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DEPARTMENT OF THE NAVY
OFFICE OF THE SECRETARY
1000 NAVY PENTAGON
WASHINGTON, D.C. 20350-1000

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MN-0006-F1
IEG/MMC
7 March 2003

MEMORANDUM

Subj: MINUTES OF THE INFRASTRUCTURE EVALUATION GROUP MEETING OF 28 FEBRUARY 2003

Encl: (1) 28 Feb 03 IEG Meeting Agenda
(2) 7 Mar 03 ISG Briefing Information (9 pages)
(3) Listing of Technical Experts
(4) Below Threshold Guidance
(5) OSD BRAC Funding Wedge
(6) ISG Meeting Schedule
(7) Proposed IEG Schedule
(8) OSD PAG (message)

1. The second meeting of the Department of the Navy (DON) Infrastructure Evaluation Group (IEG) was convened at 1000 on 28 February 2003 in Room 4E765 at the Pentagon. The following members of the IEG were present: Mr. H. T. Johnson, Assistant Secretary of the Navy, Installations and Environment (ASN (I&E)), Chair; Mrs. Anne R. Davis, Deputy Assistant Secretary of the Navy for Infrastructure Analysis (DASN (IA)), Vice Chair; VADM Charles W. Moore Jr., USN, Deputy Chief of Naval Operations for Fleet Readiness and Logistics (N4), Member and his Alternate Ms. Ariane Whittemore, Assistant Deputy Chief of Naval Operations (N4); Mr. Thomas Crabtree, Director for Shore Activities, U.S. Atlantic Fleet, serving as Alternate for VADM Albert H. Konetzni Jr., USN, Deputy and Chief of Staff, U.S. Atlantic Fleet, Member; LtGen Richard L. Kelly, USMC, Deputy Commandant for Installations and Logistics (I&L), Member; LtGen Michael A. Hough, USMC, Deputy Commandant for Aviation (AVN), Member; Mr. Michael F. McGrath, Deputy Assistant Secretary of the Navy for Research Development Test & Evaluation (DASN (RDT&E)), Member; Dr. Russ Beland, Deputy Assistant Secretary of the Navy for Manpower Analysis and Assessment (DASN (MA&A)), Member; Mr. Ronnie J. Booth, Navy Audit Service (NAVAUDSVC) Representative; Mr. Thomas N. Ledvina, Navy Office of General Counsel (OGC) Representative; Mr. James Recasner, Senior Counsel, Infrastructure Analysis; and CDR Margaret M. Carlson, JAGC, USN, Recorder. Mr. Johnson departed the meeting at 1047. The IEG members were provided enclosures (1) through (8) at the beginning of the meeting.

2. Mr. Johnson opened the meeting and presented the minutes from the last meeting. The minutes were approved by the IEG then signed by Mr. Johnson.

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3. Mrs. Davis briefed enclosure (2). She highlighted the proposed agenda, page 1 of enclosure (2), for the upcoming 7 March Infrastructure Steering Group (ISG) Meeting. The next meeting is expected to focus on the Joint Cross-Service Group (JCSG) framework and organizational constructs. OSD has established six domains or functional areas for the JCSGs. Mrs. Davis reviewed three proposed organizational charts for the JCSG. The primary difference between the three was the potential role for a hierarchical oversight group or functional board between the JCSGs and the ISG. The group discussed the three options and concurred that the third option, page 5 of enclosure (2), was the most desirable. Mr. Johnson asked the IEG to carefully consider who might be the best qualified JCSG leaders and members to serve as Navy representatives. He also asked the IEG to consider which Service would best represent each JCSG functional area. Mrs. Davis then reviewed three ISG slides, pages 7-9 of enclosure (2), on analytical frameworks, defense agencies and activities, and joint utilization. The Defense Agencies are covered under the Act, and those portions of their missions, which intersect with the JCSG domains, will be assessed by the JCSGs.

4. The IEG then reviewed enclosures (3) through (8). Mrs. Davis clarified that the List of Technical Experts, enclosure (3), were individuals who would be used as resources for the IAT, not permanent IAT members. We are still waiting for final OSD guidance as to the Below Threshold criteria, but enclosure (4) is most likely the detail that will be provided. A BRAC funding wedge, based on 1993 and 1995 data, is in the POM, enclosure (5). The SAC has scheduled a BRAC Implementation hearing on 18 March, which is not expected to address the BRAC 2005 process. OSD has released public affairs guidance on BRAC 2005, enclosure (8).

5. The IEG agreed that future meetings of the group should not be tied to the ISG schedule, rather on an "as needed" basis per Mrs. Davis' determination, every two or three weeks. The meeting adjourned at 1127.

Anne L. Davis
for H. T. JOHNSON
Chairman, IEG

TAB 1

Infrastructure Evaluation Group

28 Feb 2003
10:00-1200
4E765

Meeting called by: Chairman **Recorder:** CDR Carlson

----- Agenda Topics -----

Review and approve minutes of IEG Meeting of 6 Feb 03	Mr. Johnson
Report on 13 Feb ISG meeting	Mr. Johnson
Preparation for ISG meeting (7 Mar)	Ms Davis
Technical Experts (who & tasking)	Ms Davis
Below Threshold Guidance status	Ms Davis
Budget Wedge	Ms Davis
Administrative	Ms Davis
ISG Schedule	
Future IEG Meetings	
BRAC SAC Hearing 18 Mar 03	
CNO and CMC BRAC Messages	
Public Affairs Guidance	
Next meeting	

Other Information

Draft minutes of 6 Feb 03 IEG meeting provided.

TAB 2

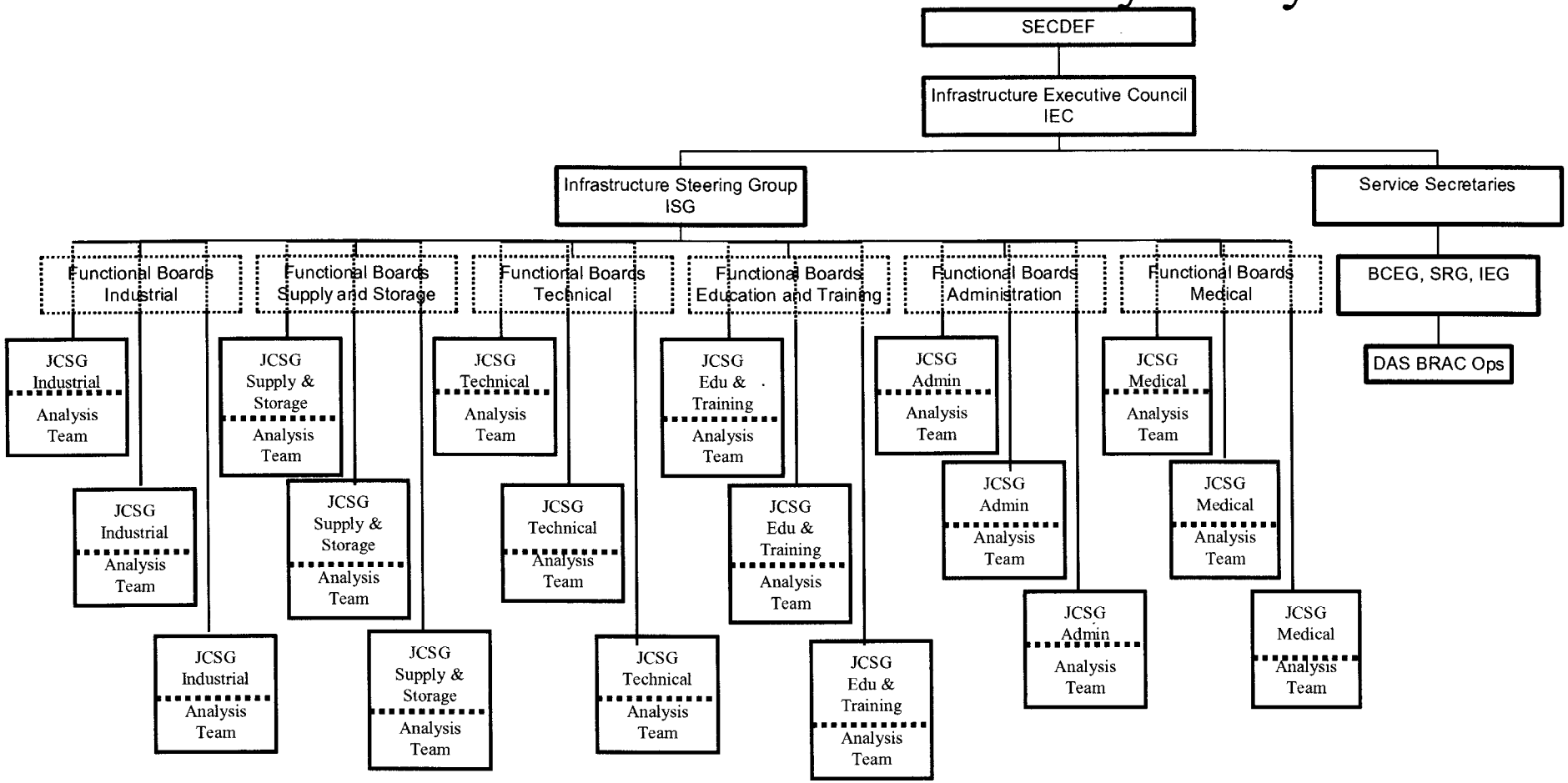
Tentative ISG Agenda
7 ~~6~~ March 2003

- JCSG discussion/progress on ISG tasking
- Analytic Frameworks
- Defense Agencies
- Joint Utilization

JCSG Framework

- At least 3 options for organizational constructs
- Issues under discussion by BRAC POCs:
  - Who deliberates/makes decision?
    - (documentation)
  - Who is on which groups?
    - Scope/experience
    - Technical verse Policy
  - Who really does what work?
    - Analysis
    - Evaluation/decision-making

BRAC 2005 JCSG Organizations
Version: Establish JCSG's and Fly Away



Denotes JCSG will dissolve upon policy and procedure approval

Denotes JCSG's will be a decision making body upon dissolution of Functional Board

JCSG's Charter (1 stars)
- ✓Established for each subfunction
- ✓Make process decisions
- ✓Evaluate product of Analysis Teams and Alternatives
- ✓Develop recommendations for that subfunction
- ✓Report to ISG

Functional Boards Charter (2 stars)
- ✓Recommends how analysis conducted
  - ➢ How many groups (teams)
  - ➢ Who leads
  - ➢ Membership of working level
- ✓Disband when JCSG is established

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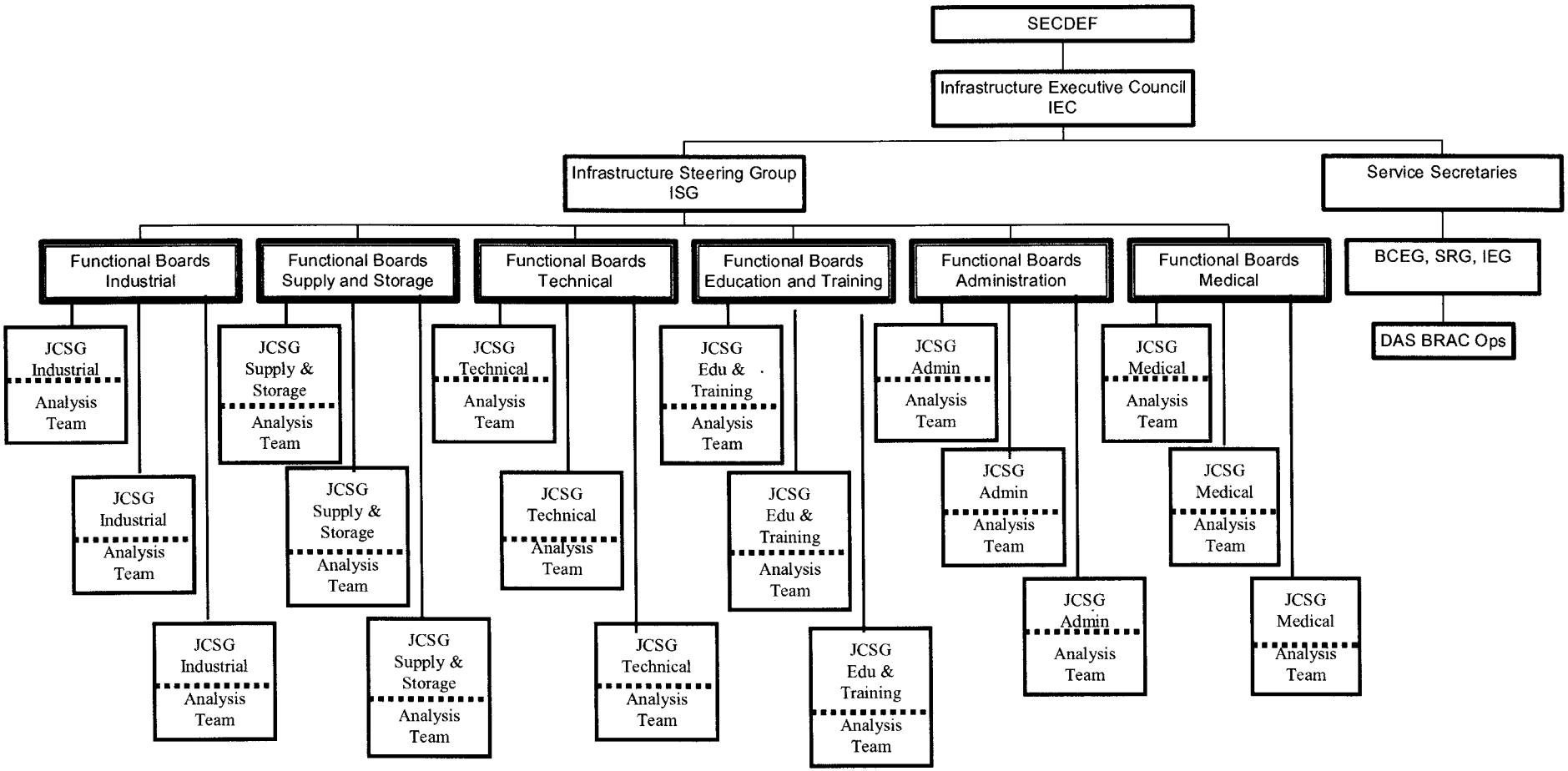
BRAC 2005 JCSG Organizations
Version: Oversight Over JCSG's



Denotes decision making body

JCSG's Charter (1 stars)
- ✓Established for each subfunction
- ✓Make process decisions
- ✓Evaluate product of Analysis Teams and Alternatives
- ✓Develop recommendations for that subfunction
- ✓Report to Functional Board

Functional Boards Charter (2 stars)
- ✓Recommend how analysis conducted
  - ➢ How many groups (teams)
  - ➢ Who leads
  - ➢ Membership of working level
- ✓Handle bickering/resolve disputes
- ✓Integrate all groups (teams) within area
- ✓Take recommendations forward to ISG

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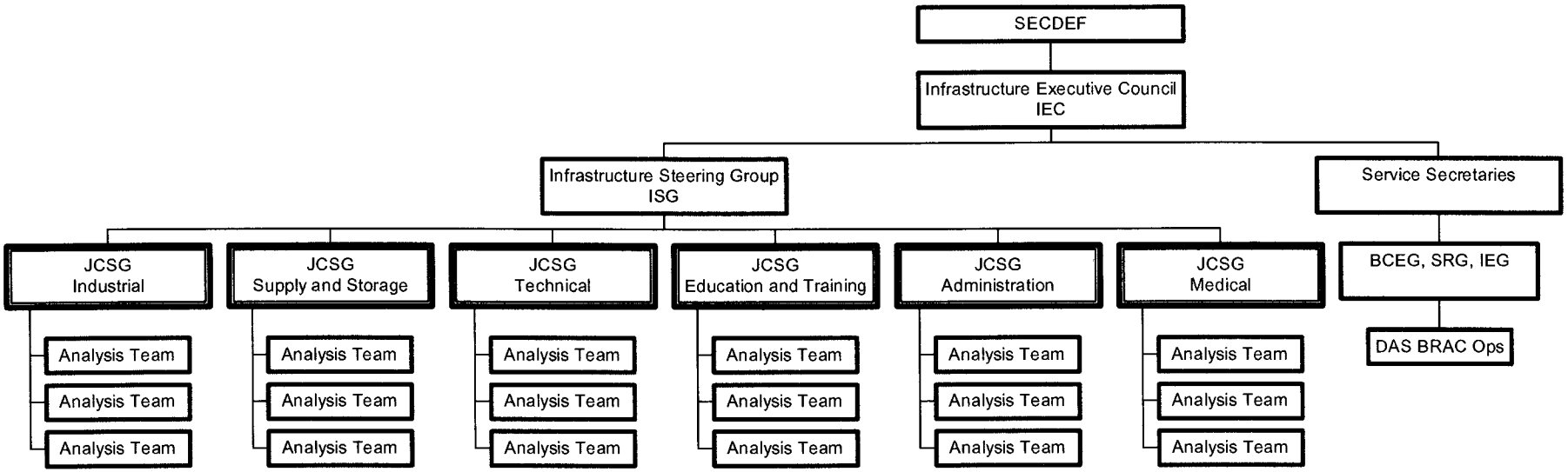
BRAC 2005 JCSG Organizations
Version: JCSG's Mimics IEG



Denotes decision making bodies

JCSG charter (2 stars)

- ✓Established for each major category
- ✓Make process decisions
- ✓Established Analysis Teams for each subfunction
- ✓Evaluate Product of each Analysis Team and alternatives
- ✓Develop recommendations for entire category
- ✓Report to ISG

Groups for Joint Cross-Service Analysis

DEPOTS & INDUSTRIAL

OSD	
Army	AMC/G4/ALT
Air Force	Dir Logistics Innovation Grove Dunn
Navy	**N43 RADM Heimgartner***
	NAVAIR (AIR 06) RADM Massenburg
	NAVSEA (SEA 04) RADM Klemm*
Marine Corps	**Director (LP) BGen Gary Dickerson***

SUPPLY & STORAGE

OSD	
Army	AMC/G4
Air Force	AFMC Ed Koing
Navy	**N41 RDML Bird***
Marine Corps -	**Director (LP) BGen Gary Dickerson***
DLA	

TECHNICAL

OSD	
Army	Dir TEMA Mike Andrews
Air Force	
Navy	**N091 (ONR) RADM Cohen***
	NAVSEA (SEA 06) RDML (sel) Hicks
	NAVSEA (SEA 07) RAML (sel) Timme*
	NAVAIR RADM Heely*
Marine Corps	**MARCORSYSCOM BGen Catto***

EDUCATION AND TRAINING

OSD	PDUSD P&R Hon Charlie Abel*
Army	TRADOC/M&RA/G3
Air Force	Dir Pers Trng MGEN Peter Sulton
Navy	**Vice Commander NETC RADM John Townes III***
	Acting Dep Dir 00TB Capt Jeff Kunkel
Marine Corps	**Dep Dir Training and Education Command BGen Flynn***

ADMINISTRATIVE (DEFINED?)

OSD	Dir Admin & Mgmt Mr. Howard Becker
Army	John McDonald
Air Force	
DON	**Dir Facilities and Support Services Div Mr. Bill O'Donnell**

MEDICAL TREATMENT

OSD	DASD HB&FP Mr. Nelson Ford*
Army	Dep Surgeon General
Air Force	Dep Surgeon General
Navy	**N093B (BUMED) RADM Kathleen Martin***

*** Bios included**

Analytical Frameworks

- SecDef directed analysis of a wide range of options for stationing and supporting forces
- These "analytical frameworks" establish a comprehensive BRAC effort
  - Apply to Services, cross-Service groups, and Defense Agencies
- Sources for soliciting options:
  - OSD, Joint Staff and the Services (including associated FFRDCs)
  - DoD chartered organizations (DSB, DBPIB, NDU)
  - Outside organizations (BENS, major trade associations, etc.)
  - Academia
- Recommendations: Invite first two groups to provide ideas

Defense Agencies and Activities

- Those with facilities can conduct their own analysis and report to the ISG
- Those without facilities or capabilities can be captured in the administrative groups
- Defense Agencies/Activities subject to analytical frameworks
- ISG invites Defense Agencies to offer their approach

- Defense Contract Management Agency
- Defence Finance and Accounting Service
- Defense Information Systems Agency
- Defense Logistics Agency
- Defense Security Service
- National Imagery and Mapping Agency
- National Security Agency/Central Security Service
- Department of Defense Education Activity
- Defense Advanced Research Projects Agency
- Defense Commissary Agency
- Defense Contract Audit Agency
- Defense Intelligence Agency
- Defense Legal Services Agency
- Defense Security Cooperation Agency
- Defense Threat Reduction Agency
- Missile Defense Agency

Joint Utilization

- Joint basing, asset utilization is a SecDef priority
- ISG should formalize information sharing across Services to ensure cross-service visibility over developing recommendations
  - An excess in one Service could fulfill a requirement in another
  - Analytical frameworks also impact
- Recommendation: ISG directs Services/OSD BRAC directors to share information; ISG receives frequent updates

TAB 3

Listing of Technical Experts
* Joint cross-service domains

INDUSTRIAL*
POCs:

CAPT Connie Walker	NAVAIR	301-757-2108
Ms Nan Stillman	NAVSEA	202-781-1826
Mr. Jim Brice	NAVSEA	202-781-3894
Ms Sue Kinney	HQMC	703-695-5434

SUPPLY & STORAGE*
POCs:

CAPT (s) Arlis Ehtridge	OPNAV N46	703-601-1624
Ms Sue Kinney	HQMC	703-695-5434

EDUCATION AND TRAINING*
POCs:

CAPT Bill Carrico	CNET	703-695-2598
Mr. Tom Crabtree	CFFC	703-836-6885
Col Rob Stahan	Tng & Ed Cmd	703-784-3730

ADMINISTRATIVE*
POCs:

LCDR Dave Smith	OPNAV N46	703-601-1690
Ms Jane Brattain	HQMC LF	703-695-8321Mr. Walt Cone
HQMC AR	703 614-1837	

TECHNICAL*
POCs:

Mr. Ed Stewart	NAVSEA / NSWC	202-781-3446
Mr. Frank Faust	NAVAIR	301-757-7790
Mr. Mike Johnston	NAVAIR (Ranges)	301 342 1179
Mr. Mr. George Ryan	OPNAV N091	703-601-1820
Mr. Dick Bates	MARCORSYSCOM	703-789-0801

MEDICAL TREATMENT*
POCs: none

OPERATIONAL
POCs:

CAPT Mark Gemender	CFFC	757-836-7751
– may be replaced by CAPT Hill		
LCDR Bill Coblentz	N095	703-601-1864

Technical Experts meeting held 14 Feb 03.

Tasks from the meeting:

- Confirm you are the correct POC for this effort, if not then who should be the POC;
- Review the functions list (DON and OSD), and provide your thoughts on if these are the correct functions in your area of expertise;
- Identify current working groups in any of the functional areas;
- Begin thinking on how you would analyze the function.

We have received feedback in the following "domain" areas:

- Depots & Industrial
- Supply & Storage
- Education & Training
- Administrative (functions in this domain require additional refinement)
- Technical
- Operational (service specific "domain")

We need to identify technical experts in the Medical Treatment domain.

TAB 4

BELOW THRESHOLD GUIDANCE

Definition of "Below Threshold" Actions

- Those closures and realignments to which 10 USC 2687 does not apply
- This means:
  - Closures of military installations with fewer than 300 authorized civilian employees
  - Realignments of military installations with fewer than 300 authorized civilian employees
  - Realignments of military installations with more than 300 authorized civilian employees if fewer than 1000 or 50% of the authorized civilian employees are reduced and relocated
  - Notes:
    - "Realignment" does not include a RIF resulting from workload adjustments, reduced personnel or funding levels, skill imbalances, or other similar causes.
    - Movement/relocation/stationing of military personnel is not covered by 10 USC 2687.
    - Per Section 2909 of the BRAC Act, closures of military installations with more than 300 authorized civilian personnel, or realignments of more than 1000/50% of authorized civilian personnel must be accomplished through BRAC process.

OSD Concerns

- Even actions that are below threshold can be perceived as "BRAC-proofing" a particular installation.
- Need to ensure significant resources are not expended on actions that could be changed by subsequent BRAC actions.
- OSD wants DoD leadership to be aware of movements/plans/actions occurring so they don't get blindsided by community/Congressional inquiries concerning basis for actions.

OSD Guidance

- 15 Nov SECDEF Kick-off Memo: "Closures or realignments to which section 2687 is not applicable will require approval on the basis of guidance issued by the USD (AT&L)."
- Draft Policy Memo 1: "Only those closures and realignments to which Section 2687 of title 10 does not apply may proceed outside the BRAC process, and then only after approval on the basis of guidance issued by the USD (AT&L)."
- Anticipated USD (AT&L) guidance:
  - Any changes in base loading which increase/decrease an installation by 50 civilians or 100 military will require USD AT&L coordination (and approval?) prior to Congressional notification and public release.
  - All force structure changes that may be expected to be of interest to Congress will require USD AT&L coordination (and approval?) prior to Congressional notification and public release.

DON Recommended Action

- DASN IF work with N4 and I&L to promulgate policy/procedure to forward proposed actions via ASN (I&E) for coordination with USD AT&L.

TAB 5

BRAC Funding Wedge

- Current program contains the following wedge to support a 2005 BRAC round with a 20% infrastructure reduction:

(TY $B)	FY06	FY07	FY08
Costs	$4.7	$7.6	$7.2
Savings	$1.7	$2.2	$4.9
Net (wedge)	**$3.0**	**$5.4**	**$2.3**

- Wedge fosters closures/realignments by minimizing BRAC vs weapons systems tradeoffs
  - Services should compete for this funding
- Some upfront Service investment required – offset by savings
- Note: original BRAC 03 wedge supported a 24% reduction

Costs and Savings based on BRAC 93/95 data

TAB 6

Infrastructure Steering Group
Hon E.C. "Pete" Aldridge, Under Secretary of Defense (AT&L), Chairman
General Pace, Vice Chairman, Joint Chiefs of Staff
General John Keane, Vice Chief of Staff, Army
Admiral William Fallon, Vice Chief of Naval Operations
General Robert Foglesong, Vice Chief of Staff, Air Force
General William Nyland, Assistant Commandant of the Marine Corps
Hon Mario Fiori, Assistant Secretary of the Army (Installations and Environment)
Hon H.T. Johnson, Assistant Secretary of the Navy (Installations and Environment)
Hon Nelson Gibbs, Assistant Secretary of the Air Force (Installations, Environment and Logistics)
Mr. Raymond DuBois, Deputy Under Secretary of Defense (Installations and Environment)

Below is the schedule for the BRAC ISG meetings.

Date	Time	Location
13-Feb	1430-1530	3D1019
7-Mar	1315-1415	3D1019
21-Mar	1030-1130	3D1019
4-Apr	1030-1130	3D1019
25-Apr	1030-1130	3D1019
16-May	1030-1130	3D1019
6-Jun	1030-1130	3D1019
27-Jun	1030-1130	3D1019
18-Jul	1030-1130	3D1019
8-Aug	1030-1130	3D1019
29-Aug	1030-1130	3D1019
19-Sep	1030-1130	3D1019
10-Oct	1030-1130	3D1019
31-Oct	1030-1130	3D1019
21-Nov	1030-1130	3D1019
12-Dec	1030-1130	3D1019

TAB 7

Infrastructure Evaluation Group

Hon H.T. Johnson, Assistant Secretary of the Navy (Installations and Environment), Chairman
Ms. Anne R. Davis, Deputy Assistant Secretary of the Navy (Infrastructure Analysis), Vice Chair
VADM Charles Moore, Deputy Chief of Naval Operations for Fleet Readiness and Logistics
VADM Albert Konetzni. Deputy and Chief of Staff, U.S. Atlantic Fleet
LrGen Richard Kelly, Deputy Commandant for Installations and Logistics
LtGen Michael Hough, Deputy Commandant for Aviation
Mr. Michael McGrath, Deputy Assistant Secretary of the Navy for Research Development Test & Evaluation
Dr. Russ Beland, Deputy Assistant Secretary of the Navy for Manpower Analysis and Assessment

Below are proposed meeting options and schedule for the BRAC IEG meetings.

- Meet just prior (2 days) to ISG meeting to provide status to prebrief ISG members
- Meet immediately after (2 days) ISG meeting to review ISG meeting results and tasking
- Task Ms. Davis (DASN IA) to provide latest info to VADM Moore and LtGen Kelly to allow them to prebrief their principals for ISG meeting (Ms Davis to prebrief Mr. Johnson, Acting SEVNAV).
- Schedule IEG meeting to allow for orderly review of ISG and IEG tasking – two weeks.

IEG before ISG (2 work days) Wed	ISG Mtg Fri	IEG after ISG (2 work days) Tues	IEG work load every 2 weeks Thurs
5 Mar	7-Mar	11 Mar	13 Mar
19 Mar	21-Mar	24 Mar	27 Mar
2 Apr	4-Apr	8 Apr	10 Apr
23 Apr	25-Apr	29 Apr	24 Apr
14 May	16-May	20 May	8 May
4 Jun	6-Jun	10 Jun	22 May
25 Jun	27-Jun	1 Jul	5 Jun
16 Jul	18-Jul	22 Jul	19 Jun
6 Aug	8-Aug	12 Aug	3 Jul
27 Aug	29-Aug	2 Sep	17 Jul
17 Sep	19-Sep	23 Sep	31 Jul
8 Oct	10-Oct	14 Oct	14 Aug
29 Oct	31-Oct	4 Nov	28 Aug
19 Nov	21-Nov	25 Nov	11 Sep
10 Dec	12-Dec	16 Dec	25 Sep*

*Two week IEG meeting schedule only shown through Sept.

TAB 8

R 131700Z FEB 03
FM SECDEF WASHINGTON DC//OASD-PA/DPO//
TO AIG 8777
INFO RUEKJCS/SECDEF WASHINGTON DC//OASD-PA/DPO//
RUEKJCS/SECDEF WASHINGTON DC//OASD-PA/CHAIRS//
RHEHNSC/NSC WASHINGTON DC//SCP//
RUEACMC/CMC WASHINGTON DC
RHMFIUU/CMC WASHINGTON DC

UNCLAS
SUBJECT: PUBLIC AFFAIRS GUIDANCE (PAG) - TRANSFORMATION THROUGH BASE REALIGNMENT AND CLOSURE (BRAC 2005)

NOTE FOR ADDRESSEES -- PLEASE RETRANSMIT TO YOUR SUBORDINATE COMMANDS.

1. REFERENCES. REF. A: DODINST 5405.3; B. P.L. 101-510, AS AMENDED; C. SECRETARY OF DEFENSE (SECDEF) MEMO ON TRANSFORMATION THROUGH BRAC, 15 NOV 02. REF. A. IS THE DEPARTMENT OF DEFENSE (DOD) INSTRUCTION ON DEVELOPING PAG. REF. B. IS THE LEGISLATION AUTHORIZING A BRAC ROUND IN 2005. REF C. IS SECDEF'S INITIAL DIRECTIONS ON BRAC 2005.

2. PURPOSE: THIS MESSAGE PROVIDES PAG FOR BRAC 2005. IT INCLUDES BACKGROUND INFORMATION, A STATEMENT FOR RELEASE, TALKING POINTS, QUESTIONS AND ANSWERS, AND POINT-OF-CONTACT (POC) INFORMATION.

3. BACKGROUND: THE NATIONAL DEFENSE AUTHORIZATION ACT FOR FISCAL YEAR 2002 AUTHORIZED DOD TO PURSUE ONE BRAC ROUND IN 2005. SECDEF'S 15 NOV 02 MEMO INITIATED THE COMPLEX ANALYSIS AND DECISION PROCESS THAT WILL INVOLVE VIRTUALLY ALL LEVELS OF DOD MANAGEMENT, FROM INSTALLATION THROUGH MAJOR COMMAND AND COMPONENT/AGENCY HEADQUARTERS TO OSD. ALL BASES WILL BE CONSIDERED AND TREATED EQUALLY. ALL BASES CAN EXPECT TO RESPOND TO A COMPREHENSIVE SERIES OF DATA CALLS. ULTIMATELY, THE SECDEF'S REALIGNMENT AND CLOSURE RECOMMENDATIONS WILL BE REVIEWED PUBLICLY BY AN INDEPENDENT COMMISSION, THE PRESIDENT AND CONGRESS.
3.1. BECAUSE OF THE POTENTIAL IMPACT UPON DOD COMPONENTS AND LOCAL COMMUNITIES, BRAC IS A SUBJECT OF INTENSE INTEREST TO ALL STAKEHOLDERS. AS A ONE-TIME AUTHORITY, REALIGNMENT AND CLOSURE DECISIONS WILL SUPPORT TRANSFORMATION OF DOD. TO PROVIDE SECDEF, THE COMMISSION AND THE PRESIDENT WITH THE OPTIMAL SET OF RECOMMENDATIONS, THE ANALYTICAL WORK AND SUBSEQUENT DELIBERATIONS MUST OCCUR FREE FROM OPINIONS, INTERNAL OR EXTERNAL, BASED ON NON-CERTIFIED DATA AND SPECULATION. ACCORDINGLY, DOD PERSONNEL MAY NOT PARTICIPATE, IN THEIR OFFICIAL CAPACITIES, IN ACTIVITIES OF ANY ORGANIZATION THAT HAS AS ITS PURPOSE, EITHER DIRECTLY OR INDIRECTLY, INSULATING BASES FROM REALIGNMENT OR CLOSURE. INVITATIONS TO PARTICIPATE IN SUCH ORGANIZATIONS SHOULD BE DISCUSSED WITH APPROPRIATE ETHICS COUNSELORS.

4. PUBLIC AFFAIRS POSTURE: ACTIVE. BASE REALIGNMENTS AND CLOSURES ARE CONTENTIOUS AND CONTROVERSIAL. COMMANDERS AND THEIR PUBLIC AFFAIRS OFFICERS MUST BE PREPARED TO RESPOND TO QUESTIONS AND OBJECTIVELY COMMUNICATE THE DETAILS OF THE BRAC PROCESS TO THE PUBLIC.

5. STATEMENT FOR PUBLIC RELEASE. (QUOTE) THE DEPARTMENT OF DEFENSE HAS RECEIVED CONGRESSIONAL AUTHORIZATION FOR A BASE REALIGNMENT AND CLOSURE ROUND IN 2005. BRAC IS A MEANS TO ACHIEVE SEVERAL GOALS: ELIMINATE EXCESS INFRASTRUCTURE; RESHAPE OUR MILITARY; PURSUE JOINTNESS; OPTIMIZE MILITARY READINESS; AND REALIZE SIGNIFICANT SAVINGS IN SUPPORT OF TRANSFORMING THE DEPARTMENT OF DEFENSE. (PARA) AT A MINIMUM, BRAC 2005 MUST ELIMINATE EXCESS PHYSICAL CAPACITY, THE OPERATION, SUSTAINMENT AND RECAPITALIZATION OF WHICH DIVERTS SCARCE RESOURCES FROM DEFENSE CAPABILITY. HOWEVER, BRAC 2005 CAN MAKE AN EVEN MORE PROFOUND CONTRIBUTION TO TRANSFORMING THE DEPARTMENT BY RATIONALIZING OUR INFRASTRUCTURE WITH DEFENSE STRATEGY. BRAC 2005 SHOULD BE THE MEANS BY WHICH WE RECONFIGURE OUR CURRENT INFRASTRUCTURE INTO ONE IN WHICH OPERATIONAL CAPACITY MAXIMIZES BOTH WARFIGHTING CAPABILITY AND EFFICIENCY. BY CREATING JOINT ORGANIZATIONAL AND BASING SOLUTIONS, WE WILL FACILITATE MULTI-SERVICE MISSIONS, REDUCE WASTE, SAVE MONEY, AND FREE UP RESOURCES TO RECRUIT QUALITY PEOPLE, MODERNIZE EQUIPMENT AND INFRASTRUCTURE, AND DEVELOP THE CAPABILITIES NEEDED TO MEET 21ST CENTURY THREATS. (PARA) THE SECRETARY OF DEFENSE HAS DIRECTED THAT THE BRAC 2005 PROCESS FOR ANALYZING DOD INSTALLATIONS BEGIN IMMEDIATELY. AFTER GATHERING INFORMATION AND COMPLETING A COMPREHENSIVE ANALYSIS, THE SECRETARY WILL SUBMIT RECOMMENDATIONS FOR REALIGNING OR CLOSING BASES BY MAY 16, 2005, AS REQUIRED BY LAW. (ENDQUOTE)

6. QUESTIONS AND ANSWERS (Q&AS). THE FOLLOWING Q&AS ARE PROVIDED FOR RESPONSE TO QUERY ONLY. QUESTIONS THAT CANNOT BE ANSWERED WITHIN THE SCOPE OF THIS GUIDANCE WILL BE TAKEN WITHOUT COMMENT AND FORWARDED WITH PROPOSED ANSWERS TO OASD(PA).
Q1. WHAT IS BRAC?
A1. "BRAC" IS AN ACRONYM THAT STANDS FOR BASE REALIGNMENT AND CLOSURE. IT IS THE PROCESS DOD HAS PREVIOUSLY USED TO REORGANIZE ITS BASE STRUCTURE TO MORE EFFICIENTLY AND EFFECTIVELY SUPPORT OUR FORCES, INCREASE OPERATIONAL READINESS AND FACILITATE NEW WAYS OF DOING BUSINESS. WE ANTICIPATE THAT BRAC 2005 WILL BUILD UPON PROCESSES USED IN PREVIOUS ROUNDS.

Q2. HOW DOES BRAC WORK?
A2. THE PROCESS IS GOVERNED BY LAW; SPECIFICALLY, THE DEFENSE BASE CLOSURE AND REALIGNMENT ACT OF 1990. (PARA) THE PROCESS BEGINS WITH A THREAT ASSESSMENT OF THE FUTURE NATIONAL SECURITY ENVIRONMENT, FOLLOWED BY THE DEVELOPMENT OF A FORCE STRUCTURE PLAN AND BASING REQUIREMENTS TO MEET THESE THREATS. (PARA) DOD THEN APPLIES PUBLISHED SELECTION CRITERIA TO DETERMINE WHICH INSTALLATIONS TO RECOMMEND FOR REALIGNMENT AND CLOSURE. THE SECRETARY OF DEFENSE WILL PUBLISH A REPORT CONTAINING THE REALIGNMENT AND CLOSURE RECOMMENDATIONS, FORWARDING SUPPORTING DOCUMENTATION TO AN INDEPENDENT COMMISSION APPOINTED BY THE PRESIDENT, IN CONSULTATION WITH CONGRESSIONAL LEADERSHIP. (PARA) THE COMMISSION HAS THE AUTHORITY TO CHANGE THE DEPARTMENT'S RECOMMENDATIONS, IF IT DETERMINES THAT A RECOMMENDATION DEVIATED FROM THE FORCE STRUCTURE PLAN AND/OR SELECTION CRITERIA. THE COMMISSION WILL HOLD REGIONAL MEETINGS TO SOLICIT PUBLIC INPUT PRIOR TO MAKING ITS RECOMMENDATIONS. HISTORY HAS SHOWN THAT THE USE OF AN INDEPENDENT COMMISSION AND PUBLIC MEETINGS MAKE THE PROCESS AS OPEN AND FAIR AS POSSIBLE. (PARA) THE COMMISSION FORWARDS ITS RECOMMENDATIONS TO THE PRESIDENT FOR REVIEW AND APPROVAL, WHO THEN FORWARDS THE RECOMMENDATIONS TO CONGRESS. (PARA) CONGRESS HAS 45 LEGISLATIVE DAYS TO ACT ON THE

COMMISSION REPORT ON AN ALL-OR-NONE BASIS. AFTER THAT TIME, THE COMMISSION'S REALIGNMENT AND CLOSURE RECOMMENDATIONS BECOME LAW. IMPLEMENTATION MUST START WITHIN TWO YEARS, AND ACTIONS MUST BE COMPLETE WITHIN SIX YEARS.

Q3. WHAT IS TRANSFORMATION?
A3. TRANSFORMATION IS SHAPING THE CHANGING NATURE OF MILITARY COMPETITION AND COOPERATION THROUGH NEW COMBINATIONS OF CONCEPTS, CAPABILITIES, PEOPLE AND ORGANIZATIONS THAT EXPLOIT OUR NATION'S ADVANTAGES, PROTECT OUR ASYMMETRIC VULNERABILITIES, AND SUSTAIN OUR STRATEGIC POSITION, WHICH HELPS MAINTAIN PEACE AND STABILITY IN THE WORLD.

Q4. WHY IS DOD TRANSFORMING?
A4. OVER TIME, THE DEFENSE STRATEGY CALLS FOR THE TRANSFORMATION OF THE U.S. DEFENSE ESTABLISHMENT. TRANSFORMATION IS AT THE HEART OF THIS STRATEGY. TO TRANSFORM DOD, WE NEED TO CHANGE ITS CULTURE IN MANY IMPORTANT AREAS. OUR BUDGETING, ACQUISITION, PERSONNEL, AND MANAGEMENT SYSTEMS MUST BE ABLE TO OPERATE IN A WORLD THAT CHANGES RAPIDLY. WITHOUT CHANGE, THE CURRENT DEFENSE PROGRAM WILL ONLY BECOME MORE EXPENSIVE IN THE FUTURE, AND DOD WILL FORFEIT MANY OF THE OPPORTUNITIES AVAILABLE TODAY.

Q5. HOW IS BRAC TRANSFORMATIONAL?
A5. BRAC PROVIDES A SINGULAR OPPORTUNITY TO RESHAPE OUR INFRASTRUCTURE TO OPTIMIZE MILITARY READINESS. THE 2005 BRAC PROCESS WILL HELP FIND INNOVATIVE WAYS TO CONSOLIDATE, REALIGN, OR FIND ALTERNATIVE USES FOR CURRENT FACILITIES TO ENSURE THAT THE U.S. CONTINUES TO FIELD THE BEST-PREPARED AND BEST-EQUIPPED MILITARY IN THE WORLD. (PARA) BRAC WILL ALSO ENABLE THE U.S. MILITARY TO BETTER MATCH FACILITIES TO FORCES, MEET THE THREATS AND CHALLENGES OF A NEW CENTURY, AND MAKE THE WISEST USE OF LIMITED DEFENSE DOLLARS.

Q6. HOW MANY BASES AND INSTALLATIONS WILL BE CLOSED?
A6. IT'S TOO EARLY TO SAY, BUT THERE ARE NO SPECIFIC NUMBERS OR "TARGETS." USING SPECIFIC SELECTION CRITERIA THAT EMPHASIZE MILITARY VALUE, DOD MUST COMPLETE A COMPREHENSIVE REVIEW BEFORE IT CAN DETERMINE WHICH INSTALLATIONS SHOULD BE REALIGNED OR CLOSED. IN 2005, AN INDEPENDENT COMMISSION WILL REVIEW THE SECRETARY OF DEFENSE'S RECOMMENDATIONS, HOLD PUBLIC HEARINGS, VISIT VARIOUS SITES, AND ULTIMATELY SEND ITS RECOMMENDATIONS TO THE PRESIDENT.

Q7. HOW MUCH HAS BEEN SAVED THROUGH PREVIOUS BRAC ROUNDS?
A7. THE FOUR PREVIOUS BRAC ROUNDS HAVE ELIMINATED APPROXIMATELY 20 PERCENT OF DOD'S CAPACITY THAT EXISTED IN 1988 AND, THROUGH 2001, PRODUCED NET SAVINGS OF APPROXIMATELY $16.7 BILLION, WHICH INCLUDES THE COST OF ENVIRONMENTAL CLEAN-UP. RECURRING SAVINGS BEYOND 2001 ARE APPROXIMATELY $6.6 BILLION ANNUALLY. IN INDEPENDENT STUDIES CONDUCTED OVER PREVIOUS YEARS, BOTH THE GENERAL ACCOUNTING OFFICE AND THE CONGRESSIONAL BUDGET OFFICE HAVE CONSISTENTLY SUPPORTED THE DEPARTMENT'S VIEW THAT REALIGNING AND CLOSING UNNEEDED MILITARY INSTALLATIONS PRODUCES SAVINGS THAT FAR EXCEED COSTS.

Q8. WHAT'S THE TIMELINE FOR THIS BRAC ROUND?
A8. THE NATIONAL DEFENSE AUTHORIZATION ACT FOR FISCAL YEAR 2002 ESTABLISHED THE FOLLOWING MILESTONES FOR THE 2005 BRAC ROUND: PUBLISH PROPOSED SELECTION CRITERIA FOR A 30-DAY COMMENT PERIOD BY

DEC. 31, 2003; PUBLISH FINAL SELECTION CRITERIA BY FEB. 16, 2004; SUBMIT A REPORT TO CONGRESS WITH THE FY 2005 BUDGET JUSTIFICATION ON THE FOLLOWING POINTS: A FORCE STRUCTURE PLAN, BASED ON AN ASSESSMENT OF PROBABLE THREATS TO THE NATIONAL SECURITY OVER THE NEXT 20 YEARS; THE PROBABLE END STRENGTH LEVELS AND MILITARY FORCE UNITS NEEDED TO MEET THOSE THREATS; THE ANTICIPATED LEVELS OF AVAILABLE FUNDING; A COMPREHENSIVE INVENTORY OF MILITARY INSTALLATIONS WORLDWIDE; A DESCRIPTION OF INFRASTRUCTURE NECESSARY TO SUPPORT THE FORCE STRUCTURE; DISCUSSION OF EXCESS CAPACITY CATEGORIES; ECONOMIC ANALYSIS OF THE EFFECT OF REALIGNMENTS AND CLOSURES TO REDUCE EXCESS INFRASTRUCTURE; AND SECDEF CERTIFICATION OF THE NEED FOR BRAC, AND THAT ANNUAL NET SAVINGS WOULD RESULT BY 2011. (PARA) SECDEF FORWARDS RECOMMENDATIONS FOR REALIGNMENTS AND CLOSURES TO THE BRAC COMMISSION BY MAY 16, 2005; THE COMMISSION FORWARDS ITS REPORT ON THE RECOMMENDATIONS TO THE PRESIDENT BY SEPT. 8, 2005. THE PRESIDENT WILL HAVE UNTIL SEPT. 23, 2005 TO ACCEPT OR REJECT THE RECOMMENDATIONS IN THEIR ENTIRETY. IF ACCEPTED, CONGRESS WILL HAVE 45 LEGISLATIVE DAYS TO ACT ON THE RECOMMENDATIONS.

Q9. WHICH BASES WILL BE LOOKED AT IN THIS ROUND?
A9. ALL MILITARY INSTALLATIONS WITHIN THE CONTINENTAL UNITED STATES AND ITS TERRITORIES (UNDER THE CONTROL OF THE FEDERAL GOVERNMENT) WILL BE EXAMINED AS PART OF THIS PROCESS. THIS INCLUDES LABS, MEDICAL, TRAINING, GUARD, RESERVE, AIR STATIONS, LEASED FACILITIES, ETC.

Q10. ISN'T BRAC JUST ANOTHER EXAMPLE OF BUDGET PRIORITIES DRIVING NATIONAL SECURITY PLANNING?
A10. ABSOLUTELY NOT. THE LEGISLATION IS QUITE CLEAR THAT MILITARY VALUE IS THE PRIMARY CONSIDERATION. THE SECRETARY'S GUIDANCE TO THE MILITARY DEPARTMENTS EMPHASIZES THAT BRAC 2005 WILL MAKE A PROFOUND CONTRIBUTION TO TRANSFORMING THE DEPARTMENT BY BRINGING OUR INFRASTRUCTURE IN LINE WITH DEFENSE STRATEGY.

Q11. HOW WILL THE COMMISSION BE SELECTED, AND WHO WILL SERVE?
A11. THE BRAC LEGISLATION SPECIFIES THE SELECTION PROCESS FOR COMMISSIONERS. THE PRESIDENT IS REQUIRED TO CONSULT WITH THE CONGRESSIONAL LEADERSHIP ON NOMINATIONS TO SERVE ON THE COMMISSION.

Q12. HOW HAVE LOCAL COMMUNITIES AFFECTED BY BASE CLOSURES FARED OVERALL?
A12. BASE REALIGNMENTS AND CLOSURES CAUSE NEAR-TERM SOCIAL AND ECONOMIC DISRUPTION. HOWEVER, THERE ARE MANY SUCCESS STORIES FROM PREVIOUS CLOSURES. (PARA) FOR EXAMPLE, AT CHARLESTON NAVAL BASE, S.C., THE LOCAL COMMUNITY, ASSISTED BY DOD, WAS ABLE TO CREATE APPROXIMATELY 4,500 NEW JOBS. APPROXIMATELY 90 PRIVATE, STATE AND FEDERAL ENTITIES ARE CURRENTLY REUSING THE FORMER NAVAL BASE. (PARA) SINCE THE CLOSURE OF MATHER AIR FORCE BASE, CALIF., MORE THAN 54 LEASES HAVE BEEN GENERATED AT THE NEW MATHER FIELD COMPLEX. ITS PRIME LOCATION AND ONE OF THE COUNTRY'S LONGEST RUNWAYS HAVE MADE IT AN ACTIVE AIR CARGO HUB FOR CALIFORNIA'S CENTRAL VALLEY AND THE SACRAMENTO REGION. ADDITIONALLY, THE FORMER BASE NOW EMPLOYS NEARLY 3,700 PERSONNEL WITH ITS HIGH-TECHNICAL BUSINESSES, MANUFACTURING OPERATIONS, EDUCATIONAL CENTERS, GOVERNMENT AGENCIES, AND RECREATIONAL FACILITIES. (PARA) AT THE FORMER FORT DEVENS, MASS., MORE THAN 3,000 NEW JOBS HAVE BEEN GENERATED AND 2.7 MILLION SQUARE FEET OF NEW CONSTRUCTION HAS OCCURRED. WITH 68 DIFFERENT EMPLOYERS

ON SITE, REDEVELOPMENT RANGES FROM SMALL BUSINESS INCUBATORS TO THE GILLETTE CORP., WHICH OCCUPIES A LARGE WAREHOUSE/DISTRIBUTION CENTER AND MANUFACTURING PLANT. (PARA) A BASE CLOSURE CAN ACTUALLY BE AN ECONOMIC OPPORTUNITY, ESPECIALLY WHEN ALL ELEMENTS OF A COMMUNITY WORK TOGETHER.

Q13. WILL LOCAL COMMANDERS AND OTHERS IN THEIR OFFICIAL CAPACITIES BE AVAILABLE TO HELP US IN OUR TASK FORCES OR OTHER EFFORTS TO INFLUENCE BRAC DECISIONS WITH REGARD TO OUR BASE?
A13. DOD OFFICIALS MAY ATTEND MEETINGS IN A LIAISON OR REPRESENTATIONAL CAPACITY WITH STATE AND LOCAL OFFICIALS, OR OTHER ORGANIZATIONS THAT MAY SEEK TO DEVELOP PLANS OR PROGRAMS TO IMPROVE THE ABILITY OF INSTALLATIONS TO DISCHARGE THEIR NATIONAL SECURITY AND DEFENSE MISSIONS. DOD OFFICIALS MAY NOT MANAGE OR CONTROL SUCH ORGANIZATIONS OR EFFORTS. (PARA) IN THEIR OFFICIAL CAPACITY, DOD PERSONNEL MAY NOT PARTICIPATE IN THE ACTIVITIES OF ANY ORGANIZATION THAT HAS AS ITS PURPOSE, EITHER DIRECTLY OR INDIRECTLY, INSULATING DOD BASES FROM CLOSURE OR REALIGNMENT. THIS GUIDANCE IS AIMED AT ENSURING THE FAIRNESS AND RIGOR OF THE BRAC PROCESS.

Q14. IS THE LIST OF CLOSURES AND REALIGNMENTS ON THE G2MIL.COM WEBSITE THE OFFICIAL POSITION OF THE DEPARTMENT OF DEFENSE?
A14. NO. IT IS A PRIVATELY OPERATED WEBSITE WITH NO TIES TO OR SUPPORT FROM DOD.

7. TALKING POINTS:
7.1. BOTH CONGRESS AND DOD RECOGNIZE MILITARY VALUE MUST BE THE PRIMARY CONSIDERATION IN REDUCING OR RESTRUCTURING U.S. MILITARY BASES.

7.2. THE 2005 BRAC PROCESS WILL HELP FIND INNOVATIVE WAYS TO CONSOLIDATE, REALIGN, OR FIND ALTERNATIVE USES FOR CURRENT FACILITIES.

7.3. ALL MILITARY INSTALLATIONS WILL BE REVIEWED, AND ALL RECOMMENDATIONS WILL BE BASED ON APPROVED, PUBLISHED SELECTION CRITERIA AND A FUTURE FORCE STRUCTURE PLAN.

7.4. THROUGH THE BRAC PROCESS, WE WILL ENSURE THAT THE UNITED STATES CONTINUES TO FIELD THE BEST PREPARED AND BEST EQUIPPED MILITARY IN THE WORLD.

7.5. BRAC WILL ENABLE THE U.S. MILITARY TO MATCH FACILITIES TO FORCES, MEET THE THREATS AND CHALLENGES OF A NEW CENTURY, AND MAKE THE WISEST USE OF LIMITED DEFENSE DOLLARS.

7.6. BRAC WILL FACILITATE MULTI-SERVICE MISSIONS BY CREATING JOINT ORGANIZATIONAL AND BASING SOLUTIONS THAT WILL NOT ONLY REDUCE WASTE BUT MAXIMIZE MILITARY EFFECTIVENESS.

7.7. CONSOLIDATING FACILITIES WILL SAVE BILLIONS, ALLOWING THE DEPARTMENT TO FOCUS FUNDS ON MAINTAINING AND MODERNIZING FACILITIES NEEDED TO BETTER SUPPORT OUR FORCES, RECRUIT QUALITY PERSONNEL, MODERNIZE EQUIPMENT AND INFRASTRUCTURE, AND DEVELOP THE CAPABILITIES NEEDED TO MEET 21ST CENTURY THREATS.

8. MISCELLANEOUS INFORMATION NOT FOR PUBLIC RELEASE.

8.1. RELEASE AUTHORITY: OASD(PA), IN COORDINATION WITH DUSD (I&E), IS THE SOLE RELEASING AUTHORITY FOR INFORMATION ON BRAC 2005 TO NEWS MEDIA. LOCAL COMMANDERS AND THEIR PAOS ARE ENCOURAGED TO RESPOND TO QUESTIONS WITHIN THE SCOPE OF THIS PAG. TO PROTECT THE INTEGRITY OF THE BRAC 2005 PROCESS AND TO ENSURE THAT CONSISTENT AND ACCURATE INFORMATION IS PROVIDED, OSD, THE MILITARY DEPARTMENTS, AND PARTICIPATING DEFENSE AGENCIES WILL DESIGNATE KEY INDIVIDUALS TO RESPOND TO COMMUNITY AND CONGRESSIONAL INQUIRIES. UNAUTHORIZED DISCUSSION, DISSEMINATION OF INFORMATION OR SPECULATION REGARDING BRAC MATTERS BY DOD PERSONNEL AND CONTRACTORS IS PROHIBITED.

8.2. COMMUNITY QUERIES. EXTERNAL STAKEHOLDERS SUCH AS COMMUNITIES HAVE AN EXTRAORDINARY INTEREST IN THE BRAC PROCESS AND, CONSISTENT WITH THE DEPARTMENT'S NEED FOR INTERNAL DELIBERATION, SHOULD RECEIVE TIMELY ACCESS TO DATA THAT CAN BE MADE PUBLIC AS THE BRAC ANALYTICAL PROCESS UNFOLDS. TIMELY AND CONSISTENT INFORMATION FROM ALL DOD ELEMENTS WILL MINIMIZE CONFUSION AND FOSTER TRUST. PAOS MAY CONTINUE TO RELEASE THE SAME TYPE AND AMOUNT OF INFORMATION ON THEIR INSTALLATIONS AS THEY CURRENTLY DO, BUT MAY NOT RELEASE, IN WHOLE OR IN PART, DATA CALLS/INFORMATION REQUESTED UNDER BRAC. IT IS IMPORTANT TO NOTE THAT LOCAL COMMANDERS ARE NOT IN A POSITION TO EVALUATE THE ENTIRE MISSION REQUIREMENTS AND CROSS-SERVICE IMPLICATIONS OF THEIR INDIVIDUAL FUNCTIONS AS THEY MAY AFFECT DOD, AND LOCAL COMMANDERS ARE NOT IN A POSITION TO ANSWER QUESTIONS REQUIRING THEM TO SPECULATE AND/OR DISCUSS BRAC ISSUES WHICH ARE SUBJECT TO INTERNAL DOD DELIBERATION. WHILE INFORMATION NORMALLY PROVIDED TO THE PUBLIC MAY CONTINUE TO BE PROVIDED, EVEN IF IT IS THE SUBJECT OF A BRAC DATA CALL, ITS RELATIONSHIP TO BRAC IS NOT RELEASABLE.

8.3. PARTICIPATION IN OFFICIAL CAPACITY. DOD PERSONNEL MAY NOT PARTICIPATE, IN THEIR OFFICIAL CAPACITY, IN ACTIVITIES OF ANY ORGANIZATION THAT HAS AS ITS PURPOSE, EITHER DIRECTLY OR INDIRECTLY, INSULATING BASES FROM REALIGNMENT OR CLOSURE. THIS GUIDANCE IS AIMED AT ENSURING THE FAIRNESS AND RIGOR OF THE BRAC DELIBERATIVE PROCESS. INVITATIONS TO PARTICIPATE IN SUCH ORGANIZATIONS SHOULD BE DISCUSSED WITH APPROPRIATE ETHICS COUNSELORS. (PARA) IN A LIAISON OR REPRESENTATIONAL ROLE, DOD OFFICIALS MAY ATTEND MEETINGS WITH STATE AND LOCAL OFFICIALS, OR OTHER ORGANIZATIONS THAT MAY SEEK TO DEVELOP PLANS OR PROGRAMS TO IMPROVE THE ABILITY OF INSTALLATIONS TO DISCHARGE THEIR NATIONAL SECURITY AND DEFENSE MISSIONS. DOD OFFICIALS MAY NOT MANAGE OR CONTROL SUCH ORGANIZATIONS OR EFFORTS.

8.4. INFORMATION SOURCES. PUBLIC INFORMATION ABOUT THE CURRENT BRAC PROCESS AND PAST EXPERIENCE WITH PRIOR BRAC ROUNDS WILL BE AVAILABLE THROUGH A CENTRAL WEB SITE TO BE ESTABLISHED IN THE NEAR FUTURE. DETAILS ON THE WEB SITE, INCLUDING ITS URL, WILL BE PROVIDED VIA SEPARATE MESSAGE WHEN AVAILABLE. CONTENTS ARE PLANNED TO INCLUDE THE TEXT OF THE CURRENT DEFENSE BASE CLOSURE ACT, THE REPORTS OF THE SECRETARIES OF DEFENSE AND THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSIONS IN PRIOR BRAC ROUNDS, GENERAL ACCOUNTING OFFICE REPORTS ON THE STATUS OF BASES REALIGNED AND CLOSED IN PRIOR ROUNDS, AND INFORMATION ON ASSISTANCE AVAILABLE TO COMMUNITIES WITH BASES THAT HAVE BEEN REALIGNED OR CLOSED. DOD PERSONNEL ARE ENCOURAGED TO REFER THE MEDIA, COMMUNITY REPRESENTATIVES, AND OTHER INTERESTED PARTIES TO THIS PUBLIC WEB SITE FOR FURTHER INFORMATION ABOUT WHAT HAS HAPPENED IN PRIOR ROUNDS AND THE PROCESS FOR BRAC 2005. ADDITIONAL PUBLIC

INFORMATION RELATED TO BRAC 2005 WILL BECOME AVAILABLE AND POSTED TO THE DOD BRAC WEBSITE AS THE PROCESS PROCEEDS.

9. POCS. THE OASD/PA (MEDIA) POC IS MR. GLENN FLOOD, COMM 703-695-6294, OR EMAIL GLENN.FLOOD@OSD.MIL.