

**CHARTER FOR
THE RESERVE COMPONENT PROCESS ACTION TEAM
(RC PAT)**

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(RC PAT)

PURPOSE

The Reserve Component Process Action Team (RC PAT) is established to assess and articulate Base Realignment and Closure (BRAC) 2005 impacts on Reserve Component facilities and functions. The RC PAT will present recommendations to The Army Basing Study (TABS) Group for realignments and closures of installations whose civilian authorizations are below the BRAC thresholds established by Section 2687, Title 10 U.S. Code as amended, and will assist TABS Group in assessing other potential BRAC actions.

AUTHORITY

The RC PAT is established as a temporary organization under the direction of the Director, Army National Guard (DARNG), Chief, Army Reserve (CAR), and Deputy Assistant Secretary of the Army for Infrastructure Analysis, DASA(IA). The RC PAT is established to enable the Department of the Army to comply with the provisions of Public Law 101-510, as amended, and to effectively evaluate Reserve Component facilities. This charter expires 30 days after final approval or disapproval of the Commission report by the Congress, or sooner at the direction of the charter signatories.

CONCEPT

The RC PAT will assist in accomplishing the planning and execution of the Army's responsibilities in the development of BRAC 2005 recommendations. The RC PAT will present recommendations to the TABS Group for realignments and closures of below threshold Reserve Component facilities, and advise the RC PAT General Officer Steering Committee (GOSC) on the potential impacts of scenarios and recommendations. The RC PAT will meet bi-weekly and report to the RC PAT Executive Committee composed of the DDARNG, DCAR, and the Deputy TABS Director. The RC PAT GOSC is the decision making body of the RC PAT and includes the DARNG, CAR, and DASA(IA). The RC PAT will be operational by 1 July 2003.

MISSION

The RC PAT will examine the issues surrounding the realignment and closure of installations within the 50 States, the District of Columbia and U.S. commonwealths, territories and possessions, and make recommendations to the RC PAT Executive Committee for submission to the RC PAT GOSC concerning potential realignments and closures with a focus on sub-threshold Reserve Component installations. The RC PAT will conduct a military value assessment of Army Reserve Component facilities and functions; evaluate base realignment and closure alternatives; and develop, document, and provide

input into base realignment and closure recommendations consistent with Department of Defense (DoD) and Army force structure plans, the Army Stationing Strategy, and the requirements of Public Law 101-510, as amended.

PRINCIPLES

The RC PAT will observe the following principles in performing its mission:

- a. Comply with the provisions of the Defense Base Closure and Realignment Act, as amended, and other relevant legislation that may be enacted subsequent to approval of this charter.
- b. Comply with the guidance promulgated by the Office of the Secretary of Defense (OSD), the Secretary of the Army, the Chief of Staff, Army, Director, Army National Guard (DARNG), and Chief, Army Reserve (CAR).
- c. Use installation resources to most effectively and efficiently support the Army Stationing Strategy.
- d. Ensure the capability of the base structure in the U.S. to support the training, mobilization, modernization, deployment, reconstitution, and sustainment of the Army.
- e. Provide the Army's soldiers, family members, and civilian employees with a high quality base structure in which to work, train, and live.
- f. Consider all Army Reserve Component installations equally as candidates for realignment or closure.
- g. Dispose of excess infrastructure, optimize capacity, implement opportunities for greater joint activities, and embrace Army Transformation initiatives.

LEADERSHIP GUIDANCE

The following guidance has been provided by the DARNG and CAR to support the decision-making process under BRAC 05:

- a. Support the DARNG and CAR Transformation Imperatives.
- b. Exploit mutually beneficial opportunities for Army Reserve Components through the BRAC 2005 process.
- c. Consolidate RC and AC activities onto joint use military installations where appropriate, and in accordance with recruiting demographic studies as required by DODD 1225.7.

- d. Assess and articulate impacts of potential BRAC decisions on Reserve Components.
- e. Enhance RC training opportunities, readiness, and mobilization capabilities for the Army.
- f. Support Army Transformation, including logistics and personnel transformation.
- g. Recommend joint stationing solutions for cross-service functions that enhance Army Transformation.
- h. Enhance the Army's power projection capability.
- i. Consolidate functions wherever appropriate, including schools, personnel, logistical, and other management functions.
- j. Provide training opportunities that are not impacted by encroachment.
- k. Relocate Army Reserve Component functions from leased property into established military facilities where appropriate.
- l. Consider enhancing force protection (even if costs increase) by: moving units from leased space; moving units from the National Capital Region; and re-stationing units so as to consolidate forces where appropriate.
- m. Ensure the future readiness of Army forces while reducing the long-term cost of the base structure.

RESPONSIBILITIES

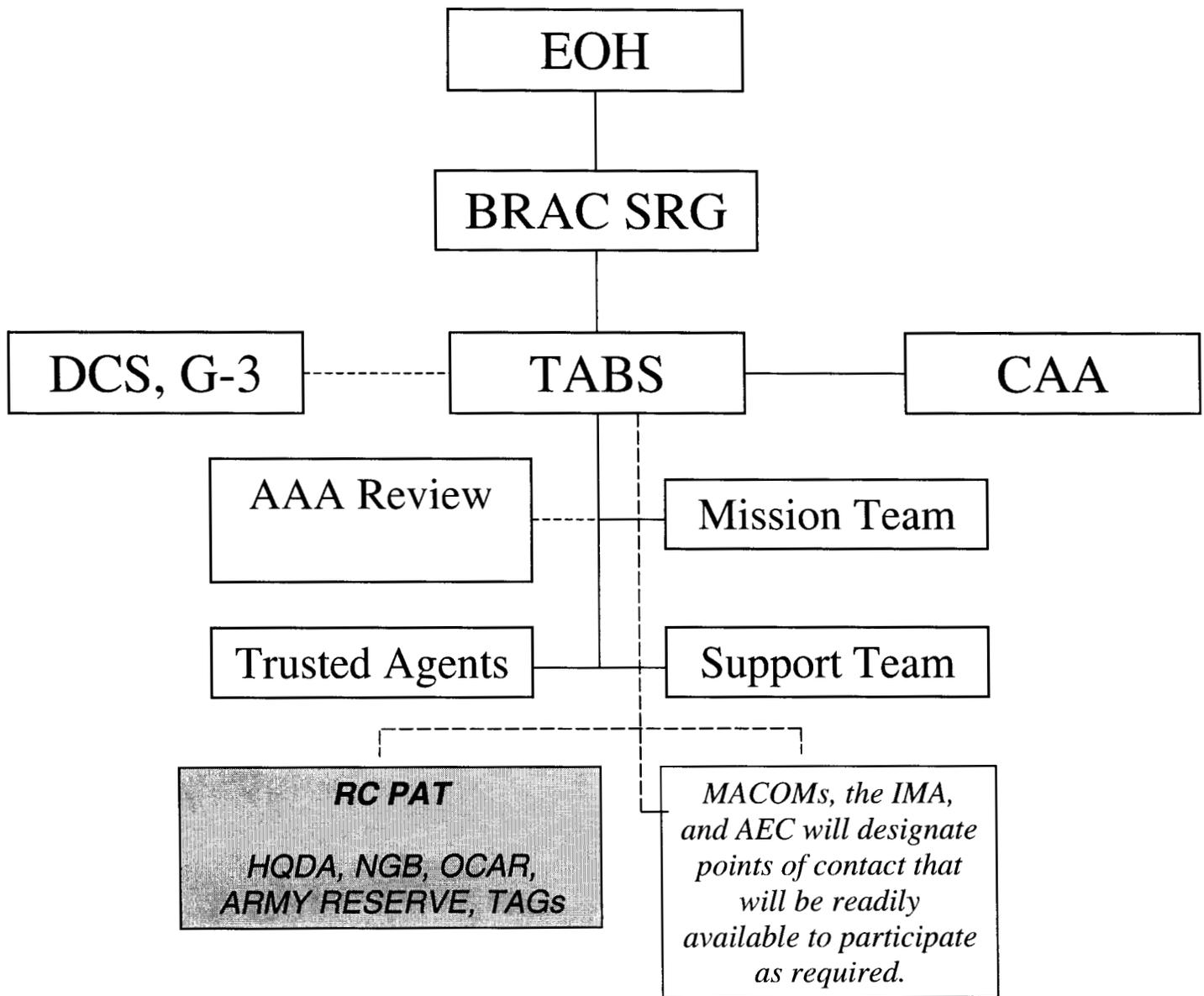
1. The RC PAT will:
 - a. Serve as a coordinating point for Army Reserve Component data assessments, and recommendations regarding BRAC 05, and to assist DASA(IA) to meet all legislatively directed and OSD-directed BRAC 05 milestones.
 - b. Develop, document, and submit Army Reserve Components base realignment and closure recommendations to be submitted through the RC PAT Executive Committee and RC PAT GOSC, to TABS Group.
 - c. Apply lessons learned from previous BRAC rounds to refine the study process.
 - d. Conduct on-site visits, as needed.
 - e. Stay informed on property transfer actions.
 - f. Seek advice from the Army Audit Agency (AAA) in developing, documenting, and

implementing effective internal control procedures when appropriate. As required, request AAA services to review the accuracy and validity of the processes, methodology, assumptions, calculations, and data used.

- g. Conduct a military value assessment of Army Reserve Components sub threshold Installations.
 - h. Evaluate RC PAT base realignment and closure alternatives and ensure consistency with the DoD Selection Criteria and the DoD Force Structure Plan.
 - i. Evaluate Army and OSD initiatives that may affect basing and training requirements.
 - j. Support Army initiatives to facilitate the BRAC analysis by participation in these initiatives, or by recommending to the Army Leadership the appropriate Army Reserve Components representation.
 - k. Present recommendations through the RC PAT Executive Committee / RC PAT GOSC to the Army Leadership for final approval.
 - l. Support Army and OSD witnesses who testify before the Commission or Congress.
 - m. Staff and coordinate RC PAT recommendations going forward to the DASA-IA through the G3 and Assistant Chief of Staff for Installation Management (ACSIM).
2. ARNG and Army Reserve will provide dedicated and responsive personnel to serve as functional area experts on the RC PAT.
3. Army G3 will provide assistance and guidance on stationing strategy.

ORGANIZATIONAL STRUCTURE AND MANPOWER REQUIREMENTS

The RC PAT is primarily staffed with senior field grade officers and senior civilians as an additional duty. The two Reserve Component TABS representatives will co-chair the working group committee. The RC PAT Executive Committee is composed of the DDARNG, DCAR, and the Deputy TABS Director. The RC PAT General Officer Steering Committee is the decision making body of the RC PAT and includes the DARNG, CAR, and DASA(IA). Additionally, representatives from Office, Chief Army Reserve, United States Army Reserve Command, and the Army National Guard functional areas will support the RC PAT as Subject Matter Experts (SMEs) on an on-call basis. SMEs will be fully versed on the BRAC 2005 processes and strategies, and will execute BRAC nondisclosure statements.



SUPPORT

All support for the RC PAT members will come from existing organizations of assignment.

COORDINATING INSTRUCTIONS

The DASA(IA) has responsibility for coordinating and synchronizing all HQDA BRAC 2005 actions. The RC PAT will similarly synchronize and coordinate actions in accordance with guidance from the DARNG, CAR, and DASA(IA) regarding BRAC 2005 actions.

The Assistant Secretary of the Army (Installations and Environment) is responsible for policy and oversight of all base realignment and closure initiatives. Formal Department of the Army submissions, correspondence and documents developed by the RC PAT will be signed by the DASA(IA), the DARNG, or the CAR as appropriate, or their designee.

The Deputy Chief of Staff, G3, is the stationer of the Army and staff proponent for unit activations, inactivations, relocations and other force structure changes. (The Army National Guard stations units in accordance with Title 32 U.S.C. 104(a) and Title 10 U.S.C. Section 18238). The G3 will provide the Army Stationing Strategy to the TABS Group as the Army's stationing requirements and will provide stationing alternatives to the TABS Group for evaluation.

The TABS Group will forward stationing strategy and information as appropriate, to the RC PAT regarding Reserve Component stationing.

All functional areas within the Army National Guard and Army Reserve will designate Subject Matter Experts as points of contact that will be readily available to participate with the RC PAT as required.

The RC PAT will serve as the single point of contact for Army Reserve Component issues in coordinating BRAC 2005 efforts.


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