



June 30, 2005

2005 Defense Base Closure and Realignment Commission
2521 S. Clark St., Ste. 600
Arlington, VA 22202

6250 HIGHWAY 83/84
ABILENE, TEXAS 79606
(325) 695-9900

BRAC Commission

JUL 29 2005

Received

Dear Sir or Madam:

As a point of introduction, my name is Mike Murphy, and I am the Chief Executive Officer at Abilene Regional Medical Center, one of three acute care hospitals that serve Abilene and the surrounding region, including Dyess Air Force Base. Abilene Regional Medical Center (ARMC) is a 180-bed hospital that has a significant interdependence with Dyess crossing several dimensions. Dyess represents millions of dollars of business to ARMC, including over 500 inpatient admissions per year, plus hundreds of babies, E.R. Visits and other outpatient tests/surgeries. Physicians at Dyess have staff privileges at ARMC, benefiting them and their patients. Many physicians in Abilene— from all three of our Hospitals-- were Air Force trained and spent time at Dyess before establishing a civilian practice in town. This makes Dyess an important, albeit indirect, source for physicians for this region.

Many of our 750 employees have a spouse based at Dyess, and vice-versa. Our children attend school together -- schools that have achieved academic, athletic and cultural excellence in large part because of the additional resources and tax dollars brought in by Dyess home-owners who live off-base in Abilene.

Dyess and Abilene Regional Medical Center are intertwined in many ways, and inter-dependent. Just as Dyess has expanded and reinvested in new infrastructure and technology, ARMC has as well. Even without our expansion, though, all three Hospitals currently have excess capacity, and will easily accommodate additional medical needs associated with the planned increase in personnel at Dyess.

On behalf of our Board of Directors, Medical Staff, Hospital Employees and, of course, our patients, we thank Dyess for its past support. We are looking forward to proudly working with Dyess in the years ahead for our mutual benefit and success.

Sincerely,

A handwritten signature in black ink, appearing to read "Mike Murphy", written over a white background.

Michael D. Murphy
Chief Executive Officer