

Candidate #MED-0022 McChord AFB

Candidate Recommendation: Realign McChord Air Force Base, WA, by disestablishing the 62nd Medical Group and relocating all medical functions to Fort Lewis, WA.

Justification

- ✓ Reduces excess capacity
- ✓ Redistributes military providers to areas with more eligible population
- ✓ Reduces inefficient operations

Military Value

- ✓ Healthcare Services Function:
 - ✓ McChord AFB: 51.45
 - ✓ Fort Lewis: 76.10

Payback

- ✓ One Time Cost: \$1.98M
- ✓ Net Implementation Savings: \$48.7M
- ✓ Annual Recurring Savings: \$10.5M
- ✓ Payback Period: Immediate
- ✓ NPV (savings): \$142.2M

Impacts

- ✓ Criteria 6: –355 jobs (192 direct, 163 indirect); <0.1%
- ✓ Criteria 7: No issues
- ✓ Criteria 8: No impediments

✓ Strategy

✓ Capacity Analysis / Data Verification

✓ JCSG/MilDep Recommended

✓ De-conflicted w/JCSGs

✓ COBRA

✓ Military Value Analysis / Data Verification

✓ Criteria 6-8 Analysis

✓ De-conflicted w/MilDepts

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.05) - Page 1/2
 Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:06 AM

Department : Air Force
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 with infrastructure\MED0022 Realign Medical Center at McChord (AF).CBR
 Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2007
 Payback Year : Immediate

NPV in 2025(\$K): -142,208
 1-Time Cost(\$K): 1,977

| Net Costs in 2005 Constant Dollars (\$K) | | | | | | | | |
|--|------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 0 | 41 | -2,946 | -2,946 | -2,946 | -2,946 | -11,742 | -2,946 |
| Overhd | 156 | -463 | -598 | -598 | -598 | -598 | -2,697 | -598 |
| Moving | 0 | 355 | 0 | 0 | 0 | 0 | 355 | 0 |
| Missio | 0 | -7,043 | -7,043 | -7,043 | -7,043 | -7,043 | -35,215 | -7,043 |
| Other | 0 | 119 | 119 | 119 | 119 | 119 | 596 | 119 |
| TOTAL | 156 | -6,990 | -10,467 | -10,467 | -10,467 | -10,467 | -48,702 | -10,467 |
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | |
| POSITIONS ELIMINATED | | | | | | | | |
| Off | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Enl | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ | 0 | 48 | 0 | 0 | 0 | 0 | 48 | |
| TOT | 0 | 48 | 0 | 0 | 0 | 0 | 48 | |
| POSITIONS REALIGNED | | | | | | | | |
| Off | 0 | 35 | 0 | 0 | 0 | 0 | 35 | |
| Enl | 0 | 89 | 0 | 0 | 0 | 0 | 89 | |
| Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ | 0 | 13 | 0 | 0 | 0 | 0 | 13 | |
| TOT | 0 | 137 | 0 | 0 | 0 | 0 | 137 | |

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.05) - Page 2/2
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| Costs in 2005 Constant Dollars (\$K) | | | | | | | | |
|--------------------------------------|------|-------|-------|-------|-------|-------|-------|--------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 0 | 2,334 | 1,004 | 1,004 | 1,004 | 1,004 | 6,349 | 1,004 |
| Overhd | 156 | 375 | 240 | 240 | 240 | 240 | 1,493 | 240 |
| Moving | 0 | 355 | 0 | 0 | 0 | 0 | 355 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 119 | 119 | 119 | 119 | 119 | 596 | 119 |
| TOTAL | 156 | 3,183 | 1,363 | 1,363 | 1,363 | 1,363 | 8,793 | 1,363 |

| Savings in 2005 Constant Dollars (\$K) | | | | | | | | |
|--|------|--------|--------|--------|--------|--------|--------|--------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 0 | 2,293 | 3,949 | 3,949 | 3,949 | 3,949 | 18,091 | 3,949 |
| Overhd | 0 | 838 | 838 | 838 | 838 | 838 | 4,189 | 838 |
| Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Missio | 0 | 7,043 | 7,043 | 7,043 | 7,043 | 7,043 | 35,215 | 7,043 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 0 | 10,174 | 11,830 | 11,830 | 11,830 | 11,830 | 57,495 | 11,830 |

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.05)

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(All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-----------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 0 | |
| Total - Construction | | 0 |
| Personnel | | |
| Civilian RIF | 1,191,648 | |
| Civilian Early Retirement | 49,781 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 89,020 | |
| Total - Personnel | | 1,330,448 |
| Overhead | | |
| Program Management Cost | 274,015 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 17,415 | |
| Total - Overhead | | 291,430 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 354,960 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 354,960 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 0 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 0 | |
| Total - Other | | 0 |
| ----- | | |
| Total One-Time Costs | | 1,976,839 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 1,976,839 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.05) - Page 1/3
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| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|-------|------|------|------|------|-------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIF | 0 | 1,192 | 0 | 0 | 0 | 0 | 1,192 |
| Civ Retire | 0 | 50 | 0 | 0 | 0 | 0 | 50 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 355 | 0 | 0 | 0 | 0 | 355 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 89 | 0 | 0 | 0 | 0 | 89 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog Manage | 156 | 117 | 0 | 0 | 0 | 0 | 274 |
| Supt Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 17 | 0 | 0 | 0 | 0 | 17 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 156 | 1,820 | 0 | 0 | 0 | 0 | 1,977 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.05) - Page 2/3
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| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|--------|--------|--------|--------|--------|--------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 240 | 240 | 240 | 240 | 240 | 1,201 | 240 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 119 | 119 | 119 | 119 | 119 | 596 | 119 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 1,004 | 1,004 | 1,004 | 1,004 | 1,004 | 5,018 | 1,004 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 1,363 | 1,363 | 1,363 | 1,363 | 1,363 | 6,816 | 1,363 |
| TOTAL COST | 156 | 3,183 | 1,363 | 1,363 | 1,363 | 1,363 | 8,793 | 1,363 |
| ONE-TIME SAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| RECURRINGSAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 158 | 158 | 158 | 158 | 158 | 793 | 158 |
| Recap | 0 | 134 | 134 | 134 | 134 | 134 | 670 | 134 |
| BOS | 0 | 545 | 545 | 545 | 545 | 545 | 2,726 | 545 |
| Civ Salary | 0 | 1,683 | 3,340 | 3,340 | 3,340 | 3,340 | 15,043 | 3,340 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 610 | 610 | 610 | 610 | 610 | 3,048 | 610 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 7,043 | 7,043 | 7,043 | 7,043 | 7,043 | 35,215 | 7,043 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 10,174 | 11,830 | 11,830 | 11,830 | 11,830 | 57,495 | 11,830 |
| TOTAL SAVINGS | 0 | 10,174 | 11,830 | 11,830 | 11,830 | 11,830 | 57,495 | 11,830 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.05) - Page 3/3
 Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:06 AM

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| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
|-----------------|------|--------|---------|---------|---------|---------|---------|---------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 1,241 | 0 | 0 | 0 | 0 | 1,241 | |
| Civ Moving | 0 | 355 | 0 | 0 | 0 | 0 | 355 | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other | 156 | 224 | 0 | 0 | 0 | 0 | 380 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 156 | 1,820 | 0 | 0 | 0 | 0 | 1,977 | |
| RECURRING NET | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | -158 | -158 | -158 | -158 | -158 | -793 | -158 |
| Recap | 0 | -134 | -134 | -134 | -134 | -134 | -670 | -134 |
| BOS | 0 | -305 | -305 | -305 | -305 | -305 | -1,525 | -305 |
| Civ Salary | 0 | -1,683 | -3,340 | -3,340 | -3,340 | -3,340 | -15,043 | -3,340 |
| TRICARE | 0 | 119 | 119 | 119 | 119 | 119 | 596 | 119 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 394 | 394 | 394 | 394 | 394 | 1,970 | 394 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | -7,043 | -7,043 | -7,043 | -7,043 | -7,043 | -35,215 | -7,043 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | -8,810 | -10,467 | -10,467 | -10,467 | -10,467 | -50,679 | -10,467 |
| TOTAL NET COST | 156 | -6,990 | -10,467 | -10,467 | -10,467 | -10,467 | -48,702 | -10,467 |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.05)
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| Base | Personnel | | | |
|--------------------|-----------|---------|--------|---------|
| | Start* | Finish* | Change | %Change |
| McChord AFB | 5,386 | 5,201 | -185 | -3% |
| LEWIS | 23,393 | 23,530 | 137 | 1% |
| BASE X (AIR FORCE) | 2,940 | 2,940 | 0 | 0% |
| TOTAL | 31,719 | 31,671 | -48 | 0% |

| Base | Square Footage | | | | |
|--------------------|----------------|------------|---------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| McChord AFB | 3,811,000 | 3,772,300 | -38,700 | -1% | 209 |
| LEWIS | 33,734,000 | 33,734,000 | 0 | 0% | 0 |
| BASE X (AIR FORCE) | 1,946,305 | 1,946,305 | 0 | 0% | 0 |
| TOTAL | 39,491,305 | 39,452,605 | -38,700 | 0% | 806 |

| Base | Base Operations Support (2005\$) | | | | |
|--------------------|----------------------------------|-------------|----------|---------|---------|
| | Start* | Finish* | Change | %Change | Chg/Per |
| McChord AFB | 24,809,000 | 24,263,780 | -545,220 | -2% | 2,947 |
| LEWIS | 59,138,487 | 59,378,724 | 240,236 | 0% | 1,753 |
| BASE X (AIR FORCE) | 18,427,877 | 18,427,877 | 0 | 0% | 0 |
| TOTAL | 102,375,364 | 102,070,380 | -304,984 | 0% | 6,354 |

| Base | Sustainment (2005\$) | | | | |
|--------------------|----------------------|------------|----------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| McChord AFB | 15,616,000 | 15,457,422 | -158,577 | -1% | 857 |
| LEWIS | 55,513,950 | 55,513,950 | 0 | 0% | 0 |
| BASE X (AIR FORCE) | 8,286,201 | 8,286,201 | 0 | 0% | 0 |
| TOTAL | 79,416,151 | 79,257,573 | -158,577 | 0% | 3,304 |

| Base | Recapitalization (2005\$) | | | | |
|--------------------|---------------------------|------------|----------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| McChord AFB | 13,206,231 | 13,072,124 | -134,107 | -1% | 725 |
| LEWIS | 51,078,129 | 51,078,129 | 0 | 0% | 0 |
| BASE X (AIR FORCE) | 6,909,608 | 6,909,608 | 0 | 0% | 0 |
| TOTAL | 71,193,969 | 71,059,862 | -134,107 | 0% | 2,794 |

| Base | Sustain + Recap + BOS (2005\$) | | | | |
|--------------------|--------------------------------|-------------|----------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| McChord AFB | 53,631,231 | 52,793,327 | -837,905 | -2% | 4,529 |
| LEWIS | 165,730,567 | 165,970,803 | 240,236 | 0% | 1,753 |
| BASE X (AIR FORCE) | 33,623,686 | 33,623,686 | 0 | 0% | 0 |
| TOTAL | 252,985,484 | 252,387,816 | -597,668 | 0% | 12,451 |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.05) - Page 2
 Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

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| Base | Plant Replacement Value (2005\$) | | | | |
|--------------------|----------------------------------|---------------|-------------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| ----- | ----- | ----- | ----- | ----- | ----- |
| McChord AFB | 1,597,954,000 | 1,581,727,073 | -16,226,927 | -1% | 87,713 |
| LEWIS | 5,261,047,320 | 5,261,047,320 | 0 | 0% | 0 |
| BASE X (AIR FORCE) | 836,062,558 | 836,062,558 | 0 | 0% | 0 |
| ----- | ----- | ----- | ----- | ----- | ----- |
| TOTAL | 7,695,063,878 | 7,678,836,951 | -16,226,927 | 0% | 338,061 |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.05) - Page 3
Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

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* "Start" and "Finish" values for Personnel and BOS both include the Programmed
Installation Population (non-BRAC) Changes, so that only changes attributable
to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.05)
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All values in 2005 Constant Dollars

| Base Name | Total MilCon* | Milcon Cost Avoidance | Total Net Costs |
|--------------------|------------------|--------------------------|--------------------|
| ----- | ----- | ----- | ----- |
| McChord AFB | 0 | 0 | 0 |
| LEWIS | 0 | 0 | 0 |
| BASE X (AIR FORCE) | 0 | 0 | 0 |
| ----- | ----- | ----- | ----- |
| Totals: | 0 | 0 | 0 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA NET PRESENT VALUES REPORT (COBRA v6.05)

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 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

| Year | Cost(\$) | Adjusted Cost(\$) | NPV(\$) |
|-------|-------------|-------------------|--------------|
| ----- | ----- | ----- | ----- |
| 2006 | 156,580 | 154,171 | 154,171 |
| 2007 | -6,990,294 | -6,672,546 | -6,518,375 |
| 2008 | -10,467,153 | -9,686,246 | -16,204,621 |
| 2009 | -10,467,153 | -9,390,447 | -25,595,068 |
| 2010 | -10,467,153 | -9,103,681 | -34,698,749 |
| 2011 | -10,467,153 | -8,825,672 | -43,524,421 |
| 2012 | -10,467,153 | -8,556,153 | -52,080,574 |
| 2013 | -10,467,153 | -8,294,865 | -60,375,440 |
| 2014 | -10,467,153 | -8,041,556 | -68,416,996 |
| 2015 | -10,467,153 | -7,795,983 | -76,212,978 |
| 2016 | -10,467,153 | -7,557,908 | -83,770,887 |
| 2017 | -10,467,153 | -7,327,105 | -91,097,992 |
| 2018 | -10,467,153 | -7,103,349 | -98,201,341 |
| 2019 | -10,467,153 | -6,886,427 | -105,087,768 |
| 2020 | -10,467,153 | -6,676,129 | -111,763,896 |
| 2021 | -10,467,153 | -6,472,253 | -118,236,149 |
| 2022 | -10,467,153 | -6,274,603 | -124,510,752 |
| 2023 | -10,467,153 | -6,082,989 | -130,593,740 |
| 2024 | -10,467,153 | -5,897,226 | -136,490,966 |
| 2025 | -10,467,153 | -5,717,136 | -142,208,103 |

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.05)

Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

Department : Air Force
 Scenario File : S:\Scenarios\Health Services\MED 022 McChord\Working\Recieved from the Services\mil to civ
 with infrastructure\MED0022 Realign Medical Center at McChord (AF).CBR
 Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

| | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 13 | 0 | 0 | 0 | 0 | 13 |
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 13 | 0 | 0 | 0 | 0 | 13 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 48 | 0 | 0 | 0 | 0 | 48 |
| Early Retirement | 8.10% | 0 | 4 | 0 | 0 | 0 | 0 | 4 |
| Regular Retirement | 1.67% | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Civilian Turnover | 9.16% | 0 | 4 | 0 | 0 | 0 | 0 | 4 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 3 | 0 | 0 | 0 | 0 | 3 |
| Priority Placement# | 39.97% | 0 | 19 | 0 | 0 | 0 | 0 | 19 |
| Civilians Available to Move | | 0 | 17 | 0 | 0 | 0 | 0 | 17 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian RIFs (the remainder) | | 0 | 17 | 0 | 0 | 0 | 0 | 17 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 13 | 0 | 0 | 0 | 0 | 13 |
| Civilians Moving | | 0 | 13 | 0 | 0 | 0 | 0 | 13 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 4 | 0 | 0 | 0 | 0 | 4 |
| TOTAL CIVILIAN RIFS | | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 19 | 0 | 0 | 0 | 0 | 19 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.05)
 Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

Department : Air Force
 Scenario File : S:\Scenarios\Health Services\MED 022 McChord\Working\Recieved from the Services\mil to civ
 with infrastructure\MED0022 Realign Medical Center at McChord (AF).CBR
 Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

Base: McChord AFB, WA (PQWY)

| Year | Pers Moved Total | In/Added Percent | MilCon TimePhase | Pers Moved Total | Out/Eliminated Percent | ShutDn TimePhase |
|--------|---------------------|---------------------|---------------------|---------------------|---------------------------|---------------------|
| 2006 | 0 | 0.00% | 100.00% | 0 | 0.00% | 0.00% |
| 2007 | 0 | 0.00% | 0.00% | 185 | 100.00% | 100.00% |
| 2008 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| 2009 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| 2010 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| 2011 | 0 | 0.00% | 0.00% | 0 | 0.00% | 0.00% |
| TOTALS | 0 | 0.00% | 100.00% | 185 | 100.00% | 100.00% |

Base: LEWIS, WA (53456)

| Year | Pers Moved Total | In/Added Percent | MilCon TimePhase | Pers Moved Total | Out/Eliminated Percent | ShutDn TimePhase |
|--------|---------------------|---------------------|---------------------|---------------------|---------------------------|---------------------|
| 2006 | 0 | 0.00% | 100.00% | 0 | 0.00% | 16.67% |
| 2007 | 137 | 100.00% | 0.00% | 0 | 0.00% | 16.67% |
| 2008 | 0 | 0.00% | 0.00% | 0 | 0.00% | 16.67% |
| 2009 | 0 | 0.00% | 0.00% | 0 | 0.00% | 16.67% |
| 2010 | 0 | 0.00% | 0.00% | 0 | 0.00% | 16.67% |
| 2011 | 0 | 0.00% | 0.00% | 0 | 0.00% | 16.67% |
| TOTALS | 137 | 100.00% | 100.00% | 0 | 0.00% | 100.00% |

Base: BASE X (AIR FORCE), US (XUSAF)

| Year | Pers Moved Total | In/Added Percent | MilCon TimePhase | Pers Moved Total | Out/Eliminated Percent | ShutDn TimePhase |
|--------|---------------------|---------------------|---------------------|---------------------|---------------------------|---------------------|
| 2006 | 0 | 0.00% | 33.33% | 0 | 0.00% | 16.67% |
| 2007 | 0 | 0.00% | 16.67% | 0 | 0.00% | 16.67% |
| 2008 | 0 | 0.00% | 16.67% | 0 | 0.00% | 16.67% |
| 2009 | 0 | 0.00% | 16.67% | 0 | 0.00% | 16.67% |
| 2010 | 0 | 0.00% | 16.67% | 0 | 0.00% | 16.67% |
| 2011 | 0 | 0.00% | 0.00% | 0 | 0.00% | 16.67% |
| TOTALS | 0 | 0.00% | 100.00% | 0 | 0.00% | 100.00% |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.05)

Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

Department : Air Force
 Scenario File : S:\Scenarios\Health Services\MED 022 McChord\Working\Recieved from the Services\mil to civ with infrastructure\MED0022 Realign Medical Center at McChord (AF).CBR
 Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: McChord AFB, WA (PQWY)

| BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: McChord AFB, WA (PQWY) | | | |
|---|----------|----------|-----------|
| Officers | Enlisted | Students | Civilians |
| 570 | 3,609 | 8 | 1,199 |

PERSONNEL REALIGNMENTS:

To Base: LEWIS, WA (53456)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 35 | 0 | 0 | 0 | 0 | 35 |
| Enlisted | 0 | 89 | 0 | 0 | 0 | 0 | 89 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 13 | 0 | 0 | 0 | 0 | 13 |
| TOTAL | 0 | 137 | 0 | 0 | 0 | 0 | 137 |

TOTAL PERSONNEL REALIGNMENTS (Out of McChord AFB, WA (PQWY)):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 35 | 0 | 0 | 0 | 0 | 35 |
| Enlisted | 0 | 89 | 0 | 0 | 0 | 0 | 89 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 13 | 0 | 0 | 0 | 0 | 13 |
| TOTAL | 0 | 137 | 0 | 0 | 0 | 0 | 137 |

SCENARIO POSITION CHANGES FOR: McChord AFB, WA (PQWY)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enlisted | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | -48 | 0 | 0 | 0 | 0 | -48 |
| TOTAL | 0 | -48 | 0 | 0 | 0 | 0 | -48 |

BASE POPULATION (After BRAC Action) FOR: McChord AFB, WA (PQWY)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 535 | 3,520 | 8 | 1,138 |

PERSONNEL SUMMARY FOR: LEWIS, WA (53456)

BASE POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,543 | 16,837 | 279 | 3,377 |

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: LEWIS, WA (53456)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 75 | 0 | 0 | 0 | 0 | 0 | 75 |
| Enlisted | 281 | -1 | 0 | 0 | 0 | 0 | 280 |
| Students | 3 | 0 | 0 | 0 | 0 | 0 | 3 |
| Civilians | 0 | -1 | 0 | 0 | 0 | 0 | -1 |
| TOTAL | 359 | -2 | 0 | 0 | 0 | 0 | 357 |

BASE POPULATION (Prior to BRAC Action) FOR: LEWIS, WA (53456)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,618 | 17,117 | 282 | 3,376 |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.05) - Page 2

Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

Department : Air Force
 Scenario File : S:\Scenarios\Health Services\MED 022 McChord\Working\Recieved from the Services\mil to civ with infrastructure\MED0022 Realign Medical Center at McChord (AF).CBR
 Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

PERSONNEL REALIGNMENTS:

From Base: McChord AFB, WA (PQWY)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 35 | 0 | 0 | 0 | 0 | 35 |
| Enlisted | 0 | 89 | 0 | 0 | 0 | 0 | 89 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 13 | 0 | 0 | 0 | 0 | 13 |
| TOTAL | 0 | 137 | 0 | 0 | 0 | 0 | 137 |

TOTAL PERSONNEL REALIGNMENTS (Into LEWIS, WA (53456)):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 35 | 0 | 0 | 0 | 0 | 35 |
| Enlisted | 0 | 89 | 0 | 0 | 0 | 0 | 89 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 13 | 0 | 0 | 0 | 0 | 13 |
| TOTAL | 0 | 137 | 0 | 0 | 0 | 0 | 137 |

BASE POPULATION (After BRAC Action) FOR: LEWIS, WA (53456)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,653 | 17,206 | 282 | 3,389 |

PERSONNEL SUMMARY FOR: BASE X (AIR FORCE), US (XUSAF)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: BASE X (AIR FORCE), US (XUSAF)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 343 | 1,445 | 115 | 1,037 |

BASE POPULATION (After BRAC Action) FOR: BASE X (AIR FORCE), US (XUSAF)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 343 | 1,445 | 115 | 1,037 |

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.05)
 Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

Department : Air Force
 Scenario File : S:\Scenarios\Health Services\MED 022 McChord\Working\Recieved from the Services\mil to civ
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 Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

| Net Change(\$K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|------|------|------|------|------|--------|--------|
| ----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| Sustain Change | 0 | -158 | -158 | -158 | -158 | -158 | -793 | -158 |
| Recap Change | 0 | -134 | -134 | -134 | -134 | -134 | -670 | -134 |
| BOS Change | 0 | -305 | -305 | -305 | -305 | -305 | -1,525 | -305 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| TOTAL CHANGES | 0 | -598 | -598 | -598 | -598 | -598 | -2,988 | -598 |

COBRA INPUT DATA REPORT (COBRA v6.05)

Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

Department : Air Force
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 Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
 Model does Time-Phasing of Construction/Shutdown: Yes

| | |
|--------------------------------|-------------|
| Base Name, ST (Code) | Strategy: |
| ----- | ----- |
| McChord AFB, WA (PQWY) | Realignment |
| LEWIS, WA (53456) | Realignment |
| BASE X (AIR FORCE), US (XUSAF) | Realignment |

INPUT SCREEN TWO - DISTANCE TABLE

(Only shows distances where personnel or equipment are moving)

| | | |
|------------------------|-------------------|-----------|
| Point A: | Point B: | Distance: |
| ----- | ----- | ----- |
| McChord AFB, WA (PQWY) | LEWIS, WA (53456) | 0 mi |

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from McChord AFB, WA (PQWY) to LEWIS, WA (53456)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------|------|------|------|------|------|------|
| | ---- | ---- | ---- | ---- | ---- | ---- |
| Officer Positions: | 0 | 35 | 0 | 0 | 0 | 0 |
| Enlisted Positions: | 0 | 89 | 0 | 0 | 0 | 0 |
| Civilian Positions: | 0 | 13 | 0 | 0 | 0 | 0 |
| Student Positions: | 0 | 0 | 0 | 0 | 0 | 0 |
| NonVeh Missn Eqpt(tons): | 0 | 0 | 0 | 0 | 0 | 0 |
| Suppt Eqpt (tons): | 0 | 0 | 0 | 0 | 0 | 0 |
| Military Light Vehicles: | 0 | 0 | 0 | 0 | 0 | 0 |
| Heavy/Special Vehicles: | 0 | 0 | 0 | 0 | 0 | 0 |

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: McChord AFB, WA (PQWY)

| | | | |
|-------------------------------|-------------|-------------------------------|------------------------|
| Total Officer Employees: | 570 | Base Service (for BOS/Sust): | Air Force |
| Total Enlisted Employees: | 3,609 | Total Sustainment(\$K/Year): | 22,170 |
| Total Student Employees: | 8 | Sustain Payroll (\$K/Year): | 6,554 |
| Total Civilian Employees: | 1,199 | BOS Non-Payroll (\$K/Year): | 24,809 |
| Accomp Mil not Receiving BAH: | 39.0% | BOS Payroll (\$K/Year): | 20,777 |
| Officer Housing Units Avail: | 10 | Family Housing (\$K/Year): | 8,518 |
| Enlisted Housing Units Avail: | 34 | Installation PRV(\$K): | 1,597,954 |
| Starting Facilities(KSF): | 3,811 | Svc/Agcy Recap Rate (Years): | 121 |
| Officer BAH (\$/Month): | 1,323 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 1,032 | | |
| Civ Locality Pay Factor: | 1.152 | TRICARE | In-Pat Out-Pat |
| Area Cost Factor: | 1.06 | | Admits Visits Prescrip |
| Per Diem Rate (\$/Day): | 114 | CostFactor | 5,629.39 99.32 22.09 |
| Freight Cost (\$/Ton/Mile): | 0.32 | Actv MTF | 0 35,856 42,032 |
| Vehicle Cost (\$/Lift/Mile): | 4.84 | Actv Purch | 159 26,125 |
| Latitude: | 47.136110 | Retiree | 0 13,433 50,981 |
| Longitude: | -122.490930 | Retiree65+ | 0 1,594 41,561 |

COBRA INPUT DATA REPORT (COBRA v6.05) - Page 2

Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

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 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: LEWIS, WA (53456)

| | | | |
|-------------------------------|-------------|-------------------------------|------------------------|
| Total Officer Employees: | 2,543 | Base Service (for BOS/Sust): | Army |
| Total Enlisted Employees: | 16,837 | Total Sustainment (\$K/Year): | 66,691 |
| Total Student Employees: | 279 | Sustain Payroll (\$K/Year): | 11,177 |
| Total Civilian Employees: | 3,377 | BOS Non-Payroll (\$K/Year): | 58,512 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll (\$K/Year): | 89,524 |
| Officer Housing Units Avail: | 0 | Family Housing (\$K/Year): | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV(\$K): | 5,261,047 |
| Starting Facilities(KSF): | 33,734 | Svc/Agcy Recap Rate (Years): | 103 |
| Officer BAH (\$/Month): | 1,323 | Homeowner Assistance Program: | Yes |
| Enlisted BAH (\$/Month): | 1,032 | | |
| Civ Locality Pay Factor: | 1.117 | TRICARE | In-Pat Out-Pat |
| Area Cost Factor: | 1.06 | | Admits Visits Prescrip |
| Per Diem Rate (\$/Day): | 114 | CostFactor | 6,698.00 104.00 38.27 |
| Freight Cost (\$/Ton/Mile): | 0.33 | Actv MTF | 6,168 504,131 320,616 |
| Vehicle Cost (\$/Lift/Mile): | 4.84 | Actv Purch | 381 6,671 |
| Latitude: | 47.083330 | Retiree | 2,376 204,111 305,241 |
| Longitude: | -122.600000 | Retiree65+ | 2,518 135,618 304,769 |

Name: BASE X (AIR FORCE), US (XUSAF)

| | | | |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees: | 343 | Base Service (for BOS/Sust): | Air Force |
| Total Enlisted Employees: | 1,445 | Total Sustainment (\$K/Year): | 11,102 |
| Total Student Employees: | 115 | Sustain Payroll (\$K/Year): | 2,816 |
| Total Civilian Employees: | 1,037 | BOS Non-Payroll (\$K/Year): | 18,428 |
| Accomp Mil not Receiving BAH: | 16.3% | BOS Payroll (\$K/Year): | 12,657 |
| Officer Housing Units Avail: | 10 | Family Housing (\$K/Year): | 4,050 |
| Enlisted Housing Units Avail: | 53 | Installation PRV(\$K): | 836,062 |
| Starting Facilities(KSF): | 1,946 | Svc/Agcy Recap Rate (Years): | 121 |
| Officer BAH (\$/Month): | 1,246 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 946 | | |
| Civ Locality Pay Factor: | 1.130 | TRICARE | In-Pat Out-Pat |
| Area Cost Factor: | 1.04 | | Admits Visits Prescrip |
| Per Diem Rate (\$/Day): | 123 | CostFactor | 2,544.04 49.27 9.76 |
| Freight Cost (\$/Ton/Mile): | 0.30 | Actv MTF | 198 31,554 30,570 |
| Vehicle Cost (\$/Lift/Mile): | 4.84 | Actv Purch | 272 12,510 |
| Latitude: | 0.000000 | Retiree | 86 11,385 36,700 |
| Longitude: | 0.000000 | Retiree65+ | 196 3,910 40,205 |

COBRA INPUT DATA REPORT (COBRA v6.05) - Page 3

Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: McChord AFB, WA (PQWY)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|---------------------|-------|-------|-------|----------|--------|
| 1-Time Unique Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Unique Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Reqd(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 7,043 | 7,043 | 7,043 | 7,043 | 7,043 |
| Misn Contract Start(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Save(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction Schedule(%): | 0% | 0% | 0% | 0% | 0% | 0% |
| Shutdown Schedule (%) : | 0% | 0% | 0% | 0% | 0% | 0% |
| Misn Milcon Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| MTF Closure Action: | None Fac ShDn(KSF): | | | 39 | FH ShDn: | 0.000% |

Name: LEWIS, WA (53456)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|---------------------|------|------|------|----------|--------|
| 1-Time Unique Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Unique Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Reqd(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Start(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Save(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction Schedule(%): | 0% | 0% | 0% | 0% | 0% | 0% |
| Shutdown Schedule (%) : | 0% | 0% | 0% | 0% | 0% | 0% |
| Misn Milcon Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| MTF Closure Action: | None Fac ShDn(KSF): | | | 0 | FH ShDn: | 0.000% |

COBRA INPUT DATA REPORT (COBRA v6.05) - Page 4

Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

Department : Air Force
 Scenario File : S:\Scenarios\Health Services\MED 022 McChord\Working\Recieved from the Services\mil to civ with infrastructure\MED0022 Realign Medical Center at McChord (AF).CBR
 Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

| Name: BASE X (AIR FORCE), US (XUSAF) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------------------|---------------------|------|------|------|----------|--------|
| 1-Time Unique Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Unique Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Req(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Start(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Save(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction Schedule(%): | 0% | 0% | 0% | 0% | 0% | 0% |
| Shutdown Schedule (%): | 0% | 0% | 0% | 0% | 0% | 0% |
| Misn Milcon Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| MTF Closure Action: | None Fac ShDn(KSF): | | | 0 | FH ShDn: | 0.000% |

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

| Name: McChord AFB, WA (PQWY) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|------------------------------|------|------|------|------|------|------|
| Off Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Scenario Change: | 0 | -48 | 0 | 0 | 0 | 0 |
| Off Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Stu Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog FH Privatization: | 100% | 0% | 0% | 0% | 0% | 0% |

| Name: LEWIS, WA (53456) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------|------|------|------|------|------|------|
| Off Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Off Prog nonBRAC Change: | 75 | 0 | 0 | 0 | 0 | 0 |
| Enl Prog nonBRAC Change: | 281 | -1 | 0 | 0 | 0 | 0 |
| Civ Prog nonBRAC Change: | 0 | -1 | 0 | 0 | 0 | 0 |
| Stu Prog nonBRAC Change: | 3 | 0 | 0 | 0 | 0 | 0 |
| Prog FH Privatization: | 100% | 0% | 0% | 0% | 0% | 0% |

COBRA INPUT DATA REPORT (COBRA v6.05) - Page 5

Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

Department : Air Force
 Scenario File : S:\Scenarios\Health Services\MED 022 McChord\Working\Recieved from the Services\mil to civ
 with infrastructure\MED0022 Realign Medical Center at McChord (AF).CBR
 Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

| Name: BASE X (AIR FORCE), US (XUSAF) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------------------|------|------|------|------|------|------|
| | ---- | ---- | ---- | ---- | ---- | ---- |
| Off Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Off Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Stu Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog FH Privatization: | 26% | 2% | 0% | 0% | 0% | 0% |

STANDARD FACTORS SCREEN ONE - PERSONNEL

| SF File Descrip: | | | |
|----------------------------------|------------|--------------------------------|-----------|
| Perc Officers Accompanied: | 72.00% | Priority Placement Program: | 39.97% |
| Perc Enlisted Accompanied: | 55.00% | PPP Actions Involving PCS: | 50.70% |
| Officer Salary(\$/Year): | 124,971.93 | Civilian PCS Costs (\$): | 35,496.00 |
| Enlisted Salary(\$/Year): | 82,399.09 | Home Sale Reimburse Rate: | 10.00% |
| Civilian Salary(\$/Year): | 59,959.18 | Max Home Sale Reimburs(\$): | 50,000.00 |
| Avg Unemploy Cost(\$/Week): | 272.90 | Home Purch Reimburse Rate: | 5.00% |
| Unemployment Eligibility(Weeks): | 16 | Max Home Purch Reimburs(\$): | 25,000.00 |
| Civilians Not Willing To Move: | 6.00% | Civilian Homeowning Rate: | 68.40% |
| Civilian Turnover Rate: | 9.16% | HAP Home Value Reimburse Rate: | 13.46% |
| Civilian Early Retire Rate: | 8.10% | HAP Homeowner Receiving Rate: | 18.44% |
| Civilian Regular Retire Rate: | 1.67% | RSE Home Value Reimburse Rate: | 0.00% |
| Civilian RIF Pay Factor: | 86.32% | RSE Homeowner Receiving Rate: | 0.00% |
| Civ Early Retire Pay Factor: | 18.03% | | |

STANDARD FACTORS SCREEN TWO - FACILITIES

| | Army | Navy | Air Force | Marines |
|--------------------------------|----------|--------------------------------|-----------|---------|
| | ----- | ----- | ----- | ----- |
| Service Sustainment Rate | 87.00% | 93.00% | 92.00% | 97.00% |
| Unit Cost Adjustment (BOS) | 10332.00 | 8879.00 | 3032.00 | 3904.00 |
| Program Management Factor: | 10.00 | MilCon Site Prep Cost (\$/SF): | 0.74 | |
| Mothball (Close) (\$/SF): | 0.18 | MilCon Contingency Plan Rate: | 5.00% | |
| Mothball (Deac/Realn) (\$/SF): | 0.45 | MilCon Design Rate (Medical): | 13.00% | |
| Rehab vs. MilCon (Default): | 47.00% | MilCon Design Rate (Other): | 9.00% | |
| Rehab vs. MilCon (Red): | 64.00% | MilCon SIOH Rate: | 6.00% | |
| Rehab vs. MilCon (Amber): | 29.00% | Discount Rate for NPV/Payback: | 3.15% | |

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

| | | | |
|-----------------------------|-----------|-------------------------------|-----------|
| Material/Assigned Mil (Lb): | 710 | Storage-In-Transit (\$/Pers): | 373.76 |
| HHG Per Off Accomp (Lb): | 15,290.00 | POV Reimburse(\$/Mile): | 0.20 |
| HHG Per Enl Accomp (Lb): | 9,204.00 | Air Transport (\$/Pass Mile): | 0.20 |
| HHG Per Off Unaccomp (Lb): | 13,712.00 | IT Connect (\$/Person): | 200.00 |
| HHG Per Enl Unaccomp (Lb): | 6,960.00 | Misc Exp(\$/Direct Employee): | 1,000.00 |
| HHG Per Civilian (Lb): | 18,000.00 | Avg Mil Tour Length (Months): | 30.02 |
| Total HHG Cost (\$/100Lb): | 8.78 | One-Time Off PCS Cost(\$): | 10,477.58 |
| Equip Pack & Crate(\$/Ton): | 180.67 | One-Time Enl PCS Cost(\$): | 3,998.52 |

COBRA INPUT DATA REPORT (COBRA v6.05) - Page 6

Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

Department : Air Force
Scenario File : S:\Scenarios\Health Services\MED 022 McChord\Working\Recieved from the Services\mil to civ
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Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

FOOTNOTES FOR SCREEN TWO

=====

dshifflett: See Background info update worksheet
Example Screen 4, F14 Enlisted Housing Units Vacant

FOOTNOTES FOR SCREEN FIVE

=====

AF identified O&M saving for this scenario as \$7,043K. They placed this dollar amount in misc reoccrimg savings for FY07 only. MJCSG changed to mission savings and placed in all years since it is a saving forever.

COBRA ECONOMIC IMPACT REPORT (COBRA v6.05)

Data As Of 1/21/2005 12:10:41 PM, Report Created 2/2/2005 11:08:05 AM

Department : Air Force
 Scenario File : S:\Scenarios\Health Services\MED 022 McChord\Working\Recieved from the Services\mil to civ
 with infrastructure\MED0022 Realign Medical Center at McChord (AF).CBR
 Option Pkg Name: MED0022 Realign Medical Center at McChord (AF)
 Std Fctrs File : S:\Cobra 6.05\COBRA 6.05\BRAC2005.SFF

| McChord AFB, WA (PQWY) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|------------------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 124 | 0 | 0 | 0 | 0 | 124 |
| NET CHANGE-Mil | 0 | -124 | 0 | 0 | 0 | 0 | -124 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 61 | 0 | 0 | 0 | 0 | 61 |
| NET CHANGE-Civ | 0 | -61 | 0 | 0 | 0 | 0 | -61 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| LEWIS, WA (53456) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 124 | 0 | 0 | 0 | 0 | 124 |
| Jobs Lost-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Mil | 0 | 124 | 0 | 0 | 0 | 0 | 124 |
| Jobs Gained-Civ | 0 | 13 | 0 | 0 | 0 | 0 | 13 |
| Jobs Lost-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Civ | 0 | 13 | 0 | 0 | 0 | 0 | 13 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| BASE X (AIR FORCE), US (XUSAF) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|--------------------------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

MED-0022: McChord

The data in this report is rolled up by Region of Influence

ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Tacoma, WA Metropolitan Division
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

| | |
|--|---------|
| ROI Population (2002): | 731,245 |
| ROI Employment (2002): | 339,431 |
| Authorized Manpower (2005): | 28,422 |
| Authorized Manpower(2005) / ROI Employment(2002): | 8.37% |
| Total Estimated Job Change: | -111 |
| Total Estimated Job Change / ROI Employment(2002): | -0.03% |

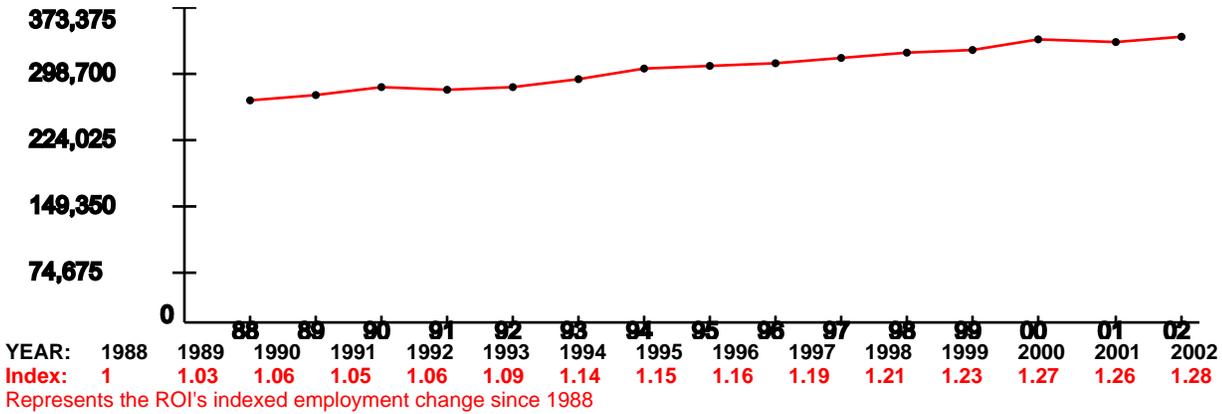
Cumulative Job Change (Gain/Loss) Over Time:



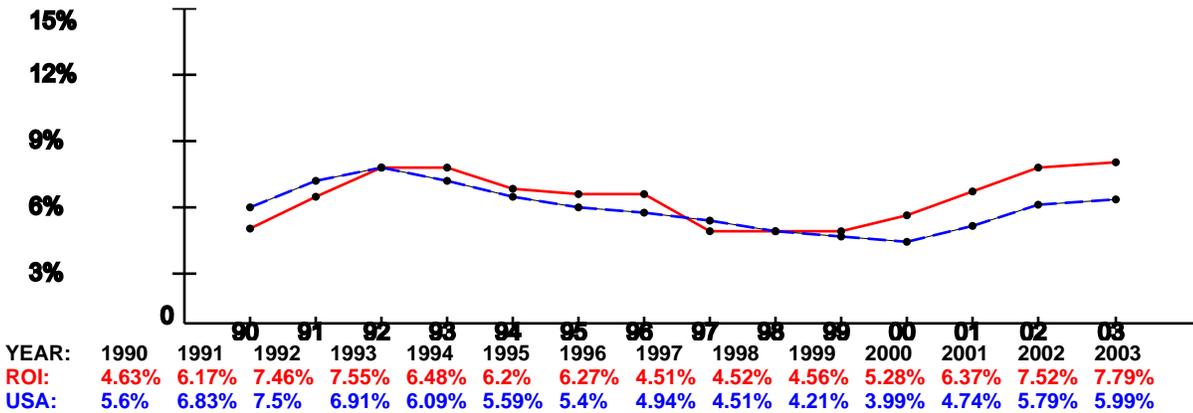
| YEAR: | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|------|------|------|------|------|------|
| Direct Military: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Civilian: | 0 | -48 | 0 | 0 | 0 | 0 |
| Direct Student: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Contractor: | 0 | -7 | 0 | 0 | 0 | 0 |
| Cumulative Direct: | 0 | -55 | -55 | -55 | -55 | -55 |
| Cum Indlr/Induc: | 0 | -56 | -56 | -56 | -56 | -56 |
| Cumulative Total: | 0 | -111 | -111 | -111 | -111 | -111 |

Tacoma, WA Metropolitan Division Trend Data

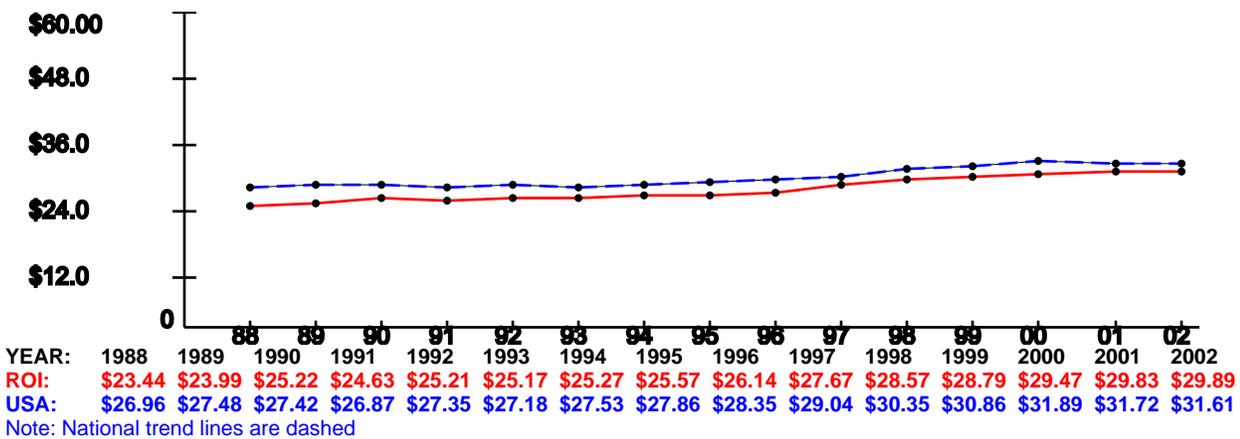
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



FORT LEWIS, WA

Demographics

The following tables provide a short description of the area near the installation/activity. FORT LEWIS is 7.4 miles from Tacoma, WA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA | Population |
|------------|------------|
| Tacoma MSA | 700,820 |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|-------------|------------|
| Pierce | 700820 |
| Thurston | 207355 |
| Total | 908,175 |

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 12

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

| | | |
|--|-----------|---------------|
| Median Household Income (US Avg \$41,994) | \$45,204 | Basis: MSA |
| Median House Value (US Avg \$119,600) | \$149,600 | |
| GS Locality Pay ("Rest of US" 10.9%) | 10.9% | |
| O-3 with Dependents BAH Rate | \$1,323 | |
| In-state Tuition for Family Member | Yes | |
| In-state Tuition Continues if Member PCSs Out of State | No | |

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

| | | Basis |
|--|--------|------------------|
| School District(s) Capacity | 51,015 | 4 of 4 districts |
| Students Enrolled | 45,342 | 4 of 4 districts |
| Average Pupil/Teacher Ratio | 18.0:1 | 4 of 4 districts |
| High School Students Enrolled | 14,847 | 4 of 4 districts |
| Average High School Graduation Rate (US Avg 67.3%) | 79.3% | 4 of 4 districts |
| Average Composite SAT I Score (US Avg 1026) | | |
| Average ACT Score (US Avg 20.8) | | |
| Available Graduate/PhD Programs | 10 | |
| Available Colleges and/or Universities | 21 | |
| Available Vocational and/or Technical Schools | 15 | |

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|------|------|------|
| Local Data | 4.6% | 5.3% | 6.4% | 7.5% | 7.8% |
| National | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

The annual job growth rate for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|-------|-------|-------|------|
| Local Data | .7% | -1.3% | -2.0% | 3.5% | 2.1% |
| National | 1.5% | 2.4% | .03% | -.31% | .86% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

| | | |
|----------------------------|--------|---------------|
| Total Vacant Housing Units | 16,260 | Basis: MSA |
| Vacant Sale Units | 3,423 | |
| Vacant Rental Units | 6,592 | |

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

| | # Physicians | # Beds | Population | |
|-----------------------|--------------|---------|------------|---------------|
| Local Community | 1,460 | 929 | 700,820 | Basis: MSA |
| Ratio | 1:480 | 1:754 | | |
| National Ratio (2003) | 1:421.2 | 1:373.7 | | |

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

| | | |
|--------------|---------|------------|
| Local UCR | 6,182.0 | Basis: MSA |
| National UCR | 4,118.8 | |

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT LEWIS to nearest commercial airport: 29.9 miles

Is FORT LEWIS served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

McChord AFB, WA

Demographics

The following tables provide a short description of the area near the installation/activity. McChord AFB is within Tacoma, WA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA | Population |
|-----------------|------------|
| Tacoma, WA PMSA | 700,820 |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|-------------|------------|
| Pierce | 700820 |
| Thurston | 207355 |
| Total | 908,175 |

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 22

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

| | | |
|--|-----------|---------------|
| Median Household Income (US Avg \$41,994) | \$45,204 | Basis: MSA |
| Median House Value (US Avg \$119,600) | \$149,600 | |
| GS Locality Pay ("Rest of US" 10.9%) | 15.1% | |
| O-3 with Dependents BAH Rate | \$1,323 | |
| In-state Tuition for Family Member | Yes | |
| In-state Tuition Continues if Member PCSs Out of State | No | |

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

| | | Basis |
|--|---------|----------------------------|
| School District(s) Capacity | 143,317 | 15 of 15 districts |
| Students Enrolled | 148,389 | 15 of 15 districts |
| Average Pupil/Teacher Ratio | 19.4:1 | 15 of 15 districts |
| High School Students Enrolled | 36,077 | 14 of 14 districts |
| Average High School Graduation Rate (US Avg 67.3%) | 72.3% | 14 of 14 districts |
| Average Composite SAT I Score (US Avg 1026) | 1044 | 13 of 14 districts |
| Average ACT Score (US Avg 20.8) | 22 | 4 of 14 districts, 15 MFRs |
| Available Graduate/PhD Programs | 9 | |
| Available Colleges and/or Universities | 19 | |
| Available Vocational and/or Technical Schools | 22 | |

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|------|------|------|
| Local Data | 4.6% | 5.3% | 6.4% | 7.5% | 7.8% |
| National | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

The annual job growth rate for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|-------|-------|-------|------|
| Local Data | .7% | -1.5% | -2.1% | 3.8% | 2.1% |
| National | 1.5% | 2.4% | .03% | -.31% | .86% |

| | | | | | |
|--------|-----|-----|-----|-----|-----|
| Basis: | MSA | MSA | MSA | MSA | MSA |
|--------|-----|-----|-----|-----|-----|

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

| | | |
|----------------------------|--------|---------------|
| Total Vacant Housing Units | 16,260 | Basis: MSA |
| Vacant Sale Units | 3,423 | |
| Vacant Rental Units | 6,592 | |

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

| | # Physicians | # Beds | Population | |
|-----------------------|--------------|---------|------------|---------------|
| Local Community | 1,460 | 929 | 700,820 | Basis: MSA |
| Ratio | 1:480 | 1:754 | | |
| National Ratio (2003) | 1:421.2 | 1:373.7 | | |

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

| | | |
|--------------|---------|------------|
| Local UCR | 6,182.0 | Basis: MSA |
| National UCR | 4,118.8 | |

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from McChord AFB to nearest commercial airport: 29.9 miles
Is McChord AFB served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS [TABS WORKING DRAFT]**SCENARIO # 435 TITLE: MED-0022 REALIGN MEDICAL CARE AT McCHORD AFB****GENERAL DESCRIPTION: REALIGN 169 MILITARY AND CIVILIAN AUTHORIZATIONS TO FORT LEWIS IN ORDER TO MAINTAIN THE CURRENT LEVEL OF EFFORT AND PROVIDING CARE TO THE McCHORD AFB BENEFICIARY POPULATION. THE REMAINING CIVILIAN AUTHORIZATIONS AND CONTRACTORS AT McCHORD AFB THAT REPRESENT UNNECESSARY OVERHEAD WILL BE ELIMINATED. NO MILCON IS REQUIRED.****ANALYST KARL MARKESET****DATE: 24 JAN 2005**

| Env Resource Area | <i>Gaining</i> Installation Assessment Inst Name: <u>Ft. Lewis</u> | Analyst Comments (& data source(s) that drive assessment) |
|--|---|--|
| Air Quality | No impact. | #213 – Installation is in attainment for NO2 and SO2 and “maintenance” mode for Ozone (1-hour), PM10, and CO. “Unclassifiable” for PM2.5, lead, Ozone (8-hour). #211/212 - No permit/Major Source thresholds projected to be exceeded #220 -Major operating permit #218/ISR2 - No mission impact indicated. |
| Cultural/Archeological/Tribal Resources | No Impact | #229 No cemeteries imposing restrictions #230-232 248 archeological resources limiting future construction and training, native people sites (burial sites) #233-234 – 82.5% surveyed; #234 - 5 tribes (Nisqually, Puyallup, Squaxin, Yakima, Coleville Confederated) assert interest and in formal consultation. #235- 3 Historic Districts with 415 historic properties #236 - No Programmatic Agreement ISR2 - Adverse impact to mission (Amber) #201 – No constraints on operation |
| Dr ed g- ing | No Impact | |
| Land Use Constraints/Sensitive Resource Areas | No Impact | Buildable Acres – Per scenario no MILCON so 0 acres req'd, 5,912 acres available. #254, 256 - No SRAs that restrict development ISR – No impacts/restrictions CERL – Moderate to High Encroachment Projected |
| Ma rin e Ma m m ale | No Impact | |
| Noise | No Impact as proposal generates no new noise. | #239 – No noise contours extend off installation. CERL - moderate encroachment ISR Rating is “Amber” for Noise |

| | | |
|--|--|--|
| <p>Threatened & Endangered Species/Critical Habitat</p> | <p>No Impacts. Installation has Federally listed species (Bald Eagle, Bald Eagle YTC, Water Howellia, Northern Spotted Owl, Spring Chinnok Salmon), that restricts operations on 60% of installation land.</p> | <p>#249 – Salmon (Endangered Species – Marine) restricts less than one acre. #259 – Five TES species identified on main installation (Bald Eagle, Bald Eagle YTC, Water Howellia, Northern Spotted Owl, and Spring Chinnok Salmon), w/ limited restr. on ranges. 72 acres impacting training and 60% of installation impacted. #260-262 – Critical habitat in place that does not restrict missions, biological opinion in place that does not impose restrictions. #263 – 5 Candidate Species: Taylor’s Checkerspot, Mardon Skipper, Streaked Horned Lark, Mazama Pocket Gopher ISR2 shows no impact. #264 – No proposed candidate critical habitat</p> |
| <p>Waste Management</p> | <p>No Impact</p> | <p>Q#269 – Installation does not have RCRA Subpart X permit</p> |
| <p>Water Resources</p> | <p>No Impact</p> | <p>#276 – over sole source aquifer #278, 279, 293 – No water restr IREM - infr can support 28K more people, 169 personnel are added. #822 - dom ww treatment plant</p> |
| <p>Wetlands</p> | <p>No Impact</p> | <p>#251, 257 - Installation surveyed for wetlands and wetlands restrict less than 15% of the range.</p> |

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]

SCENARIO # 435

| Env Resource Area | <i>Losing</i> Installation Assessment Inst Name: <u>McChord AFB</u> | Analyst Comments (& data source(s) that drive assessment) |
|---|--|--|
| Air Quality | To be completed by Air Force | To be completed by Air Force |
| Cultural/ Archeological Resources | | |
| Dredging | | |
| Land Use Constraints/Sensitive Resource Areas | | |
| Marine Mammals/ Marine Resources / Marine Sanctuaries | | |
| Noise | | |
| Threatened & Endangered Species/ Critical Habitat | | |
| Waste Management | | |
| Water Resources | | |
| Wetlands | | |

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED); [TABS WORKING DRAFT]

SCENARIO # 435

IMPACTS OF COSTS

| Env Resource Area | Gaining Installation Inst Name: <u>Ft Lewis</u> | Losing Installation Inst Name: <u>McChord AFB</u> |
|----------------------------|--|--|
| Environmental Restoration* | None. | To be completed by Air Force |
| Waste Management | None. | To be completed by Air Force |
| Environmental Compliance | Re-alignment NEPA - Environmental Assessment (EA) at gaining base - \$100K | To be completed by Air Force |
| COBRA Costs: | NEPA (EA) - \$100K | To be completed by Air Force |

Summary of Scenario Environmental Impacts - Criterion 8

Scenario ID#: MED0022

Brief Description: Transfer operational control of McChord AFB Medical Facility to Fort Lewis to reduce overhead and other inefficiencies.

Realign 169 military and civilian authorizations to Fort Lewis in order to maintain the current level of effort in providing care to the McChord AFB beneficiary population. The remaining civilian authorizations and contractors at McChord AFB that represent unnecessary overhead will be eliminated. No MILCON is required.

| General Environmental Impacts | |
|---|--|
| Environmental Resource Area | McChord |
| Air Quality | No impact |
| Cultural/ Archeological/ Tribal Resources | No impact |
| Dredging | No impact |
| Land Use Constraints/ Sensitive Resource Areas | No impact |
| Marine Mammals/ Marine Resources/ Marine Sanctuaries | No impact |
| Noise | No increase in off-base noise is expected. |
| Threatened& Endangered Species/ Critical Habitat | No impact |
| Waste Management | No impact |
| Water Resources | No impact |
| Wetlands | No impact |

| Impacts of Costs | |
|----------------------------------|---|
| | McChord |
| Environmental Restoration | DERA money spent through FY03 (\$K): 19,282 Estimated CTC (\$K): 13,756 DO NOT ENTER IN COBRA |
| Waste Management | No impact |
| Environmental Compliance | No impact |

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Criterion 8 JPAT Report

Purpose

This report summarizes and documents the approach and process used by the Base Realignment and Closure (BRAC) 2005 Selection Criterion 8 Joint Process Action Team (JPAT).

Criterion 8

“The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.”

Executive Summary

The Office of the Secretary of Defense (OSD)-authorized JPAT was established to develop a Department of Defense (DoD)-wide approach to application of

BRAC Final Selection Criterion 8. The JPAT was tasked to define the aspects of the criterion and develop a process that would appropriately analyze the environmental impacts specified in the criterion. The JPAT would also develop a process for arraying the certified environmental data gathered for use by the Military Departments (MilDeps) and Joint Cross-Service Groups (JCSGs) in their analyses.

Authority

The BRAC statute requires that the foundation for Secretary of Defense base realignment and closure recommendations be “the force structure plan and infrastructure inventory prepared by the Secretary under section 2912 and the final selection criterion prepared by the Secretary under section 2913.” As such, the JCSGs and MilDeps need to ensure that all eight final selection criteria are considered in developing the recommendations that will be forwarded to the Secretary of Defense.

Establishment

Exercising authority provided by the BRAC 2005 Infrastructure Steering Group (ISG), the OSD BRAC Director and the MilDep Deputy Assistant Secretaries responsible for the BRAC process (known as the “BRAC DASs”), established a JPAT for Selection Criterion 8, commonly known as “Environmental Impact.” The Department of the Navy (DON) was designated the lead MilDep for the effort.

Direction

The BRAC DASs directed the JPAT to develop a DoD-wide approach to application of

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BRAC Selection Criterion 8. *Mission and Concept*

The JPAT was tasked to define the aspects of the criterion and identify a process for decision makers to appropriately consider environmental impact as required under Criterion 8. As to defining the criterion aspects, the fundamental difference between BRAC 1995 and BRAC 2005 is that additional language was added in the Defense Base Closure and Realignment Act of 1990, as amended through FY04 Authorization Act (Statute) to Criterion 8. In BRAC 1995, by DoD policy, Criterion 8 simply required

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that the decision makers consider “the environmental impact” with no further definition or clarification. For BRAC 2005, the Criterion 8 Final Selection Criteria language,

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the Statute, requires that the decision makers consider, “the environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.” This criterion, in these terms, is not specifically defined in the statute. The JPAT’s

mission was therefore to establish the parameters of these terms for analysis and consideration by the decision makers. It was agreed that the terms “environmental impact”, “environmental restoration”, “waste management” and “environmental compliance” would be used and considered in the same context as they are defined in existing federal environmental laws and regulations, as well as in DoD and MilDep implementing policies

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The JPAT was also tasked with developing a process for meeting the requirements of Criterion 8. In this regard, the JPAT developed three primary deliverables:

A template for the Installation Environmental Profiles (Appendix 1 draft) to be compiled by the host MilDeps or host Defense Agency no later than 1

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August 2004, from the certified data call responses to the environmental questions

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and encroachment portion of the Capacity Data Call

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. The final template for Appendix 1 will be completed by the JPAT no later than 2 June 2004;

A template for the Summary of Scenario Environmental Impacts (Appendix 2) to be

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JCSG proposing the scenario and then finalized by the

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host MilDep upon receipt of a specific, viable scenario from the JCSG.

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The draft Summary provided by JCSG to the host MilDep or Defense Agency should include all pertinent information on the scenario and any environmental impacts anticipated by the JCSG.

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This Summary will only be required for viable scenarios

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that the JCSG and /or MilDep decide warrants a

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they want to pursue further after they have completed all

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COBRA analysis. The Summary

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on that particular scenario), and

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will be based on the impacted installation(s) Profile(s) as described above, and the environmental data contained in the first Data Call and the particular scenario data call; and,

A template for the Summary of Cumulative Scenarios' Environmental Impacts

(Appendix 3) which will document consideration of the cumulative environmental impacts of the final group of scenarios (namely, those scenarios that will be formally forwarded as recommendations) on a

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particular gaining installation.

Organization and Responsibilities

The Deputy Assistant Secretary of the Navy (Infrastructure Strategy and Analysis) DASN (IS&A) was designated the

Executive Agent for the JPAT. In that role, she was responsible for:

- a. Overseeing the work of the JPAT**
- b. Presenting an approach and suggested data questions to the ISG for approval**

The DASN (IS&A) subsequently identified the DON Infrastructure Analysis Team (IAT) Environmental Lead as the Executive Agent Functional Representative to provide day-to-day guidance and support to the JPAT.

The JPAT was composed of members from each of the MilDeps, along with members from the Office of the Secretary of Defense (Acquisition, Technology and Logistics). Representatives from the Defense Logistics Agency were added to the JPAT April 2004. The DoD IG, General Accounting Office, and the Naval Audit Service were process observers.

JPAT members were responsible for the following:

- a. Developing a process to support Criterion 8 requirements.**
- b. Reviewing the BRAC 2005 Public Law, existing DoD policy and guidance to ensure compliance.**
- c. Providing a draft report on the process, including recommended integration of the environmental questions from the first**

Data Call.

- d. Developing suggested templates for displaying data and assessing impacts for MilDep and JCSG consideration.**

Process Development Approach

Prior to the formal establishment of the JPAT, MilDep environmental experts worked together from September through December of 2003 to develop data call questions with deliberate focus on how the data gathered by these questions could be used by the decision makers and to meet the legal requirements under Criterion 8. The goal was also to create a common set of environmental questions that were not duplicative, overlapping or inconsistent. These joint MilDep environmental questions, once synthesized through the DoD Question Review Team (QRT) process, became the environment and encroachment questions (Appendix 4) in the first

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Data Call, which was approved by the Infrastructure Steering Group (ISG). The JPAT subsequently agreed that the answers to most of these questions provide sufficient data for use in the Profile portion of the Criterion 8 process.

It is important to note that the Criterion 8 process is not an Environmental Assessment or Impact Study under National Environmental Policy Act (NEPA). Per the BRAC statute (Section 2905(c) of the Defense Base Closure and Realignment Act of 1990,

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s amended through FY04 Authorization Act), the NEPA process is not triggered until the implementation of the BRAC recommendations. This Criterion 8 process is rather an effort to efficiently package and analyze the certified environmental data, thus making it easily accessible to the JCSGs and MilDeps for integration into their scenario formulation and recommendation development and analysis process.

The JPAT formed officially in January 2004 and met approximately every other week from inception. The initial tasks were to review process suggestions proposed by the MilDep representatives and develop consensus on the process between the services. After

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evaluation of numerous approaches proposed by the MilDep and OSD representatives, the JPAT reached consensus. The ISG was briefed generally on April 23, 2004 on the process.

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more specifically outlined in this report

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. The general philosophy of the analysis process is to gather sufficient comprehensive environmental data in key environmental resource areas and effectively array that data to allow the decision maker to integrate environmental considerations into the scenario and recommendation making process, and consider any impact of costs associated with

Page 1: [26] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

potential, scenario-triggered environmental restoration, waste management, or environmental compliance costs.

The JPAT will conduct a mock scenario run in the May/June 2004 timeframe to exercise the Criterion 8 process and develop guidelines for compiling Appendices 1 and 2.

Criterion 8 Aspects Defined

Environmental Impact - Environmental Resource Areas

In order to assist the JCSGs' and MilDeps' analysis of the environmental impact of scenarios per Criterion 8, the JPAT developed a template (Appendix 1) that arrayed the environment and encroachment data from the first

Page 1: [27] Deleted Standard Integrated Desktop 6.0 7/28/2004 2:49:00 PM

Data Call into ten environmental resource areas. The ten environmental resource areas represent the primary

environmental media areas that are regulated under federal environmental law. They also encompass the important aspects of environmental restoration, waste management, and environmental compliance. Based on the opinions of MilDep environmental experts, these ten areas provide BRAC decision makers

with crucial environmental data needed to consider environmental impact under Criterion 8. These ten resource areas align with the questions in the environment/encroachment portion of the first

Data Call:

Air Quality (DoD Question #210-225):

The Clean Air Act (CAA) establishes national standards for air quality. A major limiting factor is whether the installation is in an area designated nonattainment or maintenance and is therefore subject to the CAA General Conformity Rule. The criteria pollutants of concern include: CO, O3 (1 hour & 8 Hour), and PM (PM10, and PM2.5). Installations in attainment areas are not restricted, while activities for installations in non-attainment areas may be restricted. Non-attainment areas are classified as to the degree of non-attainment: Marginal, Moderate, Serious, and in the case of O3, Severe and Extreme. State Implementation Program (SIP) Growth Allowances and Emission Reduction Credits are tools that can be used to accommodate future growth in a manner that conforms to a state's SIP.

Cultural/Archeological/Tribal Resources (DoD Question #229-237):

Many installations have historical, archeological, cultural and Tribal sites of interest. These sites and access to them often

must be maintained, or consultation is typically required before changes can be made. The sites and any buffers surrounding them may reduce the quantity or quality of land or airspace available for training and maneuvers or even construction of new facilities. The presence of such sites needs to be recognized, but the fact that restrictions actually occur is the overriding factor the data call is trying to identify. A programmatic agreement with the State Historic Preservation Office facilitates management of these sites.

Dredging (DoD Question # 226-228):

Dredging allows for free navigation of vessels through ports, channels, and rivers. Identification of sites with remaining capacity for the proper disposal of dredge spoil is the primary focus of the profile. However, the presence of unexploded ordnance or any other impediment that restricts the ability to dredge is also a consideration.

Land Use Constraints/Sensitive Resource Areas (DoD Question #198-201, 238, 240-247, 254-256, 273):

Land use can be encroached from both internal and external pressures. This resource area combines several different types of possible constraints. It captures the variety of constraints not otherwise covered by other areas that could restrict operations or development. The areas include electromagnetic radiation or emissions, environmental restoration sites (on and off installation), military munitions response areas, explosive safety quantity distance arcs, treaties, underground storage tanks, sensitive resource areas, as well as policies, rules, regulations, and activities of other federal, state, tribal and local agencies. This area also captures other constraining factors from animals and wildlife that are not endangered but cause operational restrictions. This resource area specifically includes information on known environmental restoration

costs through FY03 and the projected cost-to-complete the restoration.

Marine Mammal/Marine Resources/Marine Sanctuaries (DoD Question #248-250, 252-253):

This area captures the extent of any restrictions on near shore or open water testing, training or operations as a result of laws protecting Marine Mammals, Essential Fish Habitat, and other related marine resources.

Noise (DoD Question # 202-209, 239):

This resource area addresses incompatible land use within various noise contours off the installation. With respect to the noise questions the identification of acres in the higher noise contours were thought to be the most important indicator of capacity. Noise abatement procedures are also a concern.

Threatened and Endangered Species/Critical Habitat (DoD Question #259-264)

The presence of threatened and endangered species (TES) can result in restrictions on training, testing and operations. They serve to reduce buildable acres and maneuver space. The data in this section reflects listed TES as well as candidate species, designated critical habitat as well as proposed habitat, and restrictions from Biological Opinions. The legally binding conditions in Biological Opinions are designed to protect TES, and critical habitat. The data call seeks to identify the presence of the resource, TES, candidate or critical habitat, even if they don't result in restrictions, as well places where restrictions do exist.

Waste Management (DoD Question # 265-272):

This resource area identifies whether the installation has existing waste treatment and/or disposal capabilities, whether there is additional capacity, and in some case whether the waste facility can accept off-site waste. This area includes Resource Conservation and Recovery Act (RCRA) Treatment, Storage and Disposal facilities, solid waste disposal facilities,

RCRA Subpart X (open/burning/open detonation) and operations.

Water Resources (DoD Question # 258, 274-299):

This section asks about the condition of ground and surface water, and the capacity of water resources and water related utilities, including Industrial Wastewater Treatment plants, non-potable water systems, potable water systems, pretreatment units and sanitary sewage treatment capacity.

Wetlands (DoD Question # 251, 257):

The existence of jurisdictional wetlands poses restraints on the use of land for training, testing or operations. In the data call the installations were asked to report the presence of jurisdictional wetlands and compare the percent of restricted acres to the total acres. The presence of jurisdictional wetlands may reduce the ability of an installation to assume new or different missions, even if they do not presently pose restrictions, by limiting the availability of land.

How the Impact of Costs Related to Environmental Restoration

e Considered

The impact of costs related to potential

Candidate Recommendation #MED-0022 (McChord AFB)

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Candidate Recommendation: Realign McChord Air Force Base, WA, by disestablishing the 62nd Medical Group and relocating all medical functions to Fort Lewis, WA.

Justification: The primary rationale for this recommendation is to promote jointness and reduce excess capacity. This recommendation supports strategies of reducing excess capacity and locating military medical personnel in areas with enhanced opportunities for medical practice. McChord AFB's medical facility produced 44,283 Relative Value Units (RVUs) in FY02, which is well below the Military Health System average of 166,692 RVUs. It's Functional Military Value (FuncMilVal) of 51.45, is much lower than that of Ft Lewis (76.10). Military personnel stationed at McChord AFB's Medical Facility can be placed in activities of higher military value with a more diverse workload, providing them with enhanced opportunities to maintain their medical currency and making them better able to support Army medical readiness requirements. Approximately 169 military and civilian authorizations will be realigned to Fort Lewis in order to maintain the current level of effort in providing care to the McChord AFB beneficiary population. The remaining civilian authorizations and contractors at McChord AFB that represent unnecessary overhead will be eliminated. Military personnel that are filling similar "overhead positions" will be redistributed by the Service to replace civilian and contract medical personnel elsewhere in the Military Health System activities of higher military value. The large savings along with the reduction of inefficiencies and workload available supports this action. While the jobs are lost in the military system the same type of job is available in the community.

Payback:

The total estimated one-time cost to the Department of Defense to implement this recommendation is \$1,977K. The net of all costs and savings to the Department during the implementation period is a savings of \$48,702K. Annual recurring savings to the Department after implementation are \$10,467K with a payback expected immediately. The net present value of the costs and savings to the Department over 20 years is a savings of \$142,208K.

Impacts:

Economic Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 111 jobs (55 direct jobs and 56 indirect jobs) over the 2006-2011 period in the Tacoma, WA Metropolitan Division, which is less than 0.1 percent of economic area employment.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. Civilian inpatient capacity exists in the area to provide services to the eligible population.

Environmental Impact: This recommendation has no impact on air quality, cultural, archeological, or tribal resources; dredging; and use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require National Environmental Policy Act documentation at Fort Bragg. The approximately \$100K cost of that action was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Supporting Information:

- There are no known competing recommendations.
- Force Structure Capabilities. The MJCSG assumed the existing medical force structure is, as detailed in the FY06 POM, required to sustain DoD capabilities. The Army, in coordination with the Air Force, will develop a plan that addresses the needs of the population stationed at McChord AFB.
- Military Value Analysis Results. The Healthcare Services Military Value functional scoring plan and analysis was developed using a consensus methodology with subject matter experts representing all the Military Departments. The FuncMilVal analysis of medical/dental infrastructure was based on assessment of the relative capabilities of various activities to conduct the spectrum of DoD medical/dental missions. In addition, value was also based on the historically demonstrated ability of the facilities to support the mission and operational needs of the activity. The Healthcare Services subgroup defined the following 6 attributes that pertain to the Military Value Final Selection Criteria for Healthcare Services:
 - Demand by the supported population
 - Civilian Medical Capacity to provide services not provided by the Military
 - Physical Capacity and Facility Condition
 - Operational and Mission Responsiveness
 - Cost Efficiency as measured by the cost per unit of workload
 - Patient Workload Throughput

McChord's AFB's Functional Military Value of 51.45, is much lower than that of Ft Lewis (76.10).

A full listing of the Healthcare Military Value of facilities is provided in Attachment 1.

- Capacity Analysis Results. The Capacity Analysis was conducted to determine each activity's ability to meet the current demand of the supported population and to identify any excess capacity above the current demand. The results of this analysis is, in turn, used to set the floor for the amount of services that need to be provided to maintain physician currency and to eliminate as much excess capacity as possible in order to increase efficiency of the system. Health Care Services is divided into three sub-functions for the purpose of capacity analysis: (1) Outpatient (Ambulatory Care);

(2) Inpatient; and (3) Dental. Outpatient workload is measured in Relative Value Units, inpatient is measured in Relative Weighted Products (RWPs) and Dental is measured in total Active Duty eligible population.

The excess outpatient capacity of Fort Lewis and its ability to absorb the McChord AFB's workload is the focus of this Recommendation. McChord AFB produced 44,283 RVUs in FY02. Analysis of Fort Lewis workload data shows that there is 437,190 RVUs of excess capacity that is more than enough to absorb McChord AFB workload.

A listing of the Healthcare Ambulatory Care capacity for all facilities is presented in Attachment 2.

Attachment 1 Healthcare Services Military Value Score

| <u>OrgName</u> | <u>Score</u> |
|---------------------------------|--------------|
| FORT_BRAGG | 87.21 |
| NMC_PORTSMOUTH | 79.89 |
| NMC_SAN_DIEGO | 77.76 |
| FORT_LEWIS | 76.10 |
| FORT_HOOD | 75.10 |
| MCB_CAMP_LEJEUNE | 75.01 |
| FORT_CAMPBELL | 73.85 |
| MCB_CAMP_PENDLETON | 73.75 |
| SCHOFIELD_BARRACKS | 73.64 |
| LACKLAND_AFB | 73.11 |
| FORT_CARSON | 67.88 |
| FORT_SAM_HOUSTON | 67.85 |
| FORT_STEWART | 67.18 |
| FORT_DRUM | 66.45 |
| TRIPLER_ARMY_MEDICAL_CENTER | 64.73 |
| NAVSTA_PEARL_HARBOR | 64.33 |
| NAS_JACKSONVILLE | 63.65 |
| MCB_QUANTICO | 63.55 |
| NNMC_BETHESDA | 63.19 |
| NAVSTA_NORFOLK | 62.98 |
| FORT_BELVOIR | 60.04 |
| NELLIS_AFB | 59.91 |
| FORT_BENNING | 59.48 |
| FORT_SILL | 58.92 |
| NAVSTA_SAN_DIEGO | 58.63 |
| FORT_BLISS | 58.55 |
| FORT_RUCKER | 58.14 |
| MAXWELL_AFB | 57.93 |
| EGLIN_AFB | 57.88 |
| NH_BREMERTON | 57.77 |
| FORT_LEE | 57.62 |
| LANGLEY_AFB | 57.14 |
| FORT_LEONARD_WOOD | 57.13 |
| TRAVIS_AFB | 56.74 |
| HURLBURT_FIELD | 56.42 |
| ROBINS_AFB | 55.67 |
| TINKER_AFB | 55.46 |
| PENSACOLA | 55.04 |
| HILL_AFB | 54.20 |
| FORT_JACKSON | 54.03 |
| UNITED_STATES_AIR_FORCE_ACADEMY | 52.82 |
| FORT_GORDON | 52.40 |

| | |
|-------------------------|-------|
| FORT_MONROE | 52.33 |
| NAVSTA_GREAT_LAKES | 51.88 |
| MCCHORD_AFB | 51.45 |
| FORT_MEADE | 51.06 |
| TYNDALL_AFB | 50.83 |
| FORT_HUACHUCA | 50.78 |
| PETERSON_AFB | 50.66 |
| WRIGHT-PATTERSON_AFB | 49.81 |
| SHEPPARD_AFB | 49.60 |
| MCGUIRE_AFB | 49.50 |
| LUKE_AFB | 49.47 |
| NAS_LEMOORE | 49.41 |
| FORT_RILEY | 49.09 |
| MOODY_AFB | 48.89 |
| RANDOLPH_AFB | 48.83 |
| DAVIS-MONTHAN_AFB | 48.63 |
| NAS_WHIDBEY_ISLAND | 48.43 |
| ANDREWS_AFB | 48.14 |
| FORT_EUSTIS | 48.10 |
| FORT_POLK | 48.09 |
| SHAW_AFB | 47.92 |
| MCAGCC_TWENTYNINE_PALMS | 47.90 |
| FORT_KNOX | 47.30 |
| ELMENDORF_AFB | 47.24 |
| MCRD_PARRIS_ISLAND | 46.82 |
| MCAS_CHERRY_POINT | 46.30 |
| WHITEMAN_AFB | 45.66 |
| HOLLOMAN_AFB | 44.81 |
| PATRICK_AFB | 44.42 |
| MCCONNELL_AFB | 43.79 |
| CARLISLE_BARRACKS | 43.73 |
| MOUNTAIN_HOME_AFB | 43.44 |
| MALMSTROM_AFB | 43.26 |
| POPE_AFB | 43.14 |
| DOVER_AFB | 42.24 |
| PRESIDIO_OF_MONTEREY | 42.24 |
| DYESS_AFB | 42.10 |
| FORT_DETRICK | 42.06 |
| ALTUS_AFB | 42.05 |
| BOLLING_AFB | 42.01 |
| CANNON_AFB | 41.97 |
| LAUGHLIN_AFB | 41.92 |
| SEYMOUR_JOHNSON_AFB | 41.80 |
| LITTLE_ROCK_AFB | 41.60 |
| KIRTLAND_AFB | 41.55 |

| | |
|---------------------------------|-------|
| NAS_PATUXENT_RIVER | 41.32 |
| MINOT_AFB | 41.16 |
| CHARLESTON_AFB | 40.84 |
| FAIRCHILD_AFB | 40.77 |
| WALTER_REED_ARMY_MEDICAL_CENTER | 39.81 |
| KEESLER_AFB | 39.40 |
| HICKAM_AFB | 39.30 |
| REDSTONE_ARSENAL | 38.30 |
| MACDILL_AFB | 38.28 |
| BARKSDALE_AFB | 37.94 |
| VANDENBERG_AFB | 37.91 |
| BEALE_AFB | 37.57 |
| NAVSTA_MAYPORT | 37.53 |
| OFFUTT_AFB | 37.04 |
| LOS_ANGELES_AFB | 36.74 |
| FORT_LEAVENWORTH | 36.07 |
| ELLSWORTH_AFB | 35.78 |
| EDWARDS_AFB | 35.61 |
| COLUMBUS_AFB | 35.59 |
| NTC_AND_FORT_IRWIN_CA | 35.39 |
| FRANCIS_E_WARREN_AFB | 35.15 |
| HANSCOM_AFB | 34.68 |
| NAVAL_SUB_BASE_NEW_LONDON | 34.18 |
| GOODFELLOW_AFB | 33.40 |
| EIELSON_AFB | 33.12 |
| NAS_NORTH_ISLAND | 32.82 |
| NH_CHARLESTON | 32.55 |
| ABERDEEN_PROVING_GROUND | 32.51 |
| NAVSTA_NEWPORT | 31.63 |
| NAS_OCEANA | 31.49 |
| FORT_MCPHERSON | 31.41 |
| BUCKLEY_AFB | 31.34 |
| JOINT_RESERVE_BASE_FORT_WORTH | 31.17 |
| NAB_LITTLE_CREEK | 31.04 |
| CBC_GULFPORT | 30.89 |
| FORT_MONMOUTH | 30.53 |
| FORT_MYER | 29.87 |
| FORT_BUCHANAN | 29.79 |
| ANDERSEN_AFB | 29.68 |
| SCOTT_AFB | 29.31 |
| NAVSTA_ANNAPOLIS | 28.68 |
| NAS_WHITING_FIELD | 28.27 |
| GRAND_FORKS_AFB | 28.24 |
| MCAS_STATION_MIRAMAR | 28.12 |
| VANCE_AFB | 28.04 |

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|--------------------------------|-------|
| WEST_POINT_MIL_RESERVATION | 27.62 |
| ANNISTON_ARMY_DEPOT | 27.35 |
| NSA_MILLINGTON | 27.33 |
| NAVAL_SUB_BASE_KINGS_BAY | 27.30 |
| FORT_MCCOY | 27.18 |
| NAVSTA_PASCAGOULA | 26.68 |
| BROOKS_CITY-BASE | 26.14 |
| NAS_CORPUS_CHRISTI | 25.64 |
| RED_RIVER_ARMY_DEPOT | 25.00 |
| SCHRIEVER_AFB | 25.00 |
| FORT_DIX | 24.36 |
| WHITE_SANDS_MISSILE_RANGE | 24.29 |
| NSA_NEW_ORLEANS | 24.25 |
| FORT_WAINWRIGHT | 24.21 |
| NH_BEAUFORT | 23.93 |
| NAS_POINT_MUGU | 23.90 |
| NH_GUAM | 23.83 |
| NAVSTA_INGLESIDE | 23.76 |
| NWS_CHARLESTON | 23.24 |
| WASHINGTON_NAVY_YARD | 22.95 |
| NAVSTA_BREMERTON | 22.81 |
| NSY_NORFOLK | 22.36 |
| CBC_PORT_HUENEME | 21.75 |
| NAVAL_SUB_BASE_BANGOR | 21.48 |
| FORT_RICHARDSON | 21.38 |
| DUGWAY_PROVING_GROUND | 20.95 |
| MCAS_YUMA | 20.87 |
| NSA_PANAMA_CITY | 20.34 |
| MCRD_SAN_DIEGO | 20.19 |
| NAB_CORONADO | 19.94 |
| JOINT_RESERVE_BASE_NEW_ORLEANS | 19.91 |
| MCAS_NEW_RIVER | 19.89 |
| NAVSTA_EVERETT | 19.65 |
| US_ARMY_GARRISON_SELFRIDGE | 19.11 |
| YUMA_PROVING_GROUND | 18.50 |
| NAS_KEY_WEST | 15.46 |
| NAS_ATLANTA | 15.02 |
| NAS_BRUNSWICK | 14.92 |
| NWS_YORKTOWN | 14.38 |
| NAS_KINGSVILLE | 13.83 |
| NSWC_DAHLGREN | 13.62 |
| NAS_FALLON | 13.24 |
| MCB_HAWAII_KANEOHE | 13.04 |
| MCLB_ALBANY | 12.68 |
| NSCS_ATHENS | 12.48 |

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|---------------------------------|-------|
| NSY_PORTSMOUTH | 12.29 |
| NSU_SARATOGA_SPRINGS | 12.23 |
| NAES_LAKEHURST | 11.80 |
| JOINT_RESERVE_BASE_WILLOW_GROVE | 11.78 |
| NAS_OCEANA_DAM_NECK_ANNEX | 11.75 |
| NSWC_INDIAN_HEAD | 11.56 |
| NAF_EL_CENTRO | 11.00 |
| MCLB_BARSTOW | 10.19 |
| NAS_MERIDIAN | 7.60 |
| MCB_HAWAII_CAMP_SMITH | 6.15 |
| NSA_MECHANICSBURG | 6.14 |
| NWS_EARLE | 4.01 |
| BLUE_GRASS_ARMY_DEPOT | 0.00 |

Attachment 2 Healthcare Services Ambulatory Care Capacity (Relative Value Units- RVUs)

| OrgName | Current Usage | Current Capacity | Surge Requirement* | Capacity Available to Surge | Maximum Capacity | Excess Capacity |
|-------------------------|---------------|------------------|--------------------|-----------------------------|------------------|-----------------|
| ABERDEEN PROVING GROUND | 67,336 | 151,910 | | 0 | 108,942 | 176,278 |
| ALTUS AFB | 37,709 | 40,420 | | 0 | 5,265 | 42,974 |
| ANDERSEN AFB | 34,780 | 32,030 | | 0 | -2,750 | 32,030 |
| ANDREWS AFB | 358,856 | 582,381 | | 0 | 264,392 | 623,248 |
| ANNISTON ARMY DEPOT | 5,534 | 8,390 | | 0 | 2,856 | 8,390 |
| BARKSDALE AFB | 96,268 | 100,397 | | 0 | 4,129 | 100,397 |
| BEALE AFB | 19,470 | 49,760 | | 0 | 30,290 | 49,760 |
| BLUE GRASS ARMY DEPOT | 0** | 10,068 | | 0 | 0 | 10,068 |
| BOLLING AFB | 54,776 | 53,116 | | 0 | -1,660 | 53,116 |
| BROOKS CITY-BASE | 15,984 | 10,068 | | 0 | -4,238 | 11,746 |
| BUCKLEY AFB | 19,241 | 16,779 | | 0 | -2,462 | 16,779 |
| CANNON AFB | 50,721 | 42,098 | | 0 | 55,213 | 105,934 |
| CARLISLE BARRACKS | 61,563 | 108,134 | | 0 | 51,680 | 113,243 |
| CBC GULFPORT | 26,437 | 36,989 | | 0 | 10,552 | 36,989 |
| CBC PORT HUENEME | 57,902 | 124,839 | | 0 | 87,072 | 144,974 |
| CHARLESTON AFB | 33,628 | 62,158 | | 0 | 28,530 | 62,158 |
| COLUMBUS AFB | 24,902 | 34,659 | | 0 | 9,757 | 34,659 |
| DAVIS-MONTHAN AFB | 122,099 | 167,739 | | 0 | 94,822 | 216,921 |
| DOVER AFB | 68,574 | 127,169 | | 0 | 127,540 | 196,114 |
| DUGWAY PROVING GROUND | 2,519 | 15,176 | | 0 | 21,998 | 24,517 |
| DYESS AFB | 0** | 45,528 | | 0 | 0 | 45,528 |
| EDWARDS AFB | 35,648 | 40,271 | | 0 | 4,623 | 40,271 |
| EGLIN AFB | 336,901 | 214,068 | | 0 | -122,833 | 214,068 |
| EIELSON AFB | 53,816 | 32,832 | | 0 | -20,984 | 32,832 |
| ELLSWORTH AFB | 55,485 | 37,064 | | 0 | -15,065 | 40,420 |
| ELMENDORF AFB | 193,591 | 446,429 | | 0 | 269,617 | 463,208 |
| FAIRCHILD AFB | 116,025 | 66,465 | | 0 | -44,526 | 71,499 |
| FORT BELVOIR | 568,302 | 166,061 | | 0 | -363,350 | 204,952 |
| FORT BENNING | 461,749 | 390,086 | | 0 | -33,424 | 428,325 |
| FORT BLISS | 412,844 | 409,644 | | 0 | -3,200 | 409,644 |
| FORT BRAGG | 1,005,218 | 1,776,374 | | 0 | 771,156 | 1,776,374 |
| FORT BUCHANAN | 0** | 15,101 | | 0 | 0 | 15,101 |
| FORT CAMPBELL | 514,115 | 418,741 | | 0 | -36,273 | 477,842 |
| FORT CARSON | 485,885 | 537,391 | | 0 | 51,506 | 537,391 |
| FORT DETRICK | 163,316 | 18,457 | | 0 | -144,859 | 18,457 |
| FORT DIX | 3,004 | 21,888 | | 0 | 24,794 | 27,798 |
| FORT DRUM | 168,251 | 315,696 | | 0 | 147,445 | 315,696 |
| FORT EUSTIS | 208,829 | 179,429 | | 0 | 3,730 | 212,559 |
| FORT GORDON | 502,467 | 777,245 | | 0 | 431,742 | 934,209 |
| FORT HOOD | 885,053 | 902,513 | | 0 | 17,460 | 902,513 |
| FORT HUACHUCA | 75,681 | 161,549 | | 0 | 85,868 | 161,549 |
| FORT JACKSON | 301,516 | 318,140 | | 0 | 52,010 | 353,526 |
| FORT KNOX | 290,167 | 349,069 | | 0 | 58,902 | 349,069 |
| FORT LEAVENWORTH | 126,818 | 100,546 | | 0 | -26,272 | 100,546 |

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|---------------------------|---------|-----------|---|---------|-----------|-----|
| FORT LEE | 146,970 | 160,952 | 0 | 13,982 | 160,952 | 13 |
| FORT LEONARD WOOD | 323,369 | 236,255 | 0 | -87,114 | 236,255 | -87 |
| FORT LEWIS | 910,950 | 1,348,140 | 0 | 437,190 | 1,348,140 | 437 |
| FORT MCCOY | 16,779 | 16,779 | 0 | 40,271 | 57,050 | 57 |
| FORT MCPHERSON | 61,799 | 55,372 | 0 | -4,749 | 57,050 | -4 |
| FORT MEADE | 166,928 | 163,730 | 0 | -3,198 | 163,730 | -3 |
| FORT MONMOUTH | 39,472 | 42,098 | 0 | 31,524 | 70,996 | 31 |
| FORT MONROE | 0** | 51,662 | 0 | 0 | 51,662 | 51 |
| FORT MYER | 71,345 | 92,231 | 0 | 43,651 | 114,996 | 43 |
| FORT POLK | 251,124 | 191,080 | 0 | 120,820 | 371,944 | 120 |
| FORT RICHARDSON | 13,648 | 106,755 | 0 | 128,717 | 142,365 | 128 |
| FORT RILEY | 180,965 | 347,859 | 0 | 393,698 | 574,663 | 393 |
| FORT RUCKER | 138,665 | 247,871 | 0 | 462,358 | 601,023 | 462 |
| FORT SAM HOUSTON | 901,781 | 1,196,103 | 0 | 294,322 | 1,196,103 | 294 |
| FORT SILL | 442,023 | 440,071 | 0 | 116,250 | 558,273 | 116 |
| FORT STEWART | 417,577 | 418,313 | 0 | 20,219 | 437,796 | 20 |
| FORT WAINWRIGHT | 136,081 | 244,067 | 0 | 302,627 | 438,708 | 302 |
| FRANCIS E. WARREN AFB | 43,626 | 46,181 | 0 | 5,910 | 49,536 | 49 |
| GOODFELLOW AFB | 25,614 | 65,086 | 0 | 47,861 | 73,475 | 47 |
| GRAND FORKS AFB | 54,709 | 52,389 | 0 | 4,392 | 59,101 | 4 |
| HANSCOM AFB | 29,805 | 36,989 | 0 | 7,184 | 36,989 | 7 |
| HICKAM AFB | 55,843 | 48,660 | 0 | -7,183 | 48,660 | -7 |
| HILL AFB | 108,085 | 114,548 | 0 | 22,590 | 130,675 | 22 |
| HOLLOMAN AFB | 105,869 | 136,939 | 0 | 31,070 | 136,939 | 31 |
| HURLBURT FIELD | 51,782 | 58,075 | 0 | 6,293 | 58,075 | 6 |
| JOINT RESERVE BASE FORT | 13,972 | 20,135 | 0 | 6,163 | 20,135 | 6 |
| JOINT RESERVE BASE NEW | 6,332 | 18,532 | 0 | 12,200 | 18,532 | 12 |
| JOINT RESERVE BASE WILLOW | 11,368 | 12,622 | 0 | 1,254 | 12,622 | 1 |
| KEESLER AFB | 370,732 | 708,206 | 0 | 337,474 | 708,206 | 337 |
| KIRTLAND AFB | 92,790 | 185,488 | 0 | 97,807 | 190,597 | 97 |
| LACKLAND AFB | 968,753 | 1,224,125 | 0 | 639,419 | 1,608,172 | 639 |
| LANGLEY AFB | 172,187 | 499,824 | 0 | 327,637 | 499,824 | 327 |
| LAUGHLIN AFB | 26,833 | 36,989 | 0 | 10,156 | 36,989 | 10 |
| LITTLE ROCK AFB | 68,415 | 102,802 | 0 | 47,009 | 115,424 | 47 |
| LOS ANGELES AFB | 26,000 | 41,948 | 0 | 15,948 | 41,948 | 15 |
| LUKE AFB | 139,726 | 301,659 | 0 | 188,053 | 327,779 | 188 |
| MACDILL AFB | 160,334 | 193,654 | 0 | 33,320 | 193,654 | 33 |
| MALMSTROM AFB | 48,344 | 109,738 | 0 | 103,491 | 151,835 | 103 |
| MAXWELL AFB | 73,024 | 95,065 | 0 | 197,442 | 270,466 | 197 |
| MCAGCC TWENTYNINE PALMS | 112,161 | 91,933 | 0 | -20,228 | 91,933 | -20 |
| MCAS CHERRY POINT | 134,009 | 245,894 | 0 | 111,885 | 245,894 | 111 |
| MCAS NEW RIVER | 16,598 | 36,915 | 0 | 25,350 | 41,948 | 25 |
| MCAS STATION MIRAMAR | 69,524 | 134,981 | 0 | 79,030 | 148,554 | 79 |
| MCAS YUMA | 27,841 | 42,023 | 0 | 46,212 | 74,053 | 46 |
| MCB CAMP LEJEUNE | 404,237 | 505,082 | 0 | 98,291 | 502,528 | 98 |
| MCB CAMP PENDLETON | 469,702 | 363,668 | 0 | -87,577 | 382,125 | -87 |
| MCB HAWAII CAMP SMITH | 7,226 | 5,034 | 0 | -514 | 6,712 | |
| MCB HAWAII KANEOHE | 50,537 | 79,087 | 0 | 28,550 | 79,087 | 28 |
| MCB QUANTICO | 63,915 | 126,517 | 0 | 62,602 | 126,517 | 62 |

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| MCCHORD AFB | 44,283 | 48,660 | 0 | 9,411 | 53,694 | 9 |
| MCCONNELL AFB | 51,906 | 65,813 | 0 | 76,941 | 128,847 | 76 |
| MCGUIRE AFB | 122,063 | 101,423 | 0 | 521 | 122,584 | |
| MCLB ALBANY | 20,483 | 39,693 | 0 | 19,210 | 39,693 | 19 |
| MCLB BARSTOW | 7,131 | 16,052 | 0 | 8,921 | 16,052 | 8 |
| MCRD PARRIS ISLAND | 72,203 | 16,052 | 0 | -56,151 | 16,052 | -56 |
| MCRD SAN DIEGO | 95,358 | 153,961 | 0 | 58,603 | 153,961 | 58 |
| MINOT AFB | 61,395 | 142,625 | 0 | 165,276 | 226,671 | 165 |
| MOODY AFB | 52,817 | 87,626 | 0 | 60,929 | 113,746 | 60 |
| MOUNTAIN HOME AFB | 72,816 | 77,782 | 0 | 23,498 | 96,314 | 23 |
| NAB CORONADO | 7,381 | 18,532 | 0 | 37,998 | 45,379 | 37 |
| NAB LITTLE CREEK | 150,175 | 57,125 | 0 | -93,050 | 57,125 | -93 |
| NAES LAKEHURST | 8,665 | 10,068 | 0 | 1,403 | 10,068 | 1 |
| NAF EL CENTRO | 2,921 | 10,068 | 0 | 7,147 | 10,068 | 7 |
| NAS ATLANTA | 15,551 | 17,656 | 0 | 2,105 | 17,656 | 2 |
| NAS BRUNSWICK | 36,543 | 64,060 | 0 | 62,325 | 98,868 | 62 |
| NAS CORPUS CHRISTI | 94,492 | 117,624 | 0 | 41,012 | 135,504 | 41 |
| NAS FALLON | 17,173 | 28,600 | 0 | 11,427 | 28,600 | 11 |
| NAS JACKSONVILLE | 435,638 | 475,531 | 0 | 281,331 | 716,969 | 281 |
| NAS KEY WEST | 28,719 | 56,547 | 0 | 27,828 | 56,547 | 27 |
| NAS KINGSVILLE | 8,553 | 37,139 | 0 | 31,941 | 40,494 | 31 |
| NAS LEMOORE | 133,792 | 152,936 | 0 | 19,144 | 152,936 | 19 |
| NAS MERIDIAN | 20,553 | 37,064 | 0 | 16,511 | 37,064 | 16 |
| NAS NORTH ISLAND | 62,949 | 135,186 | 0 | 83,983 | 146,932 | 83 |
| NAS OCEANA | 98,948 | 129,500 | 0 | 37,264 | 136,212 | 37 |
| NAS OCEANA DAM NECK ANNEX | 41,119 | 35,237 | 0 | -848 | 40,271 | |
| NAS PATUXENT RIVER | 65,151 | 45,304 | 0 | -19,847 | 45,304 | -19 |
| NAS WHIDBEY ISLAND | 148,205 | 155,266 | 0 | 7,061 | 155,266 | 7 |
| NAS WHITING FIELD | 19,054 | 34,510 | 0 | 15,456 | 34,510 | 15 |
| NAVAL SUB BASE BANGOR | 27,728 | 28,525 | 0 | 2,475 | 30,203 | 2 |
| NAVAL SUB BASE KINGS BAY | 67,247 | 79,963 | 0 | 66,560 | 133,807 | 66 |
| NAVAL SUB BASE NEW LONDON | 113,251 | 165,632 | 0 | 118,996 | 232,247 | 118 |
| NAVSTA ANNAPOLIS | 96,698 | 90,330 | 0 | 17,123 | 113,821 | 17 |
| NAVSTA BREMERTON | 42,621 | 45,752 | 0 | 3,131 | 45,752 | 3 |
| NAVSTA EVERETT | 0** | 72,599 | 0 | 0 | 72,599 | 72 |
| NAVSTA GREAT LAKES | 479,610 | 1,094,901 | 0 | 631,418 | 1,111,028 | 631 |
| NAVSTA INGLESIDE | 17,095 | 24,442 | 0 | 7,347 | 24,442 | 7 |
| NAVSTA MAYPORT | 98,263 | 93,461 | 0 | -1,446 | 96,817 | -1 |
| NAVSTA NEWPORT | 106,883 | 185,339 | 0 | 122,306 | 229,189 | 122 |
| NAVSTA NORFOLK | 198,634 | 124,242 | 0 | -74,392 | 124,242 | -74 |
| NAVSTA PASCAGOULA | 10,969 | 15,978 | 0 | 5,009 | 15,978 | 5 |
| NAVSTA PEARL HARBOR | 153,704 | 145,273 | 0 | -8,431 | 145,273 | -8 |
| NAVSTA SAN DIEGO | 108,608 | 86,899 | 0 | 1,857 | 110,465 | 1 |
| NELLIS AFB | 249,293 | 399,855 | 0 | 181,940 | 431,233 | 181 |
| NH BEAUFORT | 96,636 | 122,285 | 0 | 25,649 | 122,285 | 25 |
| NH BREMERTON | 241,461 | 323,602 | 0 | 82,141 | 323,602 | 82 |
| NH CHARLESTON | 79,006 | 239,182 | 0 | 166,888 | 245,894 | 166 |
| NH GUAM | 103,241 | 118,127 | 0 | 14,886 | 118,127 | 14 |
| NMC PORTSMOUTH | 994,950 | 1,178,204 | 0 | 183,254 | 1,178,204 | 183 |

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|----------------------------|-----------|-----------|---|------------|-----------|--------|
| NMC SAN DIEGO | 1,134,073 | 1,271,909 | 0 | 341,951 | 1,476,024 | 341 |
| NNMC BETHESDA | 839,063 | 1,046,429 | 0 | 542,902 | 1,381,965 | 542 |
| NSA MECHANICSBURG | 4,773 | 5,034 | 0 | 261 | 5,034 | |
| NSA MILLINGTON | 29,598 | 39,618 | 0 | 10,020 | 39,618 | 10 |
| NSA NEW ORLEANS | 26,992 | 48,008 | 0 | 21,016 | 48,008 | 21 |
| NSA PANAMA CITY | 3,963 | 5,910 | 0 | 1,947 | 5,910 | 1 |
| NSCS ATHENS | 4,792 | 10,068 | 0 | 5,276 | 10,068 | 5 |
| NSU SARATOGA SPRINGS | 2,307 | 21,962 | 0 | 19,655 | 21,962 | 19 |
| NSWC DAHLGREN | 18,033 | 11,746 | 0 | -6,287 | 11,746 | -6 |
| NSWC INDIAN HEAD | 9,420 | 13,424 | 0 | 4,004 | 13,424 | 4 |
| NSY NORFOLK | 33,079 | 23,566 | 0 | -9,513 | 23,566 | -9 |
| NSY PORTSMOUTH | 32,945 | 59,176 | 0 | 26,231 | 59,176 | 26 |
| NTC AND FORT IRWIN CA | 74,404 | 84,419 | 0 | 34,532 | 108,936 | 34 |
| NWS CHARLESTON | 32,192 | 36,915 | 0 | 8,079 | 40,271 | 8 |
| NWS EARLE | 8,783 | 8,390 | 0 | 1,285 | 10,068 | 1 |
| NWS YORKTOWN | 6,476 | 18,532 | 0 | 12,056 | 18,532 | 12 |
| OFFUTT AFB | 218,417 | 254,862 | 0 | 74,534 | 292,951 | 74 |
| PATRICK AFB | 111,842 | 111,490 | 0 | -352 | 111,490 | |
| PENSACOLA | 2,837,594 | 522,478 | 0 | -2,292,128 | 545,466 | -2,292 |
| PETERSON AFB | 47,612 | 75,507 | 0 | 27,895 | 75,507 | 27 |
| POPE AFB | 38,323 | 41,948 | 0 | 3,625 | 41,948 | 3 |
| PRESIDIO OF MONTEREY | 41,780 | 70,473 | 0 | 45,473 | 87,253 | 45 |
| RANDOLPH AFB | 88,704 | 137,591 | 0 | 52,243 | 140,947 | 52 |
| REDSTONE ARSENAL | 58,364 | 69,019 | 0 | 18,243 | 76,607 | 18 |
| ROBINS AFB | 99,340 | 236,479 | 0 | 232,148 | 331,488 | 232 |
| SCHOFIELD BARRACKS | 122,284 | 242,574 | 0 | 120,290 | 242,574 | 120 |
| SCHRIEVER AFB**** | 0** | 0 | 0 | 0 | 0 | |
| SCOTT AFB | 241,457 | 279,304 | 0 | 39,525 | 280,982 | 39 |
| SEYMOUR JOHNSON AFB | 84,981 | 73,904 | 0 | 144,971 | 229,952 | 144 |
| SHAW AFB | 72,635 | 142,868 | 0 | 93,799 | 166,434 | 93 |
| SHEPPARD AFB | 167,809 | 236,703 | 0 | 68,894 | 236,703 | 68 |
| TINKER AFB | 165,920 | 230,290 | 0 | 71,958 | 237,878 | 71 |
| TRAVIS AFB | 334,570 | 539,611 | 0 | 722,820 | 1,057,390 | 722 |
| TRIPLER ARMY MEDICAL | 625,558 | 743,969 | 0 | 135,190 | 760,748 | 135 |
| TYNDALL AFB | 87,436 | 77,409 | 0 | 917 | 88,353 | |
| UNITED STATES AIR FORCE | 223,478 | 217,966 | 0 | -5,512 | 217,966 | -5 |
| US ARMY GARRISON SELFRIDGE | 0** | 8,390 | 0 | 0 | 8,390 | 8 |
| VANCE AFB | 20,879 | 26,922 | 0 | 10,275 | 31,154 | 10 |
| VANDENBERG AFB | 60,042 | 106,307 | 0 | 46,265 | 106,307 | 46 |
| WALTER REED ARMY MEDICAL | 1,148,309 | 650,991 | 0 | -493,962 | 654,347 | -493 |
| WASHINGTON NAVY YARD | 12,340 | 18,532 | 0 | 8,746 | 21,086 | 8 |
| WEST POINT MIL RESERVATION | 126,477 | 172,867 | 0 | 46,390 | 172,867 | 46 |
| WHITE SANDS MISSILE RANGE | 12,618 | 22,764 | 0 | 10,146 | 22,764 | 10 |
| WHITEMAN AFB | 50,691 | 105,730 | 0 | 55,039 | 105,730 | 55 |
| WRIGHT-PATTERSON AFB | 351,705 | 485,787 | 0 | 166,411 | 518,116 | 166 |
| YUMA PROVING GROUND | 8,579 | 5,910 | 0 | -2,669 | 5,910 | -2 |

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*The MJCSG has determined Healthcare Services Ambulatory Care surge requirements can be accommodated by making adjustments to the current mode of operations (i.e. extend operational hours or differ workload to the TRICARE network. Thus, the surge requirement is zero.

**The information provided is the best available data, however the MJCSG is pursuing request for clarification for these data elements..

***Schrive AFB was not an active site during the time period the data represents.