

*Commissioner's
Base Visit Report*



**Naval Air Station Joint Reserve
Base Willow Grove, PA.
Closure and Realignment
Recommendations**

Michael Delaney

31 May 2005

**NAVAL AIR STATION WILLOW GROVE, PA
COMMISSION BASE VISIT
05 JULY 2005**

TABLE OF CONTENTS

TAB

- 1 ITINERARY
- 2 BASE SUMMARY SHEET
- 3 SECRETARY OF DEFENSE RECOMMENDATION & JUSTIFICTION
- 4 NAS JRB WILLOW GROVE ISSUES
- 5 INSTALLATION REVIEW
- 6 STATE MAP AND BASE MAP
- 7 STATE CLOSURE HISTORY LIST
- 8 CONGRESSIONAL OFFICIALS
9. DEMOGRAPHICS OF NAS JRB WILLOW GROVE
10. MILITARY VALUE LISTINGS
11. CORRESPONDENCE
12. PRESS REPORTS
13. LIST OF ATTENDEES

ITINERARY

TIME	EVENT	LOCATION	POC	ACTION
05-July 0830	Chairman arrives	NAS JRB Willow Grove	Michael Delaney 703-403-3622	Meet
0830-0900	Windshield Tour	NAS JRB Willow Grove	Michael Delaney	Brief Tour of Base
0900-1000	Base C.O. & Tenent C.O.'s briefings	NAS JRB Willow Grove	LCDR Schy 267-738-2208	Brief Chairman
1000-1100	Congressional Q&A	NAS JRB Willow Grove	LCDR Schy 267-738-2208	
1100-1115	Press Availability	TBD	LCDR Schy 267-738-2208	
1130	Flight to Boston via Milair	NAS JRB Willow Grove	Michael Delaney 703-403-3622	

**Recommendation for Closure and Realignment
Naval Air Station Joint Reserve Base Willow Grove, PA, and
Cambria Regional Airport, Johnstown, PA**

Recommendation: Close Naval Air Station Joint Reserve Base Willow Grove, PA. Relocate all Navy and Marine Corps squadrons, their aircraft and necessary personnel, equipment and support to McGuire Air Force Base, Cookstown, NJ. Relocate the minimum amount of manpower and equipment to support intermediate maintenance workload and capacity for Tire and Wheel, non-destruction inspections, and Aviation Life Support System equipment to McGuire Air Force Base. Relocate intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing, and Support Equipment to Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC. Deactivate the 111th Fighter Wing (Air National Guard) and relocate assigned A-10 aircraft to the 124th Wing (Air National Guard), Boise Air Terminal Air Guard Station, Boise, ID (three primary aircraft authorized); 175th Wing (Air National Guard), Martin State Airport Air Guard Station, Baltimore, MD, (three primary aircraft authorized); 127th Wing (Air National Guard), Selfridge Air National Guard Base, Mount Clemens, MI (three primary aircraft authorized) and retired (six primary aircraft authorized). Relocate Armed Forces Reserve Center Expeditionary Combat Support manpower to Eglin Air Force Base, FL. Relocate Co A/228th Aviation to Fort Dix, Trenton, NJ. Relocate Reserve Intelligence Area 16 to Fort Dix. Establish an enclave for the Army Reserve units remaining on or relocating to Willow Grove and the Air National Guard 270th Engineering Installation Squadron. Realign Cambria Regional Airport, Johnstown, PA, by relocating Marine Light Attack Helicopter Squadron 775 Detachment A, to include all required personnel, equipment, and support, to McGuire Air Force Base.

Justification: This recommendation will reduce excess capacity while creating new joint opportunities in the McGuire Air Force Base/Fort Dix/Naval Aviation Engineering Station Lakehurst military concentration area. This recommendation leverages maintenance and operational efficiencies within Marine Corps Reserve Aviation and maintains reserve forces in areas with favorable demographics. Inclusion of the realignment of Cambria Regional Airport in this recommendation allows the assets currently housed there to be collocated with their headquarters at McGuire Air Force Base. The major intermediate maintenance functions are consolidated into a Fleet Readiness Center, which reduces the number of maintenance levels and streamlines the way maintenance is accomplished with associated significant cost reductions. This recommendation enables Air Force Future Total Force transformation by consolidating the A-10 fleet at installations of higher military value, and contributes to Army's establishment of the Northeast Army Reserve Regional Readiness Command. The USAF KC-135E model aircraft (16 primary aircraft authorized) at McGuire Air Force Base, NJ, retire. The capacity created by the Air Force force structure retirement of KC-135Es (16 primary aircraft authorized) from McGuire Air Force Base enables the execution of this recommendation.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$126.3M. The net of all costs and savings to the Department during the

implementation period is a savings of \$134.7M. Annual recurring savings to the Department after implementation are \$60.6M with a payback expected in two years. The net present value of the costs and savings to the Department over 20 years is a savings of \$710.5M.

COST CONSIDERATIONS DEVELOPED BY DOD

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline	22,912	11,999	601
Reductions	227	311	N/A
Realignments	598	65	20
Total	825	376	20

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	227	311	0	0	(227)	(311)
Other Recommendation(s)						
Total	227	311	0	0	(227)	(311)

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: McGuire Air Force Base, NJ, is in Severe Non-attainment for Ozone (1-Hour). The Air Force indicates that no Air Conformity Determination is required, but an air permit revision may be required. There are potential impacts for cultural, archeological, tribal resources; noise; waste management; water resources; and wetlands. Fort Dix, NJ, is in Severe Non-attainment for Ozone (1-Hour and 8-Hour) and Air Conformity analysis will be required. There are potential impacts to cultural, archeological, tribal resources. Boise Air Terminal Air Guard Station, ID, is in Attainment. There are potential impacts to cultural, archeological, tribal resources; and land use constraints or sensitive resource areas. Martin Airport Air Guard Station, MD, is in Moderate Non-attainment for Ozone (8-Hour) and an Air Conformity Determination may be required. There are potential impacts to wetlands. For Eglin Air Force Base, FL, the Air Force indicates a significant air permit revision may be required. There are potential impacts for cultural, archeological, tribal resources; land use constraints or

sensitive resource areas; noise; threatened and endangered species or critical habitat; waste management; water resources; and wetlands. No impacts are anticipated for the resource areas of dredging; marine mammals, resources or sanctuaries. Selfridge Army National Guard Base, MI, is in Marginal Non-attainment for Ozone and an Air Conformity Determination will be required as well as permit revisions. There are potential impacts to cultural, archeological, tribal resources; land use constraints or sensitive resource areas; noise; waste management; and wetlands. No impacts are anticipated for the resource areas of marine mammals, resources, or sanctuaries; and dredging. Marine Corps Air Station Cherry Point, NC, is in Attainment. There are no anticipated impacts for the resource areas of air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported \$2.5M in costs for waste management and environmental compliance. These costs were included in the payback calculation. Willow Grove, the closing installation, reports \$10.3M in environmental restoration costs. Because the Department has a legal obligation to perform environmental restoration regardless of whether an installation is closed, realigned, or remains open, this cost is not included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

REPRESENTATION:

PENNSYLVANIA

Governor: Ed Rendell (D)

Senators: Arlen Specter (R)
Rick Santorum (R)

Representative: Allyson Schwartz (D-13th)

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,805 jobs (1,142 direct, 663 indirect) over the 2006-2011 period in the Philadelphia, PA Metropolitan Division, which is 0.08 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 138 jobs (86 direct jobs and 52 indirect jobs) over the 2006-2011 period in the Johnstown, PA Metropolitan Statistical Area, which is 0.2 percent of economic area employment. The aggregate economic impact of all recommended actions

on these economic regions of influence was considered and is at Appendix B of Volume I.

Michael Delaney, Joint Issues Team/31 May 2005

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Justification: This recommendation will reduce excess capacity while creating new joint opportunities in the McGuire Air Force Base/Fort Dix/Naval Aviation Engineering Station Lakehurst military concentration area. This recommendation leverages maintenance and operational efficiencies within Marine Corps Reserve Aviation and maintains reserve forces in areas with favorable demographics. Inclusion of the realignment of Cambria Regional Airport in this recommendation allows the assets currently housed there to be collocated with their headquarters at McGuire Air Force Base. The major intermediate maintenance functions are consolidated into a Fleet Readiness Center, which reduces the number of maintenance levels and streamlines the way maintenance is accomplished with associated significant cost reductions. This recommendation enables Air Force Future Total Force transformation by consolidating the A-10 fleet at installations of higher military value, and contributes to Army's establishment of the Northeast Army Reserve Regional Readiness Command. The USAF KC-135E model aircraft (16 primary aircraft authorized) at McGuire Air Force Base, NJ, retire. The capacity created by the Air Force force structure retirement of KC-135Es (16 primary aircraft authorized) from McGuire Air Force Base enables the execution of this recommendation.

NAS JRB WILLOW GROVE ISSUES:

Since the release of the 2005 BRAC Report, has there been any new information regarding the Reserve Components that would negatively impact the overall DoD mission?

Some smaller units were not specifically identified in the DoD closure recommendation. How will you address these units?

Since the release of the 2005 BRAC Report, have you identified any significant discrepancies in the COBRA data that would modify the DoD recommendations?

How does closing a fully functioning Joint base support the DoD objective of increasing Joint operability?

The DoD recommendation states that all Navy and Marine Corps squadrons, aircraft and necessary personnel will relocate to McGuire AFB and the retirement of 16 KC-135Es located at McGuire enables execution of this move. However, there is a COBRA line item identified as MilCon for McGuire AFB of \$65,757,172. Elsewhere in the COBRA data, it states that there is space for the Navy to move to McGuire. Is the MilCon for the transfer of the Navy units to McGuire?

If the Air National Guard portion is reversed, what will be the impact to Willow Grove Air Base?

**Recommendation for Closure
NAS Willow Grove, PA**

**Related Issues: Realign
Cambria Regional Airport, Johnstown, PA**

Payback – 2 yrs
Cost = \$126M
NPV = \$711M

**Close
NAS Willow Grove, PA
(1805)
(1142-D/663-ID)
Deactivate 111th FW, ANG (15 A-10s)
Establish Enclave for Army Reserve
& ANG 270th Engr Instal Sqdrn**

(86)

**Relocate
HMLA 775 Det A
To McGuire AFB**

**Relocate
All Navy & USMC Sqdrns
(A/C, pers, equip & supt)
to
McGuire AFB
Cookstown, NJ**

**Relocate
A-10s (3 each)
to
124th Wing-Boise, ID
175th Wing-Baltimore, MD
127th Wing-Selfridge, MI
Retire 6 A/C**

**Relocate
Armed Forces Reserve Ctr
Expeditionary Combat Supt
Manpower
to
Eglin AFB**

**Relocate
AIMD
to FRC
MCAS Cherry Point**

**Relocate
Co A/288th Aviation
&
RES Intel Area 16
To
Ft Dix**

99

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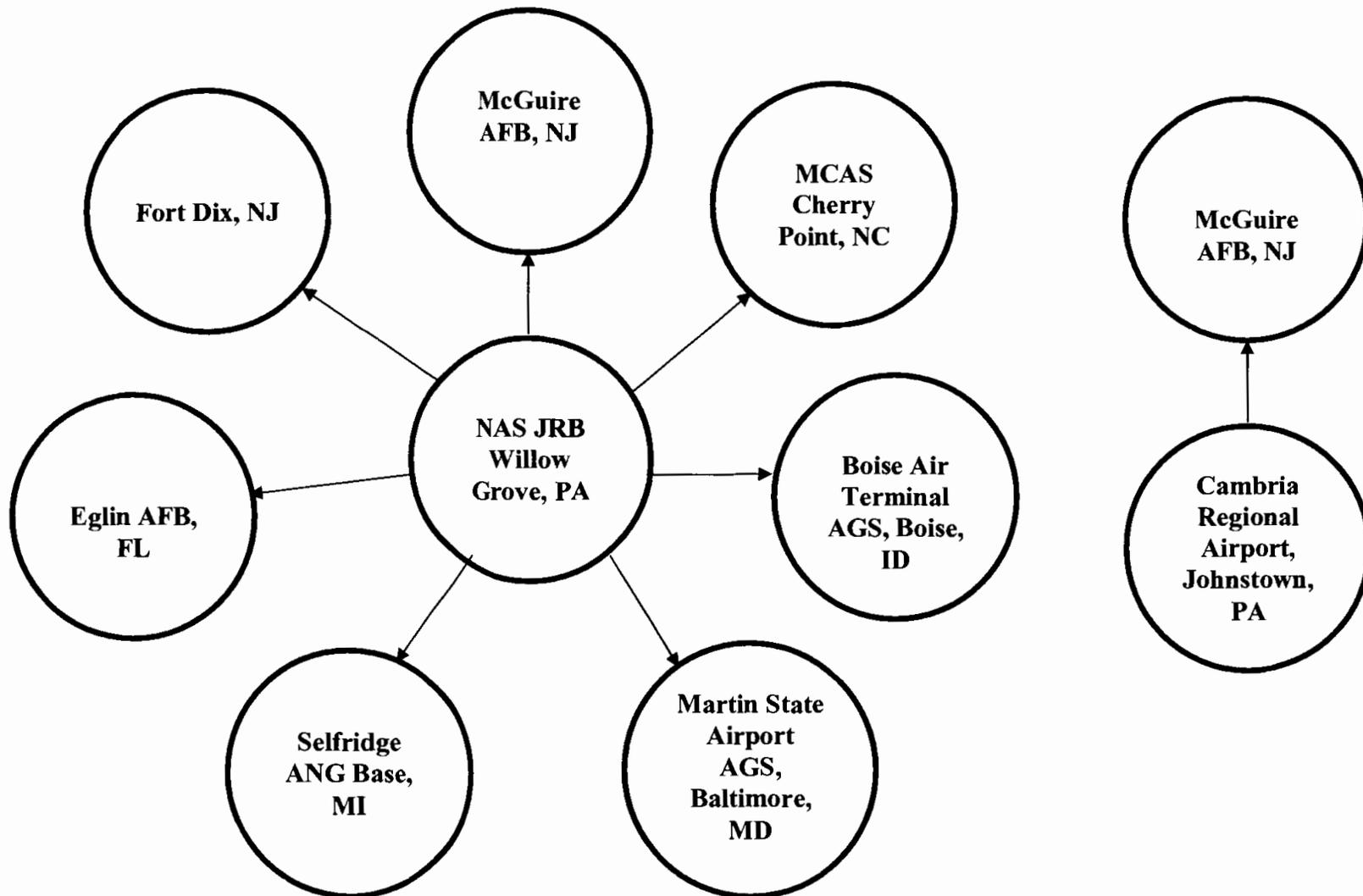
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NAVAL AIR STATION JOINT RESERVE BASE WILLOW GROVE, PA

CLOSE

CAMBRIA REGIONAL AIRPORT, JOHNSTOWN, PA

REALIGN





Naval Air Station Willow Grove, PA

 Installation Boundary

PENNSYLVANIA

1988	Coraopolis Family Housing Site 71	CLOSE
1988	Coraopolis Family Housing Site 72	CLOSE
1988	Irwin Support Detachment Annex	CLOSE
1988	Naval Hospital Philadelphia	CLOSE
1988	Pitt 02 Family Housing	CLOSE
1988	Pitt 03 Family Housing	CLOSE
1988	Pitt 25 Family Housing	CLOSE
1988	Pitt 37 Family Housing	CLOSE
1988	Pitt 42 Family Housing	CLOSE
1988	Pitt 43 Family Housing	CLOSE
1988	Pitt 52 Family Housing	CLOSE
1988	Tacony Warehouse	CLOSE
1991	Letterkenny Army Depot	REALIGN
1991	Naval Air Development Center Warminster	REALIGN
1991	Naval Station Philadelphia	CLOSE
1991	Philadelphia Naval Shipyard	CLOSE
1993	Defense Personnel Support Center, Philadelphia	RELOCATE
1993	Defense Contract Management District Midatlantic, Philadelphia	DISESTAB
1993	Defense Logistics Agency Clothing Factory, Philadelphia	CLOSE
1993	Defense Logistics Agency Information Processing Center, Philadelphia	CLOSE
1993	Naval/Marine Corps Air Facility (Joint Aviation Facility) Johnstown	CLOSE
1993	Letterkenny Army Depot (Systems Integration Management Activity-East remains at Letterkenny Army Depot vice Rock Island, IL)	REDIRECT
1993	Naval Reserve Center Altoona	CLOSE
1993	Navy Data Processing Center Aviation Supply Office, Philadelphia	CLOSE
1993	Planning, Estimating, Repair, and Alterations Center (Surface) Atlantic (HQ), Philadelphia	CLOSE
1995	Fort Indiantown Gap	CLOSE
1995	Charles E. Kelly Support Center	REALIGN
1995	Letterkenny Army Depot	CLOSE
1995	Defense Distribution Depot Letterkenny	DISESTAB
1995	Defense Industrial Supply Center Philadelphia	DISESTAB
1995	Naval Shipyard, Norfolk Detachment, Philadelphia	REDIRECT
1995	Naval Aviation Engineering Support Unit Philadelphia	CLOSE
1995	Naval Air Technical Services Facility Philadelphia	CLOSE
1995	Naval Air Warfare Center, Aircraft Division, Open Water Test Facility, Oreland	CLOSE
1995	Naval Command, Control, and Ocean Surveillance RDT&E Division Detachment, Warminster	CLOSE
1995	Naval Air Warfare Center, Aircraft Division, Warminster	CLOSE



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Rep. Schwartz

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Key Votes Spotlight

Senate Votes

Rejected	Cloture Vote, John Bolton Nomination 06/20/2005
Confirmed	Confirmation of William H. Pryor to be U.S. Circuit Judge 06/09/2005
Confirmed	Confirmation of Janice R. Brown to be U.S. Circuit Judge 06/08/2005
Confirmed	Confirmation Priscilla Richman Owen, to be U.S. Circuit Judge 05/25/2005
Agreed To	Transportation Equity Act: A Legacy for Users 05/17/2005

Santorum (R)

voted

Y

Y

Y

Y

Y

MegaVote

Specter (R)

voted

Y

Y

Y

Y

Y

House Votes

Passed	Labor, HHS, and Education Appropriations Act, FY2006 06/24/2005
Passed	Constitutional Amendment to Prohibit Flag Desecration 06/22/2005
Passed	Intelligence Authorization Act, FY2006 06/21/2005
Passed	Defense Appropriations Act, FY2006 06/20/2005

Schwartz (D)

voted

N

N

Y

Y



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VETERAN REGIONAL MS viewed 59

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Break Up Ground - N viewed 98

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BUSH ANI BRAGG S TUESDAY viewed 29-

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NAS_JRB_WILLOW_GROVE_PA, PA

Demographics

The following tables provide a short description of the area near the installation/activity. NAS_JRB_WILLOW_GROVE_PA is 15 miles from Philadelphia, PA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Philadelphia, PA-NJ PMSA	5,100,931

The following entities comprise the military housing area (MHA):

County/City	Population
Bucks	597635
Chester	433501
Montgomery	750097
Total	1,781,233

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 37

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$47,536	Basis: MSA
Median House Value	(US Avg \$119,600)	\$121,200	
GS Locality Pay	("Rest of US" 10.9%)	15.3%	
O-3 with Dependents BAH Rate		\$1,792	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT

I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	131,908	21 of 21 districts
Students Enrolled	130,846	21 of 21 districts
Average Pupil/Teacher Ratio	16.8:1	21 of 21 districts
High School Students Enrolled	27,982	21 of 21 districts
Average High School Graduation Rate (US Avg 67.3%)	94.2%	21 of 21 districts
Average Composite SAT I Score (US Avg 1026)	1042	21 of 21 districts
Average ACT Score (US Avg 20.8)	21	21 of 21 districts
Available Graduate/PhD Programs	36	
Available Colleges and/or Universities	54	
Available Vocational and/or Technical Schools	37	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.2%	3.9%	4.3%	5.5%	5.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.3%	-.4%	1.3%	.6%	-.8%

National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	133,597	Basis: MSA
Vacant Sale Units	23,424	
Vacant Rental Units	39,843	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	19,100	14,561	5,100,931	Basis: MSA
Ratio	1:267	1:350		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	3,389.7	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from NAS_JRB_WILLOW_GROVE_PA to nearest commercial airport: 39.0 miles

Is NAS_JRB_WILLOW_GROVE_PA served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Candidate Recommendation # DON-0084A(R) Supporting Information:

Arrayed Military Value Results for Aviation Operations

Rank	DoN Installation	Mil Value
1	NAS Jacksonville	71.62
2	NAS Pensacola	69.49
3	MCAS Cherry Point	69.19
4	NAS Whidbey Island	67.13
5	MCAS Miramar	67.00
6	NAS Oceana	66.18
7	NAS North Island	65.23
8	NAS Whiting Field	64.00
9	NAS Corpus Christi	63.69
10	MCAS Beaufort	61.73
11	NAS Meridian	61.41
12	NS Norfolk	61.08
13	NAS Patuxent River	61.01
14	NAS Lemoore	60.56
15	NAS Fallon	60.34
16	NAS Kingsville	59.25
17	NB Ventura Cty/Pt Mugu	59.22
18	MCAS New River	58.89
19	NAS Key West	58.79
20	NAWS China Lake	57.31
21	NS Mayport	57.10
22	MCAS Yuma	56.36
23	MCAS Camp Pendleton	55.78
24	NAS JRB New Orleans	54.06
25	NAF Washington	53.62
26	MCB Hawaii	52.52
27	NAF El Centro	52.48
28	NAS Brunswick	50.85
29	NAS JRB Ft Worth	47.42
30	NAS JRB Willow Grove	45.12
31	MCAS Quantico	45.12
32	NAES Lakehurst	44.50
33	NAS Atlanta	43.25
34	HMLA 775 DET A	29.73
35	MAG 49 DET B	28.03

Aviation Operations Function - Capacity Analysis Results

DoN Installation	Capacity
<u>Operational</u>	
NS Norfolk	15.0
MCAS Cherry Point	17.0
NAS Jacksonville	20.0
NAS Whidbey Island	24.0
MCAS Miramar	20.0
NAS Oceana	21.5
NAS North Island	22.0
NAS Lemoore	25.0
MCAS Beaufort	10.0
NB Ventura Cty/Pt Mugu	31.0
MCAS New River	15.0
NS Mayport	7.0
MCAS Yuma	7.0
MCAS Camp Pendleton	9.0
NAS JRB New Orleans	7.0
MCB Hawaii	13.0
NAF Washington	10.0
NAS Brunswick	20.0
NAS JRB Willow Grove	4.0
NAS JRB Ft Worth	13.0
NAS Atlanta	5.0
HMLA 775 DET A	0.5
MAG 49 DET B	1.0
Sum of Operational Bases	317.0

<u>Other</u>	
NAS Pensacola	3.0
NAS Whiting Field	24.0
NAS Corpus Christi	6.0
NAS Meridian	4.0
NAS Patuxent River	30.0
NAS Fallon	8.0
NAS Key West	12.0
NAS Kingsville	4.0
NAWS China Lake	8.0
NAF El Centro	8.0
MCAS Quantico	8.0
NAES Lakehurst	1.0
Sum of Other Bases	116.0
Total DoN Capacity	433.0

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Intermediate Maintenance Activities
Aircraft Components

Source	OrgName	Score
USN	COMSTRKFIGHTWINGLANT_OCEANA_VA	0.469
USN	COMSEACONWINGLANT_JACKSONVILLE_FL	0.452
USN	COMAEWWINGLANT_NORFOLK_VA	0.450
USN	COMSEACONWINGPAC_SAN_DIEGO_CA	0.400
USAF	Robins AFB	0.342
USN	NAS_WHIDBEY_ISLAND_WA	0.335
USN	COMAEWWINGPAC_POINT_MUGU_CA	0.335
USN	COMHSLWINGLANT_MAYPORT_FL	0.316
USN	COMHELTACWINGLANT_NORFOLK_VA	0.312
USN	COMNAVAIRWARCENACDIV_PATUXENT_RIVER_MD	0.297
USN	NAS_PENSACOLA_FL	0.287
USN	COMPATRECONWING_FIVE_BRUNSWICK_ME	0.285
USN	MCAS_BEAUFORT_SC	0.277
USN	MCAS_YUMA_AZ	0.276
USN	NAVAIRES_WILLOW_GROVE_PA	0.272
USN	COMNAVAIRWARCENWPNDIV_CHINA_LAKE_CA	0.268
USN	NAS_KEY_WEST_FL	0.268
USAF	Vance AFB	0.267
USAF	Keesler AFB	0.265
USA	FORT DRUM	0.265
USAF	Eglin AFB	0.264
USAF	Dyess AFB	0.262
USN	NAS_FALLON_NV	0.262
USAF	Columbus AFB	0.261
USN	NAVAIRES_NEW_ORLEANS_LA	0.257
USAF	Sheppard AFB	0.257
USA	FORT BLISS	0.253
USAF	Altus AFB	0.247
USN	NAS_WHITING_FIELD_MILTON_FL	0.246
USAF	Randolph AFB	0.245
USAF	Hickam AFB	0.245
USAF	Laughlin AFB	0.242
USAF	Whiteman AFB	0.241
USN	COMSTRKFIGHTWINGPAC_LEMOORE_CA	0.239
USAF	Beale AFB	0.238
USAF	Offutt AFB	0.238
USAF	Stewart IAP AGS	0.237
USN	CG_MCB_HAWAII	0.234
USAF	Memphis IAP AGS	0.233
USAF	Wright-Patterson AFB	0.226
USAF	Moody AFB	0.224
USAF	Little Rock AFB	0.223

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USAF	Dobbins ARB	0.222
USAF	Barksdale AFB	0.221
USA	FORT BENNING	0.221
USAF	Edwards AFB	0.220
USAF	Klamath Falls IAP AGS	0.218
USAF	Seymour Johnson AFB	0.217
USA	FORT POLK	0.216
USAF	Tucson IAP AGS	0.215
USA	FORT RUCKER	0.214
USAF	Elmendorf AFB	0.213
USAF	Holloman AFB	0.205
USA	FORT CARSON	0.205
USAF	Tyndall AFB	0.204
USAF	Davis-Monthan AFB	0.200
USN	NAVAIRES_FORT_WORTH_TX	0.196
USAF	Ellsworth AFB	0.193
USAF	Luke AFB	0.193
USAF	Langley AFB	0.192
USAF	Shaw AFB	0.190
USAF	Nellis AFB	0.190
USA	FORT KNOX	0.189
USN	NAF_WASHINGTON	0.189
USA	FORT EUSTIS	0.186
USA	FORT RICHARDSON	0.184
USA	SIERRA ARMY DEPOT	0.183
USA	FORT HOOD	0.180
USAF	Minot AFB	0.179
USAF	Cannon AFB	0.177
USAF	Andersen AFB	0.176
USAF	Eielson AFB	0.171
USA	FORT BRAGG	0.170
USA	FORT RILEY	0.155
USA	FORT CAMPBELL	0.148
USN	NAS_KINGSVILLE_TX	0.147
USAF	Springfield-Beckley MPT AGS	0.131
USA	FORT BELVOIR	0.125
USN	NAS_ATLANTA_GA	0.120
USA	FORT STEWART	0.116
USN	NAVAIRENGSTA_LAKEHURST_NJ	0.098
USN	NAS_LEMOORE_CA	0.098
USA	FORT WAINWRIGHT	0.085
USAF	Hill AFB	0.081
USN	NAVMAG_INDIAN_ISLAND	0.074
USA	FORT LEWIS	0.073
USN	WPNSTA_CHARLESTON_SC	0.071
USN	NAS_CORPUS_CHRISTI_TX	0.066

USN	CG_MAGTF_TRNGCOM	0.064
USAF	Patrick AFB	0.063
USN	NAVAIRWPNSTA_CHINA_LAKE_CA	0.059
USA	YUMA PROVING GROUND	0.058
USA	FORT SAM HOUSTON	0.057
USA	PICATINNY ARSENAL	0.055
USA	REDSTONE ARSENAL	0.055
USA	TOOELE ARMY DEPOT	0.055
USN	LANTORDCOM_YORKTOWN_VA	0.054
USN	SUBTORPFAC_YORKTOWN_VA	0.054
USA	FORT SILL	0.054
USA	FORT MCCOY	0.054
USA	FORT HAMILTON	0.050
USAF	Andrews AFB	0.049
USN	SWFPAC_BANGOR_WA	0.048
USA	FORT LEONARD WOOD	0.047
USAF	Pope AFB	0.047
USAF	Travis AFB	0.047
USA	FORT JACKSON	0.046
USA	LETTERKENNY ARMY DEPOT	0.046
USA	LIMA ARMY TANK PLT	0.045
USN	SWFLANT_KINGS_BAY_GA	0.045
USAF	Tinker AFB	0.043
USA	WHITE SANDS MISSILE RANGE	0.039
USAF	Maxwell AFB	0.038
USN	NAVUNSEAWARCENDIV_KEYPORT_WA	0.036
USAF	Arnold AFS	0.035
USAF	Dannelly Field AGS	0.033
USAF	Westover ARB	0.032
USN	NAVWPNSTA_SEAL_BEACH_CA	0.030
USAF	Kirtland AFB	0.026
USAF	Goodfellow AFB	0.026
USN	NAVWPNSTA_SEAL_BEACH_CA_DET_FALLBROOK	0.025
USA	FORT A P HILL	0.023
USAF	MacDill AFB	0.023
USN	NAVNUPWRTRAU_CHARLESTON_SC	0.023
USAF	Cheyenne Mountain AFS	0.020
USAF	March ARB	0.020
USAF	Youngstown-Warren Regional APT ARS	0.020
USAF	Niagara Falls IAP ARS	0.020
USAF	Willow Grove ARS, NAS Willow Grove Joint Reserve	0.020
USAF	Vandenberg AFB	0.017
USAF	Carswell ARS, NAS Fort Worth Joint Reserve	0.017
USAF	Ellington Field AGS	0.017
USAF	Fairchild AFB	0.017
USAF	Francis E. Warren AFB	0.017

USAF	McConnell AFB	0.017
USAF	McGuire AFB	0.017
USAF	Scott AFB	0.017
USAF	Dover AFB	0.014
USAF	Gen Mitchell IAP ARS	0.014
USAF	Selfridge ANGB	0.014
USAF	Malmstrom AFB	0.012
USN	NAVWPNSTA_SEAL_BEACH_CA_DET_SAN_DIEGO	0.010
USN	NAVSURFWARCENDIV_CRANE_IN	0.010
USN	NUWC_DIV_KEYPORT_DET_WEST_LOCH_HI	0.010
USA	CHARLES E KELLY SPT FAC	0.009
USA	SCHOFIELD BARRACKS	0.003
USA	FORT HUACHUCA	0.002
USA	ROCK ISLAND ARSENAL	0.001
USA	FORT LEAVENWORTH	0.001
USA	FORT LEE	0.000
USA	ABERDEEN PROVING GROUND	0.000
USA	BLUE GRASS ARMY DEPOT	0.000
USN	COMNAVSPECWARGRU_THREE	0.000
USA	CORPUS CHRISTI ARMY DEPOT	0.000
USA	DUGWAY PROVING GROUND	0.000
USA	FORT DIX	0.000
USA	FORT MCPHERSON	0.000
USA	FORT MEADE	0.000
USA	FORT MONMOUTH	0.000
USA	FORT SHAFTER	0.000
USA	MCALESTER AAP	0.000
USN	NAS_PATUXENT_RIVER_MD	0.000
USN	NAVNUPWRTAU_BALLSTON_SPA_NY	0.000
USN	NAVSUBSUPPFAC_NEW_LONDON_CT	0.000
USA	NTC AND FORT IRWIN CA	0.000
USA	SCRANTON AAP	0.000
USN	SIMA_NORFOLK_VA	0.000
USA	WALTER REED ARMY MEDICAL CENTER	0.000
USA	FORT GILLEM	0.000

Depot Maintenance Activities
Aircraft Components
Electronic Warfare

Source	OrgName	Score
USA	TOBYHANNA ARMY DEPOT	0.595
USN	NAVSURFWARCENDIV_CRANE_IN	0.591
USN	SPAWARSYSCEN_SAN_DIEGO_CA	0.343

Depot Maintenance Activities
Aircraft Components
Aircraft Structural Components

Source	OrgName	Score
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.515
USAF	Hill AFB	0.416
USAF	Robins AFB	0.387
USN	NAVAIRDEPOT_JACKSONVILLE_FL	0.382
USN	NAVAIRDEPOT_NORTH_ISLAND_CA	0.379
USAF	Tinker AFB	0.352
USA	CORPUS CHRISTI ARMY DEPOT	0.328

Depot Maintenance Activities
Aircraft Components
Aircraft Pneumatic Components

Source	OrgName	Score
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.585
USAF	Hill AFB	0.544
USAF	Tinker AFB	0.543
USN	NAVAIRDEPOT_JACKSONVILLE_FL	0.493
USA	CORPUS CHRISTI ARMY DEPOT	0.420

Depot Maintenance Activities
Aircraft Components
Aircraft Other Components

Source	OrgName	Score
USN	NAVAIRDEPOT_JACKSONVILLE_FL	0.657
USN	NAVAIRDEPOT_NORTH_ISLAND_CA	0.526
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.513
USAF	Tinker AFB	0.497
USAF	Davis-Monthan AFB	0.461

USAF	Hill AFB	0.453
USAF	Robins AFB	0.426
USN	CORPUS CHRISTI ARMY DEPOT	0.423
USA	ANNISTON ARMY DEPOT	0.338
USMC	CO_MCLB_BARSTOW_CA	0.290

Depot Maintenance Activities
 Aircraft Components
 Aircraft Ordnance Equipment Components

Source	OrgName	Score
USN	NAVAIRDEPOT_JACKSONVILLE_FL	0.428
USAF	Hill AFB	0.409
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.397
USN	NAVAIRDEPOT_NORTH_ISLAND_CA	0.335
USAF	Robins AFB	0.264

Depot Maintenance Activities
 Aircraft Components
 Aircraft Landing Gear Components

Source	OrgName	Score
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.458
USAF	Hill AFB	0.447
USN	NAVAIRDEPOT_JACKSONVILLE_FL	0.417
USN	NAVAIRDEPOT_NORTH_ISLAND_CA	0.390
USA	CORPUS CHRISTI ARMY DEPOT	0.241

Depot Maintenance Activities
 Aircraft Components
 Aircraft Instruments Components

Source	OrgName	Score
USAF	Hill AFB	0.534
USAF	Robins AFB	0.516
USN	NAVAIRDEPOT_JACKSONVILLE_FL	0.486
USN	NAVAIRDEPOT_NORTH_ISLAND_CA	0.475
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.466
USAF	Tinker AFB	0.450
USA	CORPUS CHRISTI ARMY DEPOT	0.387

Depot Maintenance Activities
Aircraft Components
Aircraft Hydraulic Components

Source	OrgName	Score
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.626
USN	NAVAIRDEPOT_NORTH_ISLAND_CA	0.574
USN	NAVAIRDEPOT_JACKSONVILLE_FL	0.540
USAF	Hill AFB	0.491
USA	CORPUS CHRISTI ARMY DEPOT	0.409
USAF	Robins AFB	0.285

Depot Maintenance Activities
Aircraft Components
Aircraft Dynamic Components

Source	OrgName	Score
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.619
USA	CORPUS CHRISTI ARMY DEPOT	0.575
USAF	Robins AFB	0.475
USAF	Hill AFB	0.454

Depot Maintenance Activities
Aircraft Components
Aircraft Avionics/Electronics Components

Source	OrgName	Score
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.598
USAF	Robins AFB	0.560
USAF	Hill AFB	0.528
USN	NAVAIRDEPOT_NORTH_ISLAND_CA	0.507
USN	NAVAIRDEPOT_JACKSONVILLE_FL	0.490
USA	TOBYHANNA ARMY DEPOT	0.481
USAF	Tinker AFB	0.465
USN	NAVSURFWARCENDIV_CRANE_IN	0.409
USA	CORPUS CHRISTI ARMY DEPOT	0.401

Intermediate Maintenance Activities
Aircraft Engines

Source	OrgName	Score
USN	COMSEACONWINGPAC_SAN_DIEGO_CA	0.464
USN	NAS_WHIDBEY_ISLAND_WA	0.463
USN	COMSTRKFIGHTWINGLANT_OCEANA_VA	0.414
USN	COMSEACONWINGLANT_JACKSONVILLE_FL	0.379
USN	COMAEWWINGLANT_NORFOLK_VA	0.346
USN	COMAEWWINGPAC_POINT_MUGU_CA	0.344
USN	COMHSLWINGLANT_MAYPORT_FL	0.330
USAF	Vance AFB	0.305
USA	FORT RUCKER	0.297
USAF	Laughlin AFB	0.285
USN	COMHELTACWINGLANT_NORFOLK_VA	0.282
USN	COMNAVAIRWARCENACDIV_PATUXENT_RIVER_MD	0.277
USN	NAVAIRES_NEW_ORLEANS_LA	0.273
USN	NAS_FALLON_NV	0.262
USAF	Luke AFB	0.261
USN	COMPATRECONWING_FIVE_BRUNSWICK_ME	0.258
USAF	Edwards AFB	0.258
USAF	Kirtland AFB	0.256
USAF	Columbus AFB	0.252
USN	MCAS_BEAUFORT_SC	0.251
USAF	Sheppard AFB	0.250
USN	COMSTRKFIGHTWINGPAC_LEMOORE_CA	0.250
USAF	Tyndall AFB	0.249
USN	MCAS_YUMA_AZ	0.248
USAF	Altus AFB	0.237
USAF	Keesler AFB	0.233
USAF	Randolph AFB	0.232
USAF	Shaw AFB	0.231
USA	FORT DRUM	0.230
USA	YUMA PROVING GROUND	0.229
USAF	Dyess AFB	0.229
USAF	Wright-Patterson AFB	0.227
USAF	Dobbins ARB	0.227
USAF	Davis-Monthan AFB	0.226
USN	CG_MCB_HAWAII	0.226
USAF	Klamath Falls IAP AGS	0.225
USN	NAVAIRES_WILLOW_GROVE_PA	0.223
USAF	Eglin AFB	0.223
USAF	Memphis IAP AGS	0.221
USN	NAS_WHITING_FIELD_MILTON_FL	0.218
USN	NAS_PENSACOLA_FL	0.217

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USAF	Elmendorf AFB	0.210
USAF	Tucson IAP AGS	0.206
USAF	Little Rock AFB	0.204
USA	FORT HOOD	0.204
USAF	Offutt AFB	0.204
USAF	Seymour Johnson AFB	0.203
USN	NAVAIRES_FORT_WORTH_TX	0.202
USAF	Hickam AFB	0.202
USAF	Whiteman AFB	0.199
USA	FORT BENNING	0.196
USAF	Langley AFB	0.195
USAF	Eielson AFB	0.193
USAF	Nellis AFB	0.193
USA	FORT EUSTIS	0.192
USA	FORT RICHARDSON	0.191
USA	FORT BRAGG	0.189
USA	FORT CARSON	0.186
USAF	Beale AFB	0.183
USAF	Cannon AFB	0.181
USAF	Barksdale AFB	0.181
USAF	Holloman AFB	0.180
USN	NAS_KINGSVILLE_TX	0.180
USAF	Minot AFB	0.177
USAF	Ellsworth AFB	0.170
USAF	Springfield-Beckley MPT AGS	0.169
USA	FORT RILEY	0.154
USA	FORT KNOX	0.153
USA	FORT POLK	0.127
USA	FORT STEWART	0.114
USN	NAS_KEY_WEST_FL	0.114
USA	FORT CAMPBELL	0.111
USN	NAVAIRENGSTA_LAKEHURST_NJ	0.098
USN	NAS_LEMOORE_CA	0.098
USA	FORT BELVOIR	0.097
USN	NAS_ATLANTA_GA	0.086
USN	NAVMAG_INDIAN_ISLAND	0.074
USN	WPNSTA_CHARLESTON_SC	0.071
USA	FORT LEWIS	0.069
USAF	Hill AFB	0.069
USA	FORT WAINWRIGHT	0.069
USA	FORT BLISS	0.065
USN	CG_MAGTF_TRNGCOM	0.064
USAF	Patrick AFB	0.063
USAF	Robins AFB	0.059
USA	FORT SAM HOUSTON	0.059
USN	NAVAIRWPNSTA_CHINA_LAKE_CA	0.059

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USA	PICATINNY ARSENAL	0.055
USA	REDSTONE ARSENAL	0.055
USA	TOOELE ARMY DEPOT	0.055
USN	LANTORDCOM_YORKTOWN_VA	0.054
USN	SUBTORPFAC_YORKTOWN_VA	0.054
USA	FORT SILL	0.054
USA	FORT MCCOY	0.054
USN	SWFPAC_BANGOR_WA	0.050
USA	SIERRA ARMY DEPOT	0.050
USA	FORT HAMILTON	0.050
USAF	Andrews AFB	0.049
USA	FORT LEONARD WOOD	0.047
USAF	Travis AFB	0.047
USA	FORT JACKSON	0.046
USA	LETTERKENNY ARMY DEPOT	0.046
USAF	Tinker AFB	0.045
USA	LIMA ARMY TANK PLT	0.045
USN	COMNAVVAIRWARCENWPNDIV_CHINA_LAKE_CA	0.045
USN	SWFLANT_KINGS_BAY_GA	0.045
USA	WHITE SANDS MISSILE RANGE	0.039
USAF	Maxwell AFB	0.038
USN	NAVUNSEAWARCENDIV_KEYPORT_WA	0.036
USAF	Arnold AFS	0.035
USAF	Dannelly Field AGS	0.034
USAF	Stewart IAP AGS	0.032
USAF	Westover ARB	0.032
USAF	Andersen AFB	0.032
USN	NAVWPNSTA_SEAL_BEACH_CA	0.030
USAF	Goodfellow AFB	0.026
USN	NAF_WASHINGTON	0.025
USN	NAVWPNSTA_SEAL_BEACH_CA_DET_FALLBROOK	0.025
USA	FORT A P HILL	0.023
USAF	MacDill AFB	0.023
USN	NAVNUPWRTRAU_CHARLESTON_SC	0.023
USAF	Niagara Falls IAP ARS	0.022
USAF	Willow Grove ARS, NAS Willow Grove Joint Reserve	0.022
USAF	Cheyenne Mountain AFS	0.020
USAF	March ARB	0.020
USAF	Youngstown-Warren Regional APT ARS	0.020
USAF	Vandenberg AFB	0.017
USAF	Carswell ARS, NAS Fort Worth Joint Reserve	0.017
USAF	Ellington Field AGS	0.017
USAF	Fairchild AFB	0.017
USAF	Francis E. Warren AFB	0.017
USAF	McConnell AFB	0.017
USAF	McGuire AFB	0.017

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USAF	Pope AFB	0.017
USAF	Scott AFB	0.017
USAF	Dover AFB	0.014
USAF	Gen Mitchell IAP ARS	0.014
USAF	Selfridge ANGB	0.014
USAF	Malmstrom AFB	0.012
USN	NAVWPNSTA_SEAL_BEACH_CA_DET_SAN_DIEGO	0.010
USN	NAVSURFWARCENDIV_CRANE_IN	0.010
USN	NUWC_DIV_KEYPORT_DET_WEST_LOCH_HI	0.010
USA	CHARLES E KELLY SPT FAC	0.009
USA	SCHOFIELD BARRACKS	0.005
USA	FORT HUACHUCA	0.002
USAF	Moody AFB	0.002
USA	ROCK ISLAND ARSENAL	0.001
USA	FORT LEAVENWORTH	0.001
USA	FORT LEE	0.000
USA	ABERDEEN PROVING GROUND	0.000
USA	BLUE GRASS ARMY DEPOT	0.000
USN	COMNAVSPECWARGRU_THREE	0.000
USA	CORPUS CHRISTI ARMY DEPOT	0.000
USA	DUGWAY PROVING GROUND	0.000
USA	FORT DIX	0.000
USA	FORT MCPHERSON	0.000
USA	FORT MEADE	0.000
USA	FORT MONMOUTH	0.000
USA	FORT SHAFTER	0.000
USA	MCALESTER AAP	0.000
USN	NAS_CORPUS_CHRISTI_TX	0.000
USN	NAS_PATUXENT_RIVER_MD	0.000
USN	NAVNUPWRTRAU_BALLSTON_SPA_NY	0.000
USN	NAVSUBSUPPFAC_NEW_LONDON_CT	0.000
USA	NTC AND FORT IRWIN CA	0.000
USA	SCRANTON AAP	0.000
USN	SIMA_NORFOLK_VA	0.000
USA	WALTER REED ARMY MEDICAL CENTER	0.000
USA	FORT GILLEM	0.000

Depot Maintenance Activities
Aircraft Engines
Aircraft Engine Turboprop/Turboshaft

Source	OrgName	Score
USN	CORPUS CHRISTI ARMY DEPOT	0.566

Depot Maintenance Activities
Aircraft Engines
Aircraft Engine Turboprop/Turbofan Bypass

Source	OrgName	Score
USAF	Tinker AFB	0.210
USN	NAVAIRDEPOT_JACKSONVILLE_FL	0.130

Depot Maintenance Activities
Aircraft Engines
Aircraft Engine Turbofan/TurboJet Augmented

Source	OrgName	Score
USAF	Tinker AFB	0.706
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.600
USN	NAVAIRDEPOT_JACKSONVILLE_FL	0.543

Intermediate Maintenance Activities
Fabrication & Manufacturing

Source	OrgName	Score
USAF	Arnold AFS	0.257
USA	FORT MCCOY	0.172
USN	COMHELTACWINGLANT_NORFOLK_VA	0.165
USN	COMSEACONWINGLANT_JACKSONVILLE_FL	0.149
USN	COMSEACONWINGPAC_SAN_DIEGO_CA	0.133
USAF	Davis-Monthan AFB	0.120
USAF	Little Rock AFB	0.113
USAF	Altus AFB	0.112
USAF	Beale AFB	0.112
USA	FORT DRUM	0.109
USN	COMAEWWINGPAC_POINT_MUGU_CA	0.105
USAF	Sheppard AFB	0.102
USN	NAVAIRENGSTA_LAKEHURST_NJ	0.098
USN	NAS_LEMOORE_CA	0.098
USN	NAS_KEY_WEST_FL	0.096
USAF	Hickam AFB	0.095
USAF	Holloman AFB	0.095
USAF	Eglin AFB	0.090
USA	TOOELE ARMY DEPOT	0.089
USN	WPNSTA_CHARLESTON_SC	0.088
USN	NAF_WASHINGTON	0.087
USAF	Edwards AFB	0.087
USAF	Keesler AFB	0.087
USAF	Randolph AFB	0.085
USA	FORT CARSON	0.084
USA	YUMA PROVING GROUND	0.084
USAF	Cannon AFB	0.083
USA	FORT HOOD	0.081
USN	NAS_ATLANTA_GA	0.081
USAF	Tinker AFB	0.081
USN	COMNAVAIRWARCENWPNDIV_CHINA_LAKE_CA	0.079
USA	FORT LEWIS	0.079
USN	NAS_KINGSVILLE_TX	0.078
USAF	Dyess AFB	0.078
USAF	Memphis IAP AGS	0.077
USN	NAS_PENSACOLA_FL	0.077
USN	NAS_WHIDBEY_ISLAND_WA	0.077
USA	FORT EUSTIS	0.075
USAF	Seymour Johnson AFB	0.074
USN	NAVMAG_INDIAN_ISLAND	0.074

USN	MCAS_BEAUFORT_SC	0.073
USAF	Klamath Falls IAP AGS	0.073
USN	COMSTRKFIGHTWINGLANT_OCEANA_VA	0.072
USN	NAS_FALLON_NV	0.072
USA	REDSTONE ARSENAL	0.072
USN	NAVAIRES_NEW_ORLEANS_LA	0.072
USA	FORT SAM HOUSTON	0.071
USA	FORT BENNING	0.071
USA	FORT STEWART	0.070
USN	COMAEWWINGLANT_NORFOLK_VA	0.070
USN	NAVAIRES_WILLOW_GROVE_PA	0.067
USAF	Elmendorf AFB	0.067
USAF	Stewart IAP AGS	0.067
USAF	Wright-Patterson AFB	0.067
USAF	Tucson IAP AGS	0.066
USAF	Luke AFB	0.066
USAF	Ellsworth AFB	0.066
USN	CG_MAGTF_TRNGCOM	0.064
USAF	Patrick AFB	0.063
USA	FORT LEONARD WOOD	0.063
USAF	Whiteman AFB	0.061
USN	MCAS_YUMA_AZ	0.060
USAF	Dobbins ARB	0.060
USAF	Robins AFB	0.059
USN	NAVAIRWPNSTA_CHINA_LAKE_CA	0.059
USA	FORT RICHARDSON	0.059
USN	COMPATRECONWING_FIVE_BRUNSWICK_ME	0.059
USN	COMHSLWINGLANT_MAYPORT_FL	0.058
USAF	Columbus AFB	0.058
USA	FORT BLISS	0.058
USN	CG_MCB_HAWAII	0.057
USA	FORT SILL	0.057
USA	FORT JACKSON	0.057
USAF	Offutt AFB	0.056
USAF	Barksdale AFB	0.056
USN	NAS_WHITING_FIELD_MILTON_FL	0.054
USN	LANTORDCOM_YORKTOWN_VA	0.054
USN	SUBTORPFAC_YORKTOWN_VA	0.054
USN	COMNAVAIRWARCENACDIV_PATUXENT_RIVER_MD	0.054
USA	PICATINNY ARSENAL	0.054
USA	SIERRA ARMY DEPOT	0.053
USAF	Langley AFB	0.050
USA	FORT CAMPBELL	0.050
USA	FORT POLK	0.050
USA	FORT HAMILTON	0.050
USAF	Andrews AFB	0.049

USAF	Nellis AFB	0.049
USAF	Hill AFB	0.049
USAF	Travis AFB	0.047
USA	LETTERKENNY ARMY DEPOT	0.046
USAF	Shaw AFB	0.046
USN	SWFLANT_KINGS_BAY_GA	0.045
USN	SWFPAC_BANGOR_WA	0.045
USAF	Eielson AFB	0.045
USAF	Vance AFB	0.045
USAF	Tyndall AFB	0.041
USA	WHITE SANDS MISSILE RANGE	0.039
USAF	Maxwell AFB	0.038
USA	FORT KNOX	0.038
USN	NAVUNSEAWARCENDIV_KEYPORT_WA	0.036
USN	COMSTRKFIGHTWINGPAC_LEMOORE_CA	0.036
USAF	Andersen AFB	0.035
USAF	Dannelly Field AGS	0.033
USA	FORT A P HILL	0.033
USN	NAVNPWRTRAU_CHARLESTON_SC	0.032
USAF	Westover ARB	0.032
USA	LIMA ARMY TANK PLT	0.031
USN	NAVWPNSTA_SEAL_BEACH_CA	0.030
USAF	Kirtland AFB	0.026
USAF	Goodfellow AFB	0.026
USN	NAVWPNSTA_SEAL_BEACH_CA_DET_FALLBROOK	0.025
USA	FORT BELVOIR	0.023
USA	FORT RUCKER	0.023
USAF	MacDill AFB	0.023
USAF	Springfield-Beekley MPT AGS	0.021
USA	FORT WAINWRIGHT	0.020
USAF	Minot AFB	0.020
USAF	Cheyenne Mountain AFS	0.020
USAF	March ARB	0.020
USAF	Youngstown-Warren Regional APT ARS	0.020
USA	FORT BRAGG	0.019
USAF	Laughlin AFB	0.017
USAF	Vandenberg AFB	0.017
USAF	Carswell ARS, NAS Fort Worth Joint Reserve	0.017
USAF	Ellington Field AGS	0.017
USAF	Fairchild AFB	0.017
USAF	Francis E. Warren AFB	0.017
USAF	McConnell AFB	0.017
USAF	McGuire AFB	0.017
USAF	Niagara Falls IAP ARS	0.017
USAF	Pope AFB	0.017
USAF	Scott AFB	0.017

USAF	Willow Grove ARS, NAS Willow Grove Joint Reserve	0.017
USA	FORT HUACHUCA	0.017
USAF	Dover AFB	0.014
USAF	Gen Mitchell IAP ARS	0.014
USAF	Selfridge ANGB	0.014
USAF	Malmstrom AFB	0.012
USA	ROCK ISLAND ARSENAL	0.012
USN	NAVAIRES_FORT_WORTH_TX	0.010
USN	NAVWPNSTA_SEAL_BEACH_CA_DET_SAN_DIEGO	0.010
USN	NAVSURFWARCENDIV_CRANE_IN	0.010
USN	NUWC_DIV_KEYPORT_DET_WEST_LOCH_HI	0.010
USN	NAS_CORPUS_CHRISTI_TX	0.009
USA	CHARLES E KELLY SPT FAC	0.009
USA	SCHOFIELD BARRACKS	0.008
USA	FORT RILEY	0.006
USAF	Moody AFB	0.002
USA	FORT LEAVENWORTH	0.001
USA	FORT LEE	0.000
USA	ABERDEEN PROVING GROUND	0.000
USA	BLUE GRASS ARMY DEPOT	0.000
USN	COMNAVSPECWARGRU_THREE	0.000
USA	CORPUS CHRISTI ARMY DEPOT	0.000
USA	DUGWAY PROVING GROUND	0.000
USA	FORT DIX	0.000
USA	FORT MCPHERSON	0.000
USA	FORT MEADE	0.000
USA	FORT MONMOUTH	0.000
USA	FORT SHAFTER	0.000
USA	MCALESTER AAP	0.000
USN	NAS_PATUXENT_RIVER_MD	0.000
USN	NAVNUPWRTRAU_BALLSTON_SPA_NY	0.000
USN	NAVSUBSUPPFAC_NEW_LONDON_CT	0.000
USA	NTC AND FORT IRWIN CA	0.000
USA	SCRANTON AAP	0.000
USN	SIMA_NORFOLK_VA	0.000
USA	WALTER REED ARMY MEDICAL CENTER	0.000
USA	FORT GILLEM	0.000

Depot Maintenance Activities
Fabrication & Manufacturing

Source	OrgName	Score
USAF	Tinker AFB	0.185
USN	NAVAIRDEPOT JACKSONVILLE FL	0.180
USN	NAVUNSEAWARCENDIV_KEYPORT_WA	0.176

USN	NAVAIRDEPOT_CHERRY_PT_NC	0.173
USN	NAVAIRDEPOT_NORTH_ISLAND_CA	0.164
USA	LETTERKENNY ARMY DEPOT	0.164
USAF	Robins AFB	0.131
USA	RED RIVER ARMY DEPOT	0.130
USA	CORPUS CHRISTI ARMY DEPOT	0.127
USN	NAVAIRWARCENACDIV_LAKEHURST_NJ	0.126
USAF	Davis-Monthan AFB	0.124
USAF	Hill AFB	0.119
USN	SPAWARSYSCEN_SAN_DIEGO_CA	0.047
USA	BLUE GRASS ARMY DEPOT	0.038

Intermediate Maintenance Activities
Support Equipment

Source	OrgName	Score
USN	COMSTRKFIGHTWINGLANT_OCEANA_VA	0.134
USN	SWFPAC_BANGOR_WA	0.131
USN	NAS_KEY_WEST_FL	0.126
USN	NAS_LEMOORE_CA	0.125
USAF	Hickam AFB	0.124
USAF	Arnold AFS	0.123
USN	LANTORDCOM_YORKTOWN_VA	0.122
USN	NAS_CORPUS_CHRISTI_TX	0.118
USAF	Barksdale AFB	0.110
USN	NAS_PENSACOLA_FL	0.107
USN	NAS_FALLON_NV	0.107
USN	NAS_WHIDBEY_ISLAND_WA	0.102
USAF	Edwards AFB	0.100
USA	FORT SAM HOUSTON	0.099
USAF	Dyess AFB	0.098
USAF	Keesler AFB	0.095
USA	YUMA PROVING GROUND	0.094
USN	MCAS_YUMA_AZ	0.094
USA	FORT LEONARD WOOD	0.093
USN	COMAEWWINGLANT_NORFOLK_VA	0.093
USAF	Randolph AFB	0.092
USAF	Whiteman AFB	0.091
USAF	Langley AFB	0.091
USAF	Eglin AFB	0.090
USN	CG_MAGTF_TRNGCOM	0.090
USA	FORT BLISS	0.089
USAF	Davis-Monthan AFB	0.089
USN	NAVAIRES_NEW_ORLEANS_LA	0.088
USN	NAS_ATLANTA_GA	0.087
USAF	Holloman AFB	0.087
USAF	Little Rock AFB	0.087
USAF	Minot AFB	0.085
USA	FORT DRUM	0.085
USN	COMNAVAIRWARCENWPNDIV_CHINA_LAKE_CA	0.084
USAF	Tyndall AFB	0.083
USN	NAS_WHITING_FIELD_MILTON_FL	0.082
USAF	Elmendorf AFB	0.081
USAF	Ellsworth AFB	0.081
USAF	Offutt AFB	0.079
USN	NAVAIRES_FORT_WORTH_TX	0.079

USAF	Memphis IAP AGS	0.078
USN	NAS_KINGSVILLE_TX	0.078
USAF	Laughlin AFB	0.078
USA	FORT LEWIS	0.078
USAF	Altus AFB	0.076
USN	COMHSLWINGLANT_MAYPORT_FL	0.076
USAF	Columbus AFB	0.076
USN	CG_MCB_HAWAII	0.074
USAF	Luke AFB	0.074
USN	NAVMAG_INDIAN_ISLAND	0.074
USA	FORT CAMPBELL	0.074
USN	COMPATRECONWING_FIVE_BRUNSWICK_ME	0.073
USA	FORT CARSON	0.072
USN	NAF_WASHINGTON	0.071
USN	WPNSTA_CHARLESTON_SC	0.071
USA	FORT BENNING	0.071
USA	FORT HOOD	0.068
USAF	Klamath Falls IAP AGS	0.067
USA	FORT RICHARDSON	0.066
USAF	Patrick AFB	0.063
USAF	Moody AFB	0.063
USA	FORT SILL	0.060
USA	FORT EUSTIS	0.059
USAF	Selfridge ANGB	0.059
USAF	Robins AFB	0.059
USN	NAVAIRWPNSTA_CHINA_LAKE_CA	0.059
USAF	Seymour Johnson AFB	0.059
USAF	Tucson IAP AGS	0.059
USAF	Malmstrom AFB	0.057
USA	FORT JACKSON	0.056
USAF	Eielson AFB	0.056
USAF	Wright-Patterson AFB	0.055
USA	TOOELE ARMY DEPOT	0.055
USN	SUBTORPFAC_YORKTOWN_VA	0.054
USN	COMSTRKFIGHTWINGPAC_LEMOORE_CA	0.052
USAF	Maxwell AFB	0.051
USA	FORT POLK	0.050
USA	SIERRA ARMY DEPOT	0.050
USA	FORT HAMILTON	0.050
USAF	Andrews AFB	0.049
USA	FORT STEWART	0.049
USAF	Dannelly Field AGS	0.049
USAF	Pope AFB	0.047
USAF	Travis AFB	0.047
USA	LETTERKENNY ARMY DEPOT	0.046
USA	LIMA ARMY TANK PLT	0.045

USAF	Shaw AFB	0.045
USN	SWFLANT_KINGS_BAY_GA	0.045
USAF	Nellis AFB	0.044
USAF	Andersen AFB	0.043
USAF	Beale AFB	0.043
USA	FORT LEE	0.042
USAF	Tinker AFB	0.040
USAF	Dobbins ARB	0.040
USA	FORT RILEY	0.037
USN	NAVUNSEAWARCENDIV_KEYPORT_WA	0.036
USAF	Cannon AFB	0.035
USA	FORT WAINWRIGHT	0.033
USN	NAVNUPWRTRAU_CHARLESTON_SC	0.032
USAF	Stewart IAP AGS	0.032
USAF	Westover ARB	0.032
USN	NAVWPNSTA_SEAL_BEACH_CA	0.030
USA	FORT MEADE	0.030
USA	FORT BRAGG	0.029
USA	PICATINNY ARSENAL	0.029
USAF	Kirtland AFB	0.026
USAF	Goodfellow AFB	0.026
USA	FORT RUCKER	0.026
USN	NAVWPNSTA_SEAL_BEACH_CA_DET_FALLBROOK	0.025
USA	FORT KNOX	0.025
USAF	Springfield-Beckley MPT AGS	0.024
USA	FORT A P HILL	0.023
USAF	MacDill AFB	0.023
USA	FORT HUACHUCA	0.021
USAF	Cheyenne Mountain AFS	0.020
USAF	March ARB	0.020
USAF	Youngstown-Warren Regional APT ARS	0.020
USA	CHARLES E KELLY SPT FAC	0.019
USAF	Vandenberg AFB	0.017
USA	WHITE SANDS MISSILE RANGE	0.017
USAF	Carswell ARS, NAS Fort Worth Joint Reserve	0.017
USAF	Ellington Field AGS	0.017
USAF	Fairchild AFB	0.017
USAF	Francis E. Warren AFB	0.017
USAF	McConnell AFB	0.017
USAF	McGuire AFB	0.017
USAF	Niagara Falls IAP ARS	0.017
USAF	Scott AFB	0.017
USAF	Willow Grove ARS, NAS Willow Grove Joint Reserve	0.017
USAF	Dover AFB	0.014
USAF	Gen Mitchell IAP ARS	0.014
USA	SCHOFIELD BARRACKS	0.011

USA	NTC AND FORT IRWIN CA	0.010
USN	NAVWPNSTA_SEAL_BEACH_CA_DET_SAN_DIEGO	0.010
USN	NUWC_DIV_KEYPORT_DET_WEST_LOCH_HI	0.010
USA	FORT DIX	0.008
USA	ROCK ISLAND ARSENAL	0.001
USA	FORT LEAVENWORTH	0.001
USA	FORT BELVOIR	0.000
USA	ABERDEEN PROVING GROUND	0.000
USA	BLUE GRASS ARMY DEPOT	0.000
USN	COMNAVSPECWARGRU_THREE	0.000
USA	CORPUS CHRISTI ARMY DEPOT	0.000
USA	DUGWAY PROVING GROUND	0.000
USA	FORT MCPHERSON	0.000
USA	FORT MONMOUTH	0.000
USA	FORT SHAFTER	0.000
USA	MCALESTER AAP	0.000
USN	NAS_PATUXENT_RIVER_MD	0.000
USN	NAVNUPWRTAU_BALLSTON_SPA_NY	0.000
USN	NAVSUBSUPPFAC_NEW_LONDON_CT	0.000
USA	SCRANTON AAP	0.000
USN	SIMA_NORFOLK_VA	0.000
USA	WALTER REED ARMY MEDICAL CENTER	0.000
USA	FORT GILLEM	0.000

Depot Maintenance Activities
Support Equipment
Ground Support Equipment

Source	OrgName	Score
USA	TOBYHANNA ARMY DEPOT	0.504
USN	NAVAIRSEFAC_NORTH_ISLAND_CA	0.484
USAF	Hill AFB	0.457
USA	NAVAIRSEFAC_CHERRY_PT_NC	0.452
USN	NAVAIRSEFAC_NEW_ORLEANS_LA	0.451
USA	ANNISTON ARMY DEPOT	0.436
USN	NAVAIRSEFAC_BEAUFORT_SC	0.411
USN	NAVAIRDEPOT_CHERRY_PT_NC	0.404
USN	NAVAIRSEFAC_NEWPORT_NEWS_SHIPYARD_VA	0.393
USMC	NAVAIRSEFAC_CAMP_LEJEUNE_NC	0.390
USN	NAVAIRSEFAC_JRB_FORT_WORTH_TX	0.373
USN	NAVAIRSEFAC_MAYPORT_FL	0.351
USN	NAVAIRDEPOT_NORTH_ISLAND_CA	0.349
USMC	CO_MCLB_BARSTOW_CA	0.281
USN	COMNAVAIRSYSCOM_PATUXENT_RIVER_MD	0.253

DCN: 3065
Congress of the United States
Washington, DC 20515

June 23, 2005



RECEIVED

The Honorable Anthony J. Principi
Chairman
2005 Defense Base Closure and Realignment Commission
2521 Clark Street
Suite 600
Arlington, Virginia 22202

06242005

Dear Secretary Principi:

We write today concerning your upcoming BRAC Commission site visit to Naval Air Station Joint Reserve Base Willow Grove, Pennsylvania on July 5, 2005. We strongly encourage you to meet with representatives of the Willow Grove community during your visit.

Naval Air Station Joint Reserve Base Willow Grove is one of only three joint reserve installations in the country. It is home to elements of the Navy, Marine Corps, Army, Air Force and Pennsylvania National Guard. As you are aware, the Department of Defense has recommended that the installation close; that all Navy and Marine Corps squadrons, their aircraft and necessary personnel, equipment and support be relocated to McGuire Air Force Base in Cookstown, New Jersey; that the 111th Fighter Wing of the Pennsylvania Air National Guard be deactivated; and that some of the 111th's A-10 aircraft be relocated to National Guard units in Idaho, Maryland and Michigan, and that the remainder be retired. In addition, the Department of Defense recommended the establishment of an enclave to house remaining or relocating units of the Army Reserve and Air National Guard.

As you are scheduled for a site visit to Naval Air Station Joint Reserve Base Willow Grove on July 5, 2005, we respectfully request that that you allow time to meet with stakeholders in the Willow Grove community. We believe that visiting and meeting with these representatives will enable you to fully realize the outstanding performance and excellence of the men and women of this installation.

We appreciate your kind consideration of this matter. Please do not hesitate to contact us if we can be of additional assistance to you on this or any other issue.

Sincerely,

Arlen Specter
United States Senator

Rick Santorum
United States Senator

Allyson Schwartz
U.S. House of Representatives

MICHAEL G. FITZPATRICK
8TH DISTRICT, PENNSYLVANIA

1516 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-4276

60 NORTH MAIN STREET
DOYLESTOWN, PA 18901
(215) 348-7511

ONE OXFORD VALLEY, SUITE 800
LANGHORNE, PA 19047
(215) 752-7711

www.house.gov/fitzpatrick



Congress of the United States
House of Representatives

Washington, DC 20515-3808

May 9, 2005

COMMITTEE ON FINANCIAL SERVICES
CAPITAL MARKETS, INSURANCE AND GOVERNMENT
SPONSORED ENTERPRISES
OVERSIGHT AND INVESTIGATION
HOUSING AND COMMUNITY OPPORTUNITY

SMALL BUSINESS COMMITTEE
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4-25-05
3-25-05 JL

ORIGINAL

BRAC 2005 Independent Commission
2521 S Clark St, Suite 600
Arlington, VA 22202-3909

Dear Members of the Commission,

I am writing today to express my support for the Willow Grove Joint Reserve Base in Horsham, Pennsylvania.

As stated by Secretary of Defense, the Base Realignment and Closure Commission is charged with the task of reviewing the status of our military installations in order to streamline operation costs, promote interservice cooperation and consolidate military assets. In doing so the commission will look at certain criteria that will define which installations are to be signaled for possible closure. These criteria include, cost, inter-service cooperation and expansion potential. I do not believe that Willow Grove meets the requirements for closure as set forth in the BRAC guidelines for the following reasons.

First, one of the major issues related to Department of Defense force transformation includes the need for "jointness," or the ability to base, train and deploy forces from different service branches together. Willow Grove is the largest joint force base in the United States and the only major joint reserve base in Pennsylvania.

The base is home to the Army, Navy, Air Force, Marines and Air National Guard. Willow Grove's close proximity to Philadelphia, Baltimore, New York and New Jersey provides reservists an easily accessible base to fulfill their training requirements. The base is also home to Pennsylvania's oldest flying unit, the 111th Fighter Wing that was recently deployed in Iraq and Afghanistan.

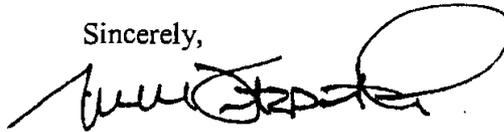
Second, Willow Grove has room to expand within its current "footprint" in the community. While the other branches have been increasing their operational tempo, the Navy has begun to move aircraft off base either to active duty units or to other squadrons that need the planes for current combat operations. This allows room for expansion on the base by the Air Force into areas formerly used by the Navy.

Third, Willow Grove has a proven history of emergency preparedness and can accommodate contingency, mobilization, surge and total force requirements. After the September 11th attacks, Willow Grove took on first responders from the Department of Environmental Protection and became a training area for homeland security preparedness. The Federal Emergency Management Agency named the base an "alternate regional operations center," which was activated and used during the 2000 Republican National Convention in Philadelphia and shortly after 9/11. Additionally, Willow Grove supports an 8,000 foot runway, which can facilitate military and large commercial aircraft. Given its close proximity to Philadelphia, Washington, DC, New York and Baltimore, Willow Gove could easily land aircraft diverted from their major airports in case of emergency. The base is currently used by Air Force One during presidential trips to the region and could place military assets into the air to patrol the region during a possible attack.

Finally, I believe that closing Willow Grove will have a significant negative economic impact on the surrounding community. According to a local consulting firm, Willow Grove maintains 10,724 jobs and creates \$378 million worth of local economic activity per year. Closure of the base would heavily affect the community, especially since it is located very close to the former Naval Air Warfare Center in Warminster, PA that was closed during the 1995 BRAC round. Only recently has the community surrounding the NAWC begun to revitalize. Closing Willow Grove would not only hurt the off-base community, but further imperil Warminster.

Willow Grove Joint Reserve Base is an outstanding asset to the United States Department of Defense as well as to the community. For the above stated reasons, I do not believe that recommending Willow Grove, JRB for closure will be an advantageous move for the Department of Defense. I am more than willing to provide supporting materials if requested. Additionally, I am available to speak to any of the commissioners once the recommendation list becomes public this week. Please contact Mr. Jeff Urbanchuk on my staff to schedule an appointment at (202) 225-4276. Thank you very much and I look forward to working with you in the future.

Sincerely,



MICHAEL G. FITZPATRICK
Member of Congress

MF/JU

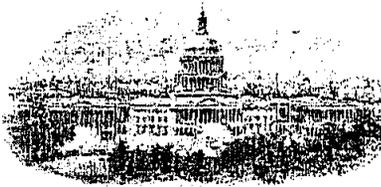
MICHAEL G. FITZPATRICK
8TH DISTRICT, PENNSYLVANIA

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www.house.gov/mfitchr



Congress of the United States
House of Representatives

Washington, DC 20515-3808

May 9, 2005

COMMITTEE ON FINANCIAL SERVICES
CAPITAL MARKETS, INSURANCE AND GOVERNMENT
SPONSORED ENTERPRISES
OVERSIGHT AND INVESTIGATION
HOUSING AND COMMUNITY OPPORTUNITY

SMALL BUSINESS COMMITTEE
WORKFORCE, EMPLOYMENT, AND GOVERNMENT
PROGRAMS
TAX, FINANCE, AND EXPORTS

BRAC 2005 Independent Commission
2521 S Clark St, Suite 600
Arlington, VA 22202-3609

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Sincerely,



MICHAEL G. FITZPATRICK
Member of Congress

MF/JU

DCN 3097
DCn: 3097

BRAC Commission 06152005

I urge you to convey my interest in maintaining the military installation NAS JRB Willow Grove, located in Horsham, PA. This installation is a prime example of joint use base facilities whose strengths include:

RECEIVED

- Working joint operations including all services except Coast Guard
- Critical/strategic location near all Northeast Corridor major metropolitan and port areas
- Vital part of Homeland Defense & Security for the East Coast
- Huge economic impact to our local region
- Modern, 8,000 ft. runway and modern Digital Radar Air Control System
 - one of only four in the U.S. and available for Emergency Preparedness and operations.
- Strong community support

I appreciate your representation and thank you for conveying this strong message.

5402 Plantation Ct S
North Wales, PA 19434

Sincerely,

Mary Bant
Cleyton Lee Rooker

DCN: 3094

DCN 3094

06152005



RECEIVED

Dear BRAC Commission,

I urge you to convey my interest in maintaining the military installation NAS JRB Willow Grove, located in Horsham, PA. This installation is the model of joint use base facilities whose strengths include:

- Working Joint operations including all services except Coast Guard
- Critical/strategic location near all Northeast Corridor major metropolitan and port areas
- Vital part of Homeland Defense & Security for the East Coast
- Huge economic impact to our local region
- Modern, 8,000 ft. runway and modern Digital Radar Air Control System – one of only four in the U.S. and available for Emergency Preparedness and operations.
- Strong community support

I appreciate your representation and thank you for conveying this strong message.

Sincerely,

Judy Zimbardi

06152005

JOHN G. C. FULLER
3910 Vaux Street
Philadelphia, PA 19129-1415

A rectangular stamp with the word "RECEIVED" in bold, capital letters. To the left of the text is a small icon of a document or envelope.

13 June 2005

The Honorable Anthony J. Principi
Chairman, 2005 Base Closure and Realignment Commission
2521 South Clark Street, Suite 600
Arlington, VA 22202

Subj: NAS/JRB Willow Grove, PA

Dear Chairman Principi:

I believe you and other members of your Commission are scheduled to visit NAS/JRB Willow Grove, PA on or about 7 July 2005. I would like to make a few observations and suggestions for your consideration prior to your visit.

First, I assume the Commanding Officer, Captain Myers USNR, will not be advocating keeping the air station open. I have read his statement about the proposed closing of the base and it is clear to me that his script was prepared in Washington, DC and he is under strict orders to see that the base is shut down, for the ostensible purpose of enabling the Navy to shift funds from its infrastructure costs, such as NAS/JRB Willow Grove, to support the unsustainable shipbuilding program in which the new aircraft carrier will cost \$13 billion plus, a new destroyer \$3 billion plus and a new submarine \$3 billion plus also. The Navy is self-destructing with this program and is jeopardizing overall national security by sacrificing operating bases such as Willow Grove to help pay for this folly.

I strongly believe that NAS/JRB Willow Grove should not only be kept open but REALIGNED by assigning additional Navy, Air Force and Army units to it. NAS/JRB Willow Grove is an outstanding example of how inter-service cooperation can and must work throughout our entire military structure. Willow Grove is the way of the present and increasingly the future, not a Navy-identified wasteful cost that should be discarded. Willow Grove represents what the services will need in the future, especially depending as the several services are now- and will be increasingly, on reserve forces to augment active duty personnel in time of need. We don't know when that time of need will arise in the future. But it will. And the Navy is preparing to abandon a facility that will be critical in any future crisis.

Sending Willow Grove's assets to McGuire AFB is another mistake. McGuire is very vulnerable to a RBC (radiological, biological, chemical) attack. While McGuire may not be physically destroyed, it will nonetheless be rendered inoperable for an unknown period of time. Then where do you go? Willow Grove represents a back-up location for just such an emergency. Let the land go to developers and that resource, now known as NAS/JRB Willow Grove, will be gone forever. There are no viable open areas left in the northeast to develop an alternative facility in the future. NAS/JRB Willow Grove is too valuable a strategic asset to close it down. It should be expanded.



Chairman Anthony J. Principi

Moving assets to McGuire AFB will only make McGuire less efficient and overcrowded. This is not cost effective. The military services in general, and the Navy in particular, are saturated with costly policies, practices and procedures that should be examined carefully first, before degrading the physical plant which is fundamental to the effective operation of our armed services. The Navy, very wasteful with personnel in the past, is trying to improve, but much more can and must be accomplished. Only then, and on a multi-service basis, should closing bases such as Willow Grove be considered. In the future, many military bases should become joint, multi-service operations, such as Willow Grove is now, which will allow for substantial savings in operating costs if managed properly. Closing bases such as Willow Grove in anticipation of a one-time savings for accounting purposes is counter productive. Among other things it assumes that the costs estimated for closing bases is correct. The numbers given are probably far below and final, real cost. The anticipated savings will prove to be elusive if not non-existent.

This is a game which the 2005 Base Closure and Realignment Commission should bear in mind. You are now a critical link between military preparedness and readiness in 2005 and where they will be, need to be and must be in 2015. Our ability to respond to any threat to the United States must remain. That is where NAS/JRB Willow Grove fits in.

Thank you for reading this letter. You have a very difficult task to perform and I hope you will carefully consider every facet of every decision in a multi-faceted, multi-dimensional environment before you make your final recommendations.

Sincerely,


John G. C. Fuller

Pa. officials say they hold aces in base battle

By: **FROM STAFF AND WIRE REPORTS** (Thu, Jun/23/2005)

The Defense Department overlooked important information when it decided to close the Willow Grove Naval Air Station Joint Reserve Base, and those disregarded details could be enough to save it, elected officials said.

U.S. Sens. Rick Santorum and Arlen Specter, Gov. Ed Rendell and other elected officials met Wednesday in Washington to discuss their game plan as they try to prevent the closings of 13 military installations in Pennsylvania.

"We're not making any concessions," Specter said Wednesday. "We think we have a very, very strong case for total retention. We think that on the basis of national defense and homeland security."

The Defense Department made mistakes when considering the military value of Willow Grove, Rendell said Wednesday.

Pennsylvania has the most active National Guard population in the country. To close Willow Grove when the military is having difficulty recruiting soldiers would be a mistake, said U.S. Rep. Curt Weldon, R-Pa.

"When you lose Willow Grove, you lose that visible presence of the military," Weldon said.

State consultants will survey reservists and National Guard members attached to the base, according to Congressman Mike Fitzpatrick, whose district borders the base and is home to many of its personnel. The survey will ask military members if they would move to a new base or if closing this one would force them to leave the service.

"We want to know whether the closure of the base would result in problems such as [them] dropping out or not re-enlisting," Fitzpatrick said.

Many service branches have not met recent recruiting goals, raising concerns about the strength of military force during a war.

Congresswoman Allyson Schwartz, who represents the Horsham base, said Wednesday's meeting reinforced the plan for the next few weeks.

"It was absolutely clear that all of us - the governor, the senators, the entire Pennsylvania delegation - are working together to make the strongest case possible to keep Willow Grove and the other Pennsylvania bases open," she said Wednesday afternoon.

Two commissioners from the Base Realignment and Closure Commission are set to visit Willow Grove on July 5, Schwartz said. Later that week a hearing will be held in Baltimore.

Leaders will have an hour or two to tell the commission why their bases should not be closed.

Rendell's office has hired consultants to comb the Defense Department's recommendations to find flaws in the reasons suggested for closing the bases, Schwartz said.

"Pittsburgh has already had its visit from the BRAC, so they worked on that data first," she said. "Now, we will see just as thorough, just as detailed an analysis on Willow Grove."

Schwartz reiterated the reasons leaders think the Horsham base should be spared:

- It is a joint base, bringing together different branches of the military in one place, an approach she said the Defense Department has encouraged.
- It is an important base for the reservists and the National Guard, and Pennsylvania is contributing large numbers of those troops to the war in Iraq.
- It is strategically located for defense and homeland security and is the only sizable airport in the area, besides the commercial airport in Philadelphia.

Rendell, Santorum, Schwartz and Fitzpatrick are scheduled to appear at a "Save Our Base" rally at the Hatboro-Horsham High School Stadium on Monday at 10 a.m.

On May 13, the Department of Defense released a list of bases it recommended closing or realigning, including 13 closures and six realignments in Pennsylvania.

The nine-member closure commission is reviewing the list and must make its final recommendations to President Bush by Sept. 8. He and Congress must approve the entire list for it to take effect.

This is the fifth round of base closings since Congress began the review program. The Philadelphia Naval Complex and Warminster's Naval Air Warfare Center both were ordered closed in the 1991 round of closings.

The Defense Department estimates the four previous rounds saved at least \$17 billion through 2001. If the 2005 plan goes through as outlined, savings are estimated at \$5.5 billion each year.

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Posted on Thu, Jun. 23, 2005

Pa. political leaders plan Willow Grove strategy

By Chris Mondics
Inquirer Washington Bureau

WASHINGTON - Faced with the proposed closure of Willow Grove Naval Air Station, Pennsylvania political leaders gathered yesterday on Capitol Hill, where they crafted arguments in favor of the base and vowed to keep pressure on military planners who will decide its fate.

The 45-minute meeting in the office of Sen. Arlen Specter (R., Pa.) focused on what participants said were flaws in the initial Pentagon finding that military units at the Willow Grove base did not have the capacity for expansion. Gov. Rendell said Willow Grove was well-situated to serve the military's growing reliance on National Guard troops, since Pennsylvania supplies a disproportionate share of them.

"We are going to prepare for this to the nth degree," Rendell said at a news conference after the meeting. "Pennsylvania has the most active Guard troops in the nation and to close Willow Grove would be a great mistake. We need to build upon our forces at Willow Grove."

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The Pentagon recommended closing the Willow Grove base May 13, placing almost 1,200 military and civilian jobs in doubt. Nationwide, the Pentagon recommended closing 30 major military bases, including Fort Monmouth in New Jersey. Overall, Pennsylvania would have a net loss of 1,878 jobs under the plan, while New Jersey could lose 3,760 jobs.

Those recommendations are now before the Base Realignment and Closure Commission (BRAC), an independent panel chosen by Congress and the President, which must submit a final list of bases to be closed by Sept. 8.

Each base has a local constituency, and politicians from every affected region will be lobbying hard. Historically, only a small percentage of bases recommended for closing survive the cut.

Specter and Rendell were joined by other lawmakers who said the Willow Grove base is a critical link in the nation's defense system.

Moreover, Rep. Curt Weldon (R., Pa.) said it was a fallacy to suggest, as have some developers and others, that closing the base would open up its 1,000-plus acres for commercial development.

He said that if the military closed the base, it would likely hold on to the land.

"I am a supporter of the BRAC process, but it must be based on facts," Weldon said. However, the Pentagon's recommendation rested on what Weldon called "a distortion of the facts."

Specter said it was important for officials to pressure the Pentagon to release all the documents leading to its recommendation. Experience has shown that the Pentagon has withheld information that would contradict its base-closing proposals, he said.

Contact staff writer Chris Mondics at 202-383-6024 or cmondics@krwashington.com.

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From The Morning Call

Case for Willow Grove mapped out

Officials: Pentagon overlooked air reserves at base slated for closure.

By Jeff Miller
Call Washington Bureau

June 23, 2005

WASHINGTON | Could an error of omission save Willow Grove Naval Air Station?

Gov. Ed Rendell and members of Pennsylvania's congressional delegation seemed to think so after meeting to plot strategy in Republican Sen. Arlen Specter's office Wednesday.

The officials said they had a strong case to make that the Pentagon made a mistake on the facts, leading to an error in judgment that put the Montgomery County base on the closure list.

In this instance, they said, the Pentagon did not evaluate all of Willow Grove's military components, primarily because the Air Force decided to give up on the base after the Navy began phasing out its P-3 anti-submarine aircraft, some of which fly out of Willow Grove.

"Because the Navy made a decision, all of a sudden [it's] forget about the National Guard and the Air Reserve," said Rep. Curt Weldon, R-7th District, who serves on the Armed Services Committee.

"That's a mistake," agreed Sen. Rick Santorum, R-Pa. "We believe that's a very strong club that we have at Willow Grove that needs to be developed."

The next few weeks could prove crucial.

The Base Closure and Realignment Commission, which is reviewing the Pentagon's proposal, has scheduled a site visit to Willow Grove on July 5. A formal hearing will follow on July 7 or 8 in the Washington, D.C., area.

The commission will make its own recommendations to President Bush by Sept. 8. If he accepts them, Congress would have 45 days to approve or reject them. But neither Bush nor Congress could make any changes.

The Pentagon wants to close Willow Grove, in Horsham Township, as part of a larger plan to streamline domestic bases. Closing Willow Grove would eliminate more than 1,200 military, civilian and contractor jobs and save the government \$710 million over 20 years.

But state and local officials have vowed to keep the base open.

Rendell and members of Congress stressed that, as a joint reserve base, Willow Grove is home to Army, Navy, Air Force, Marine and Air National Guard and Reserve units that are vital to both national defense and homeland security.

The base's two major units are the 913th Airlift Wing, which trains and equips Air Force reservists to perform aerial resupply,

and the 111th Fighter Wing of the Air National Guard, which operates tank-killing A-10 aircraft.

"The war in Iraq has proved again how important it is to keep a strong Guard and reservists," said Democratic Rep. Allyson Schwartz, whose 13th District includes Willow Grove.

On Tuesday, a base closure commissioner visited the other major Pennsylvania base slated for closure, the Pittsburgh International Airport Air Reserve Station, home of the Air Force's 911th Airlift Wing.

Rendell said the visit persuaded the commissioner, retired Air Force Gen. Lloyd Newton, that the Pentagon was mistaken in saying the 911th lacked room to expand when it clearly does.

"We took him around and demonstrated to him a very fundamental flaw in the Defense Department reasoning in Pittsburgh," Rendell said. "We'll do the same thing when Gen. Newton comes to Willow Grove on July 5."

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Times Herald.com

06/21/2005

Call to arms

By: KEITH PHUCAS , Times Herald Staff

HORSHAM - The battle lines are being drawn to save Willow Grove Naval Air Station and Joint Reserve Base in the name of homeland security, and area congressional members are bracing for a long, hot summer.

On Monday, U.S. Reps. Michael Fitzpatrick and Curt Weldon argued that closing the base would be a strategic and psychological blow to the region, and that they would pull out all the stops to keep that from happening.

The congressmen held a press conference at Willow Grove's Delaware Valley Historical Aircraft Association Museum.

Fitzpatrick, who represents the 8th District, which includes the Willow Grove area, introduced a bill three weeks ago that would require the Base Realignment and Closure Commission (BRAC) to consider the consequences of shuttering bases in light of the government's new emphasis on protecting the U.S. from terrorist attacks.

"The (Willow Grove) base is essential for our homeland security,"

Fitzpatrick, a Republican, said.

The legislation calls for the secretary of homeland security, Michael Chertoff, to submit a report to Congress on the security implications of the recommended base closings.

The bill, which was co-sponsored by Rep. Allyson Schwartz, D-13th Dist., has been referred to the House Armed Services Committee.

In May, Willow Grove was among dozens of military facilities on the Pentagon's list of recommended closings and realignments. The BRAC commissioners have 11 weeks left to decide the fate of the Horsham facility. The commission must submit its report to President Bush by Sept. 8.

The lawmakers said because Willow Grove is an important homeland security asset, it should be crossed off the Defense Department's closure list.

"It's not the right time to be closing bases," Fitzpatrick said. "Homeland security was not considered in the BRAC (legislation)."

Weldon, vice chairman of the House Armed Services Committee, said the facility's location should have kept it off the list.

"I don't understand why Willow Grove has been placed on the BRAC list," he said. "It doesn't make sense, because of its strategic location on the East Coast."

Weldon, R-7th Dist., said the military presence at the base should be expanded.

"I'm convinced we should be growing," he said. "There's additional acreage for expansion."

Another BRAC recommendation calls for relocating five Army Reserve units - including Norristown's Ray S. Musselman Army Reserve Center - to a new Armed Forces Reserve Center at Willow Grove.

A key homeland security priority is to protect nuclear facilities from terrorist attacks. If such a disaster occurred, Fitzpatrick said, aircraft at the local base would be expected to respond.

"In the event of an emergency at Three Mile Island (nuclear plants), this base would be critical."

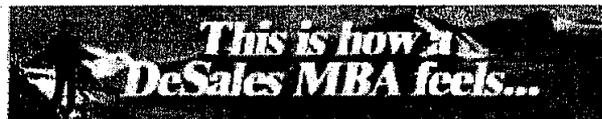
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From The Morning Call

Lawmakers: Willow Grove base is vital

Naval air station's unique features were overlooked, they say.

By Pervaiz Shallwani
Of The Morning Call

June 11, 2005

The Pentagon overlooked key features of the Willow Grove Naval Air Station when it recommended the base be closed, area lawmakers and business leaders say.

The May 13 base closure report failed to recognize Willow Grove's ability to conduct joint missions across the service branches, its strategic location near major cities on the East Coast and the important role of Pennsylvania's National Guard, three Montgomery County lawmakers said Friday outside the base in Horsham Township.

"We don't believe that it was an error. We believe the mission here was understated," said state Rep. Eugene McGill, flanked at a news conference by a fellow Republican, Rep. Sue Cornell, and Rep. Josh Shapiro, a Democrat.

That is a glimpse of the case the state probably will make to keep the 1,100-acre base open when it argues before the Base Realignment and Closure Commission on July 8 and 9 in Baltimore.

Also at the news conference, the Suburban Horsham/Willow Grove Chamber of Commerce announced that Gov. Ed Rendell will participate in the June 27 "Save the Base Day" at Hatboro-Horsham High School.

The group of local business and political leaders held a rally last week and plans to hold a demonstration when BRAC commissioners, including Chairman Anthony Principi, tour the base July 5. Base supporters also are signing up residents to bus to the BRAC hearings.

The Pentagon has suggested moving Willow Grove's Navy and Marine Corps squadrons to McGuire Air Force Base in Wrightstown, N.J., and deactivating the 111th Fighter Wing of the Pennsylvania Air National Guard.

But the base could carry on in dramatically reduced fashion under a new name: the Willow Grove Joint Reserve Base. The Pentagon wants to create an Armed Forces Reserve Center there through the closure and consolidation of several small Army Reserve centers in the Philadelphia area.

Pennsylvania has hired consultants, mostly former military officers familiar with the BRAC process, to prepare a case that would show Willow Grove is unique among bases targeted for closure or realignment.

Among the points the state will emphasize are that it has the country's largest National Guard and has more National Guard troops on active duty for the Iraq war than any other state.

"We have hired experts, and statewide meetings are occurring on a weekly basis," said Shapiro, who got a taste of how BRAC works in 1995 while working as an aide to U.S. Sen. Carl Levin of Michigan, the ranking Democrat on the Senate Armed Services Committee.

From his experience, Shapiro said, about 15 percent of military facilities are taken off the BRAC list when the process is complete.

The state set aside \$4.5 million to defend its bases after Gov. Ed Rendell won office in 2002. About \$1.2 million of that money remains and will be divided among the 13 state facilities the Pentagon wants to close. McGill said the major share will go to the two biggest bases on the list: Willow Grove and Pittsburgh International Airport Air Reserve Station.

Ed Ebenbach, co-chairman of the chamber's Regional Military Affairs Committee, said the group has distributed more than 120,000 pamphlets and about 1,000 yard signs advertising the lobbying campaign called "Save Our Base." In addition, the group has logged more than 2,700 signatures and e-mails as part of its petition drive.

According to Pentagon estimates, the closure could cost the community 138 to 1,805 jobs, depending on the level of economic recovery. Either scenario is less than a tenth of 1 percent of the Philadelphia job market. The Chamber put the community impact at more than 10,000 jobs, for a loss of \$375 million in economic activity.

The Pentagon estimates it will cost \$126 million to close Willow Grove, but that the Defense Department will end up saving \$710 million over 20 years.

The commission must present a revised list of proposed closings and down-

sizings to President Bush by Sept. 8. He has until Sept. 23 to accept or reject the list in its entirety. If he accepts it, Congress can reject it in its entirety. If Congress does nothing, the recommendations move forward.

"If we don't have this thing won by the first week of August, it is closed," McGill said, noting that the commission will be heavily into its decision-making process by then. "We are going to have to find a few mistakes, and we believe we have found some."

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Residents Fight To Save Willow Grove NAS

Jun 11, 2005 9:45 am US/Eastern

The community near Willow Grove Naval Air Station is getting ready to rally to try to keep the base from being shut down.

In the next several weeks, a federal commission is expected to decide whether the base in Philadelphia's northern suburbs should remain on the closure list.

State and local lawmakers are meeting each week to work on a game plan. "Save Our Base Day" has been set for June 27th at Hatboro-Horsham High School to rally support.

Ed Ebenbach, an official with the local Chamber of Commerce, says his group plans to encourage everyone to hop on buses and head to Baltimore to attend a July 9th hearing on the proposal.

Lawmakers estimate the chance of getting Willow Grove off the closure list is about 15 percent.

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