BRAC 2005 Infrastructure Executive Council (IEC) Meeting Minutes of February 7, 2005

The Deputy Secretary of Defense chaired this meeting. The list of attendees is attached.

The Deputy Secretary opened the meeting by highlighting the fact that there are sensitive issues to consider in the BRAC process, adding that the Secretary must be able to support the Department's recommendations. Therefore, it is particularly important that the Department follow its own rules so as not to discredit the BRAC process. Mr. Haynes, DoD General Counsel, noted that whenever additional factors are considered during the process, it is important to apply them evenly.

The Deputy Secretary then asked Mr. Wynne, Acting Under Secretary of Defense (AT&L), to begin the briefing using the attached slides. Highlights of the discussion follow:

- During the Process Overview, Mr. Wynne noted that IEC approval was requested on the Candidate Recommendations presented, recognizing, however, that this approval was tentative.

- The IEC agreed that it is crucial for the Department's overall strategy to support both sides of the BRAC process: that which we close and realign as well as that which we retain.

- When discussing registered closure scenarios, Mr. Wynne asked members to be particularly attentive to those instances where a Service has decided to no longer consider closure of a particular installation. He stated that taking full advantage of the opportunities for infrastructure reduction that BRAC affords required careful decision making.

Mr. Wynne then turned the discussion to candidate recommendations from the Industrial, Headquarters & Support Activities, and Technical JCSGs, and the Army. Highlights of the discussion are as follows:

- The IEC members were generally concerned with recommendations that had a 20-year Net Present Value (NPV) cost. They agreed that any such recommendations required special attention.

- The IEC agreed with the H&SA JCSG that relocating from leased space to traditional military installations is a very important Force Protection issue.

- Regarding the co-location of TRANSCOM Components (H&SA-0063), the IEC asked the JCSG to consider Scott AFB (the preference of the COCOM CMDR) as a possible receiving location. In addition, concern was expressed with the 20-year net present value cost.

- Except for the Candidate Recommendations that were briefed as being on hold, the IEC tentatively approved all recommendations presented.

The Deputy Secretary concluded the meeting by reminding attendees of the next scheduled meeting on February 23, 2005.

Approved: _____
Michael W. Wynne
Executive Secretary
Infrastructure Executive Council

Attachments:
1. List of Attendees
2. Briefing slides entitled "Base Realignment and Closure 2005, Infrastructure Executive Council" dated February 7, 2005

Infrastructure Executive Council Meeting
February 7, 2005

Attendees

Members:

- Mr. Paul Wolfowitz, Deputy Secretary of Defense
- ADM Vern Clark, Chief of Naval Operations
- Hon Gordon R. England, Secretary of the Navy
- Mr. Michael W. Wynne, Acting Under Secretary of Defense (Acquisition, Technology and Logistics)
- GEN Peter. J. Schoomaker, Chief of Staff of the Army
- Gen John P. Jumper, Chief of Staff of the Air Force
- Mr. Peter B. Teets, Acting Secretary of the Air Force

Alternates:

- Gen Peter Pace, Vice Chairman, Joint Chiefs of Staff for Gen Richard B. Myers, Chairman, Joint Chiefs of Staff
- Gen William L. Nyland, Assistant Commandant of the Marine Corps for Gen Michael Hagee, Commandant of the Marine Corps
- Mr. Geoffrey G. Prosch, Assistant Secretary of the Army for the Hon Francis J. Harvey, Secretary of the Army

Others:

- Hon William J. Haynes II, DoD General Counsel
- Mr. Raymond DuBois, Director, Administration & Management
- Mr. Philip Grone, Deputy Under Secretary of Defense (Installations & Environment)
- Mr. Pete Potochney, Director, OSD BRAC
- Ms. Anne R. Davis, Special Assistant to the Secretary of the Navy for BRAC
- Dr. Craig College, Deputy Assistant Secretary of the Army
- Maj Gen Gary Heckman, Assistant Deputy Chief of Staff of the Air Force
- Mr. Fred Pease, Deputy Under Secretary of the Air Force (B&IA)
- Mrs. Nicole D. Bayert, Associate General Counsel, Environment and Installations
- Mr. Donald Tison, Chairman, Headquarters and Service Activities JCSG
- CAPT Sean O'Connor, Military Assistant to the Deputy Secretary of Defense

BRAC 2005

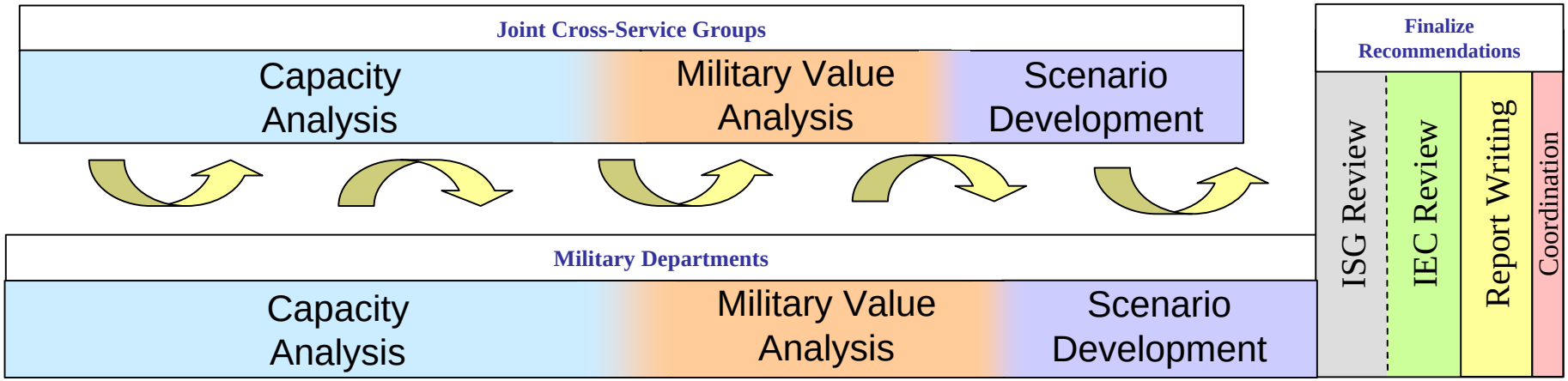
Briefing to the
Infrastructure Executive Council

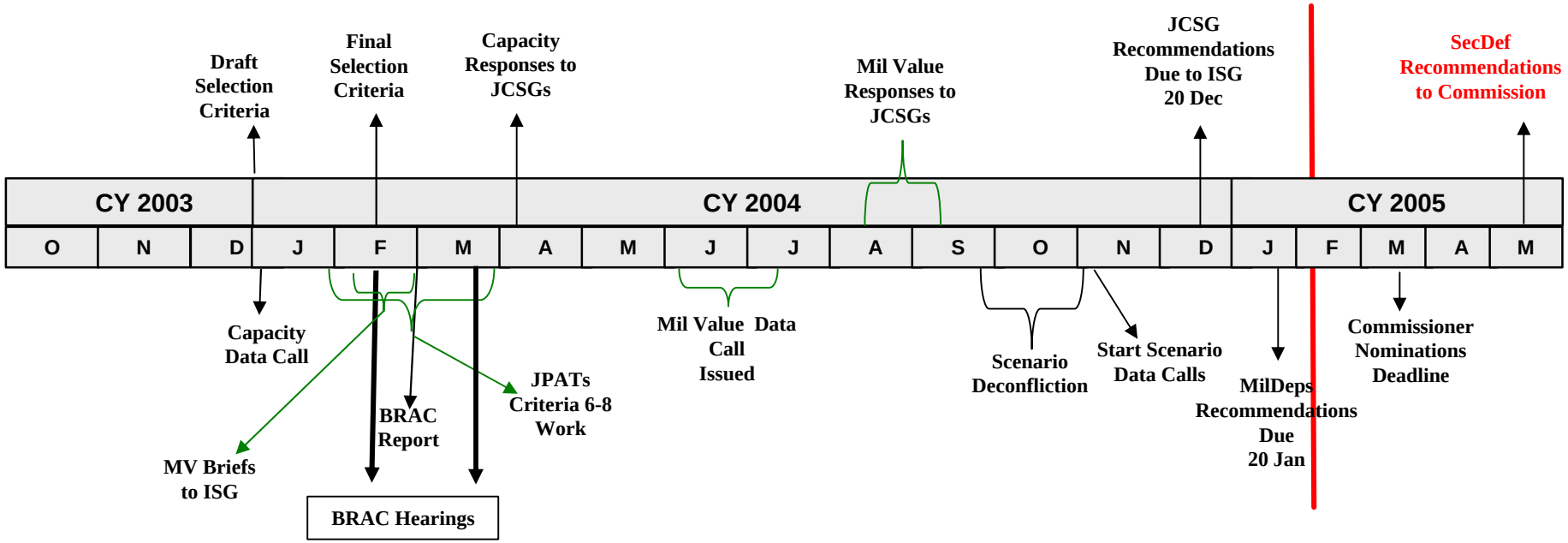
February 7, 2005

Purpose

- Process Overview
- ISG/IEC Candidate Recommendations Review
  - JCSG Candidate Recommendations
    - Industrial (2)
    - Headquarters and Support Activities (7)
    - Technical (1)
  - MilDep Candidate Recommendations
    - USA (32)
- Candidate Recommendations & Strategic Presence

Process Overview





Candidate Recommendations

Projected Briefings to ISG (as of 7 Feb 05)

Group	Total	7 Jan	14 Jan	21 Jan	28 Jan	4 Feb	11 Feb	18 Feb (Paper)	25 Feb
E&T	17						7	4	6
H&SA	53	15/0/0		3/0/0	4/1/0	4/0/3	3	9	11
IND	42			10/0/0	5/0/0	2/0/0	4	2	19
INTEL	4								4
MED	17		8/0/0		1/0/0			3	5
S&S	7				1/0/0				6
TECH	11					0/0/1		3	7
ARMY	150				95/0/1	32/0/0	21		1
DoN	57				38/0/0		2		17
USAF	60							10	50

Legend:

Approved – 180 / Disapproved – 1 / Hold – 5
Pending - 240

Registered Closure Scenarios
Annotated to Indicate Potential Withdrawals (as of 7 Feb 05)

Army	Dept of the Navy	Air Force	JCSG Potential Closures
~~Ft Hamilton~~	NS Pascagoula ✓	Cannon AFB	~~Fort Huachuca~~
Selfridge Army Activities	NS Ingleside ✓	Grand Forks AFB	Soldier System Center Natick
Pueblo Chem Depot ✓	NS Everett	Scott AFB	Red River Army Depot
Newport Chem Depot ✓	~~SUBASE San Diego~~	Ellsworth AFB	Fort Monmouth
Umatilla Chem Depot ✓	SUBASE New London ✓	Holloman AFB	*Walter Reed*
Deseret Chem Depot ✓	NAS Atlanta ✓	Onizuka AFS	*National Naval Med Ctr Bethesda*
Ft Gillem ✓	~~NAS JRB Fort Worth~~	Los Angeles AFB	~~NAS Meridian~~
~~Ft Shafter~~	NAS Brunswick	~~Moody AFB~~	~~NAS Corpus Christi~~
Ft Monroe ✓	~~NAS Oceana~~	Pope AFB	NAES Lakehurst
Ft McPherson ✓	MCRD San Diego	ANG / Reserve Stations (22 sites)	~~Presido of Monterey~~
Watervliet Arsenal	MCAS Beaufort		*MCLB Albany*
Rock Island Arsenal	NAS JRB Willow Grove		Brooks City Base
~~Detroit Arsenal~~	~~CBC Gulfport~~		Rome Lab
Sierra Army Depot	NAS Whiting Field		Mesa AFRL
Hawthorne Army Depot ✓	MCSA Kansas		
~~Louisiana AAP~~	NSA New Orleans		
Lone Star AAP	Naval Postgraduate School		
Mississippi AAP ✓	NDW DC (Potomac Annex)		
Kansas AAP ✓	~~Navy Supply Corps School~~		
River Bank AAP	~~*NAV Shipyd Norfolk*~~		
Carlisle Barracks ✓	*NAV Shipyd Portsmouth*		
NG / Reserve Centers (~ 400 sites)	NSA Corona		
	NAS Point Mugu		
	Arlington Service Center		
	~~NS Newport~~		
	MCLB Barstow		
	NWSC Crane		
	NSA Philadelphia		
	Reserve Centers (~ 80 sites)		

Notes:
1. Yellow represents JCSG/MilDep cooperative effort.
2. Italics represent options, only one of which would be recommended
3. Strike through indicates deliberate decision to eliminate, or render inactive
4. Expect a significant number of realignments in addition to these closures
5. ✓ indicates candidate recommendation submitted

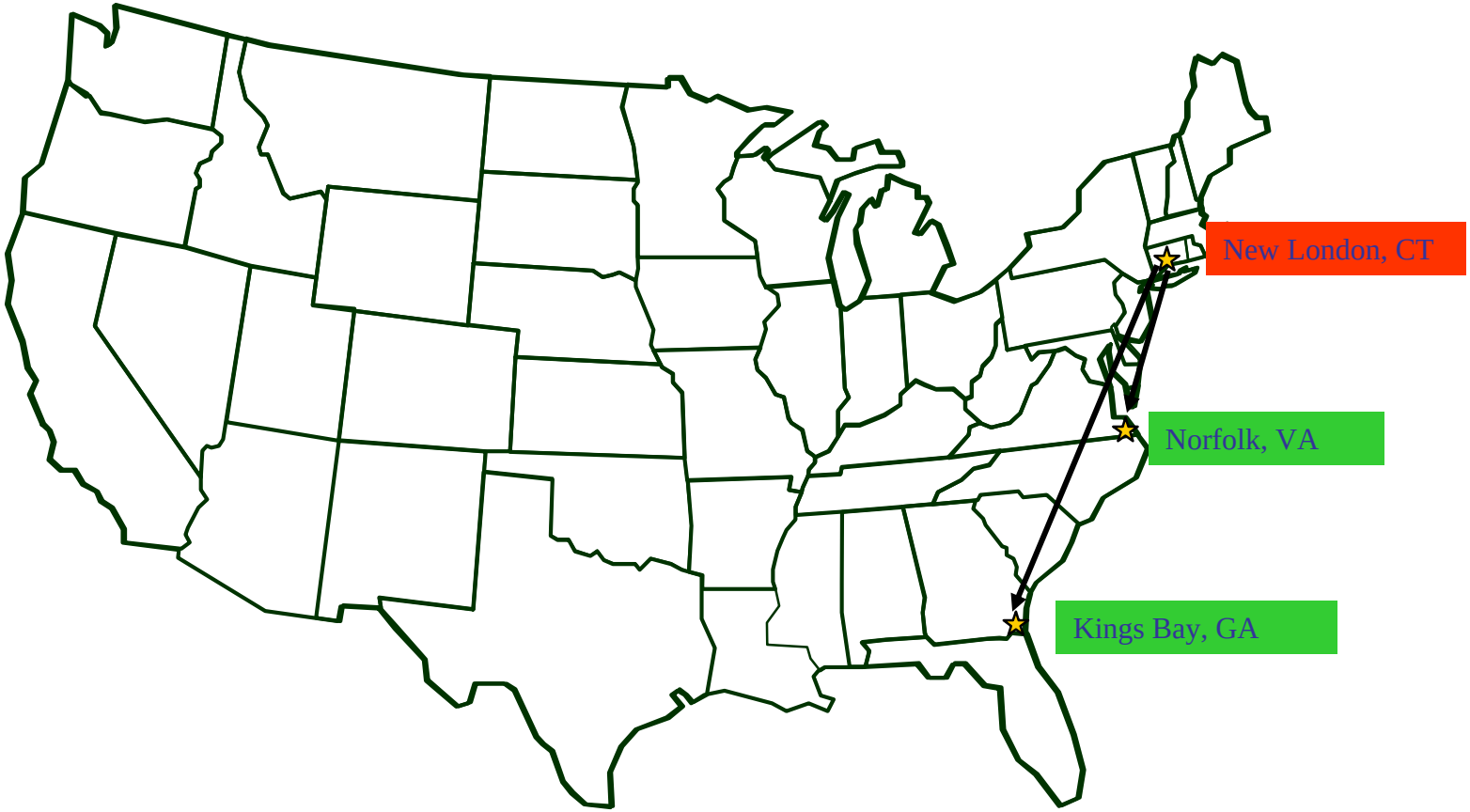
Joint Cross Service Groups Candidate Recommendations

Strategy Driven – Data Verified

Industrial Joint Cross Service Group

- Strategy - Joint solutions, regionalization, and follow the fleet.
- Functional Areas
  - Ship Overhaul and Repair
    - 1 presented today
  - Armaments and Munitions
  - Maintenance
    - 1 presented today

Ship Overhaul & Repair



Receiving

Losing

Ship Repair # IND-0037

- Relocates the Navy Ship Intermediate-Level Maintenance Function Consistent with Navy Candidate Recommendation DON-0033, which Relocates SSNs from New London to Norfolk and Kings Bay
- Attached “Quad Chart” Provides Details

IND-0037

Candidate Recommendation: Realign NAVSUBSUPPFAC NEW LONDON CT by relocating the intermediate submarine repair function to SIMA NORFOLK VA, NAVSHIPYD NORFOLK VA, and TRIREFFAC KINGS BAY GA

Justification

- ✓ Reduce excess capacity
- ✓ Mission Elimination
  - ✓ Enables DON-0033; if DON-0033 does not become a recommendation, this recommendation should be dropped.

Military Value

- ✓SIMAs (13)
  - ✓NAVSUBSUPPFAC NEW LONDON 8th
  - ✓SIMA NORFOLK 4th
  - ✓TRIREFFAC KINGS BAY 2nd
- ✓Shipyards (9)
  - ✓NAVSHIPYD NORFOLK 2nd

Payback

✓ One-time cost:	$40.57M
✓ Net implementation cost:	$57.83M
✓ Annual recurring savings:	$14.90M
✓ Payback time:	5 Years
✓ NPV (savings):	$87.58M

Impacts

- ✓ Criteria 6: -1,292 jobs (694 direct, 598 indirect); 0.77%
- ✓ Criteria 7: No issues
- ✓ Criteria 8: Air quality and water resources issues. No impediments

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Major DoD Depot Maintenance Activities
(29 Total)

Service	Maintenance Activities
Army	9
Navy	11
USAF	6
USMC	2
DLA	1

Candidate # IND-0086 – Lackland AFB

- Eliminates depot maintenance function at Lackland AFB based on strategy of minimizing sites and maximum capacity at 1.5 shifts
- Transfers the workload to Tobyhanna Army Depot (TYAD)
  - TYAD is DoD's Centers of Industrial and Technical Excellence for this type workload
  - Has the required capacity for workload
  - Eliminates of duplicate overhead structures caused by operating multiple depot maintenance activities
- Eliminates over 36.2 thousand square feet
- Annual facility sustainment and recapitalization savings of $102.8K.

IND-0086 – Lackland AFB

Candidate Recommendation: Realign Lackland Air Force Base, TX by relocating the depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA.

Justification

- Supports depot maintenance function elimination at Lackland
- Minimizes sites using maximum capacity at 1.5 shifts.
- Eliminates 36.2K square feet
- Eliminates 30% of duplicate overhead
- Facilitates interservicing

Military Value

- Computers: average increases from 38.68 to 38.73
- Crypto: average increases from 55.16 to 78.46
- Electrical Components (Non-Airborne): average increases from 40.79 to 59.31
- Radio: average increases from 41.13 to 57.28
- Other: not considered relevant, other is primary miscellaneous/general support to the base and is location specific

Payback

One-time cost:	$9.72M
Net implementation savings:	$125K
Annual recurring savings:	$2.86M
Payback time:	3 years
NPV (savings):	$26.29M

Impacts

- Criteria 6: -376 Jobs (177 direct, 199 indirect); <0.1%
- Criteria 7: No issues
- Criteria 8: No impediments

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

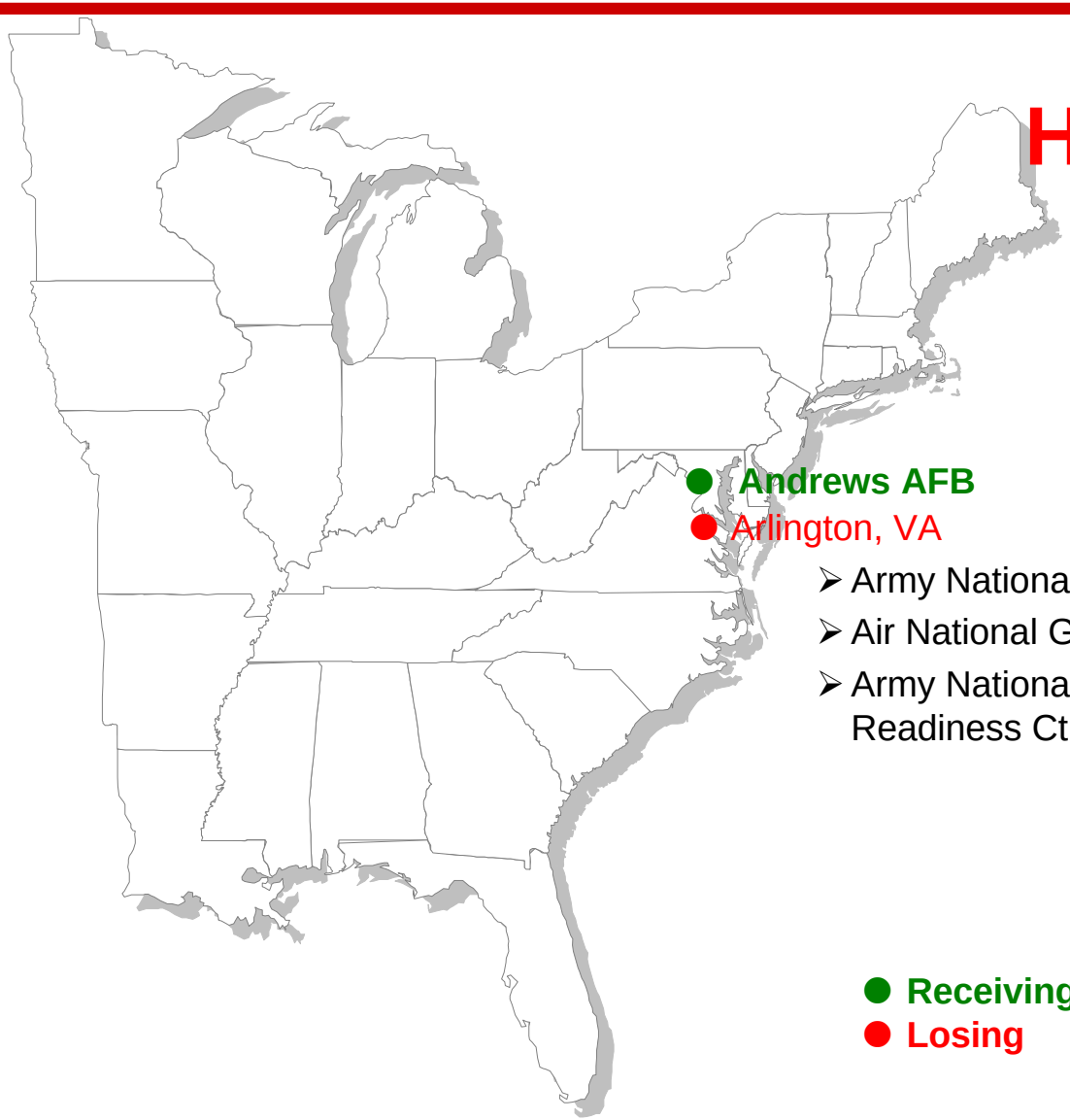
Headquarters and Support Activities Joint Cross Service Group

- Strategy - Joint solutions, regionalization, and consolidation of NCR, pay, major HQs, prisons, and leased space.
- Functional Areas
  - Financial Management
  - Military Personnel Centers
  - Installation Management
  - Major Admin & HQ
    - **4 presented today**
  - Correctional Facilities
  - Civilian Personnel Offices
  - Defense Agencies
  - Mobilization
  - Combatant Commands
  - Reserve & Recruiting Commands
    - **3 presented today**

Redacted

Reserve & Recruiting Command

Co-locate National Guard Headquarters



HOLD

- **Andrews AFB**
- Arlington, VA
  - Army National Guard
  - Air National Guard
  - Army National Guard Readiness Ctr

- **Receiving**
- **Losing**

HSA-0035 Co-locate National Guard Headquarters

Candidate Recommendation: Close Jefferson Plaza 1, Arlington, VA. Relocate the National Guard Bureau, Army National Guard and Air National Guard Headquarters to Andrews Air Force Base, MD. Realign the Army National Guard Readiness Center at Arlington Hall, Arlington, VA, by relocating the Army National Guard Readiness Center to Andrews Air Force Base, MD.

Justification

- ✓ Enhances Joint Service interoperability
- ✓ Merge common support functions
- ✓ Frees up Army National Guard Readiness Center in Arlington, VA for reuse by DoD activities relocating from leased space

Military Value

✓ ARNG/Arlington Hall	231st of 314
✓ NG/JP-1	232nd of 314
✓ ANG/JP-1	187th of 314
✓ Andrews AFB	47th of 314

HOLD

Payback

✓ One-Time Cost:	$172M
✓ Net Implementation Cost:	$180.8M
✓ Annual Recurring Cost:	$10M
✓ Payback Period:	Never
✓ NPV Cost:	$257.3

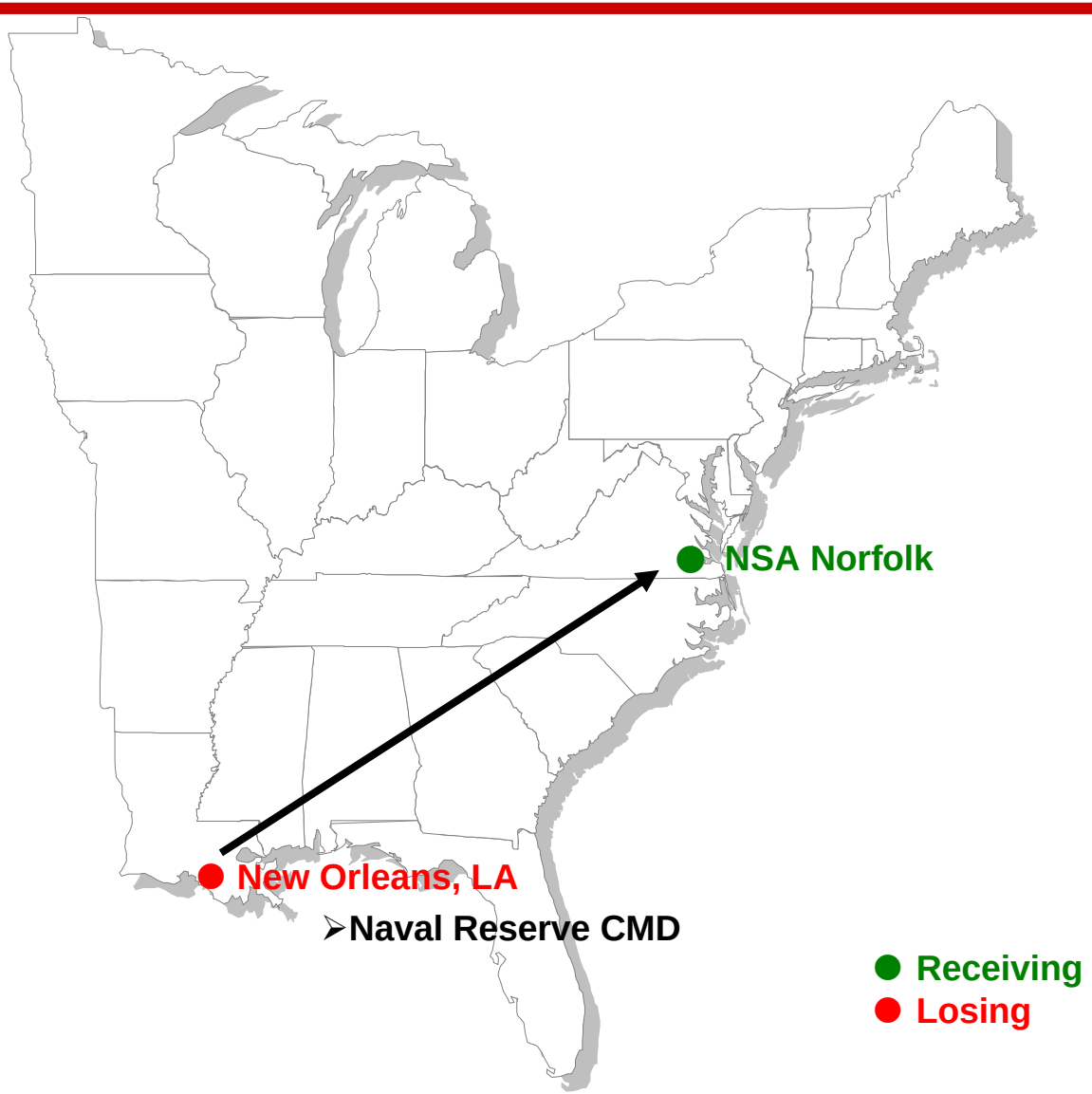
Impacts

- ✓ Criteria 6: No job reductions
- ✓ Criteria 7: No issues
- ✓ Criteria 8: Potential air quality, noise and water resources issues. No impediments

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Relocate Navy Reserve Command



HSA-0041 Relocate Navy Reserve Command

Candidate Recommendation: Realign Naval Support Activity New Orleans, LA, by relocating Navy Reserve Command to Naval Support Activity Norfolk, VA.

Justification

- ✓ Enhances Service Active and Reserve Component interoperability
- ✓ Merge common support functions
- ✓ Reduces administrative footprint by 4400 GSF
- ✓ Enables potential closure of NSA New Orleans (DoN-0158)

Military Value

- ✓ Navy Reserve Command, New Orleans 176th of 314
- ✓ NSA Norfolk 116th of 314
- ✓ Military judgment: Significant military value relocating Reserve Component with Active Component HQs. Follows Active Reserve Integration dictates. Scenario has HQ Navy support

Payback

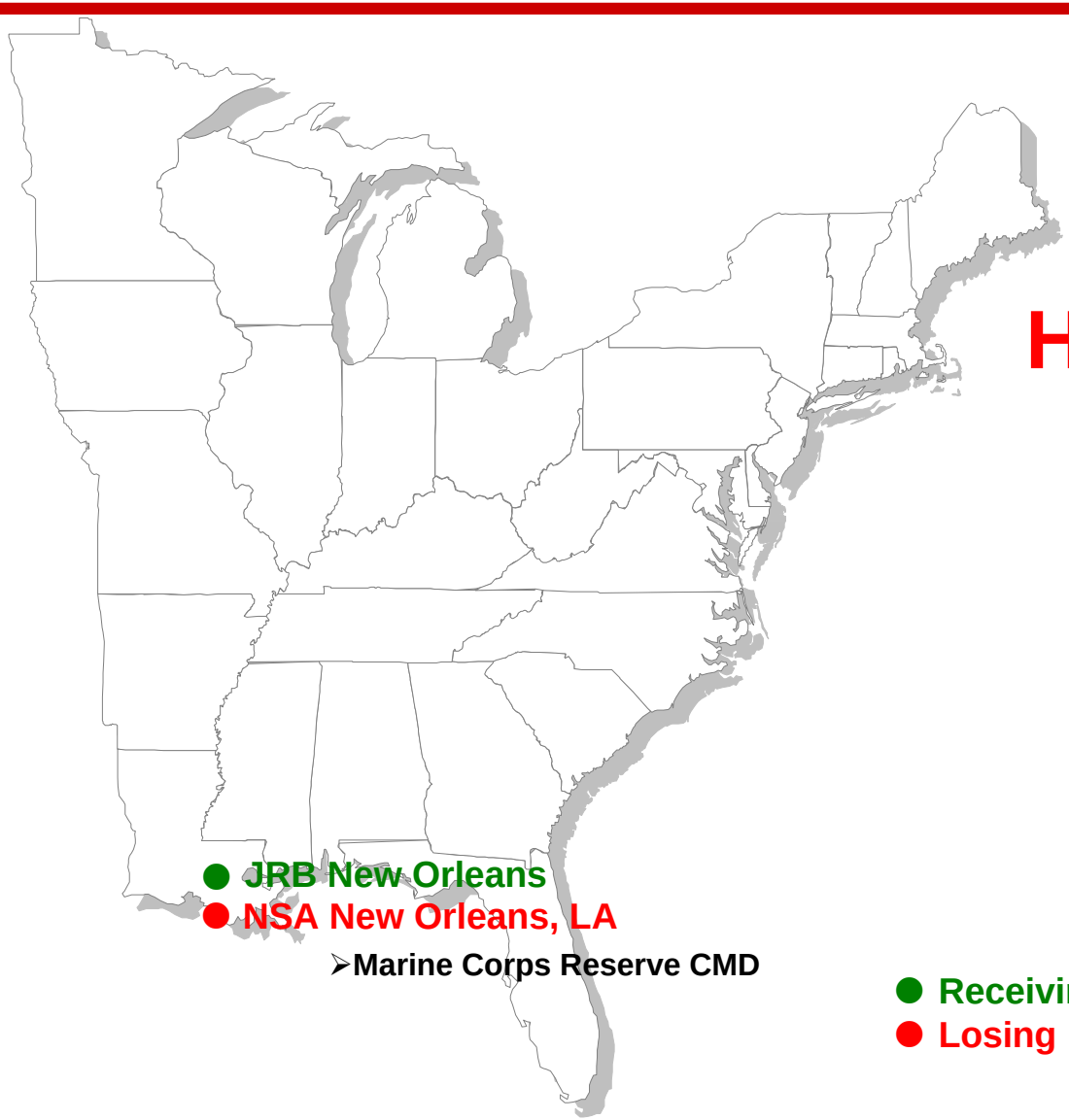
- ✓ One Time Cost: $23.7M
- ✓ Net Implementation Cost: $6.9M
- ✓ Annual Recurring Savings: $4.2M
- ✓ Payback Period: 3 years
- ✓ NPV Savings: $33.3M

Impacts

- ✓ Criteria 6: -820 (471 direct, 349 indirect); -0.11%
- ✓ Criteria 7: NSA Norfolk's average pupil/teacher ratio and proximity to airport (8 miles) mitigate child care and higher median household value. No impediments
- ✓ Criteria 8: No impediments.

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs
✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Relocate Marine Corps Reserve/Support Command



HOLD

- **JRB New Orleans**
- **NSA New Orleans, LA**
  - **Marine Corps Reserve CMD**

- **Receiving**
- **Losing**

HSA-0120 Relocate Marine Corps Reserve Command and Marine Corps Reserve Support Command

Candidate Recommendation: Realign Naval Support Activity, New Orleans, LA, by relocating the Marine Corps Reserve Command to Joint Reserve Base Naval Air Station, New Orleans, LA. Realign Marine Corps Support Activity, Kansas City, MO, by relocating the Marine Corps Reserve Support Command element of Mobility Command to Joint Reserve Base Naval Air Station. New Orleans, LA.

Justification

- ✓ Maintains Joint Service interoperability
- ✓ Merge common support functions
- ✓ Enables closure of NSA NOLA and MCSA Kansas City, MO (DoN-0157/158)

Military Value

- ✓ USMC Reserve Command, New Orleans 175th of 314
- ✓ USMC Reserve Support Activity Cmd, K.C. 86th of 314
- ✓ JRB Naval Air Station, New Orleans 60th of 314

Payback

- ✓ One Time Cost: $56.8M
- ✓ Net Implementation Cost: $61.5M
- ✓ Annual Recurring Cost: $1.6M
- ✓ Payback Period: Never
- ✓ NPV Cost: $70.7M

HOLD

Impacts

- ✓ Criteria 6:
  - ✓ New Orleans -1419 (1054 direct, 748 indirect); -0.19%
  - ✓ Kansas City -326 (189 direct, 137 indirect); Less than 0.1%
- ✓ Criteria 7: No issues
- ✓ Criteria 8: Potential impact to wastewater treatment plant and to wetlands, but no problem obtaining wetland permits.

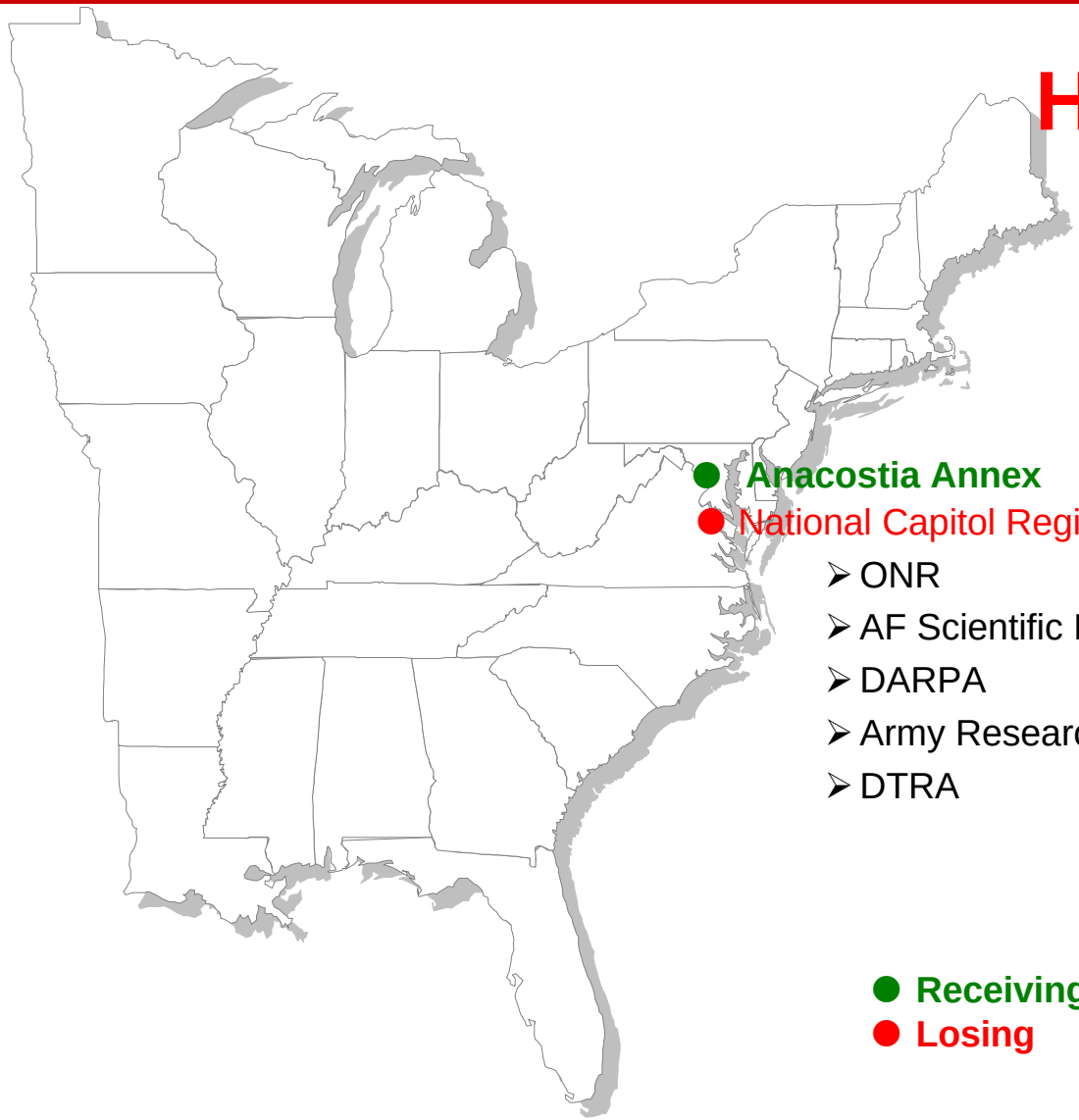
✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Technical Joint Cross Service Group

- Strategy - Align and consolidate Research, Development, Acquisition, Test, & Evaluation Centers for functional and technical efficiency and synergy
- Functional Areas
  - Research
    - 1 presented today
  - Development & Acquisition
  - Test & Evaluation

Consolidate Extramural Research Program Managers



HOLD

- **Anacostia Annex**
- National Capitol Region
  - ONR
  - AF Scientific Research
  - DARPA
  - Army Research Office
  - DTRA

- **Receiving**
- **Losing**

TECH-0040: Consolidate Extramural Research Program Managers

Candidate Recommendation: Close the Office of Naval Research, Arlington, VA; the Air Force Office of Scientific Research, Arlington, VA; the Army Research Offices, Durham, NC, Fort Belvoir, VA, and Arlington, VA; and the Defense Advanced Research Project Agency, Arlington, VA. Relocate all functions to Anacostia Annex, Washington, DC. Realign the Defense Threat Reduction Agency Eisenhower Avenue facility, Alexandria, VA, by relocating the Extramural Research Program Management function to Anacostia Annex, Washington, DC.

HOLD

Justification

- Foster coordination among extramural research activities
- Enhance force protection
- Vacate Leased Space in National Capital Region
- Form a major element of the Defense Research Laboratory

Military Value

- DARPA and ONR had higher quantitative MV scores than Anacostia, but both are in unprotected leased space .
- Military judgment said quantitative scores high because of research managers co-location.
- Anacostia provides highest overall MV because of enhanced force protection, accessibility to Pentagon and Capital Hill by metro, and quality of buildings.

Payback

One-time cost:	$104.5M
Net implementation savings:	$110.4M
Annual recurring savings:	$52.3M
Payback time:	1 year
NPV (savings):	$583.2M

Impacts

- Criteria 6: -191 jobs (121 direct, 70 indirect); < 0.1%
- Criteria 7: No issues
- Criteria 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Army Candidate Recommendations

Agenda

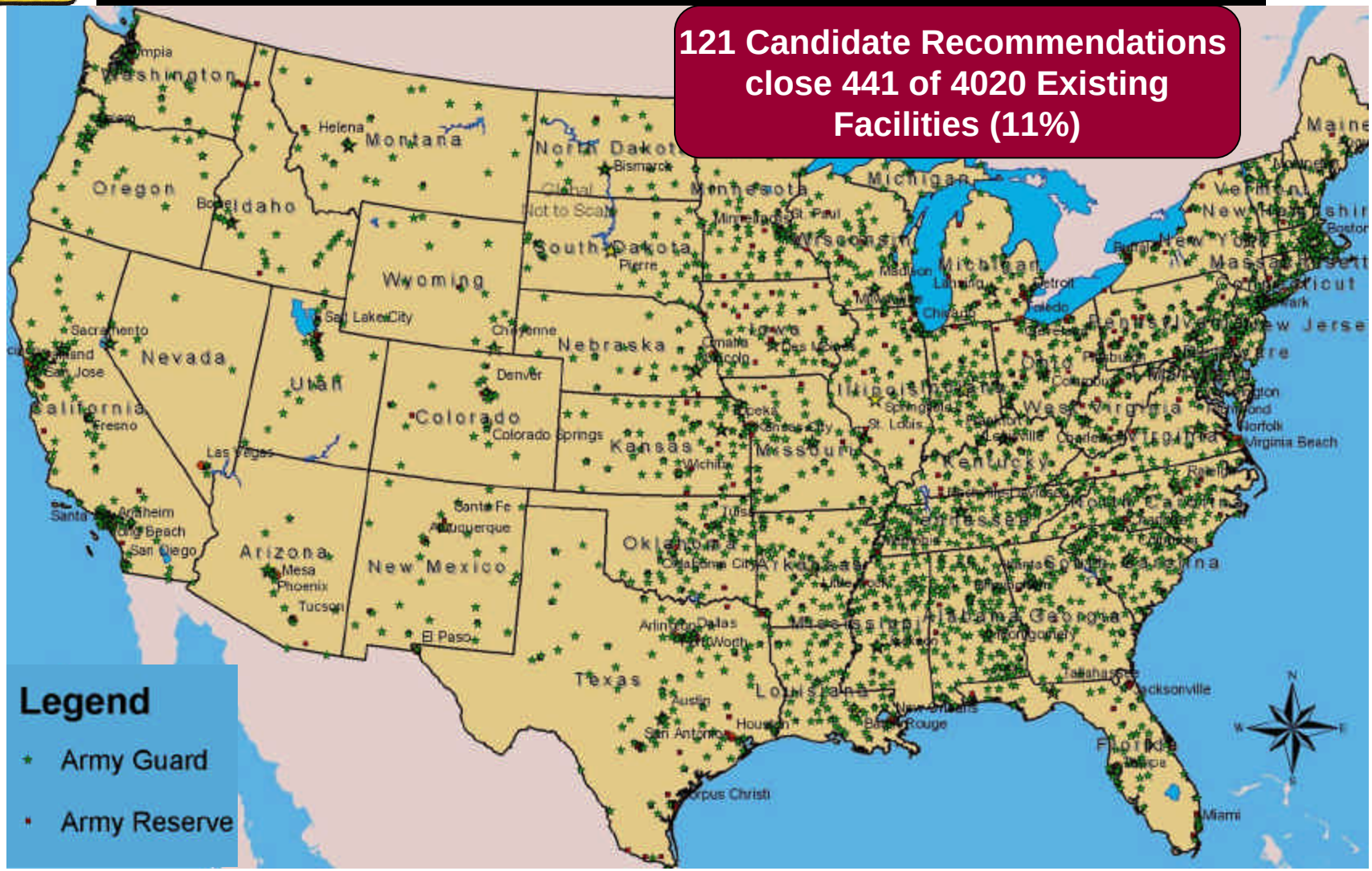
- Review Candidate Recommendations
  - 24 Army only and Multi-Component
  - 8 Joint basing or co-location
- Review Cost Summary

RC Military Value

Military Value is enhanced by replacing and consolidating outdated and encroached infrastructure

- Encroached properties
  - Inhibit effective training.
  - Increase vulnerability – poor AT/FP posture
- Aged facilities
  - Lack adequate IT infrastructure for effective C3
  - Are too small for larger current units/missions
  - Insufficient equipment supply areas
  - Maintenance bays crowded with supplies and repair parts
  - Inadequate classrooms and administrative areas

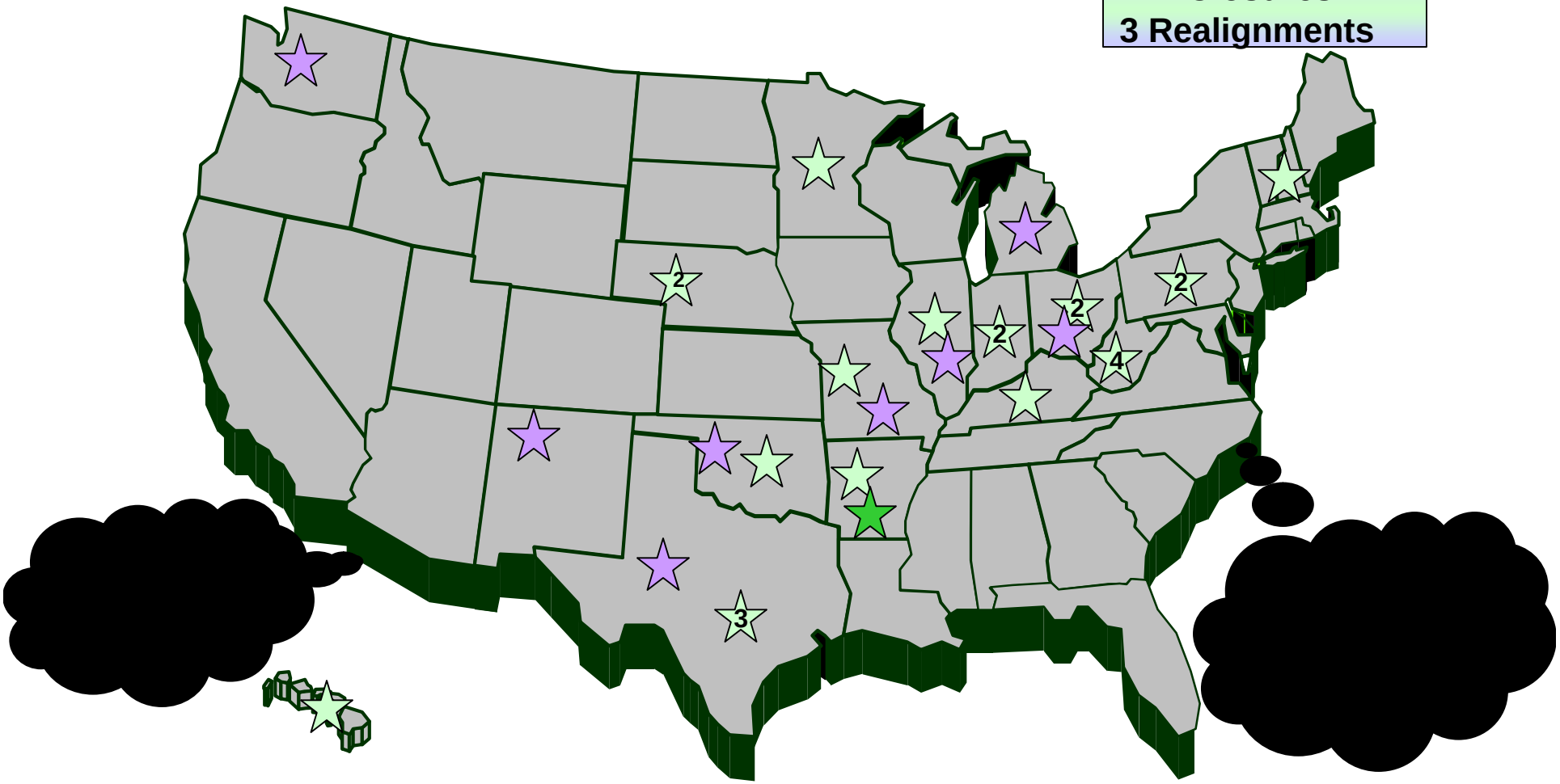
Army Guard and Reserve Property



Transforming Through Base Realignment and Closure

Reserve Component Candidate Recommendations

114 Closures
3 Realignments



PIMS # 108

Candidate # USA-0024

Candidate Recommendation: Close the Pennsylvania Army National Guard Armories in Lewisburg, Sunbury, and Berwick, Pennsylvania; close the US Army Reserve Centers in Lewisburg and Bloomsburg, Pennsylvania and their co-located organizational maintenance shops and re-locate units into a new consolidated Armed Forces Reserve Center with an organizational maintenance facility in the vicinity of Lewisburg / Bloomsburg, Pennsylvania, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new Army operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves maintenance support
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units

Payback

✓ One-Time Cost:	$22.8M
✓ Net of Implementation Costs:	$15.1M
✓ Recurring Savings:	$1.8M
✓ Payback Period:	15 years
✓ NPV Savings:	$2.0M

Impacts

- ✓ Max potential reduction of 34 jobs (22 direct & 12 indirect) or 0.15 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

COBRA Summary

	1-Time Costs	NPV Savings	6 Year Costs	Recurring Savings
7 Active Component	4.6	-8.5	0.9	-1.0
121 Reserve Component	2.9	-0.5	1.9	-0.3
Total	**7.5**	**-8.9**	**2.8**	**-1.3**

Figures in $Billions

To date

AC: 2 Closures, 12 Realignments

RC: 441 Closures, 88 Realignments

To Follow

AC: 3 Closures, 4 Realignments

RC: 44 Closures,~ 52 Realignments

JCSGs

AC: ~17 Closures, ~19 Realignments

Army Candidate Recommendations

PIMS # 024

Candidate # USA-0017

Candidate Recommendation: Close the Arkansas Army National Guard Readiness Centers located in Jonesboro and Paragould; close the Arkansas Army National Guard Field Maintenance Site (FMS) located in Jonesboro; close the United States Army Reserve Center located in Jonesboro and relocate units into a new Armed Forces Reserve Center in Jonesboro, Arkansas, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Eliminates leased property
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances administrative and training capability

Payback

✓ One-Time Cost:	$18.6M
✓ Net of Implementation Costs:	$19.1M
✓ Recurring Costs:	$18K
✓ Payback Period:	Never
✓ NPV Costs:	$18.4M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 190

Candidate # USA-0027

Candidate Recommendation: Close Indiana Army Guard Armories: Boswell, Attica, Delphi, Remington, Monticello, and Darlington; close Army Reserve Center Lafayette, Indiana and relocate units to a new Armed Forces Reserve Center on the site of the existing Indiana Army Guard Armory (18B75) Lafayette, Indiana, if the State of Indiana provides the real property at no cost to the United States.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines units in one location
- ✓ Eliminates encroachment

Payback

✓ One-Time Cost:	$23.5M
✓ Net of Implementation Costs:	$23.7M
✓ Recurring Savings:	$102K
✓ Payback Yrs /Break Even Yr:	100 years
✓ NPV Costs:	$21.8M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 198

Candidate # USA-0030

Candidate Recommendation: Close the Nebraska Army National Guard Armories in Grand Island, Crete, and Hastings Nebraska; close the Army Reserve Center in Hastings, Nebraska, and re-locate units into a new Armed Forces Reserve Center on the Greenlief Training Site in Nebraska.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection, recruiting / retention

Military Value

- ✓ Maximizes training associations / effectiveness
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Combines combat and support units in one location

Payback

- ✓ One-Time Cost: $10.7M
- ✓ Net of Implementation Savings: $1.7M
- ✓ Recurring Savings: $2.8M
- ✓ Payback Period: 3 years
- ✓ NPV Savings: $27.3M

Impacts

- ✓ Max potential reduction of 47 jobs (31 direct & 16 indirect) or -0.02 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 26

Candidate # USA-0056

Candidate Recommendation: Close the Arkansas Army National Guard Readiness Center in Arkadelphia and consolidate facilities into an Armed Forces Reserve Center in Arkadelphia, if the State of Arkansas provides suitable land for the construction of the addition to the current USARC facility at no cost to the United States.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities / eliminates lease
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ New Army Capability – collocates combat and support units
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Maximizes training associations
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$4.3M
✓ Net of Implementation Costs:	$4.2M
✓ Recurring Savings:	$28K
✓ Payback Period:	100+ years
✓ NPV Costs:	$3.8M

Impacts

- ✓ Criterion 6 – Max potential reduction of 0 jobs (0 direct & 0 indirect) or 0.0% of the economic area employment
- ✓ Criterion 7 - Minimal community impact
- ✓ Criterion 8 - no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 150

Candidate # USA-0075

Candidate Recommendation: Close Kentucky Army National Guard Readiness Center, the Kentucky Army National Guard Organizational Maintenance Shop #12, the Paducah Memorial USARC and the Paducah #2 USARC. Relocate units to an Armed Forces Reserve Center and Field Maintenance Shop on a 12.5 acre parcel adjacent to the Paducah Airport, if the State of Kentucky provides the real property at no cost to the United States.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

✓ One-Time Cost:	$18.5M
✓ Net of Implementation Costs:	$7.2M
✓ Recurring Savings:	$2.6M
✓ Payback Period:	7 years
✓ NPV Savings:	$16.9M

Impacts

- ✓ Minimal economic impact – max potential reduction of 48 jobs (31 direct and 17 indirect) or less than .25% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 228

Candidate # USA-0083

Candidate Recommendation: Close Illinois Army Guard Armories: Cairo, Carbondale; close Army Reserve Center Marion and relocate units to a new Armed Forces Reserve Center in Carbondale, Illinois, if the Army is able to acquire suitable land for the construction of the facilities .

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines combat support /service support units

Payback

✓ One-Time Cost:	$16.5M
✓ Net of Implementation Costs:	$3.8M
✓ Recurring Savings:	$2.9M
✓ Payback Period:	5 years
✓ NPV Savings:	$23.2M

Impacts

- ✓ Max potential reduction of 49 jobs (32 direct & 17 indirect) or 0.13 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 229

Candidate # USA-0084

Candidate Recommendation: Close Illinois Army Guard Armories: Mt. Vernon (17B75), (17B73) and Salem (17C65); close Army Reserve Centers: Centralia and Fairfield and relocate units to a new Armed Forces Reserve Center in Mt. Vernon, Illinois.

Justification

- ✓ Multi-compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates lease /closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ New Army capability – maximizes training associations
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$15.3M
✓ Net of Implementation Costs:	$15.0M
✓ Recurring Savings:	$158K
✓ Payback Period:	100 years
✓ NPV Costs:	$12.9M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 270

Candidate # USA-0085

Candidate Recommendation: Close the Minnesota Army National Guard Armory Faribault, Minnesota; close the US Army Reserve Center Faribault, Minnesota and re-locate units into a new Armed Forces Reserve Center at Faribault Industrial Park, if the State of Minnesota provides the real property at no cost to the United States.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates encroachment
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – new Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines combat and support units in one location
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$9.0M
✓ Net of Implementation Costs:	$9.0M
✓ Recurring Savings:	$53K
✓ Payback Period:	100+ years
✓ NPV Costs:	$8.1M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 027

Candidate # USA-0088

Candidate Recommendation: Close the Missouri Army National Guard Readiness Center in Kirksville, Missouri, and the US Army Reserve Centers in Greentop, Missouri, Garner, Iowa, Topeka, Kansas and Washington, Kansas and relocate units to a new Armed Forces Reserve Center in Kirksville, Missouri, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates leased property/ closes substandard /undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value-Enhanced operations
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Combines combat support units in one location

Payback

✓ One-Time Cost:	$8.8M
✓ Net of Implementation Costs:	$2.8M
✓ Recurring Savings:	$1.5M
✓ Payback Period:	6 Years
✓ NPV Savings:	$11.1M

Impacts

- ✓ Minimal economic impact – max. potential reduction of 17 jobs (11 direct and 6 indirect) or less than 0.1% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact risk/ no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 099

Candidate # USA-0093

Candidate Recommendation: Close Army National Guard Readiness Centers located in Henryetta, Okemah, Stilwell, Muskogee, and Pryor, Oklahoma, and the Ashworth United States Army Reserve Center located in Muskogee, Oklahoma and re-locate units into a new Armed Forces Reserve Center in Muskogee, Oklahoma, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Multi Component Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$11.2M
✓ Net of Implementation Costs:	$4.2M
✓ Recurring Savings:	$1.6M
✓ Payback Period:	7 Years
✓ NPV Savings:	$11.1M

Impacts

- ✓ Max potential reduction of 25 jobs (16 direct & 9 indirect) or 0.06% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 211

Candidate # USA-0094

Candidate Recommendation: Close the Pennsylvania Army National Guard Armory in Williamsport, Pennsylvania; close the Army Reserve Center and its organizational maintenance shop in Williamsport, Pennsylvania and re-locate units into a new Armed Forces Reserve Center with an organizational maintenance, training and support facility in the vicinity of Williamsport, Pennsylvania, if the Army is able to acquire land suitable for the construction of the facility.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Increases functional effectiveness

Payback

- ✓ One-Time Cost: $12.6M
- ✓ Net of Implementation Costs: $12.3M
- ✓ Recurring Savings: $132K
- ✓ Payback Period: 100+ Years
- ✓ NPV Costs: $10.6M

Impacts

- ✓ Minimal economic impact: Maximum potential reduction of 0 jobs or -0.0 percent
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 227

Candidate # USA-0097

Candidate Recommendation: Close Puerto Rico Army National Guard Readiness Center Mayaguez; realign US Army Reserve Center Ramey, Aguadilla, Puerto Rico and relocate units into a new, and consolidated Armed Forces Reserve Center in Mayaguez Puerto Rico if the Army is able to acquire suitable land.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection, recruiting/retention

Military Value

- ✓ Enhances equipment readiness.
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Increases training time

Payback

- ✓ One-Time Cost: $14.4M
- ✓ Net of Implementation Costs: $13.2M
- ✓ Annual Recurring Saving: $386K
- ✓ Payback Period: 100+ Years
- ✓ NPV Costs: $9.0M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 249

Candidate # USA-0100

Candidate Recommendation: Close Texas Army National Guard Readiness Centers located in Lufkin and Nacogdoches; close the United States Army Reserve Center Lufkin, Texas and re-locate the units into a new Armed Forces Reserve Center in Lufkin, Texas, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes Army interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

✓ One-Time Cost:	$9.6M
✓ Net of Implementation Costs:	$6.1M
✓ Recurring Savings:	$813K
✓ Payback Period:	14 Years
✓ NPV Savings:	$1.6M

Impacts

- ✓ Max potential reduction of 16 jobs (10 direct & 6 indirect) or less than 0.1 % of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 253

Candidate # USA-0103

Candidate Recommendation: Close Texas Army National Guard Readiness Centers located in Athens, Tyler, Henderson, Kilgore, Marshall, and Corsicana, Texas; close the Texas Army National Guard Field Maintenance Shop located in Marshall, Texas; close United States Army Reserve Centers located in Tyler and Marshall, Texas and relocate units into a new Armed Forces Reserve Center in Tyler, Texas, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes joint interoperability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

- ✓ One-Time Cost: $29.1M
- ✓ Net of Implementation Costs: $24.6
- ✓ Recurring Savings: $1.1M
- ✓ Payback Period: 54 Years
- ✓ NPV Costs: $13.3M

Impacts

- ✓ Minimal economic impact – max potential reduction of 25 jobs (16 direct and 9 indirect) or less that 0.02% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 064

Candidate # USA-0105

Candidate Recommendation: Close Army Reserve Center, Courcelle Brothers and associated Organizational Maintenance Shop Rutland Vermont; close Army Reserve Army Maintenance Support Activity Rutland Vermont; close Vermont Army Guard Armory: Rutland and re-locate units to a new Armed Forces Reserve Center and organizational Maintenance Shop in Rutland Vermont area.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ New maintenance capability

Payback

✓ One-Time Cost:	$37.1M
✓ Net of Implementation Costs:	$34.8M
✓ Recurring Savings:	$792K
✓ Payback Period:	100+ years
✓ NPV Costs:	$26.0M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 212

Candidate # USA-0106

Candidate Recommendation: Close West Virginia Army National Guard Armory in Spencer, West Virginia; close Bias USAR Center, Huntington, West Virginia; close US Army Reserve SSG Roy Kuhl Center and Maintenance Facility in Ripley and re-locate units into a new Armed Forces Reserve Center in the vicinity of Ripley, West Virginia, if the State of West Virginia provides the real property at not cost to the United States.

Justification

- ✓ Multi Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ New training capability - enhances training
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$8.8M
✓ Net of Implementation Costs:	$8.2M
✓ Recurring Savings:	$176K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$6.2M

Impacts

- ✓ Minimal economic impact: maximum potential local reduction of 1 job (1 direct and 0 indirect jobs) or -.03 percent
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 213

Candidate # USA-0107

Candidate Recommendation: Close the West Virginia Army National Guard Armory Fairmont; close the US Army Reserve Center Colburn and its supporting Maintenance Shop and re-locate units into a new Armed Forces Reserve Center in the vicinity of Fairmont, West Virginia, if the State of West Virginia provides the real property at no cost to the United States.

Justification

- ✓ Multi-component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances maintenance capability / equipment readiness
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$9.5M
✓ Net of Implementation Savings:	$24.4M
✓ Recurring Savings:	$7.6M
✓ Payback Period:	Immediate
✓ NPV Savings:	$92.5M

Impacts

- ✓ Minimal economic impact – maximum potential reduction of 135 jobs (88 direct and 47 indirect) or .51% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 223

Candidate # USA-0108

Candidate Recommendation: Close the West Virginia Army National Guard Armory Elkins; close the US Army Reserve Center Beverly and its supporting Maintenance Shop and re-locate units into a new Armed Forces Reserve Center in the vicinity of Elkins, West Virginia, if the Army is able to acquire land suitable for the construction of the facilities.

Justification

- ✓ Single service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances maintenance capability / equipment readiness
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$11.4M
✓ Net of Implementation Costs:	$12.1M
✓ Recurring Costs:	$132K
✓ Payback Period:	Never
✓ NPV Costs:	$12.8M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 199

Candidate # USA-0109

Candidate Recommendation: Close the Nebraska Army National Guard Armories in Fairbury and Falls City, Nebraska; Realign the Nebraska Army National Guard Armory in Beatrice, by relocating Troop C, 1-167th Cavalry; Close the US Army Reserve Center in Wymore, Nebraska. Relocate units into a new Armed Forces Reserve Center with an organizational maintenance facility in the vicinity of Beatrice, Nebraska, if the State of Nebraska provides at no cost to the United States the real property required for the construction of the facility.

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ New Army capability – maximizes training associations
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$8.2M
✓ Net of Implementation Costs:	$8.6M
✓ Recurring Costs:	$44K
✓ Payback Period:	Never
✓ NPV Costs:	$8.6M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 089

Candidate # USA-0114

Candidate Recommendation: Close SFC Minoru Kunieda Army Reserve Center, close the Hawaii Army National Guard Armories in Keaau and Honokaa, and relocate units into a new AFRC on Keaukaha Military Reservation, if the State of Hawaii provides suitable land for the construction of the facilities at no cost to the US.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Enhances Homeland Security and Homeland Defense

Payback

✓ One-Time Cost:	$56.0M
✓ Net of Implementation Costs:	$59.8M
✓ Recurring Costs:	$602K
✓ Payback Period:	Never
✓ NPV Costs:	$62.6M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ MILDEP Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 265

Candidate # USA-0155

Candidate Recommendation: Close Ohio ANG Armories located in Howey, Sullivan, Newark, Westerville and Oxford. Close the Fort Hayes and Whitehall Army Reserve Centers. Realign Rickenbacker Air National Guard Base Armory (Building 943) by relocating the Regional Training Institute. Relocate National Guard and Army Reserve units from closed and realigned centers into a new Armed Forces Reserve Center and maintenance facility on Defense Supply Center Columbus, Ohio.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓High Military Value – New Army Capability
- ✓Enhances Homeland Security and Homeland Defense
- ✓Improves operational efficiencies

Payback

✓ One-Time Cost:	$111.1M
✓ Net of Implementation Costs:	$110.5M
✓ Recurring Savings:	$568K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$100.4M

Impacts

- ✓ Minimal economic impact – max potential reduction of 17 jobs (12 direct and 5 indirect) which is 0% of the total ROI employment.
- ✓Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps

PIMS # 221

Candidate # USA-0170

Candidate Recommendation: Close the West Virginia Army National Guard Armory in Morgantown and relocate units to a new Center in Morgantown, West Virginia, if the State of West Virginia provides the real property at no cost to the United States.

Justification

- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Enhances training

Payback

✓ One-Time Cost:	$14.5M
✓ Net of Implementation Costs:	$15.9M
✓ Recurring Costs:	$251K
✓ Payback Period:	Never
✓ NPV Costs:	$17.5M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 091

Candidate # USA-0196

Candidate Recommendation: Close Oklahoma Army National Guard Readiness Centers located in Enid, Alva, Woodward, Blackwell, Cherokee, and Watonga, Oklahoma; close the Oklahoma Army National Guard Field Maintenance Shop located in Enid, Oklahoma; close the Robbins United States Army Reserve Center located in Enid, Oklahoma and re-locate units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on property located on Vance Air Force Base, Oklahoma.

Justification

- ✓ Multi Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$8.7M
✓ Net of Implementation Costs:	$6.3M
✓ Annual Recurring Savings:	$622K
✓ Payback Period:	18 Years
✓ NPV Costs:	$274K

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact/no significant issues
- ✓ USA proposal on AF Installation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 194

Candidate # USA-0198

Candidate Recommendation: Close the Ohio Army National Guard Armories in Mansfield and Ashland, OH, the SSG Roy Clifton Scouten Army Reserve Center in Mansfield, OH and the Parrott Army Reserve Center in Kenton, OH and relocate all units into a new AFRC at Mansfield Air National Guard Base located at Mansfield-Lahm Airport.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value – joint stationing
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ New joint operational efficiencies
- ✓ Improves functional operations
- ✓ New training capability / increases training time

Payback

✓ One-Time Cost:	$11.4M
✓ Net of Implementation Costs:	$7.7M
✓ Recurring Savings:	$893K
✓ Payback Period:	16 Years
✓ NPV Savings:	$839K

Impacts

- ✓ Minimal economic impact – max potential reduction of 20 jobs (10 direct and 10 indirect) or -0.03% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ USA proposal on AF Installation

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 255

Candidate # USA-0199

Candidate Recommendation: Close the Ohio Army National Guard Readiness Center and the United States Army Reserve Center located in Springfield; close the Marine Corps Reserve Center located in Dayton, Ohio and relocate reserve component units into a new Armed Forces Reserve Center and consolidated FMS on the Springfield ANG Base, Springfield, Ohio.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

✓ One-Time Cost:	$12.0M
✓ Net of Implementation Cost:	$12.1M
✓ Recurring Savings:	$37K
✓ Payback Period:	100+ Years
✓ NPV Costs:	$11.2M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ Joint USA and DON proposal on AF Installation

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 258

Candidate # USA-201

Candidate Recommendation: Close Texas Army National Guard Readiness Centers located in Abilene, Coleman and, Snyder; close the Texas Army National Guard Field Maintenance Shop located in Abilene; close the Grimes United States Army Reserve Center located in Abilene, Texas and relocate units into an Armed Forces Reserve Center on Dyess Air Force Base.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense

Payback

✓ One-Time Cost:	$29.3M
✓ Net of Implementation Costs:	$30.7M
✓ Recurring Costs:	$183K
✓ Payback Period:	Never
✓ NPV Costs:	$31.1M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental impact/no significant issues
- ✓ USA proposal on AF Installation

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 266

Candidate # USA-0203

Candidate Recommendation: Close the Indiana Army National Guard Armories in Brazil, Rockville, Terre Haute; close the Organizational Maintenance Shop #8 in Brazil; close the Organizational Maintenance Shop #8A Annex in Brazil; close the United States Marine Corps Reserve Center Terre Haute and relocate units into a new Armed Forces Reserve Center on/or adjacent to Hulman Regional Air National Guard Base, Indiana, if the State of Indiana provides the real property at no cost to the United States.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – new Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Enhances maintenance capability

Payback

✓ One-Time Cost:	$16.8M
✓ Net of Implementation Costs:	$4.6M
✓ Recurring Savings:	$2.8M
✓ Payback Period:	6 Years
✓ NPV Savings:	$21.1M

Impacts

- ✓ Minimal economic impact – max potential reduction of 41 jobs (31 direct and 10 indirect) which is 0.05% of the total ROI employment
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0092

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 011

Candidate # USA-0207

Candidate Recommendation: Close Mann Hall and Area Support Maintenance Shop #80 and Walker Army Reserve Centers in Spokane; close the Washington Army National Guard Center and Organizational Maintenance Shop at Geiger Field, WA; close the Navy/Marine Corps Reserve Center, Spokane Washington and re-locate units into a new consolidated Armed Forces Reserve Center with an Organizational Maintenance Facility at Fairchild AFB.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time by 25%
- ✓ Combines combat and support units in one location

Payback

✓ One-Time Cost:	$22.9M
✓ Net of Implementation Costs:	$22.9M
✓ Recurring Savings:	$116K
✓ Payback Period:	100 years
✓ NPV Costs:	$20.9M

Impacts

- ✓ Minimal economic impact
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON- 0094

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 096

Candidate # USA-0215

Candidate Recommendation: Close the Jenkins Armed Forces Reserve Center located in Albuquerque, New Mexico and re-locate the units into a new Armed Forces Reserve Center on Kirtland Air Force Base.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

- ✓ One-Time Cost: $14.6M
- ✓ Net of Implementation Costs: $1.1M
- ✓ Recurring Savings: $3.1M
- ✓ Payback Period: 4 Years
- ✓ NPV Savings: $27.0M

Impacts

- ✓ Minimal economic impact –maximum potential reduction of 65 jobs(36 direct and 29 indirect) or -0.01 percent
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ USA proposal on AF installation

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

PIMS # 205

Candidate # USA-0216

Candidate Recommendation: Close the US Army Reserve Center and take out the Missouri Army National Guard Center on Jefferson Barracks, Missouri; close the Navy and Marine Corps Reserve Center in Bridgeton, Missouri, and re-locate units into a new consolidated Armed Forces Reserve Center on Jefferson Barracks, Missouri, if the Army is able to acquire suitable land for the construction of the facilities.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention
- ✓ Co-locates reserve units on a reserve installation

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines units in one location
- ✓ Maximizes training associations

Payback

✓ One-Time Cost:	$20.4M
✓ Net of Implementation Savings:	$7.8M
✓ Recurring Saving:	$6.5M
✓ Payback Period:	1 Year
✓ NPV Savings:	$67.2M

Impacts

- ✓ Minimal economic impact – max potential reduction of 121jobs (67 direct and 54 indirect) which is 0.01% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental risk / no significant issues
- ✓ Joint USA and DON proposal that supports DON-0096 on AF Installation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

PIMS # 244

Candidate # USA-0220

Candidate Recommendation: Close the Wyoming Army Guard Joint Forces Headquarters Cheyenne, the Army Guard Armory Raper, the Army Guard Field Maintenance Shop #4, the Army Guard Armory Thermopolis and relocate units to a new Armed Forces Reserve Center and a Maintenance Operations Facility on Warren Air Force Base, Wyoming.

Justification

- ✓ Multi Service Reserve collocation
- ✓ Collocates reserve units on an Air Force installation
- ✓ Supports Readiness Processing and Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Transformational – Joint State headquarters /w Air Force
- ✓ Increases training time and effectiveness
- ✓ Combines combat and support units in one location
- ✓ Joint training between Navy Reserve and Army Guard

Payback

✓ One-Time Cost:	$30.5M
✓ Net Implementation Cost:	$17.3M
✓ Annual Recurring Saving:	$3.1M
✓ Payback Period:	11 Years
✓ NPV (saving):	$11.4M

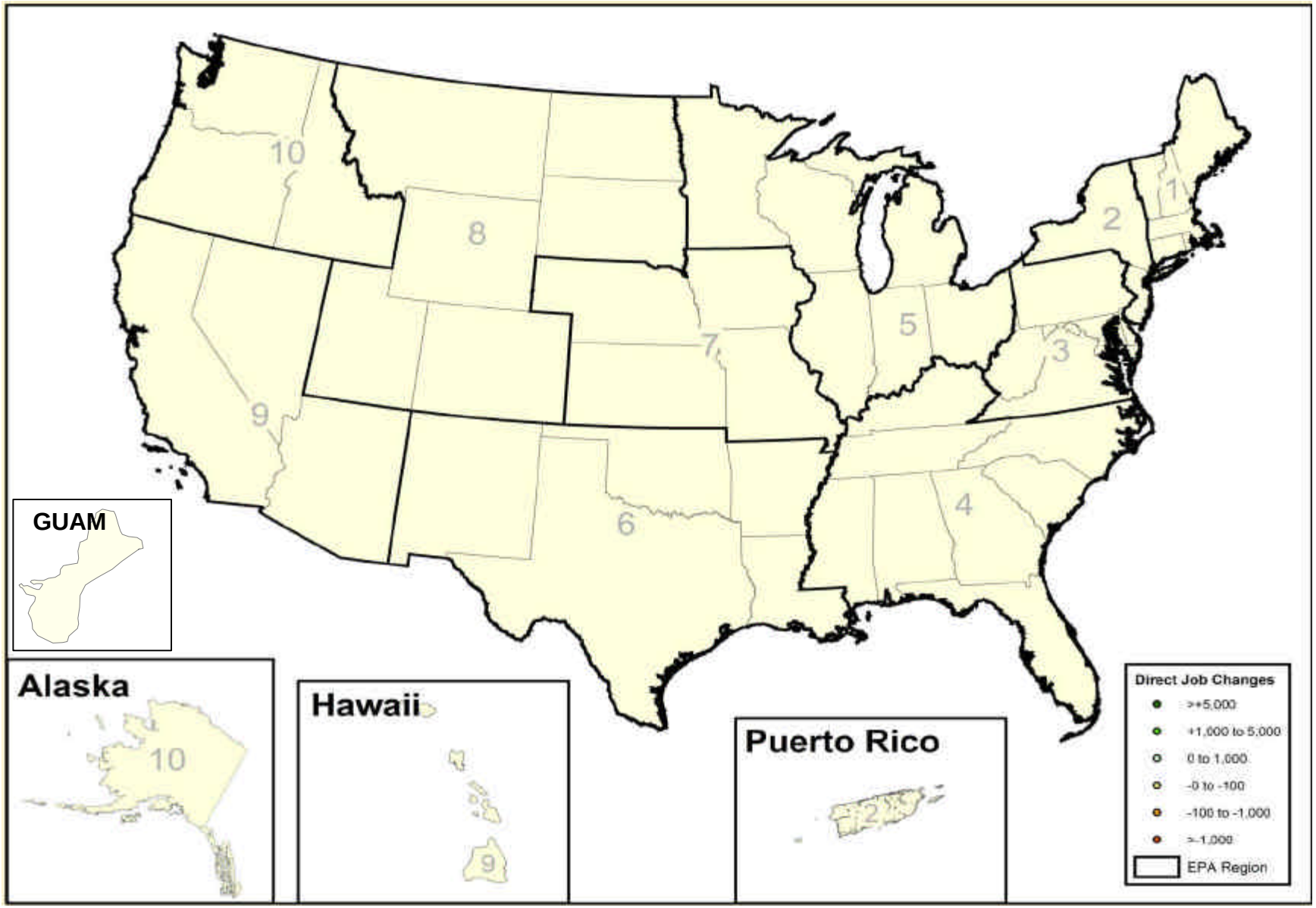
Impacts

- ✓ Minimal economic impact – max potential reduction of 53 jobs (37 direct and 16 indirect) or 0.1% of the total ROI employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues
- ✓ USA proposal on AF installation

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/Services

Candidate Recommendations & Strategic Presence



Summary

- Given statistics, have we missed opportunities?
- Impact of JCSGs
  - Absent Reserve/Guard, JCSGs major closure source
  - Services supportive, especially realignments
- Senior Leadership involvement
- Next BRAC is a long time from now

Next Steps

- Next IEC meeting – 23 Feb 05
- Continue to review and approve candidate recommendations