DCN: 10136

Reserve Component Briefing

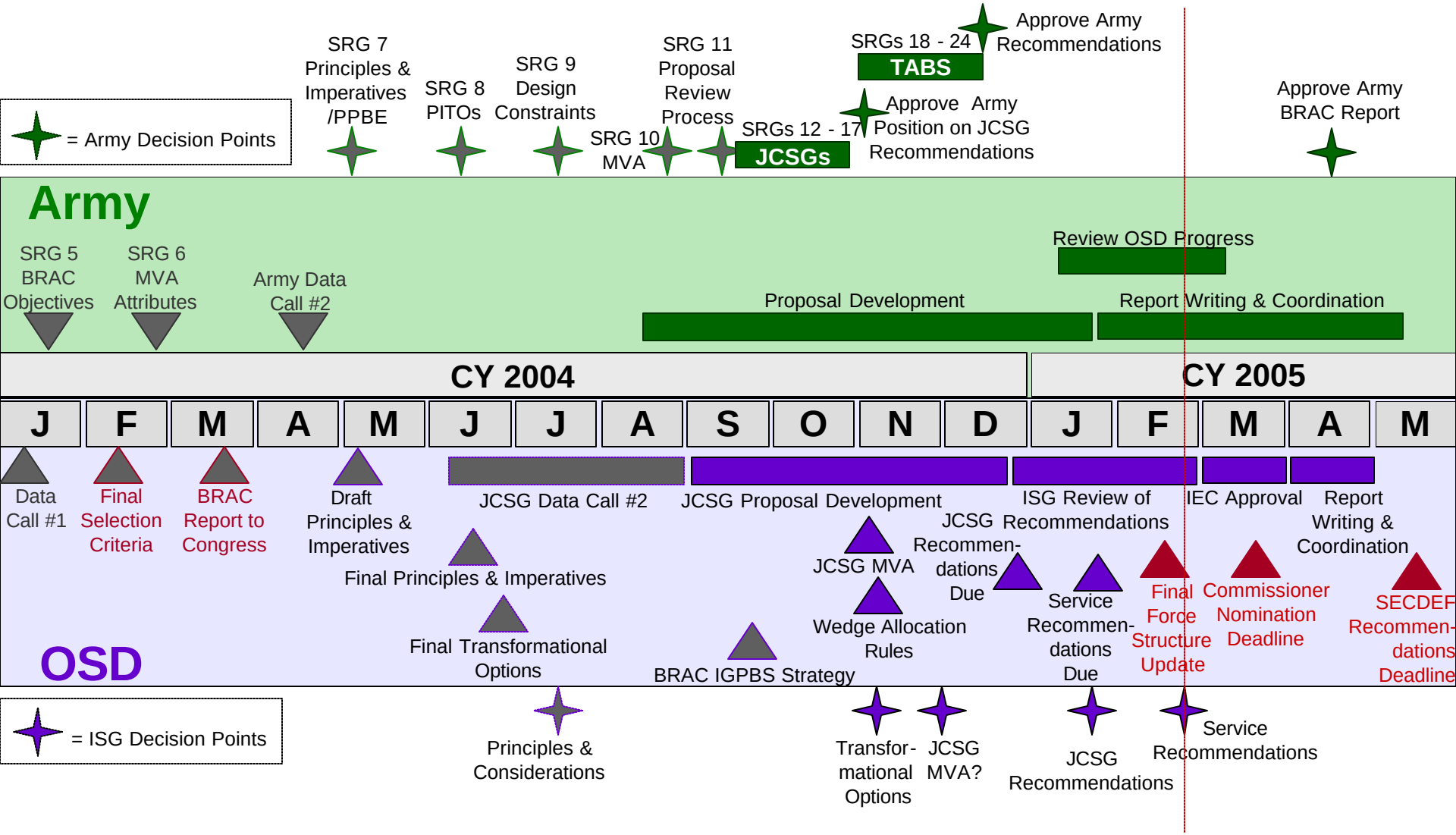
23 February 2005

Base Realignment and Closure 2005

Purpose & Agenda

- Present information:
  - Provide *information* on Reserve Components participation in BRAC 2005
  - Provide *assessment* of potential RC infrastructure changes if RC PAT candidate recommendations are approved
  - Seek NORTHCOM *support* for RC BRAC Candidate Recommendations with OSD

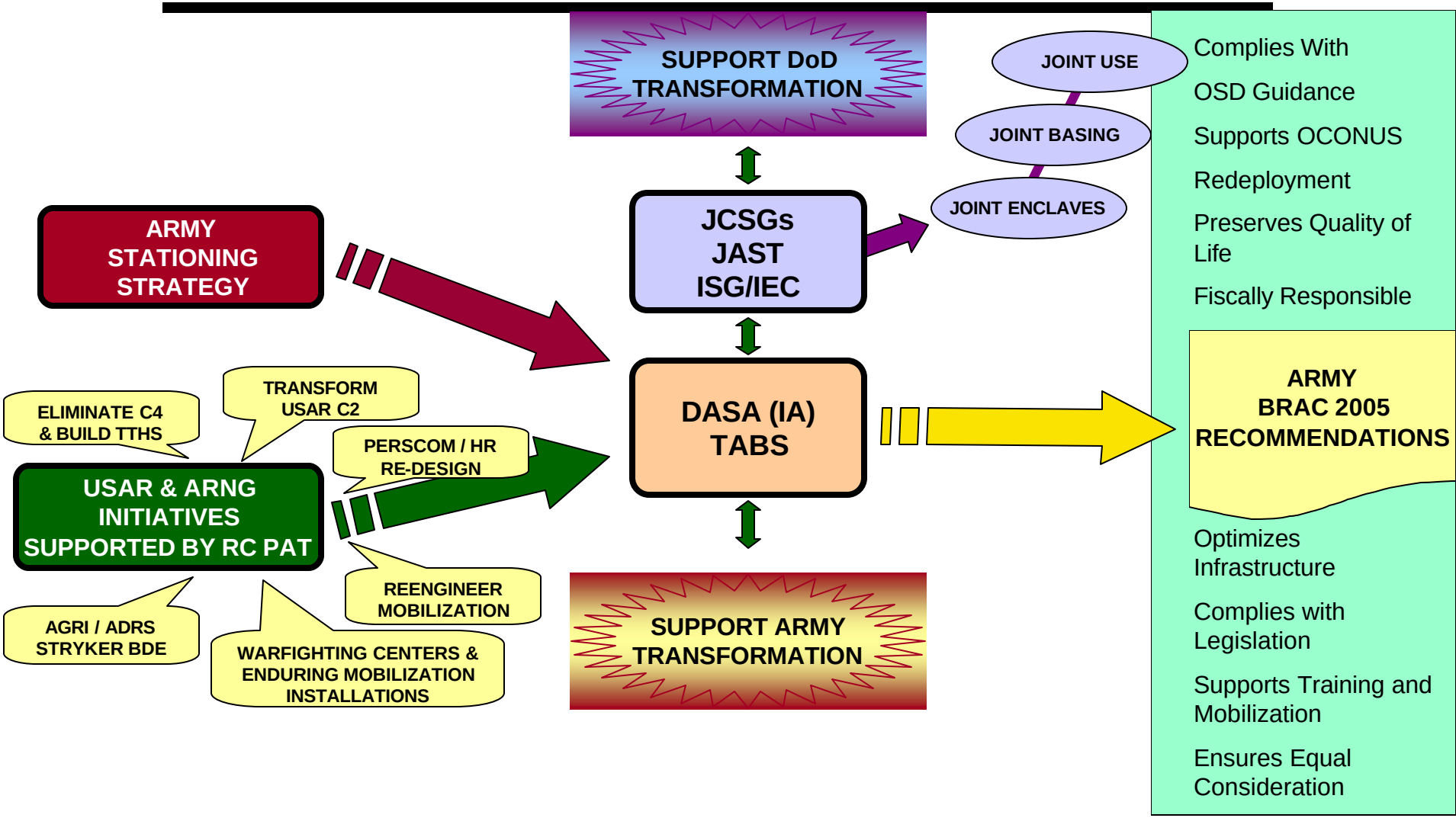
BRAC Timeline



Reserve Component Process Action Team (RC PAT)

- Chartered by LTG Helmly, LTG Schultz, and Dr. College
- Multi-Compo Reserve Component Team of functional SMEs
  - Installations / Facilities
  - Mobilization / Current Ops / Maneuver Training and Ranges
  - Force Programs / Development
  - Aviation Maintenance / Ground Equipment Maintenance
  - Supply and Storage
  - Recruiting and Retention
  - Medical / Legal / Budget
- Developed a methodology to rationalize RC infrastructure
- Unique to the BRAC 2005 process – provides a package of RC options for potential inclusion in BRAC recommendations

Reserve Component Participation



RC PAT Goals

- Present transformational RC stationing options to the Service BRAC Directors that:
  - Enhance readiness
  - Promote a more powerful and efficient Army
  - Enhance Homeland Security / Domestic Response Capabilities
  - Exploit Joint stationing opportunities
  - Maximize savings, reduce footprint, and save FTUS spaces
  - Eliminate excess, substandard, and undersized infrastructure
  - Improve quality of life to enhance recruiting and retention
  - Capture RC savings initiatives
- Preserve RC access to maneuver training areas / ranges
  - Identify potential enclave requirements and costs
  - Avoid inefficient enclave acquisitions

Scope of the RC PAT Inventory

State Owned Army Facilities	2919
10 USC 2687 Army Facilities	1101
Sub Total of Army Facilities	4020
10 USC 2687 USMC Facilities	187
10 USC 2687 USNR Facilities	178
10 USC 2687 USAFR Facilities	9
10 USC 2687 ANG Facilities	113

TAG

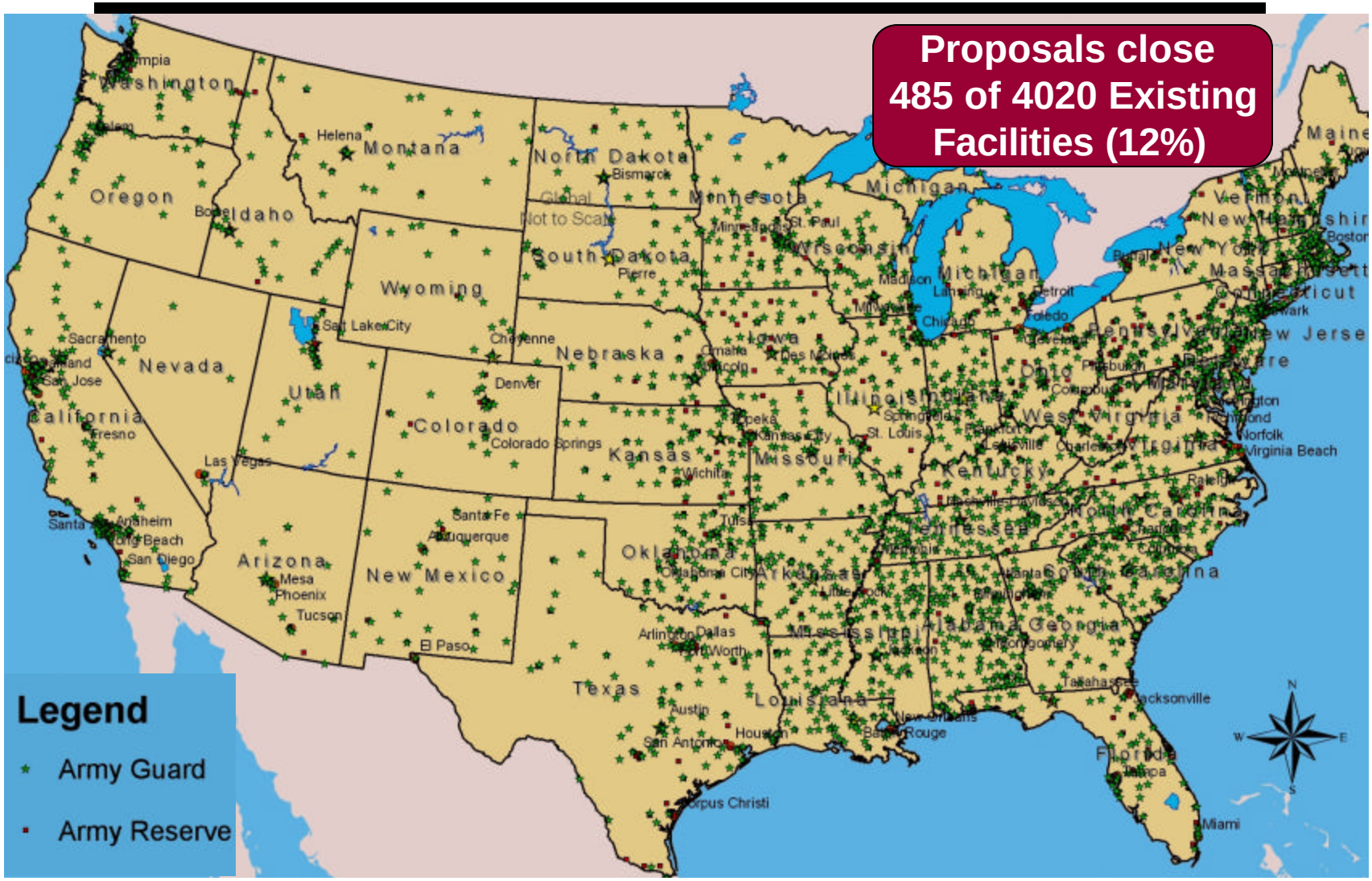
AAA will Audit RC PAT Process

Explores Joint RC Stationing Opportunities

Supports Navy 50-State Review Process

Follow-on Process for ANG / USAFR

Army Guard and Reserve Property



United States of America
Reserve Component Process Action Team
Proposed
Vacated
Washington
Oregon
Idaho
Montana
North Dakota
Minnesota
Michigan
Wisconsin
South Dakota
Wyoming
Nevada
Utah
California
Colorado
Nebraska
Iowa
Illinois
Indiana
Ohio
Kansas
Missouri
Kentucky
West Virginia
Virginia
Tennessee
North Carolina
Arizona
New Mexico
Oklahoma
Arkansas
South Carolina
Mississippi
Alabama
Georgia
Texas
Louisiana
Florida
Maine
Vermont
New Hampshire
New York
Massachusetts
Rhode Island
Connecticut
Pennsylvania
New Jersey
Maryland
Delaware
District of Columbia
Hawaii
Puerto Rico

RC PAT Proposals

RC PAT Proposals were developed by:

- Army National Guard representatives from the States and Territories
- Army Reserve Regional Readiness Commands
- Marine Corps Reserve Representatives

RC PAT Accomplishments

- Organized a team of functional experts to analyze more than 4000 Guard and Reserve properties
- Developed 140 transformational proposals that:
  - Deliver high military value and enhance readiness
  - Incorporate restructuring actions
  - Locate units to maximize recruiting
  - Support Home Station Mobilization
  - Improve Anti-Terrorism / Force Protection posture
  - Enhance Homeland Defense and domestic response
  - Respect States roles as described in Title 10 Sec 18238
  - Relocate units from ISR “Red/Amber” to modern facilities

SECARMY Memo, 7 October 2004

RC PAT Proposals by Tier

70 Army Only Proposals
70 Joint with Other Service
140 *Total RC PAT Proposals*

70 Number sent to JAST
12 Number questioned
58 Currently *Working*

25

TIER III MAJOR REGIONAL MOBILIZATION, DEPLOYMENT & TRAINING SITES

Integrates major RC C2, training, maneuver, logistical capabilities on a large installation. Proposals include ECS, MATES / UTES, RTS. Major capabilities

73

TIER II MAJOR ADMINISTRATIVE, AVIATION, MAINTENANCE AND SUPPORT FUNCTIONS

Combines Army Reserve Centers, Guard Readiness Centers, Navy/Marine Corps Reserve Centers. Proposals include OMS, AMSA, AASF activities

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TIER I MINOR ADMINISTRATIVE AND HOME STATION MOBILIZATION / TRAINING SITES

Combines Army Reserve Centers, Guard Readiness Centers, Navy/Marine Corps Reserve Centers into Armed Forces Reserve Centers

Proposal Example – Tier I

MINOR ADMINISTRATIVE AND HOME STATION MOBILIZATION / TRAINING SITES

Proposed AFRC Greenlief, NE

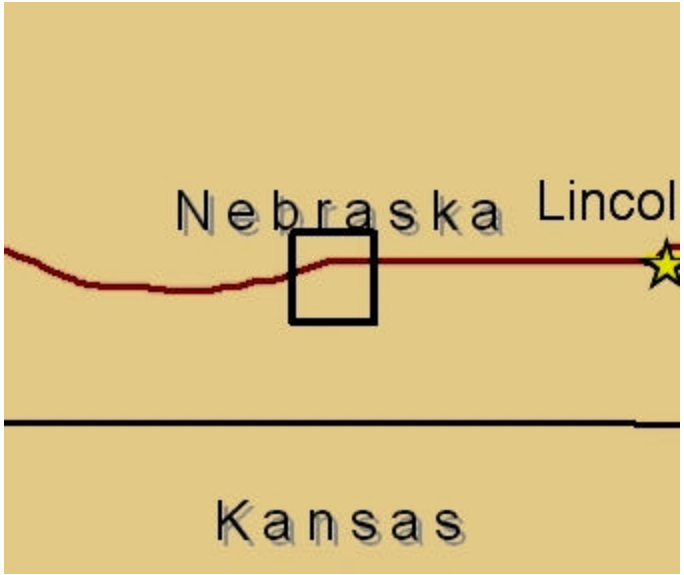
CLOSES:

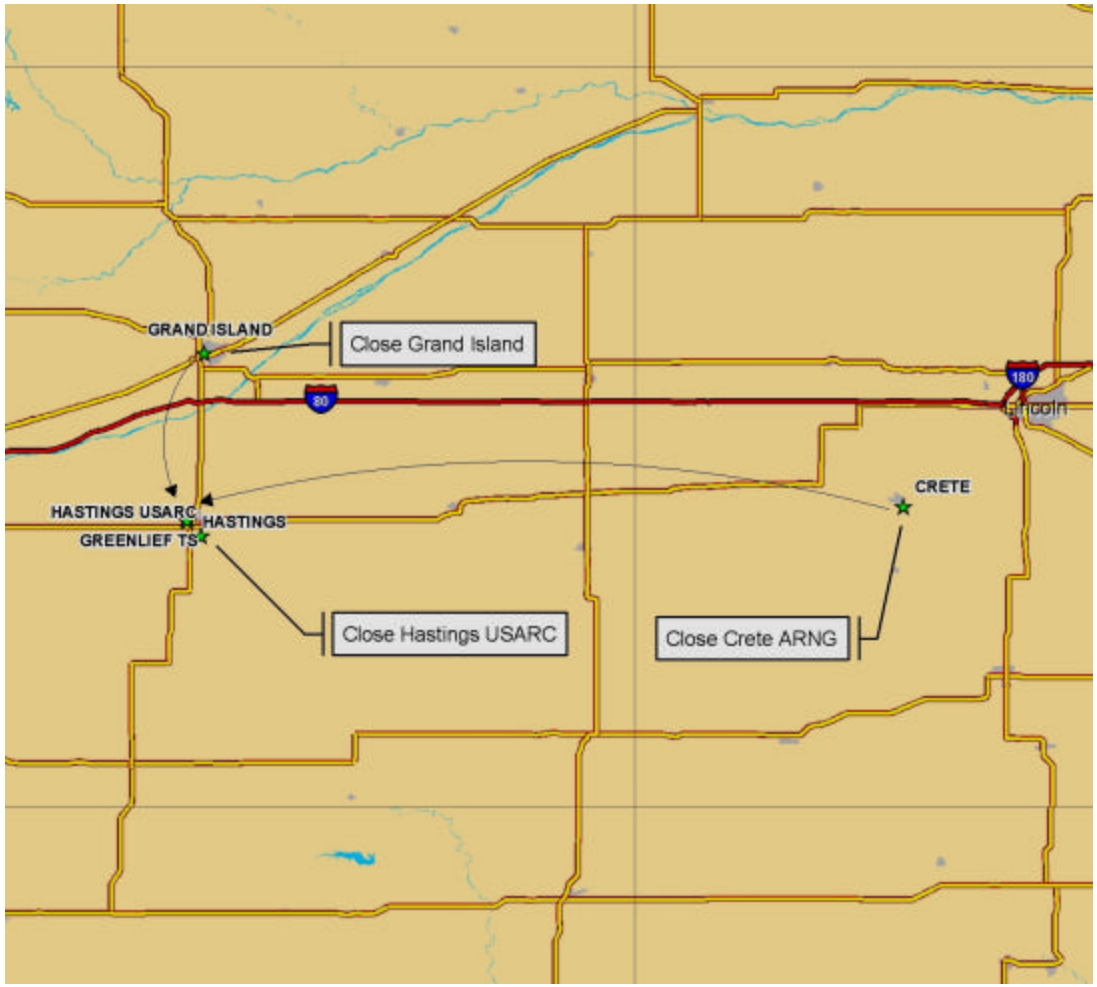
Hastings USARC

Crete, Grand Island, Hastings ARNGRCs

Builds a new AFRC on Greenlief Training Site

Proposed AFRC Greenlief, NE





Condition of Facilities

- All properties are significantly encroached
- Vulnerable – poor AT/FP posture
- Inadequate stand-off distances (land restrictions)
- Age of facilities range from 42 to 62 years
- Facilities are substantially undersized
- Insufficient equipment supply areas
- Military vehicle storage areas not isolated from POVs
- Maintenance bays crowded with supplies and repair parts
- Limited IT – no Distance Learning / VTC Capability
- Inadequate classrooms and administrative areas

Condition of Facilities

Grand Island ARNGRC – Status: RED

Crete ARNGRC – Status: RED

Hastings ARNGRC – Status:
USAR = AMBER, ARNG = RED

Tier I Proposals

Proposal No	Proposal Title
1	AFRC White River Junction, VT
18	AFRC Mobile AL
19	AFRC Marana, AZ
22	AFRC Hot Springs, AR
26	AFRC Arkadelphia, AR
27	AFRC Camden, AR
28	AFRC El Dorado, AR
29	AFRC NW ARK AR
32	AFRC Des Moines, IA
69	AFRC Chattanooga, TN
74	AFRC Wilmington, NC
99	AFRC Muskogee,OK

Proposal No	Proposal Title
107	AFRC Ceiba, PR
108	AFRC Lewisburg, PA
154	AFRC Memphis, TN
190	AFRC Lafayette, IN
191	AFRC Greenwood-Franklin, IN
199	AFRC Beatrice, NE
202	AFRC Columbus, NE
206	AFRC Kearney, NE
207	AFRC Kirksville, MO
212	AFRC Spencer-Ripley, WV
213	AFRC Fairmont, WV
221	AFRC Morgantown, WV
223	AFRC Elkins, WV
224	AFRC Camp Minden,LA

Tier I Proposals

Proposal No	Proposal Title
229	AFRC Mt. Vernon. IL
230	AFRC McCook, NE
231	AFRC Missoula, MT
232	AFRC Lake County, IL
233	AFRC Shreveport, LA
235	AFRC Everett, WA
242	AFRC Frederick, MD
247	AFRC Lewisville, TX
249	AFRC Lufkin, TX

Proposal No	Proposal Title
250	AFRC Brownsville, TX
251	AFRC Huntsville, TX
252	AFRC San Marcos, TX
267	AFRC Camden, NJ
269	AFRC Muscatine, IA
270	AFRC Faribault,MN
273	AFRC Cambridge, MN

Proposal Example – Tier II

MAJOR ADMINISTRATIVE, AVIATION, MAINTENANCE AND SUPPORT FUNCTIONS

Proposed AFRC Suffolk County

CLOSES:

Uniondale USARC / OMS

Freeport, Bayshore, Huntington Station, Patchogue and Riverhead ARNGRCs

Amityville AFRC

Builds a new AFRC in Farmingdale, New York on Federal Land

Proposed AFRC Suffolk County, NY

Condition of Facilities

- All properties are significantly encroached
- Vulnerable – poor AT/FP posture
- Inadequate stand-off distances (note drunk driver vehicle damage to Bayshore ARNGRC)
- Age of facilities range from 30 to 50 years
- Facilities are substantially undersized
- Insufficient equipment supply areas
- Military vehicle storage areas not isolated from POVs
- Maintenance bays crowded with supplies and repair parts
- Limited IT infrastructure
- Inadequate classrooms and administrative areas

Condition of Facilities

Uniondale USARC – Status: AMBER

Uniondale OMS Shop– Status: AMBER

Amityville AFRC– Status: AMBER

Bayshore ARNGRC– Status: RED

Farmingdale W.E.T. Site – Status: RED

Patchogue ARNGRC – Status: AMBER

Tier II Proposals

Proposal No	Proposal Title
2	AFRC Buckeye, AZ
3	AFRC Moffett Field, CA
4	AFRC Bell, CA
6	AFRC Port Hueneme Naval Base, CA
7	AFRC El Centro Naval Air Station, CA
9	AFRC Kingsley Field ANG Base, OR
10	AFRC Camp Withycombe, OR
14	AFRC Farmingdale, NY
16	JFHQ Montgomery, AL
17	AFRC Birmingham ANG Base, AL
20	AFRC Middletown, CT
21	AFRC Newtown, CT
23	AFRC Fort Chaffee, AR
24	AFRC Jonesboro, AR

Proposal No	Proposal Title
30	Joint Maint. Facility, Fort Chaffee, AR
31	AFRC Tuscaloosa, AL
63	AFRC Chicopee, MA
64	AFRC Rutland, VT
65	AFRC Stewart Army Sub-Post, NY
67	AFRC Niagara Falls, NY
68	AFRC Broken Arrow, OK
70	AFRC Kingsport,TN
71	AFRC Tullahoma, TN
72	Consolidated Maintenance Facility Smyrna, TN
73	Consolidated Maintenance Facility Milan, TN
87	AFRC Norman, OK
89	AFRC Keaukaha, HI
92	AFRC Oklahoma,OK

Tier II Proposals

Proposal No	Proposal Title	Proposal No	Proposal Title
95	AFRC Grand Prairie, TX	198	AFRC Greenlief TS, NE
98	AFRC McAlester,OK	200	AFRC Camp Dodge, IA
100	AASF Will Rogers International Airport, OK	201	AFRC Cape Girardeau, MO
106	AFRC Fort Buchanan, PR	203	AFRC Fargo,ND
149	AFRC Bluegrass Army Depot, KY	205	AFRC Jefferson Barracks, MO
150	AFRC Paducah, KY	208	AFRC Roanoke,VA
155	AFRC Greenville,SC	209	AFRC Round Rock,TX
188	Pelham Range, AL	211	AFRC Williamsport, PA
192	AFRC FT Custer,MI	225	AASF, NAS New Orleans, LA
193	AFRC Grand Rapids,MI	226	AFRC FT Allen,PR
194	AFRC Mansfield, OH	227	AFRC Mayaguez, PR
195	AFRC Raleigh, NC	228	AFRC Carbondale, IL
196	AFRC NW Houston,TX	234	AFRC Pease-Newington AFB, NH

Tier II Proposals

Proposal No	Proposal Title
236	AFRC Chester-Germantown,PA
237	AFRC Allentown-Bethlehem, PA
238	AFRC Bristol-Woodhaven, PA
239	AFRC Scranton, PA
241	AFRC Newark, DE
245	AFRC Milwaukee, WI
246	AFRC Baton Rouge, LA
248	AFRC Seagoville, TX
253	AFRC Tyler, TX

Proposal No	Proposal Title
254	AFRC Madison, WI
255	AFRC Springfield ANG Base, OH
256	AFRC JRB Ft Worth, TX
260	AFRC NAS Kingsville, TX
261	AFRC Amarillo, TX
263	AFRC East Houston, TX
265	AFRC Columbus DSCC, OH
266	AFRC Terre Haute, IN
268	AFRC Middletown, IA
271	AFRC Cedar Rapids,IA

Proposal Example – Tier III

MAJOR REGIONAL MOBILIZATION, DEPLOYMENT & TRAINING SITES

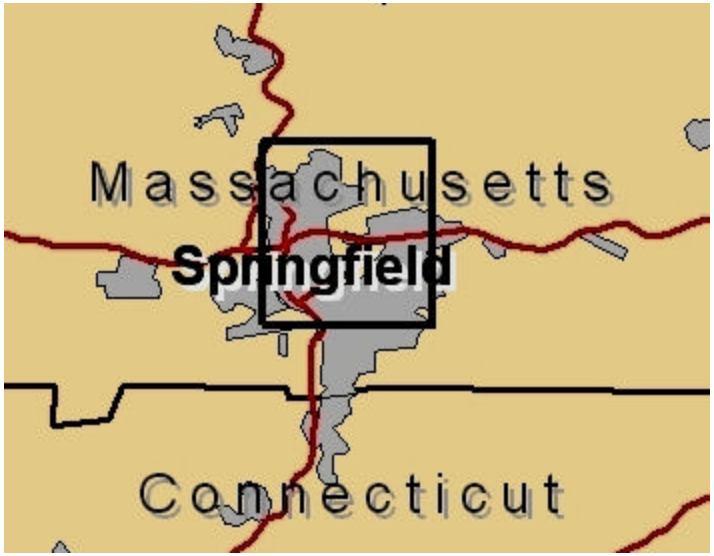
Proposed AFRC Chicopee, MA

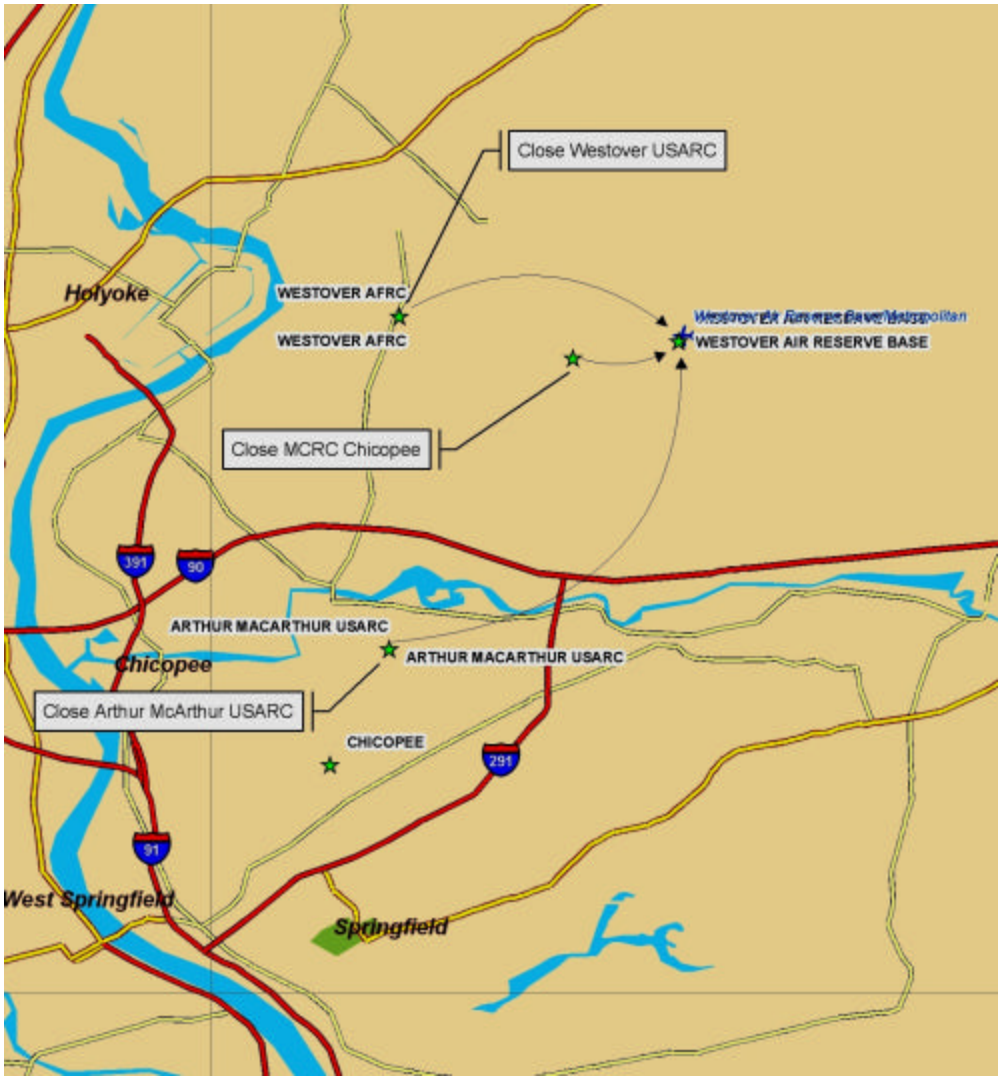
CLOSES:

Westover and MacArthur USARCs
Windsor Locks AMSA Shop
Agawam ARNGRC

Builds a new AFRC on Westover AFB

Proposed AFRC Chicopee, MA





Condition of Facilities

- All properties are significantly encroached
- Vulnerable – poor AT/FP posture
- Inadequate stand-off distances Age of facilities range from 30 to 50 years
- Facilities are substantially undersized
- Insufficient equipment supply areas
- Military vehicle storage areas not isolated from POVs
- Maintenance bays crowded with supplies and repair parts
- Limited IT infrastructure
- Inadequate classrooms and administrative areas

Condition of Facilities

Springfield USARC – Status: RED

Windsor Locks AMSA – Status: RED

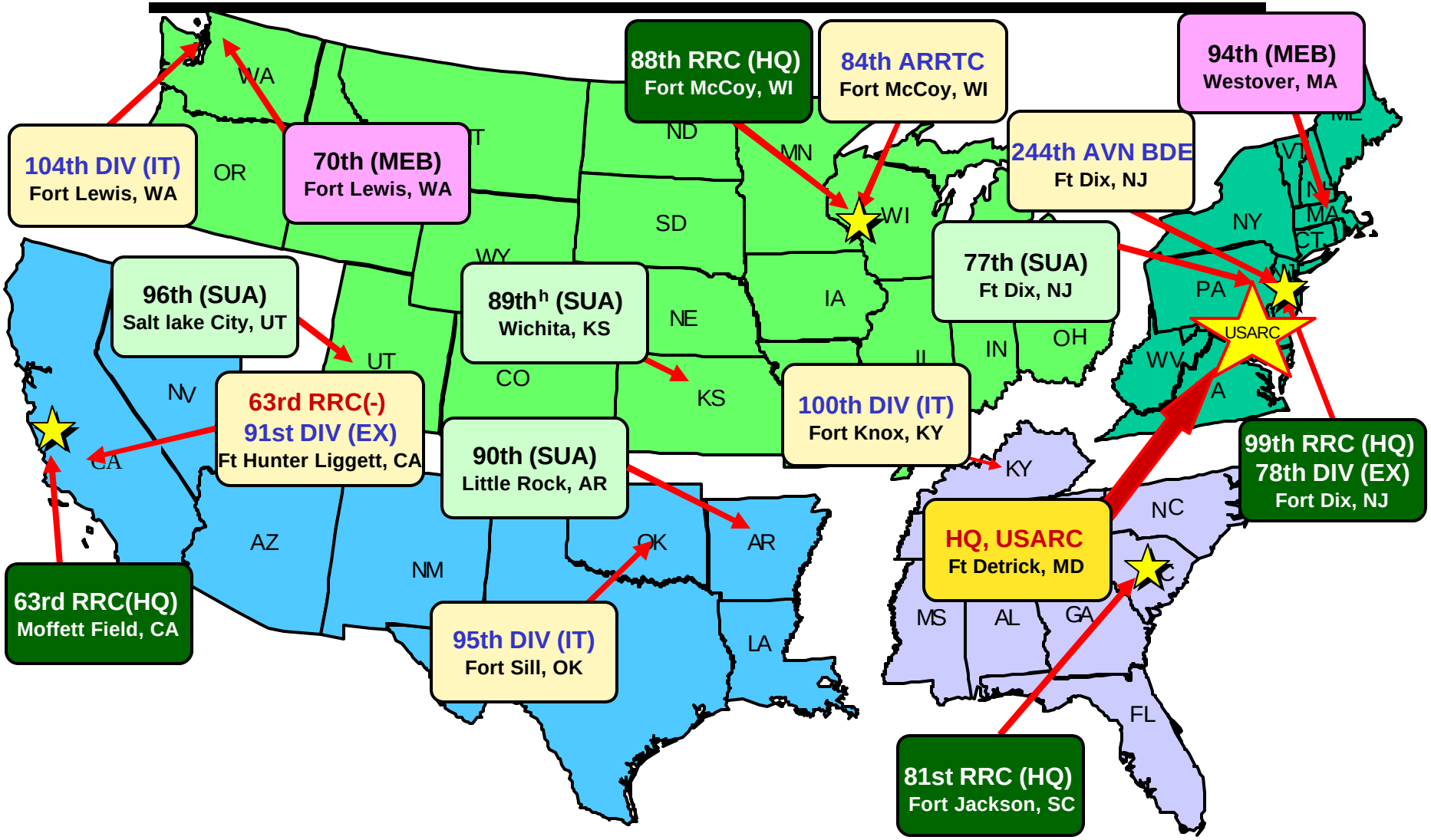
Crowded Drill Hall

Tier III Proposals

Proposal No	Proposal Title
11	AFRC Fairchild AFB, WA
12	AFRC Yakima Training Center, WA
13	USAR C2 - Northeast
15	AFRC Redstone Arsenal , AL
25	AFRC Pine Bluff Arsenal, AR
45	AFRC Newport Naval Base, RI
62	AFRC Ayer, MA
90	AFRC Fort Sill, OK
91	AFRC Vance AFB,OK
96	AFRC Kirtland AFB, NM
152	AFRC Fort Knox, KY
153	AFRC Fort Campbell, KY
189	AFRC FT Benning, GA
197	AFRC Great Falls Malmstrom, MT

Proposal No	Proposal Title
204	AFRC Fort Bliss,TX
222	AFRC Martinsburg,WV (Shepherd ANGB)
243	AASF Cheyenne (Warren AFB) WY
244	JFHQ Wyoming (Warren AFB) WY
257	AFRC Camp Bullis, TX
258	AFRC Dyess AFB, TX
259	AFRC FT Hood AAF, TX
262	AFRC Red River, TX
298	USAR C2 - Southwest
299	USAR C2 - Northwest
363	USAR C2 - Southeast

Army Reserve C2 Proposals



Army Reserve C2 Restructuring Option

SUSTAINMENT UA

MANEUVER ENHANCEMENT BDE

REGIONAL READINESS SUSTAINMENT COMMAND

CHANGE FROM CURRENT LOCATION

COMMAND	POTENTIAL NEW FUNCTION	CURRENT LOCATION	FUTURE LOCATION
63RD RRC	RRSC	LOS ALAMITOS, CA	MOFFETT FIELD, CA
70TH RRC	MANEUVER ENHANCEMENT BDE	VANCOUVER BARRACKS, WA	FT LEWIS, WA
77TH RRC	SUSTAINMENT UA	FT TOTTEN, NY	FT DIX, NJ
81ST RRC	RRSC	BIRMINGHAM, AL	FT JACKSON, SC
88TH RRC	RRSC	FT SNELLING, MN	FT MCCOY, WI
89TH RRC	SUSTAINMENT UA	WICHITA, KS	WICHITA, KS
90TH RRC	SUSTAINMENT UA	LITTLE ROCK, AR	LITTLE ROCK, AR
94TH RRC	MANEUVER ENHANCEMENT BDE	DEVENS RFTA, MA	WESTOVER AFB, MA
96TH RRC	SUSTAINMENT UA	SALT LAKE CITY, UT	SALT LAKE CITY, UT
99TH RRC	RRSC	CORAPOLIS, PA	FT DIX, NJ

Reduces 10 RRCs to 4 RRSCs. Converts 6 RRCs to AREP / AREF Structure.

Rollup Metric Drivers

- Square Footage Increase:
  - Facilities built prior to the 1990s were primarily company sized
  - ARPLANS builds to the true SRC type requirement
  - RC facilities are mostly undersized for the type and number of tenant units
- Cost Avoidance:
  - Costs required to bring facilities from “Red” or “Amber” status to “Green”
  - Costs to upgrade undersized facilities to acceptable standards
  - Costs to meet AT/FP standards and required IT infrastructure upgrades
- Why many proposals do not pay back:
  - Lack of personnel reductions
  - MILCON costs to meet ARPLANS square footage requirements
  - Unable to take credit for State portion of operating costs (approx 25%)

RC PAT Analytical Results

- Developed 140 proposals that:
  - ✓ Transform RC facilities from 1960's technology into modern platforms
  - ✓ Enhance unit readiness, homeland defense and domestic response capabilities
  - ✓ Provide the capability to execute Home Station Mobilization
  - ✓ Divest high cost, sub-standard, undersized, and deteriorated facilities
  - ✓ Provide critical IT, Distance Learning / VTC, simulation training capabilities
  - ✓ Mitigate AT / FP non compliance issues
  - ✓ Reduce encroachment, environmental, and human health risks
  - ✓ Improve quality of life, to boost recruiting and retention
- Incorporates Army Reserve C2 restructuring initiatives
  - ✓ Stations four Regional Readiness Sustainment Commands (IMA aligned)
  - ✓ Sets conditions to re-mission 6 former RRCs to support Combatant Command requirements through AREP / AREF (MEB, SUA, functional commands)
- All proposals are supported by the CAR, DARNG, the TAGS, RRCs

Recommendations

- Work with NORTHCOM to integrate other HLS / HLD capabilities into RC candidate recommendations (integrate other non DoD tenants into RC facilities)
- Seek NORTHCOM *support* for RC BRAC Candidate Recommendations with OSD

RC PAT - Transforming Through BRAC 2005

Stationing the Reserve Components of the 21st Century

BACK UP

AFRC Greenlief, NE

Scenario

- Close NE ARNG Readiness Centers at Grand Island, Hastings, and Crete
- Close the Army Reserve Center in Hastings.
- Relocate all tenant units to a new AFRC on the Greenlief Training Site near Hastings, NE.

Drivers/Assumptions

- Principles: Recruit and Train, Quality of Life, Organize, Deploy & Employ (Operational)
- Transformational Options:
  - Reshape installations and RC facilities to support Home Station Mob / Demob and implement the Train/Alert/Deploy model.
  - Collocate RC units at AC bases or consolidate the Guard and Reserve units that are located in close proximity to one another at one location if practical, i.e., joint use facilities.

Justification/Impact

- Relocates units to a major training site
- Provides capability for Home Station SRP/ MOB and DEMOB.
- Closes substandard / undersized facilities
- Substantially improves AT/FP posture.
- Provides robust IT / DL / VTC capability
- Enhances HLS / domestic response

Potential Conflicts

- No known conflicts with JCSG, Navy or Air Force proposals.

AFRC Suffolk County (Farmingdale), NY

Scenario

- Close 5 ARNG Readiness Centers and 2 Army Reserve Centers (one is joint with USNR/USMCR) on Long Island, NY
- Consolidate two organizational maintenance shops and relocate all tenant units to a new AFRC on 13 acre federal property licensed to NYARNG at the Farmingdale training site

Drivers/Assumptions

- Principles: Recruit and Train, Quality of Life, Organize, Deploy & Employ (Operational)
- Transformational Options:
  - Reshape installations and RC facilities to support Home Station Mob / Demob and implement the Train/Alert/Deploy model.
  - Collocate RC units at AC bases or consolidate the Guard and Reserve units that are located in close proximity to one another at one location if practical, i.e., joint use facilities.

Justification/Impact

- Relocates units to a local training site
- Provides capability for Home Station SRP/ MOB and DEMOB.
- Closes substandard / undersized facilities
- Substantially improves AT/FP posture.
- Provides robust IT / DL / VTC capability
- Enhances HLS / domestic response

Potential Conflicts

- No known conflicts with JCSG, Navy or Air Force proposals.

AFRC Chicopee (Westover AFB), MA

Scenario

- Close Agawam ARNG Readiness Center, Westover and MacArthur USAR Centers, Windsor Locks AMSA Shop
- Inactivates 94th RRC and activates a new MEB
- Realigns one Naval Reserve Center
- Colocates Army RC transportation, medical, postal and infantry units with USNR Seabee and USMCR TOW platoon on Westover Air Reserve Base

Drivers/Assumptions

- Principles: Recruit and Train, Quality of Life, Organize, Deploy & Employ (Operational)
- Transformational Options:
  - Reshape installations and RC facilities to support Home Station Mob / Demob and implement the Train/Alert/Deploy model.
  - Collocate RC units at AC bases or consolidate the Guard and Reserve units that are located in close proximity to one another at one location if practical, i.e., joint use facilities.

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- Substantially improves AT/FP posture.
- Provides robust IT / DL / VTC capability
- Enhances HLS / domestic response

Potential Conflicts

- No known conflicts with JCSG, Navy or Air Force proposals.

COBRA Rollup

Not in COBRA

$981M MILPERS

Operational Impact

Square Foot Closed	14.5M
Square Foot New	15.5M
Percent Increase SQFT	6.8%
Number Facilities Closed (AR)	200
Number Facilities Closed (NG)	306
Total Closed	506
Less New Sites	52
Net Facility Footprint Reduction	*454*

Costs and Savings

20 Year NPV ($K)	$-1.4B
Total One-Time Cost	$2.6B
Total MILCON Cost	$2.5B
Steady State Savings	$293M
Cost Avoidance	$1.7B
Total Number of Proposals	145
Proposals that Payback	101
Proposals that do not Payback	44