

James J. Hickey
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8.12.05

Gary

My guys in Texas
put a lot of effort and
data into this report.

But if you need an
"executive summary" to
focus on I'd suggest
reviewing the first section,
about 20 pp.

Jim

We do what we say.®

12 August 2005

Mr. R. Gary Dinsick
Army Team Leader
Base Realignment & Closure Commission
2521 South Clark Street, Suite 600
Arlington, Virginia 22202-3920

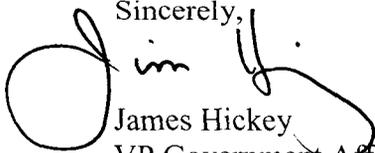
Dear Gary,

Before the window closes, I wanted to submit one last report, that I believe is both relevant and crucial, for your review regarding Lone Star Army Ammunition Plant (LSAAP). This report addresses the business case for privatizing LSAAP and retaining the key employees, skill bases, and production lines that exist there.

Ultimately, the best outcome in terms of budget savings and benefits for the community would be to retain Lone Star's unique capabilities. A Privatized Lone Star should be allowed to continue to make its valuable contributions to national security. As we have maintained all along, Privatizing Lone Star will save money for DoD and the taxpayer, retain key employees possessing unique skills and experiences, and will protect a significant source of competition for the Department of Defense. America deserves to retain a Privatized Lone Star. We hope you, your colleagues and the BRAC Commissioners will agree.

If there's anything else you need in these last few weeks, please let us know and we will comply quickly and completely. Many thanks for your vital review and service.

Sincerely,



James Hickey
VP Government Affairs
Day & Zimmermann

cc: Elizabeth Bieri, George Delgado