

# Candidate #MED-0018 Andrews AFB

DCN: 6412



**Candidate Recommendation: Disestablish the inpatient mission at 89th Medical Group, Andrews AFB, MD, converting the hospital to a clinic with an ambulatory care center.**

### Justification

- ✓ Reduces excess capacity
- ✓ Redistributes military providers to areas with more eligible population
- ✓ Reduces inefficient operations

### Military Value

- ✓ Healthcare Services Function:
  - ✓ Average: 53.93
  - ✓ Andrews AFB: 48.14

### Payback

- ✓ One Time Cost: \$6M
- ✓ Net Implementation Savings: \$12M
- ✓ Annual Recurring Savings: \$5M
- ✓ Payback Period: 2 Years
- ✓ NPV (savings): \$59M

### Impacts

- ✓ Criteria 6: – 281 jobs (160 direct, 121 indirect); <0.01%
- ✓ Criteria 7: No issues
- ✓ Criteria 8: No issues

✓ Strategy

✓ Capacity Analysis / Data Verification

✓ JCSG/MilDep Recommended

✓ De-conflicted w/JCSGs

✓ COBRA

✓ Military Value Analysis / Data Verification

✓ Criteria 6-8 Analysis

✓ De-conflicted w/MilDepts

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.05) - Page 1/2  
 Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

Starting Year : 2006  
 Final Year : 2007  
 Payback Year : 2009 (2 Years)

NPV in 2025(\$K): -58,943  
 1-Time Cost(\$K): 5,720

Net Costs in 2005 Constant Dollars (\$K)								
	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	-----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	-1,192	-10,997	-10,997	-10,997	-10,997	-45,180	-10,997
Overhd	134	-709	-822	-822	-822	-822	-3,864	-822
Moving	0	1,136	0	0	0	0	1,136	0
Missio	0	2,754	0	0	0	0	2,754	0
Other	0	6,656	6,626	6,626	6,626	6,626	33,159	6,626
<b>TOTAL</b>	<b>134</b>	<b>8,645</b>	<b>-5,193</b>	<b>-5,193</b>	<b>-5,193</b>	<b>-5,193</b>	<b>-11,996</b>	<b>-5,193</b>
	2006	2007	2008	2009	2010	2011	Total	
	----	----	----	----	----	----	-----	
<b>POSITIONS ELIMINATED</b>								
Off	0	0	0	0	0	0	0	
Enl	0	0	0	0	0	0	0	
Civ	0	160	0	0	0	0	160	
TOT	0	160	0	0	0	0	160	
<b>POSITIONS REALIGNED</b>								
Off	0	0	0	0	0	0	0	
Enl	0	0	0	0	0	0	0	
Stu	0	0	0	0	0	0	0	
Civ	0	0	0	0	0	0	0	
TOT	0	0	0	0	0	0	0	

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.05) - Page 2/2  
 Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)								
	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	4,307	0	0	0	0	4,307	0
Overhd	134	113	0	0	0	0	247	0
Moving	0	1,136	0	0	0	0	1,136	0
Missio	0	14,512	0	0	0	0	14,512	0
Other	0	6,656	6,626	6,626	6,626	6,626	33,159	6,626
TOTAL	134	26,723	6,626	6,626	6,626	6,626	53,360	6,626

Savings in 2005 Constant Dollars (\$K)								
	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	5,498	10,997	10,997	10,997	10,997	49,486	10,997
Overhd	0	822	822	822	822	822	4,112	822
Moving	0	0	0	0	0	0	0	0
Missio	0	11,758	0	0	0	0	11,758	0
Other	0	0	0	0	0	0	0	0
TOTAL	0	18,079	11,819	11,819	11,819	11,819	65,356	11,819

## TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.05)

Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with  
 infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	3,856,371	
Civilian Early Retirement	161,099	
Eliminated Military PCS	0	
Unemployment	289,315	
Total - Personnel		4,306,785
Overhead		
Program Management Cost	234,484	
Support Contract Termination	0	
Mothball / Shutdown	12,600	
Total - Overhead		247,084
Moving		
Civilian Moving	0	
Civilian PPP	1,135,872	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		1,135,872
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	30,000	
Total - Other		30,000
-----		
Total One-Time Costs		5,719,740
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		0
-----		
Total Net One-Time Costs		5,719,740

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.05) - Page 1/3  
 Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with  
 infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	3,856	0	0	0	0	3,856
Civ Retire	0	161	0	0	0	0	161
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	1,136	0	0	0	0	1,136
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	289	0	0	0	0	289
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	134	100	0	0	0	0	234
Supt Contract	0	0	0	0	0	0	0
Mothball	0	13	0	0	0	0	13
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	30	0	0	0	0	30
TOTAL ONE-TIME	134	5,586	0	0	0	0	5,720

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.05) - Page 2/3  
 Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with  
 infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	6,626	6,626	6,626	6,626	6,626	33,129	6,626
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	14,512	0	0	0	0	14,512	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	21,138	6,626	6,626	6,626	6,626	47,641	6,626
TOTAL COST	134	26,723	6,626	6,626	6,626	6,626	53,360	6,626
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	123	123	123	123	123	615	123
Recap	0	93	93	93	93	93	464	93
BOS	0	606	606	606	606	606	3,033	606
Civ Salary	0	5,498	10,997	10,997	10,997	10,997	49,486	10,997
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	11,758	0	0	0	0	11,758	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	18,079	11,819	11,819	11,819	11,819	65,356	11,819
TOTAL SAVINGS	0	18,079	11,819	11,819	11,819	11,819	65,356	11,819

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.05) - Page 3/3  
 Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force

Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with  
 infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	4,017	0	0	0	0	4,017	
Civ Moving	0	1,136	0	0	0	0	1,136	
Info Tech	0	0	0	0	0	0	0	
Other	134	402	0	0	0	0	536	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	30	0	0	0	0	30	
TOTAL ONE-TIME	134	5,586	0	0	0	0	5,720	
RECURRING NET								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	-123	-123	-123	-123	-123	-615	-123
Recap	0	-93	-93	-93	-93	-93	-464	-93
BOS	0	-606	-606	-606	-606	-606	-3,033	-606
Civ Salary	0	-5,498	-10,997	-10,997	-10,997	-10,997	-49,486	-10,997
TRICARE	0	6,626	6,626	6,626	6,626	6,626	33,129	6,626
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	2,754	0	0	0	0	2,754	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	3,059	-5,193	-5,193	-5,193	-5,193	-17,715	-5,193
TOTAL NET COST	134	8,645	-5,193	-5,193	-5,193	-5,193	-11,996	-5,193

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.05)  
Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force  
Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

Personnel					
Base	Start*	Finish*	Change	%Change	
Andrews AFB	7,951	7,791	-160	-2%	
BASE X (AIR FORCE)	2,940	2,940	0	0%	
TOTAL	10,891	10,731	-160	-1%	

Square Footage					
Base	Start	Finish	Change	%Change	Chg/Per
Andrews AFB	4,691,000	4,663,000	-28,000	-1%	175
BASE X (AIR FORCE)	1,946,305	1,946,305	0	0%	0
TOTAL	6,637,305	6,609,305	-28,000	0%	175

Base Operations Support (2005\$)					
Base	Start*	Finish*	Change	%Change	Chg/Per
Andrews AFB	41,636,000	41,029,448	-606,552	-1%	3,791
BASE X (AIR FORCE)	18,427,877	18,427,877	0	0%	0
TOTAL	60,063,877	59,457,325	-606,552	-1%	3,791

Sustainment (2005\$)					
Base	Start	Finish	Change	%Change	Chg/Per
Andrews AFB	20,599,000	20,476,047	-122,953	-1%	768
BASE X (AIR FORCE)	8,286,201	8,286,201	0	0%	0
TOTAL	28,885,201	28,762,248	-122,953	0%	768

Recapitalization (2005\$)					
Base	Start	Finish	Change	%Change	Chg/Per
Andrews AFB	15,551,058	15,458,235	-92,822	-1%	580
BASE X (AIR FORCE)	6,909,608	6,909,608	0	0%	0
TOTAL	22,460,666	22,367,843	-92,822	0%	580

Sustain + Recap + BOS (2005\$)					
Base	Start	Finish	Change	%Change	Chg/Per
Andrews AFB	77,786,058	76,963,731	-822,327	-1%	5,139
BASE X (AIR FORCE)	33,623,686	33,623,686	0	0%	0
TOTAL	111,409,744	110,587,416	-822,327	-1%	5,139

Plant Replacement Value (2005\$)					
Base	Start	Finish	Change	%Change	Chg/Per
Andrews AFB	1,881,678,000	1,870,446,496	-11,231,504	-1%	70,197
BASE X (AIR FORCE)	836,062,558	836,062,558	0	0%	0
TOTAL	2,717,740,558	2,706,509,054	-11,231,504	0%	70,197

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.05) - Page 2  
Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force  
Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

\* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.05)  
Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force  
Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidance	Total Net Costs
-----	-----	-----	-----
Andrews AFB	0	0	0
BASE X (AIR FORCE)	0	0	0
-----	-----	-----	-----
Totals:	0	0	0

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

## COBRA NET PRESENT VALUES REPORT (COBRA v6.05)

Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
-----	-----	-----	-----
2006	133,991	131,929	131,929
2007	8,644,660	8,251,712	8,383,641
2008	-5,193,586	-4,806,116	3,577,525
2009	-5,193,586	-4,659,346	-1,081,821
2010	-5,193,586	-4,517,059	-5,598,880
2011	-5,193,586	-4,379,117	-9,977,997
2012	-5,193,586	-4,245,387	-14,223,385
2013	-5,193,586	-4,115,741	-18,339,126
2014	-5,193,586	-3,990,055	-22,329,181
2015	-5,193,586	-3,868,206	-26,197,387
2016	-5,193,586	-3,750,079	-29,947,466
2017	-5,193,586	-3,635,559	-33,583,025
2018	-5,193,586	-3,524,536	-37,107,560
2019	-5,193,586	-3,416,903	-40,524,464
2020	-5,193,586	-3,312,558	-43,837,022
2021	-5,193,586	-3,211,399	-47,048,420
2022	-5,193,586	-3,113,329	-50,161,749
2023	-5,193,586	-3,018,254	-53,180,003
2024	-5,193,586	-2,926,082	-56,106,085
2025	-5,193,586	-2,836,725	-58,942,811

## TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.05)

Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:21 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

	Rate	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	----	----
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	160	0	0	0	0	160
Early Retirement	8.10%	0	13	0	0	0	0	13
Regular Retirement	1.67%	0	3	0	0	0	0	3
Civilian Turnover	9.16%	0	15	0	0	0	0	15
Civs Not Moving (RIFs)*	6.00%	0	10	0	0	0	0	10
Priority Placement#	39.97%	0	64	0	0	0	0	64
Civilians Available to Move		0	55	0	0	0	0	55
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	55	0	0	0	0	55
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	13	0	0	0	0	13
TOTAL CIVILIAN RIFS		0	65	0	0	0	0	65
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	64	0	0	0	0	64
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.05)  
 Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:21 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

Base: Andrews AFB, MD (AJXF)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	100.00%	0	0.00%	0.00%
2007	0	0.00%	0.00%	160	100.00%	100.00%
2008	0	0.00%	0.00%	0	0.00%	0.00%
2009	0	0.00%	0.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	160	100.00%	100.00%

Base: BASE X (AIR FORCE), US (XUSAF)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	33.33%	0	0.00%	16.67%
2007	0	0.00%	16.67%	0	0.00%	16.67%
2008	0	0.00%	16.67%	0	0.00%	16.67%
2009	0	0.00%	16.67%	0	0.00%	16.67%
2010	0	0.00%	16.67%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	0	0.00%	100.00%	0	0.00%	100.00%

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.05)

Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:21 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: Andrews AFB, MD (AJXF)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Andrews AFB, MD (AJXF)

Officers	Enlisted	Students	Civilians
1,180	4,693	25	2,053

SCENARIO POSITION CHANGES FOR: Andrews AFB, MD (AJXF)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	-160	0	0	0	0	-160
TOTAL	0	-160	0	0	0	0	-160

BASE POPULATION (After BRAC Action) FOR: Andrews AFB, MD (AJXF)

Officers	Enlisted	Students	Civilians
1,180	4,693	25	1,893

PERSONNEL SUMMARY FOR: BASE X (AIR FORCE), US (XUSAF)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: BASE X (AIR FORCE), US (XUSAF)

Officers	Enlisted	Students	Civilians
343	1,445	115	1,037

BASE POPULATION (After BRAC Action) FOR: BASE X (AIR FORCE), US (XUSAF)

Officers	Enlisted	Students	Civilians
343	1,445	115	1,037

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.05)  
 Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:22 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with  
 infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	----	-----
Sustain Change	0	-123	-123	-123	-123	-123	-615	-123
Recap Change	0	-93	-93	-93	-93	-93	-464	-93
BOS Change	0	-606	-606	-606	-606	-606	-3,033	-606
Housing Change	0	0	0	0	0	0	0	0
-----	-----	-----	-----	-----	-----	-----	-----	-----
TOTAL CHANGES	0	-822	-822	-822	-822	-822	-4,112	-822

COBRA INPUT DATA REPORT (COBRA v6.05)

Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:21 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006  
 Model does Time-Phasing of Construction/Shutdown: Yes

Base Name, ST (Code)	Strategy:
-----	-----
Andrews AFB, MD (AJXF)	Realignment
BASE X (AIR FORCE), US (XUSAF)	Realignment

INPUT SCREEN TWO - DISTANCE TABLE  
 (Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
-----	-----	-----

INPUT SCREEN THREE - MOVEMENT TABLE

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Andrews AFB, MD (AJXF)

Total Officer Employees:	1,180	Base Service (for BOS/Sust):	Air Force
Total Enlisted Employees:	4,693	Total Sustainment (\$K/Year):	24,722
Total Student Employees:	25	Sustain Payroll (\$K/Year):	4,123
Total Civilian Employees:	2,053	BOS Non-Payroll (\$K/Year):	41,636
Accomp Mil not Receiving BAH:	24.9%	BOS Payroll (\$K/Year):	24,949
Officer Housing Units Avail:	125	Family Housing (\$K/Year):	32,314
Enlisted Housing Units Avail:	460	Installation PRV(\$K):	1,881,678
Starting Facilities(KSF):	4,691	Svc/Agcy Recap Rate (Years):	121
Officer BAH (\$/Month):	2,006	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,415		
Civ Locality Pay Factor:	1.147	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.02		Admits Visits Prescrip
Per Diem Rate (\$/Day):	201	CostFactor	5,993.97 104.69 53.14
Freight Cost (\$/Ton/Mile):	0.48	Actv MTF	2,319 198,424 3,725
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	173 20,992
Latitude:	38.805820	Retiree	914 78,807 235
Longitude:	-76.875430	Retiree65+	957 50,981 110

COBRA INPUT DATA REPORT (COBRA v6.05) - Page 2

Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:21 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: BASE X (AIR FORCE), US (XUSAF)

Total Officer Employees:	343	Base Service (for BOS/Sust):	Air Force
Total Enlisted Employees:	1,445	Total Sustainment (\$K/Year):	11,102
Total Student Employees:	115	Sustain Payroll (\$K/Year):	2,816
Total Civilian Employees:	1,037	BOS Non-Payroll (\$K/Year):	18,428
Accomp Mil not Receiving BAH:	16.3%	BOS Payroll (\$K/Year):	12,657
Officer Housing Units Avail:	10	Family Housing (\$K/Year):	4,050
Enlisted Housing Units Avail:	53	Installation PRV(\$K):	836,062
Starting Facilities(KSF):	1,946	Svc/Agcy Recap Rate (Years):	121
Officer BAH (\$/Month):	1,246	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	946		
Civ Locality Pay Factor:	1.130	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.04		Admits Visits Prescrip
Per Diem Rate (\$/Day):	123	CostFactor	2,544.04 49.27 9.76
Freight Cost (\$/Ton/Mile):	0.30	Actv MTF	198 31,554 30,570
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	272 12,510
Latitude:	0.000000	Retiree	86 11,385 36,700
Longitude:	0.000000	Retiree65+	196 3,910 40,205

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Andrews AFB, MD (AJXF)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	30	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	14,512	0	0	0	0
Activ Mission Save (\$K):	0	11,758	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	In-Patient	Fac ShDn(KSF):		28	FH ShDn:	0.000%

COBRA INPUT DATA REPORT (COBRA v6.05) - Page 3

Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:21 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: BASE X (AIR FORCE), US (XUSAF)	2006	2007	2008	2009	2010	2011
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: Andrews AFB, MD (AJXF)	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	-160	0	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: BASE X (AIR FORCE), US (XUSAF)	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	26%	2%	0%	0%	0%	0%

## COBRA INPUT DATA REPORT (COBRA v6.05) - Page 4

Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:21 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

## STANDARD FACTORS SCREEN ONE - PERSONNEL

## SF File Descrip:

Perc Officers Accompanied:	72.00%	Priority Placement Program:	39.97%
Perc Enlisted Accompanied:	55.00%	PPP Actions Involving PCS:	50.70%
Officer Salary(\$/Year):	124,971.93	Civilian PCS Costs (\$):	35,496.00
Enlisted Salary(\$/Year):	82,399.09	Home Sale Reimburse Rate:	10.00%
Civilian Salary(\$/Year):	59,959.18	Max Home Sale Reimburs(\$):	50,000.00
Avg Unemploy Cost(\$/Week):	272.90	Home Purch Reimburse Rate:	5.00%
Unemployment Eligibility(Weeks):	16	Max Home Purch Reimburs(\$):	25,000.00
Civilians Not Willing To Move:	6.00%	Civilian Homeowning Rate:	68.40%
Civilian Turnover Rate:	9.16%	HAP Home Value Reimburse Rate:	13.46%
Civilian Early Retire Rate:	8.10%	HAP Homeowner Receiving Rate:	18.44%
Civilian Regular Retire Rate:	1.67%	RSE Home Value Reimburse Rate:	0.00%
Civilian RIF Pay Factor:	86.32%	RSE Homeowner Receiving Rate:	0.00%
Civ Early Retire Pay Factor:	18.03%		

## STANDARD FACTORS SCREEN TWO - FACILITIES

	Army	Navy	Air Force	Marines
Service Sustainment Rate	87.00%	93.00%	92.00%	97.00%
Unit Cost Adjustment (BOS)	10332.00	8879.00	3032.00	3904.00
Program Management Factor:	10.00	MilCon Site Prep Cost (\$/SF):	0.74	
Mothball (Close) (\$/SF):	0.18	MilCon Contingency Plan Rate:	5.00%	
Mothball (Deac/Realn) (\$/SF):	0.45	MilCon Design Rate (Medical):	13.00%	
Rehab vs. MilCon (Default):	47.00%	MilCon Design Rate (Other):	9.00%	
Rehab vs. MilCon (Red):	64.00%	MilCon SIOH Rate:	6.00%	
Rehab vs. MilCon (Amber):	29.00%	Discount Rate for NPV/Payback:	3.15%	

## STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):	710	Storage-In-Transit (\$/Pers):	373.76
HHG Per Off Accomp (Lb):	15,290.00	POV Reimburse(\$/Mile):	0.20
HHG Per Enl Accomp (Lb):	9,204.00	Air Transport (\$/Pass Mile):	0.20
HHG Per Off Unaccomp (Lb):	13,712.00	IT Connect (\$/Person):	200.00
HHG Per Enl Unaccomp (Lb):	6,960.00	Misc Exp(\$/Direct Employee):	1,000.00
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Months):	30.02
Total HHG Cost (\$/100Lb):	8.78	One-Time Off PCS Cost(\$):	10,477.58
Equip Pack & Crate(\$/Ton):	180.67	One-Time Enl PCS Cost(\$):	3,998.52

COBRA INPUT DATA REPORT (COBRA v6.05) - Page 5

Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:21 AM

Department : Air Force  
Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

FOOTNOTES FOR SCREEN TWO

=====

Example Screen 4, F14 Enlisted Housing Units Vacant

FOOTNOTES FOR SCREEN THREE

=====

OFFICER AND ENLISTED MANPOWER REALIGNMENT DELETED AND ADDED TO THE CIVILIAN REDUCTIONS IN SCREEN SIX PER MJCSG DELIBERATIVE MEETING

FOOTNOTES FOR SCREEN SIX

=====

OFFICER AND ENLISTED REALIGNMENTS ADDED TO CIVILIAN REDUCTIONS FROM SCREEN 3 PER MJCSG DELIBERATIVE MEETING

COBRA ECONOMIC IMPACT REPORT (COBRA v6.05)

Data As Of 1/14/2005 11:29:36 AM, Report Created 2/10/2005 11:22:21 AM

Department : Air Force  
 Scenario File : S:\Scenarios\Health Services\MED 018 Andrews\Working\Recived from Services\mil to civ with infrastructure\MED0018 Realign Andrews AFB Inpatient Services (AF).CBR  
 Option Pkg Name: MED0018 Realign Andrews AFB Inpatient Services (AF)  
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

Andrews AFB, MD (AJXF)	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	160	0	0	0	0	160
NET CHANGE-Civ	0	-160	0	0	0	0	-160
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

BASE X (AIR FORCE), US (XUSAF)	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	0	0	0
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0



# Economic Impact Report

This report depicts the economic impact of the following Scenarios:

MED-0018: ANDREWS

The data in this report is rolled up by Region of Influence

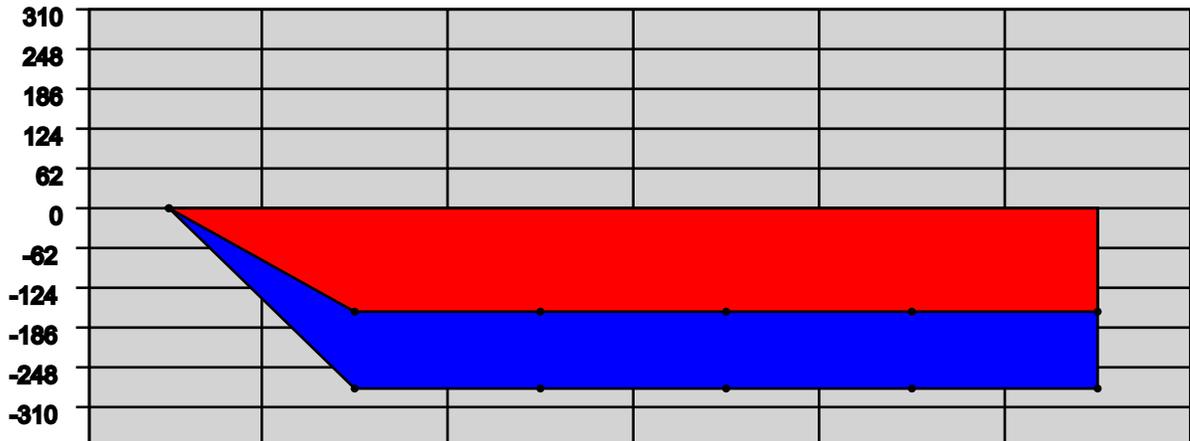
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002): 3,895,337  
 ROI Employment (2002): 2,771,791  
 Authorized Manpower (2005): 7,951  
 Authorized Manpower(2005) / ROI Employment(2002): 0.29%  
 Total Estimated Job Change: -281  
 Total Estimated Job Change / ROI Employment(2002): -0.01%

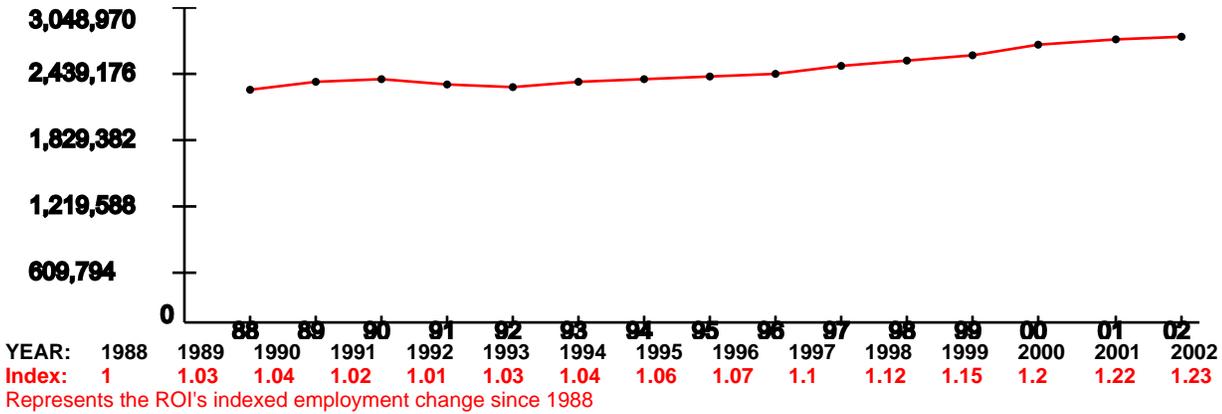
**Cumulative Job Change (Gain/Loss) Over Time:**



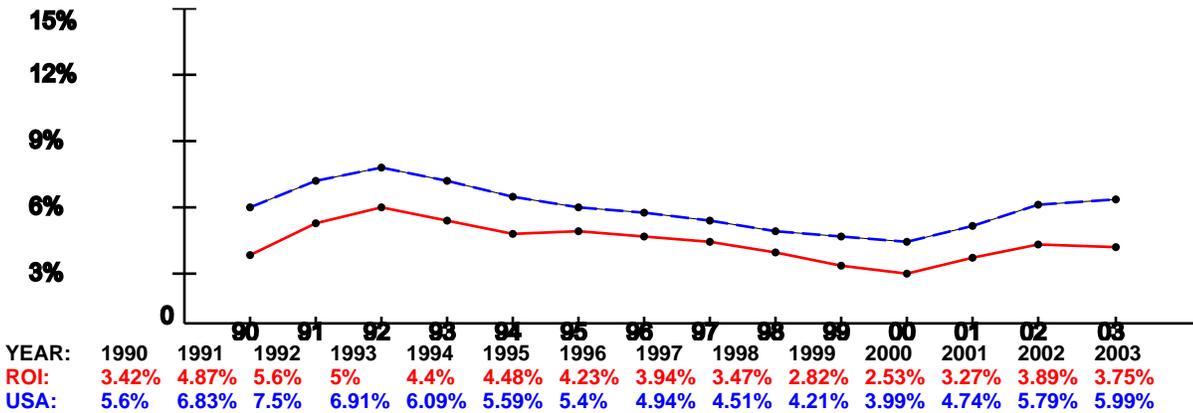
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	0	0	0	0	0
<b>Direct Civilian:</b>	0	-160	0	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	-160	-160	-160	-160	-160
<b>Cum Indir/Induc:</b>	0	-121	-121	-121	-121	-121
<b>Cumulative Total:</b>	0	-281	-281	-281	-281	-281

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

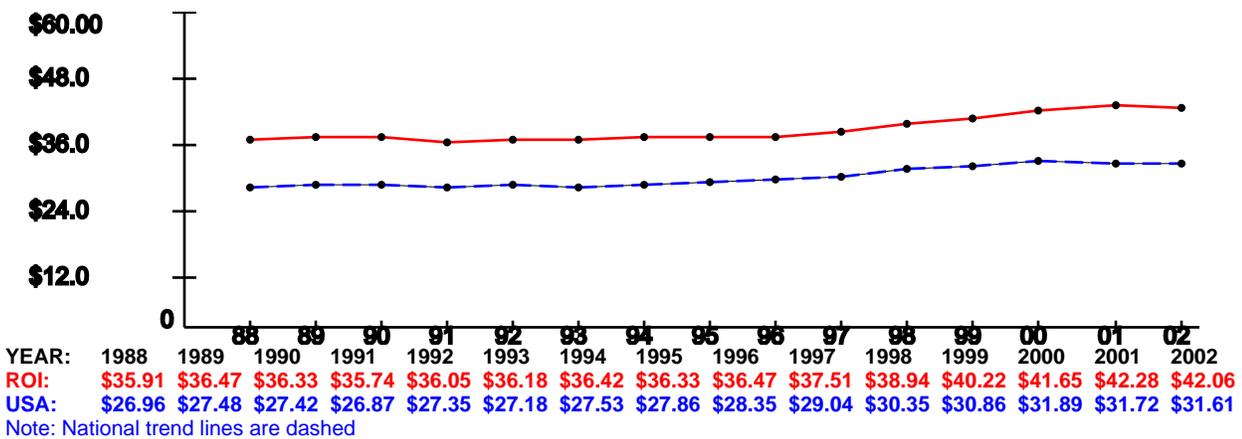
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



*This document may contain information protected from disclosure by public law, regulations or orders.*

## **Andrews AFB, MD**

### **Demographics**

The following tables provide a short description of the area near the installation/activity. Andrews AFB is 10.4 miles from Alexandria, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington, DC-MD-VA-WV PMSA	4,923,153

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	128283
Arlington	189453
District Of Columbia	572059
Fairfax	969749
Falls Church	10377
Montgomery	873341
Prince George's	801515
Total	3,544,777

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 210

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$62,216	Basis: MSA
Median House Value	(US Avg \$119,600)	\$178,900	
GS Locality Pay	("Rest of US" 10.9%)	14.6%	
O-3 with Dependents BAH Rate		\$2,006	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

*This document may contain information protected from disclosure by public law, regulations or orders.*

## **Education**

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	641,588	7 of 7 districts
Students Enrolled	636,532	7 of 7 districts
Average Pupil/Teacher Ratio	21.6:1	7 of 7 districts
High School Students Enrolled	183,204	7 of 7 districts
Average High School Graduation Rate (US Avg 67.3%)	90.1%	7 of 7 districts
Average Composite SAT I Score (US Avg 1026)	1008	7 of 7 districts
Average ACT Score (US Avg 20.8)	20	7 of 7 districts
Available Graduate/PhD Programs	20	
Available Colleges and/or Universities	28	
Available Vocational and/or Technical Schools	6	

## **Employment**

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

*This document may contain information protected from disclosure by public law, regulations or orders.*

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	94,577	Basis: MSA
Vacant Sale Units	19,464	
Vacant Rental Units	29,918	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: MSA
Local Community	15,810	9,163	4,923,153	
Ratio	1:311	1:537		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Andrews AFB to nearest commercial airport: 19.0 miles  
Is Andrews AFB served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

*This document may contain information protected from disclosure by public law, regulations or orders.*

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes



## **Criterion 8 JPAT Report**

### **Purpose**

**This report summarizes and documents the approach and process used by the Base Realignment and Closure (BRAC) 2005 Selection Criterion 8 Joint Process Action Team (JPAT).**

### **Criterion 8**

**“The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.”**

### **Executive Summary**

**The Office of the Secretary of Defense (OSD)-authorized JPAT was established to develop a Department of Defense (DoD)-wide approach to application of**

**BRAC Final Selection Criterion 8. The JPAT was tasked to define the aspects of the criterion and develop a process that would appropriately analyze the environmental impacts specified in the criterion. The JPAT would also develop a process for arraying the certified environmental data gathered for use by the Military Departments (MilDeps) and Joint Cross-Service Groups (JCSGs) in their analyses.**

### **Authority**

**The BRAC statute requires that the foundation for Secretary of Defense base realignment and closure recommendations be “the force structure plan and infrastructure inventory prepared by the Secretary under section 2912 and the final selection criterion prepared by the Secretary under section 2913.” As such, the JCSGs and MilDeps need to ensure that all eight final selection criteria are considered in developing the recommendations that will be forwarded to the Secretary of Defense.**

### **Establishment**

**Exercising authority provided by the BRAC 2005 Infrastructure Steering Group (ISG), the OSD BRAC Director and the MilDep Deputy Assistant Secretaries responsible for the BRAC process (known as the “BRAC DASs”), established a JPAT for Selection Criterion 8, commonly known as “Environmental Impact.” The Department of the Navy (DON) was designated the lead MilDep for the effort.**

### **Direction**

**The BRAC DASs directed the JPAT to develop a DoD-wide approach to application of**

Page 1: [3] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

### **BRAC Selection Criterion 8.**

#### ***Mission and Concept***

**The JPAT was tasked to define the aspects of the criterion and identify a process for decision makers to appropriately consider environmental impact as required under Criterion 8. As to defining the criterion aspects, the fundamental difference between BRAC 1995 and BRAC 2005 is that additional language was added in the Defense Base Closure and Realignment Act of 1990, as amended through FY04 Authorization Act (Statute) to Criterion 8. In BRAC 1995, by DoD policy, Criterion 8 simply required**

Page 1: [4] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

**that the decision makers consider “the environmental impact” with no further definition or clarification. For BRAC 2005, the Criterion 8 Final Selection Criteria language,**

Page 1: [5] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

**the Statute, requires that the decision makers consider, “the environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.” This criterion, in these terms, is not specifically defined in the statute. The JPAT’s**

**mission was therefore to establish the parameters of these terms for analysis and consideration by the decision makers. It was agreed that the terms “environmental impact”, “environmental restoration”, “waste management” and “environmental compliance” would be used and considered in the same context as they are defined in existing federal environmental laws and regulations, as well as in DoD and MilDep implementing policies**

Page 1: [6] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

**The JPAT was also tasked with developing a process for meeting the requirements of Criterion 8. In this regard, the JPAT developed three primary deliverables:**

**A template for the Installation Environmental Profiles (Appendix 1 draft) to be compiled by the host MilDeps or host Defense Agency no later than 1**

Page 1: [7] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

**August 2004, from the certified data call responses to the environmental questions**

Page 1: [8] Deleted

OUUSD(AT&L)

5/6/2004 5:11:00 PM

**and encroachment portion of the Capacity Data Call**

Page 1: [9] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

**. The final template for Appendix 1 will be completed by the JPAT no later than 2 June 2004;**

**A template for the Summary of Scenario Environmental Impacts (Appendix 2) to be**

Page 1: [10] Deleted

OUUSD(AT&L)

5/6/2004 5:12:00 PM

**JCSG proposing the scenario and then finalized by the**

Page 1: [11] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

**host MilDep upon receipt of a specific, viable scenario from the JCSG.**

Page 1: [12] Deleted

OUUSD(AT&L)

5/6/2004 5:13:00 PM

**The draft Summary provided by JCSG to the host MilDep or Defense Agency should include all pertinent information on the scenario and any environmental impacts anticipated by the JCSG.**

Page 1: [13] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

**This Summary will only be required for viable scenarios**

Page 1: [14] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

**that the JCSG and /or MilDep decide warrants a**

Page 1: [15] Deleted OUSD(AT&L) 5/6/2004 5:14:00 PM

**they want to pursue further after they have completed all**

Page 1: [16] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

**COBRA analysis. The Summary**

Page 1: [17] Deleted OUSD(AT&L) 5/6/2004 5:15:00 PM

**on that particular scenario), and**

Page 1: [18] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

**will be based on the impacted installation(s) Profile(s) as described above, and the environmental data contained in the first Data Call and the particular scenario data call; and,**

**A template for the Summary of Cumulative Scenarios' Environmental Impacts**

**(Appendix 3) which will document consideration of the cumulative environmental impacts of the final group of scenarios (namely, those scenarios that will be formally forwarded as recommendations) on a**

Page 1: [19] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

**particular gaining installation.**

### *Organization and Responsibilities*

**The Deputy Assistant Secretary of the Navy (Infrastructure Strategy and Analysis) DASN (IS&A) was designated the**

**Executive Agent for the JPAT. In that role, she was responsible for:**

- a. Overseeing the work of the JPAT**
- b. Presenting an approach and suggested data questions to the ISG for approval**

**The DASN (IS&A) subsequently identified the DON Infrastructure Analysis Team (IAT) Environmental Lead as the Executive Agent Functional Representative to provide day-to-day guidance and support to the JPAT.**

**The JPAT was composed of members from each of the MilDeps, along with members from the Office of the Secretary of Defense (Acquisition, Technology and Logistics). Representatives from the Defense Logistics Agency were added to the JPAT April 2004. The DoD IG, General Accounting Office, and the Naval Audit Service were process observers.**

**JPAT members were responsible for the following:**

- a. Developing a process to support Criterion 8 requirements.**
- b. Reviewing the BRAC 2005 Public Law, existing DoD policy and guidance to ensure compliance.**
- c. Providing a draft report on the process, including recommended integration of the environmental questions from the first**

**Data Call.**

- d. Developing suggested templates for displaying data and assessing impacts for MilDep and JCSG consideration.**

## **Process Development Approach**

**Prior to the formal establishment of the JPAT, MilDep environmental experts worked together from September through December of 2003 to develop data call questions with deliberate focus on how the data gathered by these questions could be used by the decision makers and to meet the legal requirements under Criterion 8. The goal was also to create a common set of environmental questions that were not duplicative, overlapping or inconsistent. These joint MilDep environmental questions, once synthesized through the DoD Question Review Team (QRT) process, became the environment and encroachment questions (Appendix 4) in the first**

Page 1: [21] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

**Data Call, which was approved by the Infrastructure Steering Group (ISG). The JPAT subsequently agreed that the answers to most of these questions provide sufficient data for use in the Profile portion of the Criterion 8 process.**

**It is important to note that the Criterion 8 process is not an Environmental Assessment or Impact Study under National Environmental Policy Act (NEPA). Per the BRAC statute (Section 2905(c) of the Defense Base Closure and Realignment Act of 1990,**

Page 1: [22] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

**s amended through FY04 Authorization Act), the NEPA process is not triggered until the implementation of the BRAC recommendations. This Criterion 8 process is rather an effort to efficiently package and analyze the certified environmental data, thus making it easily accessible to the JCSGs and MilDep's for integration into their scenario formulation and recommendation development and analysis process.**

**The JPAT formed officially in January 2004 and met approximately every other week from inception. The initial tasks were to review process suggestions proposed by the MilDep representatives and develop consensus on the process between the services. After**

Page 1: [23] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

**evaluation of numerous approaches proposed by the MilDep and OSD representatives, the JPAT reached consensus. The ISG was briefed generally on April 23, 2004 on the process.**

Page 1: [24] Deleted OUSD(AT&L) 5/7/2004 9:32:00 AM

**more specifically outlined in this report**

Page 1: [25] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

**. The general philosophy of the analysis process is to gather sufficient comprehensive environmental data in key environmental resource areas and effectively array that data to allow the decision maker to integrate environmental considerations into the scenario and recommendation making process, and consider any impact of costs associated with**

Page 1: [26] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

**potential, scenario-triggered environmental restoration, waste management, or environmental compliance costs.**

**The JPAT will conduct a mock scenario run in the May/June 2004 timeframe to exercise the Criterion 8 process and develop guidelines for compiling Appendices 1 and 2.**

### **Criterion 8 Aspects Defined**

#### **Environmental Impact - Environmental Resource Areas**

**In order to assist the JCSGs' and MilDeps' analysis of the environmental impact of scenarios per Criterion 8, the JPAT developed a template (Appendix 1) that arrayed the environment and encroachment data from the first**

Page 1: [27] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

**Data Call into ten environmental resource areas. The ten environmental resource areas represent the primary**

**environmental media areas that are regulated under federal environmental law. They also encompass the important aspects of environmental restoration, waste management, and environmental compliance. Based on the opinions of MilDep environmental experts, these ten areas provide BRAC decision makers**

Page 1: [28] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

**with crucial environmental data needed to consider environmental impact under Criterion 8. These ten resource areas align with the questions in the environment/encroachment portion of the first**

Page 1: [29] Deleted

Standard Integrated Desktop 6.0

7/28/2004 2:49:00 PM

### **Data Call:**

#### **Air Quality (DoD Question #210-225):**

**The Clean Air Act (CAA) establishes national standards for air quality. A major limiting factor is whether the installation is in an area designated nonattainment or maintenance and is therefore subject to the CAA General Conformity Rule. The criteria pollutants of concern include: CO, O3 (1 hour & 8 Hour), and PM (PM10, and PM2.5). Installations in attainment areas are not restricted, while activities for installations in non-attainment areas may be restricted. Non-attainment areas are classified as to the degree of non-attainment: Marginal, Moderate, Serious, and in the case of O3, Severe and Extreme. State Implementation Program (SIP) Growth Allowances and Emission Reduction Credits are tools that can be used to accommodate future growth in a manner that conforms to a state's SIP.**

#### **Cultural/Archeological/Tribal Resources (DoD Question #229-237):**

**Many installations have historical, archeological, cultural and Tribal sites of interest. These sites and access to them often**

**must be maintained, or consultation is typically required before changes can be made. The sites and any buffers surrounding them may reduce the quantity or quality of land or airspace available for training and maneuvers or even construction of new facilities. The presence of such sites needs to be recognized, but the fact that restrictions actually occur is the overriding factor the data call is trying to identify. A programmatic agreement with the State Historic Preservation Office facilitates management of these sites.**

**Dredging (DoD Question # 226-228):**

**Dredging allows for free navigation of vessels through ports, channels, and rivers. Identification of sites with remaining capacity for the proper disposal of dredge spoil is the primary focus of the profile. However, the presence of unexploded ordnance or any other impediment that restricts the ability to dredge is also a consideration.**

**Land Use Constraints/Sensitive Resource Areas (DoD Question #198-201, 238, 240-247, 254-256, 273):**

**Land use can be encroached from both internal and external pressures. This resource area combines several different types of possible constraints. It captures the variety of constraints not otherwise covered by other areas that could restrict operations or development. The areas include electromagnetic radiation or emissions, environmental restoration sites (on and off installation), military munitions response areas, explosive safety quantity distance arcs, treaties, underground storage tanks, sensitive resource areas, as well as policies, rules, regulations, and activities of other federal, state, tribal and local agencies. This area also captures other constraining factors from animals and wildlife that are not endangered but cause operational restrictions. This resource area specifically includes information on known environmental restoration**

**costs through FY03 and the projected cost-to-complete the restoration.**

**Marine Mammal/Marine Resources/Marine Sanctuaries (DoD Question #248-250, 252-253):**

**This area captures the extent of any restrictions on near shore or open water testing, training or operations as a result of laws protecting Marine Mammals, Essential Fish Habitat, and other related marine resources.**

**Noise (DoD Question # 202-209, 239):**

**This resource area addresses incompatible land use within various noise contours off the installation. With respect to the noise questions the identification of acres in the higher noise contours were thought to be the most important indicator of capacity. Noise abatement procedures are also a concern.**

**Threatened and Endangered Species/Critical Habitat (DoD Question #259-264)**

**The presence of threatened and endangered species (TES) can result in restrictions on training, testing and operations. They serve to reduce buildable acres and maneuver space. The data in this section reflects listed TES as well as candidate species, designated critical habitat as well as proposed habitat, and restrictions from Biological Opinions. The legally binding conditions in Biological Opinions are designed to protect TES, and critical habitat. The data call seeks to identify the presence of the resource, TES, candidate or critical habitat, even if they don't result in restrictions, as well places where restrictions do exist.**

**Waste Management (DoD Question # 265-272):**

**This resource area identifies whether the installation has existing waste treatment and/or disposal capabilities, whether there is additional capacity, and in some case whether the waste facility can accept off-site waste. This area includes Resource Conservation and Recovery Act (RCRA) Treatment, Storage and Disposal facilities, solid waste disposal facilities,**

## **RCRA Subpart X (open/burning/open detonation) and operations.**

### **Water Resources (DoD Question # 258, 274-299):**

**This section asks about the condition of ground and surface water, and the capacity of water resources and water related utilities, including Industrial Wastewater Treatment plants, non-potable water systems, potable water systems, pretreatment units and sanitary sewage treatment capacity.**

### **Wetlands (DoD Question # 251, 257):**

**The existence of jurisdictional wetlands poses restraints on the use of land for training, testing or operations. In the data call the installations were asked to report the presence of jurisdictional wetlands and compare the percent of restricted acres to the total acres. The presence of jurisdictional wetlands may reduce the ability of an installation to assume new or different missions, even if they do not presently pose restrictions, by limiting the availability of land.**

## **How the Impact of Costs Related to Environmental Restoration**

### **e Considered**

**The impact of costs related to potential**

## **Candidate Recommendation #MED-0018 (Andrews AFB)**

Candidate Recommendation: Realign Andrews AFB, MD by disestablishing the inpatient mission at 89th Medical Group, Andrews AFB, MD, converting the hospital to a clinic with an ambulatory care center .

Justification: The Department will rely on the civilian medical network and, to some extent, other military facilities to provide inpatient services for the Andrews AFB beneficiary population. The civilian authorizations and contractors supporting this inpatient mission at Andrews AFB will be eliminated. Military personnel supporting this inpatient mission will be redistributed by the Service to replace civilian and contract medical personnel elsewhere in the Military Health System activities of higher military value. Supports strategies of reducing excess capacity and co-locating military medical personnel in areas with enhanced opportunities for medical practice. Andrews AFB's medical facility has an average daily patient load of 32.98, below the Military Health System average of 40.8. It's Functional Military Value of 48.14 is below the Military Health System average for similar activities of 53.93. Military personnel stationed at Andrews AFB can be placed in activities of higher military value with a more diverse workload with enhanced opportunities to maintain their medical currency and availability to support military medical readiness requirements. There are 54 Joint Accreditation of Hospital Organizations (JCAHO) or Medicare accredited hospitals with civilian/VA hospitals within 40 miles (see attached map) of Andrews AFB with a total of 16,190 beds and an average daily census of 11,902 (as reported by American Hospital Association). Due to its location, Andrews AFB has access to sufficient civilian health care resources of high quality to support its inpatient requirements. The low military value along with the extremely large savings and available civilian capacity supports this action. Although jobs are lost in the military system the same type of job is available in the community. Shifting of workload to the civilian sector is expected to increase the employment opportunities for a percentage of the displaced workers.

### Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$6M. The net of all costs and savings to the Department during the implementation period is a savings of \$12M. Annual recurring savings to the Department after implementation are \$5M with a payback expected in 2 years. The net present value (NPV) of the costs and savings to the Department over 20 years is a savings of \$59M.

### Impacts:

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 281 jobs (160 direct jobs and 121 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

**Community Infrastructure:** A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces and personnel. Civilian inpatient capacity exists in the area to provide services to the eligible population.

**Environmental Impact:** This recommendation has no impact on air quality, cultural, archeological, or tribal resources; dredging; and use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities.

### Supporting Information:

- There are no known competing recommendations.
- **Force Structure Capabilities.** The MJCSG assumed the existing medical force structure, as detailed in the FY06 POM, is required to sustain DoD capabilities. Therefore, the current inpatient usage of 224,303 Relative Weighted Products (RWPs) is the minimum required in the Military Healthcare System (MHS) to ensure clinical currency of the medical force to meet COCOM requirements. Analysis shows, the reduction in maximum capacity through the disestablishment of inpatient services at Andrews AFB will not impact the ability MHS to produce the minimum number of RWPs required for clinical currency. Surge capacity for this mission is maintained in other parts of the Military Health System via expansion in-place or by off loading workload onto local healthcare facilities.
- **Military Value Analysis Results.** The Healthcare Services Military Value functional scoring plan and analysis was developed using a consensus methodology with subject matter experts representing all the Military Departments. The FuncMilVal analysis of medical/dental infrastructure was based on assessment of the relative capabilities of various activities to conduct the spectrum of DoD medical/dental missions. In addition, value was also based on the historically demonstrated ability of the facilities to support the mission and operational needs of the activity. The Health Care Services subgroup defined the following 6 attributes that pertain to the Military Value Final Selection Criteria for Health Care Services:
  - Demand by the supported population
  - Civilian Medical Capacity to provide services not provided by the Military
  - Physical Capacity and Facility Condition
  - Operational and Mission Responsiveness
  - Cost Efficiency as measured by the cost per unit of workload
  - Patient Workload Throughput

The focus of this recommendation in regards to FuncMilVal is centered on inpatient services. Analysis of the impact of Andrews AFB on the average FuncMilVal of all facilities that have inpatient services showed the average FuncMilVal with Andrews AFB maintaining inpatient services is 53.93. The FuncMilVal of Andrews AFB is 48.14. By disestablishing the inpatient services at Andrews AFB the average for the remaining inpatient facilities increases to 54.04. This increase supports the recommendation.

A full listing of the Military Value of inpatient facilities is provided in Attachment 1.

- **Capacity Analysis Results.** The Capacity Analysis was conducted to determine each activity's ability to meet the current demand of the supported population and to identify any excess capacity above the current demand. The results of this analysis is, in turn, used to set the floor for the amount of services that need to be provided to maintain physician currency and to eliminate as much excess capacity as possible in order to increase efficiency of the system. Health Care Services is divided into three sub-functions for the purpose of capacity analysis: (1) Outpatient (further divided into Primary and Specialty care); (2) Inpatient; and (3) Dental. Outpatient workload is measured in Relative Value Units, inpatient is measured in Relative Weighted Products (RWPs) and Dental is measured in total Active Duty eligible population.

The excess inpatient capacity of Andrews AFB is the focus of this Recommendation. By disestablishing inpatient services the system maximum capacity decreases from 452,899 to 444,201 (8,698) RWPS and the system excess capacity decreases from 228,597 to 223,147 (5,450) RWPS.

A listing of the capacity for all inpatient facilities is presented in Attachment 2.

## Attachment 1. Military Value Listing

OrgName	Score
FORT_BRAGG	87.21
NMC_PORTSOUTH	79.89
NMC_SAN_DIEGO	77.76
FORT_HOOD	75.1
MCB_CAMP_LEJEUNE	75.01
FORT_CAMPBELL	73.85
MCB_CAMP_PENDLETON	73.75
FORT_LEWIS	73.3
LACKLAND_AFB	70.31
FORT_SAM_HOUSTON	67.85
FORT_CARSON	66.28
FORT_STEWART	65.98
TRIPLER_ARMY_MEDICAL_CENTER	64.73
NAS_JACKSONVILLE	63.65
NNMC_BETHESDA	63.19
NELLIS_AFB	59.91
FORT_BELVOIR	58.84
FORT_BLISS	58.55
EGLIN_AFB	57.88
TRAVIS_AFB	57.82
NH_BREMERTON	57.77
FORT_SILL	57.32
FORT_LEONARD_WOOD	57.13
FORT_BENNING	56.68
LANGLEY_AFB	55.18
PENSACOLA	55.04
FORT_JACKSON	54.03
UNITED_STATES_AIR_FORCE_ACADEMY	52.82
FORT_GORDON	52.4
NAVSTA_GREAT_LAKES	51.88
LUKE_AFB	50.51
NAS_LEMOORE	49.41
FORT_RILEY	49.09
NAS_WHIDBEY_ISLAND	48.43
ANDREWS_AFB	48.14
FORT_POLK	48.09
WRIGHT-PATTERSON_AFB	48.06
MCAGCC_TWENTYNINE_PALMS	47.9
ELMENDORF_AFB	47.24
FORT_EUSTIS	46.9
MCAS_CHERRY_POINT	46.3
FORT_KNOX	44.5
MOUNTAIN_HOME_AFB	43.44
KEESLER_AFB	39.4
MACDILL_AFB	38.28
NTC_AND_FORT_IRWIN_CA	37.79

WALTER_REED_ARMY_MEDICAL_CENTER	37.01
OFFUTT_AFB	35.36
SCOTT_AFB	31.87
WEST_POINT_MIL_RESERVATION	27.62
FORT_WAINWRIGHT	24.21
NH_BEAUFORT	23.93
NH_GUAM	23.83

## Attachment 2. Capacity Listing.

OrgName	Current Usage	Current Capacity	Surge Requirement*	Capacity Available for Surge	Maximum Capacity	Excess Capacity
ANDREWS AFB	3,247	4,286	0	5451	8,698	5,450
EGLIN AFB	2,888	3,782	0	5053	7,941	5,054
ELMENDORF AFB	2,467	5,219	0	7972	10,439	7,972
FORT BELVOIR	1,854	2,836	0	1171	3,025	1,172
FORT BENNING	2,911	4,727	0	6669	9,580	6,669
FORT BLISS	7,190	5,506	0	5994	13,184	5,994
FORT BRAGG	8,617	12,175	0	3713	12,330	3,713
FORT CAMPBELL	3,140	4,087	0	5035	8,175	5,035
FORT CARSON	2,447	3,836	0	2709	5,156	2,710
FORT EUSTIS	345	943	0	2485	2,830	2,484
FORT GORDON	7,977	8,608	0	2802	10,779	2,802
FORT HOOD	5,831	9,391	0	13455	19,286	13,455
FORT JACKSON	1,016	3,521	0	2757	3,773	2,757
FORT KNOX	1,534	1,886	0	667	2,201	667
FORT LEONARD WOOD	1,817	2,893	0	5792	7,609	5,792
FORT LEWIS	12,191	14,192	0	4250	16,441	4,249
FORT POLK	965	2,201	0	3437	4,402	3,437
FORT RILEY	1,401	1,761	0	1366	2,767	1,366
FORT SAM HOUSTON	14,059	16,286	0	3002	17,061	3,002
FORT SILL	2,256	3,396	0	6422	8,678	6,422
FORT STEWART	1	6,100	0	12198	12,199	12,199
FORT WAINWRIGHT	935	1,258	0	3027	3,962	3,027
KEESLER AFB	6,190	10,469	0	5753	11,943	5,753
LACKLAND AFB	18,931	17,992	0	-629	18,302	-629
LANGLEY AFB	1,235	1,824	0	1343	2,578	1,343
LUKE AFB	211	1,069	0	984	1,195	984
MACDILL AFB	502	1,006	0	1510	2,012	1,510
MCAGCC TWENTYNINE PALMS	624	1,383	0	948	1,572	948
MCAS CHERRY POINT	897	1,446	0	864	1,761	864
MCB CAMP LEJEUNE	3,937	7,500	0	3563	7,500	3,564
MCB CAMP PENDLETON	3,437	5,483	0	3118	6,555	3,118
MOUNTAIN HOME AFB	438	880	0	820	1,258	820
NAS JACKSONVILLE	3,185	3,782	0	597	3,782	597
NAS LEMOORE	427	1,006	0	579	1,006	579
NAS WHIDBEY ISLAND	786	1,321	0	786	1,572	786
NAVSTA GREAT LAKES	943	2,264	0	3396	4,339	3,396
NELLIS AFB	1,600	6,037	0	4437	6,037	4,437
NH BEAUFORT	694	1,446	0	752	1,446	752
NH BREMERTON	2,018	2,206	0	1448	3,466	1,449
NH GUAM	1,501	2,138	0	637	2,138	637
NMC PORTSMOUTH	16,660	16,673	0	21184	37,844	21,184
NMC SAN DIEGO	19,268	20,783	0	2989	22,257	2,989
NNMC BETHESDA	10,513	13,028	0	4687	15,200	4,687
NTC AND FORT IRWIN CA	493	1,195	0	702	1,195	701

OFFUTT AFB	0	1,954	0	3908	3,908	3,908
PENSACOLA	2,588	3,782	0	4975	7,563	4,975
SCOTT AFB	1,547	4,349	0	7151	8,698	7,151
TRAVIS AFB	5,587	8,531	0	16592	22,179	16,592
TRIPLER ARMY MEDICAL	13,144	15,045	0	19272	32,416	19,272
UNITED STATES AIR FORCE	983	943	0	841	1,824	841
WALTER REED ARMY MEDICAL	16,553	20,241	0	6247	22,800	6,247
WEST POINT MIL RESERVATION	1,023	2,143	0	1120	2,143	1,119
WRIGHT-PATTERSON AFB	3,299	5,273	0	2595	5,894	2,595

\*The MJCSG has determined Healthcare Services Ambulatory Care surge requirements can be accommodated by making adjustments to the current mode of operations (i.e. extend operational hours or differ workload to the TRICARE network. Thus, the surge requirement is zero.