BRAC 2005 Infrastructure Executive Council (IEC) Meeting Minutes of January 28, 2005

The Deputy Secretary of Defense chaired this meeting. The list of attendees is attached.

The Deputy Secretary opened the meeting by asking Mr. Wynne, the Acting Under Secretary of Defense (AT&L), to begin the discussion.

The discussion focused on the extent of the candidate recommendations under consideration. Members noted the significance of initiatives under review, also agreeing that the effort should remain fixed on maximizing BRAC's potential. Along those same lines, several IEC members were concerned that the BRAC funding wedge may not be fully utilized. Mr. Wynne explained that the slide showing wedge utilization only included candidate recommendations submitted thus far and that utilization will change as more are submitted.

Mr. Wynne used the attached slides to provide a Process Overview and to review the BRAC Timeline. He emphasized that even if the IEC approved a candidate recommendation, it might need to be reconsidered at a later date if new information becomes available. The Chair indicated that IEC approval is tentative, pending reconsideration of the totality of candidate recommendations. Tentative approval allows for review by the Red Team and enables the process to begin knitting the candidate recommendations together into a comprehensive package.

Using the attached slides, Mr. Wynne briefed the following JCSG candidate recommendations: 16 Industrial, 23 H&SA, 9 Medical, and 2 Supply and Storage. The Army and the Navy then briefed their respective strategies and candidate recommendations. As reflected in the attached slides, some of the candidate recommendations are on hold at the ISG and therefore not yet presented for IEC approval. The IEC tentatively approved all candidate recommendations with the exception of those on hold at the ISG.

The Deputy Secretary concluded the meeting by reminding attendees of the next scheduled meeting on February 7, 2005.

Approved: _____
Michael W. Wynne
Executive Secretary
Infrastructure Executive Council

Attachments:

1. List of Attendees
2. Briefing slides entitled "Base Realignment and Closure 2005, Infrastructure Executive Council" dated January 28, 2005

Infrastructure Executive Council Meeting
January 28, 2005

Attendees

Members:

- Mr. Paul Wolfowitz, Deputy Secretary of Defense
- Admiral Vern Clark, Chief of Naval Operations
- General Michael Hagee, Commandant of the Marine Corps
- Mr. Michael W. Wynne, Acting Under Secretary of Defense (Acquisition, Technology and Logistics)
- GEN Peter. J. Schoomaker, Chief of Staff of the Army
- Gen John P. Jumper, Chief of Staff of the Air Force

Alternates:

- General Peter Pace, Vice Chairman, Joint Chiefs of Staff for Gen Richard B. Myers, Chairman, Joint Chiefs of Staff
- Mr. Peter B. Teets, Acting Secretary of the Air Force
- Mr. Dionel M. Aviles, Under Secretary of the Navy for the Hon Gordon R. England, Secretary of the Navy
- Mr. Geoffrey G. Prosch, Assistant Secretary of the Army for the Hon Francis J. Harvey, Secretary of the Army

Others:

- Mr. Raymond DuBois, Director, Administration & Management
- Mr. Philip Grone, Deputy Under Secretary of Defense (Installations & Environment)
- Mr. Pete Potochney, Director, OSD BRAC
- Ms. Anne R. Davis, Special Assistant to the Secretary of the Navy for BRAC
- Dr. Craig College, Deputy Assistant Secretary of the Army
- Maj Gen Gary Heckman, Assistant Deputy Chief of Staff of the Air Force
- Mr. Fred Pease, Deputy Under Secretary of the Air Force (B&IA)
- Mrs. Nicole D. Bayert, Associate General Counsel, Environment and Installations
- Mr. Donald Tison, Chairman, Headquarters and Service Activities JCSG
- Lt Gen George Taylor, Chairman, Medical JCSG
- VADM Keith Lippert, Chairman, Supply and Storage JCSG
- Dr. Ronald Sega, Chairman, Technical JCSG
- Col Louis Neeley, Executive Secretary for the Supply and Storage JCSG
- Capt Sean O'Connor, Military Assistant to the Deputy Secretary of Defense
- Mr. Dave Patterson, Special Assistant to the Deputy Secretary of Defense

BRAC 2005

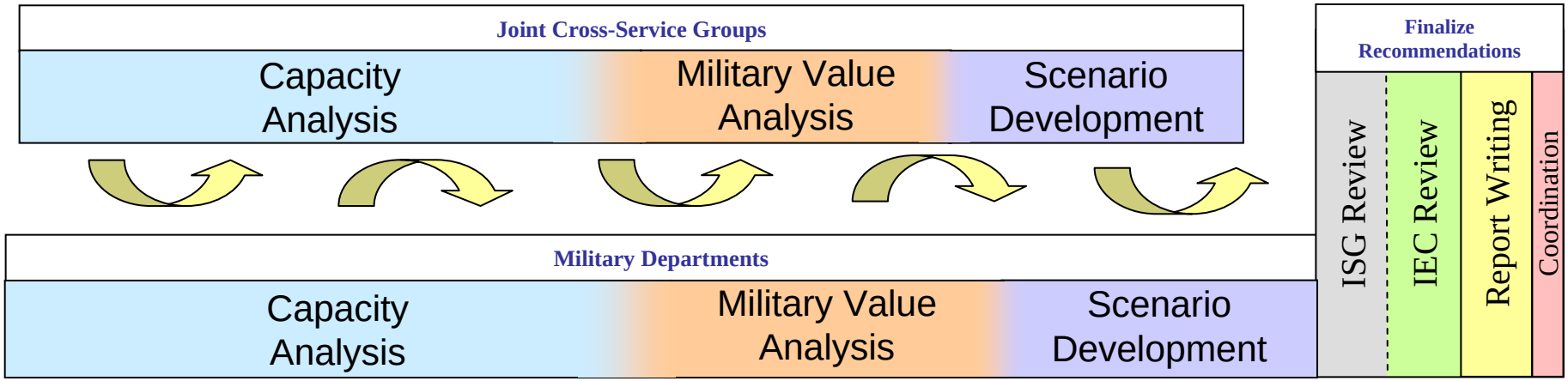
Briefing to the
Infrastructure Executive Council

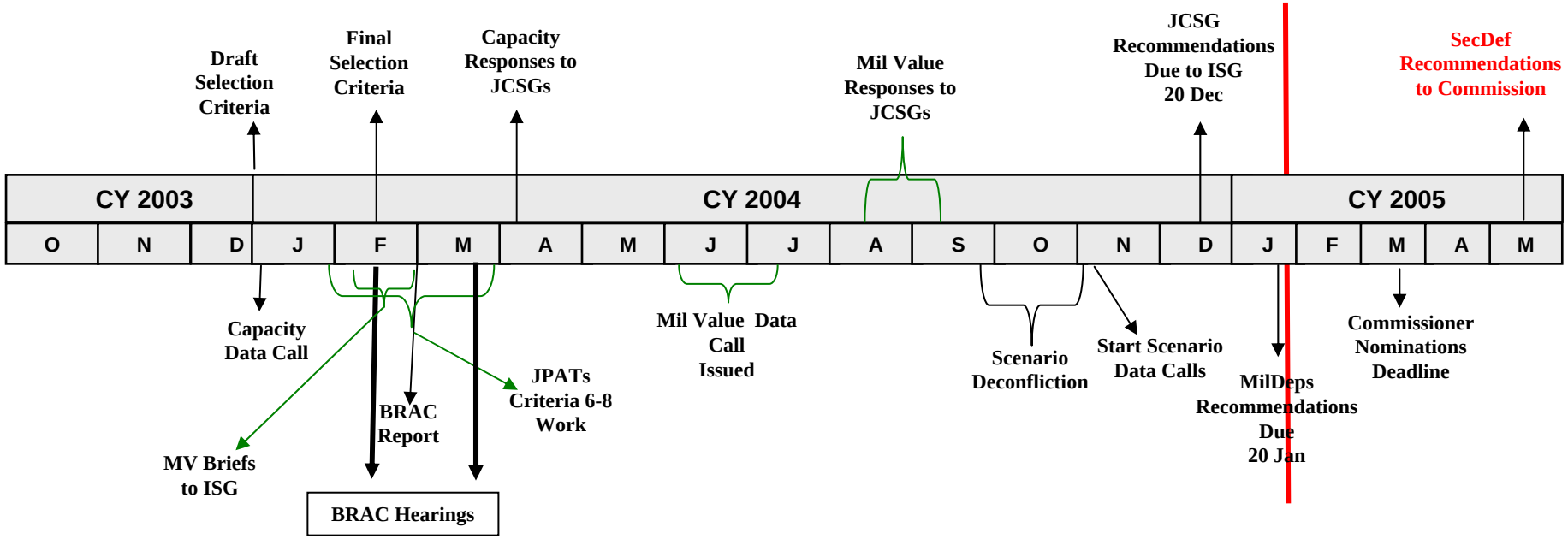
January 28, 2005

Purpose

- Process Overview
- Timeline
- ISG/IEC Candidate Recommendations Review
  - Process
  - Industrial (15)
  - Headquarters and Support Activities (24)
  - Medical (9)
  - Supply & Storage (1)
  - USA (96)
  - DoN (38)

Process Overview





Timeline: Present – May 16

- ISG Review (20 Dec - 25 Feb)
- Red Team Review (Jan - Feb)
- IEC Review (28 Jan - 25 Mar)
- Submit Revised Force Structure Plan (NLT 15 March)
- Nominate Commissioners (NLT 15 March)
- Commission Setup (Feb-May)
  - Setup office space, equipment, & supplies
  - Hire staff director and GC
  - Ethics review, vetting of nominees
- Report Writing (25 Mar-25 Apr)
  - OSD BRAC office compiles all candidate recommendations into a comprehensive report
  - Brief CoComs
  - Brief SecDef on preliminary results
- Formal Report Coordination (25 Apr-6 May)
- SecDef Review and Transmittal (6-16 May)
  - Target 13 May since 16 May is a Monday

Timeline: Post 16 May 2005

- Secretary transmits recommendations (NLT 16 May 2005)
  - Congressional Drop
  - Press Conference
- Commission Review (May – Sep)
  - Hearings – Senior Leaders testify: SECDEF, Chairman, Service Secretaries/Chiefs, others
  - Base Visits/Regional Hearings
- DoD Support to Commission (May – Sep)
  - Detailees
  - Financial, Administrative, and Analytical
- GAO reports on DoD's BRAC process (NLT 1 Jul)
- Commission reports its recommendations to President (NLT 8 Sep)
- President's "all or none" decision (NLT 23 Sep)
  - Commission provides report if President disapproved first report (NLT 20 Oct)
  - President's "all or none" decision of revised report (NLT 7 Nov)
- Congress either enacts a joint resolution disapproving the recommendations on an all or none basis or they take on the force/effect of law (+ 45 Legislative days)

ISG Candidate Recommendation Review Process

- ISG reviews Joint Cross-Service Group candidate recommendations
  - All supporting documentation is provided
- Cross-Service group Chairs brief ISG
  - Quad chart presentation reflects all eight selection criteria
  - Other information, such as overall strategy and/or maps
- Potential ISG actions:
  - approve and prepare for IEC consideration;
  - approve but hold for consideration of an enabling scenario;
  - disapprove;
  - note any conflicts that need to be considered and resolved; or
  - hold for more information or a related candidate recommendation
- Military Department candidate recommendations provided to ISG for information and conflict resolution

IEC Review of Candidate Recommendations

- ISG forwards MilDep and approved JCSG candidate recommendations to IEC for review
  - Quad chart presentation reflects all eight selection criteria
  - Other information, such as overall strategy and/or maps
- Potential IEC actions:
  - Approve;
  - Hold for competing recommendation or enabler;
  - Hold for more information;
  - Disapprove
- IEC may be asked to reconsider in light of subsequent information or new candidate recommendation
- SECDEF package prepared after all candidate recommendations considered by IEC

Joint Cross Service Groups Candidate Recommendations

Strategy Driven – Data Verified

Industrial Joint Cross Service Group

- Strategy - Joint solutions, regionalization, and follow the fleet.
- Functional Areas
  - Ship Overhaul and Repair
    - 6 presented today
  - Armaments and Munitions
    - 9 presented today
  - Maintenance

Ship Overhaul and Repair

Ship Overhaul and Repair Candidate Recommendations

- Three recommendations consolidate Ship Maintenance Engineering and Planning Functions from relatively small and geographically separate detachments into the parent Naval Shipyards
- Two recommendations are Navy "followers," which relocate the Navy Ship Intermediate-Level Maintenance Activities (SIMA) consistent with DON ship home port change scenarios.
- One realigns Ship Intermediate Maintenance Activity, Norfolk, VA by relocating the ship intermediate maintenance function to Norfolk Naval Shipyard.
- Attached "Quad Charts" Provide Details for Each

IND-0095

Candidate Recommendation: Realign NAVSHIPYD PUGET SOUND DET BOSTON MA by relocating the ship repair function to NAVSHIPYD PUGET SOUND WA

Justification

- Reduce excess capacity
- Synergy of collocation

Military Value

- NAVSHIPYD PUGET SOUND DET BOSTON MA 6th of 9
- NAVSHIPYD PUGET SOUND WA 1st of 9

Payback

- One-time cost: $7.16M
- Net implementation savings: $5.28M
- Annual recurring savings: $1.21M
- Payback time: 2 Years
- NPV (savings): $15.83M

Impacts

- Criteria 6: -208 jobs (105 direct, 103 indirect); <0.1%
- Criteria 7: No issues
- Criteria 8: No issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0096

Candidate Recommendation: Realign NNSY DET NAVPESO ANNAPOLIS MD by relocating the ship repair function to NAVSHIPYD NORFOLK VA.

Justification

- Reduce excess capacity
- Removes excess capacity and provides more efficient use of remaining capacity through synergy of collocation.

Military Value

- NNSY DET NAVPESO ANNAPOLIS MD 8th of 9
- NAVSHIPYD NORFOLK VA 2nd of 9

Payback

One-time cost:	$541K
Net implementation cost :	$391K
Annual recurring savings:	$37K
Payback time:	18 years
NPV (cost):	$15K

Impacts

- Criteria 6: -25 jobs (13 direct, 12 indirect); < 0.1%
- Criteria 7: No issues
- Criteria 8: No issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0097

Candidate Recommendation: Realign NNSY DET NAVSHIPSO PHIL PA by relocating the ship repair function to NAVSHIPYD NORFOLK VA.

Justification	Military Value
■ Reduce excess capacity ■ Synergy of collocation	■ NNSY DET NAVSHIPSO PHIL PA 9th of 9 ■ NAVSHIPYD NORFOLK VA 2nd of 9
Payback	**Impacts**
■ One-time cost: $4.12M ■ Net implementation savings: $1.66M ■ Annual recurring savings: $619K ■ Payback time: 7 Years ■ NPV (Savings): $4.15M	■ Criteria 6: -114 jobs (63 direct jobs and 51 indirect jobs); < 0.1% ■ Criteria 7: No issues ■ Criteria 8: No issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0019

Candidate Recommendation: Close SIMA PASCAGOULA MS by relocating the ship intermediate repair function to SIMA MAYPORT FL.

Justification

- Reduces excess capacity
- Responds to mission elimination
  - Supports DON-0002; if DON-0002 does not become a recommendation, this recommendation should be dropped.

Military Value

- SIMA PASCAGOULA MS 9th of 13
- SIMA MAYPORT FL 6th of 13

Payback

One-time cost:	$1.91M
Net implementation savings:	$94.07M
Annual recurring savings:	$17.32M
Payback time:	Immediate
NPV (savings):	$248.44M

Impacts

- Criteria 6: -346 jobs (191 direct, 155 indirect); 0.5%
- Criteria 7: No issues
- Criteria 8: No impediments

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0030

Candidate Recommendation: Close SIMA NRMF INGLESIDE TX by relocating the ship intermediate repair function for all MCM/MHC to SIMA SAN DIEGO CA.

Justification

- Reduce excess capacity
- Responds to mission elimination
  - Enables DON-0032; if DON-0032 does not become a recommendation, this recommendation should be dropped.

Military Value

- SIMA NRMF INGLESIDE TX 7 of 13 SIMAs
- SIMA San Diego 1 of 13 SIMAs
- Military judgment: Removes excess capacity when Fleet units (maintenance requirement) are realigned and provides more efficient use of remaining capacity.

Payback

- One-time cost: $2.878M
- Net implementation savings: $106.931M
- Annual recurring savings: $30.94M
- Payback time: Immediate
- NPV (savings): $385.5M

Impacts

- Criteria 6: - 842 jobs (395 direct, 447 indirect); 0.38%
- Criteria 7: Increased housing cost in San Diego.
- Criteria 8: No Impediments.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0024

Candidate Recommendation: Realign SIMA NORFOLK VA by relocating intermediate ship maintenance function to NAVSHIPYD NORFOLK VA.

Justification

- Reduce excess capacity
- Synergy of collocation
- Consolidating depot and intermediate maintenance only worthwhile if NAVSHPYD Norfolk is not in Working Capital Fund
  - Requires changing PBD 702

Military Value

- SIMA NORFOLK and NAVSHIPYD NORFOLK are not peers, so direct comparison is not meaningful.
- NAVSHIPYD is 2nd of 9 Shipyards and collocation of depot and intermediate maintenance provides highest overall military value to the Department.

Payback

- One-time cost: $2.44M
- Net implementation savings: $30.62M
- Annual recurring savings: $7.37M
- Payback time: Immediate
- NPV (savings): $96.63M

Impacts

- Criteria 6: -209 jobs (95 direct, 114 indirect); <0.1%
- Criteria 7: No issues
- Criteria 8: No impediments

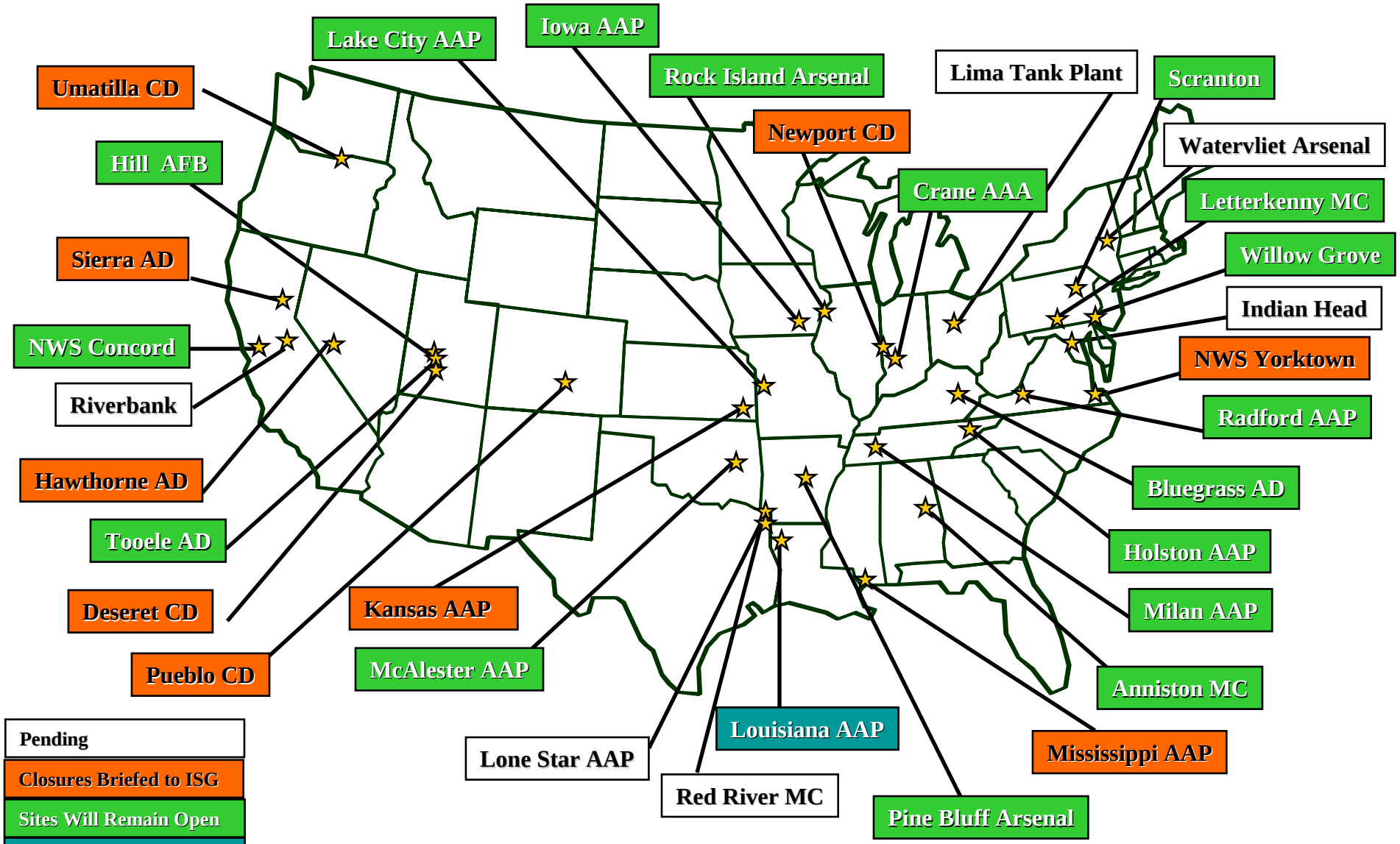
✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Munitions & Armaments

Candidate Recommendations

- Kansas AAP
- Sierra Army Depot
- Deseret Chemical Depot
- Pueblo Chemical Depot
- Newport Chemical Depot
- Umatilla Chemical Depot
- NSWC Indian Head, Det Yorktown
- Hawthorne Army Depot
- Mississippi Army Ammunition Plant

Munitions Sites



IND-0106 – Kansas AAP

Candidate Recommendation: Close Kansas Army Ammunition Plant. Relocate the Sensor Fuzed Weapon/Cluster Bomb function to McAlester AAP. Relocate the Storage function to Pine Bluff Arsenal. Relocate the 155MM ICM Artillery function and the 60MM, 81MM, and 120MM Mortar function to Milan AAP. Relocate the 105 and 155MM HE Artillery function to Iowa AAP. Relocate the Missile Warhead production function to Iowa AAP and McAlester AAP. Relocate the Detonators/relays/delays workload to Crane AAA.

Justification	Military Value
✓ Capacity and capability for Artillery, Mortars, Missiles, Pyro/Demo, and Storage exists at numerous munitions sites. ✓Closure reduces redundancies and creates centers of excellence.	✓Munitions Production Facilities: Kansas 8th of 16 ▪McAlester 1st of 16 ▪Milan 2nd of 16 ▪Crane 4th of 16 ▪Iowa 6th of 16 ✓Storage Facilities: Kansas 19th of 23 ▪Pine Bluff 14th of 23
Payback	**Impacts**
✓ One-time cost: $20.2M ✓ Net implementation savings: $49.23M ✓ Annual recurring savings: $16.5M ✓ Payback time: Immediate ✓ NPV (savings): $198.54M	✓ Criteria 6: -276 jobs (167 direct, 109 indirect); 1.82% ✓ Criteria 7: No issues ✓ Criteria 8: Air, historic, land use constraints, & waste mgmt issues. No Impediments.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0113 – Sierra Army Depot

Candidate Recommendation: Realign Sierra Army Depot. Relocate Storage to Tooele Army Depot.

Justification	Military Value
✓Capacity and capability for Storage exists at numerous munitions sites. ✓Reduces redundancy and removes excess from the Industrial Base ✓Creates centers of excellence.	✓Storage and Distribution Facilities ▪Sierra 6th of 23 ▪Tooele 5th of 23
Payback	**Impacts**
✓ One-time cost: $59.7M ✓ Net implementation cost: $10.7M ✓ Annual recurring savings: $14M ✓ Payback time: 6 years ✓ NPV (savings): $123.5M	✓ Criteria 6: -17 jobs (12 direct, 5 indirect); 0.12% ✓ Criteria 7: No issues ✓ Criteria 8: No issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0117: Deseret Chemical Depot

Candidate Recommendation: Close Deseret Chemical Depot. Transfer the storage igloos and magazines to Tooele Army Depot

Justification	Military Value
✓ No additional Chemical demilitarization scheduled to go to Deseret ✓ Projected date for completing existing workload is 2nd quarter of 2008 ✓ Deseret storage igloos and magazines could be used by Tooele Army Depot	✓ Deseret ranked 18 of 23 for storage capacity at chemical demilitarization facilities. ✓ Closure increases average military value from .17139 to .17797.
Payback	**Impacts**
✓ One time cost: $4.4M ✓ Net implementation savings: $65.1M ✓ Annual recurring savings: $30.3M ✓ Payback Time: Immediate ✓ NPV (savings): $343.1M	✓ Criterion 6: -864 jobs (494 direct, 370 indirect); 0.12% ✓ Criterion 7: No Issues ✓ Criterion 8: Extensive environmental restoration/monitoring

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0118: Pueblo Chemical Depot

Candidate Recommendation: Close Pueblo Chemical Depot.

Justification	Military Value
✓ No additional Chemical demilitarization scheduled to go to Pueblo ✓ Projected date for completing existing workload is 3rd quarter of 2010.	✓ Pueblo ranked 17 of 23 for storage capacity at chemical demilitarization facilities. ✓ Closure increases average military value from .17139 to .17767
Payback	**Impacts**
✓ One time cost: $17.65M ✓ Net implementation savings: $106.67M ✓ Annual recurring savings: $65.96M ✓ Payback Time: Immediate ✓ NPV (savings): $717.54M	✓ Criterion 6: -578 jobs (411 direct, 167 indirect); 0.82% ✓ Criterion 7: No Issues ✓ Criterion 8: Extensive environmental restoration/monitoring

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0119: Newport Chemical Depot

Candidate Recommendation: Close Newport Chemical Depot.

Justification	Military Value
✓ No additional Chemical demilitarization scheduled to go to Newport. ✓ Projected date for completing existing workload is 2nd quarter of 2008.	✓ Newport ranked 20 of 23 storage facilities. ✓ Closure increases average military value from .17139 to .17825
Payback	**Impacts**
✓ One time cost: $7.06M ✓ Net implementation savings: $96.78M ✓ Annual recurring savings: $36.2M ✓ Payback Time: Immediate ✓ NPV (savings): $425.55M	✓ Criterion 6: -420 jobs (291 direct, 129 indirect); 0.47% ✓ Criterion 7: No Issues ✓ Criterion 8: Extensive environmental restoration/monitoring

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0120: Umatilla Chemical Depot

Candidate Recommendation: Close Umatilla Chemical Depot.

Justification	Military Value
✓ No additional Chemical demilitarization scheduled to go to Umatilla ✓ Projected date for completing existing workload is 2nd quarter of 2011.	✓ Umatilla ranked 11 of 23 for storage capacity at chemical demilitarization facilities. ✓ Closure increases average military value from .17139 to .17337.
Payback	**Impacts**
✓ One time cost: $15.45M ✓ Net implementation savings: $89.08M ✓ Annual recurring savings: $61.0M ✓ Payback Time: Immediate ✓ NPV (savings): $655.53M	✓ Criterion 6: -884 jobs (512 direct, 372 indirect); 1.97% ✓ Criterion 7: No Issues ✓ Criterion 8: Extensive environmental restoration/monitoring

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0121 – NSWC Indian Head, Det Yorktown

Candidate Recommendation: Realign NSWC Indian Head, Detachment Yorktown. Relocate Bomb Energetic production functions to McAlester AAP. Relocate PBX Production and load for the Zuni to NSWC Indian Head. Relocate Demo Charges functions to Iowa.

Justification	Military Value
✓ Realignment removes redundancies ✓ Establishes multifunctional and fully work-loaded Munitions Centers of excellence that support readiness. ✓ Yorktown continues to produce munitions needed to support their R&D efforts.	✓ Bombs Facilities: ▪ Yorktown 3rd, McAlester 1st of 3 ✓ Energetics Facilities: ▪ Yorktown 3rd, Indian Head 1st of 4 ✓ Munitions Production Facilities: ▪ Yorktown 11th, Iowa 6th of 16
Payback	**Impacts**
✓ One-time cost: $5.64M ✓ Net implementation cost: $2.36M ✓ Annual recurring savings: $0.689M ✓ Payback time: 9 years ✓ NPV (savings): $3.92M	✓ Criteria 6: -12 jobs (5 direct, 7 indirect); <0.1% ✓ Criteria 7: No issues ✓ Criteria 8: Possible air quality, waste management and water resource impacts

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0108: Hawthorne Army Depot

Candidate Recommendation: Close Hawthorne Army Depot, NV. Relocate Storage and Demilitarization functions to Tooele Army Depot, UT.

Justification	Military Value
✓ Capacity and capability for Storage and Demil exists at numerous munitions sites. ✓ Closure reduces redundancy and removes excess from the Industrial Base ✓ Allows DoD to create centers of excellence and establish deployment networks that support readiness for all Services	✓ Hawthorne: Storage/Dist, 2nd of 23; Demil 1st of 13 ✓ Tooele: Storage/Dist 5th of 23; Demil 2nd of 13 ✓ Military judgment tips scale to Toole because of support to readiness, accessibility and ease of out-loading.
Payback	**Impacts**
✓ One-Time Cost: $100.98M ✓ Net Implementation Savings: $139.42M ✓ Annual Recurring Savings: $74.98M ✓ Payback Period: Immediate ✓ NPV (savings): $833.75M	✓ Criterion 6: -146 jobs (86 Direct, 60 Indirect); 0.06% ✓ Criterion 7: No Issues ✓ Criterion 8: Air quality, historic, land constraints, threatened species, water, and waste mgmt. No impediments.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

IND-0110: Mississippi AAP

Candidate Recommendation: Close Mississippi Army Ammunition Plant, MS. Relocate the 155MM ICM artillery metal parts functions to Rock Island Arsenal, IL.

Justification	Military Value
■ Four sites within the Industrial Base produce munitions metal parts ■ Closure allows DoD to generate efficiencies and nurture partnership with multiple sources in the private sector	■ Mississippi AAP ranked 3rd of 4 for metal parts production ■ Rock Island ranked 1st of 3 for armaments production ■ Military judgment deems Rock Island as most cost efficient destination for this mission
Payback	**Impacts**
■ One-time cost: $45.5M ■ Net implementation cost : $2.2M ■ Annual recurring savings: $8.6M ■ Payback time: 5 years ■ NPV (savings): $76.6M	■ Criteria 6: -88 jobs (54 direct, 34 indirect); 0.54% ■ Criteria 7: No issues ■ Criteria 8: Air, historic, endangered species, and waste mgmt issues. No Impediments.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Deliberative Document – For Discussion Purposes Only – Do Not Release Under FOIA

Headquarters and Support Activities Joint Cross Service Group

- Strategy - Joint solutions, regionalization, and consolidation of NCR, pay, major HQs, prisons, and leased space.
- Functional Areas
  - Financial Management
    - 1 presented today
  - Military Personnel Centers
    - 3 presented today
  - Installation Management
    - 14 presented today
  - Major Admin & HQ
    - 6 presented today
  - Correctional Facilities
  - Civilian Personnel Offices
  - Defense Agencies
  - Mobilization
  - Combatant Commands
  - Reserve & Recruiting Commands

Financial Management -- DFAS

26 Locations to 3 Locations

Green – Retained Sites
Red – Closed Sites
Black – Special Purpose Sites

HSA-0018 : Defense Finance & Accounting Service (DFAS)

Candidate Recommendation (Summary): Close 21 DFAS locations by relocating and consolidating all functions to the Defense Supply Center-Columbus, OH, the Buckley AF Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN. Realign DFAS Arlington, VA, by relocating/consolidating functions same as above, and retain minimum essential liaison staff. Realign DFAS Cleveland, OH, by relocating/consolidating functions same as above, and retain an enclave for Military Retired and Annuitant Pay Services contract function. Realign DFAS Columbus, OH; Denver, CO, and Indianapolis, IN by relocating portions of the Accounting Operation, Military, and Commercial Pay functions and supporting functions among the three locations to implement strategic redundancy.

Justification

- ✓ Supports DFAS Transformation Plan.
- ✓ Mission consolidation - "Unit Cost" reduction.
- ✓ DFAS out of NCR (399); retains small liaison staff (6).
- ✓ Gaining sites meet DoD AT/FP standards.
- ✓ Maximizes facility/business operation efficiencies, mitigates man-made & natural disasters/challenges.
- ✓ Eliminates excess capacity, Admin 51% or 2.084M GSF and Warehouse 75% or .568M GSF.

Military Value

- ✓ Military Value among 30: Denver 3; Columbus 9; Indianapolis 12
- ✓ Prior Avg. MV: = .621; Resultant Avg. MV: = .689
- ✓ Military Judgment and Business Process Review analysis results: optimizes economies of scale/synergistic efficiencies to maximize potential for unit cost reductions and improve service, and minimizes risk of man-made and natural disasters/ challenges.

Payback

✓ One Time Cost:	$293M
✓ Net Implementation savings:	$134M
✓ Annual Recurring savings:	$120M
✓ Payback period:	Immediate
✓ NPV savings:	$1.233B

Impacts

- ✓ Criterion 6: -72 to -1888 jobs; less than 0.1% to 1.08%.
- ✓ Criterion 7: No issues.
- ✓ Criterion 8: No issues.
- ✓ Other risks associated with implementation: Workforce, space availability, operating costs.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Military Personnel & Recruiting Centers

Losing Locations	*Gaining Locations (Current Resident Activity)*
Army (HSA-0006) HR Command, Alexandria HR Command, St Louis HR Command, Indianapolis Accessions & Cadet Commands, Ft Monroe	USA Recruiting Command, Ft Knox
Navy (HSA-0007) Navy Reserve Personnel & Navy Recruiting, New Orleans	Navy Personnel & Recruiting, NSA Mid-South (Millington)
Air Force (HSA-0008) AF Reserve Personnel, Buckley AF Reserve Recruiting, Robins	AF Personnel & Recruiting, Randolph

HSA-0006: Create an Army Human Resources (Personnel & Recruiting) Center of Excellence at Fort Knox

Candidate Recommendation: Close Army Human Resources Command leased facilities in Alexandria, Virginia, Indianapolis, Indiana, and St. Louis, Missouri, relocating and consolidating all functions at Fort Knox, Kentucky. Realign Fort Monroe, Virginia, by relocating Army Accessions Command and Cadet Command to Fort Knox, Kentucky.

Justification

- ✓ Enables mission consolidation of Active & Reserve personnel center functions.
- ✓ Co-location of Recruiting functions improves personnel life-cycle management.
- ✓ Eliminates excess capacity and leased space

Military Value

- ✓ Recruiting function: Fort Monroe 100/147; Fort Knox 12/147
- ✓ Military Personnel: Ft Knox was selected because of its high overall military value as the current location of the US Army Recruiting Command, which offers synergies with the military personnel function.

Payback

✓ One Time Cost:	$ 99.0 M
✓ Net Implementation Savings:	$ 462.5 M
✓ Annual Recurring Savings:	$ 145.5 M
✓ Payback Period:	Immediate
✓ NPV (savings):	$ 1.78 B

Impacts

- ✓ Criterion 6:
  - ✓ DC Area ROI : - 3,734 jobs; 0.1%
  - ✓ St Louis ROI: - 4,171 jobs; 0.3%
  - ✓ Indianapolis ROI: - 226 jobs; less than 0.1%
  - ✓ Norfolk ROI: - 820 jobs; less than 0.1%
- ✓ Criterion 7: Proximity to Louisville mitigates child care, housing, and medical issues
- ✓ Criterion 8: Overall, no known environmental impediments.
- ✓ Other Risks Associated with Implementation: Skilled civilian workforce availability in concentrated GS-series.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0007: Create a Navy Human Resources (Personnel & Recruiting) Center of Excellence at Millington

Candidate Recommendation: Realign Naval Support Activity New Orleans, Louisiana by relocating the Navy Reserve Personnel Command, Enlisted Placement and Management Center, and the Navy Recruiting Command office to Naval Support Activity Mid-South, Millington, TN. Consolidate the relocating Navy Reserve Personnel Command and the Enlisted Placement and Management Center with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN. Consolidate the relocating Navy Recruiting Command office with the Navy Recruiting Command office currently at Naval Support Activity Mid-South, Millington, TN.

Justification

- ✓ Enables mission consolidation of Active & Reserve personnel center functions.
- ✓ Improves personnel life-cycle management and eliminates excess capacity.

Military Value

- ✓ NSA New Orleans 0.713.
- ✓ NSA Mid-South in Millington 0.729.
- ✓ Military judgment: Co-location of Personnel & Recruiting Commands favored Millington.

Payback

✓ One Time Cost:	$ 13.7 M
✓ Net Implementation Cost:	$ 2.2 M
✓ Annual Recurring Savings:	$ 6.3 M
✓ Payback Period:	2 Years
✓ NPV (savings):	$ 57.4 M

Impacts

- ✓ Criterion 6: - 771 jobs; 0.1%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: No environmental impediments

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0008: Create an Air Force Human Resources (Personnel & Recruiting) Center of Excellence at Randolph

Candidate Recommendation: Realign Buckley Annex, Denver, Colorado by relocating the Air Reserve Personnel Center to Randolph Air Force Base, Texas and consolidating it with the Air Force Personnel Center at Randolph Air Force Base, Texas. Realign Robins Air Force Base, Georgia by relocating Air Force Reserve Recruiting Service to Randolph Air Force Base, Texas.

Justification

- ✓ Same transformational strategy for Personnel & Recruiting as applied to the Army & Navy.
- ✓ Enables mission consolidation of Active & Reserve personnel center functions and elimination of excess capacity.
- ✓ Co-location of Recruiting functions improves personnel life-cycle management.

Military Value

- ✓ Personnel: Buckley Annex, 0.476; Randolph AFB, 0.723.
- ✓ Recruiting: Military judgment dominated over quantitative scores.
  - ✓ Co-location of Personnel Centers, Recruiting Commands, and Education & Training Command at a single location provides the greatest overall value for the Department.

Payback

✓ One Time Cost:	$ 32.0 M
✓ Net Implementation Cost:	$ 31.8 M
✓ Annual Recurring Savings:	$ 1.1 M
✓ Payback Period:	86 Years
✓ NPV (cost):	$ 17.0 M

Impacts

- ✓ Criterion 6:
  - ✓ Denver ROI: - 692 jobs; less than 0.1%
  - ✓ Warner Robins ROI: -263 jobs; 0.4%
- ✓ Criterion 7: Crime Rate at Randolph higher than the national average. No other issues.
- ✓ Criterion 8: Environmental impediments may exist: historic properties, land use constraints, and T/E species.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Installation Management

Joint Bases (JB)

JB @ Dix/McGuire/Lakehurst
HSA-0011
GC-IM-0003 ✓

JB @ Bragg/Pope
HSA-0009
GC-IM-0001 ✓

JB @ Elmendorf/Richardson
HSA-0015
GC-IM-0007 ✓

JB @ Andrews/Washington
HSA-0012
GC-IM-0004 ✓

JB @ Anacostia/Bolling/NRL
HSA-0013
GC-IM-0005 ✓

JB @ Myer/Henderson Hall
HSA-0014
GC-IM-0006 ✓

JB @ Pearl Harbor/Hickam
HSA-0016
GC-IM-0008 ✓

JB @ Monmouth/Earle Colts Neck
HSA-0075
GC-IM-0018 ✓

JB @ Dobbins/Atlanta
HSA-0119
GC-IM-0019 ✓

JB @ Lewis/McChord
HSA-0010
GC-IM-0002 ✓

Consolidations

Consolidate Charleston AFB & NWS Charleston
HSA-0032
GC-IM-0009 ✓

Consolidate Lackland AFB, Ft. Sam Houston, & Randolph AFB
HSA-0017
GC-IM-0014 ✓

Consolidate Anderson AFB & COMNAVMARIANNAS Guam
HSA-0127
GC-IM-0021

Consolidate South Hampton Roads Installations
HSA-0034
GC-IM-0012 ✓

Consolidate North Hampton Roads Installations
HSA-0033
GC-IM-0013 ✓

HSA-0011: Establish Joint Base McGuire-Dix-Lakehurst

Candidate Recommendation: Realign Ft. Dix and Naval Air Engineering Station Lakehurst by relocating the installation management functions/responsibilities to McGuire AFB, establishing Joint Base McGuire-Dix-Lakehurst. The U.S. Air Force will assume responsibility for all Base Operating Support (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration & Modernization for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Good potential for personnel and footprint reductions (minimum of 262 positions and associated footprint)
- ✓ Establishes first tri-service joint base.
- ✓ Supports complementary missions of McGuire/Dix - mobility/power projection platform.
- ✓ Maximizes joint utilization of infrastructure

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓McGuire AFB - .206
  - ✓Ft Dix - .201
  - ✓NAVAIRENGSTA Lakehurst - .136
- ✓ Enhances jointness
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓ One time costs:	$11.3M
✓ Net Implementation savings:	$90.3M
✓ Annual Recurring savings:	$22.3M
✓ Payback period:	Immediate
✓ NPV (savings):	$290.7M

Impacts

- ✓ Criterion 6:
  - ✓ Dix ROI: -182 (89 direct/ 93 indirect); less than 01%
  - ✓ Lakehurst ROI: -284 (173 direct/111 indirect); less than 0.1%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0009: Establish Joint Base Bragg-Pope

Candidate Recommendation: Realign Pope AFB by relocating the installation management functions/responsibilities to Ft. Bragg, establishing Joint Base Bragg-Pope. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancies and creates economies of scale
- ✓ Potential for personnel and footprint reductions (minimum of 84 positions and associated footprint)
- ✓ Supports complementary missions: power projection platform/mobility
- ✓ Maximizes joint utilization of infrastructure

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Ft Bragg - .538
  - ✓ Pope AFB - .184
- ✓ Enhances jointness
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓ One Time Cost:	$1.0M
✓ Net Implementation savings:	$32.8M
✓ Annual Recurring savings:	$7.4M
✓ Payback period:	Immediate
✓ NPV (savings)	$99.1M

Impacts

- ✓ Criterion 6: -141 jobs (84direct/60 indirect); Less than 0.1%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0015: Establish Joint Base Elmendorf-Richardson

Candidate Recommendation: Realign Ft. Richardson by relocating the installation management functions/responsibilities to Elmendorf AFB, establishing Joint Base Elmendorf/Richardson. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale
- ✓ Good potential for personnel and footprint reductions (minimum of 224 positions and associated footprint)
- ✓ Supports complementary missions: power projection platform/mobility
- ✓ Maximizes joint utilization of infrastructure

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Elmendorf AFB - .230
  - ✓ Ft Richardson - .189
- ✓ Enhances jointness
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓ One time costs::	$7.7M
✓ Net Implementation savings:	$78.9M
✓ Annual Recurring savings:	$19.0M
✓ Payback period:	Immediate
✓ NPV (savings):	$249.5M

Impacts

- ✓ Criterion 6: -412 jobs (224 direct/188 indirect); -0.16%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments
- ✓ with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0012: Establish Joint Base Andrews-Washington

Candidate Recommendation: Realign Naval Air Facility Washington by relocating the installation management functions/responsibilities to Andrews AFB, establishing Joint Base Andrews-Naval Air Facility Washington. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Good potential for personnel and footprint reductions (minimum of 30 positions and associated footprint).
- ✓ Eliminates a base within a base and establishes single installation management responsibility for consolidated footprint

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Andrews AFB - .222
  - ✓ COMNAVDIST Washington - .342
- ✓ Military judgment: Transfer of NAF installation management functions to Andrews AFB, will provide greatest overall military value to DoD

Payback

✓ One time costs:	$496K
✓ Net Implementation savings:	$6.3M
✓ Annual Recurring savings:	$1.5M
✓ Payback period:	Immediate
✓ NPV (savings):	$19.7M

Impacts

- ✓ Criterion 6: -30 jobs (18 direct/12 indirect); Less than 0.1%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0013: Establish Joint Base Anacostia-Bolling-NRL

Candidate Recommendation: Realign Bolling AFB by relocating the installation management functions/responsibilities to Naval District Washington at the Washington Navy Yard, establishing Joint Base Anacostia-Bolling-Naval Research Laboratory (NRL). The U.S. Navy will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for this new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Good potential for personnel and footprint reductions (minimum of 119 positions and associated footprint).
- ✓ Eliminates a base within a base
- ✓ Maximizes joint utilization of infrastructure

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ NAVDIS Washington (includes Anacostia and NRL). - .342
  - ✓ Bolling AFB - .214
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓ One time costs:	$2.9M
✓ Net Implementation savings:	$45.7M
✓ Annual Recurring savings:	$10.6M
✓ Payback period:	Immediate
✓ NPV (savings):	$140.7M

Impacts

- ✓ Criterion 6: -200 jobs (119 direct/81 indirect); Less than 0.1%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0014: Establish Joint Base Myer-Henderson Hall

Candidate Recommendation: Realign Henderson Hall by relocating the installation management functions/responsibilities to Ft Myer, establishing Joint Base Myer-Henderson Hall. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Potential for personnel and footprint reductions (minimum of 13 positions and associated footprint).
- ✓ Maximizes joint utilization of infrastructure.
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Ft Myer - .172
  - ✓ Henderson Hall - .125

Payback

✓ One time costs:	$481K
✓ Net Implementation savings:	$5.4M
✓ Annual Recurring savings:	$1.2M
✓ Payback period:	Immediate
✓ NPV (savings):	$16.4M

Impacts

- ✓ Criterion 6: -21 jobs (13 direct/8 indirect); Less than 0.1%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

HSA-0016: Establish Joint Base Pearl Harbor-Hickam

Candidate Recommendation: Realign Hickam AFB by relocating the installation management functions/responsibilities to Naval Station Pearl Harbor, establishing Joint Base Pearl Harbor-Hickam. The U.S. Navy will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for this new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale
- ✓ Good potential for personnel and footprint reductions (minimum of 277 positions and associated footprint)
- ✓ Maximizes joint utilization of infrastructure
- ✓ Military value greater for Naval Station Pearl Harbor based on predominance and facilities efficiencies

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ NAVSTA Pearl Harbor - .395
  - ✓ Hickam AFB - .229
- ✓ Enhances jointness
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓ One time costs:	$6.3M
✓ Net Implementation savings:	$123.2M
✓ Annual Recurring savings:	$28.3M
✓ Payback period:	Immediate
✓ NPV (savings):	$376.3M

Impacts

- ✓ Criterion 6: -510 jobs (277 direct/233 indirect); Less than 0.1%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0075: Establish Joint Base Monmouth - Earle Colts Neck

Candidate Recommendation: Realign Naval Weapons Station Earle Colts Neck by relocating the installation management functions/responsibilities to Ft. Monmouth and establish Joint Base Monmouth-Earle Colts. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for this new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale
- ✓ Good potential for personnel and footprint reductions (minimum of 75 positions and associated footprint)
- ✓ Share military housing.
- ✓ Military value analysis greater for Monmouth based on size and PW efficiencies.

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Ft Monmouth - .136
  - ✓ WPNSTA Earle - .074
- ✓ Enhances jointness
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓ One time costs::	$1.6M
✓ Net Implementation savings:	$29.4M
✓ Annual Recurring savings:	$6.8M
✓ Payback period:	Immediate
✓ NPV (savings):	$90.7M

Impacts

- ✓ Criterion 6: -126 jobs (75 direct/51 indirect) Less than 0.1%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0119: Establish Joint Base Dobbins-Atlanta

Candidate Recommendation: Realign Naval Air Station Atlanta by relocating the installation management functions/responsibilities to Dobbins ARB, establishing Joint Base Dobbins-Atlanta. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM) for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ Good potential for personnel and footprint reductions (minimum of 45 positions and associated footprint).
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services.

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Dobbins ARB - .188
  - ✓ NAS Atlanta - .145
- ✓ Enhances jointness

Payback

✓ One time costs:	$1.2M
✓ Net Implementation savings:	$16.2M
✓ Annual Recurring savings:	$3.8M
✓ Payback period:	Immediate
✓ NPV (savings):	$50.3M

Impacts

✓Criterion 6: -74 jobs (45 direct/29 indirect); Less than 0.1%

✓Criterion 7: No issues regarding community infrastructure

✓Criterion 8: No known environmental impediments with this recommendation

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

HSA-0010: Establish Joint Base Lewis-McChord

Candidate Recommendation: Realign McChord AFB by relocating the installation management functions/responsibilities to Ft. Lewis, establishing Joint Base Lewis-McChord. The U.S. Army will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization for the new joint base.

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale.
- ✓ High potential for personnel and footprint reductions (minimum of 432 positions and associated footprint)
- ✓ Supports complementary missions: power projection platform/mobility
- ✓ Maximizes joint utilization of infrastructure

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Ft Lewis - .355
  - ✓ McChord AFB - .208
- ✓ Enhances jointness
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓ One Time Cost:	$6.2M
✓ Net Implementation savings:	$218.2M
✓ Annual Recurring savings:	$46.6M
✓ Payback period:	Immediate
✓ NPV (savings):	$634.8M

Impacts

- ✓ Criterion 6: -776 jobs (422 direct/354 indirect); -.23%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0032: Consolidate Charleston AFB and NAVWPNSTA Charleston

Candidate Recommendation: Realign Naval Weapons Station Charleston by relocating the installation management functions/responsibilities to Charleston AFB, SC. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale
- ✓ Good potential for personnel and footprint reductions (minimum of 264 positions and associated footprint)
- ✓ Military value analysis marginally higher for Charleston AFB based on larger operational mission

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Charleston AFB - .186
  - ✓ NAVWPNSTA Charleston - .184
- ✓ Enhances jointness
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓ One time costs::	$5.1M
✓ Net Implementation savings:	$69.9M
✓ Annual Recurring savings:	$21.9M
✓ Payback period:	Immediate
✓ NPV (savings):	$267.4M

Impacts

- ✓ Criterion 6: -656 jobs (264 direct/392 indirect); -0.2%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0017: Consolidate Lackland AFB, Ft Sam Houston and Randolph AFB

Candidate Recommendation: Realign Ft. Sam Houston and Randolph AFB by relocating the installation management functions/responsibilities to Lackland AFB. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Justification

- ✓ Eliminates redundancy of installation management functions and creates economies of scale.
- ✓ Good potential for personnel and footprint reductions (minimum of 199 positions and associated footprint).
- ✓ Military value analysis greater for Air Force based on predominance and efficiency.
- ✓ Supports complementary missions: training

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Lackland AFB - .296
  - ✓ Ft Sam Houston - .233
  - ✓ Randolph AFB - .205
- ✓ Enhances jointness
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓One time costs:	$5.1M
✓ Net Implementation savings:	$63.3M
✓ Annual Recurring savings:	$15.081M
✓ Payback period:	Immediate
✓ NPV (savings):	$198.4M

Impacts

- ✓ Criterion 6: -382 jobs (189 direct/183 indirect) Less than 0.1%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0034: Consolidate South Hampton Roads Installations

Candidate Recommendation: Realign Ft. Story by relocating the installation management functions/responsibilities to Commander Naval Mid-Atlantic Region. The U.S. Navy will assume responsibility for all Base Operating Supprt (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Justification

- ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale
- ✓ Good potential for personnel and footprint reductions (minimum of 21positions and associated footprint)
- ✓ Ft Story's small size and distance from Ft Eustis makes transfer to Navy ideal candidate for consolidation

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Eustis - .247
  - ✓ NAVSTA Norfolk – .412
- ✓ Enhances jointness
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓ One time costs:	$300K
✓ Net Implementation savings:	$8.8M
✓ Annual Recurring savings:	$2.0M
✓ Payback period:	Immediate
✓ NPV (savings):	$26.6M

Impacts

- ✓ Criterion 6: -44 jobs (21 direct/23 indirect) Less than 0.1%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0033: Consolidate North Hampton Roads Installations

Candidate Recommendation: Realign Ft. Eustis and Ft. Monroe by relocating the installation management functions/responsibilities to Langley AFB. The U.S. Air Force will assume responsibility for all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

Justification

- ✓ Eliminates redundancy of installation management functions and creates economies of scale
- ✓ Good potential for personnel and footprint reductions (minimum of 217 positions and associated footprint)
- ✓ Military value analysis greater for Langley based on large population associated with operational mission and headquarters

Military Value

- ✓ Comparison of BASOPS missions using Military Value model:
  - ✓ Langley AFB - .249
  - ✓ Ft Eustis - .247
  - ✓ Ft Monroe - .110
- ✓ Enhances jointness
- ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services

Payback

✓ One time costs::	$6.3M
✓ Net Implementation savings:	$67.5M
✓ Annual Recurring savings:	$16.3M
✓ Payback period:	Immediate
✓ NPV (savings):	$213.8M

Impacts

- ✓ Criterion 6: -501 jobs (217 direct/ indirect) Less than 0.1%
- ✓ Criterion 7: No issues regarding community infrastructure
- ✓ Criterion 8: No known environmental impediments with this recommendation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Major Admin & Headquarters

- Rationalize presence in DC
- Minimize lease space
- Enhance AT/FP
- 6 presented today
  - DCMA from NCR to Fort Lee
  - ATEC from leased space to Aberdeen
  - AMC from Belvoir to Redstone
  - TRADOC from Fort Monroe to Eustis
  - FORSCOM from Fort McPherson to Pope
  - USARPAC from Fort Shafter to Pearl
- Candidate recommendations for FORSCOM, TRADOC and USARPAC would enable the closure of their current locations

HSA-0067: Relocate DCMA Headquarters Outside DC

Candidate Recommendation: Close Metro Park III and IV, a leased installation in Alexandria, VA, and relocate the Defense Contract Management Agency Headquarters to Ft. Lee, VA.

Justification

- ✓ Eliminates 83,408 USF leased space.
- ✓ Relocates HQs outside DC Area.
- ✓ Moves DCMA to an AT/FP compliant location.

Military Value

- ✓ DCMA HQ, Alexandria: 278th of 314
- ✓ Ft. Lee: 92nd of 314

Payback

- ✓ One Time Cost: $44.8M
- ✓ Net Implementation Cost: $34.4M
- ✓ Annual Recurring Savings: $3.9M
- ✓ Payback Period: 13 Years
- ✓ NPV (savings): $5.6M

Impacts

- ✓ Criterion 6: -1,033 jobs (595 direct, 438 indirect); <0.1%.
- ✓ Criterion 7: Proximity to Richmond mitigates child care issues
- ✓ Criterion 8. No issues.
- ✓ Other risks: Business interruption during move; business travel more difficult.

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

HSA-0065: Consolidate Army Test and Evaluation Command (ATEC) Headquarters

Candidate Recommendation: Realign Park Center Four, a leased installation in Alexandria, VA, by relocating consolidating Army Test and Evaluation Command with its sub-components at Aberdeen Proving Ground, MD.

Justification

- ✓ Eliminates 83,000 USF leased space in NCR.
- ✓ Consolidates HQ with sub-components at single location; eliminates redundancy and enhances efficiency.
- ✓ Moves HQ to an AT/FP compliant location.

Military Value

- ✓ ATEC: 307th of 314
- ✓ Aberdeen Proving Ground: 94th of 314

Payback

✓ One Time Cost:	$11.1M
✓ Net Implementation Savings:	$15.8M
✓ Annual Recurring Savings:	$ 7.3M
✓ Payback Period:	1Year
✓ NPV (savings):	$81.7M

Impacts

- ✓ Criterion 6: -796 jobs (470 direct, 326 indirect); < 0.1%.
- ✓ Criterion 7: Minor issue with distance to nearest city & airport.
- ✓ Criterion 8: Air quality issues but no impediments.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

HSA-0092: Relocate Army Materiel Command

Candidate Recommendation: Realign Ft. Belvoir, VA, by relocating Army Materiel Command (AMC) and the Security Assistance Command (USA SAC, an AMC sub-component) to Redstone Arsenal, AL.

Justification

- ✓ Provides for permanent facilities for Army MACOM and sub-component.
- ✓ Relocates MACOM out of DC Area.
- ✓ Creates synergy by co-locating AMC with a major subordinate command, the USA Aviation and Missile Command.

Military Value

- ✓ AMC: 276th of 314
- ✓ USA SAC: 194th of 314
- ✓ Redstone Arsenal: 48th of 314

Payback

- ✓ One Time Cost: $104.9M
- ✓ Net Implementation Cost: $102.8M
- ✓ Annual Recurring Savings: $1.6M
- ✓ Payback Period: 100+ Years
- ✓ NPV (cost): $76.8M

Impacts

- ✓ Criterion 6: -2,867 jobs (1656 direct, 1211 indirect); 0.1%.
- ✓ Criterion 7: Housing and Graduate Education issues.
- ✓ Criterion 8: Historic, water, & T&E issues; No impediments

HSA-0057: Relocate TRADOC

Candidate Recommendation: Realign Fort Monroe, VA, by relocating all of the Army Training and Doctrine Command (TRADOC), except the Army Accessions Command and the Army Cadet Command, to Fort Eustis, VA.

Justification

- ✓ Merges common support functions.
- ✓ Enables USA-0125 (closes Ft. Monroe)
- ✓ 427 Admin Buildable acres at Ft. Eustis, VA. 173 Undetermined-Use acres at Ft. Story, VA.
- ✓ MILCON required.

Military Value

- ✓ Ft. Eustis is 43 of 147
- ✓ Ft. Monroe is 100 of 147

Payback

✓ One Time Cost:	$78.323M
✓ Net Implementation Cost:	$55.8M
✓ Annual Recurring Savings:	$14.0M
✓ Payback Period:	6 yrs
✓ NPV (Savings:	$78.8M

Impacts

- ✓ Criterion 6. - 425 jobs (166 direct/259 indirect); < 0.1%
- ✓ Criterion 7. No issues
- ✓ Criterion 8. Air Quality at Fort Eustis

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
❑ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

HSA-0124 : Relocate FORSCOM

Candidate Recommendation: Realign Ft. McPherson, GA, by relocating the Forces Command Headquarters (FORSCOM HQ) to Pope Air Force Base, NC.

Justification

- ✓ Enables USA-0112 (closes McPherson)
- ✓ Locates near XVIII ABN Corps, 82nd ABN Division, & USA SOC.
- ✓ Fulfills Transformational Options to consolidate HQs at a single location and eliminate stand-alone HQs.

Military Value

- ✓ Pope AFB is 29th of 147
- ✓ Ft. McPherson is 102nd of 147

Payback

✓ One Time Cost:	$ 92.5M
✓ Net Implementation Cost:	$ 64.7M
✓ Annual Recurring Savings:	$ 15.3M
✓ Payback Period:	7 yrs
✓ NPV (Savings):	$ 83.7.3M

Impacts

- ✓ Criterion 6: -2,731 jobs (1614 direct, 1117 indirect); 0.10 %.
- ✓ Criterion 7: Housing, medical, crime, and education issues. On balance, action should proceed.
- ✓ Criterion 8: Endangered species, wetlands, land use constraints. On balance, action should proceed.

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

HSA-0050: Co-locate USARPAC with PACFLT and PACAF

Candidate Recommendation: Realign Fort Shafter, HI, by relocating USARPAC HQ and the Army Installation Management Agency (IMA) Region Pacific to Naval Station Pearl Harbor, HI.

Justification

- ✓ Co-locates three PACOM service component commands in the Geo-cluster which will reduce footprint, improve interoperability, and realize savings through shared common support functions.
- ✓ Enables USA-0120 (close Ft. Shafter)

Military Value

- ✓ Fort Shafter 117th of 147
- ✓ NAVSTA Pearl Harbor 76th of 147

Payback

✓ One Time Cost:	$101.9M
✓ Net Implementation Cost:	$104.4M
✓ Annual Recurring Cost:	$0.04M
✓ Payback Period:	NEVER
✓ NPV (cost):	$93.1M

Impacts

- ✓ Criterion 6: -50 jobs (25 direct, 25 indirect); <0.01%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: Historic issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Medical Joint Cross Service Group

- Strategy - Proficient and jointly trained medical forces ready to deploy. Size treatment facilities to beneficiary population demand. Consolidate, co-locate, and partner with civilian/VA.
- Functional Areas
  - Inpatient
    - 8 presented today
  - Enlisted Medical Training
  - Officer Medical Training
    - 1 presented today
  - Primary Care
  - Specialty Care
  - Aerospace Operational Med
  - Combat Casualty Care
  - Hyperbaric and Diving Medicine
  - IM/IT Acquisition
  - Medical Biological Defense
  - Medical Chemical Defense

MJCSG Strategy

- Optimization Model, average daily patient load, and multi-service market to identify potential closures

Pending

- Fort Benning
- Fort Jackson
- Fort Riley
- Fort Wainwright
- NH Pensacola
- Brooke Army Med Ctr
- Wilford Hall Med Ctr
- Andrews AFB
- Fort Belvoir
- NMC Bethesda
- Walter Reed
- McChord AFB
- Pope AFB

Rejected

- Elmendorf AFB
- Fort Polk
- Fort Leonard Wood
- Luke AFB
- Offutt AFB
- NH LeMoore
- NH Beaufort
- West Point

Accepted

- Fort Knox
- Keesler AFB
- MacDill AFB
- NH Great Lakes
- Scott AFB
- NH Cherry Point
- USAFA
- Fort Eustis

MED-0004a NH Cherry Point

Candidate Recommendation: Disestablish the inpatient mission at Naval Hospital Cherry Point, NC converting the hospital to a clinic with an ambulatory care center.

Justification

- ✓ Reduces excess capacity
- ✓ Redistributes military providers to areas with more eligible population
- ✓ Reduces inefficient inpatient operations
- ✓ Civilian/Military capacity exists in area

Military Value

- ✓ Healthcare Services Inpatient Function:
  - ✓ Cherry Point: 43.26
  - ✓ Increases average from 46.56 to 46.61.

Payback

✓ One Time Cost:	$1.46M
✓ Net Implementation Savings:	$5.42M
✓ Annual Recurring Savings:	$1.63M
✓ Payback Period:	1 year
✓ NPV (savings):	$20.07M

Impacts

- ✓ Criteria 6: ROI –65 jobs (38 direct; 27 indirect); <0.1%
- ✓ Criteria 7: 2 accredited civilian/VA hospitals within 40 miles with a total of 505 beds and an average daily census of 382.
- ✓ Criteria 8: No issues.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

MED-0004b Fort Eustis

Candidate Recommendation: Disestablish the inpatient mission at Fort Eustis Medical Facility, converting the hospital to a clinic with an ambulatory care center.

Justification

- ✓ Reduces excess capacity
- ✓ Redistributes military providers to areas with more eligible population
- ✓ Reduces inefficient inpatient operations
- ✓ Civilian/Military capacity exists in area

Military Value

- ✓ Healthcare Services Inpatient Function:
  - ✓ Fort Eustis: 43.86
  - ✓ Average increase from 46.56 to 46.60.

Payback

✓ One Time Cost:	$1.15M
✓ Net Implementation Savings:	$2.14M
✓ Annual Recurring Savings:	$883K
✓ Payback Period:	2 year
✓ NPV (savings):	$10.11M

Impacts

- ✓ Criteria 6: ROI –77 jobs 10 direct; 67 indirect); <0.1%
- ✓ Criteria 7: 16 accredited civilian/VA hospitals within 40 miles with a total of 3,774 beds and an average daily census of 2,835.
- ✓ Criteria 8: No Issues.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

MED-0004c USAFA

Candidate Recommendation: Realign the 10th Medical Group, USAF Academy, CO, by relocating the inpatient mission to Fort Carson Medical Facility, CO, converting the 10th Medical Group into a clinic with ambulatory care services.

Justification

- ✓ Reduces excess capacity
- ✓ Redistributes military providers to areas with more eligible population
- ✓ Reduces inefficient inpatient operations
- ✓ Civilian/Military capacity exists in area

Military Value

- ✓ Healthcare Services Inpatient Function
  - ✓ USAFA: 48.26
  - ✓ Fort Carson 60.20

Payback

- ✓ One Time Cost: $348K
- ✓ Net Implementation Savings: $75K
- ✓ Annual Recurring Savings: $124K
- ✓ Payback Period: 4 year
- ✓ NPV (savings): $1.21M

Impacts

- ✓ Criteria 6: ROI –7 jobs (4 direct; 3 indirect); <0.1%
- ✓ Criteria 7: 5 accredited civilian/VA hospitals within 40 miles with a total of 1,373 beds and an average daily census of 833.
- ✓ Criteria 8: No issues.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

MED-0049 MacDill AFB

Candidate Recommendation: Disestablish the inpatient mission at 6th Medical Group MacDill AFB, FL, converting the hospital to a clinic with an ambulatory care center.

Justification

- ✓ Reduces excess capacity
- ✓ Redistributes military providers to areas with more eligible population
- ✓ Reduces inefficient inpatient operations
- ✓ Civilian/Military capacity exists in area

Military Value

- ✓ Healthcare Services Inpatient Function:
  - ✓ McDill AFB: 35.24
  - ✓ Average increases from 46.56 to 46.76.

Payback

- ✓ One Time Cost: $630K
- ✓ Net Implementation Savings: $4.29M
- ✓ Annual Recurring Savings: $1.10M
- ✓ Payback Period: 1 year
- ✓ NPV (savings): $14.19M

Impacts

- ✓ Criteria 6: ROI – 41 jobs; 0.01%
- ✓ Criteria 7: 34 accredited civilian/VA hospitals within 40 miles with a total of 10,585 beds and an average daily census of 6,843.
- ✓ Criteria 8: No Issues.

MED-0050 Keesler AFB

Candidate Recommendation: Disestablish the inpatient mission at 81st Medical Group, Keesler AFB, MS, converting the hospital to a clinic with an ambulatory care center.

Justification

- ✓ Reduces excess capacity
- ✓ Redistributes military providers to areas with more eligible population
- ✓ Reduces inefficient inpatient operations
- ✓ Civilian/Military capacity exists in area

Military Value

- ✓ Healthcare Services Inpatient Function
  - ✓ Keesler: 38.83
  - ✓ Increases Average from 46.56 to 46.80

Payback

- ✓ One Time Cost: $7.83M
- ✓ Net Implementation Savings: $100.53M
- ✓ Annual Recurring Savings: $23.08M
- ✓ Payback Period: Immediate
- ✓ NPV (savings): $307.02M

Impacts

- ✓ Criteria 6: ROI –713 jobs(402 direct; 311 indirect; 0.5%
- ✓ Criteria 7: 8 accredited civilian/VA hospitals within 40 miles with a total of 1,957 beds and an average daily census of 1,148.
- ✓ Criteria 8: No Issues.
- ✓ Other Risks: Closure of Residency program

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

MED-0052 Scott AFB

Candidate Recommendation: Disestablish the inpatient mission at 375th Medical Group, Scott AFB, IL, converting the hospital to a clinic with an ambulatory care center.

Justification

- ✓ Reduces excess capacity
- ✓ Redistributes military providers to areas with more eligible population
- ✓ Reduces inefficient inpatient operations
- ✓ Civilian/Military capacity exists in area

Military Value

- ✓ Healthcare Services Inpatient Function:
  - ✓ Scott AFB: 28.83
  - ✓ Average Increases from 46.56 to 46.88.

Payback

- ✓ One Time Cost: $2.77M
- ✓ Net Implementation Costs: $434K
- ✓ Annual Recurring Savings: $981K
- ✓ Payback Period: 4 years
- ✓ NPV (savings): $8.56M

Impacts

- ✓ Criteria 6: ROI –161 jobs (77 direct; 84 indirect); <0.1%
- ✓ Criteria 7: 38 accredited civilian/VA hospitals within 40 miles with a total of 9,465 beds and an average daily census of 6,124.
- ✓ Criteria 8: No Issues.

MED-0053 Naval Station Great Lakes

Candidate Recommendation: Disestablish the inpatient mission at Naval Station Great Lakes Medical Facility, converting the hospital to a clinic with an ambulatory care center.

Justification

- ✓ Reduces excess capacity
- ✓ Redistributes military providers to areas with more eligible population
- ✓ Reduces inefficient inpatient operations
- ✓ Civilian/Military capacity exists in area

Military Value

- ✓ Healthcare Services Inpatient Function:
  - ✓ Great Lakes: 42.76
  - ✓ Average increases from 46.56 to 46.62.

Payback

- ✓ One Time Cost: $3.09M
- ✓ Net Implementation Savings: $38.96M
- ✓ Annual Recurring Savings: $6.11M
- ✓ Payback Period: Immediate
- ✓ NPV (savings): $92.64M

Impacts

- ✓ Criteria 6: ROI –182 jobs (70 direct; 112 indirect); <0.1%
- ✓ Criteria 7: 69 Joint accredited civilian/VA hospitals within 40 miles with a total of 18,858 beds and an average daily census of 12,590.
- ✓ Criteria 8: No Issues

MED-0054 Fort Knox

Candidate Recommendation: Disestablish the inpatient mission at Fort Knox's Medical Facility, converting the hospital to a clinic with an ambulatory care center.

Justification

- ✓ Reduces excess capacity
- ✓ Redistributes military providers to areas with more eligible population
- ✓ Reduces inefficient inpatient operations
- ✓ Civilian/Military capacity exists in area

Military Value

- ✓ Healthcare Services Inpatient Function
  - ✓ Fort Knox: 39.94
  - ✓ Average increases from 46.56 to 46.68

Payback

- ✓ One Time Cost: $3.06M
- ✓ Net Implementation Savings: $7.56M
- ✓ Annual Recurring Costs: $61K
- ✓ Payback Period: Immediate
- ✓ NPV (savings): $6.65M

Impacts

- ✓ Criteria 6: ROI –286 jobs (176 direct; 110 indirect); 0.5%
- ✓ Criteria 7: 16 Joint accredited civilian/VA hospitals within 40 miles with a total of 3,809 beds and an average daily census of 2,789.
- ✓ Criteria 8: No Issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Officer Medical Training

- Proposing to close the Uniform Services University of Health Sciences (USUHS) at the National Naval Medical Center (NNMC) Bethesda
- Title 10 prohibits closing USUHS

MED-0030 USUHS

Candidate Recommendation: Close the Uniform Services University of Health Sciences (USUHS) at the National Naval Medical Center (NNMC) Bethesda, MD.

Justification

- ✓ Reduces excess capacity
- ✓ USUHS 3 times more costly than scholarships.
- ✓ The civilian sector offers alternatives for educating military physicians.
- ✓ Redistributes military providers (faculty) to patient care and operational mission.

Military Value

- ✓ Average military value of education and training activities of the MHS increases from 32.43 to 32.63 without USUHS.

Payback

- ✓ One Time Cost: $38.72M
- ✓ Net Implementation Savings: $34.38M
- ✓ Annual Recurring Savings: $58.09M
- ✓ Payback Period: 1 year
- ✓ NPV (savings): $574.68M

Impacts

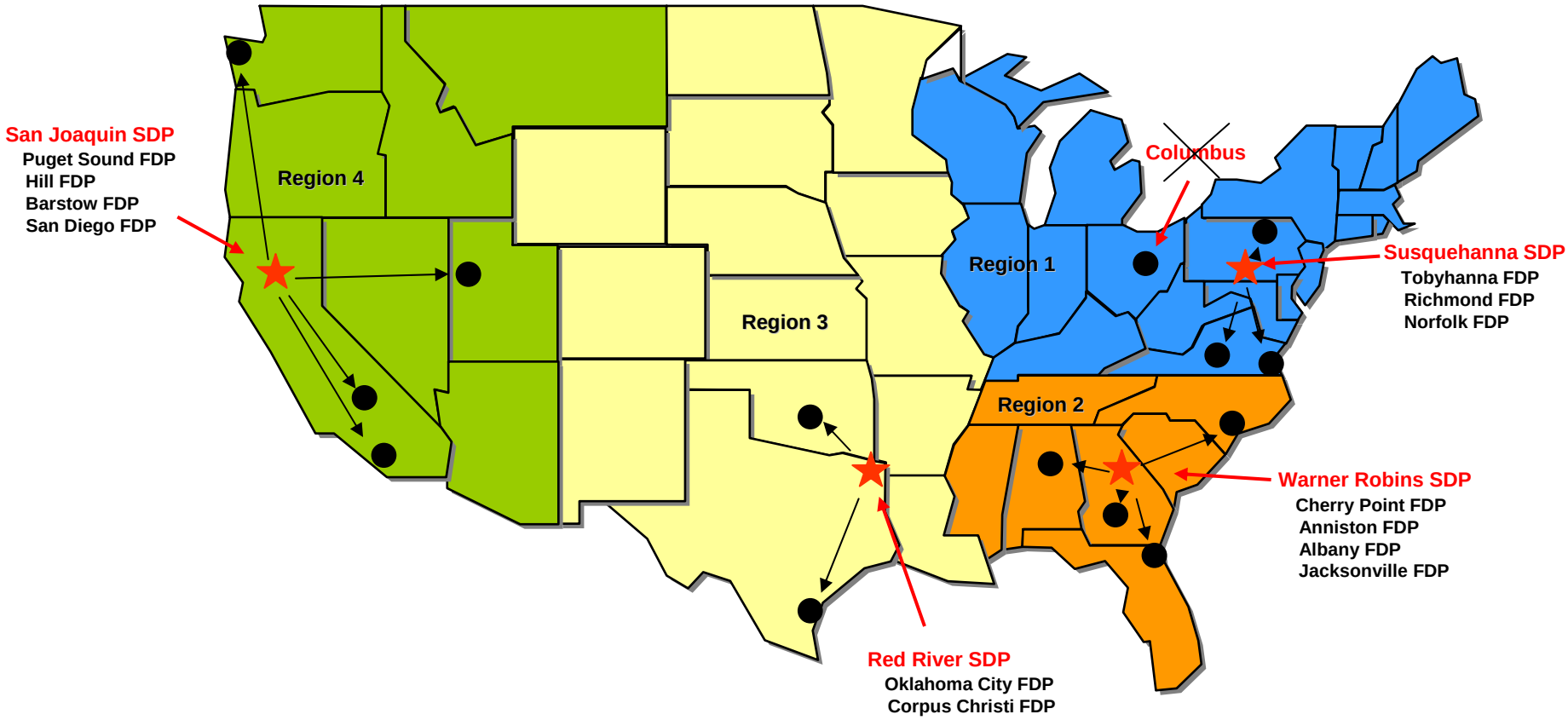
- ✓ Criteria 6: -3,561 jobs (1998 direct, 1563 indirect; 0.49%)
- ✓ Criteria 7: No issues
- ✓ Criteria 8: No impediments
- ✓ Other Risks:
  - ✓Title 10 prohibits closure of USUHS
  - ✓Expansion of scholarship program by ~161 students.

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Supply & Storage Joint Cross Service Group

- Strategy - Transition from linear to networked processes. Force-focused with regionalized distribution.
- Functional Areas
  - Supply
  - Storage
  - Distribution

Candidate #S&S-0004



Candidate #S&S-0004

Candidate Recommendation (Summary): Reconfigure wholesale storage and distribution around 4 regional Strategic Distribution Platforms (SDPs): Susquehanna,, Warner Robins, Red River and San Joaquin. Disestablish DD Columbus. Realign the following DDs as Forward Distribution Points (FDPs): Tobyhanna, Norfolk, Richmond, Cherry Point, Albany, Jacksonville, Anniston, Corpus Christi, Oklahoma City, Hill, Puget Sound, San Diego and Barstow.

Justification

- ✓ Provides for regional support to customers worldwide
- ✓ Enhances strategic flexibility via multiple platforms to respond to routine requirements and worldwide contingencies
- ✓ Improves surge options and capabilities
- ✓ Returns significant storage infrastructure to host organizations
- ✓ Provides for significant personnel reductions

Military Value

- ✓ **Relative Military Value Against Peers:**
  Region 1. SDP-Susquehanna: Ranked 1 out of 5
  Region 2. SDP Warner Robins: Ranked 4 out of 5
  Region 3. SDP Red River: Ranked 2 out of 3
  Region 4. SDP San Joaquin: Ranked 2 out of 5
- ✓ **Military Judgment:** Applied in selecting SDPs for regions 2, 3 and 4 to minimize MILCON (capacity) and optimize support to customer organizations (geographical location).

Payback

✓ One-time Cost:	$223.4M
✓ Net Implementation Savings:	$202.9M
✓ Annual Savings:	$137.4M
✓ Payback Period:	2 Years
✓ NPV (Savings):	$1.5B

Impacts

- ✓ **Criterion 6:** From -12 to -991 jobs; <0.1% to 0.22%
- ✓ **Criterion 7:** No impediments
- ✓ **Criterion 8:** Archeological issues; no impediments

✓ **Strategy** ✓ **Capacity Analysis / Data Verification** ✓ **JCSG/MilDep Recommended** ✓ **De-conflicted w/JCSGs**

✓ **COBRA** ✓ **Military Value Analysis / Data Verification** ✓ **Criteria 6-8 Analysis** ✓ **De-conflicted w/MilDeps**

Army Candidate Recommendations

Army BRAC Strategy

Army Vision: A campaign quality Joint and Expeditionary Army positioned to provide relevant and ready combat power to Combatant Commanders from a portfolio of installations that projects power, trains, sustains and enhances the readiness and well-being of the Joint Team."

BRAC Principles

Transformational Options

Army Campaign Plan

Strategy Driven

Military Value Analysis

Army Proposals/Scenarios

- Return From Overseas
- Brigade Combat Teams
- Reserve Transformation

Joint Cross Service Group Proposals/Scenarios

- Business Function Efficiencies

Army BRAC Focus

Operational Army

Institutional Army

Materiel & Logistics/RDAT&E

Reserve Component

Other Efficiencies

150 Candidate Recommendations
Today's Presentation:
7 Active,
89 Reserve Component

Transformation, Jointness and Efficiencies

Candidate #USA-0221

Candidate Recommendation: Realign Fort Riley, KS by relocating combat arms brigade elements to Fort Bliss, TX, and relocating 1st Infantry Division units and various echelons above division units to Fort Riley, KS. Realign Fort Bliss, TX by relocating the Air Defense Artillery School to Fort Sill (#USA-0004 Net Fires) and relocating 1st Armored Division and 2d Infantry Division units and various echelon above division units to Fort Bliss, TX.

Justification

- ✓ Single-Service collocation of Brigade Combat Teams at Fort Bliss and takes advantage of one of the largest heavy maneuver areas
- ✓ Single-Service collocation of Brigade Combat Teams at Fort Riley to support the Army's transformation to a modular force
- ✓ Lowest One-Time Cost among alternatives

Military Value

- ✓ MVI: Fort Bliss (1), Fort Riley (14)
- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Bliss and Fort Riley.
- ✓ Essential to support the Twenty Year Force Structure Plan

Payback

1. One-time cost:	$4188.1M
2. Net of Implementation Costs:	$855.5M
3. Annual Recurring Savings:	$919.7M
4. Payback period:	3 years
5. NPV savings:	$7607.2M

Impacts

- ✓ Criterion 6 – Max potential increase of 39,933 jobs in the El Paso, TX metropolitan area which is 12.15% of ROI. Max potential increase of 15,991 jobs in the Manhattan, KS metropolitan area which is 22.08% of ROI.
- ✓ Criterion 7 – Low risk. Of the ten attributes evaluated two declined (Cost of living and Employment)
- ✓ Criterion 8 – Significant Impact – large population increase; air analysis required, & potential restrictions due to archeological resource issues & water availability

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ JCSG Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services

Candidate #USA-0040

Candidate Recommendation: Realigns Fort Bragg, NC by relocating 7th Special Forces Group (SFG) to Eglin AFB, FL.

Justification

- ✓ Multi-Service Collocation
- ✓ Collocates the 7th SFG with AF SOF units creating joint training synergy with AF SOF
- ✓ Places 7th SFG with training lands that match their wartime AOR
- ✓ Reduces training/range stress on Ft Bragg

Military Value

- ✓ MVI: Bragg (5), Eglin (31)
- ✓ Creates space at higher value installation to support addition of new BCT
- ✓ Enhances Joint and SOF training

Payback

1. One Time Cost: $112.4M
2. Net of Implementation Costs: $156.5M
3. Recurring Costs: $10.9M
4. Payback Period: Never
5. NPV Costs: $250M

Impacts

- ✓ Criterion 6 – Max potential reduction of 2281 jobs (1367 direct & 914 indirect) or 1.17 % of economic area employment.
- ✓ Criterion 7 – Low risk
- ✓ Criterion 8 – Minimal Impact – potential air permit modifications, cult/arch resource issues, & training restrictions due to threatened species (Eglin)

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MilDep Recommended	❑ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/Services

Candidate # USA-0113

Candidate Recommendation: Close Ft. Monroe; relocate the US Army Training & Doctrine Command (TRADOC) Headquarters to Ft. Eustis; relocate the US Army Accessions Command and Army Cadet Command to Ft. Knox where it will co-locate with the Army Recruiting Command; relocate the Installation Management Agency's Northeast Region HQs to Ft. Lee where it will consolidate with the IMA Southeast Region HQs relocating from Ft. McPherson; relocate the NETCOM Northeast Region HQs to Ft. Lee where it will consolidate with the NETCOM Southeast Region HQs relocating from Ft. McPherson; and relocate the Army Contracting Agency Northern Region Office to Ft. Lee (IMA/NETCOM/ACA consolidations being done under HSA-0077).

Justification

- ✓ HSA proposals vacate 51% of total square footage
- ✓ No proposals to utilize created excess makes Ft. Monroe too expensive to maintain
- ✓ Enabling HSA proposals: HSA-0057 & HAS-0077

Military Value

- ✓ Increases Military Value by moving from a low ranking installation to higher ranked installations
- ✓ Ft. Monroe(67), Ft. Eustis (33), Ft. Knox (12), Ft. Lee (34)

Payback

✓ One-Time Cost:	$126.3M
✓ Net Implementation Savings:	$63.6M
✓ Annual Recurring Savings:	$49.1M
✓ Payback Period:	2 Years
✓ NPV (Savings):	$511.0M

Impacts

- ✓ Criterion 6 – Max potential reduction of 3,179 jobs (1,368 Direct & 1,811 Indirect) or -0.32% of the total ROI employment
- ✓ Criterion 7 – Of the 10 attributes evaluated only one decreases significantly (Employment when moving to Ft. Knox)
- ✓ Criterion 8 – Moderate Impact - air analysis required (Eustis); potential Cult/Arch resource issues (Eustis, Lee); UXO remediation (Monroe)

✓ Strategy	✓ Capacity Analysis / Data Verification	✓ MILDEP Recommended	❑ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	❑ De-conflicted w/Services

Candidate # USA-0136

Candidate Recommendation: Close Carlisle Barracks by relocating the War College to Fort Leavenworth.

Justification

- ✓ Single-Service activity consolidation
- ✓ Consolidates officer strategic and operational education
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives
- ✓ Closes Carlisle Barracks
- ✓ Army supported

Military Value

- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Leavenworth.
- ✓ MVI: Leavenworth (64), Carlisle Barracks (76)

Payback

1. One-Time Cost:	$94.8M
2. Net Implementation Savings:	$91.9M
3. Annual Recurring Savings:	$48.5M
4. Payback Period:	2 Years
5. NPV (Savings):	$532.2M

Impacts

- ✓ Criterion 6 – Max potential reduction of 2,429 jobs (1394 direct &1035 indirect) or 0.63% of economic area employment.
- ✓ Criterion 7: The overall level of risk for this recommendation is medium. Of the ten attributes evaluated three declined (Cost of living, Employment and Safety).
- ✓ Criterion 8 – Minimal Impact - air analysis required & potential Cult/Arch resource issues (Leavenworth); remediate 1 UXO site (Carlisle)

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification
- ✓ JCSG Recommended
- ✓ Criteria 6-8 Analysis (Criterion 6 pending completion)
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services

Candidate # USA-0136

Candidate Recommendation: Close Carlisle Barracks by relocating the War College to Fort Leavenworth.

Justification

- ✓ Single-Service activity consolidation
- ✓ Consolidates officer strategic and operational education
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives
- ✓ Closes Carlisle Barracks
- ✓ Army supported

Military Value

- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Leavenworth.
- ✓ MVI: Leavenworth (64), Carlisle Barracks (76)

Payback

1. One-Time Cost:	$94.8M
2. Net Implementation Savings:	$91.9M
3. Annual Recurring Savings:	$48.5M
4. Payback Period:	2 Years
5. NPV (Savings):	$532.2M

Impacts

- ✓ Criterion 6 – Max potential reduction of 2,429 jobs (1394 direct &1035 indirect) or 0.63% of economic area employment.
- ✓ Criterion 7: The overall level of risk for this recommendation is medium. Of the ten attributes evaluated three declined (Cost of living, Employment and Safety).
- ✓ Criterion 8 – Minimal Impact - air analysis required & potential Cult/Arch resource issues (Leavenworth); remediate 1 UXO site (Carlisle)

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification
- ✓ JCSG Recommended
- ✓ Criteria 6-8 Analysis (Criterion 6 pending completion)
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services

Candidate #USA-0006

Candidate Recommendation: Realign Fort Monmouth by relocating the US Military Academy Preparatory School to West Point.

Justification

- ✓ Single Service activity Consolidation
- ✓ Consolidates Army Academy training from two locations to one location
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Army supported

Military Value

- ✓ Moving the Prep school to West Point (a higher military value ranking to a lower) is justified by improvements gained in operational and training efficiencies.
- ✓ Cannot be accomplished at Fort Monmouth
- ✓ Creates space at Fort Monmouth for additional activities.
- ✓ MVI: Fort Monmouth (47), West Point (61)

Payback

1. One-Time Cost:	$28.7M
2. Net Implementation Cost:	$14.7M
3. Annual Recurring Savings:	$3.2M
4. Payback Period:	10 Years
5. NPV (savings):	15.3M

Impacts

- ✓ Criterion 6 – Max potential reduction of 431 jobs (268 direct & 163 indirect) or 0.04% of economic area employment.
- ✓ Criterion 7: The overall level of risk for this recommendation is low. Of the ten attributes evaluated one declined (Housing)
- ✓ Criterion 8: Minimal Impact - air analysis req'd

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ JCSG Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services

Candidate #USA-0046

Candidate Recommendation: Realign Fort Benning and Fort Leonard Wood by relocating the Drill Sergeant School at each location to Fort Jackson.

Justification

- ✓ Single Service activity Consolidation
- ✓ Consolidates Drill Sergeants training from three locations to one location
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost & best NPV among alternatives

Military Value

- ✓ Moving from Leonard Wood to Jackson improves Military Value. Moving from Benning to Jackson is justified by improvements gained in operational efficiency and use of excess capacity at Fort Jackson
- ✓ Creates space at Fort Benning and Fort Leonard Wood for additional activities
- ✓ MVI: Benning (9), Jackson (26), Leonard Wood (33)

Payback

1. One-Time Cost:	$2.0M
2. Net Implementation Savings:	$8.8M
3. Annual Recurring Savings:	$2.9M
4. Payback Period:	Immediate
5. NPV (Savings):	$34.9M

Impacts

- ✓ Criterion 6: Max potential reduction: Benning 171 (-0.1%), & Leonard Wood 237 (-0.93%)
- ✓ Criterion 7: The overall level of risk for this recommendation is low. Of the ten attributes evaluated one declined (Transportation)
- ✓ Criterion 8: Minimal Impact - air analysis required

✓ Strategy	✓ Capacity Analysis / Data Verification (On going)	✓ JCSG/MILDEP Recommended	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification (On going)	✓ Criteria 6-8 Analysis	✓ De-conflicted w/Services

Candidate # USA-0132

Candidate Recommendation: Realign Fort Wainwright by relocating the Cold Regions Test Center (CRTC) headquarters from Fort Wainwright to Fort Greely. Co-locates CRTC headquarters with the mission execution.

Justification

- ✓ Consolidates Headquarters and mission activity.
- ✓ Improves Safety for personnel.
- ✓ Army supported

Military Value

- ✓ Improves operational efficiency by eliminating the need for daily commutes.
- ✓ MVI: Fort Wainwright (11), Fort Greely (Not rated)

Payback

✓ One-Time Cost:	$33K
✓ Net Implementation Savings	$37K
✓ Annual Recurring Savings	$10K
✓ Pay Back Period	Immediate
✓ NPV Savings	$133K

Impacts

- ✓ Criterion 6 – No Impact
- ✓ Criterion 7 – No Impact
- ✓ Criterion 8 – Minimal Impact – no issues

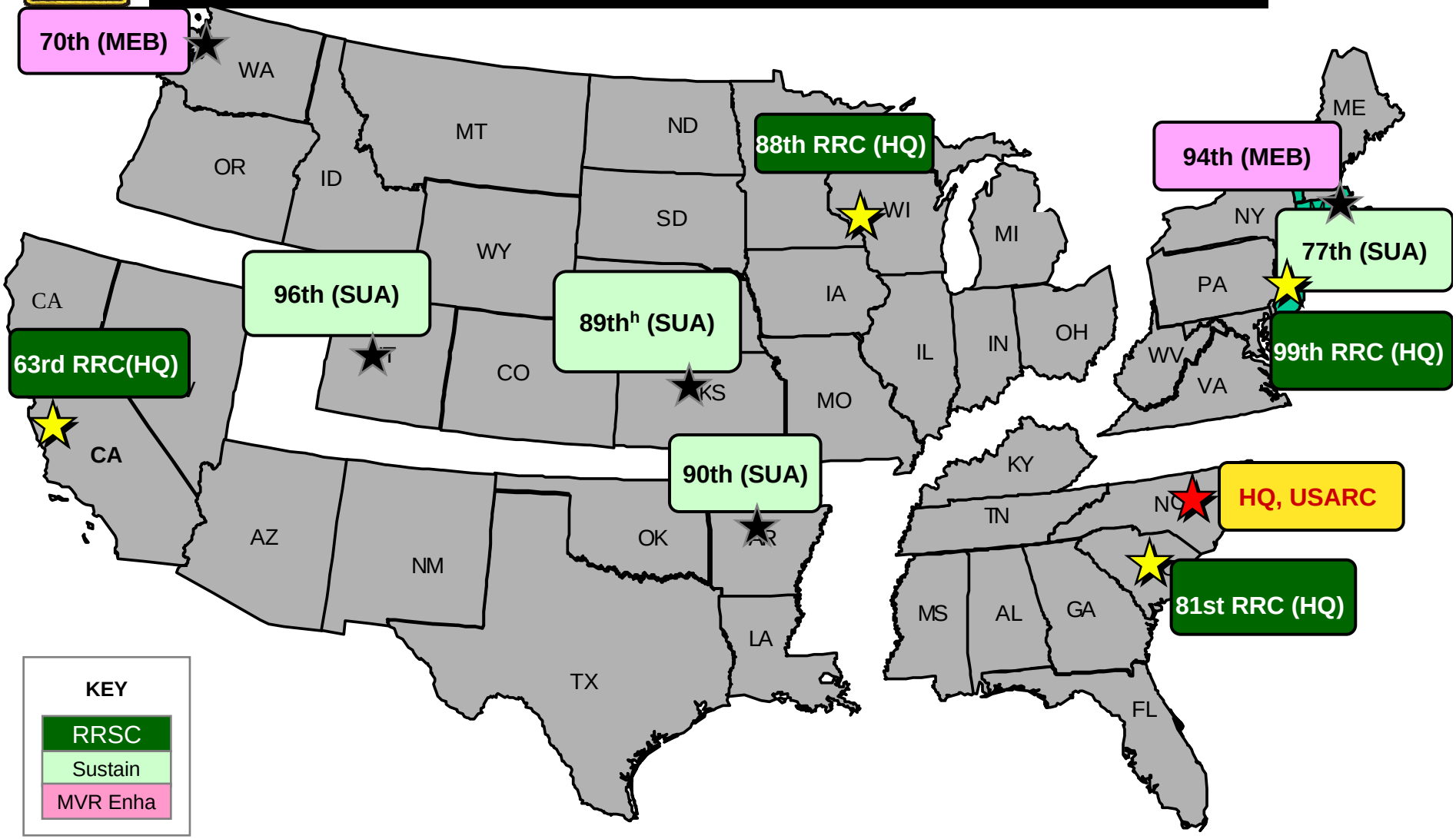
✓ Strategy ✓ Capacity Analysis / Data Verification (On going) ❑ JCSG Recommended ❑ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ❑ De-conflicted w/Services

Army Reserve C2 Restructuring Option

- Reduces 10 Regional Readiness Commands to 4 Regional Readiness Support Commands
  - Moffett Field, California
  - Ft McCoy, Wisconsin
  - Ft Dix, New Jersey
  - Ft Jackson, South Carolina
- Converts remaining 6 Regional Readiness Commands to Deployable Force Structure:
  - Maneuver Enhancement Brigades
  - Sustainment Brigades
- HQ USARC moves to Pope AFB

Army Reserve C2 Proposals



Transforming Through Base Realignment and Closure

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PIMS # 013

Candidate # USA-0167

Candidate Recommendation: Close Camp Kilmer, NJ and relocate the HQ 78th Division and establish a Sustainment Unit of Action at Fort Dix, NJ.
•Realign Fort Totten by relocating the 77th RRC HQ from the Ernie Pyle Army Reserve Center to Ft. Dix, NJ.
•Realign Naval Air Station Willow Grove, PA by relocating Co A/ 228th Aviation from Willow Grove, Pa to Fort Dix.
•Realign Fort Sheridan by relocating the 244th Aviation Brigade to Fort Dix, New Jersey.
•Realign Ft. Dix by relocating Equipment Concentration Site 27 to the New Jersey National Guard Mobilization and Training Equipment Site joint facility at Lakehurst, NJ
•Realign Pitt United States Army Reserve Center located in Corapolis, PA by relocating the 99th to Fort Dix, New Jersey and closing Charles Kelly Support Center and relocating units from the Charles Kelly Support Center to Pitt United States Army Reserve Center.
•Close the NYARNG 47th Regiment Marcy Armory in Brooklyn, the Brooklyn Bedford Armory/OMS 12 and relocate the activities to a new AFRC on Fort Hamilton.
•Close Carpenter USARC in Poughkeepsie, NY, close McDonald USARC, in Jamaica, NY, close Ft Tilden USARC, Far Rockaway NY, close Muller USARC, Bronx, NY, and relocate the units from these closures to Fort Totten.
•These actions will establish the Northeast Regional Readiness Command Headquarters and consolidation of command on Ft. Dix.

Justification

- ✓ Multi component Reserve collocation
- ✓ Converts non-deployable units into deployable force structure
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value - New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Transforms USAR Command and Control
- ✓ Increases training time / new training capability
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$179.2M
✓ Net of Implementation Costs:	$57.4M
✓ Recurring Savings:	$34.8M
✓ Payback Period:	5 Years
✓ NPV Savings:	$263.8M

Impacts

- ✓ Minimal impact - maximum potential reduction of 847 jobs (530 direct and 317 indirect) or a maximum local impact of -0.07 percent
- ✓ Medium environmental risk / remediation issues present

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

C2 Candidate Recommendations Summary

PIMS # 013

USA-131 USAR C2 Proposal SOUTHEAST
USA-166 USAR C2 Proposal NORTHWEST
USA-168 USAR Proposal SOUTHWEST
USA-167 USAR Proposal NORTHEAST

Justification

- ✓ Multi component Reserve collocation
- ✓ Converts non-deployable units into deployable force structure
- ✓ Supports Readiness Processing and Home Station Mob.
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting and retention

Military Value

- ✓ High Military Value - New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Transforms USAR Command and Control
- ✓ Increases training time / new training capability
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$343.9M
✓ Net of Implementation Costs:	$176.8M
✓ Recurring Savings:	$49.2M
✓ Payback Period:	5 Years - Never
✓ NPV Savings:	$359.6M

Impacts

- ✓ Minimal impact - maximum potential reduction of 847 jobs (530 direct and 317 indirect) or a maximum local impact of -0.07 percent
- ✓ Medium environmental risk / remediation issues present

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

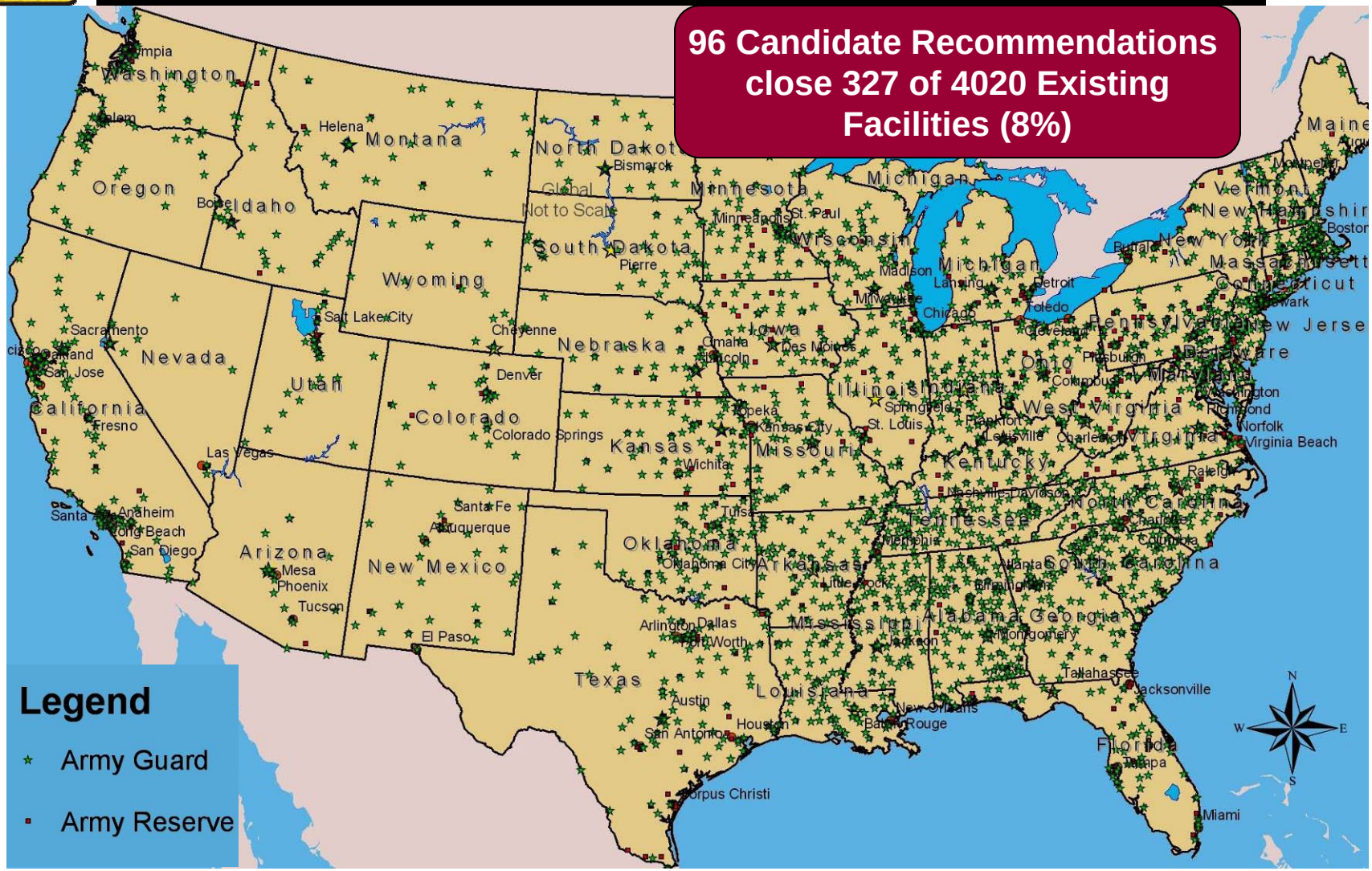
RC Military Value

Military Value is enhanced by replacing and consolidating outdated and encroached infrastructure

- Encroached properties
  - Inhibit effective training.
  - Increase vulnerability – poor AT/FP posture
- Aged facilities
  - Lack adequate IT infrastructure for effective C3
  - Are too small for larger current units/missions
  - Insufficient equipment supply areas
  - Maintenance bays crowded with supplies and repair parts
  - Inadequate classrooms and administrative areas

1950s and 60s infrastructure does not support a 21st Century fighting force

Army Guard and Reserve Property



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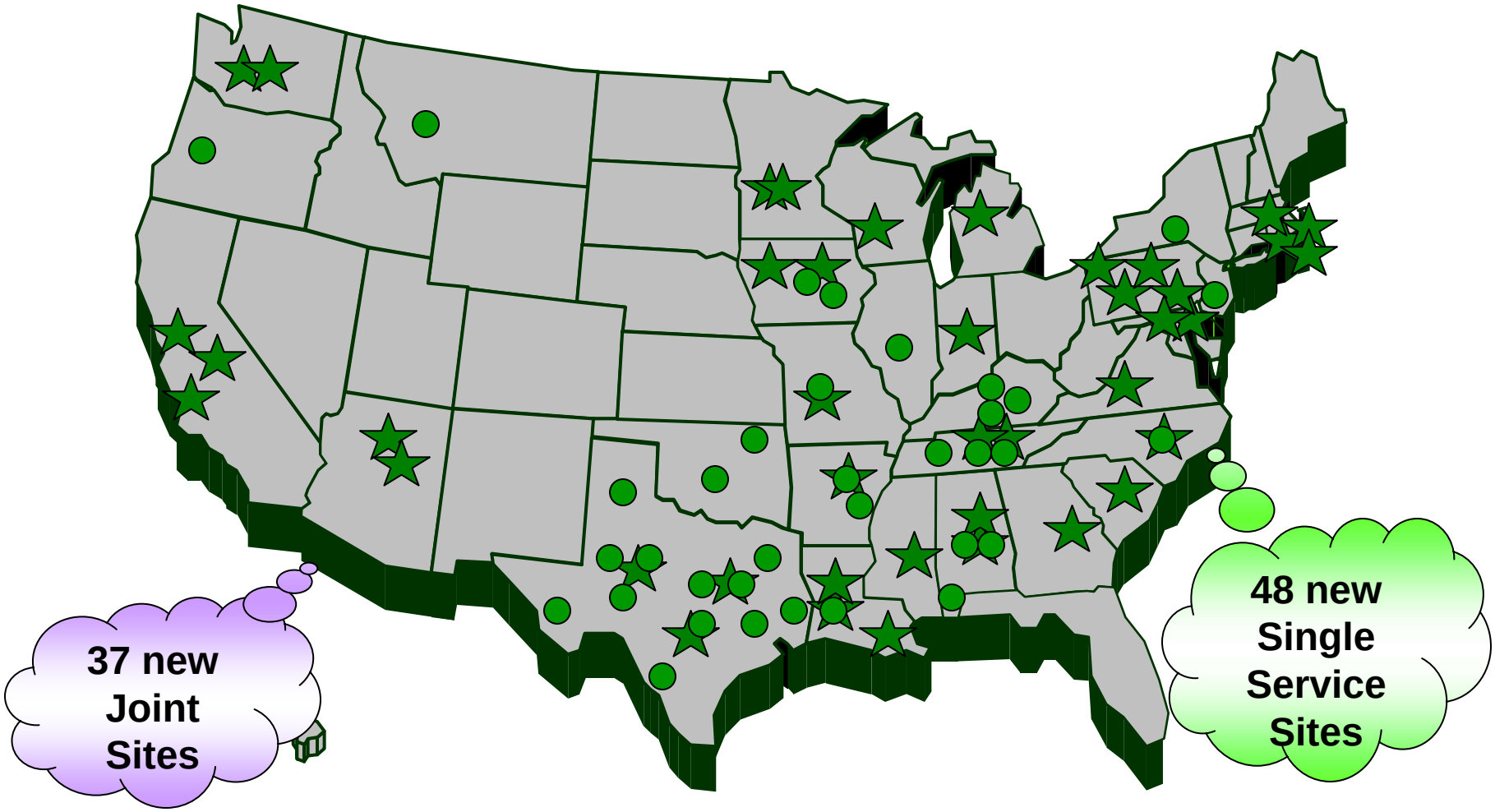
Reserve Component Candidate Recommendations



PIMS # 15

Candidate # USA-0134

Candidate Recommendation: Close Alabama Army National Guard Armories in Bridgeport, Double Springs and Scottsboro; close Marine Corps Reserve Center,Huntsville, AL realign the Balch Army National Guard Armory in Huntsville by relocating the Headquarters and Headquarters Detachment of the 441st Ordnance Battalion, the 1241st Ordnance Team, 1117th Ordnance Team and Battery B, 1st/203rd Patriot Battalion. Re-locate ACC Reserve Component units into a new Armed Forces Reserve Center on Redstone Arsenal, AL.

Justification

- ✓ Multi-Service Reserve Collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$12,350K
✓ Net of Implementation Costs:	$12,488K
✓ Recurring Savings:	$32K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$11,648K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON Proposal that supports DON-088

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

COBRA Summary

	1-Time Costs	NPV Savings	6 Yr Costs	Recurring Savings
7 Active Component	4.6	-8.5	0.9	-1.0
89 Reserve Component	2.3	-0.6	1.4	-0.2
Total	6.9	-9.1	2.3	-1.2

Figures in $Billions

Today

AC: 3 Closures, 12 Realignments

RC: 327 Closures, 85 Realignments

To Follow:

AC: 3 Closures, 4 Realignments

RC: 158 Closures, ~55 Realignments

JCSGs

AC: ~17 Closures, ~19 Realignments

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Reserve Component

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PIMS # 363

Candidate # USA-0131

Candidate Recommendation: Realign Birmingham Armed Forces Reserve Center Alabama by disestablishing the 81st Regional Readiness Command, and establishing the Army Reserve South East Regional Readiness Command in a new Armed Forces Reserve Center on Ft. Jackson, SC. Close Louisville United States Army Reserve Center and relocate the 100th DIV(IT) headquarters to Ft. Knox, Kentucky.

Justification

- ✓ Transforms Army Reserve Command and Control.
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Consolidates multiple TDA headquarters
- ✓ Enhances AT/FP, HLS, recruiting and retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Facilitates re-engineering of USAR C2

Payback

✓ One-Time Cost:	$29,815k
✓ Net of Implementation Costs:	$22,412k
✓ Recurring Savings:	$2,404k
✓ Payback Period:	17 years
✓ NPV Savings:	$687k

Impacts

- ✓ Minimal economic impact- maximum potential local reduction of 499 jobs (305 direct and 194 indirect jobs) or -.08 percent
- ✓ Minimal community impact
- ✓ Minimal environmental impact

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 299

Candidate # USA-0166

Candidate Recommendation: Close Vancouver Barracks and relocate the 104th Division (IT) to Ft. Lewis, WA and all other units to a new Armed Forces Reserve Center in Vancouver, WA. Realign Fort Snelling, MN by disestablishing the 70th Regional Readiness Command at Ft. Lawton, WA and establishing a Maneuver Enhancement Brigade at Ft. Lewis, WA. Close Ft. Lawton and relocate units to Ft. Lewis, WA. Disestablish the 88th Regional Readiness Command at Ft. Snelling, MN and establish the Northwest Regional Readiness Command Headquarters at Ft. McCoy, WI. Realign the Wichita US Army Reserve Center by disestablishing the 89th Regional Readiness Command at the Wichita Army Reserve Center and establishing a Sustainment Unit of Action at the Wichita Army Reserve Center in support of the Northwest Regional Readiness Command at Ft. McCoy, WI. Realign Ft. Douglas, UT by disestablishing the 96th Regional Readiness Command and establishing a Sustainment Unit of Action at Ft. Douglas in support of the Northwest Regional Readiness Command at Ft. McCoy, WI.

Justification

- ✓ Transforms Army Reserve Command and Control
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Consolidates multiple TDA headquarters
- ✓ Enhances AT/FP, HLS, recruiting and retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Facilitates re-engineering of USAR C2

Payback

✓ One-Time Cost:	$80M
✓ Net of Implementation Costs:	$43M
✓ Recurring Savings:	$11M
✓ Payback Period:	9 years
✓ NPV Savings:	$58M

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 416 jobs (259 direct and 157 indirect) or less than -0.2% of the total ROI.
- ✓ Minimal community impact
- ✓ Low environmental impact – no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 298

Candidate # USA-0168

Candidate Recommendation: Realign the Joint Force Training Base Los Alamitos, CA by disestablishing the 63rd Regional Readiness Command (RRC) Headquarters, Robinson Hall, USARC and activating a Southwest Regional Readiness Command headquarters at Moffett Field, CA in a new AFRC. Realign Camp Pike Reserve Complex, Little Rock, AR by disestablishing the 90th RRC and activating a Sustainment Brigade. Close the Major General Harry Twaddle United States Army Reserve Center, Oklahoma City, OK, and relocate the 95th DIV (IT) to Fort Sill, OK. Realign Camp Parks Reserve Forces Training Area, CA, by relocating the 91st Div (TSD) to Fort Hunter Liggett,

Justification

- ✓ Transforms Army Reserve Command and Control
- ✓ Consolidates multiple TDA headquarters
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances AT/FP, HLS, recruiting and retention

Military Value

- ✓ High Military Value – Streamlined Command and Control
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Facilitates re-engineering of USAR C2

Payback

- ✓ One-Time Cost: $55,043K
- ✓ Net of Implementation Costs: $53,424K
- ✓ Recurring Savings $1,198K
- ✓ Payback Period: 100+ Years
- ✓ NPV Costs: $39,886K

Impacts

- ✓ Minimal economic impact – max potential reduction of 335 jobs (177 direct and 158 indirect) or less than 0.09% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Minimal environmental impact

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 021

Candidate # USA-0015

Candidate Recommendation: Close Connecticut Army Reserve Centers: Turner (Fairfield), Sutcovey (Waterbury), Danbury, close Connecticut Army Guard Armories: Naugatuck and its associated Organizational Maintenance Shop, Norwalk and its associated Organizational Maintenance Shop, realign Connecticut Army Guard Armory New Haven and re-locate units into a new Armed Forces Reserve Center and associated maintenance facilities in Newtown, CT adjacent to the existing CTARNG Armory there, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ New army maintenance capability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$63,342K
✓ Net of Implementation Costs:	$60,607K
✓ Recurring Savings:	$1,050K
✓ Payback Period:	100 years
✓ NPV Costs:	$48,359K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 023

Candidate # USA-0016

Candidate Recommendation: Close the Arkansas Army National Guard Installation Support Facility on Fort Chaffee, close the Arkansas Army National Guard Readiness Centers located in Charleston, Van Buren, and Fort Smith, AR; and close 75th Division (Exercise) buildings #2552-2560, 2516, and 2519, and realign the Army Reserve Center located in Darby, AR, by relocating the 341st Engineer Company and consolidate all units into a new Armed Forces Reserve Center on Fort Chaffee, Arkansas.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$23,480K
✓ Net of Implementation Costs:	$23,699K
✓ Recurring Savings:	$73K
✓ Payback Period:	100 Years
✓ NPV Costs:	$21,976K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 087

Candidate # USA-0020

Candidate Recommendation: Close the Oklahoma Army National Guard Readiness Centers located in Broken Arrow, Tonkawa, Konawa, Wewoka, and Oklahoma City (23rd Street); close the Oklahoma Army National Guard Field Maintenance Shop and Norman Readiness Center located in Oklahoma City (23rd Street); realign the Oklahoma Army National Guard Combined Support Maintenance Shop located in Norman; realign C Company, 700th Support Battalion from the Oklahoma Army National Guard Readiness Center located in Edmond; close the United States Army Reserve Centers in Norman, Antlers, and Clinton, Oklahoma and relocate units into a new Armed Forces Reserve Center and Consolidated Maintenance Facility on the Norman Military Complex, Norman, Oklahoma, if the State of Oklahoma provides the real property at no cost to the United States.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$12,115K
✓ Net of Implementation Costs:	$8,345K
✓ Recurring Savings:	$925K
✓ Payback Period:	16years
✓ NPV Savings:	$521K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 092

Candidate # USA-0021

Candidate Recommendation: Close Oklahoma Army National Guard Readiness Centers located in Southwest Oklahoma City (44th Street), Enid, El Reno, Minco, and Pawnee; close the Oklahoma Army National Guard Field Maintenance Shop FMS #10 located in Enid; close the United States Army Reserve Centers located in Perez and Krowse. Relocate units into a new Armed Forces Reserve Center in West Oklahoma City, Oklahoma, if the State of Oklahoma provides the real property at no cost to the United States. Realign the Oklahoma Army National Guard Readiness Center located in Midwest City by relocating the 1345 Transportation Company and the 345th Quartermaster Water Support Battalion from Midwest City and collocating them with National Guard and Reserve units being relocated under this recommendation.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$28,192K
✓ Net of Implementation Savings:	$17,862K
✓ Recurring Saving:	$10,416K
✓ Payback Period:	2 Years
✓ NPV Savings:	$112,298K

Impacts

- ✓ Max potential reduction of 205 jobs (105 direct & 100 indirect) or 0.48% of the economic area employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 095

Candidate # USA-0022

Candidate Recommendation: Close Texas Army National Guard Readiness Centers located in Arlington and California Crossing, Texas; close the Herzog United States Army Reserve Center located in Dallas, Texas; close the United States Army Reserve Center located in Abilene, Texas and re-locate units into a new Armed Forces Reserve Center on the Grand Prairie Reserve Complex, Grand Prairie, Texas.

Justification

- ✓ Multi Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$20,151K
✓ Net of Implementation Costs:	$535K
✓ Annual Recurring Savings:	$4,472K
✓ Payback Period:	4 Years
✓ NPV Savings:	$40,369K

Impacts

- ✓ Minimal economic impact - max potential reduction of 91 jobs (47 direct and 44 indirect) or less that is 0.1% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact/no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 098

Candidate # USA-0023

Candidate Recommendation: Close the Floyd Parker United States Army Reserve Center in McAlester, Oklahoma; close the Field Maintenance Shop located in Durant, Oklahoma; close the Oklahoma Army National Guard Readiness Centers located in Atoka, Allen, Hartshorne, Madill, and Tishomingo, Oklahoma; close the Oklahoma Army National Guard Readiness Center and Field Maintenance Shop located in Edmond and re-locate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on the McAlester Army Ammunition Plant, McAlester, Oklahoma.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$10,806K
✓ Net of Implementation Savings:	$1,383K
✓ Recurring Savings:	$2,785K
✓ Payback Period:	3 Years
✓ NPV Savings:	$26,7864K

Impacts

- ✓ Minimal economic impact: maximum potential reduction of 45 jobs (33 direct and 12 indirect) or -0.21 percent.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 153

Candidate # USA-0026

Candidate Recommendation: Close the Tennessee Army National Guard Readiness Center located in Clarksville, Tennessee; close the United States Army Reserve facility outside Fort Campbell and re-locate units into a new consolidated Armed Forces Reserve Center with an organizational Maintenance Shop (OMS) on Fort Campbell, Kentucky. Return buildings #2907 and #6912 used by the United States Army Reserve to Fort Campbell.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$12,608K
✓ Net of Implementation Savings:	$15,843K
✓ Recurring Savings:	$7,172K
✓ Payback Period:	1 Year
✓ NPV Savings:	$80,687K

Impacts

- ✓ Max potential reduction of 18 jobs (12 direct & 6 indirect) or less than 0.1% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 191

Candidate # USA-0028

Candidate Recommendation: Close Indiana Army Guard Garrison Armory (Camp Atterbury building 500); realign 219th Area Support Group Readiness Center (Camp Atterbury building 4);realign United States Army Reserve Center Charles H. Seston and relocate units to a new Armed Forces Reserve Center in a suitable location in the vicinity of the cities of Greenwood and Franklin, Indiana, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines support units in one location
- ✓ Enhances Camp Atterbury mobilization capability

Payback

✓ One-Time Cost:	$23,741K
✓ Net of Implementation Costs:	$25,035K
✓ Recurring Costs:	$171K
✓ Payback Period:	Never
✓ NPV Costs:	$25,509K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 196

Candidate # USA-0029

Candidate Recommendation: Close the Texas Army National Guard Readiness Centers located in Beaumont, Port Arthur, and Port Neches, Texas; close the Texas Army National Guard Readiness Center located in Orange, Texas; close the Texas Army National Guard Field Maintenance Shop located in Port Neches, Texas; close the United States Army Reserve Centers located in Houston and Perimeter Park, Texas and relocate units into a new Armed Forces Reserve Center with a consolidated Field Maintenance Shop in Houston, Texas, if the Army is able to acquire land suitable for the construction of the facilities.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$26,531K
✓ Net of Implementation Costs:	$26,257K
✓ Recurring Savings:	$186K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$23,430K

Impacts

- ✓ Max potential reduction of 3 jobs (2 direct & 1 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 019

Candidate # USA-0054

Candidate Recommendation: Close the Allen Hall Army Reserve Center near Tucson Arizona; realign the Army Reserve Center on Fort Huachuca, Arizona by relocating the Maintenance Support Activity; realign the Arizona Army National Guard 52d St Armory by relocating the 860th MP Company; realign Papago Park Military Reservation in Phoenix, Arizona by relocating the 98th Troop Command. Relocate all units from closed or realigned facilities to an Armed Forces Reserve Center and maintenance facility on the Arizona Army National Guard Silverbell Army Heliport/Pinal Air Park in Marana, Arizona, if the State of Arizona provides the real property at no cost to the United States.

Justification

- ✓ Multi Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – new army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$14,844K
✓ Net of Implementation Savings:	$9,182K
✓ Recurring Savings:	$5,409K
✓ Payback Period:	2 years
✓ NPV Savings:	$58,211K

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 113 jobs (60 direct and 53 indirect) or less than 0.1% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 025

Candidate # USA-0055

Candidate Recommendation: Close the Arkansas Army National Guard Readiness Center and the United States Army Reserve Center located in Pine Bluff, AR and re-locate units into a new Armed Forces Reserve Center on Pine Bluff Arsenal, Arkansas.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Eliminates leased property
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$9,237K
✓ Net of Implementation Savings:	$3,316K
✓ Recurring Savings:	$2,835K
✓ Payback Yrs /Break Even Yr:	3 Years
✓ NPV Savings:	$29,079K

Impacts

- ✓ Minimal economic impact – max potential reduction of 48 jobs (34 direct and 14 indirect) or less that 0.1% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 030

Candidate # USA-0057

Candidate Recommendation: Close the Arkansas Army National Guard Combined Support Maintenance Shop (CSMS) on Fort Chaffee and the Army Reserve Equipment Concentration Site (ECS) located in Barling, Arkansas and relocate and consolidate facilities into a new Joint Maintenance Facility on Fort Chaffee, Arkansas.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Eliminates leased property
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value
- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$19,331K
✓ Net of Implementation Costs:	$17,131K
✓ Recurring Savings:	$595K
✓ Payback Period:	100+ years
✓ NPV Costs:	$10,917K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Environmental impact - no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 070

Candidate # USA-0064

Candidate Recommendation: Close Kingsport Armed Forces Center, TN, and its collocated AMSA and Organizational Maintenance Shop, and four collocated buildings, and re-locate units into a new Armed Forces Reserve Center and collocated Field Maintenance Shop on the Holston Army Ammunition Plant, in Kingsport, TN.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ Improves overall training efficiencies thru joint capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$13,073K
✓ Net of Implementation Costs:	$12,765K
✓ Recurring Savings:	$141K
✓ Payback Period:	100+ years
✓ NPV Costs:	$10,901K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low Environmental impact – sewage upgrade required

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 072

Candidate # USA-0065

Candidate Recommendation: Close the Tennessee Army National Guard Field Maintenance Shop located on the Volunteer Training Site near Smyrna, Tennessee; close the Tennessee Army National Guard Field Maintenance Shop located in Lebanon, Tennessee; close the Tennessee Army National Guard Field Maintenance Shop located in Nashville, Tennessee and re-locate units to a Consolidated Maintenance Facility on the Volunteer Training Site near Smyrna, Tennessee, if the State of Tennessee provides the real property at no cost to the United States.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Mission consolidation
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ New maintenance capability / consolidation on Federal land
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances equipment readiness
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$5,207K
✓ Net of Implementation Costs:	$5,236K
✓ Recurring Savings:	$16K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$4,861K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 073

Candidate # USA-0069

Candidate Recommendation: Close the Tennessee Army National Guard Combined Support Maintenance Shop (CSMS) located on the Milan Army Ammunition Plant; close the Tennessee Army National Guard Field Maintenance Shop (FMS) located in Martin, Tennessee; close the Tennessee Army National Guard Field Maintenance Shop (FMS) located in Jackson, Tennessee; close the Field Maintenance Shop (FMS) located in Trenton, Tennessee; close the Field Maintenance Shop (FMS) located in Camden, Tennessee and re-locate units to a new Consolidated Maintenance Facility on the Milan Army Ammunition Plant.

Justification

- ✓ Single Service reserve consolidation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Mission consolidation / increases functional effectiveness
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ Consolidates maintenance capability on Federal property
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Enhances administrative and storage capability

Payback

✓ One-Time Cost:	$9,486K
✓ Net of Implementation Costs:	$9,662K
✓ Recurring Costs:	$1K
✓ Payback Period:	Never
✓ NPV Costs:	$9,248K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 267

Candidate # USA-0076

Candidate Recommendation: Close the New Jersey Army National Guard Burlington Armory in Burlington, New Jersey; close the Nelson Brittin Army Reserve Center in Camden, New Jersey and relocate units to a new consolidated Armed Forces Reserve Center in Camden, New Jersey, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional effectiveness
- ✓ Increases training time

Payback

✓ One-Time Cost:	$13,342K
✓ Net of Implementation Costs:	$235K
✓ Recurring Savings:	$2,986K
✓ Payback Period:	4 years
✓ NPV Savings:	$27,071K

Impacts

- ✓ Criterion 6 Max potential reduction of 51 jobs (35 direct and 16 indirect) and a 0% impact on the economic area.
- ✓ Minimal community impact
- ✓ Environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 268

Candidate # USA-0077

Candidate Recommendation: Close the Iowa Army Guard Armory Burlington, Iowa; close Army Reserve Center and Area Maintenance Support Activity in Middletown, Iowa; discontinue use of building #100-101 on Iowa Army Ammunition Plant and relocate units into a new consolidated Armed Forces Reserve Center with an organizational maintenance and vehicle storage facility on Iowa Army Ammunition Plant.

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti-Terror / Force Protection, recruiting / retention

Military Value

- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$21,186K
✓ Net of Implementation Costs:	$22,751K
✓ Recurring Costs:	$263K
✓ Payback Period:	Never
✓ NPV Costs:	$24,159K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 031

Candidate # USA-0080

Candidate Recommendation: Close the Finnell United States Army Reserve Center and co-located Area Maintenance Support Activity located in Tuscaloosa, AL; close units from the Fort Powell-Shamblin Alabama Army National Guard Readiness Center located in Tuscaloosa and relocate units to the Northport Readiness Center; close the Vicksburg and Gulfport Mississippi Army Reserve Centers, and realign the Northport Alabama Army National Guard Readiness Center by relocating the 31st Chemical Brigade and consolidating reserve component units from other closed centers into a new Armed Forces Reserve Center and co-located Field Maintenance Facility in Tuscaloosa Alabama, if the Army is able to acquire land suitable for the construction of the facility.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$13,685K
✓ Net of Implementation Costs:	$2,450K
✓ Recurring Savings:	$2,517K
✓ Payback Period:	5 years
✓ NPV Savings:	$20,646K

Impacts

- ✓ Minimal economic impact – maximum potential loss of 52 jobs (28 direct and 24 indirect) or 0.1 percent of the total employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 020

Candidate # USA-0081

Candidate Recommendation: Close Connecticut US Army Reserve Centers: Middletown and associated Organizational Maintenance Shop (Middletown), SGT Libby and associated Organizational Maintenance Shop (New Haven); close Army Reserve Area Maintenance Support Activity #69 Milford; close Connecticut Army Guard Armories Putnam, Manchester, New Britain; close Connecticut Army Guard facility Newington and re-locate units to a new Armed Forces Reserve Center, Organizational Maintenance Shop and Army Maintenance Support Activity in Middletown Connecticut.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ New Army maintenance capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Transformational – improves functional effectiveness
- ✓ Consolidates / collocates training
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$86,689K
✓ Net of Implementation Costs:	$82,576K
✓ Recurring Savings:	$1,203K
✓ Payback Period:	100+ years
✓ NPV Costs:	$67,984K

Impacts

- ✓ Maximum potential reduction of 28 jobs (20 direct & 8 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 269

Candidate # USA-0082

Candidate Recommendation: Close the Iowa Army National Guard Armory in Muscatine, Iowa; close the United States Reserve Center in Muscatine, Iowa; and re-locate units into a new consolidated Armed Forces Reserve Center in Muscatine, Iowa, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – Enhanced operations
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training associations
- ✓ Combines combat support units in one location

Payback

✓ One-Time Cost:	$8,418K
✓ Net of Implementation Costs:	$9,228K
✓ Recurring Costs:	$152K
✓ Payback Period:	Never
✓ NPV Costs:	$10,224K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 273

Candidate # USA-0086

Candidate Recommendation: Close Minnesota Army National Guard Armory Cambridge, Minnesota; close the US Army Reserve Center Cambridge, Minnesota and re-locate units into a new Armed Forces Reserve Center in Cambridge Minnesota, if the State of Minnesota provides the real property at no cost to the United States.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines combat support units in one location

Payback

✓ One-Time Cost:	$8,338K
✓ Net of Implementation Costs:	$8,959K
✓ Recurring Costs:	$102K
✓ Payback Period:	Never
✓ NPV Costs:	$9,505K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 201

Candidate # USA-0087

Candidate Recommendation: Close Missouri Army National Guard Armories in Cape Girardeau, Jackson, and Charleston; close the United States Army Reserve Center Cape Girardeau and re-locate units into a new Armed Forces Reserve Center in Cape Girardeau, Missouri, if the State of Missouri provides the real property at no cost to the United States.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities / eliminates lease
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Increases training time and effectiveness
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$28,272K
✓ Net of Implementation Costs:	$16,307K
✓ Recurring Savings:	$2,822K
✓ Payback Period:	11 Years
✓ NPV Savings:	$10,207K

Impacts

- ✓ Max potential reduction of 39 jobs (32 direct & 7 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 231

Candidate # USA-0089

Candidate Recommendation: Realign Fort Missoula, Montana by relocating all units of the Army Reserve Center Veuve Hall (building 26), the Area Maintenance Support Activity shop #75, and the Army Guard Armory; and relocating those units to a new Armed Forces Reserve Center on 22 acres of state owned land in Missoula, Montana.

Justification

- ✓ Multi-Component Reserve collocation/eliminates encroachment
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Increases training time and effectiveness
- ✓ Improves operational efficiencies
- ✓ Combines combat and support units in one location
- ✓ Enhances Homeland Security and Homeland Defense

Payback

✓ One-Time Cost:	$17,994K
✓ Net of Implementation Costs:	$17,705K
✓ Recurring Savings:	$168K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$15,372K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 065

Candidate # USA-0090

Candidate Recommendation: Close New York Army National Guard Newburg Armory; close US Army Reserve Center Stewart Newburg; and re-locate units to a new Armed Forces Reserve Center on Stewart Army Sub Post adjacent to Stewart Air National Guard Base, New York.

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Value Multi-Component operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time
- ✓ Collocates combat and support units

Payback

✓ One-Time Cost:	$25,682K
✓ Net of Implementation Costs:	$20,869K
✓ Recurring Savings:	$1,265K
✓ Payback Yrs /Break Even Yr:	33 years
✓ NPV Costs:	$8,336K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 090

Candidate # USA-0092

Candidate Recommendation: Close National Guard Readiness Centers located in Lawton, Frederick, Anadarko, Chickasha, Marlow, Walters, and Healdton; close United States Army Reserve Centers located in Keathley, Oklahoma; Burris, Oklahoma and Wichita Falls, Texas; close the 1st, 3rd, 5th, and 6th United States Army Reserve Centers and Equipment Concentration Site (ECS) located on Fort Sill; realign B/1-158 Field Artillery (MLRS) from the Oklahoma Army National Guard Readiness Center located in Duncan and re-locate units into a new Armed Forces Reserve Center on Fort Sill, Oklahoma and a new United States Army Reserve Equipment Concentration Site to be collocated with the Oklahoma Army National Guard Maneuver Area Training Equipment Site on Fort Sill.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$46,526K
✓ Net of Implementation Costs:	$47,453K
✓ Recurring Savings:	$27K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$45,105K

Impacts

- ✓ Minimal economic impact-maximum potential reduction of 0 jobs in the Lawton, OK metropolitan area.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 107

Candidate # USA-0095

Candidate Recommendation: Close Puerto Rico Army Guard Readiness Centers: Rocafort (Humacao), Algarin (Juncos), and Rivera (Ceiba). Realign United States Army Reserve Center 1st Lieutenant Paul Lavergne (Bayamon) by relocating the 973rd Combat Support (CS) Company and units from the closed Army Guard Readiness Centers into a new Armed Forces Reserve Center on USAR property in Ceiba, Puerto Rico.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection, recruiting/retention

Military Value

- ✓ New Army capability – collocates combat and support units
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Increases training time

Payback

✓ One-Time Cost:	$26,407K
✓ Net of Implementation Costs:	$26,641K
✓ Recurring Savings:	$97K
✓ Payback Period:	100+Years
✓ NPV Costs:	$24,581K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 226

Candidate # USA-0096

Candidate Recommendation: Realign US Army Reserve Center: Captain E. Rubio Junior, Puerto Nuevo by relocating the 8th Brigade, 108th DIV (IT); and realign Ft. Allen Puerto Rico Army Guard Center Juana Diaz by relocating the 201st Regional Training Institute into a new Armed Forces Reserve Center on Fort Allen.

Justification

- ✓ Multi compo reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection, recruiting/retention

Military Value

- ✓ New multi compo capability – collocation of training schools
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Increases training time

Payback

✓ One-Time Cost:	$14,567K
✓ Net of Implementation Costs:	$16,964K
✓ Recurring Costs:	$505K
✓ Payback Period:	Never
✓ NPV Costs:	$20,911K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 247

Candidate # USA-0098

Candidate Recommendation: Close Texas Army National Guard Readiness Centers located in Denton, Irving, and Denison, Texas; close the Muchert United States Army Reserve Center located in Dallas, Texas, and relocate units into a new Armed Forces Reserve Center in Lewisville, Texas, if the Army is able to acquire land suitable for the construction of the facilities.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes Army interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$16,504K
✓ Net of Implementation Costs:	$16,921K
✓ Annual Recurring Cost:	$15K
✓ Payback Period:	Never
✓ NPV Costs:	$16,320K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 248

Candidate # USA-0099

Candidate Recommendation: Close Texas Army National Guard Centers Dallas #2, Kaufman and Terrell (including the Organizational Maintenance Shop); close Hanby-Hayden United States Army Reserve Center, Mesquite and relocate units to a new Armed Forces Reserve Center with an Organizational Maintenance Shop on United States Army Reserve property in Seagoville, TX.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$15,505K
✓ Net of Implementation Savings:	$18,911K
✓ Recurring Savings:	$7,722K
✓ Payback Period:	1Year
✓ NPV Savings:	$88,652K

Impacts

- ✓ Max potential reduction of 141 jobs (90 direct & 51 indirect) or 0.1 % of total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 251

Candidate # USA-0101

Candidate Recommendation: Collocate Reserve Component units and consolidate facilities into a new Armed Forces Reserve Center in Huntsville, Texas by closing Close the Texas Army National Guard Readiness Center located in Huntsville; close , and closing the Miller United States Army Reserve Center located in Huntsville and re-locate units into a new Armed Forces Reserve Center in Huntsville, Texas, if the Army is able to acquire land suitable for the construction of the facility, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Consolidates / collocates training

Payback

✓ One-Time Cost:	$6,710K
✓ Net of Implementation Costs:	$7,183K
✓ Recurring Costs:	$79K
✓ Payback Period:	Never
✓ NPV Costs:	$7,593K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact/no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 252

Candidate # USA-0102

Candidate Recommendation: Close Texas Army National Guard facilities at San Marcos, Sequin, and New Braunfels; close Army Reserve facility at San Marcos and relocate units into a new Armed Forces Reserve Center in San Marcos, Texas, if the State of Texas provides, at no cost to the United States, the real property for construction of the facility.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$13,844K
✓ Net of Implementation Savings:	$26,789K
✓ Recurring Savings:	$9,093K
✓ Payback Period:	1Year
✓ NPV Savings:	$108,707K

Impacts

- ✓ Minimal economic impact – max potential reduction of 145 jobs (106 direct and 39 indirect) or less than 0.1% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 257

Candidate # USA-104

Candidate Recommendation: Close Texas Army National Guard Readiness Center in Hondo, Texas; close United States Army Reserve Centers located in Boswell and Callaghan and relocate units into a new Armed Forces Reserve Center on Camp Bullis with A Company and Headquarters Company, 1st of the 141st Infantry; the Fifth Army ITAAS; the Regional Training Site-Intelligence; and the Army National Guard Area Support Medical Battalion (WQBVAA).

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes Army interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Defense

Payback

✓ One-Time Cost:	$32,367K
✓ Net of Implementation Costs:	$32,812K
✓ Recurring Savings:	$6K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$31,320K

Impacts

- ✓ Minimal economic impact: Maximum potential reduction of 0 jobs or 0 percent
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 188

Candidate # USA-0117

Candidate Recommendation: Close the Faith Wing US Army Reserve Center on Ft McClellan, Alabama and relocate units into a new Armed Forces Reserve Center at the Joint Training and Equipment Concentration Site (ECS) on Pelham Range, Alabama, if the State of Alabama provides the real property at no cost to the United States.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facility
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – Army operational capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances maintenance capability / equipment readiness
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$16,575K
✓ Net of Implementation Costs:	$17,850K
✓ Recurring Costs:	$219K
✓ Payback Period:	Never
✓ NPV Costs:	$19,066K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 001

Candidate # USA-0138

Candidate Recommendation: Close Vermont Army Guard Armories in Ludlow, North Springfield and Windsor, VT; close Chester Memorial Army Reserve Center and collocated Organizational Maintenance Shop; close Berlin Army Reserve Center; close Naval Reserve Center in White River Junction and re-locate units into a new Armed Forces Reserve Center with an Organizational Maintenance Facility in the vicinity of White River Junction, VT, if the Army is able to acquire suitable land for the construction of facilities.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

- ✓ One-Time Cost: $38,457K
- ✓ Net of Implementation Costs: $38,894K
- ✓ Recurring Savings: $86K
- ✓ Payback Period: 100 years
- ✓ NPV Costs: $36,415K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0116

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 002

Candidate # USA-0139

Candidate Recommendation: Close Arizona Army National Guard Barnes Reserve Center and Organizational Maintenance Shop Phoenix, Arizona; close Army Reserve facility Phoenix; realign the Bulk Fuel Company from the Marine Corps Reserve Center Phoenix; and re-locate units to a new Armed Forces Reserve Center on the Arizona Army Guard Buckeye Training Site.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates leased facility
- ✓ Closes substandard / undersized facility
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ New Joint Training Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases operational readiness
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$16,280K
✓ Net of Implementation Costs:	$14,508K
✓ Recurring savings:	$534K
✓ Payback Period:	100+ years
✓ NPV Costs:	$8,981K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0101

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 018

Candidate # USA-0140

Candidate Recommendation: Close Alabama Army Guard Armories: Ft. Ganey and Ft. Hardeman in Mobile; close the Wright Army Reserve Center, Mobile; close the Naval / Marine Corps Reserve Center, Mobile and re-locate units into a new Armed Forces Reserve Center in Mobile, Alabama, if the state of Alabama provides, at no cost to the United States, the real property for construction of the facility.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances readiness / training opportunities
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$10,918K
✓ Net of Implementation Costs:	$1,861K
✓ Recurring Savings:	$2,080K
✓ Payback Yrs /Break Even Yr:	5 Years
✓ NPV Savings:	$17,284K

Impacts

- ✓ Minimal economic impact: 32 job losses (-0.01%)
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0130

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 004

Candidate # USA-0141

Candidate Recommendation: Close Army Reserve Centers: Desiderio (Pasadena), Schroeder Hall (Long Beach), Hazard Park (Los Angeles) California; close California Army Guard Armories: Bell and Montebello California; close Marine Corps Reserve Center Pico Rivera; close Naval Reserve Centers: Encino and San Pedro California and relocate units into a new Armed Forces Reserve Center on property being transferred from the General Services Administration to the Army Reserve.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection and Homeland Support
- ✓ Closes substandard / undersized facilities

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint use facility
- ✓ Enhances deployment capability
- ✓ Increases training time / effectiveness

Payback

✓ One-Time Cost	$37,945K
✓ Net of Implementation Costs:	$7,068K
✓ Recurring savings:	$7,152K
✓ Payback Period:	5 years
✓ NPV Savings:	$58,625K

Impacts

- Criterion 6 – Max potential reduction of 100 jobs (72 direct & 28 indirect) or 0.01% of the economic area employment
- Criterion 7 - Minimal community impact
- Criterion 8 - no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 007

Candidate # USA-0142

Candidate Recommendation: Close California Army Guard Armories: El Centro, Calexico, and Brawley CA and re-locate units into a new Armed Forces Reserve Center on El Centro Naval Air Station, California.

Justification

- ✓ Multi-Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$12,497K
✓ Net of Implementation Costs	$12,749K
✓ Recurring Savings:	$8K
✓ Payback Period:	100+ years
✓ NPV Costs:	$12,108K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal on DON Installation

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 189

Candidate # USA-0143

Candidate Recommendation: Close the United States Army Reserve Center located in Columbus, Georgia; close the Naval Reserve Center in Columbus, Georgia and relocate all units to a new Armed Forces Reserve Center and Equipment Concentration Site on Fort Benning, Georgia, to include all Army Reserve units currently occupying buildings #15 and #4960 on Fort Benning.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$21,161K
✓ Net of Implementation Costs:	$18,212K
✓ Recurring Savings:	$727K
✓ Payback Period:	80 Years
✓ NPV Costs:	$10,775K

Impacts

- ✓ Minimal economic impact – max potential reduction of 22 jobs (14 direct and 8 indirect) or -0.01% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0104

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 232

Candidate # USA-0144

Candidate Recommendation: Close Illinois Army Guard Armory Waukegan; close Armed Forces Reserve Center Waukegan and re-locate Army and Marine Corps units into a new Armed Forces Reserve Center in Lake County, IL, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Collocates reserve units at a new Armed Forces Reserve Center
- ✓ Increases training time and effectiveness
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$10,812K
✓ Net of Implementation Costs:	$9,672K
✓ Recurring Savings:	$334K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$6,180K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 209

Candidate # USA-0146

Candidate Recommendation: Close Texas Army National Guard Readiness Centers located in Austin, Texas; close the Texas Army National Guard Field Maintenance Shop located in Austin, Texas; relocate units into a new consolidated Armed Forces Reserve Center with a consolidated Field Maintenance Shop in Round Rock, Texas, if the Army is able to acquire land suitable for the construction of the facilities.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$21,633K
✓ Net of Implementation Costs:	$21,333K
✓ Recurring Saving:	$192K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$18,645K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 204

Candidate # USA-0147

Candidate Recommendation: Close the Texas Army National Guard Readiness Centers located on Fort Bliss and Hondo Pass, Texas; close the United States Army Reserve Centers located in Seguera, Benavidez, Fort Bliss, and McGregor Range, Texas; close the United States Army Reserve Equipment Concentration Site located on McGregor Range, Texas; and relocate units into a new consolidated Armed Forces Reserve Center with an Consolidated Equipment Concentration Site and Maintenance Facility on Fort Bliss, Texas.

Justification

- ✓ Multi Compo Reserve consolidation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$57,284K
✓ Net of Implementation Costs:	$18,807K
✓ Recurring Saving:	$8,790K
✓ Payback Period:	6 Years
✓ NPV Savings:	$62,341K

Impacts

- ✓ Max potential reduction of 188 jobs (106 direct & 82 indirect) or 0.06% of the economic area employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 250

Candidate # USA-148

Candidate Recommendation: Close the Texas Army National Guard Readiness Center and the United States Army Reserve Center located in Brownsville, Texas. Re-locate units to a new Armed Forces Reserve Center in Brownsville, Texas, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi - Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Defense

Payback

✓ One-Time Cost:	$6,636K
✓ Net of Implementation Costs:	$6,757K
✓ Recurring Savings:	$5K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$6,413K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 224

Candidate # USA-0150

Candidate Recommendation: Close Louisiana Army National Guard Readiness Centers located in Vivian, Many, Jonesboro, Donaldsonville, and Eunice; realign the Louisiana Army National Guard Readiness Centers in Bossier City, Shreveport, and Coushatta by relocating from Bossier the 527 Engineer Battalion Detachment 1, from Shreveport the 1/156 Armor Companies B & C, and from Coushatta the 1/156 Armor Company A. Relocate all units from closed or realigned centers into a new Armed Forces Reserve Center on Camp Minden, Louisiana.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities / eliminates lease
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines units / joint interoperability
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$17,718K
✓ Net of Implementation Costs:	$18,946K
✓ Recurring Cost:	200K
✓ Payback Period:	Never
✓ NPV Costs:	$19 943K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 152

Candidate # USA-0151

Candidate Recommendation: Close the Army Reserve Center on Fort Knox (comprised of buildings #6538, #6335, #2757, #1467, #203, and #6581); close Kentucky Army National Guard Readiness Center (comprised of buildings #2370, #2371, #9297, #606, and #584); close the Naval Reserve Centers in Louisville and Lexington, KY; close the Naval Reserve Center in Evansville, TN; relocate units to a new Armed Forces Reserve Center and Organizational Maintenance Shop on Fort Knox.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Move from substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances maintenance capability / equipment readiness
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies / functional effectiveness
- ✓ Enhances training

Payback

✓ One-Time Cost:	$29,933K
✓ Net of Implementation Costs:	$29,549K
✓ Recurring Savings:	$247K
✓ Payback Period:	100 years
✓ NPV Costs:	$25,962K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-109

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 225

Candidate # USA-0152

Candidate Recommendation: Close the Louisiana Army National Guard Army Aviation Support Facility AASF#1; close the Readiness Center located at Lake Front Airport, Louisiana; close the Louisiana Army National Guard Organizational Maintenance Shop located at Lake Front Airport and relocate units into a new Army Aviation Support Readiness Center and Joint Maintenance Facility on Naval Air Station, New Orleans.

Justification

- ✓ Multi service active and reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Eliminates leased property
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Improves operational efficiencies / joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$57,207K
✓ Net Implementation Costs:	$29,400K
✓ Recurring Savings:	$6,270K
✓ Payback Period:	10 Years
✓ NPV Savings:	$29,177K

Impacts

- ✓ Max potential reduction of 126 jobs (76 direct & 50 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ USA proposal on DON facility

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 246

Candidate # USA-0153

Candidate Recommendation: Close the Roberts United States Army Reserve Center located in Baton Rouge, LA; close the Army National Guard Readiness Center located in Baton Rouge, LA close the Army National Guard Organizational Maintenance Shop #8 (OMS) located in Baton Rouge, LA; realign the Navy and Marine Corps Reserve Center located in Baton Rouge, LA and re-locate . US Marine Corps and Army units to a new Armed Forces Reserve Center and Field Maintenance Shop (FMS) on property adjacent to the Baton Rouge Airport (State Property). US Navy personnel will be re-located to the Navy Reserve Center, New Orleans.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Eliminates leased property
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$14,202K
✓ Net of Implementation Costs:	$8,191K
✓ Recurring Savings:	$1,393K
✓ Payback Period:	12 years
✓ NPV Savings:	$4,903K

Impacts

- ✓ Minimal economic impact – max potential reduction of 18 jobs (12 direct and 6 indirect) or less that 0.0% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0118

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 193

Candidate # USA-0154

Candidate Recommendation: Close the Michigan Army National Guard Armory in Wyoming, MI; close the Navy Marine Corps Reserve Center Grand Rapids, Michigan and relocate units to a new Armed Forces Reserve Center in Grand Rapids Industrial Park near Gerald R. Ford Airport, if the State of Michigan provides the real property at no cost to the United States.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Increases training time and effectiveness
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint use facility
- ✓ Eliminates encroachment

Payback

✓ One-Time Cost:	$16,187K
✓ Net of Implementation Costs:	$12,508K
✓ Recurring Savings:	$848K
✓ Payback Period:	28 years
✓ NPV Costs:	$4,210K

Impacts

- ✓ Minimal economic impact – max potential reduction of 9 jobs (7 direct and 2 indirect) or less that 0.0% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal supported by DON-0123

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 192

Candidate # USA-0156

Candidate Recommendation: Close the US Army Reserve Center Stanford C. Parisian in Lansing; close the Army Reserve Center Area Maintenance Support Activity #135 Battle Creek; close the Naval and Marine Corps Reserve Center in Battle Creek, Michigan and re-locate units to a new Armed Forces Reserve Center on Fort Custer Reserve Training Center, Michigan.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Increases training time and effectiveness
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Maximizes joint training associations
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$7,787K
✓ Net of Implementation Costs:	$7,911K
✓ Recurring Savings:	$10K
✓ Payback Period:	100+ years
✓ NPV Costs:	$7,506K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON -0097

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 155

Candidate # USA-0157

Candidate Recommendation: Close the Army National Guard Readiness centers located in Greenville, Williamston, Belton, and Easley, South Carolina; close Lake City Army Reserve Center, Lake City, South Carolina; close the Rock Hill Memorial Army Reserve Center, Rock Hill, NC; close the Navy Marine Corps Reserve Center located in Greenville, South Carolina and relocate units to a new Armed Forces Reserve Center in Greenville, SC, if the State of South Carolina provides the real property at no cost to the United States.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$25,476K
✓ Net of Implementation Costs:	$15,306K
✓ Recurring Savings:	$2,378K
✓ Payback Period:	12 Years
✓ NPV Savings:	$7,107K

Impacts

- ✓ Minimal economic impact – max potential reduction of 40 jobs (30 direct and 10 indirect jobs) or 0.01% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0124

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 045

Candidate # USA-0158

Candidate Recommendation: Close the Bristol, RI Army Reserve Center; close the Harwood Army Reserve Center in Providence, RI; close the Warwick, RI Army Reserve Center and Organizational Maintenance Shop and relocate units to a new Armed Forces Reserve Center on Newport Naval Base, Rhode Island.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$31,934K
✓ Net of Implementation Costs:	$33,789K
✓ Annual Recurring Costs:	$322K
✓ Payback Period:	Never
✓ NPV (costs):	$35,101K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal on DON Installation
- ✓ Joint USA and DON proposal that supports DON-0150

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 069

Candidate # USA-0159

Candidate Recommendation: Close the Guerry United States Army Reserve Center located in Chattanooga; close the Bonney Oaks Army Reserve Center located on the Volunteer Army Ammunition Plant; realign M Battery, 4/14 Marines from the Navy and Marine Corps Reserve Center in Chattanooga; and re-locate units into a new Armed Forces Reserve Center on the Volunteer Army Ammunition Plant, Tennessee.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$10,682K
✓ Net of Implementation Costs:	$11,993K
✓ Annual Recurring Costs:	$259K
✓ Payback Period:	Never
✓ NPV Costs:	$13,837K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0106

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 245

Candidate # USA-0160

Candidate Recommendation: Close Milwaukee Army National Guard Armory and Field Maintenance Shops; close Naval and Marine Corps Reserve Center, Milwaukee and consolidate units into a new Armed Forces Reserve Center and Field Maintenance Shop in Milwaukee, if the state of Wisconsin provides suitable land for the construction of the facilities at no cost to the United States.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units

Payback

✓ One-Time Cost:	$23,264K
✓ Net of Implementation Costs:	$18,815K
✓ Recurring Savings:	$1,064K
✓ Payback Period:	37 years
✓ NPV Costs:	$8,272K

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 22 jobs (16 direct and 6 indirect) or less than 0.1% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON- 0144

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 208

Candidate # USA-0161

Candidate Recommendation: Close the Virginia Army National Guard Armory and Organizational Maintenance Shop (OMS #10) Roanoke, Virginia; close the Virginia Army National Guard Military Vehicle Storage Compound Roanoke, Virginia and relocate units into an Armed Forces Reserve Center with an Organizational Maintenance Facility adjacent to the Navy and Marine Corps Reserve Center in Roanoke, Virginia, if the State of Virginia provides the real property at no cost to the United States.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ New training capability - Increases training time
- ✓ Improves functional effectiveness
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$13,196K
✓ Net of Implementation Costs:	$14,214K
✓ Recurring Costs:	$175K
✓ Payback Period:	Never
✓ NPV Costs:	$15,187K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 236

Candidate # USA-0162

Candidate Recommendation: Close Reese US Army Reserve Center and Organizational Maintenance Shop Chester, Pennsylvania; close US Army Reserve Germantown Veterans Memorial Center, Philadelphia; close The US Marine Corps Reserve Center, Folsam, Pennsylvania and re-locate units to an Armed Forces Reserve Center in vicinity of Chester / Germantown, Pennsylvania. Implementation of this recommendation is contingent upon the acquisition of suitable land.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value - New joint capability
- ✓ Enhances joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ New training capability – maximizes training associations

Payback

✓ One-Time Cost:	$16,913K
✓ Net of Implementation Costs:	$13,358K
✓ Recurring Savings:	$877K
✓ Payback Period:	30 years
✓ NPV Costs:	$4,753K

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 15 jobs (-0.0%)
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA / DON proposal that supports DON-0121

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MILDEP Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services

PIMS # 239

Candidate # USA-0163

Candidate Recommendation: Close the Pennsylvania Army National Guard Armory in Scranton, Pennsylvania; close the Serrenti Memorial Army Reserve Center and its organizational maintenance shop in Scranton, Pennsylvania; close the Wilkes-Barre Army Reserve Center and its organizational maintenance shop in Wilkes-Barre, Pennsylvania; close the Marine Corps Reserve Center in Forty Fort, Pennsylvania; close the US Navy Reserve Center in Avoca, Pennsylvania and re-locate units into a new consolidated Armed Forces Reserve Center and organizational maintenance support facility in Scranton, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – joint operational capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances maintenance capability / equipment readiness
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$31,398K
✓ Net of Implementation Costs:	$26,996K
✓ Recurring Savings:	$1,108K
✓ Payback Period:	72 Years
✓ NPV Costs:	$15,678K

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 20 jobs (15 direct and 5 indirect) or -0.01% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0122

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 241

Candidate # USA-0164

Candidate Recommendation: Close the Delaware Army National Guard William Nelson Armory in Middletown, Delaware; close the Major Robert Kirkwood United States Army Reserve Center and its organizational maintenance shop in Newark, Delaware; close the Naval and Marine Corps Reserve Center in Newark, Delaware and re-locate units to a new consolidated Armed Forces Reserve Center and organizational maintenance support facility in Newark, Delaware, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional operations
- ✓ New training capability / increases training time

Payback

✓ One-Time Cost:	$14,945K
✓ Net of Implementation Costs:	$11,286K
✓ Recurring Savings:	$874K
✓ Payback Period:	24 years
✓ NPV Costs:	$2,888K

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 17 jobs (9 direct and 8 indirect) or -0.1 percent
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0119

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 014

Candidate # USA-0165

Candidate Recommendation: Close New York Army Guard Armories: Bayshore, Freeport, Huntington Station, Patchogue and Riverhead, Organizational Maintenance Shop (OMS) 21 (collocated with Bayshore Armory) New York; close Army Reserve Centers: the BG Theodore Roosevelt (Uniondale), Amityville Armed Forces Reserve Center (Army Reserve and Marine Corps Reserve) and re-locate units into a new Armed Forces Reserve Center/Organizational Maintenance Shop on federal property licensed to the New York Army

National Guard in Farmingdale, New York.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection, recruiting/retention

Military Value

- ✓ New Army maintenance capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$54,125K
✓ Net of Implementation Costs:	$51,699K
✓ Recurring Savings:	$885K
✓ Payback Period:	100+ years
✓ NPV Costs:	$41,284K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal that includes USMCR tenant

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 032

Candidate # USA-0169

Candidate Recommendation: Close Iowa Army Guard Armories Newton, Chariton, and Knoxville; and re-locate units to a new Armed Forces Reserve Center and vehicle maintenance facility and storage buildings in the vicinity of Indianola, Iowa, if the State of Iowa provides the real property at not cost to the United states.

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti-Terror / Force Protection, recruiting / retention

Military Value

- ✓ New Army Multi-Component capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies / Increases training time
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$5,941K
✓ Net of Implementation Costs:	$5,740K
✓ Recurring Savings:	$80K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$4,747K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 074

Candidate # USA-0171

Candidate Recommendation: Close the Army Reserve Adrian B. Rhodes Armed Forces Reserve Center in Wilmington, NC and re-locate Army and Navy (tenant) units to a new Armed Forces Reserve Center and collocated Organizational Maintenance Shop (OMS) in Wilmington, NC, if the Army can acquire suitable land for construction of the facilities.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ Enhances joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves overall training efficiencies
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$9,029K
✓ Net of Implementation Costs:	$9,509K
✓ Recurring Costs:	$70K
✓ Payback Period:	Never
✓ NPV Costs:	$9,739K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Navy currently a tenant and will move with host

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 149

Candidate # USA-0172

Candidate Recommendation: Close United States Army Reserve center in Richmond, KY and relocate units to a new Armed Forces Reserve Center and Maintenance Facility on Bluegrass Army Depot, KY. Consolidate KY ARNG and USAR units currently on Bluegrass Army Depot into the new Armed Forces Reserve Center and Maintenance Facility on Bluegrass Army Depot, KY.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ Supports Army Transformation Initiatives – Transportation
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint use facility
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$6,834K
✓ Net of Implementation Cost:	$54K
✓ Recurring Savings:	$1,561K
✓ Payback Period:	4 years
✓ NPV Savings:	$14,214K

Impacts

- ✓ Maximum potential reduction of 24 jobs (18 direct and 6 indirect) or less than 0.1% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 259

Candidate # USA-0173

Candidate Recommendation: Close the Texas Army National Guard Readiness Centers located in Killeen and Brady; realign the United States Army Reserve Center, Fort Hood by relocating all units from building 4442 and the Hood Army Airfield United States Army Reserve Center. Relocate all Reserve Component units into an expanded Armed Forces Reserve Center on Hood Army Airfield, Fort Hood, Texas.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$29,293K
✓ Net of Implementation Costs:	$31,360K
✓ Recurring Costs:	$386K
✓ Payback Period:	Never
✓ NPV Costs:	$33,523K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 260

Candidate # USA-0174

Candidate Recommendation: Close Texas Army National Guard Readiness Centers in Alice and Kingsville; close the Army Reserve Centers in Alice and Kingsville, currently on Kingsville Naval Air Station (NAS); and relocate and consolidate units into a new Armed Forces Reserve Center on NAS Kingsville.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$8,438K
✓ Net of Implementation Costs:	$8,490K
✓ Recurring Savings:	$32K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$7,816K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ USA proposal on DON Installation

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 238

Candidate # USA-0175

Candidate Recommendation: Close US Army Reserve Philadelphia Memorial Reserve Center and collocated Organizational Maintenance Shop, Woodhaven, Pennsylvania; close US Army Reserve Bristol Veterans Memorial Army Reserve Center and collocated Organizational Maintenance Shop, Woodhaven, Pennsylvania and relocate Army and Marine Corps units into a new Armed Forces Reserve Center and supporting maintenance facility on existing Bristol Reserve Center site.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units

Payback

✓ One-Time Cost:	$18,254K
✓ Net of Implementation Costs:	$15,021K
✓ Recurring Savings:	$755K
✓ Payback Period:	41
✓ NPV Costs:	$6,934K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal that includes USMCR tenant

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 154

Candidate # USA-0176

Candidate Recommendation: Close the Iowa Army National Guard Armory and its organizational maintenance shop in Cedar Rapids, Iowa; close the Armed Forces Reserve Center in Cedar Rapids, Iowa, and relocate units to a new consolidated Armed Forces Reserve Center with an organizational maintenance facility in Cedar Rapids, Iowa, if the State of Iowa provides the real property, suitable for the construction of the facility, at no cost to the United States.

Justification

- ✓ Multi Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$14,543K
✓ Net of Implementation Costs:	$14,262K
✓ Recurring Savings:	$148K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$12,273K

Impacts

- Criterion 6 – Max potential reduction of 0 jobs (0 direct & 0 indirect) or 0.0% of the economic area employment
- Criterion 7 - Minimal community impact
- Criterion 8 - no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 237

Candidate # USA-0177

Candidate Recommendation: Close the Wilson Kramer US Army Reserve Center and collocated organizational maintenance shop in Bethlehem, Pennsylvania; close the Naval and Marine Corps Reserve Center in Reading, Pennsylvania; close the Naval and Marine Corps Reserve Center in Allentown, Pennsylvania (Lehigh Valley) and re-locate units into a new consolidated Armed Forces Reserve Center and organizational maintenance support facility in the vicinity of Allentown/ Bethlehem, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units

Payback

✓ One-Time Cost:	$8,809K
✓ Net of Implementation Costs:	$9,116K
✓ Recurring Costs:	$26K
✓ Payback Period:	Never
✓ NPV Costs:	$8,954K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0120

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 242

Candidate # USA-0178

Candidate Recommendation: Close the Flair Memorial Armed Forces Reserve Center and its Organizational Maintenance Shop in Frederick Maryland and re-locate units to new consolidated Armed Forces Reserve Center and organizational maintenance support facility on Fort Detrick Maryland.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value – Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$6,122K
✓ Net of Implementation Costs:	$6,631K
✓ Recurring Costs:	$93K
✓ Payback Period:	Never
✓ NPV Costs:	$7,196K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal includes USMCR as a tenant

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 235

Candidate # USA-0179

Candidate Recommendation: Close the Oswald United States Army Reserve Center located in Everett; close two Washington Army National Guard Centers located in Everett and Snohomish; and consolidate units in a new Armed Forces Reserve Center in the Everett, Washington area, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$12,984K
✓ Net of Implementation Costs:	$12,714K
✓ Annual Recurring Savings:	$127K
✓ Payback Period:	100 +Years
✓ NPV Costs:	$10,981K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 106

Candidate # USA-0180

Candidate Recommendation: Close the US Army Reserve Center 1st Lieutenant Paul Lavergne in Bayamon; realign the US Army Reserve Center Captain E. Rubio Junior in Puerto Nuevo by re-locating the 807th SC Company; realign the Puerto Rico Army Guard San Juan Readiness Center by re-locating HHC 125th MP Company and the 480th MP Company. Relocate all units from the closed or realigned centers to a new Armed Forces Reserve Center on Fort Buchanan, Puerto Rico.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection, recruiting/retention

Military Value

- ✓ High Military Value – new Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Increases training time

Payback

✓ One-Time Cost:	$31,013K
✓ Net of Implementation Costs:	$33,440K
✓ Recurring Costs:	$443K
✓ Payback Period:	Never
✓ NPV Costs:	$35,896K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 261

Candidate # USA-0181

Candidate Recommendation: Close the Texas Army National Guard Readiness Centers located in Amarillo, Pampa, and Plainview; close the Tarp United States Army Reserve Center located in Amarillo; close the Navy and Marine Corps Reserve Center located in Amarillo and the NRC in Lubbock, and re-locate units into a new Armed Forces Reserve Center in Amarillo, Texas, if the Army is able to acquire land suitable for the construction of the facility.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$11,595K
✓ Net of Implementation Costs:	$11,682K
✓ Recurring Savings:	$40K
✓ Payback Period:	100 Years
✓ NPV Costs:	$10,800K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact/no significant issues
- ✓ Potential Joint Proposal – Enables DON 0117

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 233

Candidate # USA-0182

Candidate Recommendation: Close United States Army Reserve Centers located in Shreveport and Bossier City, Louisiana and Co-locate Reserve Component units into a new Reserve Center in Bossier City, if the Army is able to acquire land suitable for the construction of the facilities.

Justification

- ✓ Multi-service Reserve consolidation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$9,705K
✓ Net Implementation Cost:	$9,961K
✓ Recurring Costs:	$10K
✓ Payback Period:	Never
✓ NPV Costs:	$9,614K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ MILDEP Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 262

Candidate # USA-0183

Candidate Recommendation: Close the Texas Army National Guard Readiness Centers located in Atlanta and Texarkana; close the United States Army Reserve Centers located in Texarkana and Hooks Army Reserve Center on Red River Army Depot; close the Marine Corps Reserve Center located in Texarkana, Texas; re-locate Reserve Component units in a new facility or an addition to the New Boston Texas Army National Guard Readiness Center located on Red River Army Depot.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$18,016K
✓ Net of Implementation Cost:	$18,282K
✓ Recurring Savings:	$32K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$17,178K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0093

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 010

Candidate # USA-0184

Candidate Recommendation: Close Oregon Army National Guard support facilities Lake Oswego (buildings #s 3001, 3003, 3004); close Sears Hall and Sharff Hall US Army Reserve Centers; close Naval/Marine Corps Reserve Center in Portland, OR; relocate units from the Camp Withycombe building #s 6100, 6105, 6106, 6230, 6232 and realign four National Guard facilities on Camp Withycombe (building #6220 and #6400), the Camp Withycombe armory building and the Jackson Band Building #1004; realign Maison Armory by moving the National Guard Museum and the 162 Engineer Battalion; relocate Reserve Component units into the new Clackamas Armed Forces Reserve Center on Camp Withycombe, Oregon.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint operational efficiencies
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units
- ✓ Enhances Homeland Security and Homeland Defense

Payback

✓ One-Time Cost:	$24,133K
✓ Net Implementation of Costs:	$23,264K
✓ Annual Recurring Savings:	$350K
✓ Payback Period:	100+ Years
✓ NPV (Cost):	$19,029K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ MILDEP Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 200

Candidate # USA-0185

Candidate Recommendation: Close the Recruiting Battalion Headquarters (Active Duty) in Des Moines and relocate to Camp Dodge, IA. Close the Military Entrance Processing Station (MEPS) in Des Moines, IA. Close the Navy and Marine Corps Reserve Center in Des Moines, IA. Close Iowa Army National Guard Readiness Center at Camp Dodge and relocate all units and activities into a new Armed Forces Reserve Center and MEPS at Camp Dodge, IA.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention
- ✓ Co-locates reserve units on a Army Guard installation

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines combat and support units in one location
- ✓ Maximizes training associations

Payback

- ✓ One-Time Cost: $24,785K
- ✓ Net of Implementation Savings: $60,692K
- ✓ Annual Recurring Savings: $19,170K
- ✓ Payback Period: Immediate
- ✓ NPV Savings: $233,209K

Impacts

- ✓ Max potential reduction of 335 jobs (218 direct & 117 indirect) or less than 1.34 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0102

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 016

Candidate # USA-0186

Candidate Recommendation: Close the Adjutant General's Building, the State Military Department Annex, the Screws Army Reserve Center, all located in Montgomery, Alabama; close the Grady Anderson Army Reserve Center in Troy; close the Cleveland Abbot Army Reserve Center in Tuskegee; close the Harry Gary, Jr. Army Reserve Center in Enterprise; close the Maidre Army Reserve Center in Opelika; close the Quarles-Flowers Army Reserve Center in Decatur, Alabama and re-locate units to consolidated Joint Forces Headquarters Complex, and Armed Forces Reserve Center (AFRC) in Montgomery, Alabama if the State of Alabama provides the real property at no cost to the United States.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$44,546K
✓ Net of Implementation Savings:	$4,248K
✓ Recurring Savings:	$10,987K
✓ Payback Period:	3 years
✓ NPV Savings:	$104,466K

Impacts

- ✓ Minimal economic impact – max potential reduction of 218 jobs (131 direct and 87 indirect) or less than -0.10% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 263

Candidate # USA-0187

Candidate Recommendation: Close Texas Army National Guard Readiness Centers located in Baytown, Pasadena, and Ellington Field; close the Texas Army National Guard Field Maintenance Site located on Ellington Field; close United States Army Reserve Center located in Pasadena and relocate units to a new Armed Forces Reserve Center in Houston, Texas, if the Army is able to acquire land suitable for the construction of a new facilities.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$47,407K
✓ Net of Implementation Costs:	$33,027K
✓ Recurring Savings:	$3,372K
✓ Payback Period:	18 Years
✓ NPV Costs:	$770K

Impacts

- ✓ Minimal economic impact – max potential reduction of 101 jobs (59 direct and 42 indirect) or 0.0% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 154

Candidate # USA-0197

Candidate Recommendation: Close the Holmes Road Tennessee Army National Guard Readiness Center located in Memphis; close the Army National Guard Field Maintenance Shop (FMS) located in Memphis; and relocate Army National Guard and United States Marine Corps resource units into a new Armed Forces Reserve Center and Field Maintenance Shop adjacent to the Tennessee Air National Guard Base at the Memphis Airport, if the State of Tennessee provides the real property at no cost to the United States.

Justification

- ✓ Multi Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$16,151K
✓ Net of Implementation Savings:	$16,917K
✓ Recurring Savings:	$7,416K
✓ Payback Period:	1 year
✓ NPV Savings:	$83,946K

Impacts

- ✓ Minimal economic impact – max potential reduction of 122 jobs (81 direct and 41 indirect) or -0.02% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 254

Candidate # USA-0200

Candidate Recommendation: Close the Truman Olson, G.F. O'Connell and the Marine Corps Reserve Centers, all located in Madison, WI. Close the Navy Reserve Center, La Crosse, WI. Realign the Madison Armory (Bowman Street) by re-locating the 64th Troop Command; realign the Madison Armory / OMS 9, by re-locating the 54th Civil Support Team, realign the Madison Armory (2400 Wright Street) by re-locating the 641st Troop Command. Relocate units from closed or realigned facilities to a new AFRC in Madison, WI, if the state of Wisconsin provides suitable land for construction of the facilities at no cost to the United States.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint capability
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units
- ✓ Enhances Homeland Security and Homeland Defense

Payback

✓ One-Time Cost:	$10,711K
✓ Net of Implementation Savings:	$37,670K
✓ Recurring Savings:	$10,807K
✓ Payback Period:	Immediate
✓ NPV Savings:	$134,780K

Impacts

- ✓ Criterion 6 – Max potential reduction of 173 jobs (125 direct and 48 indirect) or .04% of the economic area employment.
- ✓ Minimal community impact
- ✓ Low Environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0115

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ MILDEP Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 062

Candidate # USA-0202

•Candidate Recommendation: Close the Ayer Armory, Consolidated Support Maintenance Shop and Army Reserve Equipment Concentration Site 65 in Ayer, Massachusetts and the Marine Corps Reserve Center in Worchester, Massachusetts. Close the Equipment Concentration Site 65 Annex (Bldg 3713), 323d Maintenance Facility and Regional Training Site (Maintenance) Army Reserve facilities on the Devens Reserve Forces Training Area. Realign the Marine Corps Reserve Center Ayer by relocating the 1/25th Marines Maintenance Facility, Marine Corps Reserve Electronic Maintenance Section and Maintenance Company/4th Marine Battalion. Relocate all units from closed or realigned units to a new AFRC complex in Ayer, MA if the State of Massachusetts provides the real property suitable for the construction of the facilities at no cost to the United States.

Justification

- ✓ Multi Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational / functional effectiveness
- ✓ New maintenance capability / effectiveness

Payback

✓ One-Time Cost:	$95,296K
✓ Net of Implementation Costs:	$90,799K
✓ Recurring Savings:	$1,561K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$72,501K

Impacts

- ✓ Minimal economic impact: maximum potential reduction of 0 jobs or 0.0 percent
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 195

Candidate # USA-0205

Candidate Recommendation: Realign the Army National Guard Readiness Center located in Raleigh by relocating the Joint Forces Headquarters, 440th Army Band, Detachment #1 Army National Guard Joint Forces Command, Recruiting and Retention Command, and the 42nd Civil Support Team. Close the Niven Army Reserve Center, Albemarle. Close the Navy and Marine Corps Reserve Center, Raleigh. Relocate units from closed or realigned centers into a new Armed Forces Reserve Center at the existing North Carolina Army National Guard installation in Raleigh, NC, if the state of North Carolina provides, at no cost to the United States, the real property required for the construction of the facility.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$28,760K
✓ Net of Implementation Costs:	$17,339K
✓ Recurring Savings:	$2,632K
✓ Payback Period:	13 Years
✓ NPV Savings:	$7,469K

Impacts

- ✓ Minimal economic impact – max potential reduction of 51 jobs (38 direct and 13 indirect) or -0.01% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0105

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 256

Candidate # USA-0213

Candidate Recommendation: Close the Texas Army National Guard Readiness Centers located in Weathorford, Sandage, and Cobb Park; realign the United States Army Reserve and Marine Corps Reserve facilities on Naval Air Station- Joint Reserve Base, Fort Worth , Texas and relocate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on Naval Air Station-Joint Reserve Base Fort Worth, Texas, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$20,531K
✓ Net of Implementation Savings:	$7,929K
✓ Recurring Savings:	$6,417K
✓ Payback Period:	2 Years
✓ NPV Savings:	$66,227K

Impacts

- ✓ Max potential reduction of 119 jobs (76 direct & 43 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ USA proposal on DON Installation

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 068

Candidate # USA-0214

Candidate Recommendation: Close the Oklahoma Army National Guard Readiness Centers located in Broken Arrow, Eufaula, Okmulgee, Tahlequah, Haskell, Muskogee, Stilwell, Cushing and Wagoner; close the Oklahoma Army National Guard Field Maintenance Shop (FMS 14) located in Okmulgee; realign the US Marine Corps Reserve Anti Tank TOW Training unit from the Navy and Marine Corps Reserve Center located in Broken Arrow, Oklahoma, and relocate units into a new Armed Forces Reserve Center and consolidated Maintenance facility in Broken Arrow, Oklahoma if the State of Oklahoma provides the real property at no cost to the United States.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$45,004K
✓ Net of Implementation Costs:	$24,078K
✓ Recurring Savings:	$4,845K
✓ Payback Yrs /Break Even Yr:	10 years
✓ NPV Savings:	$21,258K

Impacts

- ✓ Minimal economic impact – max potential reduction of 74 jobs (52 direct and 22 indirect) or -0.02% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0129

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 003

Candidate # USA-0217

Candidate Recommendation: Close Army Reserve Centers Moffett Field, George Richey (San Jose) and Jones Hall (Mountain View) California; close California Army Guard Armories in Sunnyvale, San Lorenzo, Redwood City and the San Jose Organizational Maintenance Shop; close the Marine Corps Reserve Center in San Bruno; and Navy Reserve Center in San Jose, California and relocate Army, Navy and Marine Corps units into a new Armed Forces Reserve Center on existing Army Reserve property on Moffett Field, California.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Increases training time
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection, recruiting and retention

Military Value

- ✓ High Military Value - New joint capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$40,780K
✓ Net of Implementation Costs:	$34,270K
✓ Recurring Savings:	$1,792K
✓ Payback Period:	42 years
✓ NPV Costs:	$16,350K

Impacts

- ✓ Max potential reduction of 4 jobs (3 direct & 1 indirect) or 0.0% of the economic area employment
- ✓ Minimal economic impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0103

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/Services

PIMS # 012

Candidate # USA-0218

•Candidate Recommendation: Close Wagenaar Army Reserve Center Pasco, Pendleton Reserve Center, Yakima Training •Center, all located in Washington; close the Washington Army Guard center Ellensburg; close the Marine Corps Reserve Center Yakima, Washington; and relocate units into a new Armed Forces Reserve Center on Yakima Training Center, Washington.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value - New joint capability
- ✓ Increases training time / new training capability
- ✓ Establishes joint use facility

Payback

✓ One-Time Cost:	$16,742K
✓ Net of Implementation Costs:	$17,723K
✓ Recurring Cost:	$153K
✓ Payback Period:	Never
✓ NPV Costs:	$18,337K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Medium environmental risk / remediation issues present
- ✓ Joint USA and DON proposal that supports DON-0098

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/Services

Department of the Navy
BRAC 2005
Candidate Recommendations Brief
to

Infrastructure Executive Council

28 Jan 05

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

DON BRAC Strategy

- Continue to rationalize/consolidate infrastructure capabilities to eliminate unnecessary excess
- Balance effectiveness of fleet concentration with AT/FP desire for dispersion/redundancy
- Leverage opportunities for total force laydown and joint basing
- Accommodate changing operational concepts
- Facilitate evolution of force structure and infrastructure organizational alignment

761 Navy activities
76 Marine Corps activities
Total 376 "fencelines"

BRAC 2005 Scope of Review

DON
469 DON Activities

- Surface/Subsurface
- Aviation
- Ground
- Recruit Training
- Officer Accessions
- DON Unique PME
- Reserve Centers
- Recruiting Districts/Stations
- Regional Support
- Other Support

Headquarters & Support
74 DON Activities

- Civilian Personnel Offices
- Major Admin/HQs Activities
- Joint Mobilization
- Military Personnel Centers
- Corrections
- Defense Finance & Accounting Service
- Installation Management

Education & Training
124 DON Activities

- Flight Training
- Specialized Skills Training
- Professional Development Education
- Ranges

Supply & Storage
9 DON Activities
(does not include detachments)

- Supply
- Storage
- Distribution

Technical
54 DON Activities
(does not include detachments)

- Air, Land, Sea, Space
- Weapons & Armaments
- C4ISR
- Innovative Systems
- Enabling Technologies

Industrial
101 DON Activities
(includes 35 detachments)

- Maintenance
- Ship Overhaul & Repair
- Munitions & Armaments

Medical
52 DON Activities

- Education & Training
- Health Care Services
- RDA

Intelligence
18 DON Activities

- Intelligence

Progression of Analysis

DON

469 DON Activities

Surface/Subsurface
Aviation
Ground
Recruit Training
Officer Accessions
DON Unique PME
Reserve Centers
Recruiting Districts/Stations
Regional Support
Other Support

Capacity Analysis
Military Value Analysis
Optimization
Scenario Development
Scenario Assessment

Operational:
- Ground – 1 scenario
- Surface/Subsurface – 11 scenarios (plus 4 variations)

DON-specific HSA:
- Reserve Centers – 36 scenarios
- Regional Support Activities – 13 scenarios
- Recruiting Management– 3 scenarios

Additional Analysis:
* Surface/Subsurface
  - Carrier move (2 scenarios)
* Regional Support Activities
  - Marine Corps Districts (2 scenarios)
* Reserve Centers (Joint)

Scenario Analysis
Costs & Saving
Other Considerations
IEG Deliberations
CR Risk Assessment

Operational:
- Surface/Subsurface – 3 Candidate Recommendations (CRs) [4 activities]

DON-specific HSA:
- Reserve Centers – 29 CRs [29 activities]
- Regional Support Activities – 5 CRs [10 activities]
- Recruiting Management – 1 CR [5 activities]

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

DON Candidate Recommendations

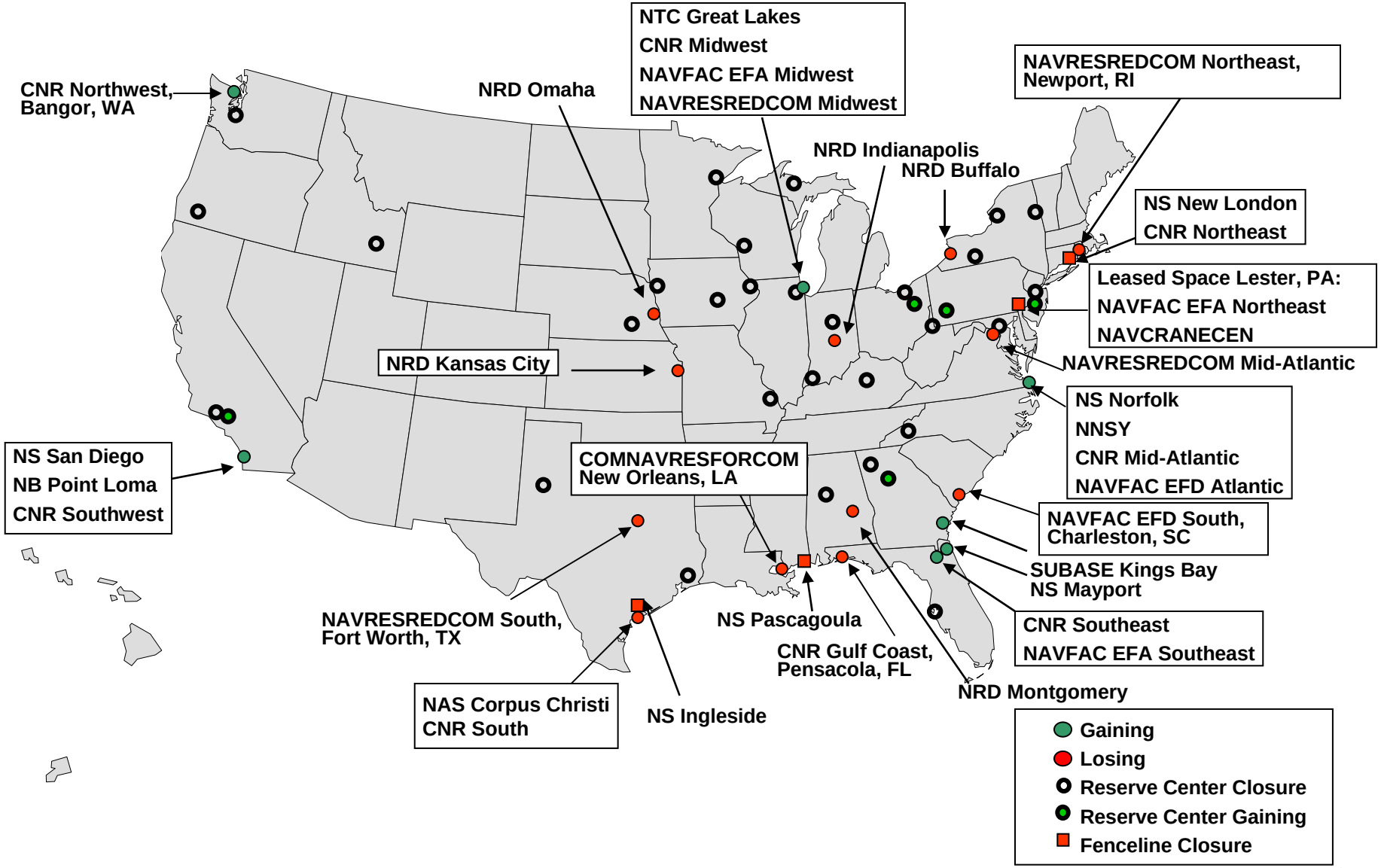
- **Submission is initial step in developing final recommendations for the Department of Defense**
  - **May require amendment or additions as we review and integrate with candidate recommendations submitted by other Military Departments and the JCSGs**
  - **Expect some unknown number of fenceline closures, as well as other alternatives to fill up or empty out bases as integration of candidate recommendations progresses**
  - **Formulation of final recommendations is iterative process**

DON Candidate Recommendations

- Close Naval Station Pascagoula, MS; Relocate ships to Naval Station Mayport, FL. Relocate Defense Common Ground Station to another naval activity.
- Close Naval Station Ingleside, TX; Relocate ships to Naval Station San Diego, CA; Consolidate MINEWARTRACEN with FLEASWTRACEN, San Diego, CA. Realign NAS Corpus Christi, TX; Relocate COMINEWARCOM to ASW Center, Naval Base Point Loma, CA.
- Close SUBASE New London, CT. Relocate assigned submarines to Naval Station Norfolk, VA and SUBASE Kings Bay, GA. Relocate the Naval Submarine School and Center for Submarine Learning to SUBASE Kings Bay, GA.
- Close 29 Navy Reserve Centers/Navy and Marine Corps Reserve Centers/ Inspector-Instructors.
- Consolidate Regional Support Activities (Five Candidate Recommendations involving ten activities).
- Close Navy Recruiting District (NRD) Indianapolis IN, NRD Omaha NE, NRD Buffalo NY, NRD Montgomery AL and NRD Kansas City MO.

Department of the Navy
Infrastructure Evaluation Group

DON Candidate Recommendations



DON Candidate Recommendation Payback Summary

	Billets Elim	Billets Moved	One-Time Costs	Steady-State Savings	20 Year NPV	Cost/NPV ratio
Surface/Subsurface (3 CRs)	2,887	9061	895.88	-308.48	-2,817.46	1:3
Reserve Centers (29 CRs)	170	142	8.65	-22.61	-316.17	1:37
Regional Support Activities (5 CRs)	251	815	49.32	-23.04	-258.33	1:5
Recruiting Management (1 CR)	152	0	2.44	-14.53	-207.76	1:85
TOTAL (38 CRs)	**3,460**	**10,018**	**956.29**	**-368.66**	**-3,599.72**	**1:4**

All Dollars shown in Millions

Surface/Subsurface

Department of the Navy

Candidate #DON-0002

Candidate Recommendation: Close Naval Station Pascagoula, MS; Relocate ships to Naval Station Mayport, FL. Relocate Defense Common Ground Station (Navy–2) to another naval activity.

Justification

- ✓Reduces Excess Capacity
- ✓Saves $$ by closing entire installation
- ✓Moves ships to fleet concentration areas
- ✓Consolidates training and maintenance

Military Value

- ✓Increases average military value from 52.87 to 54.11
- ✓Ranked 16 of 16 Active Bases in the Surface-Subsurface Operations function

Payback

✓One Time Cost:	$11M
✓Net Implementation Savings:	$228M
✓Annual Recurring Savings:	$47M
✓Payback:	Immediate
✓NPV Savings:	$651M

Impacts

- ✓Criterion 6: -1,758 jobs; 2.57% job loss
- ✓Criterion 7: No substantial impact
- ✓Criterion 8: No substantial impact

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0032

Candidate Recommendation: Close Naval Station Ingleside, TX; Relocate ships to Naval Station San Diego, CA; Consolidate MINEWARTRACEN with FLEASWTRACEN, San Diego, CA. Realign NAS Corpus Christi, TX; Relocate COMINEWARCOM to ASW Center, Naval Base Point Loma, CA

Justification

- ✓Reduces Excess Capacity.
- ✓Saves $$ by closing entire installation
- ✓Single sites at West Coast Port; preferred operationally
- ✓Ensures capacity available at Little Creek for future platforms
- ✓Synergy between MINEWARCOM/ASW Center and surface mine ships

Military Value

- ✓Increases average military value from 52.87 to 53.97
- ✓Ranked 15 of 16 Active Bases in the Surface-Subsurface Operations function.

Payback

✓One Time Cost:	$232M
✓Net Implementation Costs:	$11M
✓Annual Recurring Savings:	$60M
✓Payback:	4 Years
✓NPV Savings:	$541M

Impacts

- ✓Criterion 6: -6066 jobs; 2.74% job loss
- ✓Criterion 7: No substantial impact
- ✓Criterion 8: No substantial impact

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0033

Candidate Recommendation: Close SUBASE New London, CT. Relocate assigned submarines to Naval Station Norfolk, VA and SUBASE Kings Bay, GA. Appropriate personnel, equipment, and support will be relocated with the ships. Relocate the Naval Submarine School and Center for Submarine Learning to SUBASE Kings Bay, GA.

Justification

- ✓Reduces Excess Capacity
- ✓Saves $$ by closing entire installation
- ✓Maintains strategic and operational flexibility (2 SSN sites on East Coast)

Military Value

- ✓Increases average military value from 52.87 to 53.25
- ✓Ranked 12 of 16 Active Bases in the Surface-Subsurface Operations function

Payback

✓One Time Cost:	$653M
✓Net Implementation Cost:	$281M
✓Annual Recurring Savings:	$203M
✓Payback Period:	2 yrs
✓NPV savings:	$1.66B

Impacts

- ✓Criterion 6: -15,948 jobs; 9.46% job loss
- ✓Criterion 7: No substantial impact
- ✓Criterion 8: No substantial impact

✓Strategy
✓COBRA
✓Military Capacity Analysis/Data Verification
✓Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Reserve Centers

Department of the Navy

Candidate #DON-0009

Candidate Recommendation: Close Navy Reserve Center Asheville NC.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 152 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $38K ✓Net Implementation Savings: $2.99M ✓Annual Recurring Savings: $538K ✓Payback: Immediate ✓NPV Savings: $7.79M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0010

Candidate Recommendation: Close Navy Reserve Center Cedar Rapids IA.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 146 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $52K ✓Net Implementation Savings: $2.91M ✓Annual Recurring Savings: $532K ✓Payback: Immediate ✓NPV Savings: $7.65M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0011

Candidate Recommendation: Close Navy Reserve Center Tuscaloosa AL.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 150 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $46K ✓Net Implementation Savings: $4.24M ✓Annual Recurring Savings: $765K ✓Payback: Immediate ✓NPV Savings: $11.05M	✓Criteria 6: -10 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0012

Candidate Recommendation: Close Navy Reserve Center Pocatello ID.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 147 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $37K ✓Net Implementation Savings: $3.20M ✓Annual Recurring Savings: $585K ✓Payback: Immediate ✓NPV Savings: $8.42M	✓Criteria 6: -10 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0013

Candidate Recommendation: Close Navy Reserve Center Cape Girardeau MO.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 139 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $64K ✓Net Implementation Savings: $2.64M ✓Annual Recurring Savings: $482K ✓Payback: Immediate ✓NPV Savings: $6.94M	✓Criteria 6: -8 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0014

Candidate Recommendation: Close Navy Reserve Center Lacrosse WI.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 144 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $59K ✓Net Implementation Savings: $4.45M ✓Annual Recurring Savings: $811K ✓Payback: Immediate ✓NPV Savings: $11.69M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0015

Candidate Recommendation: Close Navy Reserve Center Horseheads NY.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 148 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $51K ✓Net Implementation Savings: $2.26M ✓Annual Recurring Savings: $413K ✓Payback: Immediate ✓NPV Savings: $5.95M	✓Criteria 6: -14 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0016

Candidate Recommendation: Close Navy Reserve Center Central Point OR.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 136 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $44K ✓Net Implementation Savings: $2.84M ✓Annual Recurring Savings: $517K ✓Payback: Immediate ✓NPV Savings: $7.45M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0018

Candidate Recommendation: Close Navy Reserve Center Evansville IN.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 117 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $61K ✓Net Implementation Savings: $2.94M ✓Annual Recurring Savings: $536K ✓Payback: Immediate ✓NPV Savings: $7.71M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0019

Candidate Recommendation: Close Navy Reserve Center Adelphi MD.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 124 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $164K ✓Net Implementation Savings: $9.43M ✓Annual Recurring Savings: $1.73M ✓Payback: Immediate ✓NPV Savings: $24.81M	✓Criteria 6: -28 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0020

Candidate Recommendation: Close Navy Reserve Center Duluth MN.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 123 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $65K ✓Net Implementation Savings: $4.80M ✓Annual Recurring Savings: $878K ✓Payback: Immediate ✓NPV Savings: $12.63M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0021

Candidate Recommendation: Close Navy Reserve Center Lexington KY.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 119 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $56K ✓Net Implementation Savings: $2.42M ✓Annual Recurring Savings: $445K ✓Payback: Immediate ✓NPV Savings: $6.38M	✓Criteria 6: -12 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0022

Candidate Recommendation: Close Navy Reserve Center Lincoln NE.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 95 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $184K ✓Net Implementation Savings: $3.51M ✓Annual Recurring Savings: $653K ✓Payback: Immediate ✓NPV Savings: $9.33M	✓Criteria 6: -11 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0023

Candidate Recommendation: Close Navy Reserve Facility Marquette MI.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 94 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $49K ✓Net Implementation Savings: $2.58M ✓Annual Recurring Savings: $468K ✓Payback: Immediate ✓NPV Savings: $6.74M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0024

Candidate Recommendation: Close Navy Reserve Center Sioux City IA.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 67 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $54K ✓Net Implementation Savings: $3.12M ✓Annual Recurring Savings: $572K ✓Payback Period: Immediate ✓NPV Savings: $8.22M	✓Criteria 6: -10 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0025

Candidate Recommendation: Close Navy Marine Corps Reserve Center Moundsville, WV and relocate Marine Corps units to Navy Marine Corps Reserve Center Pittsburgh, PA.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 122 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓One Time Cost:	$239K
✓Net Implementation Savings:	$4.65M
✓Annual Recurring Savings:	$883K
✓Payback:	Immediate
✓NPV Savings:	$12.53M

Impacts

✓Criteria 6: -21 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0043

Candidate Recommendation: Close Navy Reserve Center Glens Falls NY.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 143 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $41K ✓Net Implementation Savings: $4.50M ✓Annual Recurring Savings: $824K ✓Payback: Immediate ✓NPV Savings: $11.85M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0046

Candidate Recommendation: Close Navy Reserve Center Dubuque IA.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 111 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $46K ✓Net Implementation Savings: $3.56M ✓Annual Recurring Savings: $654K ✓Payback: Immediate ✓NPV Savings: $9.39M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0047

Candidate Recommendation: Close Navy Reserve Center Watertown NY.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 101 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $77K ✓Net Implementation Savings: $2.12M ✓Annual Recurring Savings: $392K ✓Payback: Immediate ✓NPV Savings: $5.62M	✓Criteria 6: -15 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0048

Candidate Recommendation: Close Navy Reserve Center Lubbock TX.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 108 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $77K ✓Net Implementation Savings: $3.67M ✓Annual Recurring Savings: $669K ✓Payback: Immediate ✓NPV Savings: $9.64M	✓Criteria 6: -10 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0049

Candidate Recommendation: Close Navy Reserve Center Forest Park IL.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 57 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓One Time Cost: $170K ✓Net Implementation Savings: $10.88M ✓Annual Recurring Savings: $1.94M ✓Payback: Immediate ✓NPV Savings: $28.15M	✓Criteria 6: -21 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0050

Candidate Recommendation: Close Navy Reserve Center St Petersburg FL.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 54 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $95K ✓Net Implementation Savings: $4.41M ✓Annual Recurring Savings: $792K ✓Payback: Immediate ✓NPV Savings: $11.47M	✓Criteria 6: -22 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0051

Candidate Recommendation: Close Navy Reserve Center Cleveland OH and relocate to Navy Marine Corps Reserve Center Youngstown OH.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓ Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 56 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $4.90M ✓Net Implementation Savings: $1.78M ✓Annual Recurring Savings: $1.69M ✓Payback: Immediate ✓NPV Savings: $17.02M	✓Criteria 6: -23 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: Minor wetland mitigation with State required. Minor construction to remedy storm water discharge issue.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0052

Candidate Recommendation: Close Navy Reserve Center Orange TX.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 86 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $328K ✓Net Implementation Savings: $7.38M ✓Annual Recurring Savings: $1.40M ✓Payback: Immediate ✓NPV Savings: $19.91M	✓Criteria 6: -20 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0053

Candidate Recommendation: Close Navy Marine Corps Reserve Center Tacoma WA.

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 31 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓ One Time Cost:	$142K
✓Net Implementation Savings:	$6.07M
✓Annual Recurring Savings:	$1.13M
✓Payback:	Immediate
✓NPV Savings:	$16.12M

Impacts

✓Criteria 6: -35 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0054

Candidate Recommendation: Close Navy Marine Corps Reserve Center Encino CA and relocate Marine Corps units to Fourth LAAD (Navy Marine Corps Reserve Center Pasadena CA).

Justification

✓Reduction of excess capacity, in line with force structure planned reductions.

Military Value

✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures).

✓Ranked 58 of 152 NRCs/NMCRCs in the Reserve Centers function.

Payback

✓ One Time Cost:	$111K
✓Net Implementation Savings:	$5.19M
✓Annual Recurring Savings:	$947K
✓Payback:	Immediate
✓NPV Savings:	$13.65M

Impacts

✓Criteria 6: -55 jobs; < 0.1% job loss

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0055

Candidate Recommendation: Close Navy Marine Corps Reserve Center Grissom ARB IN.

Justification	Military Value
✓Reduction of excess capacity, in line with force structure planned reductions.	✓Increases average military value from 59.96 to 61.50 (cumulative result of Navy Reserve Center closures). ✓Ranked 120 of 152 NRCs/NMCRCs in the Reserve Centers function.
Payback	**Impacts**
✓ One Time Cost: $76K ✓Net Implementation Savings: $3.12M ✓Annual Recurring Savings: $570K ✓Payback: Immediate ✓NPV Savings: $8.20M	✓Criteria 6: -9 jobs; < 0.1% job loss ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0056

Candidate Recommendation: Close Inspector-Instructor Rome GA and relocate to NAS Atlanta.

Justification

✓Collocation with higher headquarters.
✓Reduction of footprint.
✓Locates on active duty base.
✓Improves AT/FP posture.

Military Value

✓Average military value remains unchanged at 50.60.
✓Ranked 18 of 35 I&Is in the Reserve Centers function.

Payback

✓One Time Cost:	$52K
✓Net Implementation Savings:	$551K
✓Annual Recurring Savings:	$156K
✓Payback:	Immediate
✓NPV Savings:	$1.96M

Impacts

✓Criteria 6: -12 jobs; < 0.1% job loss
✓Criteria 7: No substantial impact.
✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0057

Candidate Recommendation: Close Inspector-Instructor West Trenton NJ and relocate to Navy Reserve Center Ft Dix NJ.

Justification

✓Reduction of footprint.
✓Locates on active duty base.
✓Improves AT/FP posture.
✓Puts unit closer to training areas.

Military Value

✓Average military value remains unchanged at 50.60.
✓Ranked 6 of 35 I&Is in the Reserve Centers function.

Payback

✓One Time Cost:	$1.25M
✓Net Implementation Savings:	$1.39M
✓Annual Recurring Savings:	$471K
✓Payback:	2 Years
✓NPV Savings:	$5.61M

Impacts

✓Criteria 6: -15 jobs; < 0.1% job loss
✓Criteria 7: No substantial impact.
✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Regional Support Activities

Department of the Navy

Candidate #DON-0041

Candidate Recommendation: Consolidate COMNAVREG (CNR) Gulf Coast with CNR Southeast; CNR South with CNR Midwest and Southeast; CNR Northeast with CNR Mid-Atlantic; COMNAVRESFORCOM (Installation Management) IM with CNR Southwest, Northwest and Midwest

Justification

✓Achieves mission consolidation and enables further IM regional support activity alignment.

Military Value

✓Increases average military value from 60.86 to 67.38

✓Ranked 7 (CNRNE), 9 (CNRGC), 11 (CNRS) and 12 (CNRFC) of 12 Installation Management Regions in the Regional Support Activities function.

Payback

✓One Time Cost: $6.41M

✓Net Implementation Savings: $26.07M

✓Annual Recurring Savings: $6.53M

✓Payback: Immediate

✓NPV Savings: $84.62 M

Impacts

✓Criteria 6: -389 jobs; < 0.1% job loss (each location)

✓Criteria 7: No substantial impact.

✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0074A

Candidate Recommendation: Close NAVFAC EFD South leased space in Charleston, SC; consolidate NAVFAC EFD South Charleston, SC to EFA Southeast Jacksonville, FL, EFA MW Great Lakes, IL and EFD Atlantic Norfolk, VA

Justification

✓Achieves minimization of long term leased administrative space and facilitates evolution of force structure and infrastructure organizational alignment

Military Value

✓Increases average military value from 65.74 to 66.40

✓Ranked 7 of 11 NAVFAC EFDs/EFAs in the Regional Support Activities function.

Payback

✓One time cost:	$25.05 M
✓Net Implementation Savings:	$14.74 M
✓Annual Recurring Savings:	$3.67 M
✓Payback:	8 year
✓NPV Savings:	$20.42 M

Impacts

✓Criteria 6: -1,318 jobs; 0.4% job loss
✓Criteria 7: No substantial impact.
✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0075/0154

Candidate Recommendation: Close NAVFAC EFA Northeast leased space in Lester, PA; consolidate NAVFAC EFA Northeast Philadelphia, PA with NAVFAC Mid-Atlantic Norfolk, VA; relocate NAVCRANECEN Lester, PA to Norfolk Naval Shipyard Norfolk, VA

Justification

✓Achieves minimization of long term leased administrative space and facilitates evolution of force structure and infrastructure organizational alignment

Military Value

✓Increases average military value from 65.74 to 66.45

✓Ranked 9 of 11 NAVFAC EFDs/EFAs in the Regional Support Activities function

Payback

✓One time costs	$15.23M
✓Net Implementation Savings:	$3.91M
✓Annual Recurring Savings:	$5.83M
✓Payback:	3 years
✓NPV Savings:	$57.48M

Impacts

✓Criteria 6: -447 jobs; < 0.1% job loss
✓Criteria 7: No substantial impact.
✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Department of the Navy

Candidate #DON-0078

Candidate Recommendation: Consolidate NAVRESREDCOM South, Fort Worth, TX with NAVRESREDCOM Midwest Great Lakes, IL

Justification

✓Facilitates Active and Reserve integration and rationalizes regional management structure for reserve readiness commands

Military Value

✓Increases average military value from 72.03 to 74.17

✓Ranked 7 of 7 REDCOMs in the Regional Support Activities function

Payback

✓One time costs	$650K
✓Net Implementation Savings:	$21.38M
✓Annual Recurring Savings:	$3.98M
✓Payback:	Immediate
✓NPV Savings:	$56.83M

Impacts

✓Criteria 6: -94 jobs; < 0.1% job loss
✓Criteria 7: No substantial impact.
✓Criteria 8: No substantial impact.

Department of the Navy

Candidate #DON-0156

Candidate Recommendation: Consolidate NAVRESREDCOM, Northeast Newport, RI with NAVRESREDCOM Mid-Atlantic Washington DC and relocate to NAVSTA Norfolk, VA

Justification

✓Facilitates Active and Reserve integration and rationalizes regional management structure for reserve readiness commands

Military Value

✓Increases average Military Value 72.03 to 72.93

✓ Ranked 5 of 7 REDCOMs in the Regional Support Activities function

Payback

✓One time costs	$1.98M
✓Net Implementation Savings:	$11.76M
✓Annual Recurring Savings:	$3.00M
✓Payback:	1 Year
✓NPV Savings:	$38.64M

Impacts

✓Criteria 6: -185 jobs; < 0.1% job loss
✓Criteria 7: No substantial impact.
✓Criteria 8: No substantial impact.

Recruiting Management

Department of the Navy

Candidate #DON-0062

Candidate Recommendation: Close Navy Recruiting District (NRD) Indianapolis, NRD Omaha, NRD Buffalo, NRD Montgomery, and NRD Kansas City

Justification	Military Value
✓Achieves economies of scale and scope by reducing excess capacity in management overhead and lease space.	✓Increases average military value from 68.97 to 69.79 ✓Ranked 14 (Indianapolis), 17 (Kansas City), 23 (Omaha), 24 (Montgomery) and 29 (Buffalo) of 31 NRDs in the Recruiting Management function.
Payback	**Impacts**
✓One Time Cost: $2.44M ✓Net Implementation Savings: $78.27M ✓Annual Recurring Savings: $14.53M ✓Payback: Immediate ✓NPV Savings: $207.76M	✓Criteria 6: -299 jobs; < 0.1% job loss (each location) ✓Criteria 7: No substantial impact. ✓Criteria 8: No substantial impact.

✓Strategy
✓COBRA
✓Capacity Analysis/Data Verification
✓Military Value Analysis/Data Verification
✓JCSG/MilDep Recommended
✓Criteria 6-8 Analysis
✓De-conflicted w/JCSGs
✓De-conflicted w/MilDeps

Registered Closure Scenarios

Annotated to Indicate Potential Withdrawals (as of 27 Jan 05)

Army	Dept of the Navy	Air Force	JCSG Potential Closures
~~Ft Hamilton~~	NS Pascagoula ✓	Cannon AFB	~~Fort Huachuca~~
Selfridge Army Activities	NS Ingleside ✓	Grand Forks AFB	Soldier System Center Natick
Pueblo Chem Depot ✓	NS Everett	Scott AFB	Red River Army Depot
Newport Chem Depot ✓	~~SUBASE San Diego~~	Ellsworth AFB	Fort Monmouth
Umatilla Chem Depot ✓	SUBASE New London ✓	Onizuka AFS	*Walter Reed*
Deseret Chem Depot ✓	NAS Atlanta	Los Angeles AFB	*National Naval Med Ctr Bethesda*
Ft Gillem	NAS JRB Fort Worth	Moody AFB	~~NAS Meridian~~
~~Ft Shafter~~	NAS Brunswick	Pope AFB	~~NAS Corpus Christi~~
Ft Monroe ✓	NAS Oceana	ANG / Reserve Stations (20 sites)	NAES Lakehurst
Ft McPherson	MCRD San Diego		~~Presido of Monterey~~
Watervliet Arsenal	MCAS Beaufort		NSA Crane
Rock Island Arsenal	NAS JRB Willow Grove		*MCLB Albany*
Detroit Arsenal	~~CBC Gulfport~~		Brooks City Base
Sierra Army Depot	NAS Whiting Field		Rome Lab
Hawthorne Army Depot ✓	MCSA Kansas		Mesa AFRL
~~Louisiana AAP~~	NSA New Orleans		
Lone Star AAP	Naval Postgraduate School		
Mississippi AAP ✓	NDW DC (Potomac Annex)		
Kansas AAP ✓	~~Navy Supply Corps School~~		
River Bank AAP	~~*NAV Shipyd Norfolk*~~		
Carlisle Barracks ✓	*NAV Shipyd Portsmouth*		
NG / Reserve Centers (~ 400 sites)	NSA Corona		
	NAS Point Mugu		
	Arlington Service Center		
	NS Newport		
	MCLB Barstow		
	Reserve Centers (~ 80 sites)		

Notes:
1. Yellow represents JCSG/MilDep cooperative effort.
2. Italics represent options, only one of which would be recommended
3. Strike through indicates deliberate decision to eliminate, or render inactive
4. Expect a significant number of realignments in addition to these closures
5. ✓ indicates candidate recommendation submitted

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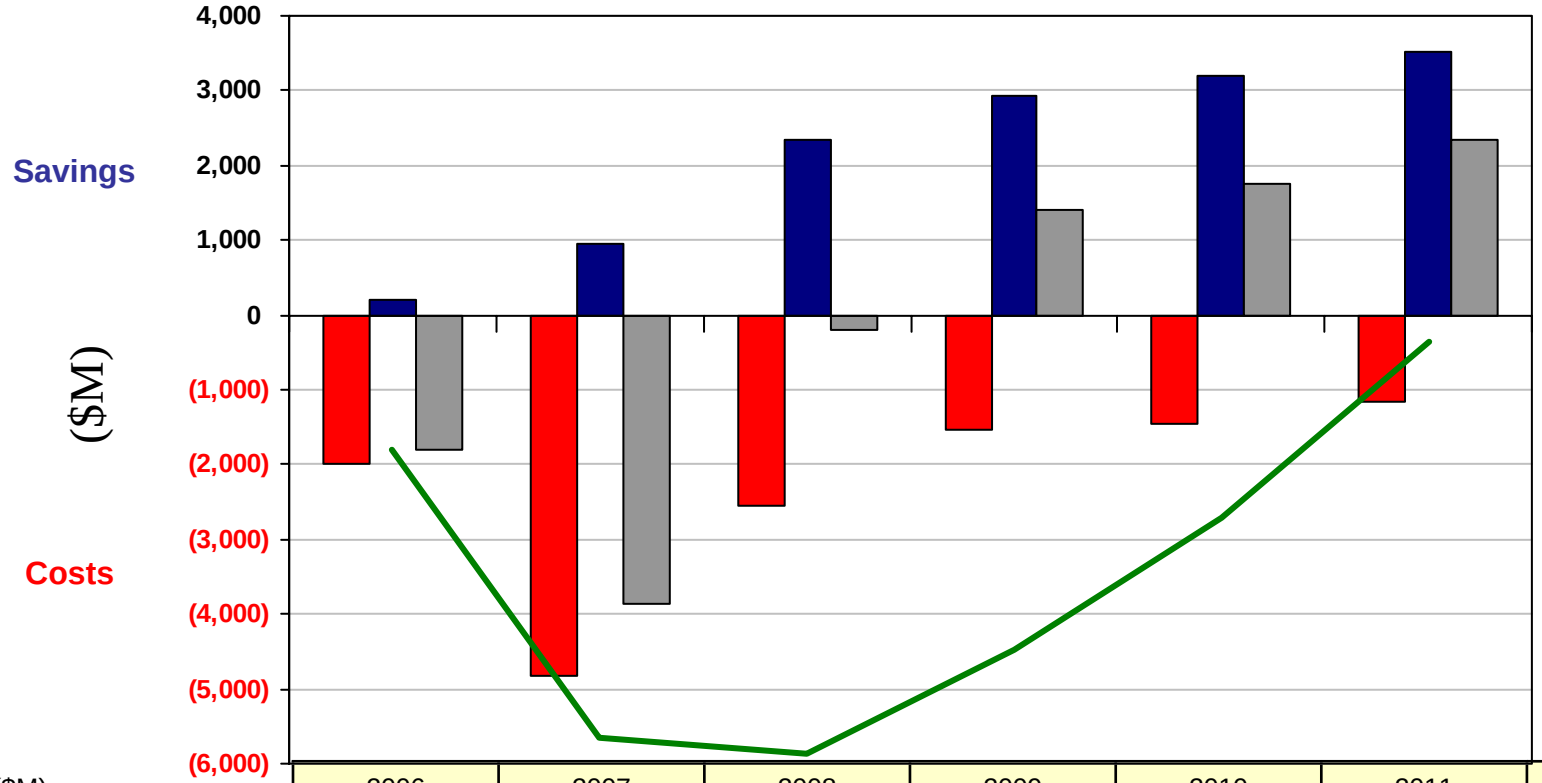
Current DoD Candidate Recommendations Costs/Savings Profile

Jan 25, 2005



($M)	2006	2007	2008	2009	2010	2011	Total
Savings	199.9	953.0	2,346.2	2,930.8	3,209.9	3,515.7	13,155.5
Costs	(1,992.7)	(4,817.1)	(2,548.3)	(1,535.3)	(1,448.5)	(1,172.0)	(13,513.8)
NET	(1,792.7)	(3,864.1)	(202.1)	1,395.5	1,761.4	2,343.7	(358.2)
CUM NET	(1,792.7)	(5,656.8)	(5,858.9)	(4,463.4)	(2,701.9)	(358.2)	

WEDGE							
	2006	**2007**	**2008**	**2009**	**2010**	**2011**	**Total**
Includes PDM Plus Up	1,488.0	4,514.5	4,170.2	1,448.4	745.0	761.4	13,127.5
IGPBS	392.5	1,145.7	1,103.7	357.7	241.0	0.0	3,240.7
TOTAL	1,880.5	5,660.3	5,273.9	1,806.1	986.0	761.4	16,368.1

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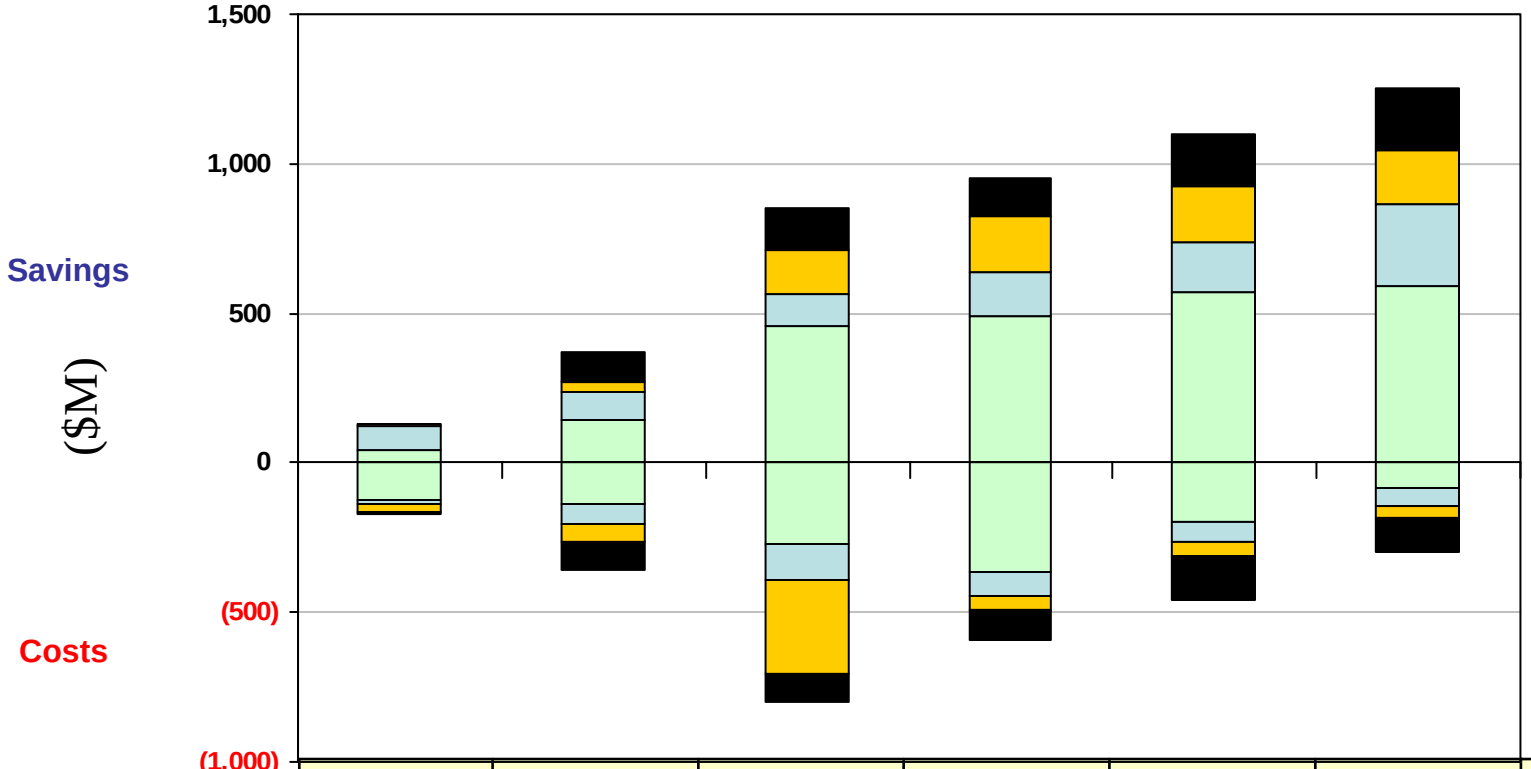
Current Individual JCSG Candidate Recommendations Costs/Savings Profile

Jan 25, 2005



Cost/Savings ($M)	2006	2007	2008	2009	2010	2011	Total
Ed & Tng	0/0	0/0	0/0	0/0	0/0	0/0	0/0
H&SA	(125.8)/39.6	(138.4)/142.3	(268.7)/459.6	(366.3)/492.0	(195.1)/571.2	(86.7)/592.3	(1,181.0)/2,297.1
Medical	(15.5)/85.3	(68.4)/92.9	(122.9)/100.7	(76.1)/143.9	(68.6)/169.0	(54.7)/275.8	(406.1)/867.7
Industrial	(24.7)/4.7	(57.7)/35.5	(315.6)/151.9	(49.0)/186.9	(49.1)/182.8	(42.1)/179.5	(538.3)/741.2
Supply & Storage	(3.5)/0	(94.6)/98.5	(94.4)/136.2	(102.7)/128.8	(142.9)/175.6	(112.3)/204.2	(550.4)/743.3
Technical	0/0	0/0	0/0	0/0	0/0	0/0	0/0
Intel	0/0	0/0	0/0	0/0	0/0	0/0	0/0
NET	(40.0)	10.1	46.9	357.6	643.0	955.9	1,973.5
CUM NET	(40.0)	(29.9)	17.0	374.5	1,017.5	1,973.5	

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Summary

- Lost opportunities
- Impact of JCSGs
  - Dominant force to date
  - Service Support
- Senior Leadership involvement
- BRAC 2005 – Last chance

Next Steps

- Next IEC meeting – 7 Feb 05
- Continue to review and approve candidate recommendations
- Focus on impact of realignments