot of angst about this," said state Sen. Martin E. Williams, R-Newport News and a member of the state military base commission. "A lot of people are on their second or third generation of family working there."

An economic impact study by the Hampton Roads Planning District Commission presented Friday shows that the Peninsula would lose about \$5.1 million in net revenue under the closing recommendations, while South Hampton Roads would have a \$7.7 million net gain, primarily as a result of the addition of thousands of jobs at Norfolk Naval Station and the Norfolk Naval Shipyard in Portsmouth.

The study shows that the proposed changes barely would dent Hampton Roads' overall economy because the losses on the Peninsula offset gains in south Hampton Roads.

Other issues the group said the governor should examine include: the impact of 18,000 additional workers at Fort Belvoir on the area's already clogged roads, the availability of housing there, and other issues; protecting Virginia's existing military installations; and preparing for the next round of base closings and realignments.

The state panel will forward its recommendations to Warner "as soon as possible," chairman Joe R. Reeder said. The BRAC Commission must make its recommendations to President Bush ([website - news - bio](#)) by Sept. 8. Previous commissions have approved 85 percent of the Defense Department's recommendations.

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## Leases in the Line of Fire

Proposed Shift in Defense Workers to Alter Office Market

By Dana Hedgpeth  
Washington Post Staff Writer  
Monday, May 16, 2005; E01

Walk through Crystal City in Northern Virginia and it becomes obvious -- eventually -- that it is a place dominated by government workers and, in particular, ones from the Defense Department.

The drab concrete buildings don't give it away. Their dark-tinted windows offer few clues about what or who is inside, and the names -- Crystal Park, Crystal Gateway, Crystal Square, Crystal Mall -- are similarly inconspicuous. This is one part of the world where naming rights are of no interest.

But the doors frequently open onto metal detectors, the building directories are an alphabet soup of acronyms, and the guards are armed and interested in any visitor's reason for being there. The curbside chatter is clear, if not too detailed.

"We do radars and maps in there on the 10th floor so everybody's looking at the same page when we kill the bad guys," said a man who, puffing a cigarette outside Crystal Mall 3 one afternoon last week, described himself as a 30-year-old "techie." He refused to give his name because he said his work was classified. A Defense Department badge hung around his neck from a blue lanyard.

On Friday, the Pentagon said it plans to pull out at least 23,000 employees, and possibly as many as 50,000, from dozens of Northern Virginia buildings that it says do not meet its more stringent security requirements put in place after Sept. 11, 2001. In coming years, workers from agencies that manage tasks as diverse as military commissaries and missile defense are to abandon 4.6 million to 8 million square feet of office space in the area as they relocate to military bases or to more secure buildings farther from the District.

More space could come open if private defense contractors follow their clients.

While the Pentagon's announcement is a blow to an office market that is only now recovering from the technology bust, the effect goes deeper than lost leases. Brokers, building owners and others say it marks a fundamental shift in how the commercial real estate game will be played in Arlington, Alexandria and Falls Church.

For decades, brokers and investors have built careers on a dependable stream of calls from Defense Department officials looking to plant another military office near the Pentagon. Developers have erected buildings with that in mind. Investors have pushed up prices, especially in these past few years of war and heightened security, partly out of confidence that the Defense Department's demand for space would stay strong.

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Now, a basic piece of the equation has changed.

Particularly in Arlington and Alexandria, where the defense presence is most concentrated, "every block" will feel the effect, said Joe Delogu, a principal at Spaulding & Slye Colliers, a major commercial real estate firm. "Defense is an area that had grown and now it's going to become a part of the industry that is shrinking. We won't have as fast a pace of growth." Brokers had, for example, been courting the National Geospatial-Intelligence Agency, which was hoping to find about 2 million square feet of space so it could consolidate its offices from Bethesda and Reston into a single spot, probably outside the Capital Beltway. Now the agency is slated to move to Fort Belvoir, and for those brokers the courtship is effectively over.

It is unclear how long it will take for the Pentagon to move its employees out of Northern Virginia. Brokers expect the process to take several years, which will at least allow time to adjust.

Still, the numbers alone stand to change the Northern Virginia market. The Pentagon leases about 4 million square feet of Arlington's 31 million square feet of commercial office space. The fact that such a major tenant is leaving, even gradually, will likely stabilize rents, or even cause them to fall as landlords try to fill space as it comes open. It will mean costly renovations and marketing efforts for investors whose buildings have long been filled with government tenants.

"It's an enormous amount of space to come back," said Mary Petersen, a senior adviser at Cassidy & Pinkard, a real estate company. "You're taking the major economic driver out of Arlington because there's a desire for the federal government to have a superior, secure location. It could be a devastating scenario."

Patrick Mahady, executive vice president at real estate services firm CB Richard Ellis, is a property broker who specializes in leasing to government agencies. He said the Pentagon's moves will affect almost every part of his business.

"If you have a huge hole in the market because the government is moving out, you've got landlords who have to pursue backup tenants and that's going to mean lower rental rates," he said.

Charles E. Smith Commercial Realty, for example, will have tenants leaving from 17 buildings, vacating about 1.7 million square feet of space leased to the Defense Department. Company President Mitchell N. Schear said that the overall strength of the Washington market will help the company absorb the loss of the Pentagon as a customer.

There is concern, however, that as government agencies leave, private contractors will follow.

"If an agency is moving out of Arlington, a contractor is not going to stay there," Petersen said. "They're going to follow the agency out to where it goes."

That could be a boon for the outer suburbs, around places like Fort Meade in Anne Arundel County and Fort Belvoir in Fairfax County, where many of the employees from Crystal City and Arlington are slated to move.

"This paints a dire picture for folks in Northern Virginia, but it plays right into our hands," said Chris Waller, a vice president at Garrett Development Corp., which is based in Stafford County and owns 6,000 acres of land that is largely undeveloped in western Loudoun, Stafford and Prince George counties in Virginia.

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"We like where we're sitting because we're holding all this land," Waller said.

For those developers trying to either retain or recruit Pentagon business, building to meet the new security standards is going to be costly, developers point out. Shatterproof glass and reinforced columns, the types of improvements the Pentagon now demands if its employees are to stay in dense urban areas, can add as much as \$30 or \$40 to the average \$150 it costs to build a square foot of office space in the region.

"There's going to be a cost either way for the government because they'll have to pay to retrofit buildings . . . that are closer into the city and don't meet the standards they want, or they'll move farther out and buy the land and have a buffer," said John Shooshan, chairman of Shooshan Co. of Arlington. His company built a 330,000-square-foot building in Ballston for the Office of Naval Research, which has expensive security requirements.

For years, area developers have bought land or planned to redevelop buildings in markets closer to the District, thinking that planners wanted to see more dense development around Metro stops. Now they worry if they'll be able to get government tenants in those spots.

"We buy land around Metro stops in Arlington because it's insulated and you're often looking for those government agencies and their contractors," said J. Quinn Rounaville III, a leasing broker at JBG Cos., a developer in Chevy Chase. "If they're going to pull out of Arlington, that pulls a lot of people out. With a large glut of space on the market, it's going to make it tough for anybody."

The defense agency's departure from close-in markets could also affect whether companies invest in new buildings, or in ones that may be offered for sale in the future.

"It might affect pricing slightly of what investors are willing to pay for a building if they think they'll have a major tenant moving out in a few years," said Robert M. Pinkard, chief executive of the Cassidy & Pinkard firm.

"People aren't buying bricks and mortar when they buy buildings," said Mahady, a broker who represents landlords with defense agencies as tenants. "They're buying the cash flow to the buildings. If the cash flow isn't there or it's greatly diminished, the value of the building goes down. It's going to take a while for the market to take this blow."

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Virginia</b>									
Fort Monroe	Close	(1,393)	(1,948)	0	0	(1,393)	(1,948)	(223)	(3,564)
Leased Space - VA	Close/Realign	(6,199)	(15,754)	0	0	(6,199)	(15,754)	(972)	(22,925)
Defense Supply Center Richmond	Gain	0	(77)	0	83	0	6	0	6
Fort Belvoir	Gain	(466)	(2,281)	4,537	8,010	4,071	5,729	2,058	11,858
Fort Lee	Gain	(392)	(2)	6,531	1,151	6,139	1,149	56	7,344
Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	Gain	(52)	(22)	453	206	401	184	81	666
Langley Air Force Base	Gain	(53)	(46)	780	68	727	22	0	749
Marine Corps Base Quantico	Gain	(50)	0	496	1,357	446	1,357	1,210	3,013
Naval Amphibious Base Little Creek	Gain	0	0	10	27	10	27	0	37
Naval Shipyard Norfolk	Gain	0	0	177	1,774	177	1,774	85	2,036
Naval Station Norfolk	Gain	(373)	(1,085)	3,820	356	3,447	(729)	89	2,807
Naval Support Activity Norfolk	Gain	(6)	0	573	205	567	205	16	788
Arlington Service Center	Realign	(224)	(516)	435	406	211	(110)	(383)	(282)
Center for Naval Research	Realign	(25)	(313)	0	0	(25)	(313)	0	(338)
Defense Finance and Accounting Service, Arlington	Realign	(7)	(401)	0	0	(7)	(401)	0	(408)
Fort Eustis	Realign	(3,863)	(852)	962	1,432	(2,901)	580	169	(2,152)
Naval Air Station Oceana	Realign	(110)	(3)	0	53	(110)	50	0	(60)
Naval Medical Center Portsmouth	Realign	(463)	(25)	28	0	(435)	(25)	(1)	(461)
Naval Surface Warfare Center Dahlgren	Realign	0	(503)	0	169	0	(334)	(17)	(351)
Naval Weapons Station Yorktown	Realign	0	(179)	0	0	0	(179)	0	(179)
Richmond International Airport Air Guard Station	Realign	(25)	(101)	0	0	(25)	(101)	0	(126)
U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault	Realign	0	(32)	0	0	0	(32)	0	(32)

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.