



**DEPARTMENT OF DEFENSE  
MISSILE DEFENSE AGENCY  
7100 DEFENSE PENTAGON  
WASHINGTON, DC 20301-7100**

DCN: 11227

DM

30 March 2005

**MEMORANDUM FOR RECORD**

**SUBJECT: Certification of Answers to Headquarters Support and Administration  
(HS&A) Joint Cross Service Group (JCSG) Scenario 47**

I certify that the MDA information uploaded on the OSD BRAC portal 24 Mar 05 (File HS&A 0047 Update 2 Dec 04 MAH-0004-MDA Final 30 Mar 05.), in response to HS&A Scenarios 47, is accurate and complete to the best of my knowledge and beliefs. The work was done professionally, it used sound methodology, reasonable inquiries were made, and I do not know of exceptions or omissions that would make the data inaccurate.

The MDA response to HS&A Scenario 47 is updated to reflect corrections identified by the DoD IG and to provide clarifications (as detailed in attached e-mail from Mr. David Heller, MDA/PIO) requested by Ms. Helen Poorman, HS&A JCSG Analyst. Ms. Poorman verbally confirmed clarifications in attached e-mail and that the Technical JCSG (TJCSG) and HS&A JCSG have combined their analysis of HS&A Scenario 47 and TJCSG Scenario 018, with Scenario 47 governing both.

  
D. M. ALTWEGG  
Deputy Director  
Business Management

Attachment:  
As stated