

**MINUTES OF THE FEBRUARY 17, 2004 MEETING OF THE MEDICAL JOINT CROSS SERVICE GROUP (MJCSG)**

**LOCATION:** Pentagon, Room: 2C554 Room #7, 1500-1700 hrs

Attending: MG Farmer – Army Deputy Surgeon General, MG Porr - J-4 Medical; CAPT Shimkas - BUMED , Col Hamilton – Secretary, Dr. Christensen - Cna; Mr. Curry - USA OTSG;; Mr. Porth - OSD/BRAC; Ms Harvey - OSD BRAC; Dr. Opsut - OSD/HA; CDR Hight - BUMED; Mr. Yaglom - USA SG; Col Sager - AFMSA/SGS; CDR Vineyard - J-4 HSSD; Ms Bayert - OSD; Lt Col Stultz-Lalk - AF/SG; Lt Col Jones - AF/SG; Maj Harper - AF/SGSF; Maj Guerrero - AF/SG; Cpt Malloy - AF/SGE.

**Decisions:**

- MG Farmer decided to continue the meeting even though many of the principles were called to another meeting.
- MG Farmer decided the briefing should be presented and defended as it stands to the ISG on 19 Feb 04

**Action Items:**

- Consider OSD recommendations concerning the MJCSG Mil Value report to the ISG.

**Meeting Overview:**

- Secretary addressed a few concerns. MJCSG member stated much work has been put into military value to prepare this great construct. The plan is to brief the work that was done and go into detail in a couple of areas. The members must be able to address any issues that arise. Principles and 0-6 needs to be prepared to answer concerns. A few individuals were concerned over variants of the ranges in the various functions. May need more specifics on the sensitivity analysis. In some of the groups, live data is not available to run a test on notional data.
- Readiness given clemency. Chair remarked that Readiness has not produced a product yet. An MJCSG member remarked data from the Readiness group would be valuable in the scenario phase. Chair feels we are somewhat vulnerable because they have not given us a product. Secretary stated all we need from Readiness is the numbers needed for deployments. As long as we have access to the numbers, we will be fine. RDA representative stated their experience would be valuable to the group operationally. The Secretary commented that operation expertise is already available.
- Secretary briefed the MJCSG Military Value briefing to the members present. Chair asked the Secretary to add a structure slide to the briefing for clarity. He remarked that the readiness issue should be addressed upfront in the briefing. OSD commented on the briefing. She questioned why criteria 2 and 3 were of no value to Medical/Dental Marketing group. She feels this is a problem. OSD said if that is the case articulate a good reason why they are not valuable. In addition, OSD questioned why the 4 functions have not been merged and their weightings placed into a matrix. The Secretary addressed how that could be done.

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DCN: 11363

- A lengthy discussion occurred. Several options were considered including: 1) Merging some functions into other groups 2) Make no changes and brief Mil Value as it was presented today 3) Explain the zero value criteria upfront and address how Med/Dental Marketing is not about buildings but markets. 4) Make no changes but clearly articulate the intent of the MJCSG and how it was organized.
- Most of the comments centered on the MJCSG Report to the ISG. OSD feels all the required information is in the report but disagrees with how it is organized. At this time, the Chair and Secretary feel not enough time available to do major revisions before Thursday briefing. Chair decided to press with current plan.
- Deployment Force Sizing representative explained that the Readiness group was waiting for the MJCSG to determine where their questions fit into the data calls. When that question is answered, they will respond.
- OSD asked Readiness where they were in the process. Readiness responded by saying the 1421 is all they have. OSD would like to review the questions now.
- NEXT MEETING: Thursday, 26 February 2004 at 1530 – 1730, Pentagon 2C554.



GEORGE P. TAYLOR, JR.  
Lieutenant General, USAF, MC, CFS  
Chair

Attachment:

MJSCG Military Value Briefing to the ISG



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# **Medical JCSG Approach to Assessing Military Value**

Briefing to the  
Infrastructure Steering Group

18 Feb 2004



# Overview

DCN: 11363

- Introduction
- Overall Military Value Approach--Strategy
  - Military Value Summary By Function
- Military Value Scoring Plan Examples
  - Medical/Dental Market
    - Medical Market
  - Medical/Dental Education and Training
  - Medical/Dental RD&A
- Issues Impacting Analysis



# Overall Military Value Approach--Strategy DCM 1366

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- Providing ready service members and medics to support military operations was key driver
- Medical currency and sustaining the benefit were highlighted in the scoring plan



# JCSG Military Value Summary

DCN: 11363

<b>Scoring Plan</b>	<b>Number of Attributes</b>	<b>Criteria 1</b>	<b>Criteria 2</b>	<b>Criteria 3</b>	<b>Criteria 4</b>
Medical/Dental Market	-	-	-	-	-
- Medical Market	4	65%	0%	0%	35%
- Dental Market	2	100%	0%	0%	0%
- Veterinary Market	4	70%	0%	0%	30%
Med/Dent Infrastructure	3	50%	30%	15%	5%
Healthcare E&T	4	20%	25%	39%	16%
Med/Dent RD&A	7	55%	5%	23%	17%



# RDA

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Criteria		Attributes		Metrics		
Name	Weight	Name	Weight	Name	Weight	Points
C1: Mission	55%	A1: Mission Scope/Uniqueness	31%	M1: Capability Domains Supt in FY03	61%	10.40
				M2: Mission Uniqueness	39%	6.65
		A2: Workforce	41%	M3: # of S&T Core Comp Supt in FY03	12%	2.71
				M4: # of AD/Acq Core Comp Supt in FY03	13%	2.93
				M5: # of S&T Core Comp w/ Ability to Supt	26%	5.86
				M6: # of AD/Acq Core Comp w/ Ability to Supt	19%	4.28
				M7: Workforce Uniqueness	17%	3.83
				M8: Education Level	13%	2.93
		A3: Physical Plant - Mission	18%	M9: Facility Uniqueness	100%	9.90
		A4: Beneficial Relationships	10%	M10: Jointness	65%	3.58
M11: Collaborations/Agreements w/ Local Org	35%			1.93		
C2: Facilities	5%	A5: Physical Plant - Condition	100%	M12: Building Condition	25%	1.25
				M13: Specialized facility/ Equipment Utilization	75%	3.75
C3: Contingency	23%	A6: Operational Effectiveness	100%	M14: Operational Support Actions	100%	23.00
C4: Cost	17%	A7: Cost Effectiveness	100%	M15: S&T Output per FTE	28%	4.76
				M16: Contracting Output (Value) per FTE	15%	2.55
				M17: Logistics Management Action per FTE	12%	2.04
				M18: Projects Managed per FTE	28%	4.76
				M19: Regulatory Actions per FTE	18%	3.06



# RDA

DCN: 11363

Metrics		Questions		
Name	Weight	Name	Weight	Points
M1: Capability Domains Supt in FY03	61%	Q1: Capability Domains supported in FY03	100%	10.40
M2: Mission Uniqueness	39%	Q2: Med/Den RDA full time equivalents	100%	6.65
M3: # of S&T Core Comp Supt in FY03	12%	Q3: # of S&T Core Comp Supt in FY03	100%	2.71
M4: # of AD/Acq Core Comp Supt in FY03	13%	Q4: # of AD/Acq Core Comp Supt in FY03	100%	2.93
M5: # of S&T Core Comp w/ Ability to Supt	26%	Q5: # of S&T Core Comp w/ Ability to Supt	100%	5.86
M6: # of AD/Acq Core Comp w/ Ability to Supt	19%	Q6: # of AD/Acq Core Comp w/ Ability to Supt	100%	4.28
M7: Workforce Uniqueness	17%	Q7: Workforce Uniqueness	100%	3.83
M8: Education Level	13%	Q8: # of Doctoral degrees	68%	1.99
		Q9: # of Masters degrees	25%	0.73
		Q10: # of Bachelor degrees	7%	0.21
M9: Facility Uniqueness	100%	Q11: Facility Uniqueness	100%	9.90
M10: Jointness	65%	Q12: Missoin jointness; funding jointness; workforce jointness; organization/mgmt jointness	100%	3.58
M11: Collaborations/Aggreements w/ Local Org	35%	Q13: Collaborations/agreements w/ local organizations	100%	1.93
M12: Building Condition	25%	Q14: Building Condition	100%	1.25
M13: Specialized facility/ Equipment Utilization	75%	Q15: Specialized facility/ Equipment Utilization	100%	3.75
M14: Operational Support Actions	100%	Q16: Operational Support Actions	100%	23.00
M15: S&T Output per FTE	28%	Q17: S&T Output per FTE	100%	4.76
M16: Contracting Ouput (Value) per FTE	15%	Q18: Contracting Ouput (Value) per FTE	100%	2.55
M17: Logistics Management Action per FTE	12%	Q19: Logistics Management Action per FTE	100%	2.04
M18: Projects Managed per FTE	28%	Q20: Projects Managed per FTE	100%	4.76
M19: Regulatory Actionsper FTE	18%	Q21: Regulatory Actionsper FTE	100%	3.06



# E&T

DCN: 11363

Criteria		Attributes		Metrics		
Name	Weight	Name	Weight	Name	Weight	Points
C1: Mission	40	A1: Operational Readiness	40%	M1: Throughput	100%	16
		A2: Physical Capacity	10%	M2: Ability to Train On-Site	50%	2
				M3: MTF Enrichment Services	50%	2
		A3: Military Unique Training	30%	M4: Prog w/o Civ Counterpart	60%	7
				M5: Military Unique Trng	40%	5
		A4: Joint/Integrated Trng	20%	M6: Graduates	50%	4
				M7: Accredited Prog	50%	4
C2: Facilities	25	A2: Physical Capacity	60%	M2: Ability to Train On-Site	50%	8
				M3: MTF Enrichment Services	50%	8
		A3: Military Unique Training	40%	M4: Prog w/o Civ Counterpart	60%	6
				M5: Military Unique Trng	40%	4
				M6: Graduates	50%	4
C3: Contingency	20	A3: Military Unique Training	60%	M4: Prog w/o Civ Counterpart	60%	7
				M5: Military Unique Trng	40%	5
		A4: Joint/Integrated Trng	40%	M6: Graduates	50%	4
				M7: Accredited Prog	50%	4
C4: Cost	15	A1: Operational Readiness	30%	M1: Throughput	100%	5
		A2: Physical Capacity	40%	M2: Ability to Train On-Site	50%	3
				M3: MTF Enrichment Services	50%	3
		A3: Military Unique Training	30%	M4: Prog w/o Civ Counterpart	60%	3
				M5: Military Unique Trng	40%	2



# E&T

DCN: 11363

Metrics		Questions		
Name	Weight	Name	Weight	Points
M1: Throughput	100%	Q1: (Throughput*trng length)/Total Trnd- GME	50%	8.00
		Q2: (Throughput*trng length)/Total Trnd- Initial	50%	8.00
M2: Ability to Train On-Site	50%	Q3: % Trnd outside facility - GME	40%	0.80
		Q4: % Trnd outside facility - Initial	60%	1.20
M3: MTF Enrichment Services	50%	Q5: Grad Ed Eliminated - Reduce Svcs	60%	1.20
		Q6: Initial Ed Eliminated - Reduce Svcs	40%	0.80
M4: Prog w/o Civ Counterpart	60%	Q7: % of Prog w/o civilian counterpart - CE	50%	3.60
		Q8: % of Prog w/o civilian counterpart - Initial	50%	3.60
M5: Military Unique Trng	40%	Q9: % of Progs w/ Mil Unique elements - Initial Trng - Less Time	100%	4.80
M6: Graduates	50%	Q10: % of Grad Ed Prog Joint Sponsored by Civ Inst	50%	2.00
		Q11: % of Initial Trng Joint Sponsored by Civ Inst	50%	2.00
M7: Accredited Prog	50%	Q12: % of Grad Prog Interservice/Integrated	50%	2.00
		Q13: % of Grad Prog Interservice/Integrated	50%	2.00
M2: Ability to Train On-Site	50%	Q3: % Trnd outside facility - GME	40%	3.00
		Q4: % Trnd outside facility - Initial	60%	4.50
M3: MTF Enrichment Services	50%	Q5: Grad Ed Eliminated - Reduce Svcs	60%	4.50
		Q6: Initial Ed Eliminated - Reduce Svcs	40%	3.00
M4: Prog w/o Civ Counterpart	60%	Q7: % of Prog w/o civilian counterpart - CE	50%	3.00
		Q8: % of Prog w/o civilian counterpart - Initial	50%	3.00
M5: Military Unique Trng	40%	Q9: % of Progs w/ Mil Unique elements - Initial Trng - Less Time	100%	4.00
M4: Prog w/o Civ Counterpart	60%	Q7: % of Prog w/o civilian counterpart - CE	50%	3.60
		Q8: % of Prog w/o civilian counterpart - Initial	50%	3.60
M5: Military Unique Trng	40%	Q9: % of Progs w/ Mil Unique elements - Initial Trng - Less Time	100%	4.80
M6: Graduates	50%	Q10: % of Grad Ed Prog Joint Sponsored by Civ Inst	50%	2.00
		Q11: % of Initial Trng Joint Sponsored by Civ Inst	50%	2.00
M7: Accredited Prog	50%	Q12: % of Grad Prog Interservice/Integrated	50%	2.00
		Q13: % of Grad Prog Interservice/Integrated	50%	2.00
M1: Throughput	100%	Q1: (Throughput*trng length)/Total Trnd- GME	50%	2.25
		Q2: (Throughput*trng length)/Total Trnd- Initial	50%	2.25
M2: Ability to Train On-Site	50%	Q3: % Trnd outside facility - GME	40%	1.20
		Q4: % Trnd outside facility - Initial	60%	1.80
M3: MTF Enrichment Services	50%	Q5: Grad Ed Eliminated - Reduce Svcs	60%	1.80
		Q6: Initial Ed Eliminated - Reduce Svcs	40%	1.20
M4: Prog w/o Civ Counterpart	60%	Q7: % of Prog w/o civilian counterpart - CE	50%	1.35
		Q8: % of Prog w/o civilian counterpart - Initial	50%	1.35
M5: Military Unique Trng	40%	Q9: % of Progs w/ Mil Unique elements - Initial Trng - Less Time	100%	1.80



# Infrastructure

DCN: 11363

Criteria		Attributes		Metrics		
Name	Weight	Name	Weight	Name	Weight	Points
C1: Mission	50	A1: Physical capacity and facility condition	80%	M1: Facilities	60%	24.00
				M2: Information technology	15%	6.00
				M3: Class VIIIA	5%	2.00
				M4: Equipment	20%	8.00
		A2: Operations/mission responsiveness	10%	M5: Blood	50%	2.50
				M3: Class VIIIA	50%	2.50
		A3: Throughput	10%	M6: Exam rooms	100%	5.00
C2: Facilities	30	A1: Physical capacity and facility condition	100%	M1: Facilities	75%	22.50
				M2: Information technology	10%	3.00
				M3: Class VIIIA	5%	1.50
				M4: Equipment	10%	3.00
C3: Contingency	15	A2: Operations/mission responsiveness	100%	M5: Blood	40%	6.00
				M3: Class VIIIA	20%	3.00
				M7: Contingency beds	40%	6.00
C4: Cost	5	A1: Physical capacity and facility condition	100%	M1: Facilities	60%	3.00
				M2: Information technology	20%	1.00
				M4: Equipment	20%	1.00



# Infrastructure

DCN: 11363

Metrics		Questions		
Name	Weight	Name	Weight	Points
M1: Facilities	60%	Q1: FCI	45%	10.80
		Q2: Weighted Age	45%	10.80
		Q3: Military Uniqueness	10%	2.40
M2: Information technology	15%	Q4: Network usage	50%	3.00
		Q5: Network classification	20%	1.20
		Q6: Cable plant	30%	1.80
M3: Class VIII A	5%	Q7: Climate control	65%	1.30
		Q8: Proximity	35%	0.70
M4: Equipment	20%	Q9: Equipment average age	100%	8.00
M5: Blood	50%	Q10: Population	50%	1.25
		Q11: On-Site FDA Testing	50%	1.25
M3: Class VIII A	50%	Q12: Climate control	65%	1.63
		Q13: Proximity	35%	0.88
M6: Exam rooms	100%	Q14: Exam rooms	100%	5.00
M1: Facilities	75%	Q15: FCI	45%	10.13
		Q16: Weighted Age	45%	10.13
		Q17: Military Uniqueness	10%	2.25
M2: Information technology	10%	Q18: Network usage	20%	0.60
		Q19: Network classification	30%	0.90
		Q20: Cable plant	50%	1.50
M3: Class VIII A	5%	Q21: Climate control	65%	0.98
		Q22: Proximity	35%	0.53
M4: Equipment	10%	Q23: Equipment average age	100%	3.00
M5: Blood	40%	Q24: Population	50%	3.00
		Q25: On-Site FDA Testing	50%	3.00
M3: Class VIII A	20%	Q26: Climate control	65%	1.95
		Q27: Proximity	35%	1.05
M7: Contingency beds	40%	Q28: Contingency beds	100%	6.00
M1: Facilities	60%	Q29: FCI	50%	1.50
		Q30: Weighted Age	50%	1.50
M2: Information technology	20%	Q31: Network usage	20%	0.20
		Q32: Network classification	30%	0.30
		Q33: Cable plant	50%	0.50
M4: Equipment	20%	Q34: Equipment average age	100%	1.00



# Medical Market

DCN: 11363

Criteria		Attributes		Metrics		
Name	Weight	Name	Weight	Name	Weight	Points
C1: Mission	65%	A1: Demand	60%	M1: Eligible Population	70%	27
				M2: Enrolled Population	30%	12
		A2: Civilian Capacity	40%	M3: Civilian/VA Beds	50%	13
				M4: Civilian/VA Providers	50%	13
C4: Cost	35%	A3: Cost/Efficiency	40%	M5: Inpatient Costs	40%	6
				M6: Outpatient Costs	60%	8
		A4: Throughput	60%	M7: Inpatient Care	30%	6
				M8: Outpatient Care	40%	8
				M9: Pharmacy	15%	3
				M10: Ancillary	15%	3



# Medical Market

DCN: 11363

Metrics		Questions		
Name	Weight	Name	Weight	Points
M1: Eligible Population	70%	Q1: Active Duty Eligibles	85.7%	23.40
		Q2: AD Family Members Eligibles	7.1%	1.94
		Q3: Other Eligibles	7.1%	1.94
M2: Enrolled Population	30%	Q4: Active Duty and AD Family Members Enroll	66.7%	7.80
		Q5: Total Enrolled	33.3%	3.90
M3: Civilian/VA Beds	50%	Q6: # of Civilian/VA Hospitals	20.0%	2.60
		Q7: # of Civilian/VA Beds	80.0%	10.40
M4: Civilian/VA Providers	50%	Q8: # Primary Care providers per population	70.0%	9.10
		Q9: # Specialty Care providers per population	30.0%	3.90
M5: Inpatient Costs	40%	Q10: Cost per RWP	100.0%	5.60
M6: Outpatient Costs	60%	Q11: Cost per RVU	100.0%	8.40
M7: Inpatient Care	30%	Q12: Total RWP	100.0%	6.30
M8: Outpatient Care	40%	Q13: Total RVU	100.0%	8.40
M9: Pharmacy	15%	Q14: Total Scripts	100.0%	3.15
M10: Ancillary	15%	Q15: Total Weighted Rad Procedures	77.0%	2.43
		Q16: Total Weighted Lab Procedures	23.0%	0.72



# Dental Market

DCN: 11363

<b>Criteria</b>		<b>Attributes</b>		<b>Metrics</b>		
Name	Weight	Name	Weight	Name	Weight	Points
C1: Mission	100%	A1: Demand	50%	Eligible Population	100%	50.00
		A2: Civilian Capacity	50%	Cvilian/VA Dentists	100%	50.00



# Dental Market

DCN: 11363

Metrics		Questions		
Name	Weight	Name	Weight	Points
Eligible Population	100%	Active Duty Service Members	100%	50.00
Cvilian/VA Dentists	100%	# Cvilian/VA Dentists	100%	50.00



# Veterinary Market

DCN: 11363

Criteria		Attributes		Metrics		
Name	Weight	Name	Weight	Name	Weight	Points
C1: Mission	70	A1: Operational Readiness	65%	M1: Procurement Sustainment	30%	13.65
				M2: Installation Food Safety Support	25%	11.38
				M3: Government Owned Animals	30%	13.65
				M4: Zoonotic Disease Prevention/Control	15%	6.83
		A2: Research and Development	10%	M5: Research Support	100%	7.00
		A3: Workforce Uniqueness	25%	M6: Board Certification	100%	17.50
		C4: Cost	30	A4: Jointness	100%	M7: Installations Supported



# Veterinary Market

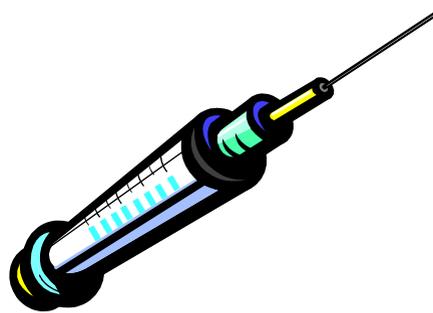
DCN: 11363

Metrics		Questions		
Name	Weight	Name	Weight	Points
M1: Procurement Sustainment	30%	Q1: Total Sq Mi of Responsibility	50%	6.83
		Q2: Total # of Commercial Food Establishments to Audit	50%	6.83
M2: Installation Food Safety Support	25%	Q3: Total \$ Value of Food Inspected	80%	9.10
		Q4: Commissary Supported	20%	2.28
M3: Government Owned Animals	30%	Q5: # of Military Owned Animals Supported	70%	9.56
		Q6: # of Other Federally Owned Animals Supported	30%	4.10
M4: Zoonotic Disease Prevention/Control	15%	Q7: Total # of Outpatient Veterinary Visits	100%	6.83
M5: Research Support	100%	Q8: Research Supported by Veterinary Services	100%	7.00
M6: Board Certification	100%	Q9: # of Board Certified Veterinary Corps Officers	100%	17.50
M7: Installations Supported	100%	Q10: # of Army Installations Supported	25%	7.50
		Q11: # of Navy/Marine Corps Installations Supported	25%	7.50
		Q12: # of Air Force Installations Supported	25%	7.50
		Q13: # of Other DoD Installations Supported	25%	7.50



# Med/Dent Market Req - Medical Market DCN: 14363

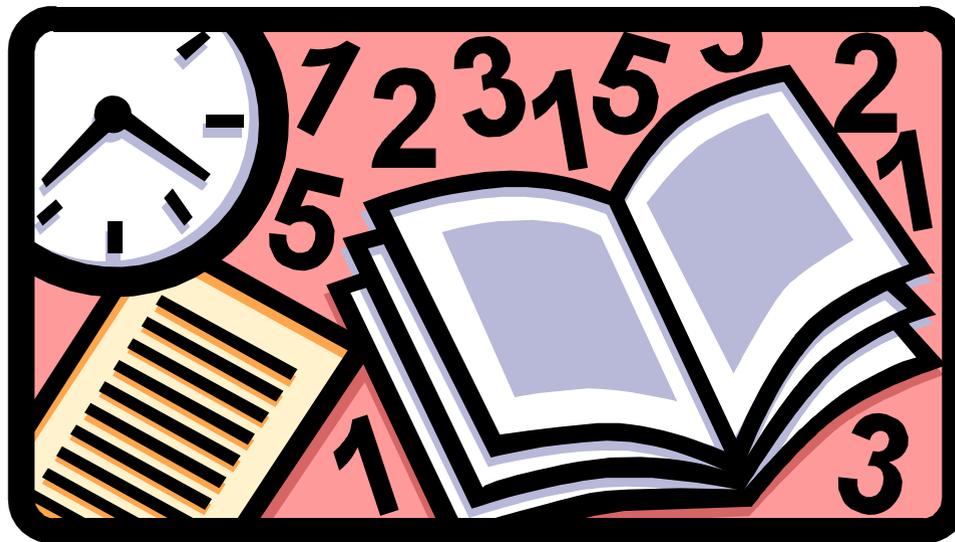
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# Healthcare Education and Training

DCN: 11363





# Medical/Dental Research, Development and Acquisition DCN: 11363

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# Option 1 Format

DCN: 11363

				Rationale
X%	CRITERIA 1: Current and future mission capability			
	X%	Attribute 1		
		X%	Metric 1	
			Question 1	
		X%	Scoring formula and explanation of how credit is assigned	
		X%	Scoring formula and explanation of how credit is assigned	
		X%	Scoring formula and explanation of how credit is assigned	
	X%	Attribute 2		
		X%	Metric 1	
			Question 1	
		X%	Scoring formula and explanation of how credit is assigned	
		X%	Scoring formula and explanation of how credit is assigned	
		X%	Scoring formula and explanation of how credit is assigned	
		X%	Metric 2	
			Question 2	
		X%	Scoring formula and explanation of how credit is assigned	
		X%	Scoring formula and explanation of how credit is assigned	
		X%	Scoring formula and explanation of how credit is assigned	



# Option 2 Format

DCN: 11363

## Function: Medical Market

JCSG Subgroup Name

Attribute	Weight	Measure/Question	Selection Criteria				Weight	Measure/Question Scoring Scale	Rationale
			1	2	3	4			
Demand	60%		65%	0%	0%	35%			
		Configuration of runway complex and number of usable runways	1	1	1	1	X%	Use 95 scoring plan for runway configuration	More runways improve quality of training for safety reasons and flexibility
		Percent of time air station can conduct simultaneous operations on more than one runway	1	1	1	1	X%	1 pt for 100% , 0 pt for 0%, linear scale	Capability to conduct simultaneous runway operations is better= increased capacity
		Length of longest runway at least 150 ft wide(ft.)	1	1	0	1	X%	1 pt for 9000 ft or more , 5 pts for 8000 to 8999, 0 pts for <8000	Longer runways are better for safety reasons and flexibility however, X is considered min for Sopwith Camel, X desired
Weather	X%	Days above 32F	1	1	1	0	X%	1 pt for days above 32F	Etc
		Days with winds less than 5mph	1	0	1	1	X%	1 pt for wind days less than 5 mph	Etc



# Issues

DCN: 11363

- Contract technical support - \$350K. Required to provide technical support for the MJCSG to accomplish the analysis of its data calls.

**Conduct Advanced & Sustainment Preventive Medicine Training**

DCN: 11363

Criteria	Weight	Attributes	Linked to
C1: Mission	50	A1: Support to Readiness	C1
C2: Facilities	0	A2: Customer Demand	C1
C3: Contingency	40	A3: Jointness	C1
C4: Cost	10	A4: Support to Deployed Forces	C3
		A5: Resource Effectiveness	C4

Criteria		Attributes		Metrics		Questions		
Name	Weight	Name	Weight	Name	Weight	Name	Weight	Points
C1: Mission	50	A1: Support to Readiness	100%	M1:Advanced Industrial Hygiene Training	50%	# of students trained per year	100%	
				M2:Graduate PM Medical Education Program	50%	# of residents trained per year	100%	
		A2: Customer Demand	100%	M3:Installations Supported	100%	# of students trained in Hazardous & Medical Waste	100%	
		A3:Jointness	100%	M4:Deployment Environmental & Occupational Health Surveillance	100%	# of Tri-service members trained	100%	
C3:Contingency	40	A4: Support to Deployed Forces	100%	M5:Special Medical Augmentation Readiness Teams (SMART)	100%	Readiness Rating of PM SMART	100%	
C4: Cost	10	A5:Resource Effectiveness	100%	M6:PM Training Courses	100%	# of training venues	100%	

Points per attribute	Points
A1: Support to Readiness	
A2: Customer Demand	
A3: Jointness	
A4: Support to Deployed Forces	
A5: Resource Effectiveness	
	100.00

Points per metric	Points
M1: Advanced Industrial Hygiene Training	
M2: Graduate PM Medical Education Program	
M3: Installations Supported	
M4: Deployment Environmental & Occupational Health Surveillance	
M5: Special Medical Augmentation Readiness Teams	
M6: PM Training Courses	
	100.00

**MV\_Vet Spreadsheet**

**Anticipate, Identify, Assess, and Control Occupational & Environmental Health Hazards**

DCN: 11363

Criteria	Weight	Attributes	Linked to
C1: Mission	50	A1: Support to Readiness	C1
C2: Facilities	0	A2: Customer Demand	C1
C3: Contingency	40	A3: Jointness	C1
C4: Cost	10	A4: Regulatory Issues	C1
		A5: Support to Deployed Forces	C3
		A6: Cost Effectiveness	C4

Criteria		Attributes		Metrics		Questions		
Name	Weight	Name	Weight	Name	Weight	Name	Weight	Points
C1: Mission	50	A1: Support to Readiness	100%	M1: Health Hazard Assessments	100%	Percent of systems supported through ICT/IPT participation.	100%	
		A2: Customer Demand	100%	M2: Installations Supported	100%	Number of military installation supported	100%	
		A3: Jointness	100%	M3: Tri-Service Vision Conservation Program	100%	# of multi-service initiatives	100%	
		A4: Regulatory Issues	100%	M4: Environmental Performance Assessment Surveys	100%	# of EPAS Assessments Conducted	100%	
C3: Contingency	40	A5: Support to Deployed Forces	100%	M5: Disease & Non-Battle Injuries	100%	# of heat injuries in theater	100%	
C4: Cost	10	A6: Cost Effectiveness	100%	M6: Health Hazard Assessment Cost Avoidance Model	100%	\$ savings	100%	

Points per attribute	Points
A1: Support to Readiness	
A2: Customer Demand	
A3: Jointness	
A4: Regulatory Issues	
A5: Support to Deployed Forces	
A6: Cost Effectiveness	
	100.00

Points per metric	Points
M1: Health Hazard Assessments	
M2: Installations Supported	
M3: Tri-Service Vision Conservation Program	
M4: Environmental Performance Assessment Surveys (EPAS)	
M5: Disease & Non-Battle Injuries	
M6: Health Hazard Assessment Cost Avoidance Model	
	100.00

**Disseminate and Communicate Targeted Health Information**

DCN: 11363

Criteria	Weight	Attributes	Linked to
C1: Mission	70	A1: Operational Readiness	C1
C2: Facilities	0	A2: Research and Development	C1
C3: Contingency	30	A3: Workforce Uniqueness	C1
C4: Cost	10	A4: Jointness	C4

Criteria		Attributes		Metrics		Questions			
Name	Weight	Name	Weight	Name	Weight	Points	Name	Weight	Points
C1: Mission	70	A1: Operational Readiness	65%	M1: Procurement Sustainment	30%	13.65	Q1: Total Sq Mi of Responsibility	50%	6.83
				M2: Installation Food Safety Support	25%	11.38	Q2: Total # of Commercial Food Establishments to Audit	50%	6.83
				M3: Government Owned Animals	30%	13.65	Q3: Total \$ Value of Food Inspected	80%	9.10
				M4: Zoonotic Disease Prevention/Control	15%	6.83	Q4: Commissary Supported	20%	2.28
		A2: Research and Development	10%	7.00	Q5: # of Military Owned Animals Supported	70%	9.56		
		A3: Workforce Uniqueness	25%	17.50	Q6: # of Other Federally Owned Animals Supported	30%	4.10		
		M6: Board Certification	100%	17.50	Q7: Total # of Outpatient Veterinary Visits	100%	6.83		
C4: Cost	30	A4: Jointness	100%	M5: Research Support	100%	7.00	Q8: Research Supported by Veterinary Services	100%	7.00
				M6: Board Certification	100%	17.50	Q9: # of Board Certified Veterinary Corps Officers	100%	17.50
				M7: Installations Supported	100%	30.00	Q10: # of Army Installations Supported	25%	7.50
							Q11: # of Navy/Marine Corps Installations Supported	25%	7.50
							Q12: # of Air Force Installations Supported	25%	7.50
							Q13: # of Other DoD Installations Supported	25%	7.50

Points per attribute	Points
A1: Operational Readiness	45.50
A2: Research and Development	7.00
A3: Workforce Uniqueness	17.50
A4: Jointness	30.00
	<u>100.00</u>

Points per metric	Points
M1: Procurement Sustainment	13.65
M2: Installation Food Safety Support	11.38
M3: Government Owned Animals	13.65
M4: Zoonotic Disease Prevention/Control	6.83
M5: Research Support	7.00
M6: Board Certification	17.50
M7: Installations Supported	30.00
	<u>100.00</u>

Education & Training

DCN: 11363

Criteria	Weight	Attributes	Linked to
C1: Mission	40	A1:Operational Readiness	C1,C4
C2: Facilities	25	A2: Physical Capacity	C1, C2, C4
C3: Contingency	20	A3: Military Unique Training	C1, C2, C3, C4
C4: Cost	15	A4: Jointed/Integrated Trng	C1, C3

Criteria		Attributes		Metrics			Questions		
Name	Weight	Name	Weight	Name	Weight	Points	Name	Weight	Points
C1: Mission	40	A1: Operational Readiness	40%	M1: Throughput	100%	16	Q1: (Throughput*trng length)/Total Trnd- GME	50%	8.00
				Q2: (Throughput*trng length)/Total Trnd- Initial	50%	8.00			
				M2: Ability to Train On-Site	50%	2	Q3: % Trnd outside facility - GME	40%	0.80
		A2: Physical Capacity	10%	M3: MTF Enrichment Services	50%	2	Q4: % Trnd outside facility - Initial	60%	1.20
							Q5: Grad Ed Eliminated - Reduce Svcs	60%	1.20
				M4: Prog w/o Civ Counterpart	60%	7	Q6: Initial Ed Eliminated - Reduce Svcs	40%	0.80
							Q7: % of Prog w/o civilian counterpart - CE	50%	3.60
		A3: Military Unique Training	30%	M5: Military Unique Trng	40%	5	Q8: % of Prog w/o civilian counterpart - Initial	50%	3.60
							Q9: % of Progs w/ Mil Unique elements - Initial Trng - Less Time	100%	4.80
							Q10: % of Grad Ed Prog Joint Sponsored by Civ Inst	50%	2.00
A4: Joint/Integrated Trng	20%	M6: Graduates	50%	4	Q11: % of Initial Trng Joint Sponsored by Civ Inst	50%	2.00		
					Q12: % of Grad Prog Interservice/Integrated	50%	2.00		
		M7: Accredited Prog	50%	4	Q13: % of Grad Prog Interservice/Integrated	50%	2.00		
C2: Facilities	25	A2: Physical Capacity	60%	M2: Ability to Train On-Site	50%	8	Q3: % Trnd outside facility - GME	40%	3.00
				Q4: % Trnd outside facility - Initial	60%	4.50			
				M3: MTF Enrichment Services	50%	8	Q5: Grad Ed Eliminated - Reduce Svcs	60%	4.50
		A3: Military Unique Training	40%	M4: Prog w/o Civ Counterpart	60%	6	Q6: Initial Ed Eliminated - Reduce Svcs	40%	3.00
							Q7: % of Prog w/o civilian counterpart - CE	50%	3.00
							Q8: % of Prog w/o civilian counterpart - Initial	50%	3.00
C3: Contingency	20	A3: Military Unique Training	60%	M4: Prog w/o Civ Counterpart	60%	7	Q9: % of Progs w/ Mil Unique elements - Initial Trng - Less Time	100%	4.00
				Q7: % of Prog w/o civilian counterpart - CE	50%	3.60			
				Q8: % of Prog w/o civilian counterpart - Initial	50%	3.60			
		A4: Joint/Integrated Trng	40%	M5: Military Unique Trng	40%	5	Q9: % of Progs w/ Mil Unique elements - Initial Trng - Less Time	100%	4.80
							Q10: % of Grad Ed Prog Joint Sponsored by Civ Inst	50%	2.00
							Q11: % of Initial Trng Joint Sponsored by Civ Inst	50%	2.00
C4: Cost	15	A1: Operational Readiness	30%	M1: Throughput	100%	5	Q12: % of Grad Prog Interservice/Integrated	50%	2.00
							Q13: % of Grad Prog Interservice/Integrated	50%	2.00
		A2: Physical Capacity	40%	M2: Ability to Train On-Site	50%	3	Q1: (Throughput*trng length)/Total Trnd- GME	50%	2.25
							Q2: (Throughput*trng length)/Total Trnd- Initial	50%	2.25
A3: Military Unique Training	30%	M3: MTF Enrichment Services	50%	3	Q3: % Trnd outside facility - GME	40%	1.20		
					Q4: % Trnd outside facility - Initial	60%	1.80		
					Q5: Grad Ed Eliminated - Reduce Svcs	60%	1.80		
M4: Prog w/o Civ Counterpart	60%	M4: Prog w/o Civ Counterpart	60%	3	Q6: Initial Ed Eliminated - Reduce Svcs	40%	1.20		
					Q7: % of Prog w/o civilian counterpart - CE	50%	1.35		
M5: Military Unique Trng	40%	M5: Military Unique Trng	40%	2	Q8: % of Prog w/o civilian counterpart - Initial	50%	1.35		
					Q9: % of Progs w/ Mil Unique elements - Initial Trng - Less Time	100%	1.80		

Points per attribute	Points
A1: Operational Readiness	20.50
A2: Physical Capacity	25.00
A3: Military Unique Training	38.50
A4: Joint/Integrated Trng	16.00
	100.00

Points per metric	Points
M1: Throughput	20.50
M2: Ability to Train On-Site	12.50
M3: MTF Enrichment Services	12.50
M4: Prog w/o Civ Counterpart	23.10
M5: Military Unique Trng	15.40
M6: Graduates	8.00
M7: Accred Prog	8.00
	100.00

Medical Market

DCN: 11363

Criteria	Weight	Attributes	Linked to
C1: Mission	65%	A1: Demand	C1
C2: Facilities	0%	A2: Civilian Capacity	C1
C3: Contingency	0%	A3: Cost/Efficiency	C4
C4: Cost	35%	A4: Throuput	C4

Criteria		Attributes		Metrics			Questions		
Name	Weight	Name	Weight	Name	Weight	Points	Name	Weight	Points
C1: Mission	65%	A1: Demand	60%	M1: Eligible Population	70%	27	Q1: Active Duty Eligibles	85.7%	23.40
				Q2: AD Family Members Eligibles	7.1%	1.94			
				Q3: Other Eligibles	7.1%	1.94			
		A2: Civilian Capacity	40%	M2: Enrolled Population	30%	12	Q4: Active Duty and AD Family Members Enroll	66.7%	7.80
				Q5: Total Enrolled	33.3%	3.90			
				M3: Civilian/VA Beds	50%	13	Q6: # of Civilian/VA Hospitals	20.0%	2.60
C4: Cost	35%	A3: Cost/Efficiency	40%	M4: Civilian/VA Providers	50%	13	Q7: # of Civilian/VA Beds	80.0%	10.40
				Q8: # Primary Care providers per population	70.0%	9.10			
		A4: Throuput	60%	M5: Inpatient Costs	40%	6	Q9: # Specialty Care providers per population	30.0%	3.90
				M6: Outpatient Costs	60%	8	Q10: Cost per RWP	100.0%	5.60
				M7: Inpatient Care	30%	6	Q11: Cost per RVU	100.0%	8.40
M8: Outpatient Care	40%	8	Q12: Total RWP	100.0%	6.30				
M9: Pharmacy	15%	3	Q13: Total RVU	100.0%	8.40				
M10: Ancillary	15%	3	Q14: Total Scripts	100.0%	3.15				
							Q15: Total Weighted Rad Procedures	77.0%	2.43
							Q16: Total Weighted Lab Procedures	23.0%	0.72

Points per Attribute

A1: Demand	39
A2: Civilian Capacity	26
A3: Cost/Efficiency	14
A4: Throuput	21
	100

Points per Metric

M1: Eligible Population	27
M2: Enrolled Population	12
M3: Civilian/VA Beds	13
M4: Civilian/VA Providers	13
M5: Inpatient Costs	6
M6: Outpatient Costs	8
M7: Inpatient Care	6
M8: Outpatient Care	8
M9: Pharmacy	3
M10: Ancillary	3
	100

Dental Market

Criteria	Weight	Attributes	Linked to
C1: Mission	100	A1: Demand	C1
C2: Facilities	0	A2: Civilian Capacity	C1
C3: Contingency	0		
C4: Cost	0		

Criteria		Attributes		Metrics			Questions		
Name	Weight	Name	Weight	Name	Weight	Points	Name	Weight	Points
C1: Mission	100%	A1: Demand	50%	Eligible Population	100%	50.00	Active Duty Service Members	100%	50.00
		A2: Civilian Capacity	50%	Cvillian/VA Dentists	100%	50.00	# Civilian/VA Dentists	100%	50.00

Infrastructure

MV\_Infratstructure

DCN: 11363

Criteria	Weight	Attributes	Linked to
C1: Mission	50	A1: Physical capacity and facility condition	C1, C2, C4
C2: Facilities	30	A2: Operations/mission responsiveness	C1, C3
C3: Contingency	15	A3: Throughput	C1
C4: Cost	5		

Criteria		Attributes		Metrics			Questions		
Name	Weight	Name	Weight	Name	Weight	Points	Name	Weight	Points
C1: Mission	50	A1: Physical capacity and facility condition	80%	M1: Facilities	60%	24.00	Q1: FCI	45%	10.80
							Q2: Weighted Age	45%	10.80
							Q3: Military Uniqueness	10%	2.40
							Q4: Network usage	50%	3.00
				M2: Information technology	15%	6.00	Q5: Network classification	20%	1.20
							Q6: Cable plant	30%	1.80
							Q7: Climate control	65%	1.30
				M3: Class VIIIA	5%	2.00	Q8: Proximity	35%	0.70
							Q9: Equipment average age	100%	8.00
				A2: Operations/mission responsiveness	10%	M5: Blood	50%	2.50	Q10: Population
Q11: On-Site FDA Testing	50%	1.25							
M3: Class VIIIA	50%	2.50	Q12: Climate control	65%	1.63				
			Q13: Proximity	35%	0.88				
A3: Throughput	10%	M6: Exam rooms	100%	5.00	Q14: Exam rooms	100%	5.00		
C2: Facilities	30	A1: Physical capacity and facility condition	100%	M1: Facilities	75%	22.50	Q15: FCI	45%	10.13
							Q16: Weighted Age	45%	10.13
							Q17: Military Uniqueness	10%	2.25
				M2: Information technology	10%	3.00	Q18: Network usage	20%	0.60
							Q19: Network classification	30%	0.90
				M3: Class VIIIA	5%	1.50	Q20: Cable plant	50%	1.50
							Q21: Climate control	65%	0.98
				M4: Equipment	10%	3.00	Q22: Proximity	35%	0.53
Q23: Equipment average age	100%	3.00							
C3: Contingency	15	A2: Operations/mission responsiveness	100%	M5: Blood	40%	6.00	Q24: Population	50%	3.00
							Q25: On-Site FDA Testing	50%	3.00
				M3: Class VIIIA	20%	3.00	Q26: Climate control	65%	1.95
							Q27: Proximity	35%	1.05
M7: Contingency beds	40%	6.00	Q28: Contingency beds	100%	6.00				
C4: Cost	5	A1: Physical capacity and facility condition	100%	M1: Facilities	60%	3.00	Q29: FCI	50%	1.50
							Q30: Weighted Age	50%	1.50
				M2: Information technology	20%	1.00	Q31: Network usage	20%	0.20
							Q32: Network classification	30%	0.30
							Q33: Cable plant	50%	0.50
				M4: Equipment	20%	1.00	Q34: Equipment average age	100%	1.00

<b>Points per attribute</b>	<b>Points</b>
A1: Physical capacity and facility condition	75.00
A2: Operations/mission responsiveness	20.00
A3: Throughput	5.00
Total	100.00

<b>Points per metric</b>	<b>Points</b>
M1: Facilities	49.50
M2: Information technology	10.00
M3: Class VIIIA	9.00
M4: Equipment	12.00
M5: Blood	8.50
M6: Exam rooms	5.00
M7: Contingency beds	6.00
Total	100.00

<b>Points per question</b>	<b>Points</b>
FCI	0.00
Weighted Age	0.00
Commander's assessment	0.00
Network usage	0.00
Network classification	0.00
Cable plant	0.00
Climate control	0.00
Proximity	0.00
Auto. material handling	0.00
Equipment average age	0.00
Blood	0.00
Number of procedures	0.00
RXs per FTE	0.00
#UD+sterile per FTE	0.00
Exam rooms	0.00
Procurement action lead time	0.00
Days from award to performance	0.00
% AD/dep use MTF	0.00
% ret/dep use MTF	0.00
# RXs for AD/dep	0.00
# RXs for ret/dep	0.00
Contingency beds	0.00
Total	0.00

Criteria	Weight	Attributes	Linked to
C1: Mission	55	A1: Mission Scope/Uniqueness	C1
C2: Facilities	5	A2: Workforce	C1
C3: Contingency	23	A3: Physical Plant - Mission	C1
C4: Cost	17	A4: Beneficial Relationships	C1
		A5: Physical Plant - Condition	C2
		A6: Operational Effectiveness	C3
		A7: Cost Effectiveness	C4

Criteria		Attributes		Metrics			Questions			
Name	Weight	Name	Weight	Name	Weight	Points	Name	Weight	Points	
C1: Mission	55%	A1: Mission Scope/Uniqueness	31%	M1: Capability Domains Supt in FY03	61%	10.40	Q1: Capability Domains supported in FY03	100%	10.40	
				M2: Mission Uniqueness	39%	6.65	Q2: Med/Den RDA full time equivalents	100%	6.65	
				M3: # of S&T Core Comp Supt in FY03	12%	2.71	Q3: # of S&T Core Comp Supt in FY03	100%	2.71	
				M4: # of AD/Acq Core Comp Supt in FY03	13%	2.93	Q4: # of AD/Acq Core Comp Supt in FY03	100%	2.93	
				M5: # of S&T Core Comp w/ Ability to Supt	26%	5.86	Q5: # of S&T Core Comp w/ Ability to Supt	100%	5.86	
				M6: # of AD/Acq Core Comp w/ Ability to Supt	19%	4.28	Q6: # of AD/Acq Core Comp w/ Ability to Supt	100%	4.28	
				M7: Workforce Uniqueness	17%	3.83	Q7: Workforce Uniqueness	100%	3.83	
				M8: Education Level	13%	2.93	Q8: # of Doctoral degrees	68%	1.99	
								Q9: # of Masters degrees	25%	0.73
								Q10: # of Bachelor degrees	7%	0.21
A3: Physical Plant - Mission	18%	A4: Beneficial Relationships	10%	M9: Facility Uniqueness	100%	9.90	Q11: Facility Uniqueness	100%	9.90	
				M10: Jointness	65%	3.58	Q12: Missoin jointness; funding jointness; workforce jointness; organization/mgmt jointness	100%	3.58	
				M11: Collaborations/Agreements w/ Local Org	35%	1.93	Q13: Collaborations/agreements w/ local organizations	100%	1.93	
C2: Facilities	5%	A5: Physical Plant - Condition	100%	M12: Building Condition	25%	1.25	Q14: Building Condition	100%	1.25	
				M13: Specialized facility/ Equipment Utilization	75%	3.75	Q15: Specialized facility/ Equipment Utilization	100%	3.75	
C3: Contingency	23%	A6: Operational Effectiveness	100%	M14: Operational Support Actions	100%	23.00	Q16: Operational Support Actions	100%	23.00	
C4: Cost	17%	A7: Cost Effectiveness	100%	M15: S&T Output per FTE	28%	4.76	Q17: S&T Output per FTE	100%	4.76	
				M16: Contracting Ouput (Value) per FTE	15%	2.55	Q18: Contracting Ouput (Value) per FTE	100%	2.55	
				M17: Logistics Management Action per FTE	12%	2.04	Q19: Logistics Management Action per FTE	100%	2.04	
				M18: Projects Managed per FTE	28%	4.76	Q20: Projects Managed per FTE	100%	4.76	
				M19: Regulatory Actionsper FTE	18%	3.06	Q21: Regulatory Actionsper FTE	100%	3.06	

Points per attribute	Points
A1: Mission Scope/Uniqueness	17.05
A2: Workforce	22.55
A3: Physical Plant - Mission	9.90
A4: Beneficial Relationships	5.50
A5: Physical Plant - Condition	5.00
A6: Operational Effectiveness	23.00
A7: Cost Effectiveness	17.17
	<u>100.17</u>

Points per metric	Points
M1: Capability Domains Supt in FY03	10.40
M2: Mission Uniqueness	6.65
M3: # of S&T Core Comp Supt in FY03	2.71
M4: # of AD/Acq Core Comp Supt in FY03	2.93
M5: # of S&T Core Comp w/ Ability to Supt	5.86
M6: # of AD/Acq Core Comp w/ Ability to Supt	4.28
M7: Workforce Uniqueness	3.83
M8: Education Level	2.93
M9: Facility Uniqueness	9.90
M10: Jointness	3.58
M11: Collaborations/Agreements w/ Local Org	1.93
M12: Building Condition	1.25
M13: Specialized facility/ Equipment Utilization	3.75
M14: Operational Support Actions	23.00
M15: S&T Output per FTE	4.76
M16: Contracting Ouput (Value) per FTE	2.55
M17: Logistics Management Action per FTE	2.04
M18: Projects Managed per FTE	4.76
M19: Regulatory Actionsper FTE	3.06
	<u>100.17</u>