

Department of the Navy



DCN 8588

INFRASTRUCTURE ANALYSIS TEAM

ODASN (IS&A), 2221 South Clark Street, Suite 900, Arlington, VA 22202

(703)-602-6500

10 December 2004

MEMORANDUM FOR RECORD

Subj: NORAD/USNORTHCOM AND STRATCOM MEETING

Ref: (a) COMNORAD/COMUSNORTHCOM memo of 29 Oct 04

1. Ms. Anne R. Davis, Deputy Assistant Secretary of the Navy (Infrastructure Strategy & Analysis), met with COL Daniel Woodward, USAF, JCS J8, Mr. William Brundage, NORAD/USNORTHCOM J82, and COL Chris Owens, USA, STRATCOM, at 1600 on 9 December 2004, in her office at Crystal Plaza 6, 9th floor. The following members of the Infrastructure Analysis Team (IAT) were present: Mr. Dennis Biddick, Chief of Staff; CAPT Jason A. Leaver, USN; CAPT Christopher Nichols, USN, and Mr. David LaCroix, Senior Counsel.

2. COL Woodward began the meeting by explaining that his purpose in requesting the meeting was to provide the Department of the Navy (DON) with the opportunity to discuss its approach for addressing homeland defense considerations in the DON BRAC process and to allow NORAD/USNORTHCOM and STRATCOM to provide their thoughts on DON BRAC scenarios potentially affecting their Combatant Commands (COCOMS). He noted that they had already met with the Air Force BRAC office and would be meeting with the Army BRAC office as well.

3. COL Woodard stated that SECDEF has directed the Chairman, JCS, to ensure that COCOMS are informed and involved in the BRAC process. As a result, he and Mr. Grone have been providing briefings to the Commanders and working with COCOM POCs to ensure that they have visibility into BRAC issues. COCOMS have been tasked with articulating their operational concerns as they relate to BRAC. These concerns will be provided to the Military Departments and Joint Cross Service Groups shortly.

4. Ms. Davis explained that she welcomed the opportunity to work with NORAD/USNORTHCOM and STRATCOM in the BRAC process, and that DON fully supports SECDEF's goal of reconfiguring the infrastructure so that operational capacity maximizes war-fighting capability and efficiency. She noted that the DON BRAC process is designed to ensure that factors of concern to operational commanders are fully considered in any recommendations concerning DON installations. Ms. Davis

Subj: NORAD/USNORTHCOM AND STRATCOM MEETING

expressed concern that homeland defense requirements, at least with respect to DON, have not been well defined or communicated. As a result, it has been somewhat difficult to fully assess the impacts of proposed DON BRAC scenarios on the homeland defense mission.

5. Mr. Brundage stated that NORAD/USNORTHCOM's primary concern with respect to DON was the Maritime Response mission, and the potential impact that DON scenarios closing installations in the Pacific Northwest (NAVSTA Everett) and Gulf Coast (NAVSTA Pascagoula) might have on this mission. Ms. Davis noted that DON recognized that these scenarios might impact the homeland defense mission but reiterated that it was difficult to assess this risk without a defined requirement, i.e., it is not clear what capability DON needed to maintain in order to perform its homeland defense mission. She noted that DON had discussed a similar concern with respect to the possible closure of NAS Brunswick (i.e., maritime patrol). DON believes it can support the homeland defense mission from other locations but cannot be certain without knowing the mission requirement. Everyone agreed that it would be helpful if DON could be provided with a document setting forth DON's homeland defense mission requirements. The air sovereignty homeland defense issue was also briefly discussed. This issue is primarily an Air Force concern and they have developed a plan to address it.

6. Ms. Davis noted that "the affect of BRAC scenarios on collocated U.S. Coast Guard Stations" was among the BRAC considerations identified in reference (a). She explained that the DON BRAC analysis assumes that the Coast Guard would remain on the installation but not with the Navy as the property owner, e.g., the Coast Guard would lease from the new owner or obtain the property via a Federal transfer. DON recognizes that the Coast Guard's operating costs would probably increase. Thus, DON views such closure scenarios as having a cost impact rather than an operational impact on the Coast Guard. Mr. Brundage agreed that they were primarily concerned with potential mission impacts.

7. Ms. Davis inquired as to whether there are any ground capability homeland defense mission requirements that could be impacted by DON BRAC scenarios? COL Woodward indicated that this was largely an Army responsibility and he did not see any concerns at this time. He noted that SOCOM has reviewed the

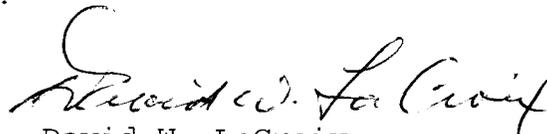
Subj: NORAD/USNORTHCOM AND STRATCOM MEETING

scenarios in the OSD tracker and did not express any concerns with respect to the DON scenarios.

8. COL Owens stated that STRATCOM has also reviewed the scenarios in the OSD tracker and has no concerns with the DON scenarios at this time. He asked Ms. Davis for assistance in identifying any effects, direct or indirect, that DON scenarios might have on STRATCOM missions. Ms. Davis agreed that we would do our best in this regard.

9. Ms. Davis agreed that DON will continue to work with NORAD/USNORTHCOM and STRATCOM to better identify and understand homeland defense mission requirements and their impact on DON capabilities. It is critical that the DON leadership fully understands and considers the homeland defense mission implications associated with DON BRAC recommendations.

10. The meeting ended at 1700.



David W. LaCroix
Senior Counsel
Infrastructure Strategy & Analysis