DEPARTMENT OF THE NAVY
OFFICE OF THE SECRETARY
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WASHINGTON, D.C. 20350-1000

DCN:5462

MN-0231
IAT/JAN
21 October 2004

MEMORANDUM

Subj: MINUTES OF THE INFRASTRUCTURE EVALUATION GROUP (IEG) MEETING OF 14 OCTOBER 2004

Encl: (1) 14 October 2004 IEG Meeting Agenda
(2) DON Analysis Group Brief to IEG of 14 October 2004
(3) DON Strategy/Initial Scenarios Brief to the ISG of 8 October 2004
(4) Recording Secretary's Report of IEG Deliberations on 14 October 2004

1. The forty-third meeting of the Department of the Navy (DON) Infrastructure Evaluation Group (IEG) was convened at 1034 on 14 October 2004 in room 4D447 at the Pentagon. The following members of the IEG were present: Ms. Anne R. Davis, Special Assistant to the Secretary of the Navy for all matters associated with BRAC 2005 (Special Assistant for BRAC), Co-Chair; Gen William L. Nyland, USMC, Assistant Commandant of the Marine Corps (ACMC), Co-Chair; VADM Justin D. McCarthy, USN, Deputy Chief of Naval Operations for Fleet Readiness and Logistics (N4), Member; Mr. Thomas R. Crabtree, Director Fleet Training (N7A), U.S. Fleet Forces Command, serving as alternate for VADM Kevin J. Cosgriff, USN, Deputy and Chief of Staff, U.S. Fleet Forces Command, Member; Ms. Carla Liberatore, Assistant Deputy Commandant for Installations and Logistics (I&L), Headquarters, U.S. Marine Corps, serving as alternate for LtGen Richard L. Kelly, USMC, Deputy Commandant for Installations and Logistics (I&L), Member; LtGen Michael A. Hough, USMC, Deputy Commandant for Aviation (AVN), Member; Dr. Michael F. McGrath, Deputy Assistant Secretary of the Navy, Research Development Test & Evaluation (DASN(RDT&E)), Member; Mr. Ronnie J. Booth, Navy Audit Service (NAVAUDSVC), Representative; Mr. David W. LaCroix, Senior Counsel, Infrastructure Strategy and Analysis; CDR Robert E. Vincent II, JAGC, USN, Recorder; and, Capt James A. Noel, USMC, Recorder. Ms. Debra Edmond, Director, Office of Civilian Human Resources, Assistant Secretary of the Navy, Manpower & Reserve Affairs (M&RA) serving as alternate for Mr. Robert T. Cali, Assistant General Counsel, Assistant Secretary of the Navy, Manpower & Reserve Affairs (M&RA), Member entered

the session at 1125. ADM John B. Nathman, USN, Vice Chief of Naval Operations (VCNO), Co-Chair, was absent.

2. The following members of the DON Analysis Group (DAG) were present: MajGen Emerson N. Gardner Jr., USMC, Assistant Deputy Commandant for Programs and Resources and Deputy Commandant for PP&O; RADM Christopher E. Weaver, USN, Commander, Navy Installations Command/Director, Ashore Readiness Division (OPNAV N46); Ms. Ariane Whittemore, Assistant Deputy Chief of Naval Operations for Fleet Readiness and Logistics (N4B); Mr. Paul Hubbell, Deputy Assistant Deputy Commandant for Installations and Logistics (Facilities) Headquarters, U.S. Marine Corps; and, BGen Martin Post, USMC, Assistant Deputy Commandant for Aviation (AVN); and, Mr. Michael F. Jaggard, Chief of Staff, Assistant Secretary of the Navy for Research, Development and Acquisition (ASN(RD&A)).

3. The following members or representatives of the Functional Advisory Board (FAB) were present: VADM Donald C. Arthur, Jr., MC, USN, Director of Naval Medicine, Surgeon General of the Navy, N093/ Chief, Bureau of Medicine and Surgery; VADM Gerald L. Hoewing, USN,Chief of Naval Personnel and Deputy Chief of Naval Operations for Manpower and Personnel; RADM William R. Klemm, USN, Deputy Commander, Logistics, Maintenance, and Industrial Operations, SEA-04, NAVSEASYSCOM; RADM Jay Cohen, USN, Chief of Naval Research; RDML Mark Hugel, USN, Deputy Director, Fleet Readiness Division, N43B, OPNAV; Mr. Michael Rhodes, Assistant Deputy Commandant for Manpower and Reserve Affairs (M&RA), Headquarters, U.S. Marine Corps; Mr. George Ryan, OPNAV 091; Mr. Barry Dillon, Deputy Commander, Marine Corps Systems Command; Ms. Karin Dolan, Assistant Director of Intelligence for Support, Headquarters, U.S. Marine Corps; Ms. Susan C. Kinney, Deputy Director, Logistics Plans, Policies and Strategic Mobility Division, Headquarters, U.S. Marine Corps; Ms. Shanna Poole, Deputy, Logistics Chain Management Center, Installations and Logistics (I&L), Headquarters, U.S. Marine Corps; Col Michael J. Massoth, USMC; CAPT William Wilcox, USN; CAPT Albert J. Shimkus, NC, USN; CAPT Walter F. Wright, USN; CAPT David W. Mathias, USN; and, Mr. Thomas B. Grewe.

4. The following members of the IAT were also present: Mr. Dennis Biddick, Chief of Staff; CAPT Jason A. Leaver, USN; CAPT Matthew R. Beebe, CEC, USN; CAPT Christopher T. Nichols, USN; CDR Edward J. Fairbairn, USN; and LCDR Paul V. Neuzil, USN. All attendees were provided enclosures (1) through (3). Ms. Davis presented the minutes from the 30 September 2004 IEG meeting for review and they were approved.

Subj: MINUTES OF THE INFRASTRUCTURE EVALUATION GROUP (IEG) MEETING OF 14 OCTOBER 2004

5. Ms. Davis advised the IEG that the Senate and House conferees reached agreement on the FY05 National Defense Authorization Act (NDAA) as published in the Conference Report of 8 October 2004. When enacted, the NDAA will make several changes to the Defense Base Closure and Realignment Act. Those changes will not substantively impact the DON BRAC analytic process. Of significance, the conferees dropped language in the House version of the NDAA that would have delayed BRAC for two years. See slide 3 of enclosure (2).

6. Ms. Davis provided enclosure (3) and discussed the DON Strategy/Initial Scenarios brief given to the ISG on 8 October 2004. The brief covered the DON BRAC 2005 organization and approach, overarching strategy, scenario development phases, use of scenario alignment assessment, the specific registered DON scenarios, and the next steps in the process.

7. The IEG moved into deliberative session at 1040. See enclosure (4). The next meeting of the IEG is scheduled for 21 October 2004. The meeting adjourned at 1135.

Anne R Davis

Anne Rathmell Davis
Co-Chair, IEG

TAB 1

Infrastructure Evaluation Group

14 October 2004
1030-1200
Pentagon, Room 4D447

Meeting called by:	Chairs	Recorder:	Capt Noel

----- Agenda Topics -----

Review and approve minutes of IEG Meeting of 30 Sep 04	Ms. Davis
Status Updates: • BRAC Law Changes • 8 Oct ISG Brief	Ms. Davis

Deliberative Session :
• DAG Update & Scenario Brief
  o Surface/Subsurface
  o Aviation
  o Regional Support
	Ms. Davis

Administrative

- Next meeting 21 Oct 04, 1030-1200, 4D447

Other Information

Draft minutes of 30 Sep 04 IEG meeting provided [to IEG members only]
Report of 30 Sep 04 IEG deliberative session provided [to IEG members only]
Other Read Aheads [To all attendees]

TAB 2

DON Analysis Group
Brief to
Infrastructure Evaluation Group

14 October 2004

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Agenda

- Status Updates
  - BRAC Law Changes
  - 8 Oct ISG Brief
- DAG Update & Scenario Brief
  - Surface/Subsurface
  - Aviation
  - Regional Support

BRAC Law Changes

- **NDAA Conference Report 8 Oct 04**
  - **BRAC not delayed**
  - **Changes to existing law**
    - **If amended force structure plan, NLT 15 Mar 05**
    - **Codifies DoD final selection criteria with two minor wording changes**
    - **Deletes section authorizing installation mothballing**
    - **For Commission to add closure/realignment or expand realignment, 7 of 9 Commissioners must support**
- **Net effect: no substantive change that affects DON process**

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8 Oct ISG Brief

- Infrastructure Steering Group requested scenario status briefs from MILDEPS
- DON Brief
  - BRAC 2005 Organization and Approach
  - Overarching Strategy
  - Scenario Development Phases
  - Use of Scenario Alignment Assessment
  - Registered DON Scenarios
  - Next Steps

Surface/Subsurface Status

- **Phase Two DAG Deliberations on 5, 7 and 12 Oct**
  - **Added scenario to close Everett and move to North Island**
    - **Understand differences in pier improvements and community support capability**
  - **Reviewed NAVSTA Ingleside scenario for completeness**
    - **Added scenario alternative for MCM/MHC split to NAVSTA Mayport as alternative to using NAB Little Creek capacity**
    - **Added scenario alternative for MCM/MHC all to NAVSTA San Diego to single site with training and support**
    - **Expanded Ingleside scenarios to include relocation of HM-15 and COMINEWARCOM from NAS Corpus Christi to San Diego**
  - **Discussed movement of CSG to Pacific per IGPBS**
    - **No planned change in East/West balance of CV/CVN or SSN forces**
    - **Both Pearl Harbor and Guam minimally meet IGPBS requirements**
    - **Developed additional scenarios for Everett closure to support IGPBS**

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Surface/Subsurface Status cont.

- Reviewed SUBASE New London scenario for completeness
  - Waterfront closure deemed insufficient
  - Expanded scenario to reflect entire base closure, relocation of NAVSUBSCOL
  - Receiving sites Norfolk, or Norfolk and Kings Bay

- **Alignment Assessment complete**
- **Scenarios ready for entry into OSD tracker for JCSG/MILDEP visibility and Phase Three coordination**

IEG Decision Item:

Approve posting in OSD Tracker

Approve release of scenario data calls when appropriate

Close NAVSTA Ingleside and Realign NAS Corpus Christi

San Diego and Little Creek Receive (*IAT-0002*)

Scenario

- Close NAVSTA Ingleside
  - Move MHC/MCM forces to NAVSTA San Diego and NAVPHIBASE Little Creek (50% split)
  - Move MINEWARTRACEN (MWTC) to FLTASWTRACEN San Diego
  - Move COMINEWARCOM from Corpus Christi to NAVSTA San Diego
  - Move HM-15 from Corpus Christi to NAS North Island
  - Consolidate SIMA/AIMD

Drivers/Assumptions

- Principle: Deploy and Employ
- DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- Reduces Excess Capacity. Saves $$ by closing entire installation
- Enhances shift to organic MIW by move to Fleet concentration areas
- Support Homeland security with forces on both coasts and in FCA

Potential Conflicts

- With NAVSTA Pascagoula scenario, no homeported Surface presence in Gulf Coast
- Single site MWTC will not avail all MIW sailors to local training opportunities
- Requires Industrial and E&T JCSG coordination
- USCG Ships

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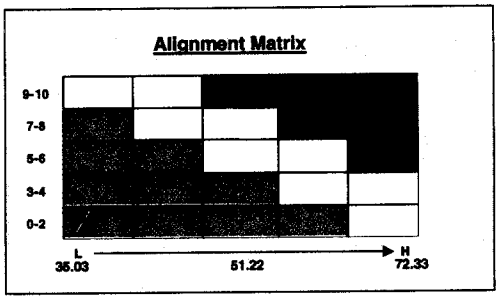
Close NS Ingleside (NS SDGO and NAB Little Creek Receive)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 0*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 0*
- *Expansion Capability/Flexibility*
  - *Score: 0*
- *Total Alignment Score: 1*



Military Value Score: 35.00

*Mean Military Value Score: 52.06

Military Value Ranking: 15 of 16

*Based upon 16 Active Bases

Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned (Closer to Fleet Concentration Area/Maintenance/Training)

1: Aligned but independent of operational considerations

2: Minimal alignment

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios (Other Gulf Coast initiatives; Organic MIW and shift to Fleet Concentration Areas)

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint (SDGO and LCREEK have capacity to receive)

1: Limited ability to increase footprint

2: No ability to increase footprint

Close NAVSTA Ingleside and Realign NAS Corpus Christi

San Diego and Mayport Receive (*IAT-0002A*)

Scenario

- Close NAVSTA Ingleside
  - Move MHC/MCM forces to NAVSTA San Diego and NAVSTA Mayport (50% split)
  - Move MINEWARTRACEN (MWTC) to FLTASWTRACEN San Diego
  - Move COMINEWARCOM from Corpus Christi to NAVSTA San Diego
  - Move HM-15 from Corpus Christi to NAS North Island
  - Consolidate SIMA/AIMD

Drivers/Assumptions

- Principle: Deploy and Employ
- DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- Reduces Excess Capacity. Saves $$ by closing entire installation
- Reserves NAB LITTLE CREEK capacity for future ships (LCS)
- Enhances shift to organic MIW by move to Fleet concentration areas
- Support Homeland security with forces on both coasts and in FCA

Potential Conflicts

- With NAVSTA Pascagoula scenario, no homeported Surface presence in Gulf Coast
- Single site MWTC will not avail all MIW sailors to local training opportunities
- Requires Industrial and E&T JCSG coordination
- Coast Guard Tenant

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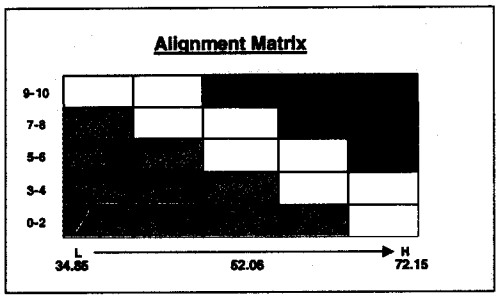
Close NS Ingleside
(NAVSTAs SDGO and Mayport Receive)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 0*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 0*
- *Expansion Capability/Flexibility*
  - *Score: 0*
- *Total Alignment Score: 1*



Military Value Score: 35.00

*Mean Military Value Score: 52.06

Military Value Ranking: 15 of 16

*Based upon 16 Active Bases

Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned (Closer to Fleet Concentration Area/Maintenance/Training)

1: Aligned but independent of operational considerations

2: Minimal alignment

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios (Other Gulf Coast initiatives; Organic MIW and shift to Fleet Concentration Areas)

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint (SDGO and MAYPORT have capacity to receive)

1: Limited ability to increase footprint

2: No ability to increase footprint

Close NAVSTA Ingleside and Realign NAS Corpus Christi

NAVSTA San Diego Receives (*IAT-0002B*)

Scenario

- Close NAVSTA Ingleside
  - Move MHC/MCM forces to NAVSTA San Diego
  - Move MINEWARTRACEN (MWTC) to FLTASWTRACEN San Diego
  - Move COMINEWARCOM from Corpus Christi to NAVSTA San Diego
  - Move HM-15 from Corpus Christi to NAS North Island
  - Consolidate SIMA/AIMD

Drivers/Assumptions

- Principle: Deploy and Employ
- DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- Reduces Excess Capacity. Saves $$ by closing entire installation
- Enhances shift to organic MIW by move to Fleet concentration area
- Co-locating all ships and MWTC reduces TAD costs for pipeline training and allows for more local training opportunities

Potential Conflicts

- With NAVSTA Pascagoula scenario, no homeported Surface presence in US Gulf Coast
- Requires E&T and Industrial JCSG coordination
- Coast Guard Tenant

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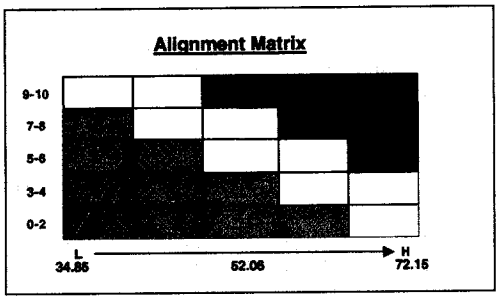
Close NS Ingleside
(NS San Diego Receives)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 0*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 0*
- *Expansion Capability/Flexibility*
  - *Score: 0*
- *Total Alignment Score: 1*



Military Value Score: 35.00

*Mean Military Value Score: 52.06

Military Value Ranking: 15 of 16

Based upon 16 Active Bases

Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned (Closer to Fleet Concentration Area/Maintenance/Training)

1: Aligned but independent of operational considerations

2: Minimal alignment

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios (Other Gulf Coast initiatives; Organic MIW and shift to Fleet Concentration Areas)

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint (SDGO has capacity to receive)

1: Limited ability to increase footprint

2: No ability to increase footprint

Close SUBASE New London (Norfolk and Kings Bay Receive) (*IAT-0003*)

Scenario

- Close SUBASE New London
  - Relocate 17 SSNs to NAVSTA Norfolk and Kings Bay
  - Consolidate Sub Support Facility
  - Relocate NAVSUBSCOL to Norfolk
  - Relocate NSGA Groton to Norfolk
  - Consolidate NAVAMBCARECEN Groton with NAVMEDCEN Portsmouth VA

Drivers/Assumptions

- Principle: Deploy and Employ
- DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- Saves $$ by completely closing New London
- Norfolk and Kings Bay capacity can support SSNs
- Dual sites SSNs on East coast - maintains redundancy

Potential Conflicts

- Unique NAVSUBSCOL facilities costly and difficult t move
- Reduces NAVSTA Norfolk available capacity to support future force structure.
- Additional Industrial Capacity to support SSNs
- Overcrowding potential at Norfolk and Kings Bay
- Coordinate with Industrial, Medical, Intel and E & T JCSGs

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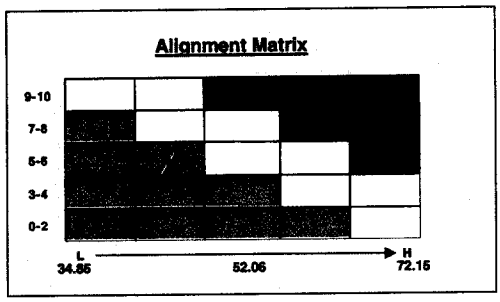
Close SUBASE New London (Norfolk and Kings Bay Receive)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 2*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 1*
- *Expansion Capability/Flexibility*
  - *Score: 1*
- *Total Alignment Score: 5*



Military Value Score: 44.97

*Mean Military Value Score: 52.06

Military Value Ranking: 13 of 16

*Based upon 16 Active Bases

Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Entire Base Closure)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned

1: Aligned but independent of operational considerations

2: Minimal alignment – Splitting SSNs – new SSN support required at Kings Bay

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios

1: Not aligned with or independent of other functions/scenarios (Independent Scenario)

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint

1: Limited ability to increase footprint (splitting forces between Norfolk and Kings Bay)

2: No ability to increase footprint

Close SUBASE New London (Norfolk Receives) (*IAT-0003A*)

Scenario

- Close SUBASE New London
  - Relocate 17 SSNs to NAVSTA Norfolk
  - Consolidate Sub Support Facility
  - Relocate NAVSUBSCOL to Norfolk
  - Relocate NSGA Groton to Norfolk
  - Consolidate NAVAMBCARECEN Groton with NAVMEDCEN Portsmouth VA

Drivers/Assumptions

- Principle: Deploy and Employ
- DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- BRAC Savings by completely closing New London
- Norfolk capacity can support SSNs
- Single sites East Coast SSNs – consolidating support to save cost

Potential Conflicts

- Unique NAVSUBSCOL facilities costly and difficult to move
- Single sites East Coast SSNs – reduces redundancy
- Reduces available capacity at NAVSTA Norfolk to support future force structure.
- Additional Industrial Capacity to support SSNs
- Overcrowding potential at Norfolk
- Coordinate with Industrial, Medical, Intel and E & T JCSGs

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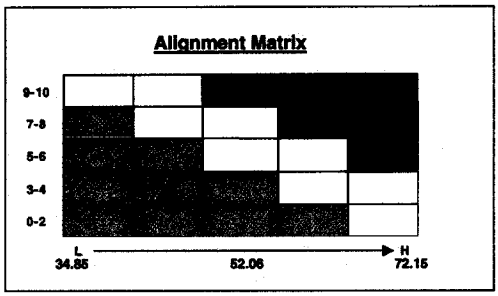
Close SUBASE New London (Norfolk Receives)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 0*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 1*
- *Expansion Capability/Flexibility*
  - *Score: 2*
- *Total Alignment Score: 4*



Military Value Score: 44.97

*Mean Military Value Score: 52.06

Military Value Ranking: 13 of 16

*Based upon 16 Active Bases

Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Entire Base Closure)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned

1: Aligned but independent of operational considerations

2: Minimal alignment

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios

1: Not aligned with or independent of other functions/scenarios (Independent Scenario)

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint

1: Limited ability to increase footprint

2: No ability to increase footprint (Scenario will fill Norfolk to Capacity)

Close NAVSTA Everett - CVN to NAS North Island (*IAT-0005A*)

Scenario

- Close NAVSTA Everett
  - Move forces to NAS North Island (CVN), NAVSTA Bremerton (T-AE) and NAVSTA San Diego (DDG, FFG)
  - Consolidate Intermediate Maintenance Facility
  - Consolidate Naval Reserve Center at NRC SUBASE Bangor

Drivers/Assumptions

- Principles: Deploy and Employ
- DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability
- Assumes Current East/West Distribution of CV/CVN assets

Justification/Impact

- Reduces Excess Capacity. Saves $$ by closing entire installation
- NAS North Island can homeport an additional CVN with pier modifications ($$$)

Potential Conflicts

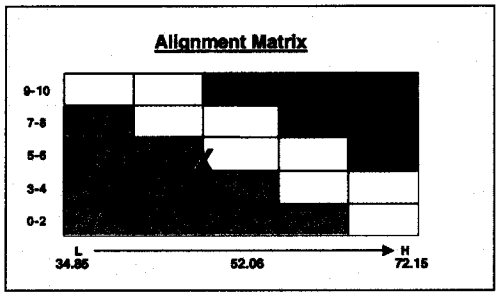
- Loss of deep water nuclear port
- Community impact of additional CVN in question
- Industrial Capacity to support CVN
- Coast Guard Tenant
- Requires Industrial JCSG coordination

Close NS Everett

(NAS North Island and San Diego Receive)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 2*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 1*
- *Expansion Capability/Flexibility*
  - *Score: 1*
- *Total Alignment Score: 5*



Military Value Score: 48.05

*Mean Military Value Score: 52.06

Military Value Ranking: 11 of 16

*Based upon 16 Active Bases

Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned (Closer to Fleet Concentration Area/Maintenance/Training)

1: Aligned but independent of operational considerations

2: Minimal alignment (deep water nuclear port loss)

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint

1: Limited ability to increase footprint (CVN Piers at NAS NI)

2: No ability to increase footprint

Close NAVSTA Everett CVN to Pearl Harbor (*IAT-0005B*)

Scenario

- Close NAVSTA Everett
  - Move forces to NS Pearl Harbor (CVN), NS Bremerton (T-AE) and NS San Diego (DDG, FFG)
  - Move T-AOE from Bremerton to NS Pearl Harbor
  - Move CVW assets to Hawaii
  - Consolidate Intermediate Maint Facility
  - Consolidate Reserve Center

Drivers/Assumptions

- Principle: Deploy and Employ
- DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability
- Assumes Current East/West Distribution of CV/CVN assets

Justification/Impact

- Reduces Excess Capacity. Saves $$ by closing entire installation
- Satisfies IGPBS Requirements

Potential Conflicts

- Impacts to CVW training and readiness
  - FCLP Training
  - Air-to-Ground Training
- Increased Operational Costs for the CVW
- CVW siting
- Industrial Capacity to support CVN
- ESQD arcs for T-AOE in Hawaii
- Coast Guard Tenant
- Requires Industrial JCSG coordination

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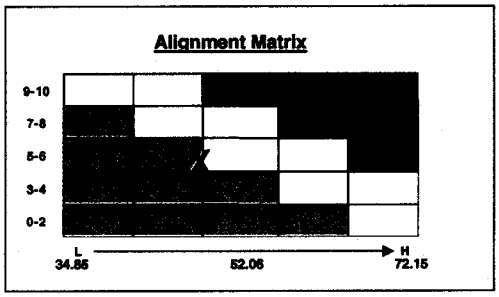
Close NS Everett
(CVN to NAVSTA Pearl Harbor)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 2*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 1*
- *Expansion Capability/Flexibility*
  - *Score: 1*
- *Total Alignment Score: 5*



Military Value Score: 48.05

*Mean Military Value Score: 52.06

Military Value Ranking: 11 of 16

Based upon 16 Active Bases

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Scenario Divergence

Excess Capacity Reduction

0: Significant capacity reduction (Total Base Closure – 20% of remaining excess)

1: Some capacity reduction

2: Little or no capacity reduction

Principles, Objectives and Considerations Alignment

0: Operationally aligned

1: Aligned but independent of operational considerations

2: Minimal alignment (Aligned with IGPBS; loss of deep water nuclear port)

3: No apparent alignment

Transformational Options

0: Resulting from a Transformational Option

1: Not resulting from a Transformational Option

Function/Scenario Alignment

0: Aligned with other functions/scenarios

1: Not aligned with or independent of other functions/scenarios

2: Conflicts with other functions/scenarios

Expansion Capability/Flexibility

0: Significant ability to increase footprint

1: Limited ability to increase footprint

2: No ability to increase footprint

Close NAVSTA Everett CVN to Guam (*IAT-0005C*)

Scenario

- Close NAVSTA Everett
  - Move forces to NSA Guam (CVN, DDGs, FFGs), NAVSTA Bremerton (T-AE)
  - Move CG(s) to Guam
  - Move T-AOE from Bremerton to Guam
  - Move CVW assets to Guam
  - Relocate Intermediate Maint Facility
  - Consolidate Reserve Center

Drivers/Assumptions

- Principle: Deploy and Employ
- DON Objective: Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability
- Assumes Current East/West Distribution of CV/CVN assets

Justification/Impact

- Reduces Excess Capacity. Saves $$ by closing entire installation
- Satisfies IGPBS Requirements

Potential Conflicts

- Ability of Guam to absorb CSG assets
  - Piers will require significant upgrade; dredging
- Impact of CSG on community
- CVW siting
- Industrial Capability to support CVN will need to be built
- Coast Guard Tenant
- Requires Industrial JCSG coordination

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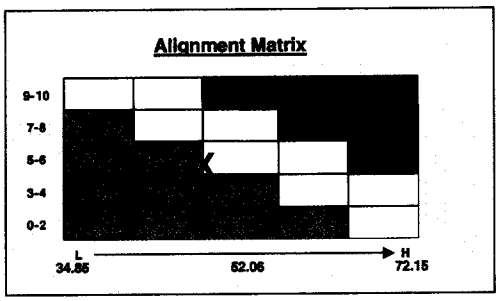
Close NS Everett
(CVN to NSA Guam)

Scenario Divergence

- *Excess Capacity Reduction*
  - *Score: 0*
- *Principles, Objectives and Considerations Alignment*
  - *Score: 2*
- *Transformational Options*
  - *Score: 1*
- *Function/Scenario Alignment*
  - *Score: 1*
- *Expansion Capability/Flexibility*
  - *Score: 1*
- *Total Alignment Score: 5*



Military Value Score: 48.05

*Mean Military Value Score: 52.06

Military Value Ranking: 11 of 16

*Based upon 16 Active Bases

Scenario Divergence

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1: Limited ability to increase footprint

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Aviation Status

- **Phase Two DAG Deliberations on 7 and 12 Oct**
  - DAG approved inputs and restraints for optimization model
  - Resulted in drafting 8 scenario proposals
    - All scenarios involved closing naval air reserve stations (low military value) and relocation of reserve units
    - Joint reserve operations impacted
    - Other reserve center functions also impacted
- **DAG to receive guidance from MARFORRES and COMNAVRESFOR concerning receiving sites for the many reserve components before recommending placement of scenarios into OSD tracker.**
- **DAG deliberated and concluded that there are no closure actions that would result from relocation of active squadrons based on current data**

Aviation Scenarios

- IAT 0038: Realign Stewart ANGB NY.
  - Receiver: Cherry Point
- IAT 0039: Realign Cambria Airport, Johnstown, PA.
  - Receiver: Camp Pendleton
- IAT 0040: Close NAS Atlanta, GA.
  - Receivers: Norfolk, Jacksonville, New River, Beaufort, Mayport
- IAT 0041: Close NAS JRB Fort Worth, TX.
  - Receivers: Lemoore, North Island, Pt. Mugu, Miramar, Meridian
- IAT 0042: Close NAS JRB Willow Grove, PA.
  - Receivers: Brunswick, Whidbey Island, Edwards AFB
- IAT 0042A: Close NAS JRB Willow Grove, PA.
  - Receivers: Brunswick, Whidbey Island, New River
- IAT 0043: Close NAF Washington, DC.
  - Receivers: Andrews AFB, Brunswick
- IAT 0044: Close NAS JRB New Orleans, LA.
  - Receivers: Brunswick, Pt. Mugu, New River, Miramar, Cherry Point

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Regional Support Activities Status

- **Scope of Analysis: Review administrative management staff of regional activities for opportunities of alignment and integration.**
  - **Capacity measures not traditional; Milval data has been assessed**
  - **Phase One analysis on Installation Management Regions only**
  - **Applied business rules/model parameters to bound model outputs**
  - **DAG clarified rules and parameters to form additional options**
- **Phase One Major Issues**
  - **How to treat CNDW and other areas requiring flag presence**
  - **How much balance is achievable in relation to other factors**
  - **Importance of other DoD/Federal agencies' boundaries in alignment**
- **Phase Two**
  - **Geographic alignment with all RSA groups will be examined.**
    - **Cross boundary conflicts minimized**
    - **Opportunities for efficiencies explored**
  - **Review existing HQ strategies for conflicts/opportunities**

Next Steps

- Continue DAG Deliberations on scenario development
  - Regional Support Phase One and Two
  - Reserve Centers Phase Two
  - Recruiting Phase Two
  - Officer Accessions Phase Two
- IAT refine understanding of scenarios, report to DAG
  - Marine Corps recruiting/recruit training
  - Demographic impact of Reserve Aviation changes
- Begin scenario coordination/deconfliction
- Prepare SECNAV, CNO, CMC for IEC meeting (TBD)
- Leadership briefings
  - 28 Oct IEG – Major Claimants
  - 4 Nov IEG Co-chairs – SECNAV, ASNs

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Back Up

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Current DON Scenarios Surface/Subsurface (13)

- Close NAVSTA PASCAGOULA MS (2)
  - Forces relocate to available capacity at NS NORFOLK or NS MAYPORT
- Close NAVSTA INGLESIDE TX (3)
  - Forces relocate to NAVSTA SAN DIEGO & NAB LITTLE CREEK VA
  - Forces relocate to NAVSTA SAN DIEGO & NAVSTA MAYPORT
  - Forces relocate (single site) to NAVSTA SAN DIEGO CA
- Close SUBASE NEW LONDON CT (2) (Modified from waterfront closure)
  - Forces relocate to NAVSTA NORFOLK
  - Forces relocate to NAVSTA NORFOLK and SUBASE KINGS BAY
- Relocate NAVSTA NORFOLK VA SSNs to SUBASE NEW LONDON CT(1)
- Close NAVSTA EVERETT WA(4)
  - CVN/T-AE to NAVSTA BREMERTON / ESCORTS to NAVSTA SAN DIEGO
  - CVN to NAS NORTH ISLAND / ESCORTS to NAVSTA SAN DIEGO / T-AE to NAVSTA BREMERTON
  - CVN to NAVSTA PEARL HARBOR/ ESCORTS to NAVSTA SAN DIEGO / T-AE to NAVSTA BREMERTON / West coast T-AOE and CVW to PEARL HARBOR
  - CVN, escorts, West coast T-AOE and CVW to GUAM / T-AE to NAVSTA BREMERTON
- Close NAVSUBASE SAN DIEGO CA (2)
  - Forces relocate to NAVSTA PEARL HARBOR or NAVSTA SAN DIEGO

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IGPBS Possibilities

REQUIREMENTS	Pearl Harbor	Guam
Location meets requirement	✓	✓
Turning Basin and Berth water depth	43' - 45'	33 - 36'
Pier Size	Pier F5 (FORD IS) - 80' Pier K10/11 - 50'	Wharves: 100' - 150'
Berth Utilities	LACKING 4160V	LACKING 4160V
Transient Warehouse	?	?
Co-Located with Depot Maintenance Facility	PEARL HARBOR NSY & IMF	USS FRANK CABLE (AS)
Parking	?	?
Assets support CVW in same location	MCB HAWAII HICKAM AFB WHEELER FIELD	ANDERSEN AFB
AOE Berthing	Limiting Explosive ARCS	Curr Berth AO

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Regional Support Activities (82)

Definition - Various geographic shore support activities not tied to a specific location or set of operational forces.

– Navy Installation Management Regions	12	A
– Engineering Field Activities/Divisions/OICC	11	B
– Navy Public Works Centers	7	B
– *Fleet and Industrial Supply Centers* *	5	B
– Navy Reserve Readiness Commands	7	C
– Navy Legal Service Office	7	C
– Marine Corps Districts (Recruiting)	6	C
– Naval Reserve Recruiting Areas	6	C
– Navy Trial Service Offices	5	C
– Navy Recruiting Regions	4	C
– Marine Corps National Capital Region Command	1	C
– *Human Resource Service Centers* *	6	D
– *Health Care Support Organizations* *	3	D
– *Navy Personnel Support Activities* *	2	D

** Activities included in JCSG analysis for operational function*

TAB 3

Department of the Navy Strategy/Initial Scenarios

Infrastructure Steering Group Meeting

08 October 2004

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DON BRAC Approach

BRAC 2005 Organization

SECDEF

Infrastructure Executive Council (IEC)

Infrastructure Steering Group (ISG) Chaired by USD (AT&L)

Joint Cross Service Groups (JCSGs)

- Supply & Storage Chaired by DLA
- Technical Chaired by OSD
- Education & Training Chaired by OSD
- Headquarters & Support Chaired by USA
- Medical Chaired by USAF
- Intelligence Chaired by OSD
- Industrial Chaired by OSD

SECNAV

ACMC, VCNO & SA for BRAC Co-Chairs

Infrastructure Evaluation Group (DON IEG)

- Decision-making body
- Develop **DON** recommendations for approval by SECNAV, CNO & CMC
- Ensure operational factors considered in any recommendations that affect DON installations

Functional Advisory Board (FAB)

DON Analysis Group (DAG)

- Decision-making body
- Analyze and provide proposed recommendations for DON unique functions

Infrastructure Analysis Team (IAT)

- Ensure DON leadership is thoroughly briefed and prepared on JCSG matters
- Report directly to IEG and coordinates with DAG and IAT
- Coordinate DON position on JCSG issues with IEG
- Articulate DON position on JCSG issues to JCSGs

Surface/Subsurface
Aviation
Ground
Reserve Centers
Recruiting Management
Regional Support
Recruit Training
Officer Accessions
Unique PME

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Overarching Strategy

- Continue to rationalize infrastructure capabilities to eliminate unnecessary excess
- Balance effectiveness of fleet concentration with AT/FP desire for dispersion/redundancy
- Leverage opportunities for total force integration and joint basing
- Accommodate changing operational concepts
- Facilitate evolution of force structure and infrastructure organizational alignment

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Scenario Development

PHASE ONE

- Capacity Analysis
- Military Value Analysis
- Optimization parameters
- Scenarios

Goal: Technically feasible alternatives based on data analysis

DAG Outbrief: IEG Concurrence

PHASE TWO

- Capacity data – refined look
- Mil Val data – refined look
- Principles, objectives, considerations, transformational options - active incorporation
- Business rules/outcomes
- Refined/additional scenarios (revisit Phase One scenarios)
- Alignment assessment

Goal: More mature alternatives based on refined data and objectives

DAG Outbrief: IEG Approval

- DAG Review of Scenario Description
- Post To OSD Tracking Tool

PHASE THREE

- Capacity Data – combined look with JCSG's
- MilVal data- combined look with JCSG's
- Principles, objectives, considerations,transformational options-combined look with JCSG's
- JCSG analysis/linkages
- Consolidated scenarios (revisit Phase Two scenarios)
- Alignment assessment

Goal: Scenarios that synthesize DON & JCSG data analysis & objectives

DAG Outbrief: IEG Approval of Amended/Consolidated Scenarios

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Scenario Alignment Assessment

Scenario Divergence

Excess Capacity Reduction

- 0: Significant capacity reduction
- 1: Some capacity reduction
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Principles, Objectives and Considerations Alignment

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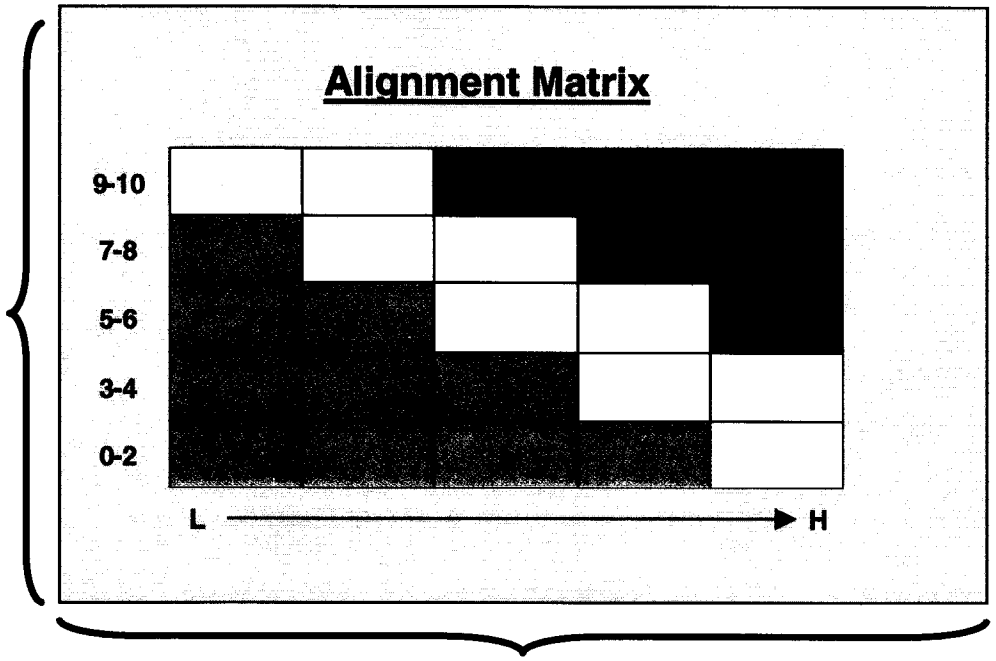

Military Value
(Losing Activity)

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Department of the Navy

Infrastructure Analysis Team

Close NAVSTA Pascagoula (*IAT-0001/1A*)

Scenario

- **Close NAVSTA Pascagoula**
  - **Relocate Ships (2 FFGs) to NAVSTA Norfolk or NAVSTA Mayport**
  - **Consolidate Shore Intermediate Maintenance Activity with SIMA Norfolk or SIMA Mayport**

Drivers/Assumptions

- **Principle:** Deploy and Employ
- **DON Objective:** Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- **Reduces Excess Capacity. Saves $$ by closing entire installation**
- **NAS Key West and Pensacola allow for presence in Gulf Coast**
- **Mayport better supports ships' mission in support of JIATF South operations**

Potential Conflicts

- **Impact with loss of support of Pre-Comm units at Ingalls**
- **With NAVSTA Ingleside scenario, no homeported operational Surface presence in Gulf Coast**
- **Coast Guard tenant**
- **Requires Industrial JCSG coordination (SIMA)**

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ MilDep Recommended ❑ De-conflicted w/JCSGs

❑ COBRA ✓ Military Value Analysis / Data Verification ❑ Criteria 6-8 Analysis ❑ De-conflicted w/Services

Department of the Navy

Infrastructure Analysis Team

Close NAVSTA Ingleside (*IAT-0002*)

Scenario

- **Close NAVSTA Ingleside**
  - **Relocate MHC/MCM forces to NAVSTA San Diego and NAVPHIBASE Little Creek (50% split)**
  - **Relocate MINEWARTRACEN (MWTC) to San Diego**
  - **Consolidate SIMA with SIMA San Diego and SIMA Norfolk**

Drivers/Assumptions

- **Principle:** Deploy and Employ
- **DON Objective:** Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- **Reduces Excess Capacity. Saves $$ by closing entire installation**
- **Realigns MINEWAR (MIW) forces to Fleet concentration areas for protection (Homeland Security)**
- **Enhances shift to organic MIW by realignment to Fleet concentration areas**

Potential Conflicts

- **With NAVSTA Pascagoula scenario, no homeported operational Surface presence in Gulf Coast**
- **Single site MWTC will not avail all MIW sailors to local training opportunities**
- **Disposition of COMINEWARCOM and HM-15 (currently at NAS Corpus Christi)**
- **Coast Guard tenant**
- **Requires E&T (MWTC) and Industrial (SIMA) JCSG coordination**

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ MilDep Recommended ❑ De-conflicted w/JCSGs

❑ COBRA ✓ Military Value Analysis / Data Verification ❑ Criteria 6-8 Analysis ❑ De-conflicted w/Services

Department of the Navy

Infrastructure Analysis Team

Relocate SSNs from Norfolk to SUBASE New London (*IAT-0004*)

Scenario

- **Close NAVSTA Norfolk SSN berthing function**
  - **Relocate SSNs to SUBASE New London**

Drivers/Assumptions

- **Principles:** Recruit and Train, Deploy and Employ.
- **DON Objectives:** Optimize access to critical training facilities and align DON infrastructure to efficiently and effectively support Fleet Response Plan and Seabasing concepts

Justification/Impact

- **Saves $$ by consolidating submarine support function**
- **Sufficient capacity for 11 additional SSNs in New London**
- **Synergy of large SSN force collocated with NAVSUBSCOL and submarine maintenance capability**

Potential Conflicts

- **Single site East Coast SSN forces**

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ MilDep Recommended ❑ De-conflicted w/JCSGs

❑ COBRA ✓ Military Value Analysis / Data Verification ❑ Criteria 6-8 Analysis ❑ De-conflicted w/Services

Department of the Navy

Infrastructure Analysis Team

Close NAVSTA Everett (*IAT-0005*)

Scenario

- **Close NAVSTA Everett**
  - **Relocate forces to NAVSTA Bremerton (CVN, T-AE) and NAVSTA San Diego (DDG, FFG)**
  - **Consolidate Intermediate Maintenance Facility with IMFAC Bremerton and SIMA San Diego**
  - **Consolidate Naval Reserve Center at NRC Subase Bangor**

Drivers/Assumptions

- **Principle:** Deploy and Employ
- **DON Objective:** Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- **Reduces Excess Capacity. Saves $$ by closing entire installation**
- **NAVSTA Bremerton has capacity to berth additional CVN**

Potential Conflicts

- **Loss of deep water nuclear port**
- **NAVSTA Bremerton ability to homeport additional CVN (support infrastructure)**
- **Coast Guard tenant**
- **Requires Industrial JCSG coordination (IMFAC/SIMA)**

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ MilDep Recommended ❑ De-conflicted w/JCSGs

❑ COBRA ✓ Military Value Analysis / Data Verification ❑ Criteria 6-8 Analysis ❑ De-conflicted w/Services

Department of the Navy

Infrastructure Analysis Team

Close SUBASE San Diego (IAT-*0006/6A*)

Scenario

- **Close SUBASE San Diego**
  - **Relocate SSNs to NAVSTA Pearl Harbor or NAVSTA San Diego**
  - **Consolidate IMFAC Pt. Loma at IMFAC Pearl Harbor or SIMA San Diego**

Drivers/Assumptions

- **Principles:** Deploy and Employ.
- **DON Objectives:** Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- **Reduces Excess Capacity. Saves $$ by closing entire installation**

Potential Conflicts

- **No submarine support capability at NAVSTA San Diego**
- **Relocation of SSNs to Hawaii may affect capacity for transient ships**
- **Requires Industrial JCSG coordination (IMFAC/SIMA)**

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ MilDep Recommended ❑ De-conflicted w/JCSGs

❑ COBRA ✓ Military Value Analysis / Data Verification ❑ Criteria 6-8 Analysis ❑ De-conflicted w/Services

Department of the Navy

Infrastructure Analysis Team

Close CBC Gulfport (*IAT-0008*)

Scenario

- **Close CBC Gulfport, MS**
  - **Relocate 4 NMCBs,, 22nd NCR, 20th SRG, Naval Construction Training Center (NCTC) and associated equipment/material to MCB Camp Lejeune, NC**
  - **Relocate METOC Prof Dev Ctr to Stennis Space Center, MS**
  - **Consolidate NMC Reserve Center with another in area**

Drivers/Assumptions

- **Principle:** Deploy and Employ
- **DON Objective:** Maximize use of capacity in fleet concentration areas while maintaining fleet dispersal and viable AT/FP capability

Justification/Impact

- **Reduces Excess Capacity. Saves $$ by closing entire installation**
- **Collocates NMCB function with supported operational forces and maintains East/West coast distribution**
- **Increase training efficiencies**

Potential Conflicts

- **Additional construction required**
- **Competing for space on Camp Lejeune with USMC force structure reshaping and potential JCSG scenarios**
- **Requires coordination with E&T JCSG (NCTC, METOC Center)**

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ MilDep Recommended ❑ De-conflicted w/JCSGs

❑ COBRA ✓ Military Value Analysis / Data Verification ❑ Criteria 6-8 Analysis ❑ De-conflicted w/Services

Close Four Naval Recruiting Districts

Scenario

- **Close four Naval Recruiting Districts**
  - **Indianapolis**
  - **Omaha**
  - **Buffalo**
  - **Montgomery**

Drivers/Assumptions

- **Principles:** Organize
- **Transformational Options:** Minimizes leased space and consolidates HQs
- CNRC realigns subordinate recruiting stations under proximate NRDs

Justification/Impact

- **Reduces excess capacity**
- **Eliminates leased space cost**
- **Conforms with existing CNRC transformation plan**

Potential Conflicts

- **Distance may increase between managers and stations**

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ MilDep Recommended ❑ De-conflicted w/JCSGs

❑ COBRA ✓ Military Value Analysis / Data Verification ❑ Criteria 6-8 Analysis ❑ De-conflicted w/Services

Department of the Navy

Infrastructure Analysis Team

Close 18 Reserve Centers

Scenario

- **Close 15 Naval Reserve Centers**

Cedar Rapids, IA	**Duluth, MN**	**LaCrosse, WI**
Asheville, NC	**Pocatello, ID**	**Marquette, MI**
Evansville, IN	**Lexington, KY**	**Horseheads, NY**
Adelphi, MD	**Cape Girardeau, MO**	**Sioux City, IA**
Tuscaloosa, AL	**Lincoln, NE**	**Central Point, OR**

- **Close 3 Naval Marine Corps Reserve Centers**

Moundsville, WV **Reading, PA** **Peoria, IL**

Drivers/Assumptions

- **Principle:** Organize
- **Transformational Options:** Collocate/ consolidate across military departments
- **DON Objectives:** Minimize leased space; maximize use of existing capacity
- **Consideration:** Reserve should be located to leverage pooled equipment & training facilities

Justification/Impact

- **Reduces total excess capacity.**
- **Leverages opportunities for joint basing and training.**
- **Conforms with NAVRESFOR 50 State Review Study.**

Potential Conflicts

- **Retention concerns for reservists with longer travel distances.**

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ MilDep Recommended ❑ De-conflicted w/JCSGs

❑ COBRA ✓ Military Value Analysis / Data Verification ❑ Criteria 6-8 Analysis ❑ De-conflicted w/Services

Next Steps

- Continue scenario development
- Use joint data to identify additional opportunities
- Coordinate scenarios with JCSGs to align with operational movements
- Develop consolidated data calls

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TAB 4

Department of the Navy
IAT

INFRASTRUCTURE ANALYSIS TEAM
ODASN (IS&A), 2221 South Clark Street, Suite 900, Arlington, VA 22202

(703)-602-6500

RP-0232
IAT/JAN
21 October 2004

MEMORANDUM FOR THE INFRASTRUCTURE EVALUATION GROUP (IEG)

Subj: REPORT OF IEG DELIBERATIONS OF 14 OCTOBER 2004

Encl: (1) DON Analysis Group Brief to IEG of 14 October 2004

1. The twenty-seventh deliberative session of the Department of the Navy (DON) Infrastructure Evaluation Group (IEG) convened at 1040 on 14 October 2004 in room 4D447 at the Pentagon. The following members of the IEG were present: Ms. Anne R. Davis, Co-Chair; Gen William L. Nyland, USMC, Co-Chair; VADM Justin D. McCarthy, USN, Member; Mr. Thomas R. Crabtree, alternate for VADM Kevin J. Cosgriff, USN, Member; Ms. Carla Liberatore, alternate for LtGen Richard L. Kelly, USMC, Member; LtGen Michael A. Hough, USMC, Member; Dr. Michael F. McGrath, Member; and, Mr. Ronnie J. Booth, Navy Audit Service, Representative. The following members of the DON Analysis Group (DAG) were present: MajGen Emerson N. Gardner, USMC; RADM Christopher E. Weaver, USN; Ms. Ariane Whittemore; Mr. Paul Hubbell; BGen Martin Post, USMC; and Mr. Michael F. Jaggard. The following members or representatives of the Functional Advisory Board (FAB) were present: VADM Donald C. Arthur, Jr., MC, USN; VADM Gerald L. Hoewing, USN; RADM William R. Klemm, USN; RADM Jay Cohen, USN; RMDL Mark Hugel, USN; Mr. Michael Rhodes; Mr. George Ryan; Mr. Barry Dillon; Ms. Karin Dolan; Ms. Susan C. Kinney; Ms. Shanna Poole; Col Michael J. Massoth, USMC; CAPT William Wilcox, USN; CAPT Albert J. Shimkus, NC, USN; CAPT Walter F. Wright, USN; CAPT David W. Mathias, USN; and Mr. Thomas B. Grewe. The following members of the IAT were also present: Mr. Dennis Biddick, Chief of Staff; Mr. Dave LaCroix, Senior Counsel; CAPT Jason A. Leaver, USN; CAPT Matthew R. Beebe, CEC, USN; CAPT Christopher T. Nichols, USN; CDR Edward J. Fairbairn, USN; CDR Robert E. Vincent II, JAGC, USN; LCDR Paul V. Neuzil, USN; and, Capt James A. Noel, USMC. All attendees were provided enclosure (1).

2. Ms. Davis used slide 5 of enclosure (1) to update the IEG on the status of scenario development for the DON Surface/ Subsurface Operations Function. During its 5, 7, and 12 October 2004 deliberative sessions, the DAG conducted Phase Two analysis of the Surface/Subsurface Function scenarios. The DAG approved

three additional scenarios to the initial close NAVSTA Everett scenario, i.e., close NAVSTA Everett and relocate the CVN to NAVSTA Bremerton. One additional scenario is to close NAVSTA Everett and relocate the CVN to NAVSTA North Island. Additionally, the DAG reviewed the IGPBS requirement for establishing a CSG forward in the Pacific command area of responsibility through the BRAC 2005 process. The DAG determined that NAVSTA Pearl Harbor and COMNAVMARIANAS minimally meet the IGPBS requirement and developed two additional scenarios to close NAVSTA Everett and relocate to NAVSTA Pearl Harbor and COMNAVMARIANAS. The DAG modified the original scenario to close NAVSTA Ingleside to include realignment of NAS Corpus Christi assets. The DAG also developed additional scenarios to close NAVSTA Ingleside. The first additional scenario would relocate forces to NAVSTA San Diego and NAVSTA Mayport and realign NAS Corpus Christi assets. The second additional scenario would single site all forces to NAVSTA San Diego and realign NAS Corpus Christi assets. The DAG also expanded the original scenario to close the waterfront at SUBASE New London to close the entire SUBASE.

3. Ms. Davis informed the IEG that the DAG had conducted scenario alignment assessment review for all previously approved IEG scenarios and the newly developed scenarios discussed in paragraph 2. After reviewing the quad charts and scenario alignment assessment results the IEG approved the posting of the following proposed scenarios to the OSD scenario tracking tool subject to further refinement:

a. Close NAVSTA Ingleside and realign NAS Corpus Christi to NAVSTA San Diego and NAB Little Creek. The IEG noted that this scenario required coordination with numerous JCSGs. See slides 7 and 8 of enclosure (1).

b. Close NAVSTA Ingleside and realign NAS Corpus Christi to NAVSTA San Diego and NAVSTA Mayport. The IEG noted that the selection of NAVSTA Mayport as a receiver site enhances flexibility by reserving capacity at NAB Little Creek, allowing NAB Little Creek to remain viable as a possible site for littoral combat ships. The IEG further noted that the maintenance capacity at NAVSTA San Diego and NAVSTA Mayport will accommodate the additional assets. See slides 9 and 10 of enclosure (1).

c. Close NAVSTA Ingleside and realign NAS Corpus Christi to NAVSTA San Diego. The IEG noted that NAVSTA San Diego is a likely location for a synergistic Mine Warfare center of

excellence. The IEG directed the DAG to develop a comparable scenario to single site the NAVSTA Ingleside and realign NAS Corpus Christi forces to an East Coast base. See slides 11 and 12 of enclosure (1).

d. Close SUBASE New London and relocate SSNs to available capacity at SUBASE Kings Bay and NAVSTA Norfolk. The IEG noted that CFFC will determine the appropriate distribution of the SSNs. The IEG directed the DAG to review the ability of Portsmouth Naval Shipyard to act as a receiver for SSNs. See slides 13 and 14 of enclosure (1).

e. Close SUBASE New London and relocate SSNs to available capacity at NAVSTA Norfolk. The IEG noted that this scenario will provide data necessary to determine the viability of single siting SSNs. See slides 15 and 16 of enclosure (1).

f. Close NAVSTA Everett and relocate the CVN to NAS North Island. The IEG noted that this scenario is an alternative to relocation of the CVN to NAVSTA Bremerton. See slides 17 and 18 of enclosure (1).

g. Close NAVSTA Everett and relocate the CVN to NAVSTA Pearl Harbor. The IEG discussed this scenario's ability to satisfy the IGPBS directive. In addition to the listed potential conflicts, the IEG noted that expected Marine Corps force structure increases may limit the ability to add additional forces in Hawaii and suggested exploring the viability of Barbers Point for basing additional forces. See slides 19 and 20 of enclosure (1).

h. Close NAVSTA Everett and relocate the CVN to COMNAVMARIANAS. The IEG discussed this scenario's ability to satisfy the IGPBS directive. See slides 21 and 22 of enclosure (1).

4. Ms. Davis used slide 23 of enclosure (1) to update the IEG on the status of scenario development for the DON Aviation Operations Function. She provided that during its 5 and 7 October 2004 deliberative sessions, the DAG approved inputs and restraints for the optimization model which produced the eight scenario proposals listed on slide 24 of enclosure (1). These scenario proposals recommend closure or realignment of Reserve Aviation activities with low military value and relocation of the reserve units. Ms. Davis indicated that the DAG is awaiting guidance from MARFORRES and COMNAVRESFOR concerning receiving sites for the reserve components and the impact on reserve

demographics. After receipt of this additional guidance, the DAG will recommend proposed scenarios to the IEG. Additionally, Ms. Davis noted that based on current data, the DAG concluded that there were no closure actions that would result from relocation of active squadrons. Therefore, the DAG did not recommend any scenarios to realign or close active Aviation activities.

5. Ms. Davis used slide 25 of enclosure (1) to update the IEG on the status of scenario development for the DON HSA Regional Support Activities (RSA) Function. Ms. Davis provided that the scope of analysis for the DON HSA RSA Function is to review the administrative staff of regional activities to determine whether there are opportunities for alignment and integration. She highlighted the major issues remaining for Phase One analysis and the projected Phase Two analysis. Ms. Debra Edmond, alternate for Mr. Robert T. Cali, Member, entered the deliberative session at 1125.

6. Ms. Davis used slide 26 of enclosure (1) to inform the IEG that the DAG will continue to develop scenarios for the DON HSA RSA, Reserve Centers, Recruiting Functions, and the DON E&T Officer Accession Function. Ms. Davis stated that the IEG will brief major claimants on 28 October 2004 and the IEG co-chairs will brief SECNAV and ASNs on 4 November 2004. She also informed the IEG that an Infrastructure Executive Council meeting will be scheduled in the near future.

7. The deliberative session adjourned at 1135.

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