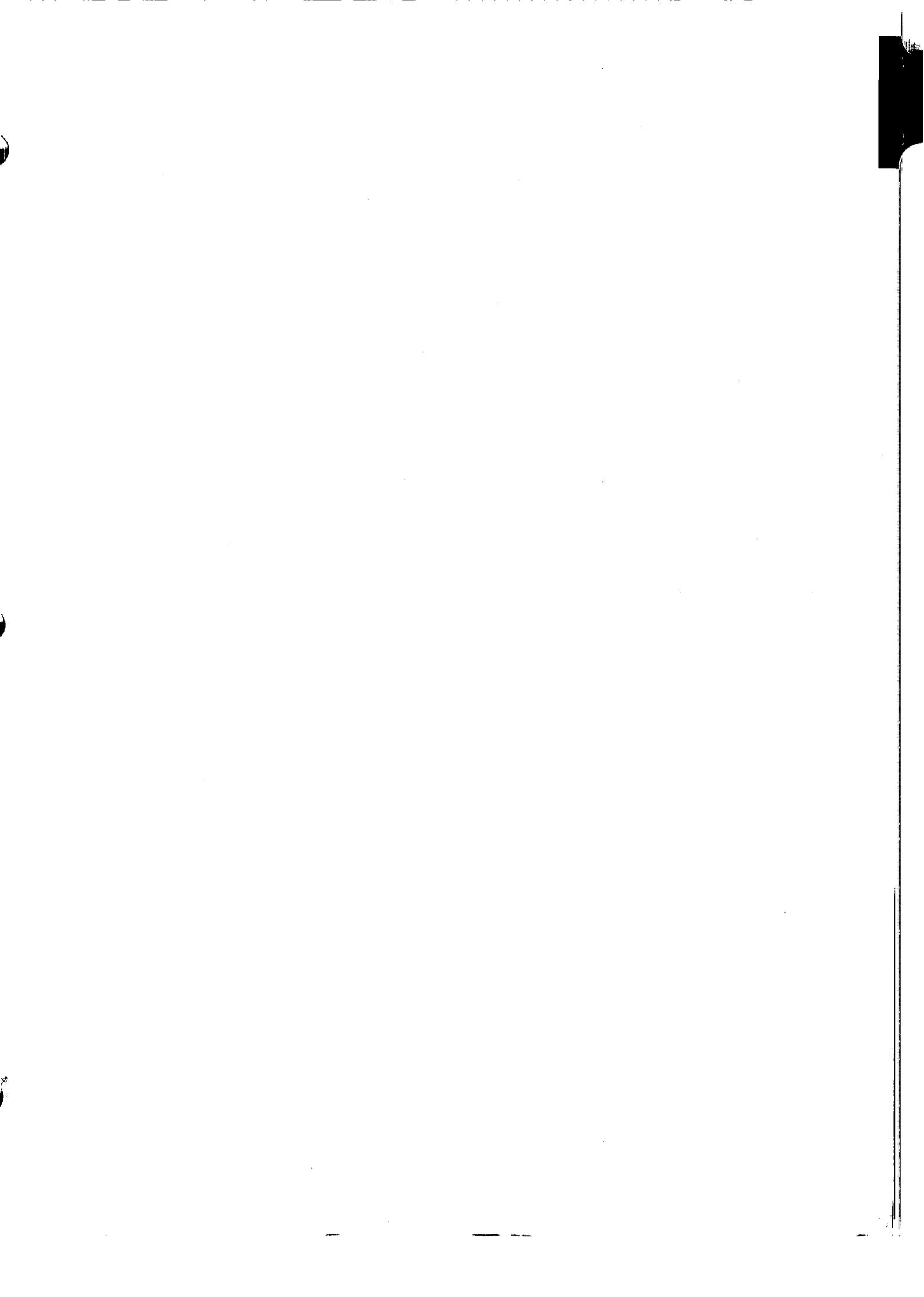




**DEFENSE BASE CLOSURE AND REALIGNMENT  
COMMISSION**

**NEW ORLEANS, LA REGIONAL HEARING  
FRIDAY, JULY 22, 2005  
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**DEFENSE BASE CLOSURE AND REALIGNMENT  
COMMISSION**

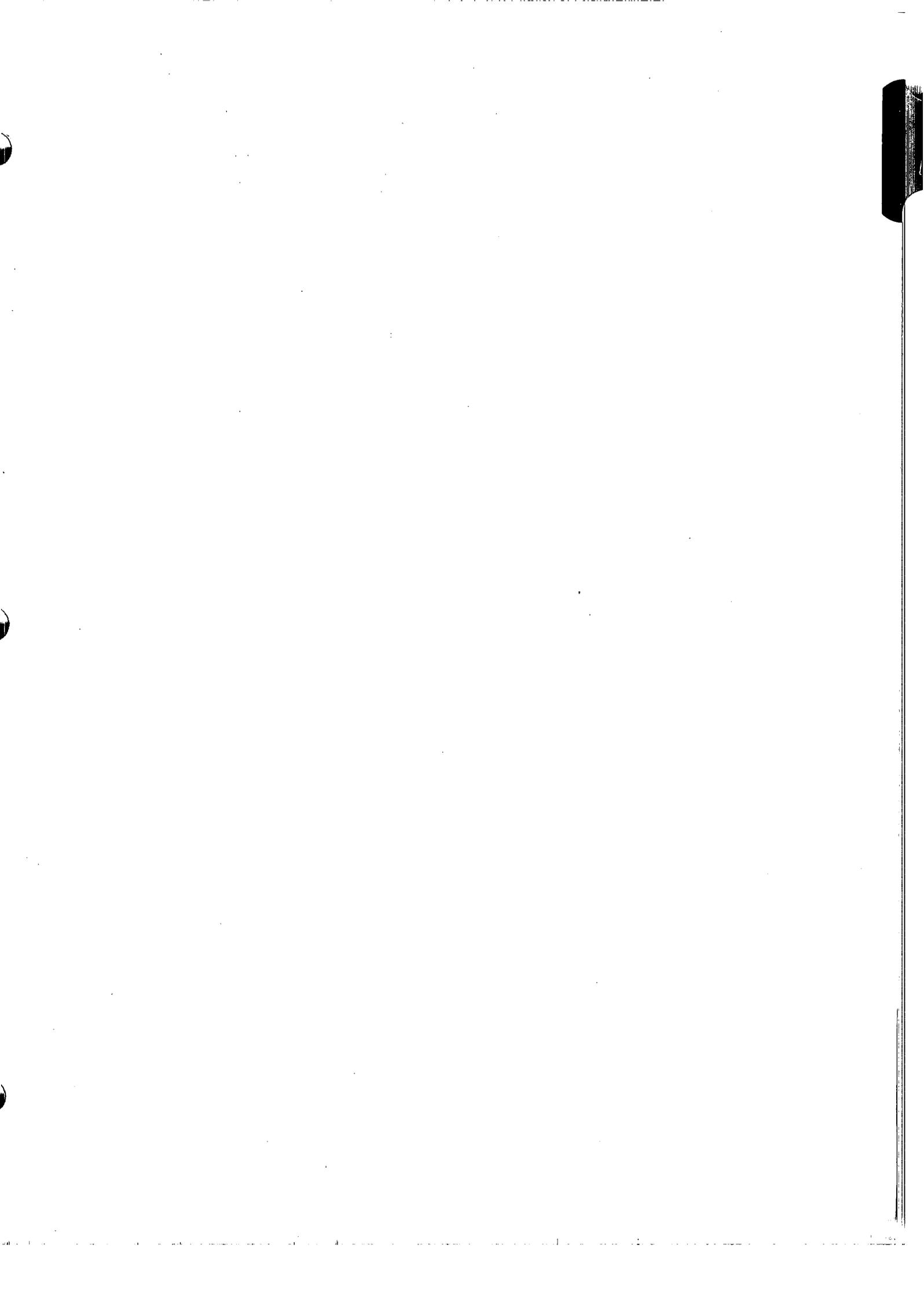
**REGIONAL HEARING  
NEW ORLEANS, LOUISIANA**

**JULY 22, 2005 8:30AM**

**Mahalia Jackson Theater of the Performing Arts**

**HEARING AGENDA**

- I. Opening Statement by Commissioner James Hill
- II. State Testimony – Louisiana (*approx. 120 mins*)
- III. State Testimony – Mississippi (*approx. 120 mins*)
- IV. State Testimony – Florida (*approx. 120 mins*)
- V. Closing Statement by Commissioner James Hill



# COMMISSION ATTENDEES

## COMMISSIONERS

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Commissioner Sue Turner  
Commissioner James Hill (Chair)  
Commissioner Philip Coyle

## STAFF

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### Review & Analysis

Mr. Frank Cirillo, Director  
Mr. Michael Delaney  
Mr. Joe Barrett  
Ms. Tanya Cruz  
Mr Dave Van Saun  
Ms. Carol Schmidt  
Ms. Ashley Buzzell

### Congressional Affairs

Ms. Christine Hill

### Legal Counsel

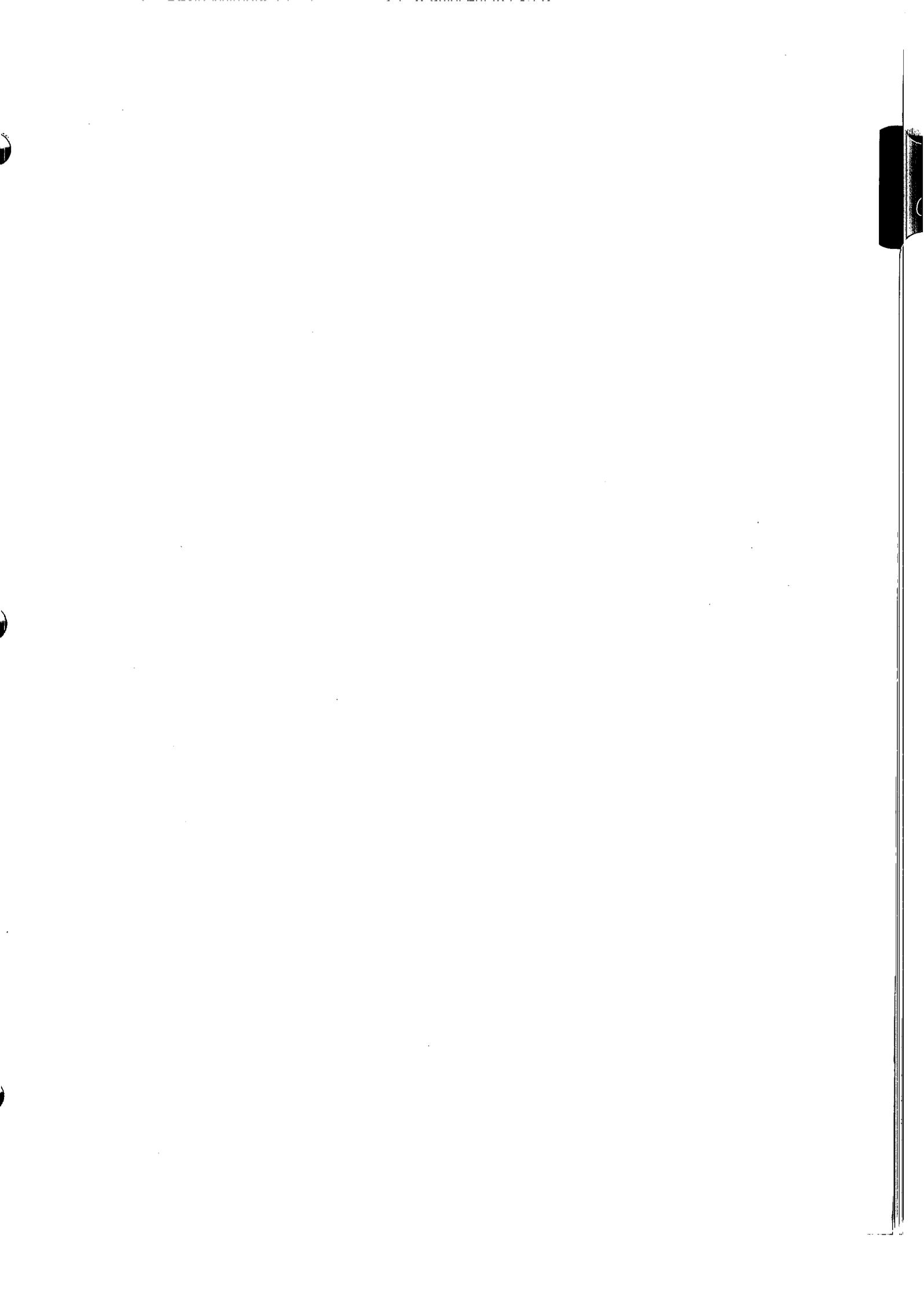
Ms. Rumu Sarkar, Associate General Counsel

### Communications

Ms. Audrey Jones, Associate Director  
Mr Robert McCreary, Deputy Director

### Advance

Mr. Jason Cole  
Mr. Joe Varallo





**DEFENSE BASE CLOSURE AND REALIGNMENT  
COMMISSION**

**Chairman's  
Opening Statement**

**Regional Hearing  
of the  
2005 Base Closure and Realignment Commission**

**for**

**Mississippi, Louisiana, Florida**

**8:30 AM  
July 22, 2005**

**New Orleans, Louisiana**

Good Morning.

I'm James Hill, and I will be the chairperson for this Regional Hearing of the Defense Base Closure and Realignment Commission. I'm also pleased to be joined by my fellow Commissioners Philip Coyle and Sue Turner for today's session.

As this Commission observed in our first hearing: Every dollar consumed in redundant, unnecessary, obsolete, inappropriately designed or located infrastructure is a dollar not available to provide the training that might save a Marine's life, purchase the munitions to win a soldier's firefight, or fund advances that could ensure continued dominance of the air or the seas.

The Congress entrusts our Armed Forces with vast, but not unlimited, resources. We have a responsibility to our nation, and to the men and women who bring the Army, Navy, Air Force and Marine Corps to life, to demand the best possible use of limited resources.

Congress recognized that fact when it authorized the Department of Defense to prepare a proposal to realign or close domestic bases. However, that authorization was not a blank check. The members of this Commission accepted the challenge, and necessity, of providing an independent, fair, and equitable assessment and

evaluation of the Department of Defense's proposals and the data and methodology used to develop that proposal. We committed to the Congress, to the President, and to the American people, that our deliberations and decisions will be open and transparent – and that our decisions will be based on the criteria set forth in statute.

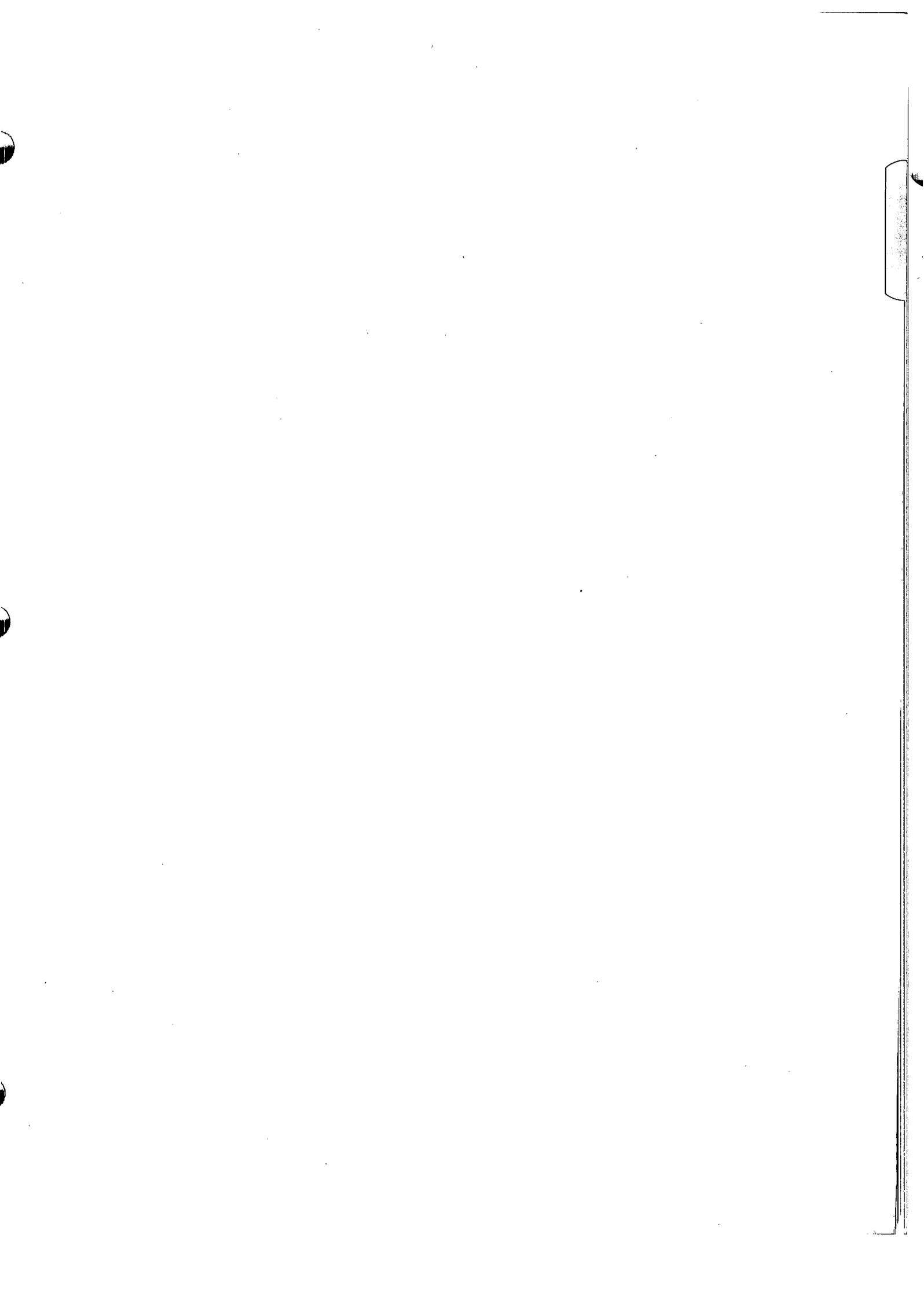
We continue to examine the proposed recommendations set forth by the Secretary of Defense on May 13th and measure them against the criteria for military value set forth in law, especially the need for surge Manning and for homeland security. But be assured, we are not conducting this review as an exercise in sterile cost-accounting. This commission is committed to conducting a clear-eyed reality check that we know will not only shape our military capabilities for decades to come, but will also have profound effects on our communities and on the people who bring our communities to life.

We also committed that our deliberations and decisions would be devoid of politics and that the people and communities affected by the BRAC proposals would have, through our site visits and public hearings, a chance to provide us with direct input on the substance of the proposals and the methodology and assumptions behind them.

I would like to take this opportunity to thank the thousands of involved citizens who have already contacted the Commission and shared with us their thoughts, concerns, and suggestions about the base closure and realignment proposals. Unfortunately, the volume of correspondence we have received makes it impossible for us to respond directly to each one of you in the short time with which the Commission must complete its mission. But, we want everyone to know -- the public inputs we receive are appreciated and taken into consideration as a part of our review process. And while everyone in this room will not have an opportunity to speak, every piece of correspondence received by the commission will be made part of our permanent public record, as appropriate.

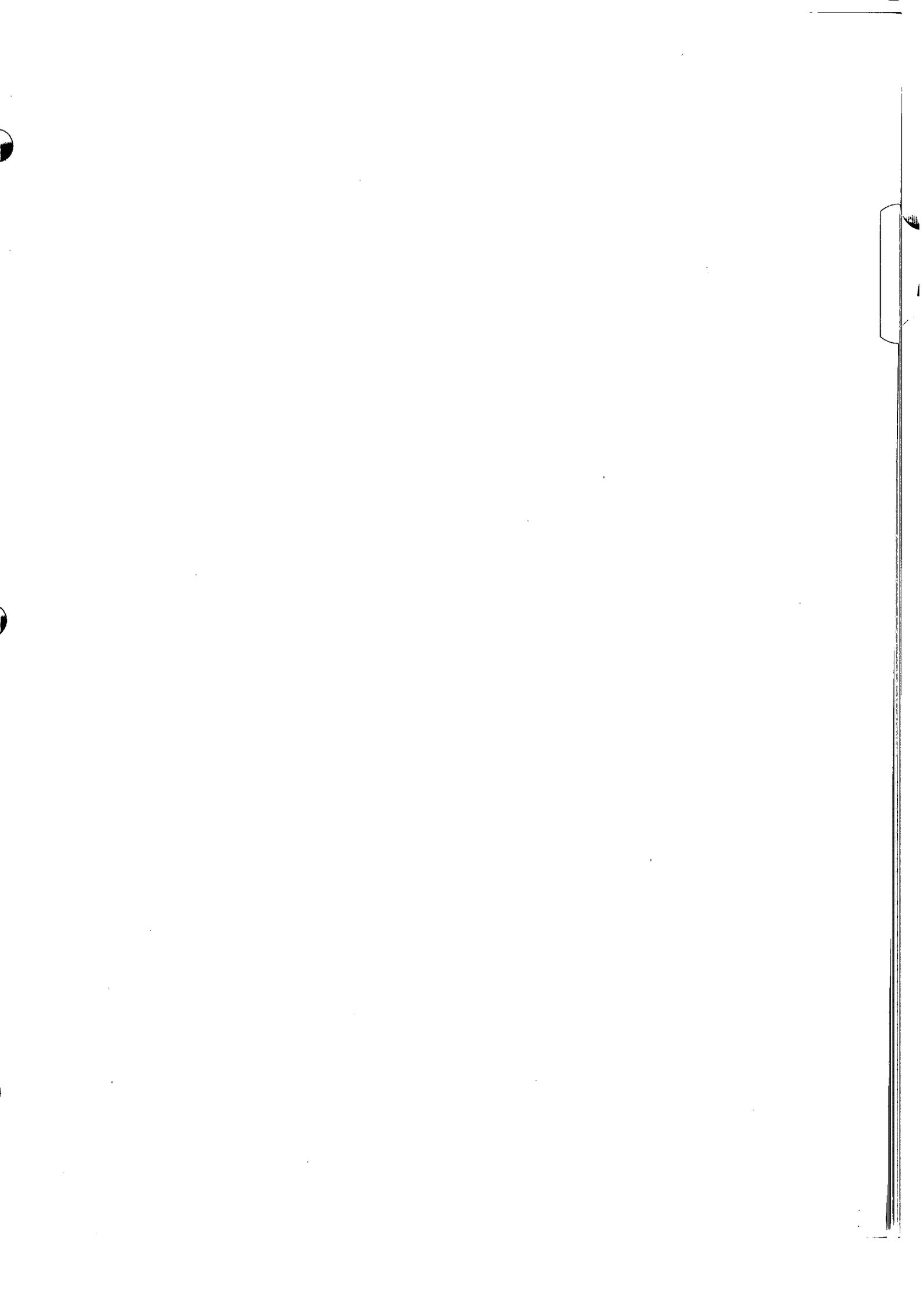
Today we will hear testimony from the states of Mississippi, Louisiana, and Florida. Each elected delegation has been allotted a block of time determined by the overall impact of the Department of Defense's closure and realignment recommendation on their area. The delegation members have worked closely with their communities to develop agendas that I am certain will provide information and insight that will make up a valuable part of our review. We would greatly appreciate it if you would adhere to your time limits, every voice today is important.

I now request our witnesses for the state of Mississippi to stand for the administration of the oath required by the Base Closure and Realignment statute. The oath will be administered by Rumu Sarkar, the Commission's Designated Federal Officer.



## SWEARING IN OATH

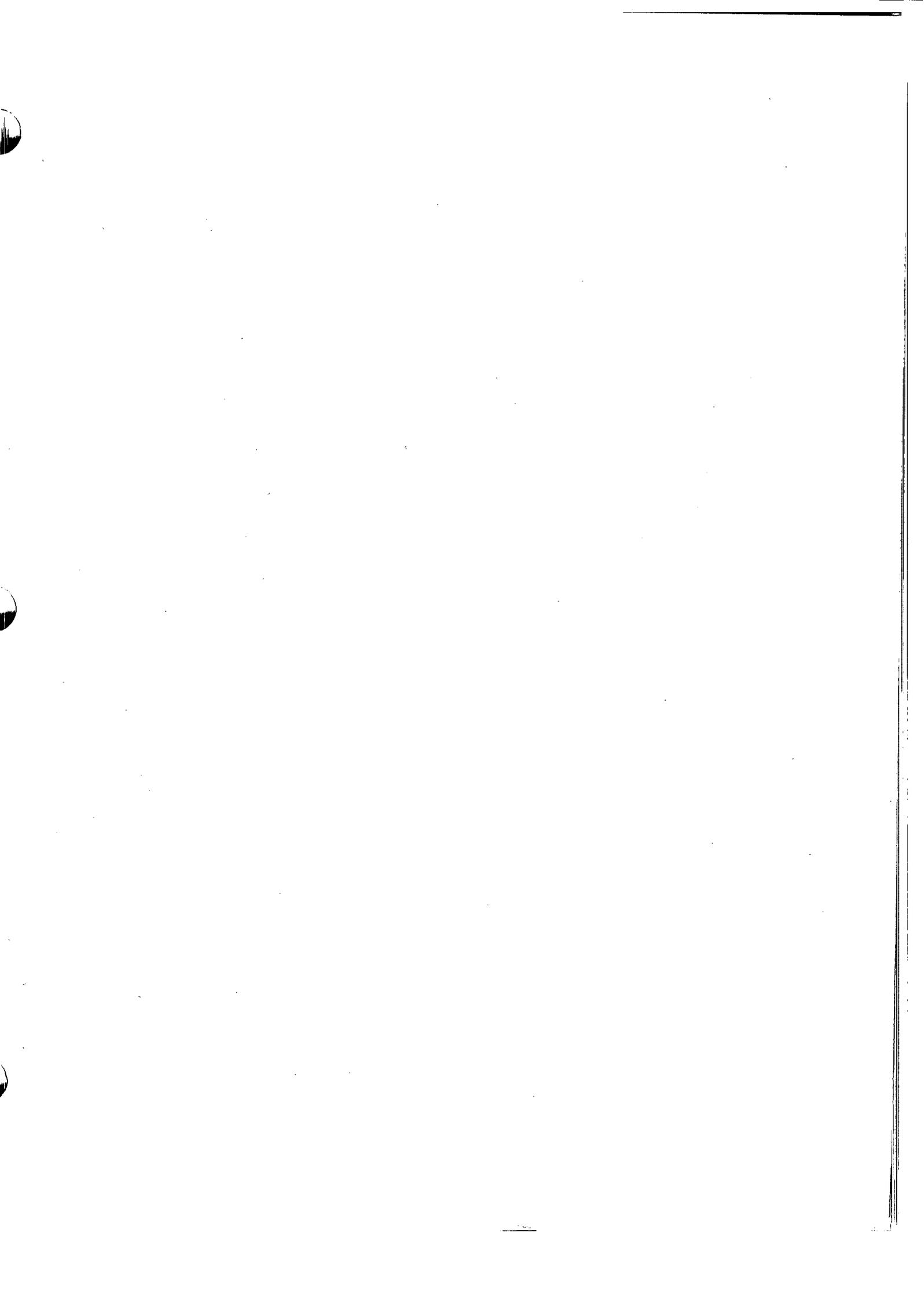
Do you swear or affirm that the testimony you are about to give, and any other evidence that you may provide, are accurate and complete to the best of your knowledge and belief, so help you God?



# MISSISSIPPI

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# MISSISSIPPI

## Morning Session 120 Minutes

### NEW ORLEANS, LA REGIONAL HEARING SCHEDULE OF WITNESSES

#### State of Mississippi

8:35 AM – 8:45 AM    10 Minutes    Lt. Governor Amy Tuck

#### Mississippi Gulf Coast Bases

8:45 AM – 8:55 AM    10 Minutes    U.S. Rep. Gene Taylor

#### Keesler Air Force Base, Biloxi, MS

8:55 AM – 9:25 AM    30 Minutes    Lt. Gen. Clark Griffith (USAF Ret.),  
spokesman for Keesler Military Team and  
Biloxi Bay Chamber of Commerce

9:25 AM – 9:27 AM    2 Minutes    (Change communities)

#### Naval Station Pascagoula

9:27 AM – 9:52 AM    25 Minutes    Jim Brooks, retired deputy program  
director of the LPD 17 Program for  
Northrop Grumman Ship Systems,  
community spokesman

9:52 AM – 9:54 AM    2 Minutes    (Change communities)

#### Naval Human Resource Center, Stennis Space Center, Hancock County, MS

9:54 AM – 10:08AM    14 Minutes    Chuck Benvenuti, CPA, community  
spokesman and  
John Harral, attorney and spokesman for  
Partners for Stennis

10:08 AM – 10:10 AM    2 Minutes    (Change communities)

#### 186<sup>th</sup> Air National Guard Air Refueling Wing, Meridian, MS

10:10 AM – 10:20 AM    10 Minutes    U.S. Rep. Chip Pickering

10:20 AM – 10:35 AM    15 Minutes    Lt. Col. Langford Knight (ANG Ret.),  
spokesman for Meridian Military Team

## **Senator Trent Lott**

Trent Lott is entering his 33rd year of service in the United States Congress on behalf of the people of the State of Mississippi. A champion of a strong national defense, he remains dedicated to encouraging economic growth and protecting Americans' economic security by getting government off their backs and out of their pocketbooks.

Seven Presidents have known both his cooperation and his opposition, for he has kept Mississippi and his country ahead of partisan and personal concerns.

### **Leadership**

As the House Republican Whip in 1981, he forged the bipartisan alliance that enacted President Ronald Reagan's economic recovery program and his national security initiatives. Part of the reason for this and other victories was Congressman Lott's creation of the House of Representatives' first modern whip organization, focusing on regular member-to-member contacts and extensive outreach to sympathetic Democrats. Counting votes, building coalitions, and moving legislation were things he seemed born to do, and he genuinely enjoyed the process.

Elected to the Senate in 1988, he was a member of the group of pro-growth stalwarts who opposed the tax increase forced on President Bush in 1990. When he became the Senate's 16th Majority Leader in 1996, he again put his coalition-building skills to the test and, along with House Speaker Newt Gingrich, enacted the historic welfare reform bill of 1996.

The next year, Lott, Gingrich and congressional Budget Committee chairmen John Kasich and Pete Domenici together produced an historic budget and tax cut agreement that limited some federal spending. But more important, it created new incentives to save and invest, thereby stimulating the economic growth that brought the federal budget into balance for the first time since 1968.

As the Republican Leader during the first two years of President George W. Bush's administration, Senator Lott led the fight for passage of the President's tax cut package, the President's landmark education reform bill, the largest increase in defense spending since the Cold War, the most significant trade legislation in a decade, and the resolution supporting the President on military action in Iraq.

During the Senate's lame duck session of November 2002, Senator Lott, drawing on his experience as a legislative negotiator, reached the compromises that created the Department of Homeland Security.

### **National Security**

For 16 years in the House of Representatives and 16 years in the Senate, Trent Lott has been a driving force behind America's military success. He has been instrumental in bolstering America's military recruitment, retention and overall readiness. In 1998 he led the charge for the first pay raise in a decade for military men and women. His leadership has led to the development for the 21st Century of a new generation of Navy vessels to maintain America's pre-eminence at sea.

He has worked with the Pentagon to advance Mississippi's prowess in shipbuilding and



weapons construction as well as the state's strategic location for its numerous military installations.

In 1998 as the Senate's Majority Leader, he led a Senate delegation to visit the leaders of Poland, Hungary and the Czech Republic and thereafter led the Senate to ratify NATO's expansion to those nations.

### **The Senator for Mississippi**

Senator Lott's top priorities for the State of Mississippi are its schools and its transportation system, the keys to the state's continuing economic progress and expanded job opportunities. Senator Lott helped secure major transportation projects like Interstate 69, now under construction, which will bring much needed commerce to the economically-challenged Mississippi Delta. He continues efforts to bring Mississippians more veins of interstate commerce by supporting proposals to build Interstate 14 through South Central Mississippi, Interstate 22 through the rapidly-expanding Northeast Mississippi region and Interstate 85 in East Mississippi.

Senator Lott has helped double federal research funding for Mississippi's public universities which has enabled a new generation of Mississippians to build a brighter future. He is especially supportive of university research programs that can both enhance the academic curriculum and help create new private industries within Mississippi. Recognizing Senator Lott's exemplary legacy of leadership through public service and in education, the University of Mississippi in Oxford named its leadership institute, designed to cultivate leadership qualities in a new generation of Mississippians, for Senator Lott. The University of Southern Mississippi in Hattiesburg recognized Senator Lott's efforts in economic development by naming its Center for Excellence in Economic Development and Entrepreneurship for him. This center will help train professional economic developers who will help Mississippi win jobs, as Senator Lott has done.

Senator Lott's focus on economic development and job creation was instrumental to Nissan Motor Company's selection of Canton, Mississippi, for its \$1 billion automotive manufacturing facility. This has brought 6,000 manufacturing jobs to Central Mississippi and an estimated 30,000 jobs for suppliers around the state. Senator Lott has helped make Mississippi a destination for aerospace jobs. He convinced Lockheed Martin to place a state-of-the-art space satellite manufacturing facility at NASA's Stennis Space Center in Hancock County, providing over 500 high-tech jobs at one of the nation's most promising space-related installations. More recently, Senator Lott's advocacy led to Rolls-Royce's selection of the space center as its first engine testing facility outside the company's native Britain and the expansion of its existing marine propulsion facility in Jackson County. With Senator Lott's leadership, Mississippi is now a center for the manufacture of unmanned, drone aircraft. Northrop Grumman in Pascagoula, with strong encouragement from Senator Lott, has selected Mississippi as its site to manufacture its two outstanding unmanned aerial vehicles: Fire Scout and Global Hawk. These two cutting-edge systems are giving our forces an unmatched edge in the War on Terror, and providing hundreds of good-paying, skilled jobs for Mississippians.

In the 109th Congress, Senator Lott chairs the Surface Transportation and Merchant Marine Subcommittee within the Committee on Commerce, Science and Transportation, which oversees improvements in the administration of highway, rail and maritime transportation and safety. He also chairs the Rules and Administration Committee and the Joint Committee on Printing. In 2004, he was elected chairman of the Joint Congressional Committee for Inaugural Ceremonies, becoming the first Mississippian to oversee the inauguration of the President of the United States, including the swearing-in ceremony and the traditional

inauguration luncheon. Senator Lott is a senior member of the Finance Committee, which oversees social security, tax and health care policy, serves on the Joint Committee on Taxation, and is a member of the Select Committee on Intelligence

**Personal**

Born on October 9, 1941, the only child of Chester and Iona Lott, in the little town of Grenada, Mississippi, Trent Lott's early years were shaped by the no-nonsense values of hard-working parents in hard-working times. More than once, his family moved to take advantage of a job opportunity and a chance at a better life. He grew up in a home where frugality countered economic uncertainty and where personal advancement had to be based on personal achievement.

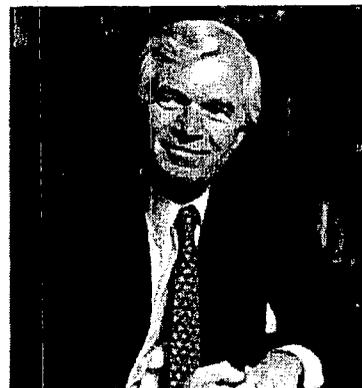
When his family set down roots in the port city of Pascagoula, where his father was a pipefitter and his mother taught elementary grades, Trent Lott attended a public school that would later bear his name. He received his Bachelor of Science in Public Administration in 1963 and his Juris Doctorate in 1967 from the University of Mississippi in Oxford.

He is married to Patricia (Tricia) Thompson Lott, his college sweetheart. They have two children - Chester Trent Lott, Jr. and Tyler Lott Armstrong - and have been blessed with four grandchildren, Chester Trent Lott III, Lucie Sims Lott, Shields Elizabeth Armstrong and Addison States Armstrong.

## Senator Thad Cochran

Thad Cochran was born December 7, 1937, in Pontotoc, Mississippi. His father, William Holmes Cochran, was the principal and his mother, Emma Grace Cochran, was a teacher in schools in Pontotoc and Tippah County.

Summers were spent by the family, which included Thad's younger brother, Nielsen, on the campuses at the University of Mississippi, where their parents would earn Masters degrees, and at Blue Mountain College, where they were members of the faculty.



In 1946, the Cochrans moved to the Byram community of Hinds County near Jackson. There was much time devoted to sports, music, the Boy Scouts, and church activities. Thad became an Eagle Scout and helped establish a new scout troop at Spring Ridge Methodist Church. He served as its first Junior Assistant Scout Master.

At Byram high school, Thad earned varsity letters in football, basketball, baseball, and tennis. He gave a piano and voice recital his senior year and was class valedictorian. He was also a member of the 4-H Club and Daniel Memorial Baptist Church.

During junior and senior high school, Thad worked in a variety of after school and weekend jobs. His first regular job was at Gunn's Dairy Bar where he was a "car hop." He clerked at Nicholson's Grocery store, cleared right-of-way for Deviney Construction Company, and helped his father and brother on the family's cattle farm near Utica.

In 1955, Thad enrolled in the school of liberal arts at the University of Mississippi. He earned a B.A. degree with a major in psychology and a minor in political science. He was elected President of his social fraternity, Pi Kappa Alpha, was a company commander in the Navy ROTC, Vice President of the Student Body, and was selected for membership in Omicron Delta Kappa, national honorary leadership fraternity. During the summers, he worked as a life guard at Livingston Lake in Jackson.

When he graduated from Ole Miss in 1959, he was commissioned an Ensign in the U.S. Naval Reserve and assigned to duty aboard a heavy cruiser, the USS MACON, which was homeported in Boston, Massachusetts. He served on this ship for 18 months becoming the ship's legal officer after graduating as an honor student from the U.S. Navy School of Justice in Newport, Rhode Island. He also became qualified as Officer of the Deck, in port and underway.

When his ship was decommissioned in January 1961, he was assigned to the staff of the Commandant of the Eighth Naval District in New Orleans, Louisiana, to complete his two year tour of active duty in the Navy.

In the fall of 1961, he enrolled in the School of Law at the University of Mississippi. At the Ole Miss law school he won the Frederick Hamel Memorial Award for having the highest scholastic average in the first year class. He was selected for membership in Phi Delta Phi, honorary legal fraternity; served on the editorial board of the Mississippi Law Journal; argued before the Mississippi Supreme Court as a moot court finalist; and was elected Chairman of the Honor Council.

Before graduating from law school, he was awarded a Rotary Foundation Graduate Fellowship and studied jurisprudence and international law for a year at Trinity College, University of Dublin, Ireland. During this year abroad, Thad spoke to numerous Rotary Clubs and other groups in Ireland on the subject of the civil rights struggle in Mississippi and the United States. He also won the Hillary Term Moot Court competition sponsored by the Dublin Law Society.

On June 6, 1964, he was married at the First Methodist Church in New Albany, Mississippi, to Rose Clayton, who had graduated from the University of Mississippi in 1963.

During his last year of law school at Ole Miss, he served as Article Editor of the Mississippi Law Journal and was selected for membership in Phi Kappa Phi, national honorary scholastic fraternity. Several years later when he delivered the graduation address at the law school, Dean Parham Williams observed that Thad Cochran's law school grade point average was the third highest of all students who had graduated from the Ole Miss law school during the decade of the 1960's.

During the summer vacation months in the law school years of 1962, '63, and '64, Thad returned to active duty in the Navy and taught military law and naval orientation at the Officer Candidate School in Newport, Rhode Island. He was promoted to the rank of Lieutenant in the U.S. Naval Reserve.

After graduating from law school, he joined the firm of Watkins & Eager in Jackson, one of the state's most respected law firms. He was made a partner in the firm in only two and one-half years.

He served as President of the Jackson Men's Y Club, member of the Board of the Jackson Rotary Club, and member of the Board of Mississippi Opera, Inc. Thad organized the first Mississippi chapter of the American Field Service and served as charter President to sponsor foreign exchange programs for high school students.

He was Chairman of the Legal Services program of the Jackson Junior Bar, Chairman of the Mississippi Law Institute, a continuing legal education program for Mississippi lawyers, and in 1971 he was elected President of the Young Lawyers Division of the Mississippi Bar Association. He was also named that year by the Jaycees as Jackson's Young Man of the Year and as one of the Three Outstanding Young Men of the Year in Mississippi.

Politics and government were subjects of much interest in the Cochran family. As early as 1951, Thad accompanied his mother as she drove through her hometown of Utica, and helped deliver door to door a campaign tabloid for the Paul B. Johnson, Jr. campaign for Governor. His father was a surrogate in the campaigns of Felder Dearman for Highway Commissioner and Jack Tubb for State Superintendent of

Education. Thad often traveled with his father and helped with voter registration for these campaigns.

Later, Thad Cochran became active in other political campaigns on his own. He appeared on television for the first time to endorse Fred Thomas for Sheriff of Hinds County in 1967. He was Hinds County Chairman in Brad Dye's successful race for State Treasurer, and he wrote talking points and issue briefs for Charles Sullivan's campaign for Governor in 1971.

The Presidential campaign of 1968 marked the first time he became involved in a political campaign for a Republican candidate when he served as Executive Director of Mississippi Citizens for Nixon-Agnew.

Four years later, Thad Cochran was elected United States Congressman for the Fourth District which included twelve counties in southwest Mississippi. He was appointed to the Public Works and Transportation Committee, which had jurisdiction over economic development, transportation, and flood control.

He also served on a Republican task force to study the energy crisis, and he contributed to the writing of a report that was published in book form by the House Republican Conference. He was appointed later to the Committee on Standards of Official Conduct and the Select Committee on Ethics which wrote a new ethics code for Members of Congress.

After winning re-election to the House in 1974, he was elected by his colleagues to represent the southern states on the House Republican Policy Committee. He was re-elected to the House of Representatives again in 1976. In both of his races for re-election, Cochran received over 70 percent of the votes.

In 1978, Thad Cochran was elected to the United States Senate becoming the first Republican in over 100 years to win a statewide election in Mississippi. He was re-elected in 1984 in a race with Governor William Winter with over 60 percent of the votes. In 1990 he was unopposed, and in 1996 he was re-elected to a fourth term in the Senate with over 70 percent of the votes. His margin of victory in the 2002 election was 85 percent.

Senator Cochran has served as Chairman of the Senate Republican Conference, the Agriculture, Nutrition, and Forestry Committee and the Homeland Security Appropriations Subcommittee. He currently serves as Chairman of the full Appropriations Committee and as a member of the Rules Committee. His legislative record includes the sponsorship of the National Missile Defense Act of 1999, the Campaign Finance Reform Act, as well as, key provisions of several farm bills.

Senator Cochran has also written legislation supporting education programs such as teacher training, vocational education, libraries, and educational television. He served as a member of the National Education Goals Panel. Numerous university based research projects have been funded with Senator Cochran's assistance including energy, agriculture, and forestry facilities at Mississippi State University, the Polymer Science Center at the University of Southern Mississippi, the Natural Products Center, Water and Wetlands Center, and Food Service Management Institute at the University of Mississippi, the National Warmwater Aquaculture

Research Center at Stoneville, and the Jackson Heart Study by Jackson State University and the University of Mississippi Medical Center.

He authored the Mississippi Wilderness Act which is the first federal legislation ever passed for the perpetual protection of lands in the State of Mississippi. He also helped establish national wildlife refuges as a member of the Migratory Bird Conservation Commission, and he authored the Wildlife Habitat Incentives Program. In 1994, he was named by Ducks Unlimited as Conservationist of the Year in Mississippi. He was named Conservationist of the Year in 1996 by the North American Waterfowl Federation and received the Conservation Achievement Award from the National Wildlife Federation. He has received the lifetime achievement award of The Nature Conservancy.

He has helped develop, maintain, and improve the Natchez Trace Parkway, the Natchez Historical Park, the Vicksburg National Military Park and the Gulf Islands National Seashore.

As a member of the Defense Appropriations Subcommittee, he has worked successfully to support the Navy's shipbuilding programs and the military bases and installations in Mississippi. Senator Cochran has served on the Board of Visitors of the Air Force Academy and as Chairman of the Board at the Military Academy at West Point. He is now a member of the Board of the U.S. Naval Academy.

During previous Congresses, Cochran served on the Senate Ethics Committee, the Judiciary Committee, the Labor and Human Resources Committee, and the Committee on Indian Affairs. Service on these committees has enabled him to be actively involved in the writing of laws affecting a wide range of issues including rural development, health care, and criminal law.

Senator Cochran has been awarded honorary degrees from Kentucky Wesleyan College, Mississippi College, Blue Mountain College, and the University of Richmond. He is a Member of the Board of Regents of the Smithsonian Institution and the Board of the Museum of American History.

He is a member of Northminster Baptist Church in Jackson, Mississippi. He and his wife, the former Rose Clayton of New Albany, Mississippi, have two grown children and two grandsons.

**Haley Reeves Barbour** (born October 22, 1947) is a Republican politician from Mississippi. He is the current governor of that state.

A Yazoo County native, he received a degree from the University of Mississippi Law School in 1973.

In 1982, he was the Republican candidate for United States Senate but lost in a landslide to incumbent Democrat John C. Stennis. Afterwards, Barbour was President Ronald Reagan's Director of the White House Office of Political Affairs for two years. During his tenure as Republican National Committee chairman from 1993 to 1997, the Republicans gained control of both houses of Congress and gained a majority of governorships. Barbour went on to become an influential lobbyist and served as chairman of then-Governor George W. Bush's presidential campaign advisory committee in 2000.

In 2003, he announced his intention to run for governor of Mississippi. On August 5, 2003, he won the Republican gubernatorial primary. At one point during the campaign he compared Head Start centers with whorehouses. During the campaign, concerns were raised about Barbour's connections to racist groups. Barbour refused to ask the Council of Conservative Citizens to remove his photograph from their website. The photograph showed Barbour at a CCC-sponsored barbecue with five other men, including CCC field director Bill Lord . The CCC grew out of the segregationist White Citizens' Council and is often labeled as racist, though it calls its position majoritarianism. Despite this, Barbour defeated incumbent Democrat Ronnie Musgrove in the general election on November 4, with 53% of the vote to Musgrove's 46%, and became the second Republican governor elected in Mississippi since Reconstruction. He took office in January 2004. Since taking office he has tried to cut millions from public education (this would reverse the gains education made under Gov. Ronnie Musgrove) and tried to cut 65,000 elderly and disabled people from Medicaid, thus leaving them without much needed healthcare and medication (a federal judge blocked this plan). He is rumored to have run for governor only as a stepping-stone to run for the presidency in 2008.

## **U.S. Congressman Gene Taylor (MS-04)**

A graduate of Tulane University in New Orleans, Gene Taylor is one of only a handful of Members of Congress with hands-on experience in the United States Coast Guard. Serving in the Coast Guard Reserve from 1971-1984 as the skipper of a search and rescue boat, he received the Commandant's Letter of Commendation for fire fighting and a letter of Commendation for saving the life of a crewmember.



Prior to taking Congressional office in 1989, Congressman Taylor served as a member of the Bay St. Louis City Council and the Mississippi State Senate. In the U.S. House of Representatives, Taylor serves on two major committees: the House Armed Services Committee and the House Transportation and Infrastructure Committee.

As a member of the Armed Services Committee, he is the Ranking Member of the Projections Forces Subcommittee. He also sits on the Readiness Subcommittee.

On the Transportation and Infrastructure Committee, Gene serves on the Coast Guard and Maritime Transportation Subcommittee, the Water Resources and Environment Subcommittee, and the Highways, Transit and Pipelines Subcommittee.

A life-long boater and fisherman, Gene currently serves as co-chair of the Congressional Shipbuilding Caucus, the National Guard and Reserve Components Caucus, and the Coast Guard Caucus. He is also a member of the House Boating Caucus.

Gene and his wife, the former Margaret Gordon, have three children and continue to reside in their hometown of Bay St. Louis, MS.

### Awards and Accomplishments

2002 American Shipbuilding Association, Herbert H. Bateman Outstanding Leadership Award

2001 Award for Fiscal Responsibility from the Concord Coalition

Named "Treasury Guardian" by the Taxpayers for Common Sense Action

2000 Major General G.V. "Sonny" Montgomery Award, National Guard of the United States

Legislator of the Year 2000, Senior Army Reserve Commanders

2000 G.V. "Sonny" Montgomery Eagle Award, Enlisted Association of National Guard

L. Mendel Rivers Award of Excellence, Air Force Sergeants Association

## **Congressman Chip Pickering (MS-03)**

Chip Pickering hails from Laurel, Mississippi. Currently serving his fifth term representing Mississippi's Third District, he was first elected to Congress in 1996, at the young age of 33. Chip serves as Vice Chairman of the House Energy & Commerce Committee. He is assistant majority whip in the House of Representatives.

Before coming to Congress, Chip pioneered the first full-time presence by a Southern Baptist missionary behind the Iron Curtain in Budapest, the capital of then communist Hungary. President George H. W. Bush appointed Pickering to the United States Department of Agriculture to bring economic and democratic reform to Eastern Europe and the Soviet Union.

Later, as a member of Senate Majority Leader Trent Lott's staff, and as a professional staff member on the Senate Commerce Committee, Chip helped shape the landmark Telecommunications Act of 1996. He continues to be a leader on telecommunications and technology issues reflecting the growing importance of these industries to Mississippi's future.

Chip served as George W. Bush's Co-Chairman of Mississippi for Bush 2000 and Bush 2004. Chip's ever growing record of achievement has earned him a reputation as an effective voice for Mississippi's interests, a rising star in the Congress, and champion for the changes that are transforming America's economy in this century and beyond.

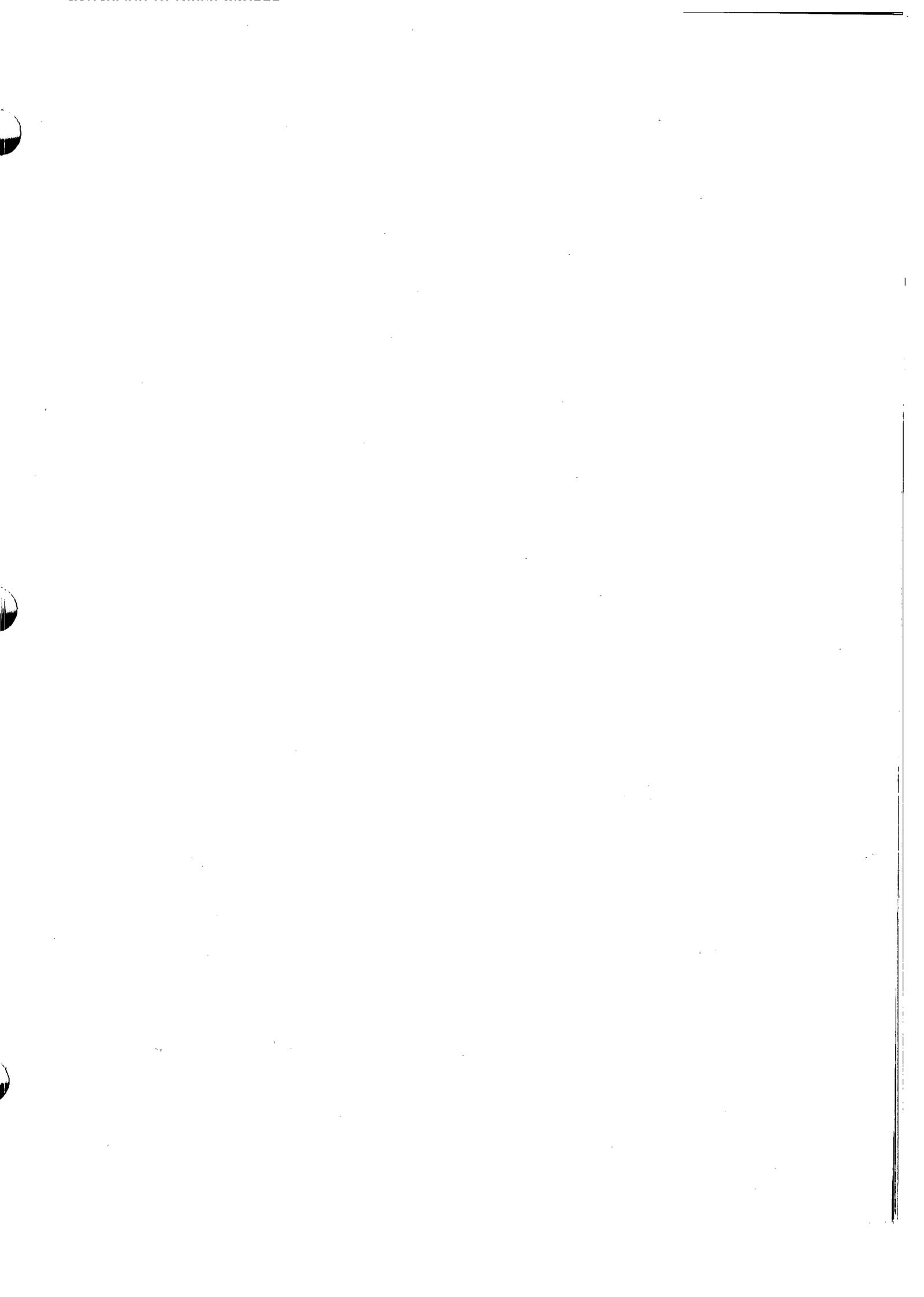
Chip holds a bachelors degree in business administration from the University of Mississippi and a masters degree in business administration from Baylor University. He and his wife Leisha have five sons: Will, Ross, Jackson, Asher, and Harper. They reside on a small farm in rural Madison County.



## **Charles B. Benvenuti, CPA**

Charles B. (Chuck) Benvenuti graduated from the University of Southern Mississippi in 1977 with a Bachelor of Science Degree in Business Administration majoring in accounting. He began working as a staff accountant in the oil industry while studying for the CPA exam. Upon satisfactorily completing all parts of the exam in May 1978, Chuck moved back to the Mississippi Gulf Coast and began working for the Internal Revenue Service in Gulfport. After four years as an IRS agent, Chuck opened a C.P.A. practice in his hometown, Bay St. Louis, Mississippi.

Chuck has retained membership in the national, state and local professional C.P.A. organizations since opening his practice in 1982. He has been active in United Way of South Mississippi as well as in the Hancock County United Way, holding board membership and the office of president in both. He has acted as treasurer for the Mississippi Gulf Coast Economic Development Council since 1987. In 1987 Chuck was appointed to the Bay St. Louis-Waveland School Board and subsequently held the offices of secretary and president before his terms ended in 1992. He has been a board member and co-chairman of Gaits to Success Therapeutic Riding Center for handicapped children since 1992. Chuck has been campaign chairman or treasurer for numerous political campaigns since 1989, the most notable of which was Rep. Gene Taylor's campaign for U.S. House of Representatives.



# DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

## BASE SUMMARY SHEET

### Keesler Air Force Base, Mississippi

#### MISSION

- Installation Mission: "Advance Critical Mission Capabilities of the Air and Space Expeditionary Force...Warriors...Training Warriors...For Warriors!"
- Medical Mission: Medical Readiness is the primary mission of the 81<sup>st</sup> Medical Group that operates Keesler Medical Center, the second largest medical center in the entire Air Force.

#### DOD RECOMMENDATION

- Realign Keesler Air Force Base, MS, by disestablishing the inpatient mission at the 81<sup>st</sup> Medical Group; converting the medical center to a clinic with an ambulatory surgery center.

*Note:* This is one of nine hospitals that DoD is recommending be disestablished and converted to a clinic with an ambulatory surgery center under the Convert Inpatient Services to Clinics Recommendation.

(The other facilities are: Naval Hospital Cherry Point, NC; Ft. Eustis Medical Facility; Ft. Carson Medical Facility; Andres AFB, MD 89<sup>th</sup> Medical Group; MacDill AFB, FL 6<sup>th</sup> Medical Group; Fort Knox, KY; Scott AFB, IL 375<sup>th</sup> Medical Group; and Naval Hospital Great Lakes, IL.)

#### DOD JUSTIFICATION

- The Department will rely on the civilian medical network for inpatient services. This recommendation supports strategies of reducing excess capacity and locating military personnel in activities with higher military value with a more diverse workload, providing them with enhance opportunities to maintain their medical currency to meet COCOM requirements. Additionally, a robust network with available inpatient capacity of Joint Accreditation of Hospital Organizations (JCAHO) and/or Medicare accredited civilian/Veterans Affairs hospitals is located within 40 miles of the referenced facility.

#### COST CONSIDERATIONS DEVELOPED BY DOD

*Note:* These cost considerations are for all 9 inpatient conversions.

- One-Time Costs: \$ 12.9 million
- Net Savings (Cost) during Implementation: \$ 250.9 million
- Annual Recurring Savings: \$ 60.2 million
- Return on Investment Year: Calendar Years (20 Years)
- Net Present Value over 20 Years: \$ 818.1 million

**MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)**

	<b>Out</b>		<b>In</b>		<b>Net Gain (Loss)</b>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	(181)	(31)	0	0	(181)	(31)
Other Recommendation(s)						
<b>Total</b>	<b>(181)</b>	<b>(31)</b>	<b>0</b>	<b>0</b>	<b>(181)</b>	<b>(31)</b>

**ENVIRONMENTAL CONSIDERATIONS**

- No specific environmental impacts were listed for Keesler AFB, MS. Additionally, DoD's report states there are no known environmental impediments to implementation of this recommendation.

**REPRESENTATION**

Governor: The Honorable Haley Barbour  
 Senators: The Honorable Thad Cochran  
 The Honorable Trent Lott

Representative: The Honorable Gene Taylor

**ECONOMIC IMPACT**

- Potential Employment Loss: 650 jobs (402 direct and 248 indirect)
- MSA Job Base: Gulfport-Biloxi, MS
- Percentage: 0.43 percent decrease
- Cumulative Economic Impact (Year-Year): \_\_\_ percent decrease

**MILITARY ISSUES**

- Job loss
- Diminished access to quality healthcare

**COMMUNITY CONCERNS/ISSUES**

- Job loss
- Diminished access to quality healthcare

**ITEMS OF SPECIAL EMPHASIS**

- N/A

**BASE VISIT REPORT****Keesler Air Force Base****18 June 2005****LEAD COMMISSIONER:** Admiral Gehman**ACCOMPANYING COMMISSIONER:** N/A**COMMISSION STAFF:** Justin Breitschopf, Air Force Team Analyst; Brian McDaniel, Navy Team Analyst**LIST OF ATTENDEES:**

- Mr. James Vollmuth, BRAC Trusted Agent, 81 TRW/XP
- Mr Jerry Taranto, 81 TRW/PA
- Lt Charity Brandy, , 81<sup>st</sup> Training Wing Public Affairs Office (81 TRW/PA)
- SMSgt Patricia Craft, 81 TRW/CCP
- Mr Steve Pivnick, 81 MDG/PA
- Capt Sandra Byrum, 81<sup>st</sup> Training Wing Protocol (81 TRW/CCP)
- Brig Gen David G. Young III, Commander, 81<sup>st</sup> Medical Group (81 MDG/CC)
- Col Doug Hayner, Vice Commander, 81<sup>st</sup> Training Wing (81 TRW/CV)
- Maj Gen (S) Bill Lord, 81 TRW/CC
- Mr Mitch Waldman, National Security Adviser, Office of Senator Trent Lott
- Ms Myrtis Franke, Executive Assistant, Office of Senator Trent Lott
- Ms Suzanne Case, Office Director, Office of Senator Thad Cochran
- Mr Steven Peranich, Chief of Staff for Congressman Gene Taylor
- Mr Brian Martin, Policy Director for Congressman Gene Taylor
- Mr William Crawford, Dep Dir MS Development Authority (Office of Gov Barbour)
- Lt Col John Tenaglia, Legislative Liaison, SAF/LLP
- Mr. Steve Pivnick, 81 MDG/PA
- MSgt Roger Drinnon, 81 TRW/PA

**BASE'S PRESENT MISSION:**

Installation Mission: "Advance Critical Mission Capabilities of the Air and Space Expeditionary Force...Warriors...Training Warriors...For Warriors!"

Medical Mission: Medical Readiness is the primary mission of the 81<sup>st</sup> Medical Group that operates Keesler Medical Center, the second largest medical center in the entire Air Force.

**SECRETARY OF DEFENSE RECOMMENDATION:**

Realign Keesler Air Force Base, MS, by disestablishing the inpatient mission at the 81<sup>st</sup> Medical Group; converting the medical center to a clinic with an ambulatory surgery center.

*Note:* This is one of nine hospitals that DoD is recommending be disestablished and converted to a clinic with an ambulatory surgery center under the Convert Inpatient Services to Clinics Recommendation. (The other facilities are: Naval Hospital Cherry Point, NC; Ft. Eustis Medical Facility; Ft. Carson Medical Facility; Andres AFB, MD 89<sup>th</sup> Medical Group; MacDill AFB, FL 6<sup>th</sup> Medical Group; Fort Knox, KY; Scott AFB, IL 375<sup>th</sup> Medical Group; and Naval Hospital Great Lakes, IL.)

**SECRETARY OF DEFENSE JUSTIFICATION:**

The Department will rely on the civilian medical network for inpatient services. This recommendation supports strategies of reducing excess capacity and locating military personnel in activities with higher military value with a more diverse workload, providing them with enhance opportunities to maintain their medical currency to meet COCOM requirements. Additionally, a robust network with available inpatient capacity of Joint Accreditation of Hospital Organizations (JCAHO) and/or Medicare accredited civilian/Veterans Affairs hospitals is located within 40 miles of the referenced facility.

**MAIN FACILITIES REVIEWED:**

Keesler Medical Center

**KEY ISSUES IDENTIFIED**

- Ability of area hospitals to absorb the additional workload as a result of recommendation.
- Loss of training programs Keesler Medical Center (Graduate Medical Education) will be able to offer.

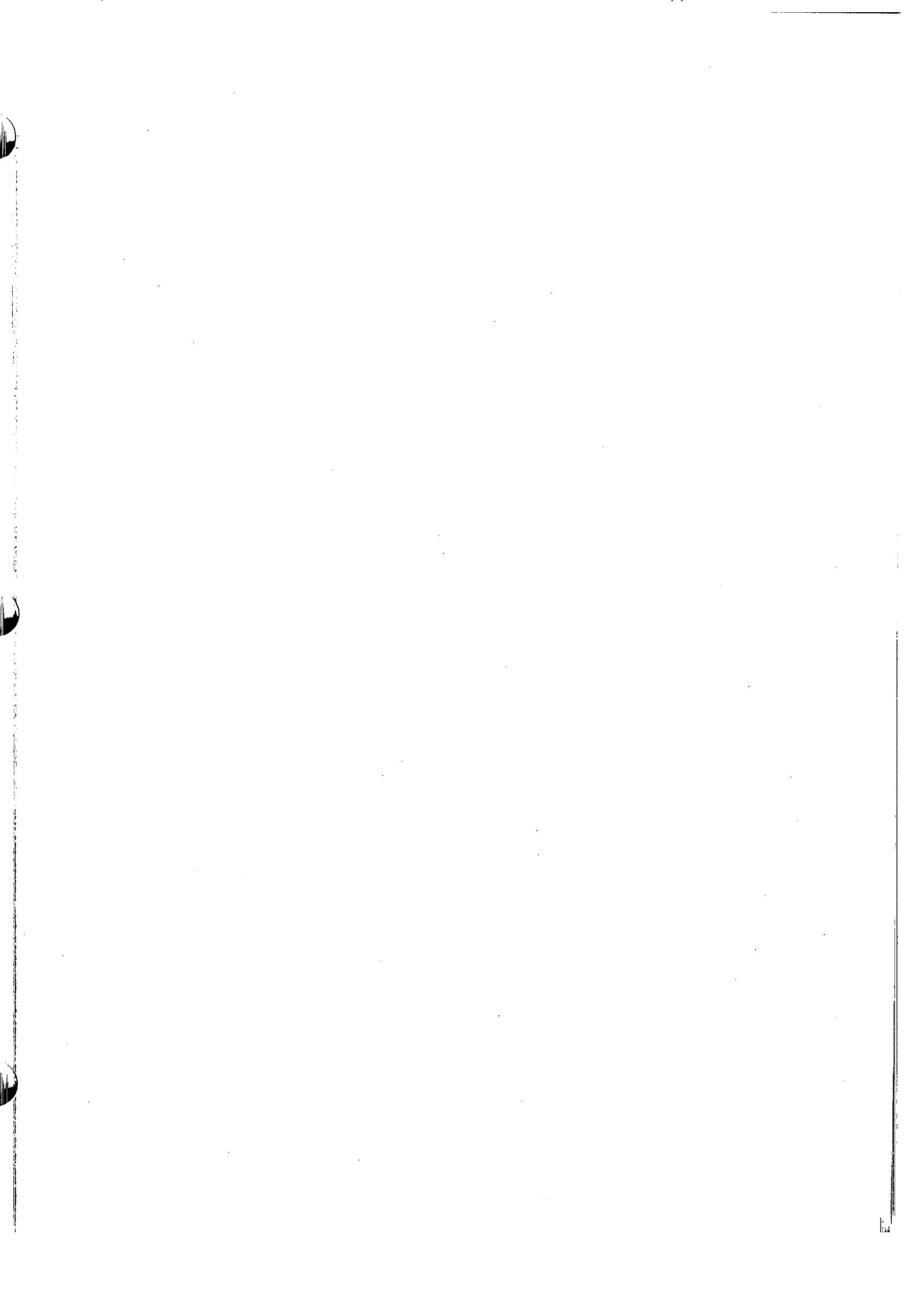
**INSTALLATION CONCERNS RAISED**

- Loss of Graduate Medical Education training program
- Diminished response time
- Accurately measuring bed utilization in area hospitals and comparing this with Keesler facilities used in developing this recommendation
- Outsourcing as measured by the 40 mile radius as dedicated in the SECDEF's recommendation does not account for the half of the area that is under water in this circle. Thus, available coverage by outside hospitals is cut in half.
- Limited medical services
- Willingness of area hospitals to accept TRICARE

**COMMUNITY CONCERNS RAISED:**

- Job loss
- Diminished access to quality healthcare

**REQUESTS FOR STAFF AS A RESULT OF VISIT: N/A**



# DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

## BASE SUMMARY SHEET

### (Naval Station Pascagoula, Pascagoula, MS)

#### INSTALLATION MISSION

Enable war fighter readiness by providing support to the fleet and sailors.

#### DOD BRAC RECOMMENDATIONS

Close Naval Station Pascagoula, MS. Relocate its ships along with dedicated personnel, equipment, and support to Naval Station Mayport, FL.

Relocate the ship intermediate repair function to Shore Intermediate Maintenance Activity Mayport, FL

#### Related Actions Associated with Recommendation:

1. Consolidate FISC Jacksonville, FL function FISC Jacksonville DET Pascagoula, MS with FISC Jacksonville.
2. Disestablish NAVDENCEN Gulf Coast Pensacola, FL, function Branch Dental Clinic NS Pascagoula, MS.
3. Disestablish NAVHOSP Pensacola, FL, function Branch Medical Activity Pascagoula, MS.

#### DOD JUSTIFICATION

- Recommendation will reduce excess berthing capacity while allowing for consolidation of surface ships in a fleet concentration area.
- Sufficient capacity and fleet dispersal is maintained with East Coast surface fleet homeports of Naval Station Norfolk and Naval Station Mayport, FL.
- Gulf Coast presence can be achieved as needed with available Navy ports at Naval Air Station Key West, FL and Naval Air Station Pensacola, FL.
- The Guided Missile Cruisers (CG-47 Class) at Naval Station Pascagoula are scheduled for decommissioning prior to FY 2006 and will not relocate.
- Recommendation supports mission elimination at Shore Intermediate Maintenance Activity Pascagoula and reduces excess repair capacity.
- The Defense Common Ground Station-Navy 2 facility can be relocated to another Naval activity or remain in its present location as a tenant of the U.S. Coast Guard, if the Coast Guard elects to assume property ownership of some or all of the Pascagoula facility.

## COST CONSIDERATIONS DEVELOPED BY DOD

- One-Time Costs: \$17.9 million
- Net Savings (Cost) during Implementation: \$220 million
- Annual Recurring Savings: \$47.3 million
- Return on Investment Year: **Immediate**
- Net Present Value over 20 Years: **\$665.7 million**

## MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Contractors</u>
<b>Baseline</b>	844	112	
Job Eliminated	(429)	(110)	(7)
Jobs Realigned	(415)	(2)	
<b>Total (net)</b>	<b>(844)</b>	<b>(112)</b>	<b>(7)</b>
<b>Total Post BRAC</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ENVIRONMENTAL CONSIDERATIONS

This recommendation indicates impacts of costs at the installations involved, which reported \$20 thousand in costs for waste management and environmental compliance. These costs were included in the payback calculation. There are no known environmental impediments to implementation of this recommendation.

## REPRESENTATION

Governor: Harley Barbour (R)

Senators: Trent Lott (R) -- 3<sup>rd</sup> Term (66% of the vote last election)  
 Thad Cochran (R) -- 5<sup>th</sup> Term (85% of the vote last election)

Representative: Gene Taylor (D-4<sup>th</sup> District) -- 9<sup>th</sup> Term (64% of the vote last election)  
 (Member HASC)

## ECONOMIC IMPACT

- Potential Employment Loss: 1,761 jobs (963 direct and 798 indirect)
- MSA Job Base: 68,520 jobs
- Percentage: 2.6% percent decrease
- 88% of direct job losses due to military

## **MILITARY ISSUES**

- Loss of surge capabilities in region
- Changes in transit times to Gulf
- Impact of "fence line" closure of NS on Combined Bachelor Quarters Complex (Lakeside)
- Impact of "fence line" closure of NS on Family Housing complex under construction
- Capacity of "gaining" activity (NS Mayport) to accommodate relocated ships, crews, and their families.

## **COMMUNITY CONCERNS/ISSUES**

- Loss of Navy Housing for remaining Navy activities (i.e., Gulfport)
- Job loss and economic impact on local communities
- Loss of US Navy presence

## **ITEMS OF SPECIAL EMPHASIS**

**NAVAL STATION PASCAGOULA, MS**

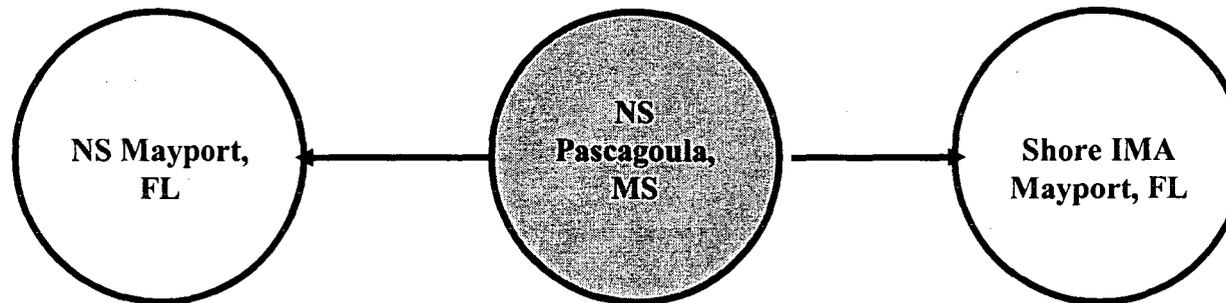
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**NAVAL STATION PASCAGOULA, MS**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(844)	(112)	0	0	(844)	(112)	(7)	(963)

**Recommendation:** Close Naval Station Pascagoula, MS. Relocate its ships along with dedicated personnel, equipment, and support to Naval Station Mayport, FL. Relocate the ship intermediate repair function to Shore Intermediate Maintenance Activity Mayport, FL.



**Recommendation #: 67**

**Title of Recommendation: Naval Station Pascagoula, MS**

**# of Elements in Recommendation:**

**One-time Cost:** \$17.9 million

**Savings (FY2006 thru FY2011):** \$220 million

**Return on Investment:** annual savings: \$47.4 million (payback expected immediately)

**FINAL ACTION:**

***Secretary of Defense Recommendation***

Close Naval Station Pascagoula, MS. Relocate its ships along with dedicated personnel, equipment, and support to Naval Station Mayport, FL. Relocate the ship intermediate repair function to Shore Intermediate Maintenance Activity Mayport, FL.

***Secretary of Defense Justification***

This recommendation will reduce excess berthing capacity while allowing for consolidation of surface ships in a fleet concentration area. Sufficient capacity and fleet dispersal is maintained with East Coast surface fleet homeports of Naval Station Norfolk and Naval Station Mayport, FL. Gulf Coast presence can be achieved as needed with available Navy ports at Naval Air Station Key West, FL, and Naval Air Station Pensacola, FL. The Guided Missile Cruisers (CG-47 Class) at Naval Station Pascagoula are scheduled for decommissioning prior to FY 2006 and will not relocate. This recommendation also supports mission elimination at Shore Intermediate Maintenance Activity Pascagoula and reduces excess repair capacity. The Defense Common Ground Station-Navy 2 facility can be relocated to another Naval activity or remain in its present location as a tenant of the U.S. Coast Guard, if the Coast Guard elects to assume property ownership of some or all of the Pascagoula facility.

***Community Concerns***

There were no formal expressions from the community.

***Commission Findings***

The Commission found no reason to disagree with the recommendation of the Secretary of Defense.

***Commission Recommendations***

The Commission finds that the Secretary of Defense did not deviate substantially from the force-structure plan and the statutorily required military value criteria. Therefore, the Commission recommends the following: Close Naval Station Pascagoula, MS.

**MEDCR-0028R Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition**

**Recommendation:** Realign Building 42, 8901 Wisconsin Ave, Bethesda, MD, by relocating the Combat Casualty Care Research sub-function of the Naval Medical Research Center to the Army Institute of Surgical Research, Fort Sam Houston, TX.

Realign Naval Station Great Lakes, IL, by relocating the Army Dental Research Detachment, the Air Force Dental Investigative Service, and the Naval Institute for Dental and Biomedical Research to the Army Institute of Surgical Research, Fort Sam Houston TX.

Realign 13 Taft Court and 1600 E. Gude Drive, Rockville, MD, by relocating the Walter Reed Army Institute of Research, Division of Retrovirology to the Walter Reed Army Institute of Research, Walter Reed Army Medical Center – Forest Glen Annex, MD, establishing it as a Center of Excellence for Infectious Disease.

Realign Naval Air Station Pensacola, FL, by relocating the Naval Aeromedical Research Laboratory to Wright-Patterson AFB, OH.

Realign 12300 Washington Ave, Rockville, MD, by relocating the Medical Biological Defense Research sub-function to the U. S. Army Medical Research Institute of Infectious Diseases, Ft. Detrick, MD.

Realign Potomac Annex-Washington, DC, by relocating Naval Bureau of Medicine, Code M2, headquarters-level planning, investment portfolio management and program and regulatory oversight of DoD Biomedical Science and Technology programs and FDA-regulated medical product development within the biomedical RDA function to a new Joint Biomedical Research, Development and Acquisition Management Center at Fort Detrick, MD.

Realign 64 Thomas Jefferson Drive, Frederick, MD, by relocating the Joint Program Executive Office for Chemical Biological Defense, Joint Project Manager for Chemical Biological Medical Systems headquarters-level planning, investment portfolio management and program and regulatory oversight of DoD Biomedical Science and Technology programs and FDA-regulated medical product development within the RDA function to a new Joint Biomedical Research, Development and Acquisition Management Center at Fort Detrick, MD.

Realign Fort Belvoir, VA, by relocating the Chemical Biological Defense Research component to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

Realign Tyndall AFB, FL, by relocating Non-medical Chemical Biological Defense Research to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD, and consolidating it with Air Force Research Laboratory.

Realign Naval Surface Warfare Center, Dahlgren Division, VA, by relocating Non-medical

Chemical Biological Defense Research and Development & Acquisition to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

Realign Naval Surface Warfare Center, Crane Division, IN, by relocating the Non-medical Chemical Biological Defense Development and Acquisition to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

Realign Skyline 2 and 6, Falls Church, VA, by relocating the Joint Program Executive Office for Chemical Biological Defense to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

**Justification:** This recommendation creates Joint Centers of Excellence for Battlefield Health and Trauma research at Fort Sam Houston, TX; Infectious Disease research at Walter Reed – Forest Glenn Annex, MD; Aerospace Medicine research at Wright Patterson AFB, OH; Regulated Medical Project development & acquisition at Fort Detrick, MD; Medical Biological Defense research at Fort Detrick, MD; and Chemical Biological Defense research, development & acquisition at Aberdeen Proving Ground, MD. These actions will increase synergy, focus on joint needs, and efficient use of equipment and facilities by co-locating Tri-Service and Defense activities performing functions in chemical-biological defense and medical RDA. Fort Sam Houston is the best location for the Center for Battlefield Health and Trauma because it is the only current biomedical S&T location that also includes a military trauma center, providing enhanced translational research opportunities and ability to recruit and retain physician-scientists. Walter Reed Army Medical Center, Forest Glen Annex, is the CONUS hub of the worldwide Army and Navy activities in infectious diseases of military significance. Fort Detrick, MD, is the site of an Interagency Biodefense Campus and the military's only Bio-Safety Level 4 containment facilities for medical research. The realignment of Air Force Aerospace medical and non-medical R&D to Wright Patterson AFB, OH, with co-location of associated education and training activities relocated in another recommendation, makes this location most suitable for a joint center for Aerospace Medical Research. Fort Detrick, MD is home of Tri-Service medical logistics as well the Department's largest Medical RDA management activity. Edgewood Chemical and Biological Center, Aberdeen Proving Ground, is home to the military's most robust infrastructure supporting research utilizing hazardous chemical agents. These actions will also reduce the use of leased space within the National Capital Region, and increase the force protection posture of the realigning activities. Specific benefits occurring as a result of this recommendation include:

Promote beneficial technical and management interaction in the functional research areas of combat casualty care including combat dentistry and maxillofacial care, infectious disease, aerospace medicine, medical and non-medical chemical and biological defense research, as well as in the functional area of medical development and acquisition, fostering a joint perspective and sharing of expertise and work in areas of joint interest.

Build joint economies and optimize use of limited pools of critical professional personnel with expertise in unique mission areas.

Co-location of combat casualty care research activities with related military clinical activities of the trauma center currently located at Brooke Army Medical Center, Fort Sam Houston TX, promotes translational research that fosters rapid application of research findings to health care delivery, and provides synergistic opportunities to bring clinical insight into bench research through sharing of staff across the research and health care delivery functions. The availability of a co-located military trauma center also provides incentives for recruitment and retention of military physicians as researchers, and is a model that has proven highly successful in civilian academic research centers.

Reduce the number of DoD animal facilities.

Provide increased opportunities to share management and scientific support functions across Services and reduce costs.

Foster the development of common practices for DoD regulatory interactions with the U.S. Food and Drug Administration.

Facilitate coordinated medical systems lifecycle management with the medical logistics organizations of the Military Departments, already co-located at Fort Detrick.

Promote jointness, enable technical synergy, and position the Department of Defense to exploit a center-of-mass of scientific, technical, and acquisition expertise with the personnel necessary to provide defense against current and emerging chemical and biological warfare threats.

Complete earlier consolidations of military Service Chemical Biological Defense programs into a joint, consolidated Chemical Biological Defense program.

Directly support the Department's Strategy for Homeland Defense and Civil Support.

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 73.914M. The net of all costs and savings to the Department during the implementation period is a cost of \$45.930M. Annual recurring savings to the Department after implantation are \$ 9.185M with a payback expected in 7 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$45.975M.

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 269 jobs (151 direct jobs and 118 indirect jobs) over the 2006-2011 period in the Bethesda-Frederick-

Gaithersburg, MD Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 99 jobs (68 direct and 31 indirect jobs) over the 2006-2011 period in the Martin County, IN economic area, which is 1.16 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 250 jobs (99 direct and 151 indirect jobs) over the 2006-2011 period in the Lake County-Kenosha County IL-WI Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 69 jobs (34 direct jobs and 35 indirect jobs) over the 2006-2011 period in the Panama City-Lynn Haven, FL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 95 jobs (40 direct jobs and 55 indirect jobs) over the 2006-2011 period in the Pensacola-Ferry Pass-Brent, FL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 38 jobs (19 direct jobs and 19 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 321 jobs (148 direct jobs and 173 indirect jobs) over the 2006-2011 period in the King George County, VA economic area, which is 2.27 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

**Community Infrastructure:** A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

**Environmental Impact:** This recommendation may impact air quality at Fort Detrick, Fort Sam Houston, Aberdeen Proving Ground, Wright-Patterson AFB, NAS Great Lakes, and BUMED (Potomac Annex). This recommendation may impact cultural, archeological,

or tribal resources at Fort Detrick, Fort Sam Houston, Aberdeen Proving Ground, and Wright-Patterson. Additional operations may further impact threatened and endangered species at Wright-Patterson and Aberdeen leading to additional restrictions on training or operations. Significant mitigation measures to limit releases at both Fort Sam Houston and Aberdeen Proving Ground may be required to reduce impacts to water quality and achieve US EPA water quality standards. Additional operations at Wright-Patterson, may impact wetlands, which could restrict operations.

This recommendation has no impact on dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; or waste management. This recommendation will require spending \$6.948M for environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Supporting Information:

- This recommendation fully integrated the following previously approved recommendations: MED-0028, MED-0024, MED-0025, and TECH-0032. There are two linked recommendations.

Identification of Linked Recommendations: This recommendation is linked to actions in MED-0002R and MED-0057R. Implementation of the Battlefield Health and Trauma Research CoE at Ft. Sam Houston is supported by MED-0002R actions realigning personnel executing the Army and Navy Combat Casualty Care research programs from WRAMC, Forest Glen Annex (WRAMC-FGA), Silver Spring, MD. Implementation of the Military Infectious Disease CoE is requires actions in MED0002R, which vacate laboratory space at WRAMC-FGA, allowing the WRAIR's Retrovirology Division to realign from leased space. Implementation of a Medical Biological Defense Research CoE at Fort Detrick is supported by actions in MED-0002R that realign Army and Navy personnel executing Medical Biological Defense Research programs from WRAMC-FGA. Implementation of the Aerospace Medicine CoE at Wright Patterson AFB, OH is supported by MED0057R actions realigning AFRL and Aerospace Medicine research, education and training activities from Brooks City Base, TX. In addition to the Non-Medical Chemical and Biological Defense RDA CoE created in this scenario, actions in MED-0002R implement a Medical Chemical Defense Research CoE at Edgewood Chemical Biological Center, APG, MD, by realigning personnel performing Medical Chemical Defense research from WRAMC-FGA.

- Force Structure Capabilities. The MJCSG assumed the existing medical forces structure is, as detailed in the FY06 POM, required to sustain DoD capabilities. As long as DoD fields a military force, CB Defense RD&A will generically support needed operational capabilities, independent of the actual force structure end-state. The Technical Joint Cross Service Group finds this recommendation to be consistent with the Force Structure Plan.

- Military Value Analysis Results. Actions in this scenario derive from

analyses and deliberations of both the MJCSG and TJCSG. The focus of most actions in this recommendation in regards to Functional Military Value is centered on Medical/Dental Research, Development, and Acquisition sub-functions. Since the overall formula determines the value of an entire activity based on all of the sub-functions that the activity performs and the number of sub-functions that are performed, the MJCSG developed a methodology to define a sub-function-specific score for each activity.

The realignment of the Combat Casualty Care Research sub-function is to the location with the highest quantitative military value score for that sub-function, Fort Sam Houston. Military judgment that such research was best conducted at the site of an active military trauma center was also a primary consideration. The Medical/Dental Research, Development and Acquisition Combat Casualty Care Research Sub-Functional Military Value scores are shown in Attachment 1.

Regarding the realignment of the Infectious Disease Research sub-function, 13 Taft Ct and 1600 E. Gude Dr, quantitative military value scores were not a determining factor for this action because the quantitative military value of these locations was captured in the quantitative military value score for the selected receiving location, WRAMC-FGA. It was the military judgment of the MJCSG that the transformational value of collocating Infectious Disease Research at one location combined with the utilization of excess capacity at WRAMC-FGA (created by actions in MED-0002R) provides the highest overall military value to the Department. The Medical/Dental Research, Development and Acquisition Combat Casualty Care Research Sub-Functional Military Value scores are shown in Attachment 2.

This recommendation relocates Navy aerospace medical research from NAS Pensacola to WPAFB. Because WPAFB does not currently perform that function, it does not have a Medical JCSG military value score and therefore relative quantitative military value scores were not a determining factor. MED-0057R realigns the AF aerospace medicine research, education and training sub-functions to WPAFB, along with the Air Force Research Laboratory, Human Effectiveness Directorate. Military judgment that collocation of Navy and AF aerospace medical research activities with similar human systems research activities of the Air Force Research Laboratory offered positive synergies was the primary consideration in making this recommendation. The human systems research functions performed in the Human Effectiveness Directorate are closely related to Navy aerospace medical research. Under the Technical JCSG military value model, WPAFB has a higher quantitative military value score for human systems research than Brooks (see attachment 3a). It was the judgment of the MJCSG that co-location of these functions at WPAFB provides the highest overall military value to the Department. The Medical/Dental Research, Development and Acquisition Combat Casualty Care Research Sub-Functional Military Value scores are shown in Attachment 3b.

Military value (MV) scores support moving Biomedical D&A management functions to Fort Detrick because this site, of those performing the pertinent management functions, had the highest MV for medical RDA based on the overall MJCSG MV score across all sub-functions, see Attachment 4.

Military value (MV) scores support moving Chemical Biological Defense Research, Development and Acquisition to Aberdeen Proving Ground, MD as this site had the highest TJCSG MVs for Research and D&A. Chemical Biological Defense functional Military Value Scores are listed in Attachment 5.

- Capacity Analysis Results. The capacity analysis results were used to define the original scenario proposal and are compatible with the Candidate Recommendation, which moves units to a joint scenario where the receiving facilities have the capacity to host the donating activities.

Capacity was broken out into functional (TJCSG) and sub-functional (MJCSG) areas that define specific technical foci of research, development, or acquisition. The tables in Attachment 6-9 summarize capacity results for Combat Casualty Care, Infectious Disease, and Aerospace and Operational Medicine sub-functions and Medical/Dental Research, Development and Acquisition. Capacity analysis for Human Systems Research and Chemical Defense are listed in Attachments 3a and 5, respectively. Current capacity was assumed to be equivalent to FY03 usage, expressed as Full Time Equivalents (FTEs). A surge requirement of 10% above current capacity was also assumed. For MJCSG sub-functions, the determination of maximum capacity was based on each activity Commander's estimate of the maximum number of Full Time Equivalents that could be optimally supported by FY03 facilities.

## BASE VISIT REPORT

Naval Station Pascagoula, Pascagoula, MS

16 June 2005

**LEAD COMMISSIONER:** Admiral Harold H. Gehman (RET)

**COMMISSION STAFF:** Brian A. McDaniel, Senior Analyst, Navy/Marine Corps Team

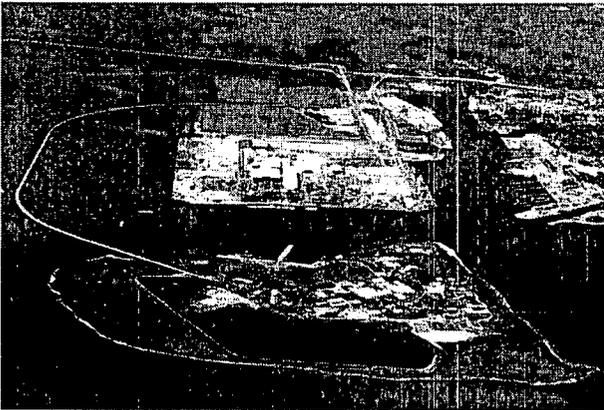
### **LIST OF ATTENDEES:**

ADM Annette Brown – Commander, Navy Region Southeast  
CDR Robert Benjamin -- Commanding Officer, Naval Station (NS) Pascagoula  
LCDR Sabra Kountz -- Executive Officer (XO), NS Pascagoula  
CMC Laurel Davis – Command Master Chief, NS Pascagoula  
CAPT Costa - Commodore, Destroyer Squadron (DESRON) Six  
CAPT David Bella – Commanding Officer, SUPSHIPS and PRECOM Units, Pascagoula, MS  
CAPT William Overman – Staff Liason Officer, Navy Distributed Common Ground System – Unit 2.  
CAPT (USCG) Todd Gentile -- Chief of Resources, United States Coast Guard (USCG)  
CDR George Diktaban – Executive Officer, Branch Medical/Dental Clinic  
CDR Eric Young -- Commanding Officer, USS John L. Hall  
CDR John Zollo – Supply Officer, Fleet and Industrial Supply Center, JAX Detachment  
LCDR Neil Smith – XO, Southeast Regional Maintenance Center (SERMC), NS Pascagoula  
LT David Byrd – Combat Systems Officer, DESRON 14  
HMCS Cliff Moudy – Fleet Liason, Branch Medical/Dental  
Mr. Brian Silas – Business Manager, NS Pascagoula  
Ms. Gwen Leeman – Management Program Analyst, NS Pascagoula  
Mr. Matt Schultz – Program Analyst, NS Pascagoula  
Chief James Bryant – CBH Officer, NS Pascagoula  
JO1 Kimberly Dejong, PAO, NS Pascagoula  
GSCM Charles Simpson – CMC DESRON 6  
LCDR David Baker – Emergency Management Officer, NS Pascagoula  
Mr. Mitchell B. Waldman – National Security Advisor, Senator Trent Lott's Office  
Ms. Perah Gatchell – Staff Assistant, Senator Cochran's Office  
Mr. Steven Peranich – Chief of Staff, Rep. Taylor's Office  
Mr. Brian Martin – Policy Director, Rep. Taylor's Office  
Mr. Bill Crawford – Deputy Director of Community Assistance, Gov. Barbour's Office  
Ms. Kay Beason – Delta Metro Director, Pascagoula, MS  
LT COL Mark Laviolette – USMC Congressional Liason, DoD Office of Legislative Affairs (OLA)  
LT COL John Tenaglia – Legislative Liason, DoD OLA

### **NAVAL STATION'S PRESENT MISSION:**

- Located on the Singing River Island -- a 437-acre man-made, government-owned island located in the Mississippi Sound at the mouth of the Singing River -- the Naval Station, established in 1992, provides shore facilities and related services needed to support fleet

forces and sailors assigned to the Naval Station. The Naval Station's on-island real estate portfolio is comprised of over 320,000 square feet of piers, office space, maintenance shops, warehouses, ammunition bunkers, and on-shore bachelor housing, developed on 190 acres. The Navy's capital investment in the NS Pascagoula is valued at approximately \$110 million. The island is connected to the mainland by a 3-mile long, state-owned vehicular causeway.



Primary ship support facilities include a 680 foot long, 80 foot wide, double-deck ("cold-iron" utility services located on lower deck) pier as well as east and west wharfs with a total capacity equal to 5.5 "cruiser equivalents", and related weapons/ordnance handling and storage facilities. Both the pier and wharfs are classified by the Navy as being functionally "Adequate", having a design dredge depth of 37 feet.

Additionally, the ship turning basin is large enough to accommodate an Amphibious

Assault Ship (LHD). Singer River Island is approximately 11.6 nautical miles from open sea.

Other significant support "on-island" facilities and services include intermediate ship maintenance and repair, a Fleet and Industrial Supply Center, bachelor housing, family support, Morale, Welfare and Recreation facilities, and limited Navy Exchange services.

Currently, the Station supports approximately 1,195 (including 763 crew members assigned to 3 ships) active duty military members and 200 (including 156 crew members assigned to 4 ships) Coast Guard personnel, plus 112 Navy civilian employees, 62 Non-Appropriated Fund (NAF) employees, and 33 government contractors. The Station also supports about 850 reservists and 4,000 military retirees living in the Pascagoula and Jackson County, MS area.

- Major Tenant Commands and Activities

Homeported Navy Warships and Homeland Security Ships:

Destroyer Squadron 14 Units –

- Guided Missile Cruiser USS Thomas Gates (CG-51)  
(Scheduled for decommissioning prior to Fiscal Year 2006)
- Guided Missile Frigate USS John L. Hall (FFG 32)
- Guided Missile Frigate USS Stephen W Groves (FFG 29)  
(Navy Reserve Force, Active (NRFA))
- Provides Maritime Homeland Defense platforms in the Gulf of Mexico and Caribbean in support of operation Noble Eagle, counter narco-terrorism, standing NATO Maritime Group, and UNITAS.
- DESRON 14 Commanding Officer/Headquarters located at Naval Station Mayport, FL.

#### US Coast Guard Atlantic Area Command Units

- Medium-Endurance Cutter USCGC Decisive (WMEC 629)
- Patrol Coastal Cutter USCGC Shamal (WPC 13)
- Patrol Coastal Cutter USCGC Tornado (WPC 14)
- Patrol Coastal Cutter USCGC Tempest (WPC 2) Crew  
(Ship Expected to arrive Oct/Nov 2005)

#### Shore Activities (located on Singing River Island):

Commander Destroyer Squadron 6 – Headquarters staff (no warships assigned) provides dedicated support to operations in the Southern Command Area of Responsibility (AOR), including combating and countering narco-terrorism.

Southeast Regional Maintenance Center (SERMC): Provides intermediate level maintenance (i.e., between ship's forces and shipyard capabilities) to warships assigned to NS or passing through the Gulf Coast Region. The SRMC also supports DESRON 14 by serving as its executive agent in Pascagoula by managing transient personnel and providing material and technical staff assistance. Originally, a Ship Intermediate Maintenance Activity or SIMA (see DoD recommendation), the name was changed to SERMC in 2004.

Fleet and Industrial Supply Center (FISC) JAX Detachment: Provides combat logistics support, inventory management and storage, and acquisition services to local navy customers including the Naval Station, home ported warships, Pre-commissioning Units, SUPSHIP, SERMC, and the Coast Guard Cutters and Station.

Navy Reserve Distributed Common Ground System - Unit 2 (NR DCGS-N2) Mobile units capable of merging ISR&T, mission planning, and situational awareness functions as well as providing littoral surveillance. The Naval Reserve's Space and Network Warfare Program (SNWP) provides classified military operators to fuse national and tactical data for congressionally mandated Maritime Domain Awareness (MDA) program. New \$6.6 million dollar facility and secure compound is currently under construction on the NS.

Branch Health Clinic: Provide primary health care services to sailors, marines, military families, and retirees.

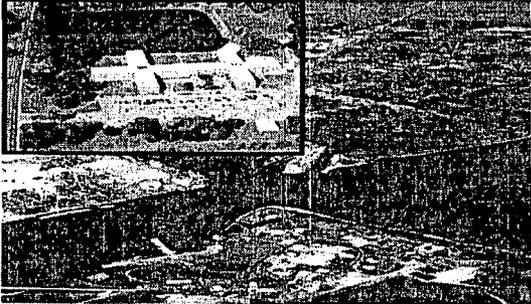
United States Coast Guard Multi-Mission Station: Provides homeland security to the Port of Pascagoula as well as search and rescue and law enforcement interdictions from Mobile Bay, AL to Gulfport, MS. Station is manned by 36 active duty Coast Guardsman and 11 reserves.

#### Shore Activities (located off Singing River Island):

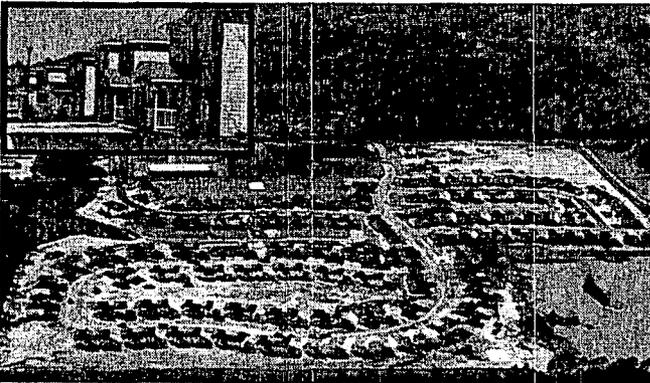
Navy Supervisor of Shipbuilding, Conversion, and Repair (SUPSHIP) Gulf Coast: Located at the Northrop-Grumman Shipyard on the mainland in Pascagoula, MS (across the channel from the Naval Station), the Navy's SUPSHIP Gulf Coast is responsible for managing and overseeing the construction or overhaul of Navy warships at the Northrop-Grumman shipyard and approximately 250 sailors and Navy civilians as well as the Pre-Commissioning

Units (PCUs) or crews assigned to the Navy ships under construction at the shipyard.

Lakeside Support Facility: A Navy-owned 33 acre bachelor housing facility located on the mainland about 7 miles east of the Naval Station. Operated by the Naval Station, the facility provides berthing for 400 to 500 sailors, and is occupied primarily by PCU crews assigned to SUPSHIP Gulf Coast. The Navy capital asset value of the Lakeside complex is \$30M.



Family Housing Complex: A Navy-owned 75 acre family housing development site located on the mainland about 18 miles west of the Naval Station, the \$25.4 MILCON project is designed to provide 160 family housing units. The Navy plans to privatize management and operation of the housing in FY 2006.



#### **SECRETARY OF DEFENSE RECOMMENDATION:**

Close Naval Station Pascagoula, MS, and relocate its two remaining ships (FFGs) along with dedicated personnel, equipment, and support to Naval Station Mayport, FL. Relocate the ship intermediate repair function to Shore Intermediate Maintenance Activity Mayport, FL

This recommendation will reduce excess berthing capacity while allowing for consolidation of surface ships in a fleet concentration area. Sufficient capacity and fleet dispersal is maintained with East Coast surface fleet homeports of Naval Station Norfolk and Naval Station Mayport, FL. Gulf Coast presence can be achieved as needed with available Navy ports at Naval Air Station Key West, FL and Naval Air Station Pensacola, FL

The Guided Missile Cruiser (CG-47 Class) at Naval Station Pascagoula [is] scheduled for decommissioning prior to FY 2006 and will not relocate. This recommendation also supports mission elimination at Shore Intermediate Maintenance Activity Pascagoula and reduces excess repair capacity.

The Defense Common Ground Station-Navy 2 facility can be relocated to another Naval activity or remain in its present location as a tenant of the U.S. Coast Guard, if the Coast Guard elects to assume property ownership of some or all of the Pascagoula facility.

### **MAIN FACILITIES REVIEWED:**

- After a Command Brief presented by the Naval Station's Commanding Officer, CDR Robert Benjamin, Commissioner Gehman was given a "windshield" tour of the Navy Station property and facilities including the piers, on-island Bachelor Quarters, magazines, public work shops, and MWR facilities as well as a walking tour and inspection of the SERMC facility. After the Command's windshield tour of the on-island Naval Station facilities, Commissioner Gehman and Mr. Brian A. McDaniel were escorted off-island to the new Navy Housing Complex where the Commissioner was provided an inspection tour of a newly completed family housing unit. In addition to the formal tours and inspections, Commissioner Gehman and Mr. McDaniel stayed overnight at the Lakeside bachelor housing complex.

### **KEY ISSUES IDENTIFIED**

- Pier capacity substantially underutilized; station was originally designed to accommodate approximately 5 AEGIS class cruisers, and is now being used to homeport 2 cruisers and one Spruance Class destroyer.
- Recommendation to close NS Pascagoula (including Lakeside facility) would require the Navy's SUPSHIP Gulf Coast to again either take control of Lakeside or depend on the private sector to provide required housing for PCU crews assigned to SUPSHIP.
- Station shore facilities are well planned, relatively new, free of environmental issues, and maintained with little or no deferred maintenance.
- Regional Navy, DoD, and USGC demand for Family Housing Complex (MILCON) including Navy and other DoD activities in nearby Biloxi and Gulfport, MS.
- NS Pascagoula responded to DON scenarios to enclave the Lakeside Support Facility or the Navy Reserve Distributed Common Ground System - Unit 2, but neither scenario was included in DoD's final BRAC recommendation.

### **INSTALLATION CONCERNS RAISED**

- Loss of Military owned and operated family and bachelor housing needed to support ongoing SUPSHIP Gulf Coast presence/mission and PCU crews. Concerns expressed about potential loss of PCU crew integrity due to billeting sailors in geographically scattered civilian hotels in the future if both NS Pascagoula and Lakeside Facility are closed. SUPSHIP provided information showing the average-on-board number of PCU sailors assigned to SUPSHIP is 480, but is projected to vary from a low of 175 in 2006 to a high of over 900 sailors in 2011, and is highly dependent on the number and type of Navy warships being constructed or overhauled at the Northrop-Grumman shipyard in Pascagoula, MS.
- Coast Guard representative presented planning information indicating the Dept. of Homeland Security would need to invest an additional \$1.3M in physical improvements, and incur an additional "O&M" cost of \$1.0M (physical security, ground maintenance, utilities, etc.)

every year in order to take over "jurisdiction and control" of Singing River Island from the Navy.

**COMMUNITY CONCERNS RAISED:**

- Loss of a strategic asset needed for Homeland Defense and/or Homeland Security of the Gulf Coast Region and surrounding critical civilian infrastructure.
- Existing or planned supply of "market" hotel rooms not large enough to absorb additional Navy demand (i.e., PCU crews) due to closing Lakeside facility along with NS Pascagoula.

**REQUESTS FOR STAFF AS A RESULT OF VISIT:**

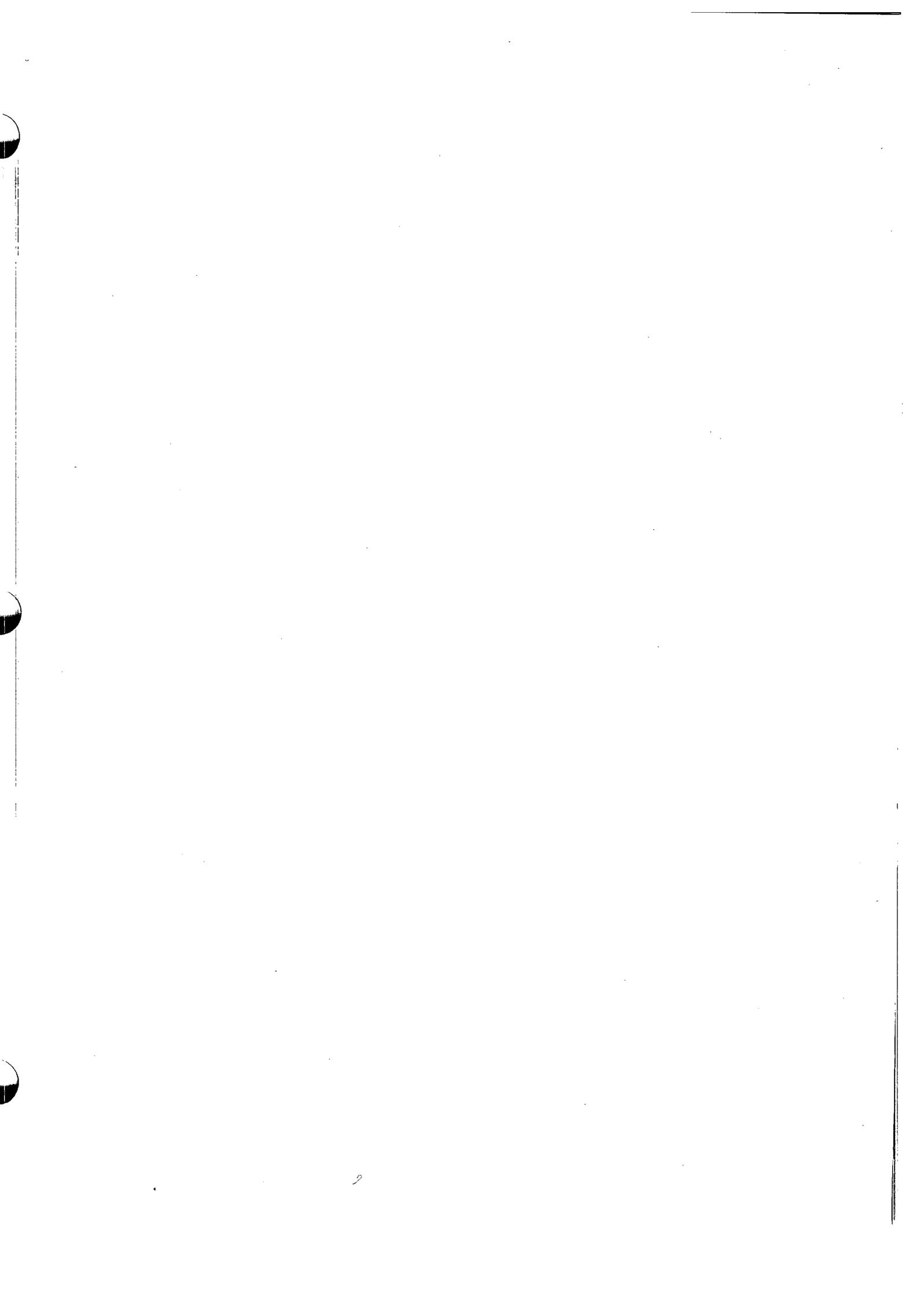
- A staff site visit and community meeting was conducted by Commission's staff analyst, Mr. Brian A. McDaniel on June 15, 2005 - one day prior to the Commissioner's visit. The Commanding Officer made no requests for additional visits after Commissioner Gehman's base visit.



## **Naval Human Resources Command, Stennis Space Center, MS**

The Navy's Human Resource Service Center, Southeast began operations at the Stennis Space Center in 1999, as part of a Navy-wide consolidation of personnel operations. It is one of seven Navy Human Resource Centers nationwide, and serves as the Navy's personnel office for 30,000 Department of the Navy civilians located in 10 states and the Commonwealth of Puerto Rico. The Center currently employs approximately 200 civilian personnel who provide staffing, classification, employee benefits, training, labor relations, Equal Employment Opportunity, and processing services.

The Center is one of more than 30 state and Federal agencies located at Stennis. The Navy has five other activities at Stennis: Headquarters of the Naval Meteorology and Oceanography Command, the Naval Oceanographic Office, a detachment of the Naval Research Laboratory, Special Boat Unit 22, and the Naval Small Craft Instruction and Technical Training School.



## **Key Field Air Guard Station, Mississippi**

Key Field is home to the Air National Guard's 186<sup>th</sup> Air Refueling Wing (ARW). The 186<sup>th</sup> ARW operates a fleet of KC-135R Stratotankers. In addition, the 186<sup>th</sup> provides firefighting capabilities to the Meridian Airport Authority, which owns and operates Key Field. One company of the Army National Guard's 185<sup>th</sup> Army Aviation Support Facility, which operates a fleet of CH-47 Chinook helicopters, is also based at Key. With a 10,000 foot main runway, Key Field can accommodate virtually any aircraft in the world.

**KEY FIELD AIR GUARD STATION, MS**

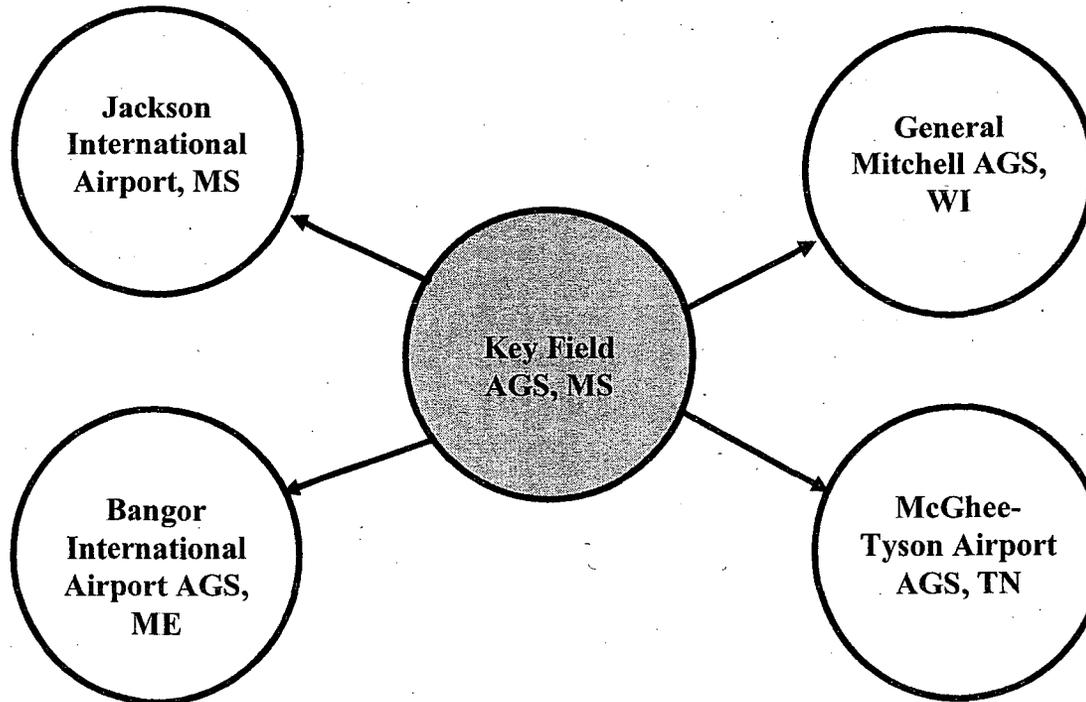
**Air Force - 28**

**KEY FIELD AIR GUARD STATION, MS**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(33)	(142)	0	0	(33)	(142)	0	(175)

**Recommendation:** Realign Key Field Air Guard Station, MS. Distribute the 186th Air Refueling Wing's KC-135R aircraft to the 128th Air Refueling Wing (ANG), General Mitchell Air Guard Station, WI (three aircraft); the 134th Air Refueling Wing (ANG), McGhee-Tyson Airport Air Guard Station, TN (three aircraft); and 101st Air Refueling Wing (ANG), Bangor International Airport Air Guard Station, ME (two aircraft). One aircraft will revert to backup aircraft inventory. The 186th Air Refueling Wing's fire fighter positions move to the 172d Air Wing at Jackson International Airport, MS, and the expeditionary combat support (ECS) will remain in place.





**UNDERGRADUATE PILOT AND NAVIGATOR TRAINING**

**E&T - 14**

**MOODY AFB, GA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(557)	(145)	0	0	(557)	(145)	0	(702)

**RANDOLPH AFB, TX**

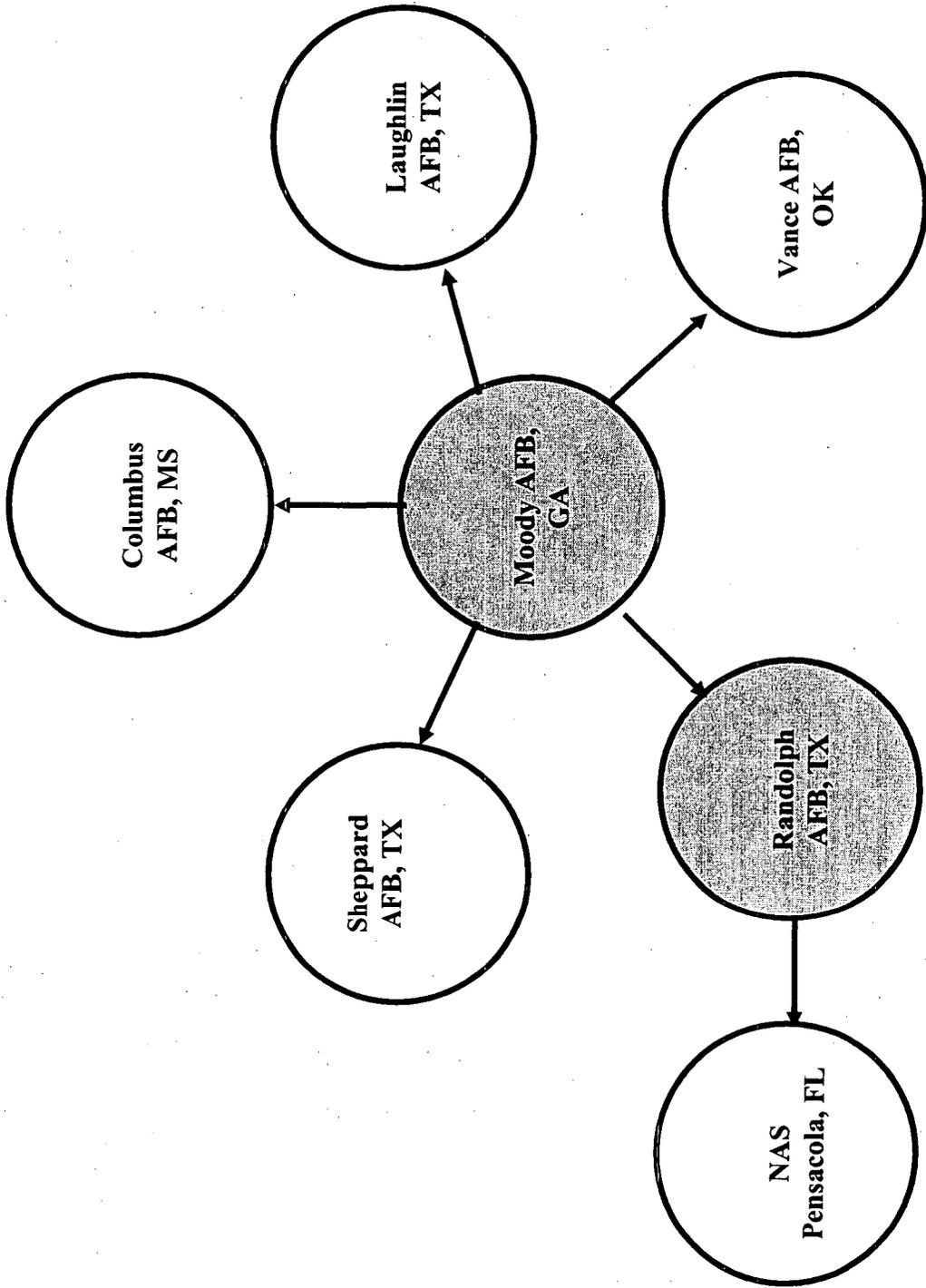
**REALIGN**

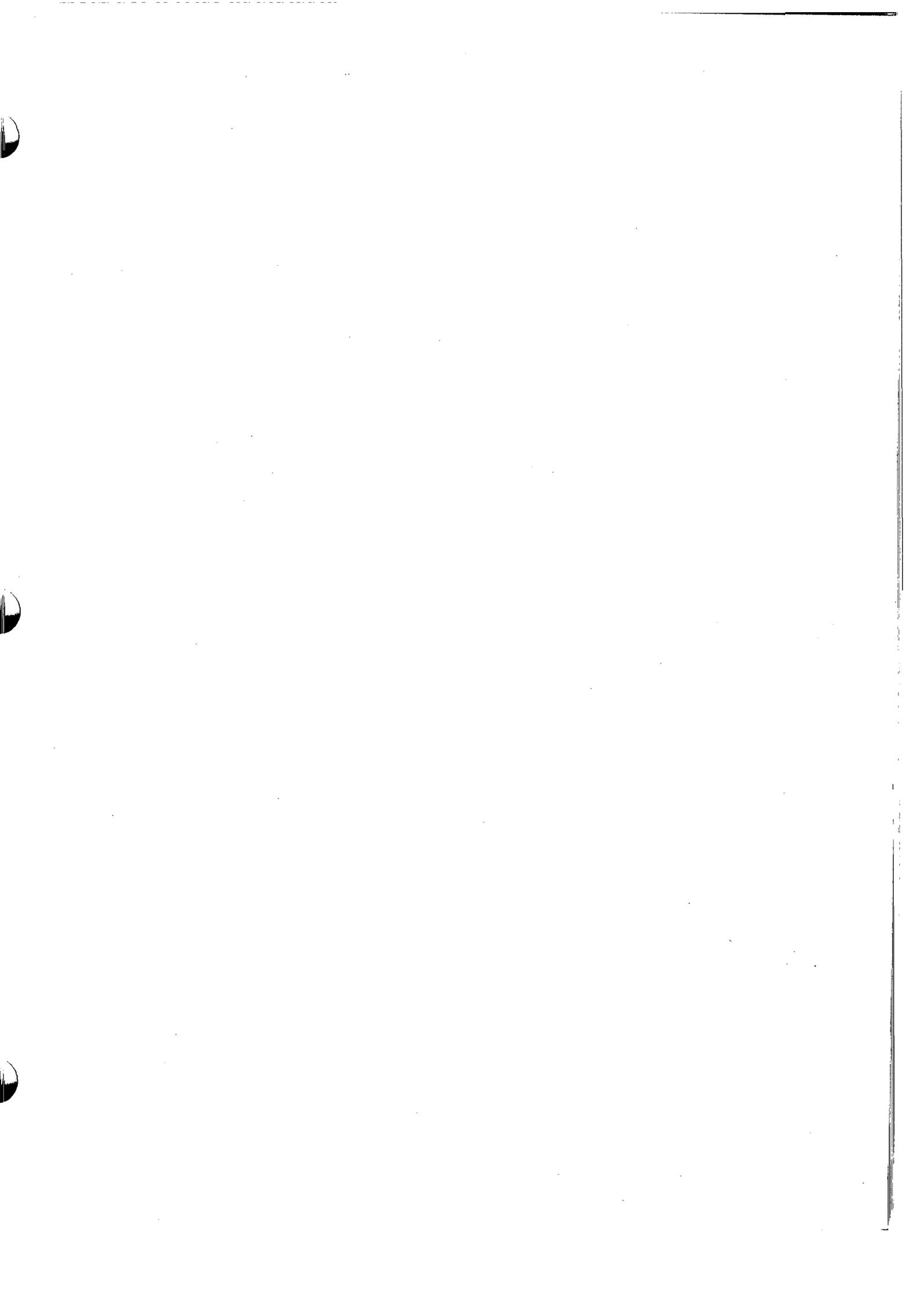
Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(576)	(140)	52	41	(472)	(99)	0	(571)

**Recommendation:** Realign Moody Air Force Base, GA, as follows: relocate the Primary Phase of Fixed-wing Pilot Training to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, and Vance Air Force Base, OK; relocate Introduction to Fighter Fundamentals Training for Pilots to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Randolph Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Base, OK; relocate Introduction to Fighter Fundamentals Training for Weapons Systems Officers to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Base, OK; and relocate Introduction to Fighter Fundamentals Training for Instructor Pilots to Randolph Air Force Base, TX.

**Recommendation:** Realign Randolph Air Force Base, TX, by relocating Undergraduate Navigator Training to Naval Air Station, Pensacola, FL.

UNDERGRADUATE PILOT AND NAVIGATOR TRAINING





# MISSISSIPPI

**1988:**

NONE

**1991:**

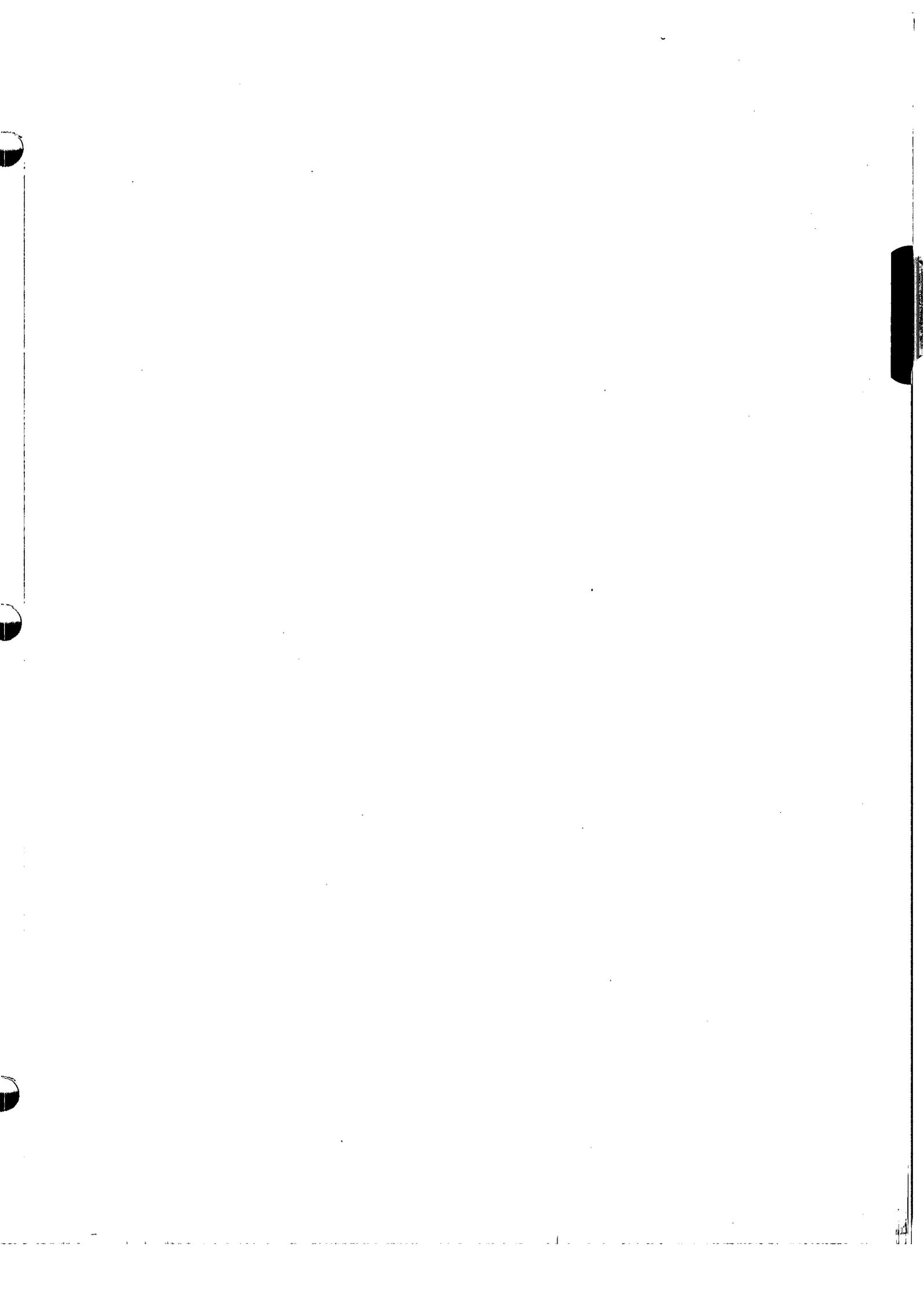
NONE

**1993:**

NONE

**1995:**

NONE



# LOUISIANA

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# LOUISIANA

Morning Session (11:00 AM Start)

120 Minutes

## NEW ORLEANS, LA REGIONAL HEARING SCHEDULE OF WITNESSES

### Opening Statements

21 Minutes

Senator Mary Landrieu (7 Minutes)  
Governor Kathleen Blanco (7 Minutes)  
Senator David Vitter (7 Minutes)

15 Minutes

Rep William Jefferson (5 Minutes)  
Rep Bobby Jindal (5 Minutes)  
Mayor C. Ray Nagin (5 Minutes)

59 Minutes

### Naval Support Activity/Federal City

Major Gen (Ret) David Mize, USMC

20 Minutes

### Defense Information Systems Agency (DISA)

Mayor Ben Morris

5 Minutes

### Closing Remarks

Senator Mary Landrieu

## **Senator Mary L. Landrieu**

Mary L. Landrieu has been referred to as "one of the Senate's foremost leaders on education" by her colleagues in the Senate. One Louisiana publication dubbed her "Military Mary" for her dedication to our armed services and her knowledge of defense issues. She has become a national voice on the importance of strengthening families through foster care and adoption. She is the state's senior senator, and a fiscal leader for the nation as a member of the powerful Senate Appropriations Committee. She is a working mother, each day balancing the joys of family life with the responsibilities of being a U.S. Senator.



### **Service in the Senate**

Senator Landrieu's service in the Senate has been defined by powerful committee appointments and by her work championing legislation that opened the door of opportunity for Louisianans and all Americans. A moderate Democrat, she is known as an independent voice willing to cross party lines to support legislation that is right for Louisiana. She currently serves on the Senate Appropriations, Energy and Natural Resources and Small Business Committees.

As a member of the Senate Appropriations Committee, Senator Landrieu is a strong and effective voice for Louisiana, while bringing her record of fiscal discipline to the committee that approves more than \$300 billion in federal discretionary spending annually. From her seat on one of the most powerful panels on Capitol Hill, she fights for Louisiana's jobs and economic interests. In addition, she serves on several appropriations subcommittees of great importance to Louisiana, including Agriculture, Labor, Health and Education, and Military Construction. Senator Landrieu is ranking member of the District of Columbia Subcommittee and works to be a voice for so many who have no vote in Congress.

Landrieu is a moderate Democrat who believes our nation can and should do a better job of balancing our budget, protecting and conserving our environment, and educating our children for the global challenges ahead.

### **Leading for Stronger, Smarter National Security**

In 1999, Senator Landrieu became the first Democratic woman to serve on the Senate Armed Services Committee. Louisiana is the home to three major military installations and one of the world's largest shipbuilders, Senator Landrieu recognizes that military issues are Louisiana issues. Even after leaving the panel in 2002, she continues to be an advocate on these issues for both the state and the nation.

Landrieu is a member of the Senate Guard and Reserve Caucus, recognizing the increasingly valuable role that our citizen soldiers play in our nation's defense. With reservists and guard members making up a far greater percentage of combat and support forces today than ever before, she is fighting for increased pay and benefits for those who put their lives on the line.

Senator Landrieu was on the Armed Services Committee just a few months when she negotiated a major compromise that broke a five-year partisan deadlock, allowing the Senate to move forward with a policy for developing a National Missile Defense system. Her amendment made it clear the U.S. will pursue this strategy on two fronts: development and deployment of a national missile defense system to protect the nation's borders, and continued negotiations with Russia and other nations to reduce nuclear weapons arsenals.

## Protecting our Coast, Getting Our Fair Share: Restoring America's Wetlands

A leader in issues dealing with both energy and the environment, Senator Landrieu aggressively fights for Louisiana jobs and continues to guide her colleagues toward development of a national energy policy that will increase domestic production and lessen the country's dependence on foreign oil.

As a member of the Senate Energy Committee, Landrieu has been an effective and tireless advocate for saving Louisiana's vanishing coastline and wetlands, demanding Louisiana's fair share of offshore oil and gas proceeds to stop the erosion and investing in Louisiana's future.

## Educating Children, Protecting and Strengthening Families

Improving education has become a cornerstone issue for Senator Landrieu. She worked across party lines in 2001 to craft the No Child Left Behind Act, the most sweeping reform ever of our nation's public schools. A strong advocate of accountability and results in public education, she has worked to bring Louisiana the dollars needed to effectively improve our schools.

In 2001, Senator Landrieu led a successful effort to ensure federal Title I dollars make it to the schools and children that most need the help – those schools with high concentrations of poor children. Title I dollars are intended to compensate for spending gaps in state and local education funding in order to level the playing field for children in low-income school districts. She continues to be a leader in developing policies that remove poverty as a barrier to a quality education.

Statistics on the overall health and well being of Louisiana's children are among the worst in the nation, with 32 percent of the state's children living in poverty. Taking into account that 90 percent of a child's brain develops before age 3, Senator Landrieu realized that early childhood education is a key to breaking the cycle of poverty. She helped launch several organizations in the state that stress the value of early childhood development in getting all children ready to learn in school.

Senator Landrieu has become a nationally recognized advocate for domestic and international adoption. As the Senate Democratic Co-Chair of the Congressional Coalition on Adoption, she believes Congress has the power to assist state and local efforts to improve foster care and promote adoption. She was a co-sponsor of the Safe and Stable Families Act, which removes barriers to children finding permanent homes and puts in place systems that connect children with loving families in a timely manner.

Senator Landrieu's ultimate goal is to ensure every child has the opportunity to be part of a stable and loving family. She believes all children deserve a loving and nurturing family to call their own. To that end, she has worked to increase the adoption tax credit, reform the foster care system and create laws helpful to families who are committed to international adoption.

## Advocate For Small Business and Entrepreneurship

More than 65 percent of new job growth in Louisiana in the past decade was created by small businesses, making it the backbone of the state's economy. As a member of the Small Business Committee, she helped pass legislation that has reduced federal regulations and created tax relief for small businesses. In fact, her pro-growth, pro-business voting record has earned her the U.S. Chambers of Commerce's Spirit of Enterprise Award, and in 2002, the National Federation of Independent Businesses awarded her the "Guardian of the Small Business Award."

## Louisiana Roots

Senator Landrieu's roots run deep in Louisiana. She was born into a family with a long history of public service and commitment to community, and married into a family with those same values. When friends and family began urging her to run for office at the age of 23, Landrieu realized it was time to put those values to use in public service.

Landrieu ran for a seat in the Louisiana House of Representatives in 1979, becoming the youngest woman ever elected to the state Legislature. Her work in the House earned her a reputation as a tenacious fighter for children and families, while being thoughtful and fair-minded. Eight years later, she successfully ran for Louisiana State Treasurer, and spent two terms finding innovative solutions for the state's fiscal problems, including establishing responsible debt limitations and improving investments for educational initiatives.

In 1996, she was approached about running for an open Senate seat and realized the time was right to bring her Louisiana values and local experience to the United States Senate. With her swearing in on January 7, 1997, Mary Landrieu became the first woman from Louisiana elected to a full term in the Senate. She was re-elected in 2002.

Sen. Landrieu is married to Frank Snellings, an attorney from Monroe. They have two children, Connor and Mary Shannon. The daughter of former New Orleans Mayor and U.S. Secretary of Housing and Urban Development Moon Landrieu and Verna Landrieu, Sen. Landrieu is the eldest of nine siblings and the proud aunt of 36 nieces and nephews.

## **Senator David Vitter**

Senator David Vitter has a long history of service to Louisiana.

He first arrived in Washington in 1999 representing the 1st Congressional District of Louisiana. During his tenure in the U.S. House of Representatives, Vitter worked intently to address the needs of his constituents and Louisiana and gained a reputation as an independent reformer.

In Congress, Vitter spearheaded several successful Louisiana initiatives, including passing legislation to provide \$115 million for Lake Pontchartrain cleanup efforts with local stakeholders around the 16-parish basin, securing significant federal support for anticorruption investigations in the state and funding key job creation initiatives like the Maritime Technology Center at Avondale.



Through his unique position as Louisiana's sole member of the House Appropriations Committee, Vitter has worked to fund important Louisiana projects, such as securing federal funding to assist the state's crime labs with buying equipment to process its DNA backlog, working to ensure vital funding for veteran's health care and helping strengthen our military bases to help Louisiana prepare for and survive the next round of Base Realignment and Closure.

Vitter has taken active roles on several criminal justice issues through his role in as vice-chairman of the House Commerce, Justice, State and the Judiciary Appropriations Subcommittee. In this role, he was a major supporter of obtaining enhanced communication equipment for law enforcement to coordinate state, local and federal efforts, and he secured significant federal support for anticorruption crackdowns so businesses will find a better economic climate in Louisiana that is free of cronyism.

Louisiana loses miles and miles of coastline every year, endangering our people, our livelihood and our way of life. While in the U.S. House, Vitter worked with President Bush to secure a significant federal commitment to fund the state's fight against coastal erosion. In July of 2004, a \$1.9 billion federal commitment to coastal restoration work was announced with \$1.2 billion fast-tracked. These fast-track projects are not only part of the current efforts to save our coast now, but they also lay the groundwork for and inform our future restoration efforts.

Because trade is so important to Louisiana agriculture industries, Vitter fights not only to maximize the export potential for Louisiana products, but also to protect Louisiana agriculture industries, including crawfish, shrimp, timber and dairy from unjust trade deals and unfair foreign trade practices.

Vitter has been a strong supporter of tax incentives to help businesses and is a leading proponent of the fight to eliminate the onerous federal death tax. He also supported legislation to help businesses cope with the high cost of health care, through the extension of Association Health Plans and Medical Savings Accounts, and he has fought to implement real tort reform in federal courts.

To help make affordable, accessible health care available to all Louisiana citizens, Vitter has worked to implement common sense reforms to our Medicare program and to advance a real Patients' Bill of Rights. He helped create new Health Savings Accounts and other tax credits to help families with the high cost of health care. Vitter also worked to implement a voluntary prescription drug plan for seniors in Medicare, to strengthen Medicare + Choice plans and to lower taxes on Social Security benefits.

Funding for quality education is an important priority for Vitter, because he recognizes the link between education, good paying jobs and securing our children's future in the 21st century. That's why he worked to secure \$1.3 million for a statewide initiative to improve technology in Louisiana's schools.

During his time in Congress, Vitter has been an advocate of the state's oil, gas and chemical industries. Understanding the historic and economic significance these industries play in Louisiana, Vitter has pursued legislation that would make these businesses safer and more robust. He voted for a comprehensive energy bill – and will work to see one pass in the Senate – that addresses the many facets of our nation's energy needs by ensuring efficient, affordable and environmentally friendly energy for generations to come.

An original member of the I-49 Congressional Caucus and a former member of the House Transportation Committee, Vitter has spearheaded several successful initiatives to address critical transportation needs in Louisiana. He has focused his transportation priorities on helping Louisiana improve safety, manage growth and support economic development, and he has secured federal funding for road projects throughout the state, such as a \$1 million pilot program to repair the state's bridges.

For his work in Congress, Vitter has received numerous awards from leading organizations, such as Americans for Tax Reform, the National Association of Manufacturers, the 60 + Association and the Family Research Council.

Prior to his service in Congress, Vitter served seven and one-half years in the Louisiana House of Representatives. During that tenure he repealed the state inheritance tax, passed legislative term limits, passed numerous anticrime measures and filed successful ethics actions to end abuses of the Tulane Legislative Scholarship Program and block illegal riverboat casino deals promoted by then-Governor Edwin Edwards. For his efforts, Vitter was honored as "Legislator of the Year" by the Alliance for Good Government and "Outstanding Legislator" by Victims and Citizens Against Crime, from which he also received a lifetime achievement award.

While serving in the state Legislature, Vitter was a business attorney and adjunct law professor at Loyola and Tulane universities. He and his wife Wendy live in Metairie with their four children, age 12 and under, and are lecturers at St. Francis Xavier Church.

## **Governor Kathleen Babineaux Blanco**

On January 12, 2004, Kathleen Babineaux Blanco became the first woman to serve as governor of Louisiana. In her long, distinguished career, Governor Blanco has served the people with a vision of creating a new Louisiana, filled with hope and opportunity for all citizens.

As Governor, her top priorities include: providing affordable, accessible healthcare, improving the state's education system, and creating a strong and vibrant economy.

In her inaugural address, Governor Blanco outlined her priorities as governor: "We face important challenges in this new century: expanding our economy and creating quality jobs; building an effective health care system; improving our roads and highways; rebuilding our coastline; protecting our farmers; and ensuring that all our citizens, no matter their age, have superior educational opportunities."

Governor Blanco believes that Louisiana's challenges can only be met "if we have the courage and wisdom to pursue a new and different path." That, she says, means striking "a hopeful chord -- one that unites our people in lifting up all Louisiana families; one that cherishes our children, protects our environment, and creates new economic opportunity for all our citizens."

Before serving in the state's top office, Governor Blanco completed two terms as Lieutenant Governor. As the state's second-highest official, she supervised the Department of Culture, Recreation and Tourism. Under her leadership, tourism in Louisiana increased by 41 percent. This growth led to a \$2.5 billion increase in the tourism industry's economic contribution to the state and the creation of 121,000 new tourism-related jobs.

First elected lieutenant governor in 1995, Governor Blanco was overwhelmingly re-elected to her second term in 1999, winning 80 percent of the vote.

Governor Blanco began her career as a public servant in 1984, when she became the first woman ever elected to represent the people of Lafayette in the state Legislature. Five years later she was elected to the Public Service Commission, where she became the first woman to serve as a Commissioner and, later, as the first woman to chair the Commission (1993-94).

Before joining the public sector, Governor Blanco taught at Breaux Bridge High School, a public school in Southwest Louisiana, not far from the community of Coteau, where she was born. She received a B.S. degree in Business Education from the University of Louisiana at Lafayette.

Governor Kathleen Babineaux Blanco and her husband Raymond have been married since 1964. They are the parents of six children and the proud grandparents of seven.

## **Congressman William Jennings Jefferson (LA-02)**

U.S. Representative William Jennings Jefferson is now serving his eighth term as a Member of the United States House of Representatives. Representing the 2nd District of Louisiana since 1991, he is the first African-American to be elected to Congress in Louisiana since Reconstruction. Jefferson is an active and senior member of the powerful Ways and Means Committee and its subcommittee on Trade. He is also a member of the House Committee on the Budget. He serves as Co-Chair of the Africa Trade and Investment Caucus as well as the Congressional Caucuses on Brazil and Nigeria. Jefferson is also the current Chairperson of the Board of Directors for the Congressional Black Caucus Foundation, a non-partisan, non-profit, public policy, research and educational institute founded by members of the Congressional Black Caucus in 1976.

A lifelong resident of Louisiana, Congressman Jefferson is a graduate of Southern University A&M College and of Harvard University Law School. In February of 1996, Jefferson received his Master of Laws in Taxation from Georgetown University, making him only the second Member of Congress to do so while serving in the U.S. House of Representatives.

Prior to his service in Congress, Congressman Jefferson was elected to three terms in the Louisiana State Senate and served on the State Bond Commission, the Senate Finance Committee, and served as Chairman of the Senate and Governmental Affairs Committee. As a State Senator, he was twice named, "Legislator of the Year" by the prestigious Alliance for Good Government.

Congressman Jefferson's public service also included a stint as an officer in the Judge Advocate General's (JAG) Corps; as law clerk to the late Honorable Alvin B. Rubin of the U.S. District Court for the Eastern District of Louisiana; and as legislative assistant to U.S. Senator J. Bennett Johnston. Prior to running for elected office, Jefferson founded the law firm, Jefferson, Bryan and Gray (now Bryan and Jupiter), which became the largest predominately African-American firm in the South. He is a member of several civic and religious boards and serves as a Trustee of the Greater St. Stephen Full Gospel Church.

Congressman Jefferson is well-known and respected by his colleagues on both sides of the aisle as an expert on trade and tax issues. His work throughout his Congressional career has focused on expanding trade opportunities in under-utilized trade markets – such as Africa and Brazil – which provides enormous job creation and economic benefits for the New Orleans and Louisiana trade industry. Jefferson has also worked extensively on tax issues, providing innovative ideas for tax reform that benefits working, middle-class families and is the only member of the Ways and Means Committee to hold a Master of Laws Degree in Taxation.

Congressman Jefferson's expertise in these areas has proven to be a great asset in creating and passing legislation that he has sponsored and supported throughout his tenure in Congress. In the 107th Congress, Jefferson led the bipartisan effort to develop and pass Trade Promotion Authority (TPA) legislation, which gives the President the ability to negotiate trade agreements in accordance with congressionally mandated negotiating objectives. TPA is key to improving Louisiana's economy because it will create jobs by opening new markets worldwide for the state's agricultural products and manufactured goods. Also, in an effort to protect jobs and consumers, Jefferson led the fight against steel tariffs, a key import for Louisiana. In the 108th Congress, Jefferson sponsored the "tonnage tax" provision, a provision in the American Jobs Creation Act of 2004 that changes the way U.S.-flag vessels are taxed, leveling the competitive field for U.S.-flag vessels and will ultimately provide more job and economic opportunities for Louisiana shore-side workers and mariners.

In the 106th Congress, Jefferson helped to lead the successful effort to pass the first version of the Africa Growth and Opportunity Act (AGOA) – the third version passed in 2004, during the 108th Congress – and the New Markets Initiative. AGOA is designed to stimulate bi-lateral investment and trade between the U.S. and the developing nations in Sub-Saharan Africa, while the New Markets Initiative steers more than \$20 billion of equity capital to under-served communities, streamlines the Federal Housing Administration mortgage process for low income individuals, creates nine new empowerment zones and provides various tax incentives for investments in those empowerment zones.

Congressman Jefferson has been recognized for his work in economic development, trade and technology since he began his Congressional career. In 2004, he received the "Maritime Service Award" by the Washington, D.C. Propeller Club for his work on the tonnage-tax legislation that was included in the American Jobs Act of 2004. He has also been named "Legislator of the Year" by the Information Technology Industry Council (ITIC) for his support and leadership on key information technology issues; he was awarded the "Spirit of Enterprise" Award for his leadership in helping build a favorable climate for business and the U.S. economy; the Washington International Trade Association awarded him the "2002 Distinguished Service Award" in recognition of his achievements in the field of international trade; and he was a recipient of a New Orleans Magazine's 2002 Iberville Award for his advocacy of the Port of New Orleans.

Congressman Jefferson and his wife, Dr. Andrea Green-Jefferson, are the proud parents of five daughters: Jamila, a graduate of Harvard College and Law School, is a practicing attorney; Jalila, also a graduate of Harvard College and Law School is a practicing attorney and a member of the Louisiana House of Representatives; Jelani, the third graduate of Harvard College and Law School, is a law clerk with U.S. District Judge Fallon in New Orleans; Nailah is a graduate of Boston University and a graduate student at Emerson College in Boston; and Akilah is a student at Brown University.

## **Congressman Bobby Jindal (LA-01)**

Louisiana native Bobby Jindal is proud to be the Freshman Congressman representing the First District of Louisiana.

Elected to Congress on November 2, 2004, Bobby has set a strong agenda for his first term - Working to improve economic development in Louisiana so our children do not have to leave the state to find a job - Securing our homeland and winning the War on Terrorism - Improving our health care system so everyone has access to quality, affordable health care - Protecting the natural treasures of Louisiana, preserving our beautiful coast and enhancing our role in supplying oil and gas to the world.



His role as Freshman Class President and appointments to the House Committee on Homeland Security, the House Committee on Resources, and the House Committee on Education and the Workforce uniquely position him to be able to address his priorities and best serve the people of Louisiana.

In 1996, two years after graduate school at Oxford University as a Rhodes Scholar, he was appointed Secretary of the Louisiana Department of Health and Hospitals (DHH). There were many issues that needed resolving during his tenure, not the least of which was the growing deficit in Louisiana's Medicaid program. Focusing his attention on the problem, Jindal led the effort to revamp the system, turning the \$400 million deficit he inherited into a surplus of \$220 million in just three years.

In 1998, Bobby left DHH and was appointed Executive Director of the National Bipartisan Commission on the Future of Medicare, a 17-member panel under the chairmanship of Senator John Breaux (D-LA) and Congressman Bill Thomas (R-CA). As Executive Director, Bobby was responsible for the day to day operation of the Commission. The Chairmen's recommendations continue to be the driving force behind much of the ongoing debate on how to strengthen and improve Medicare.

Bobby returned to Louisiana state government in 1999, when he accepted an appointment to become President of the University of Louisiana System. The system, which includes Grambling State University, Louisiana Tech University, McNeese State University, Nicholls State University, Northwestern State University, Southeastern Louisiana University, the University of Louisiana at Lafayette and the University of Louisiana at Monroe, is the 16th largest higher education system in the country. In any year, the system oversees the education of 80,000 individuals.

After serving in that capacity for two years, Bobby was appointed Assistant Secretary for Planning and Evaluation of the United States Department of Health and Human Services. This Presidential appointment made Bobby a senior health policy advisor to President George W. Bush.

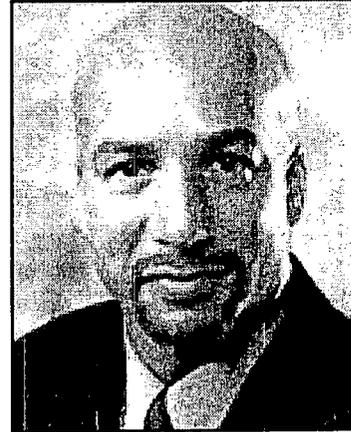
Bobby is a native of Louisiana, born in Baton Rouge. He is a graduate of the Louisiana Public School System, Brown University (with a 4.0 Grade Point Average) and Oxford University, which he attended as a Rhodes Scholar, having turned down admissions to medical and law schools at both Harvard and Yale.

This is his first time in elected office. He ran for Governor of Louisiana in 2003, fulfilling his promise not to run a negative campaign. Instead, he focused his efforts on a positive message and addressed the needs of Louisiana, the same message he brings to the U.S. House of Representatives.

He is married and the father of two young children; his wife and children live in the district in Louisiana.

## **Biography of Mayor C. Ray Nagin**

Mayor C. Ray Nagin has defied the conventional wisdom from the beginning of his political life. His surprise victory in the New Orleans mayoral election in May 2002, proved that New Orleanians were looking for the city's leadership to take bold new steps to protect their future. He became the first New Orleans mayor to rise to the post in nearly 60 years without holding a previous elected office. Nagin put his career as a successful business executive on hold to lead the city where he was born.



Shortly after he was elected, Mayor Nagin revealed that he would not tolerate the atmosphere of political corruption that pervaded city government. He instituted a criminal and administrative probe with the help of the New Orleans Police Department and the Metropolitan Crime Commission - an area watchdog group - that resulted in the arrest of 84 city workers and the restructuring of the New Orleans Utilities Department. Mayor Nagin is resolved to erase the image of New Orleans as place where graft is part of the old-world charm. New Orleans is now open for business!.

The success or failure of New Orleans will largely be determined by its ability to work with surrounding cities and parishes. Mayor Nagin has proven his commitment to regionalism isn't just political posturing. In July 2002, he convened a meeting of leaders from three parishes to plan the future of Louis Armstrong International Airport. The airport, owned by New Orleans but located in the city of Kenner and St. Charles Parish, presents a number of thorny political issues, but the mayor believes those can be resolved for the benefit of the metropolitan community.

Before becoming Mayor, Nagin served as the vice president and general manager for Cox Communications in Southeast Louisiana. He transformed the local operations of the cable company from one of Cox's poorest performing markets to one of its most profitable assets. He hired a staff that put a new emphasis on customer service and used technology to gain efficiency. Those two strategies are playing key roles in Nagin's efforts to transform City Hall as well.

Mayor Nagin earned a Bachelor of Science degree in Accounting at Tuskegee University in 1978 and received a Masters of Business Administration at Tulane University in 1994.

He is married to Seletha Smith Nagin. They have three children, Jeremy, Jarin and Tianna, and live near Bayou St. John in New Orleans.

## **Major General David Mize, USMC (Ret.)**

Major General David Mize USMC (Ret) advanced to the General Officer ranks of the U.S Marine Corps in 1994 as the Deputy Director of Operations (J-3), U.S. European Command in Stuttgart, Germany. During that tour he was involved in contingency operations in Bosnia, Northern Iraq, Rwanda, Liberia and the Central African Republic. From July 1996 to July 1998, General Mize was the Director of Reserve Affairs at Headquarters, Marine Corps in Washington, D.C. From July 1998 to June 2001, he was the commander of the Marine Corps largest command, Marine Forces Reserve, headquartered in New Orleans. From June 2001 to his retirement in late 2003, he was the Commanding General of Marine Corps Base, Camp Lejeune. Since his retirement he has worked for Apogen Technologies as Senior Vice President, Emerging Solutions Group.

MajGen Mize attended the U.S. Naval Academy and graduated with Distinction in 1969. His first operational assignment was a one year combat tour in Vietnam where he served as a rifle platoon commander, an infantry company commander and a battalion operations officer.

As a lieutenant and captain, he served tours at Marine Corps Recruit Depot Parris Island; Amphibious Warfare School, Quantico, VA; 1st Marine Brigade, Hawaii; 9th Amphibious Brigade, Okinawa, Japan; and the U.S. Naval Academy, Annapolis, MD.

During his tenure as a major and lieutenant colonel he was assigned to the Army Command and General Staff College in Ft Leavenworth, KS; the Chief of Naval Operations as his senior aide in Washington D.C.; the Officer Assignment Branch at Headquarters Marine Corps in Washington, D.C.; the 1st Battalion, 9th Marines in Camp Pendleton, CA as its Commanding Officer; and the Special Operations Training Group as its Officer-in-Charge in Camp Pendleton, CA.

In the grade of Colonel he attended the State Department's Senior Seminar, a year long course for senior foreign service executives; was selected for and served a year fellowship at the Council on Foreign Relations in New York City; and completed a two year tour at Headquarters where he served as the executive assistant for a two and a three star general in the Plans, Policies, and Operations Department.

His personal decorations include the Defense Distinguished Service Medal, the Distinguished Service Medal, the Legion of Merit, the Bronze Star, Two Navy Commendation Medals, and the Combat Action Ribbon.

Active in the community, MajGen Mize is the Chairman of the Mayors Military Advisory Committee, leads the local effort to retain our military bases, is a leader of the Marine Corps Support Group, was elected a board member of GNO Inc in Jan 2004, and speaks frequently in the community, to include being one of the distinguished speakers at the annual Tulane Business Forum in October 2004.

## **Mayor Ben Morris**

Ben Morris was born in Knoxville, Tennessee and raised in New Orleans, but he has called Slidell "home" since 1976. He and his wife, Susan, have four children: Jenny, Kristi, Patrick and Rebecca.

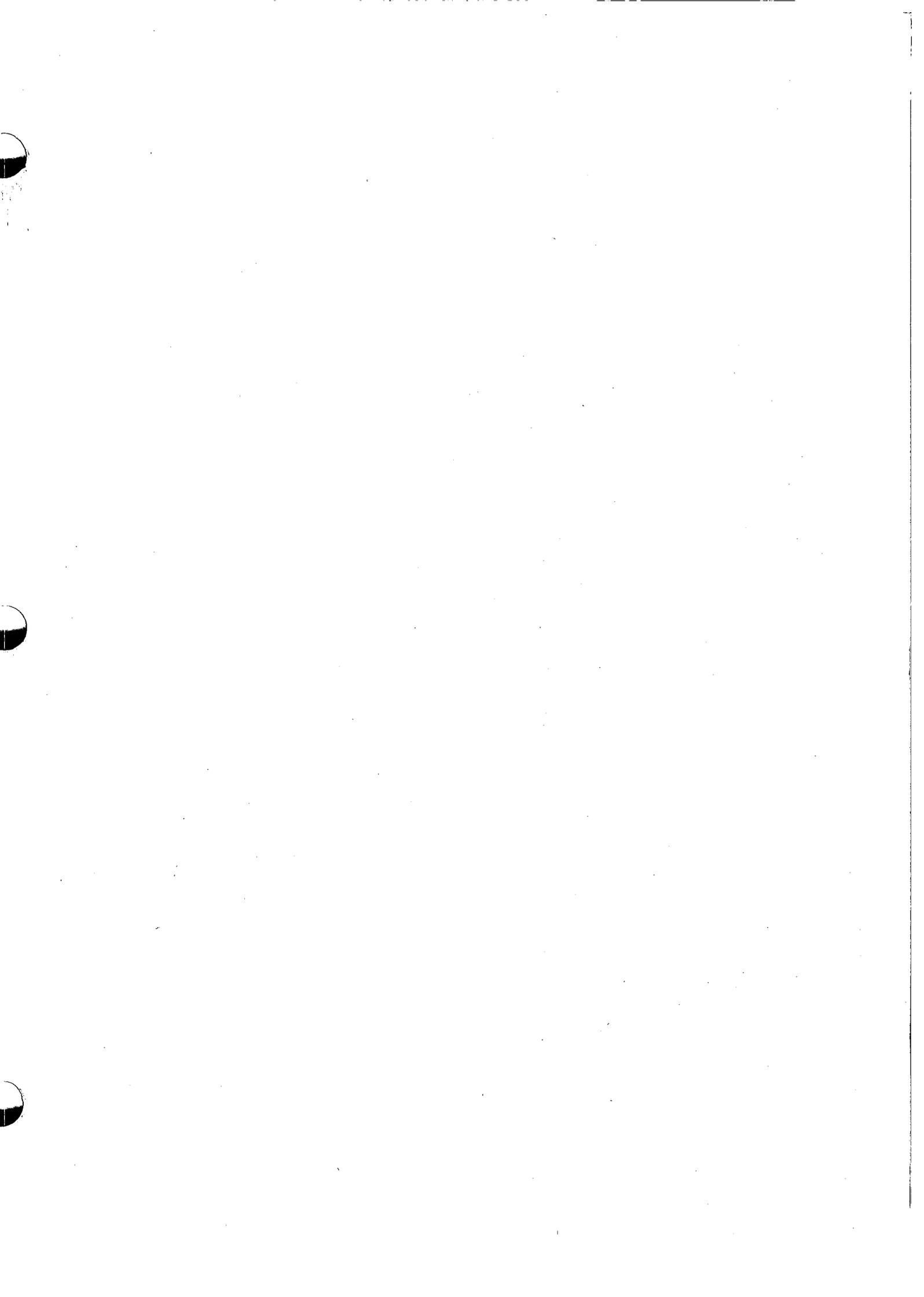
Ben holds a Bachelor's Degree from Louisiana State University and a Master's Degree in Criminal Justice from the University of Southern Mississippi. He is also a graduate of the U.S. Army Command General Staff College, Army Logistics Course, the New York Institute of Finance and Basic Agent School for the U.S. Department of Justice Drug Enforcement Administration. The diversity of his education brings to the office of Mayor a healthy balance of administrative and financial aptitudes.



Those who know Ben say his integrity and effective leadership were the key factors to his successful campaign for Mayor. His past accomplishments speak volumes. He is a retired Colonel from the U.S. Army Reserve and an Eagle Scout. Prior to taking office as Mayor of Slidell, Ben served for twelve years as Slidell's Chief of Police, and is proud to say that during that time, there was never a single challenge to the department's integrity or honesty. As Chief of Police, Ben successfully planned and managed the police department's budget in excess of \$5 million annually. Throughout his tenure, Slidell sustained low crime rates, even in the face of enormous growth and expansion. Under Ben's leadership, the Slidell Police Department became Louisiana's second department to receive National Accreditation. As mayor, Ben now manages an annual budget in excess of \$40 million.

While serving as Chief of Police, Ben created and operated a Law Enforcement Training Academy which has been responsible for training candidates in Slidell and 26 additional law enforcement agencies. He helped to establish over 25 neighborhood watch and homeowners' associations, instituted a highly effective Child Safety Program for Students, and supported programs and legislation against drinking and driving.

As Slidell's Mayor, he has continued his commitment to making a difference. In addition to the responsibilities he fulfills within office, he is also a member of a number of community service organizations and is very involved in the community. He's also an advocate of the arts and music, and continually looks for new and exciting ways to promote cultural events and family celebrations in the city.



# DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

## BASE SUMMARY SHEET

### NSA New Orleans

#### INSTALLATION MISSION

- The Mission of the Naval Support Activity New Orleans to provide quality support to authorized commands, activities and personnel.

#### DOD RECOMMENDATION

- Close Naval Support Activity New Orleans, LA. Relocate the Navy Reserve Personnel Command and the Enlisted Placement and Management Center to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN.
- Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy and Recruiting Command at Naval Support Activity Mid-South, Millington, TN.
- Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA, except for the installation management function, which consolidates with Navy Region Southwest, Naval Station San Diego, CA, Navy Region Northwest, Submarine Base Bangor, WA, and Navy Region Midwest, Naval Station Great Lakes, IL.
- Relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO. Relocate Naval Air Systems Command Support Equipment Facility New Orleans, LA, Navy Recruiting District New Orleans, LA, and the Navy Reserve Center New Orleans, LA, to Naval Air Station Joint Reserve Base New Orleans, LA.
- Relocate <sup>the</sup> Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX. Consolidate Naval Support Activity New Orleans, LA installation management function with Naval Air Station Joint Reserve Base New Orleans, LA.

#### DOD JUSTIFICATION

- The collocation of the Navy Reserve Personnel Command, the Enlisted Placement Management Center, and Naval Reserve Recruiting Command at Naval Support Activity Mid-South, Millington creates a Navy Human Resources Center of Excellence, improves personnel life-cycle management, and furthers active and reserve component total force integration and effectiveness. This recommendation consolidates Reserve personnel and recruiting headquarters with like active component functions in a single location and

eliminates stand-alone headquarters. In addition, activities of the Bureau of Naval Personnel, Navy Manpower Analysis Center and Navy Personnel Research and Development Center are currently located at Naval Support Activity Mid-South.

- The relocation of the Navy Reserve Command comprised of Navy Reserve Forces Command, Navy Reserve Forces, and Naval Reserve Air Forces, to Naval Support Activity Norfolk, VA will enhance internal active and reserve component interoperability. By locating the reserve headquarters elements on the same base with Fleet Forces Command, its active component headquarters, this recommendation will significantly increase interaction between the two components, produce a reduction in force size by eliminating duplicative staff, and allow for further decrease in staffing size for common support functions. The consolidation of the Navy Reserve Command installation management functions with other Navy Regional organizations is part of the Department of the Navy efforts to streamline regional management structure and to institute consistent business practices.
- The relocation of Headquarters, Marine Forces Reserve and the Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans maintains a central location for management of widely-dispersed Marine Corps Reserve elements and allows consolidation of Marine Reserve management functions. Marine Corps Reserve Support Command is currently the only geographically separated element of the Marine Forces Reserve. Consolidation with its Headquarters will significantly increase interaction and operational efficiency as well as eliminate duplicative staff. Location of this consolidated headquarters at a joint reserve base will enhance joint service interoperability concepts.
- Relocation of 8<sup>th</sup> Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth moves this management organization within their geographic area of responsibility. It also places them at a major transportation node with reduced average distance to managed recruiting stations.
- Relocating these functions removes the primary missions from Naval Support Activity New Orleans, and eliminates or moves the entirety of the workforce except for those personnel associated with the base operations support function and a number of smaller tenant activities. As a result, retention of Naval Support Activity New Orleans is no longer required. Accordingly, this recommendation closes the installation and eliminates or relocates the remaining base operations support personnel and tenant activities. Base operations support organizations and tenant activity services currently shared between Naval Support Activity New Orleans and Naval Air Station Joint Reserve Base New Orleans consolidate at Naval Air Station Joint Reserve Base New Orleans to support the remaining area population.

## COST CONSIDERATIONS DEVELOPED BY DOD

- One-Time Costs: \$164.59 million
- Net Savings (Cost) during Implementation: \$ 86.12 million
- Annual Recurring Savings: \$ 36.50 million
- Return on Investment Year: Three years
- Net Present Value over 20 Years: \$276.42 million

## MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
<b>Baseline</b>	-1,997	-652	
Reductions	0	0	
Realignments	0	0	
<b>Total</b>	<b>-1,997</b>	<b>-652</b>	

## MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	<u>Out</u>		<u>In</u>		<u>Net Gain (Loss)</u>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	-1,997	-713	0	0	-1,997	-713*
Other Recommendation(s)	0	0	0	0		
<b>Total</b>	<b>-1,997</b>	<b>-713</b>			<b>-1,997</b>	<b>-713*</b>

\*(-62) Net Mission Personnel

## ENVIRONMENTAL CONSIDERATIONS

- Naval Air Station Joint Reserve Base New Orleans, LA is in Attainment. There are potential impacts to waste management and wetlands. Naval Air Station Joint Reserve Base Fort Worth, TX is in Serious Non-attainment for Ozone (1-Hour) and in Moderate Non-attainment for Ozone (8-Hour), however, no Air Conformity Determination will be required. No impacts are anticipated for air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species; or water resources. Naval Support Activity Mid-South Millington, TN, Naval Station San Diego, CA, Naval Submarine Base Bangor, WA, Naval Station Great Lakes, IL and Naval Support Activity Norfolk, VA report that there are no impacts anticipated for air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species; waste management; water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported \$0.3M in costs for waste management and environmental

compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management or environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation

## REPRESENTATION

Governor: **Kathleen Babineaux Blanco (D)**  
Senators: **Mary Landrieu (D)**  
**David Vitter (R)**

Representative: **William J. Jefferson (D-2<sup>nd</sup>)**

## ECONOMIC IMPACT

- Potential Employment Loss: 2,096 jobs (1,192 direct and 904 indirect)
- MSA Job Base: 763,801 jobs
- Percentage: -0.6 percent decrease

## MILITARY ISSUES

- Close Naval Support Activity New Orleans, LA\
- Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN
- Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA
- Relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA,
- Relocate Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX.

## COMMUNITY CONCERNS/ISSUES

- No specific issues have surfaced, other than economic impact of losing jobs in the New Orleans area.

## ITEMS OF SPECIAL EMPHASIS

- Remaining base infrastructure
- Unique assets and capabilities

**NAVAL SUPPORT ACTIVITY, NEW ORLEANS, LA**

**DoN - 15**

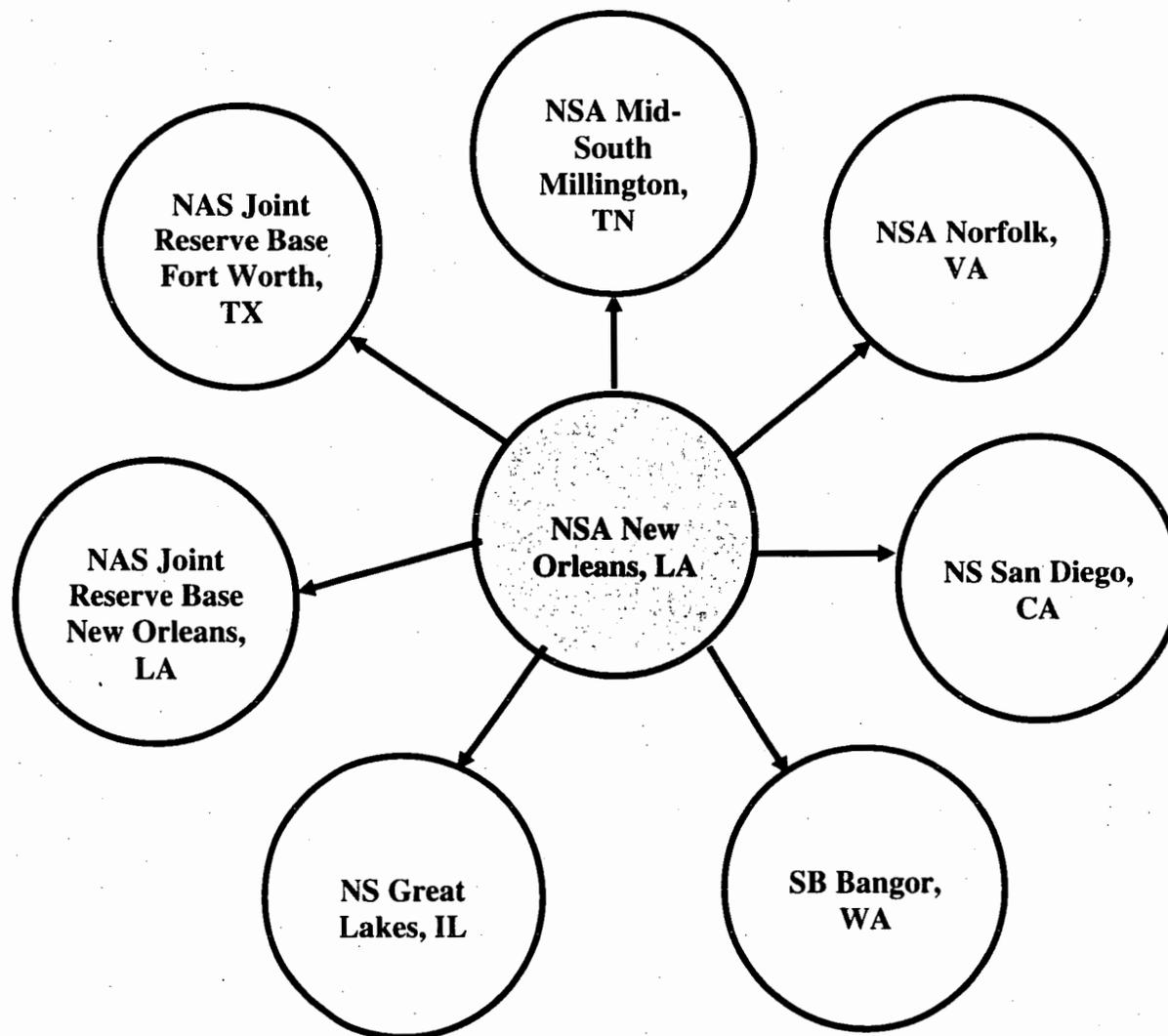
**NAVAL SUPPORT ACTIVITY, NEW ORLEANS, LA**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(1,997)	(652)	0	0	(1,997)	(652)	(62)	(2,711)

**Recommendation:** Close Naval Support Activity New Orleans, LA. Relocate the Navy Reserve Personnel Command and the Enlisted Placement and Management Center to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Recruiting Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA, except for the installation management function, which consolidates with Navy Region Southwest, Naval Station San Diego, CA, Navy Region Northwest, Submarine Base Bangor, WA, and Navy Region Midwest, Naval Station Great Lakes, IL. Relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO. Relocate Naval Air Systems Command Support Equipment Facility New Orleans, LA, Navy Recruiting District New Orleans, LA, and the Navy Reserve Center New Orleans, LA, to Naval Air Station Joint Reserve Base New Orleans, LA. Relocate 8<sup>th</sup> Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX. Consolidate Naval Support Activity New Orleans, LA installation management function with Naval Air Station Joint Reserve Base New Orleans, LA.

NAVAL SUPPORT ACTIVITY NEW ORLEANS, LA



## **Recommendation for Closure Naval Support Activity New Orleans, LA**

**Recommendation:** Close Naval Support Activity New Orleans, LA. Relocate the Navy Reserve Personnel Command and the Enlisted Placement and Management Center to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Recruiting Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA, except for the installation management function, which consolidates with Navy Region Southwest, Naval Station San Diego, CA, Navy Region Northwest, Submarine Base Bangor, WA, and Navy Region Midwest, Naval Station Great Lakes, IL. Relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO. Relocate Naval Air Systems Command Support Equipment Facility New Orleans, LA, Navy Recruiting District New Orleans, LA, and the Navy Reserve Center New Orleans, LA, to Naval Air Station Joint Reserve Base New Orleans, LA. Relocate Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX. Consolidate Naval Support Activity New Orleans, LA installation management function with Naval Air Station Joint Reserve Base New Orleans, LA.

**Justification:** The collocation of the Navy Reserve Personnel Command, the Enlisted Placement Management Center, and Naval Reserve Recruiting Command at Naval Support Activity Mid-South, Millington creates a Navy Human Resources Center of Excellence, improves personnel life-cycle management, and furthers active and reserve component total force integration and effectiveness. This recommendation consolidates Reserve personnel and recruiting headquarters with like active component functions in a single location and eliminates stand-alone headquarters. In addition, activities of the Bureau of Naval Personnel, Navy Manpower Analysis Center and Navy Personnel Research and Development Center are currently located at Naval Support Activity Mid-South.

The relocation of the Navy Reserve Command comprised of Navy Reserve Forces Command, Navy Reserve Forces, and Naval Reserve Air Forces, to Naval Support Activity Norfolk, VA will enhance internal active and reserve component interoperability. By locating the reserve headquarters elements on the same base with Fleet Forces Command, its active component headquarters, this recommendation will significantly increase interaction between the two components, produce a reduction in force size by eliminating duplicative staff, and allow for further decrease in staffing size for common support functions. The consolidation of the Navy Reserve Command installation management functions with other Navy Regional organizations is part of the Department of the Navy efforts to streamline regional management structure and to institute consistent business practices.

The relocation of Headquarters, Marine Forces Reserve and the Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans maintains a central location for management of widely-dispersed Marine Corps Reserve elements and allows consolidation of Marine Reserve management functions. Marine Corps Reserve Support Command is currently the only geographically separated element of the Marine Forces Reserve. Consolidation with its Headquarters will significantly increase interaction and operational efficiency as well as eliminate duplicative staff. Location of this consolidated headquarters at a joint reserve base will enhance joint service interoperability concepts.

Relocation of 8<sup>th</sup> Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth moves this management organization within their geographic area of responsibility. It also places them at a major transportation node with reduced average distance to managed recruiting stations.

Relocating these functions removes the primary missions from Naval Support Activity New Orleans, and eliminates or moves the entirety of the workforce except for those personnel associated with the base operations support function and a number of smaller tenant activities. As a result, retention of Naval Support Activity New Orleans is no longer required. Accordingly, this recommendation closes the installation and eliminates or relocates the remaining base operations support personnel and tenant activities. Base operations support organizations and tenant activity services currently shared between Naval Support Activity New Orleans and Naval Air Station Joint Reserve Base New Orleans consolidate at Naval Air Station Joint Reserve Base New Orleans to support the remaining area population.

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$164.6M. The net of all costs and savings to the Department during the implementation period is a cost of \$86.1M. Annual recurring savings to the Department after implementation are \$36.5M with a payback expected in three years. The net present value of the costs and savings to the Department over 20 years is a savings of \$276.4M.

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,096 jobs (1,192 direct jobs and 904 indirect jobs) over the 2006-2011 period in the New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area, which is 0.3 percent of the economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

**Community Infrastructure Assessment:** A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

**Environmental Impact:** Naval Air Station Joint Reserve Base New Orleans, LA is in Attainment. There are potential impacts to waste management and wetlands. Naval Air Station Joint Reserve Base Fort Worth, TX is in Serious Non-attainment for Ozone (1-Hour) and in Moderate Non-attainment for Ozone (8-Hour), however, no Air Conformity Determination will be required. No impacts are anticipated for air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species; or water resources. Naval Support Activity Mid-South Millington, TN, Naval Station San Diego, CA, Naval Submarine Base Bangor, WA, Naval Station Great Lakes, IL and Naval Support Activity Norfolk, VA report that there are no impacts anticipated for air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species; waste management; water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported **\$0.3M** in costs for waste management and environmental compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management or environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

## **BASE VISIT REPORT**

**Naval Support Activity, New Orleans, LA**

**June 17, 2005**

### **LEAD COMMISSIONER:**

- Brigadier General Sue E. Turner, Ret

### **ACCOMPANYING COMMISSIONER:**

- None

### **COMMISSION STAFF:**

- Joe Barrett, Lead Senior Analyst
- Michael L. Delaney, Senior Analyst
- C.W. Furlow, Senior Analyst

### **LIST OF ATTENDEES:**

- Captain Lafe Dozier- Commanding Officer, Naval Support Activity (NSA), New Orleans, LA
- Captain Anthony Rizzo- Commanding Officer, Naval Air Station/JRB New Orleans
- LCDR Steve Zimmerman- Public Works Officer, NSA
- LT Julie Zavodny- Admin Officer, NSA
- Mr. Roy Griggs- Public Affairs Officer, NSA
- Colonel Russell Dumas (briefer)- Marine Force Reserve (MARFORRES)
- Captain Margaret Reed (briefer)- Enlisted Placement Management Cent (EPMAC)
- CDR Elizabeth McAllister (briefer)- Navy Reserve Personnel Command (CNRPC)
- Captain Jones (briefer)- Navy Reserve Recruiting Region (CNRRR)
- Colonel Carl Huenefeld (briefer)- 8th Marine District
- Captain Kevin McCarthy (briefer)- Navy Reserve Force (CNRF) & Navy Reserve Forces Command (CNRFC)
- LCDR Raymond Hurd- CNRFC N5
- LCDR Nick Merry- PPWO, NSA
- CDR Don Bateman- CNRFC APAO
- Captain Dennis Benson- CNRF Staff Judge Advocate

Navy Region South:

- RADM George Mayer- Commander, Navy Region South (NRS)

- LCDR George Riels- NRS Flag Officer Aide
- Mr. Ron Martinez- NRS Business Manager
- Mr. Tom Donovan- NRS Business Office
- Mr. Jim Gallagher- NRS Business Office
- Ms. Kelly Cripps- NRS Protocol Officer

State:

- Governor Kathleen Blanco
- Mr. Jim Tucker- State Representative
- Mr. Jeff Arnold- State Representative
- Mr. Michael Olivier- Governor's Commissioner of Economic Development

Federal:

- U.S. Senator David Vitter
- Mr. Barney Arceneaux- Congressman Charles Melancon's office
- Mr. Marshall Hevron- U.S. Senator Mary Landrieu's Military Liaison
- Ms. Brenda Clark- U.S. Senator David Vitter's staff

Local:

- Mayor Ray Nagin, City of New Orleans
- Colonel Dell Dempsey USMC (ret.)- Louisiana Department of Economic Development
- Mr. Don Hutchinson- Director of Economic Development, City of New Orleans
- Mr. Mark Drennen- CEO, GNO INC (Chamber of Commerce type entity)
- Mr. David Mize (Maj Gen Ret)- Chairman for the Mayor's Military Advisory Committee
- Ms. Jackie Brechtel Clarkson- City Councilwoman for the City of New Orleans
- Mr. Glenn Orgeron- incoming President of the Algiers' Economic Development Foundation
- Mr. Tyrone Hubbard- President of the Algiers' Economic Development Foundation
- Mr. Matt Konigsmark- Mayor's representative

**BASE'S PRESENT MISSION:**

- The mission of the Naval Support Activity is to provide quality support to authorized commands, activities and personnel

**SECRETARY OF DEFENSE RECOMMENDATION:**

- (DoN-15) Close Naval Support Activity New Orleans, LA. Relocate the Navy Reserve Personnel Command and the Enlisted Placement and Management Center to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN.

- Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy and Recruiting Command at Naval Support Activity Mid-South, Millington, TN.
- Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA, except for the installation management function, which consolidates with Navy Region Southwest, Naval Station San Diego, CA, Navy Region Northwest, Submarine Base Bangor, WA, and Navy Region Midwest, Naval Station Great Lakes, IL.
- Relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO. Relocate Naval Air Systems Command Support Equipment Facility New Orleans, LA, Navy Recruiting District New Orleans, LA, and the Navy Reserve Center New Orleans, LA, to Naval Air Station Joint Reserve Base New Orleans, LA.
- Relocate <sup>the</sup> Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX. Consolidate Naval Support Activity New Orleans, LA installation management function with Naval Air Station Joint Reserve Base New Orleans, LA.

#### **SECRETARY OF DEFENSE JUSTIFICATION:**

- . The collocation of the Navy Reserve Personnel Command, the Enlisted Placement Management Center, and Naval Reserve Recruiting Command at Naval Support Activity Mid-South, Millington creates a Navy Human Resources Center of Excellence, improves personnel life-cycle management, and furthers active and reserve component total force integration and effectiveness. This recommendation consolidates Reserve personnel and recruiting headquarters with like active component functions in a single location and eliminates stand-alone headquarters. In addition, activities of the Bureau of Naval Personnel, Navy Manpower Analysis Center and Navy Personnel Research and Development Center are currently located at Naval Support Activity Mid-South.
- The relocation of the Navy Reserve Command comprised of Navy Reserve Forces Command, Navy Reserve Forces, and Naval Reserve Air Forces, to Naval Support Activity Norfolk, VA will enhance internal active and reserve component interoperability. By locating the reserve headquarters elements on the same base with Fleet Forces Command, its active component headquarters, this recommendation will significantly increase interaction between the two components, produce a reduction in force size by eliminating duplicative staff, and allow for further decrease in staffing size for common support functions. The consolidation of the Navy Reserve Command installation management functions with other Navy Regional organizations is part of the Department of the Navy efforts to streamline regional management structure and to institute consistent business practices.
- The relocation of Headquarters, Marine Forces Reserve and the Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans maintains a central location for management of widely-dispersed Marine

Corps Reserve elements and allows consolidation of Marine Reserve management functions. Marine Corps Reserve Support Command is currently the only geographically separated element of the Marine Forces Reserve. Consolidation with its Headquarters will significantly increase interaction and operational efficiency as well as eliminate duplicative staff. Location of this consolidated headquarters at a joint reserve base will enhance joint service interoperability concepts.

- Relocation of 8<sup>th</sup> Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth moves this management organization within their geographic area of responsibility. It also places them at a major transportation node with reduced average distance to managed recruiting stations.
- Relocating these functions removes the primary missions from Naval Support Activity New Orleans, and eliminates or moves the entirety of the workforce except for those personnel associated with the base operations support function and a number of smaller tenant activities. As a result, retention of Naval Support Activity New Orleans is no longer required. Accordingly, this recommendation closes the installation and eliminates or relocates the remaining base operations support personnel and tenant activities. Base operations support organizations and tenant activity services currently shared between Naval Support Activity New Orleans and Naval Air Station Joint Reserve Base New Orleans consolidate at Naval Air Station Joint Reserve Base New Orleans to support the remaining area population.

#### **MAIN FACILITIES REVIEWED:**

- Windshield tour of the entire Naval Support Activity base on the East and West banks of the Mississippi river. Buildings and facilities identified:
  - Historical plantation house/homes located on the west bank
  - Navy lodge, Enlisted Barracks and Navy/Marine Corps Band facilities renovated
  - Parcels of land given back to the community
  - Officer and enlisted housing
  - Tenant facilities to be vacated based on BRAC recommendations on the west and east banks
  - Fleet landings to transport military and government employees to and from the east and west banks

#### **KEY ISSUES IDENTIFIED**

- NSA has a high Military Value, 15 out of 343, why is the base closing
- The COBRA savings are overstated and not realized until 2010
- There is no affect on the Marines' mission capabilities and operational readiness if they do not relocate from NSA New Orleans to NAS New Orleans
- There are 28 small NSA sub-tenants relocating to NAS NOLA who are not identified in the DoD recommendation. This explains difference between COBRA and DoD recommendation numbers
- Public/private base housing buy-out figures are not included in the COBRA data

- The process did not factor in the New Federal City concept of zero construction costs in the COBRA data since the state and city would fund the construction and lease back at low rates
- The New Federal City concept, which has been in a two year plus development with the Navy, for the NSA offers DoD and other federal agencies an opportunity to save millions in construction and operational costs
- COBRA data not available for the multitude of small commands at NSA relocating to NAS New Orleans

#### **INSTALLATION CONCERNS RAISED**

- Marines Force Reserves concerns are:
  - Loss of infrastructure support – Medical, Dental & Transient Housing
  - Civilian recruiting for the Marine Mobility Command
  - Potential need for phased Mobility Command move
  - NAS New Orleans has Insufficient housing and transient lodging to accommodate the new tenants in the near term
- Loss of employment for NSA NO employees and community impacts

#### **COMMUNITY CONCERNS RAISED:**

- Community support for the military dates back decades
- If NSA NOLA closes the businesses surrounding the base will be hit the hardest
- Unable to understand why DoD failed to consider in the COBRA calculations the Federal City Plan that both side worked jointly to develop a working model
- Vocal and substantial local support to keep one tenant on base to support Federal\_City concept.

#### **REQUESTS FOR STAFF AS A RESULT OF VISIT:**

Request visit to analysts in Washington to review COBRA data, when available.

**BASE VISIT REPORT**

**Naval Support Activity, NOLA**

**June 17, 2005**

**LEAD COMMISSIONER:**

Commissioner Turner

**ACCOMPANYING COMMISSIONER:**

None

**COMMISSION STAFF:**

Joe Barrett, Senior Analyst  
Michael L. Delaney, Senior Analyst  
C.W. Furlow, Senior Analyst

**LIST OF ATTENDEES:**

RADM Meyer,  
Capt Dozier  
Col Dumas  
Col Heunefeld  
Capt. McCarthy  
Capt Reed  
CDR McAlister  
Senator Vitter  
Counselwoman ?  
Governor Kathleen ?  
Mayor ?

Commanding Officer NSA  
Commanding Officer, Marine Force Reserve  
Commanding Officer, 8<sup>th</sup> Marine Corps Districe  
Commander, Naval Reserve Forces Command  
Commanding Officer, Naval Reserve Recruiting Command  
Commanding Officer, Naval Reserve Personnel Center

**BASE'S PRESENT MISSION:**

**SECRETARY OF DEFENSE RECOMMENDATION:**

**SECRETARY OF DEFENSE JUSTIFICATION:**

## MAIN FACILITIES REVIEWED:

Naval Support Activity East and West banks.

## KEY ISSUES IDENTIFIED

If Military Value was so high (#165) why is base closing.

Col Dumas noted transient housing is better in NSA than at NAS.

Col Dumas said centralized location (NSA) is better for him for coordination.

Col Heunefeld, noted that he is not headquartered in his region of responsibility. The move of his forces has been in the works for 6-years.

Sen Vitter asked what place had responsibility for New Orleans? The Col answered Parris Island.

When asked what were the savings to her command, Capt McCarthy said 22 billets and there was no room presently at the new location.

Senator Vitter asked how long had the Reserves been studying a plan to move and the captain said several years.

Senator Vitter said that Adm Cotton had told him the Navy was going to stay in NOLA.

Capt Reed stated that it made sense to move her command to Middlington, Tenn but the IT costs in COBRA only included desk top moves. She said the deleted billets were from her Authorized number.

Gen Meis noted in his brief on Federal City that COBRA data appears very suspect. e.g. the base savings of 19M is recorded as occurring immediately but the base remains open to 2010.

Commissioner Turner asked what was the fifth agency to move into the proposed Federal City.

Gen Meis said he was looking for core of agencies.

Would a move to Federal City increase "Military Value?" Gen Meis said they were not smart enough yet to know.

Was any idea made to build Belle Chasse? Gen Meis said no, the best and cheapest for DoD would be Federal City since State and city would provide the funding with estimated move-in date of 2008 vice 2010.

Brenda Clark, Community Liaison for Sen. Vitter asked what were the commission's thoughts of moving Naval reserve commands to collocate with Regular Navy commands. She opined that it would be the end of the Naval Reserve as a separate entity.

## INSTALLATION CONCERNS RAISED

No COBRA data for multitude of small commands leaving.

If all tenants left, is there any other reason for base to remain open?

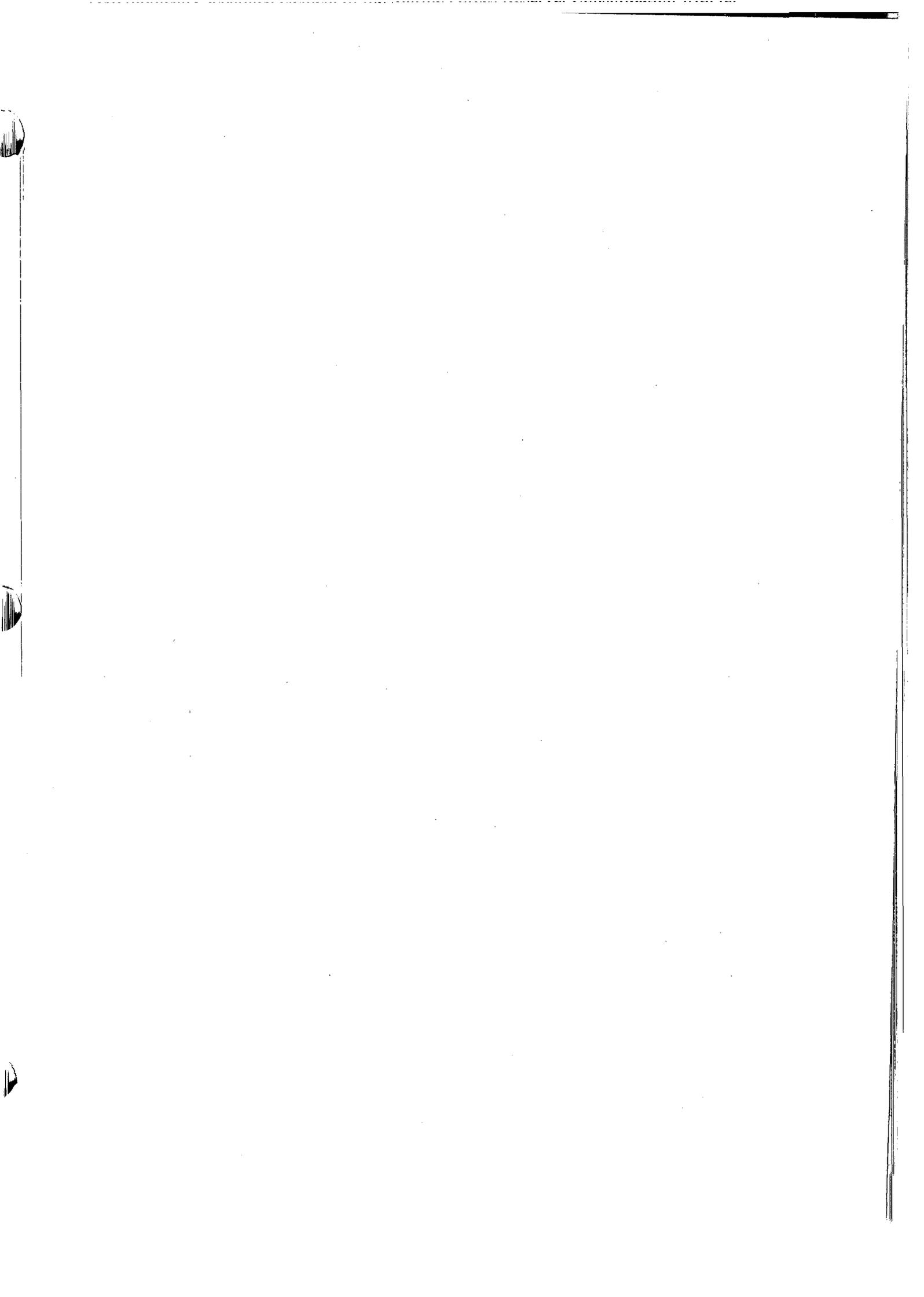
Who takes ownership? Has not been addressed. Presently have 50-year lease

## COMMUNITY CONCERNS RAISED:

Vocal and substantial local support to keep base open, especially with Federal\_City concept..

**REQUESTS FOR STAFF AS A RESULT OF VISIT:**

Request visit to analysts in Washington to review COBRA data, when available.



# DEFENSE

## Defense Information Systems Agency (DISA)

Continuity of Operations and Test Facility (DCTF)

1010 Gause Blouvard

Slidell, Louisiana 70458

Telephone (985) 639-3109

FAX (985) 639-3110

WEB PAGE:SLIDELL.DISA.MIL

<b>FEB MEMBER</b>	<b>ALTERNATE</b>
<b>Lt. Col. Timothy K. Breland Chief</b>	<b>Mr. CLIFF HORN Deputy Chief</b>

### MISSION

The DCTF provides Continuity of Operations (COOP) test support to computer processing communities for their mission essential applications as well as secure environments for the testing on mid-tier (UNIX and Windows) and mainframe (CMOS) systems for unclassified and classified applications and prototypes for DoD and other government activities. This includes the performance of pre-production tests and evaluations on new and revised applications and support of the DISA migration to Global Combat Support System (GCSS) by the testing of new Common Operating Environment (COE) releases and combat support information systems. The testing process includes continuity, business recovery, segment compliance, integration and interoperability testing.

**CONSOLIDATE DEFENSE INFORMATION SYSTEMS AGENCY AND  
ESTABLISH JOINT C4ISR D&A CAPABILITY**

**H&SA - 27**

**LEASED SPACE, VA**

**CLOSE/REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(230)	(1,621)	0	0	(230)	(1,621)	(1,052)	(2,903)

**ARLINGTON SERVICE CENTER, VA**

**CLOSE/REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(224)	(516)	0	0	(224)	(516)	(383)	(1,123)

**1010 GAUSE BOULEVARD, SLIDELL, LA**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(1)	(102)	0	0	(1)	(102)	(48)	(151)

**NAVAL SUPPORT ACTIVITY PANAMA CITY, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(12)	(12)	0	0	(12)	(12)	0	(24)

**Recommendation:** Close 5600 Columbia Pike and Skyline Place (Skyline VII), leased installations in Falls Church, VA, and 1010 Gause Boulevard, a leased installation in Slidell, LA. Relocate all components of the Defense Information Systems Agency (DISA) to Fort Meade, MD.

**Recommendation:** Close the Logicon Building, a leased installation in Arlington, Virginia. Relocate the Joint Task Force-Global Network Operation (JTF-GNO) to Fort Meade, MD.

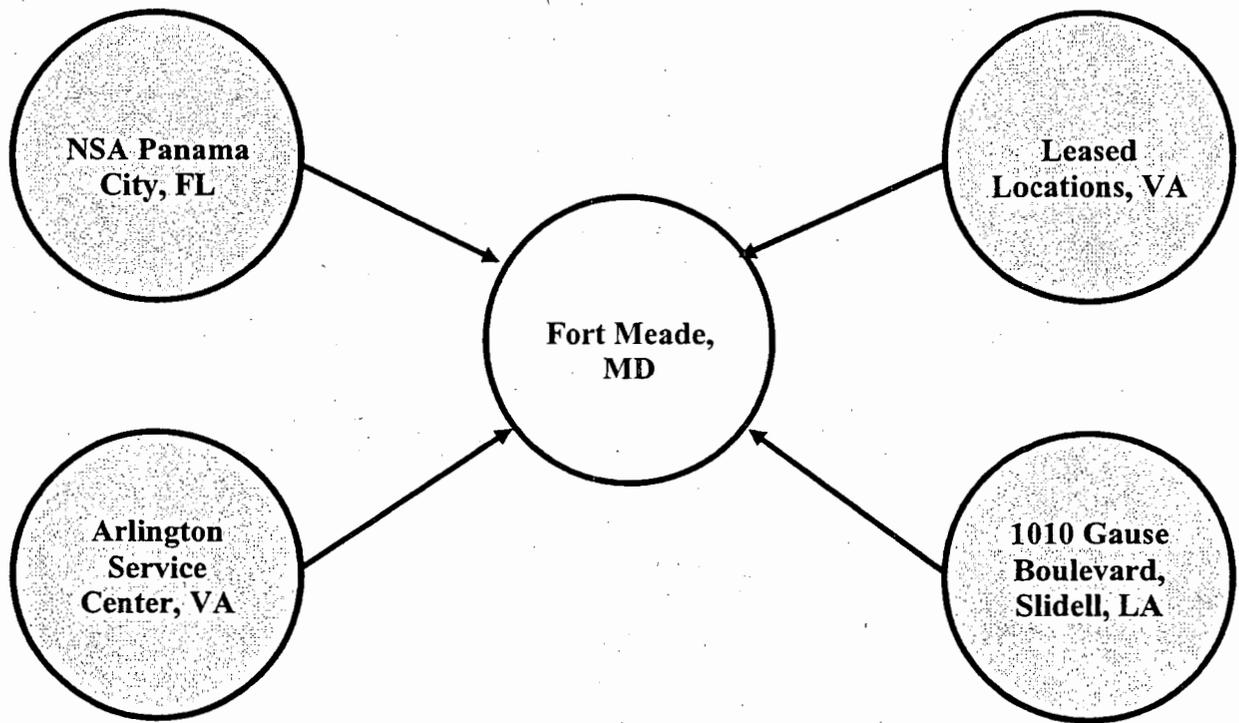
**Recommendation:** Realign Skyline IV and Skyline V, leased installations in Falls Church, VA, and GSA Franconia Warehouse Depot, a leased installation in Springfield, VA, by relocating all components of DISA to Fort Meade, MD.

**Recommendation:** Realign Arlington Service Center, VA, by relocating all components of DISA and the JTF-GNO to Fort Meade, MD.

**Recommendation:** Realign Naval Support Activity Panama City, Florida by relocating the Deployable Joint Command and Control (DJC2) Program Office of the Naval Surface Warfare Center to Fort Meade, MD.

**Recommendation:** Realign Rosslyn Plaza North, a leased location in Arlington, VA, by relocating the Joint Tactical Radio System (JTRS) Program Office to Fort Meade, MD.

**CONSOLIDATE DEFENSE INFORMATION SYSTEMS AGENCY AND  
ESTABLISH JOINT C4ISR D&A CAPABILITY**



DEFENSE BASE REALIGNMENT AND CLOSURE COMMISSION  
2521 S. CLARK STREET, SUITE 600  
ARLINGTON, VIRGINIA 22202  
(703) 699-2950

MEMORANDUM OF MEETING

**DATE:** July 6, 2005

**TIME:** 11:00 AM

**TOPIC:** Meeting with Community Leaders from Slidell, LA.

**OBJECTIVE:**

To receive community views concerning the proposed realignment of the Defense Information Systems Agency (DISA).

**R&A STAFF:**

Ethan Saxon, Associate Analyst (filed report)  
Tyler Oborn, Associate Analyst

**NON-COMMISSION PARTICIPANTS**

Ben O. Morris  
Mayor, City of Slidell  
Raymond H. Canada  
Councilman, Slidell City Council  
Elsie P. Burkhalter  
Slidell City Council  
Marshal Hevron  
Assistant to the Chief of Staff, Office of Sen. Landrieu  
Theresa J. Risley  
Chairman of the Slidell Chamber of Commerce  
Zak Baig  
Projects Director, Office of Senator David Vitter  
Representative from the office of Congressman Bobby Jindal

**RECOMMENDATION:**

Close 1010 Gause Boulevard, a leased installation in Slidell, LA. Relocate all components of the Defense Information Systems Agency (DISA) to Fort Meade, MD.

## MEETING RESULTS:

1. Community and Congressional staff take exception to the recommendation of the Technical Joint Cross-Service Group (TJCSG) that calls for closing the Slidell DISA operations and eliminating the 102 civilian positions. The current building meets all force protection requirements and is leased by the city of Slidell to DISA at a nominal cost of \$1 per year. There is room to expand DISA's operation at Slidell with lower locality pay and operating costs than Ft. Meade, MD. In the meeting, Councilor Burkhalter pointed out that Slidell has much better education, employment and healthcare than may be evident in the economic analysis performed by the TJCSG. Councilor Canada identified the highly skilled workforce that exists in the area, which would support a growth in software engineering at the DISA location. Mayor Morris identified the economic impact of the closure on the city. Mr. Hevron presented a satellite map of the location and identified how the installation meets force protection requirements, including having the only basement in the city of Slidell. The facility underwent major renovation in 1995 at an estimated cost of \$12 million. The Greater Slidell Area Chamber of Commerce presented a resolution in support of maintaining the DISA location at Slidell.
2. The local community advocated a consolidation at the Slidell, LA, location that would produce reoccurring savings and require less military construction than building at Ft. Meade, MD. Having the continuity of operations afforded by the Slidell test facility is advantageous to DISA, but its capacity to meet a larger role and the cost effectiveness of maintaining a separate testing facility must be evaluated.
3. The Slidell location is used to test software for the military services and joint commands prior to fielding. Under the current recommendation, this mission would be taken over by 43 testers at the new Ft. Meade, MD, location with significant estimated cost savings. To implement the recommendation would require \$3.5 million in one time costs and produce \$11.2 million in reoccurring annual savings. The savings are driven primarily from the reduction in contractors and operating support costs achieved in collocation, rather than the cost of the installation.
4. In summary, community leaders stated that Slidell has a high military value and as a cost effective location, DISA would be better served consolidating testing at that Slidell, even if it is removed from the DISA headquarters and the National Capitol Region.

# Slidell Sentry-News

## Citizens rally in support of DISA at fest

BY MATTHEW PENIX

SLIDELL SENTRY-NEWS

SLIDELL -- In a battle to keep Slidell's Defense Information Systems Agency alive, more than 800 Slidellians signed a petition Monday stating their objections to closing the facility.

Fighting for their own kind of independence this Fourth of July, firework revelers at Slidell's Heritage Festival Monday took a breather from the show's bang to circle the petition that could save hundreds of jobs.

DISA has been on the United State's hit list since May, when it announced the closing and realignment of several military bases across the country. DISA, which is leased by the city of Slidell to the government for \$1 per year, was one of eight Louisiana facilities on that list.

"This says the community is supporting DISA being open," said Slidell city councilwoman Pearl Williams, who spearheaded the petition drive. "We are hoping that they look at their facts and reconsider."

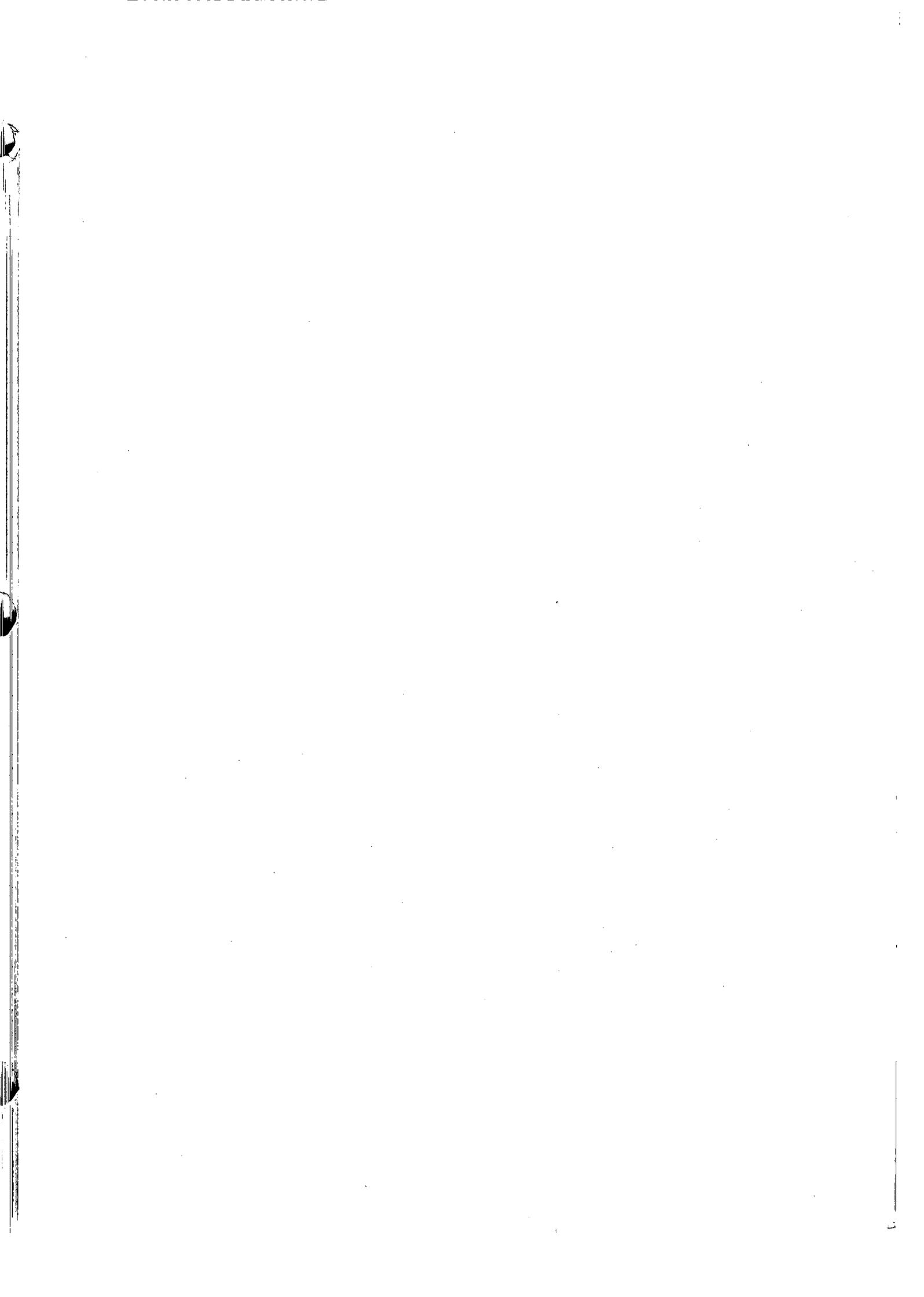
Williams, backed by State Representative Bobby Jindal R-Sli. who also signed the petition at the festival, said she will present petitions to the Defense Base Closure and Realignment Commission Tuesday July 12 at a New Orleans meeting. By then, she said, the city of Slidell hopes to present at least 1,000 signatures from area residents protesting the closure.

As is, dozens of community members took home petitions and are expected to pass them out at work and social functions before the Monday, July 11 deadline, Williams said. Anyone interested in signing the petitions can also call Slidell City Hall at (985) 646-4307 to receive a petition via fax or e-mail.

"The ironic thing here is when they opened DISA, it was a backup facility in case something went wrong," said Williams. "Now it's in contrast to why they opened it."

## House fire kills Slidell woman, several of her pets

SLIDELL SENTRY-NEWS



## **Naval Reserve Air Station New Orleans, LA**

Naval Air Station, Joint Reserve Base, New Orleans, Louisiana is located 20 minutes south of downtown New Orleans. This joint reserve facility is overseen by the Chief of the Navy Reserve. It is home to a Coast Guard Air Station, the Louisiana Air National Guard's 159<sup>th</sup> Fighter Group (F-15s), the U.S. Air Force Reserve's 926<sup>th</sup> Fighter Wing (F-16s), an F/A-18 unit of the Navy Reserve, and the U.S. Customs Service.

NAS New Orleans maintains a 24-hour operational capability to support U.S. Coast Guard Sea-Air Rescue in the Gulf of Mexico, as well as U.S. Customs and North American Air Defense Command alert requirements. In addition, the base provides Navy, Air Force Reserve and Air National Guard units with the training space for an array of fighter aircraft.

NAS New Orleans continues to experience some minor air and ground encroachment pressures. Working relationships between the Air Station and the FAA terminal ATC facility are described as professional, but NAS New Orleans ATC managers have noted some inefficiency in terminal airspace designation and delegation.

**NAVAL AIR STATION ATLANTA, GA**

**DoN - 13**

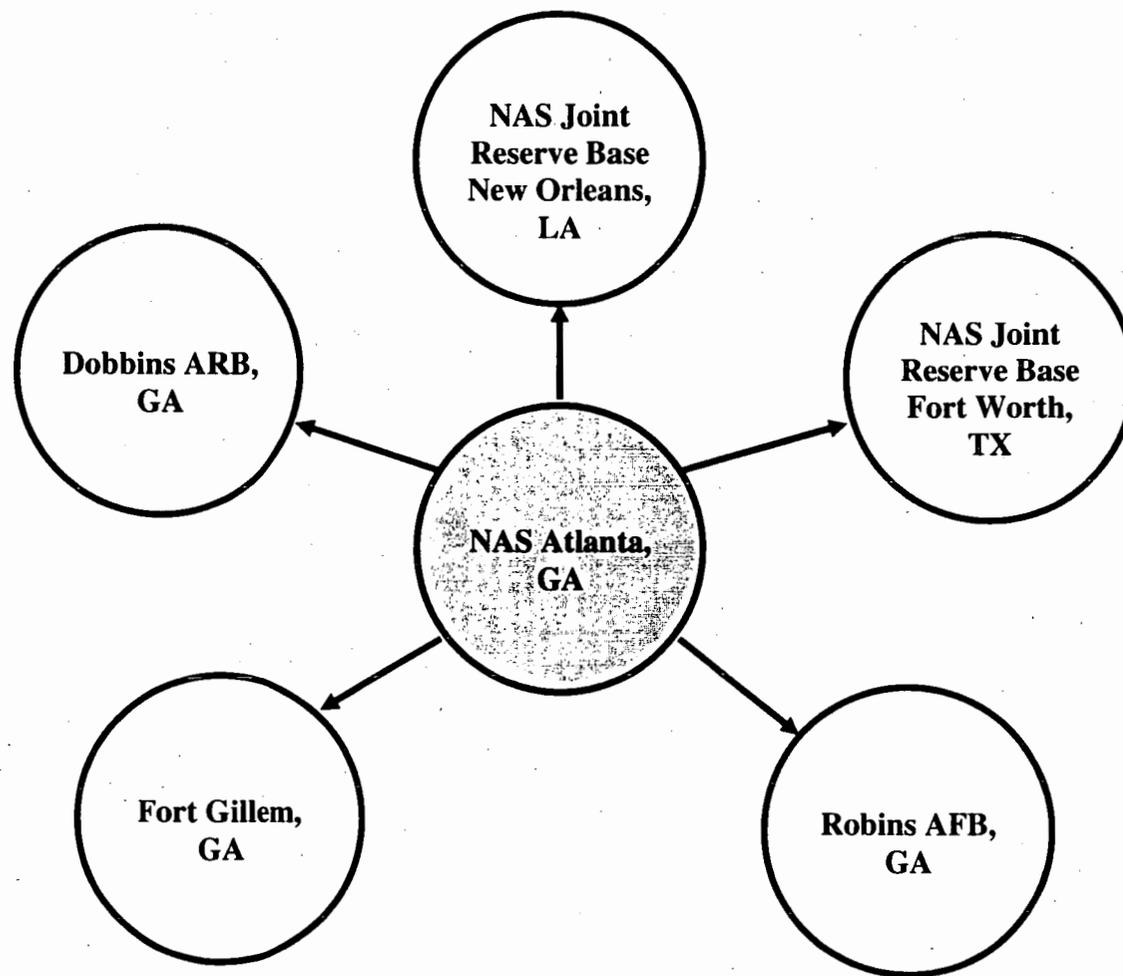
**NAVAL AIR STATION ATLANTA, GA**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(1,274)	(156)	0	0	(1,274)	(156)	(68)	(1,498)

**Recommendation:** Close Naval Air Station Atlanta, GA. Relocate its aircraft and necessary personnel, equipment and support to Naval Air Station Joint Reserve Base New Orleans, LA; Naval Air Station Joint Reserve Base Fort Worth, TX; and Robins Air Force Base, Robins, GA. Relocate Reserve Intelligence Area 14 to Fort Gillem, Forest Park, GA. Relocate depot maintenance Aircraft Components, Aircraft Engines, Fabrication and Manufacturing, and Support Equipment in support of F/A-18, C-9 and C-12 aircraft to Fleet Readiness Center West Site Fort Worth at Naval Air Station Joint Reserve Base Fort Worth, TX. Relocate intermediate maintenance in support of E-2C aircraft to Fleet Readiness Center Mid-Atlantic Site New Orleans at Naval Air Station Joint Reserve Base New Orleans, LA. Consolidate the Naval Air Reserve Atlanta with Navy Marine Corps Reserve Center Atlanta located at Dobbins Air Reserve Base, Marietta, GA. Retain the Windy Hill Annex.

NAVAL AIR STATION ATLANTA, GA



**MARINE CORPS SUPPORT ACTIVITY KANSAS CITY, MO**

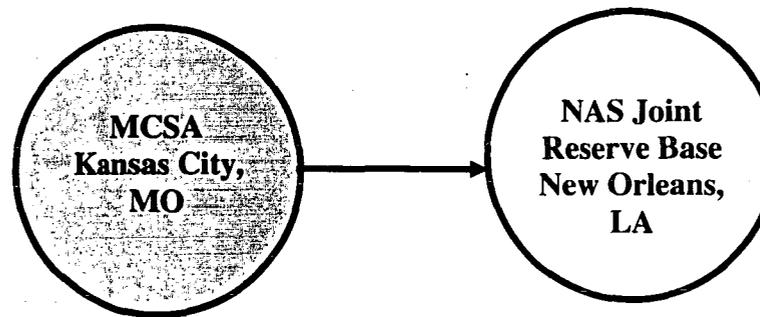
**DoN - 19**

**MARINE CORPS SUPPORT ACTIVITY KANSAS CITY, MO**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(191)	(139)	0	0	(191)	(139)	(3)	(333)

**Recommendation:** Close Marine Corps Support Activity, Kansas City, MO. Relocate Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Headquarters, Marine Forces Reserve. Retain an enclave for the 9<sup>th</sup> Marine Corps District and the 24<sup>th</sup> Marine Regiment.



**NEW ORLEANS AIR RESERVE STATION, LA**

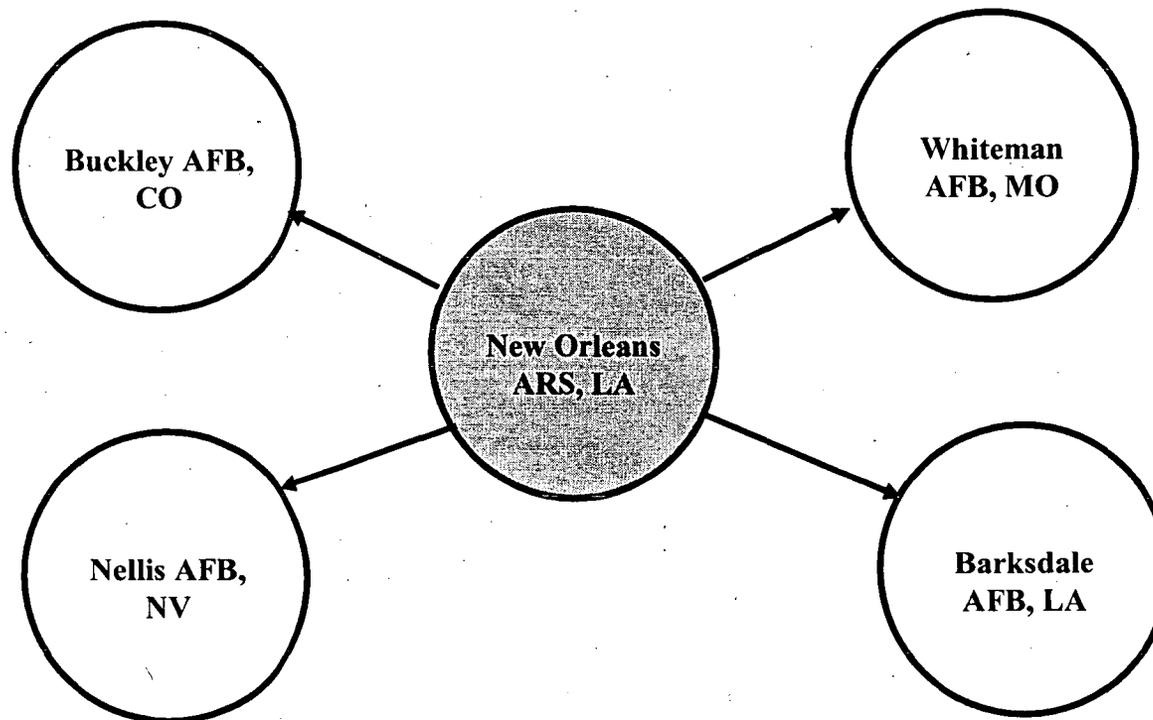
**Air Force - 22**

**NEW ORLEANS AIR RESERVE STATION, LA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(4)	(308)	0	0	(4)	(308)	0	(312)

**Recommendation:** Realign NAS New Orleans ARS, LA. Distribute the 926th Fighter Wing's A-10 aircraft to the 442d Fighter Wing (AFR), Whiteman Air Force Base, MO (nine aircraft), and the 917th Wing (AFR) at Barksdale Air Force Base, LA (six aircraft). The 442 wing HQ element realigns to Nellis Air Force Base, NV, and the wing Expeditionary Combat Support realigns to Buckley Air Force Base, CO.



## **BASE VISIT REPORT**

**Naval Air Station/Joint Reserve Base New Orleans  
Gaining Activity  
June 16, 2005**

### **LEAD COMMISSIONER:**

- None

### **ACCOMPANYING COMMISSIONER:**

- None

### **COMMISSION STAFF:**

- Joe Barrett, Lead Senior Analyst
- Michael L. Delaney, Senior Analyst

### **LIST OF ATTENDEES:**

- |                         |   |
|-------------------------|---|
| • Capt A.J. Rizzo,      | Base Commander                          |
| • CDR Brent Bateman     | Base Executive Officer                  |
| • LCDR Paul Prokopovich | Base Administration Officer             |
| • LCDR Nick Merry       | Base Public Works Coordinator           |
| • LtCol Craig Hunt      | Marine Force Reserve Facilities Officer |
| • Mr. Tom Donovan       | Navy Region South                       |
| • Maj. Howard Smith     | Marine Force Reserve Facilities         |
| • Lt. M. J. Lagarde     | Base Public Works                       |
| • Maj. Robert Capelli   | Marine Force Reserve BRAC Officer       |

### **BASE'S PRESENT MISSION:**

- Naval Air Station, Joint Reserve Base, New Orleans, Louisiana is located 20 minutes south of downtown New Orleans, and is home to VP-94, VFA-204, VR-54, Louisiana Air National Guard, U.S. Air Force Reserve, U.S. Coast Guard, and the U.S. Customs Service. When the base was redesignated in May 1994 to add "Joint Reserve Base," it broke the paradigm of Naval Air Station.
- NAS JRB New Orleans maintains a 24-hour operational capability to support launches and recoveries of U.S. Coast Guard Sea-Air Rescue, U.S. Customs Alert and 159th Fighter Group/Louisiana Air National Guard, North American Air Defense Command alert requirements.

- Part of the joint-service business since 1957, the base provides Navy, Air Force Reserve and Air National Guard units the training ground for an array of fighter aircraft. Staging "mini-wars" over the Gulf of Mexico, F-18, F-16 and F-15 pilots engage in some of the most hotly contested bayou brawls since the Battle of New Orleans in 1815. For Air Force units "anchored" at NAS JRB New Orleans, these mini-wars offer vital dissimilar fighter training that many organizations elsewhere receive sporadically. But it's an everyday happening for the Reserve's 926th Fighter Wing (F-16s) and the Louisiana ANG's 159th Fighter Group (F-15s). And it kept them sharp for recent deployments supporting Operation Deny Flight in Italy and Operation Provide Comfort in Turkey.

**SECRETARY OF DEFENSE RECOMMENDATION:**

- **DON-13** Close Naval Air Station Atlanta, GA. Relocate its aircraft and necessary personnel, equipment and support to Naval Air Station Joint Reserve Base New Orleans, LA; Naval Air Station Joint Reserve Base Fort Worth, TX; and Robins Air Force Base, Robins, GA. Relocate Reserve Intelligence Area 14 to Fort Gillem, Forest Park, GA. Relocate depot maintenance Aircraft Components, Aircraft Engines, Fabrication and Manufacturing, and Support Equipment in support of F/A-18, C-9 and C-12 aircraft to Fleet Readiness Center West Site Fort Worth at Naval Air Station Joint Reserve Base Fort Worth, TX. Relocate intermediate maintenance in support of E-2C aircraft to Fleet Readiness Center Mid-Atlantic Site New Orleans at Naval Air Station Joint Reserve Base New Orleans, LA. Consolidate the Naval Air Reserve Atlanta with Navy Marine Corps Reserve Center Atlanta located at Dobbins Air Reserve Base, Marietta, GA. Retain the Windy Hill Annex.
- **DON-15** Close the naval installation at Athens, GA. Relocate the Navy Supply Corps School and the Center for Service Support to Naval Station Newport, RI. Disestablish the Supply Corps Museum.
- **DON-19** Realign Naval Air Station Joint Reserve Base New Orleans, LA, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA; and transfer all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA.
- **USAF-22** Realign NAS New Orleans ARS, LA. Distribute the 926th Fighter Wing's A-10 aircraft to the 442d Fighter Wing (AFR), Whiteman Air Force Base, MO (nine aircraft), and the 917th Wing (AFR) at Barksdale Air Force Base, LA (six aircraft). The 442 wing HQ element realigns to Nellis Air Force Base, NV, and the wing Expeditionary Combat Support realigns to Buckley Air Force Base, CO.
- **USAF-41** : Realign Portland International Airport Air Guard Station, OR. Realign the 939th Air Refueling Wing (AFR) by distributing the wing's KC-135R aircraft to the 507th Air Refueling Wing (AFR), Tinker Air Force Base, OK (four aircraft); the 190th Air Refueling Wing (ANG), Forbes Field Air Guard Station, KS (three aircraft); and by reverting one aircraft to backup inventory. Operations and maintenance manpower for four aircraft from the 939th Air Refueling Wing is realigned with the aircraft to Tinker Air Force Base.

The 939th Air Refueling Wing's remaining manpower, to include expeditionary combat support, is realigned to Vandenberg Air Force Base, CA. Realign the 142d Fighter Wing (ANG) by distributing the wing's F-15 aircraft to the 177th Fighter Wing (ANG), Atlantic City, NJ (six aircraft) and the 159th Fighter Wing (ANG), New Orleans ARS, LA (nine aircraft). The 142d Fighter Wing's expeditionary combat support elements, along with the 244th and 272d Combat Communications Squadrons (ANG), will remain at Portland and Portland will continue to support a Homeland Defense alert commitment. The 304th Rescue Squadron (AFR) at Portland is realigned to McChord Air Force Base, WA, with no aircraft involved. The 214th Engineering Installation Squadron (ANG), a geographically separated unit at Jackson Barracks, LA, is relocated onto available facilities at New Orleans.

- **USAF-55** Realign Langley Air Force Base, VA; Tyndall Air Force Base, FL; and Jacksonville International Airport Air Guard Station, FL. Establish a Centralized Intermediate Repair Facility (CIRF) for F100 engines at Seymour Johnson Air Force Base, NC by realigning base-level F100 engine intermediate maintenance from Langley Air Force Base. Establish a CIRF for F100 engines at New Orleans Air Reserve Station, LA (Air National Guard unit) by realigning base-level F100 engine intermediate maintenance from Tyndall Air Force Base and Jacksonville Air Guard Station.
- **Ind-19** Realign Naval Air Station Joint Reserve Base New Orleans, LA, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA; and transfer all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA.

#### **SECRETARY OF DEFENSE JUSTIFICATION:**

- **DON-13** This recommendation reduces excess capacity while maintaining reserve forces in regions with favorable demographics. The aviation assets will be located closer to their theater of operations and/or will result in increased maintenance efficiencies and operational synergies. Relocating Reserve Intelligence Area 14 to Fort Gillem creates synergies with joint intelligence assets while maintaining the demographic base offered by the Atlanta area for this function. The Fleet Readiness Center portion of this recommendation realigns and merges depot and intermediate maintenance activities. It supports both DoD and Navy transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions.
- **DON-15** This recommendation closes a single-function installation and relocates its activities to a multi-functional installation with higher military value. Naval Station Newport has a significantly higher military value than Navy Supply Corps School and the capacity to support the Navy Supply Corps School training mission with existing infrastructure, making relocation of Navy Supply Corps School to Naval Station Newport desirable and cost efficient. Relocation of this function supports the Department of the Navy initiative to create a center for officer training at Naval Station Newport. Center for Service Support, which establishes curricula for other service support training, is relocated to Naval Station Newport with the Navy Supply Corps School to capitalize on existing resource and personnel

efficiencies. Relocation of the Navy Supply Corps School and Center for Service Support to Naval Station Newport removes the primary mission from the naval installation at Athens and removes or relocates the entirety of the Navy workforce at the naval installation at Athens, except for those personnel associated with base support functions. As a result, retention of the naval installation at Athens is no longer required.

- **DON-19** This recommendation realigns and merges depot and intermediate maintenance activities. It creates 6 Fleet Readiness Centers (FRCs), with 13 affiliated FRC Sites at satellite locations. FRC Mid-Atlantic will be located on NAS Oceana, VA, with affiliated FRC Sites at NAS Patuxent River, MD, NAS Norfolk, VA, and JRB New Orleans, LA. FRC East is located at Cherry Point, NC, with affiliated FRC Sites at MCAS Beaufort, SC, and MCAS New River, NC. The existing intermediate level activity associated with HMX-1 at MCB Quantico, VA, will also be affiliated with FRC East. FRC Southeast will be located on NAS Jacksonville, FL, and will have an affiliated FRC Site at NAS Mayport, FL. FRC West will be located on NAS Lemoore, CA, and will have FRC affiliated sites at NAS JRB Fort Worth, TX, and NAS Fallon, NV. FRC Southwest will be located on Naval Station Coronado, CA, and will have affiliated sites at MCAS Miramar, CA, MCAS Pendleton, CA, MCAS Yuma, AZ, and NAS Point Mugu, CA. FRC Northwest will be located on NAS Whidbey, WA, with no affiliated FRC Sites. This recommendation supports both DoD and Navy transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions. It supports the Naval Aviation Enterprise's (NAE's) goal of transforming to fewer maintenance levels, i.e., from 3 to 2 levels; and it supports the NAE's strategy of positioning maintenance activities closer to fleet concentrations when doing so will result in enhanced effectiveness and efficiency, greater agility, and allows Naval Aviation to achieve the right readiness at the least cost. This transformation to FRCs produces significant reductions in the total cost of maintenance, repair and overhaul plus the associated Supply system PHS&T (Packaging, Handling, Storage and Transportation) as well as reparable inventory stocking levels as a result of reduced total repair turn-around times, reduced transportation, lower spares inventories, less manpower, and more highly utilized infrastructure. It requires integration and collaboration between Depot level Civil Service personnel and Military Intermediate level Sailors and Marines. At those FRCs involving Marine Corps MALS (Marine Aviation Logistics Squadrons), because the MALS remain deployable commands, they will affiliate with their FRC organizations, but will remain operationally distinct and severable in all respects. The FRC D-level functions within the MALS fall under the Commanding Officer of each MALS. The FRC Commander is the provider of embedded depot personnel, as well as D level technical and logistics support within the MALS. For all FRCs, there is a combined annual facility sustainment savings of \$1.1M; elimination of a total of 529,000 square feet of depot/intermediate maintenance production space and military construction cost avoidances of \$0.2M. This recommendation also includes a military construction cost of \$85.7M.
- **USAF-22** Both Whiteman (28) and Barksdale (33) bases have a higher military value for the A-10 operational mission than New Orleans (49). These realignments bring the units at Whiteman and Barksdale to optimal size. Additionally, the Barksdale A-10 unit provides close air support to the U.S. Army's Joint Readiness Training Center, one of the nation's

premier joint training opportunities. Finally, realigning these A-10s to reserve units helped keep the active/Air National Guard/Air Force Reserve force structure mix constant.

- **USAF-41** This recommendation realigns Portland's KC-135R tanker aircraft to Forbes Field and Tinker, installations with higher military value. Tinker (4) and Forbes (35) ranked higher than Portland (71) for the tanker mission, and both installations remain operationally effective due to their proximity to air refueling missions. This recommendation will robust the Reserve squadron size at Tinker and Air National Guard squadron size at Forbes, increasing these units' capability. An Air National Guard and Reserve KC-135 unit association will be established at Tinker to access Reserve experience and maximize regional Reserve participation in the aerial refueling mission. This recommendation will also ensure critical KC-135 backup aircraft inventory levels are preserved. This recommendation also realigns Portland's F-15 fighter aircraft to an installation of higher military value. Atlantic City (61) ranks higher than Portland (77) for the fighter mission, and realigning Portland's F-15 aircraft to Atlantic City helps create an optimum-sized fighter squadron (24 Primary Aircraft Assigned). While New Orleans (79) ranks slightly below Portland for the fighter mission, the Air Force used military judgment in realigning Portland's remaining F-15 aircraft to New Orleans. New Orleans has above average military value for reserve component bases, and realigning aircraft from Portland creates another optimum-sized fighter squadron at New Orleans. Although the ANG will continue to support an alert commitment at Portland, the Air Force determined it is also a priority to support North American Defense Command (NORAD) and United States Northern Command (USNORTHCOM) air sovereignty alert requirements at Atlantic City and New Orleans. Creating effective sized squadrons at these reserve component locations ensures the Air Force can maintain trained, experienced pilots and maintenance technicians, and is able to fulfill its Homeland Defense alert requirements. Portland's ECS remains in place to support the Air Expeditionary Force and to retain trained, experienced Airmen. By relocating the geographically separated Air National Guard squadron onto New Orleans, the Air Force best utilizes available facilities on the installation while reducing the cost to the government to lease facilities in the community.
- **USAF-55** This recommendation standardizes stateside and deployed intermediate-level maintenance concepts, and compliments other CIRF recommendations made by the Air Force. These CIRFs increase maintenance productivity and support to the warfighter by consolidating dispersed and random workflows, improving reliability-centered maintenance. Realigning F100 engine maintenance from Langley and establishing an eastern region CIRF at Seymour Johnson anticipates the installation as a maintenance workload center for F-15 engines. Seymour Johnson is projected to have up to 87 F-15 aircraft as compared to only 24 F-15 aircraft at Langley. Realigning F100 engine maintenance from Tyndall and Jacksonville into a CIRF at New Orleans (ANG unit) establishes a southeast region CIRF that will service F100 engines for up to 96 F-15 aircraft of active duty and Air National Guard aircraft, complimenting other Air Force recommendations that increase New Orleans and Jacksonville to an optimum 24 aircraft squadron size. The Air Force considered both New Orleans and Jacksonville for the southeast CIRF, but analysis indicated New Orleans would require less construction than Jacksonville due to existing maintenance facilities. A CIRF at New Orleans can also potentially capitalize on capacity and recruitment of experienced maintenance

technicians as a result of the recommended realignment of the New Orleans Reserve A-10 mission.

- **Ind-19** This recommendation realigns and merges depot and intermediate maintenance activities. It creates 6 Fleet Readiness Centers (FRCs), with 13 affiliated FRC Sites at satellite locations. FRC Mid-Atlantic will be located on NAS Oceana, VA, with affiliated FRC Sites at NAS Patuxent River, MD, NAS Norfolk, VA, and JRB New Orleans, LA

#### **MAIN FACILITIES REVIEWED:**

- Naval Air Station/Joint Reserve Base New Orleans

#### **KEY ISSUES IDENTIFIED**

- Explosive arch of present ordnance magazine prevents northward expansion.
- Plans to relocate ordnance magazine requires \$105M of Non-BRAC money to purchase land and moving costs to the southern runway line.
- The BRAC additions to NAS NOLA will increase traffic through residential neighborhoods.
- Need NavFac and CNI assistance in planning the MilCon projects
- Do not know State timeline for Peters Road extension which is south of the runway
- Plan to add RV park as money making facility.
- Casual conversion with present owner of land to be purchased, M. Hero, estimate figure of \$82M for land.

#### **INSTALLATION CONCERNS RAISED**

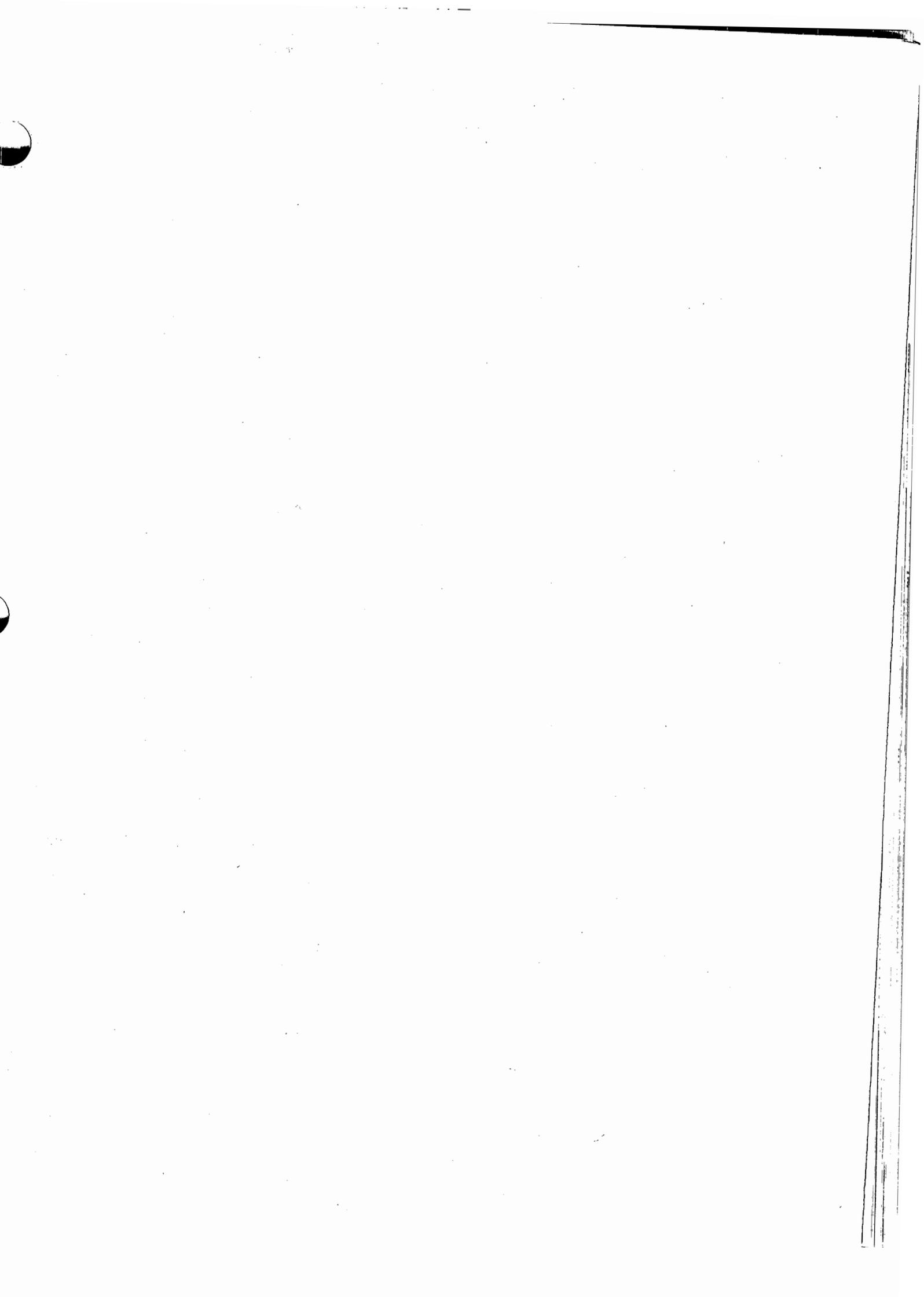
- Relocating Main Gate and widening rear gate to manage post BRAC traffic.
- Completing Post BRAC improvements-there is a potential MilCon delta.
- Encroachment to the runways north/south and adjacent

#### **COMMUNITY CONCERNS RAISED:**

- Non addressed.

#### **REQUESTS FOR STAFF AS A RESULT OF VISIT:**

- None



# LOUISIANA

## 1988:

CLOSE - Naval Station Lake Charles  
CLOSE - New Orleans Military Ocean Terminal

## 1991:

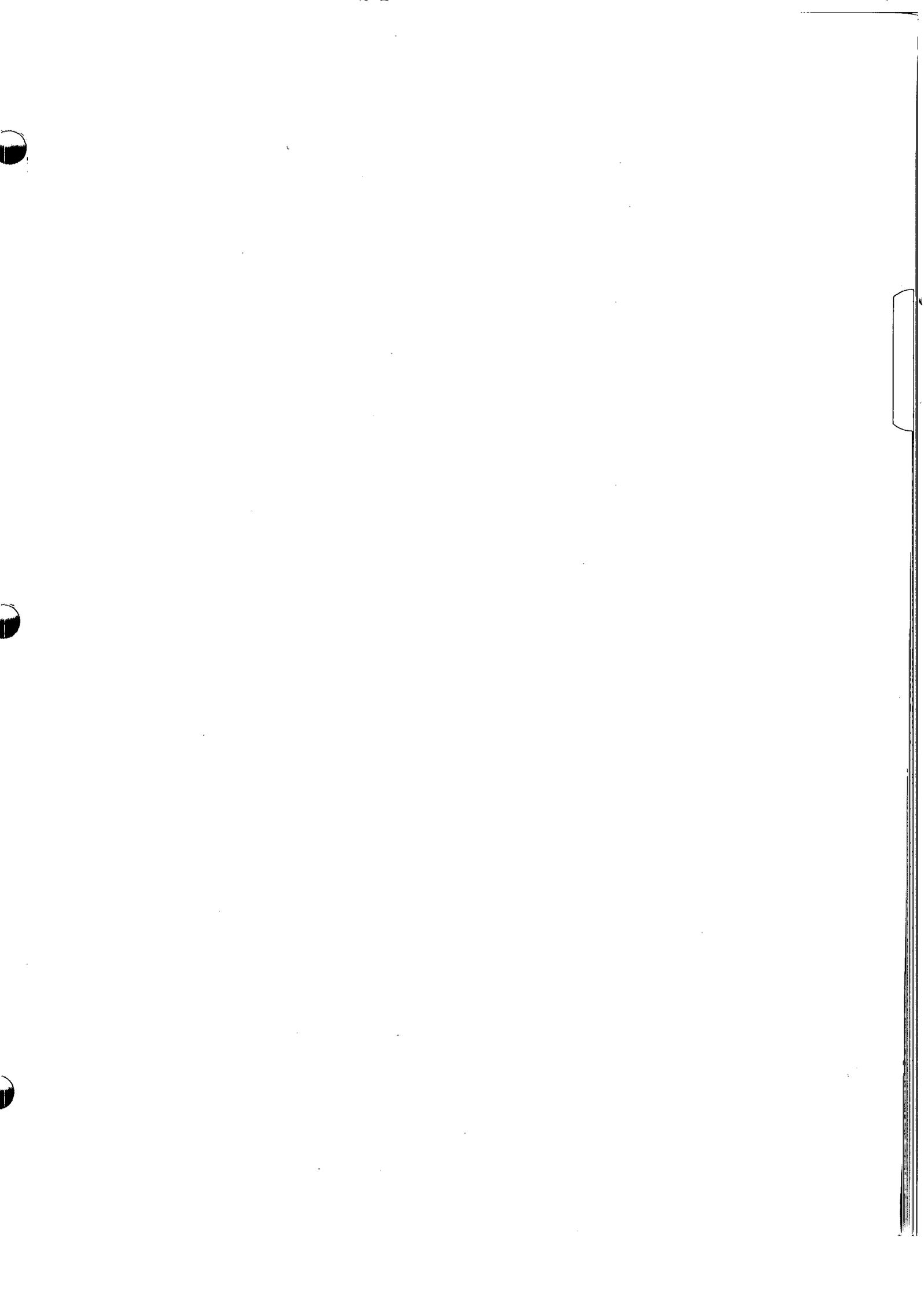
CLOSE - England Air Force Base  
REALIGN - Fort Polk

## 1993:

CLOSE - Data Processing Center Naval Computer & Telecommunications Station, New Orleans  
CLOSE - Naval Reserve Center Monroe  
CLOSE - Naval Reserve Facility Alexandria  
CLOSE - Navy Data Processing Enlisted Personnel Management Center New Orleans

## 1995:

CLOSE - Naval Biodynamics Laboratory New Orleans  
CLOSE - Naval Reserve Readiness Command New Orleans (Region 10)



# FLORIDA

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## FLORIDA

### Afternoon Session (1:30PM Start)

120 Minutes

#### NEW ORLEANS, LA REGIONAL HEARING SCHEDULE OF WITNESSES

##### Opening Remarks

15 Minutes      Admiral Robert J. Natter, USN (Ret.)

##### Jacksonville

15 Minutes      Representative Ander Crenshaw  
Mayor John Peyton

##### Space Coast

15 Minutes      Representative Dave Weldon  
Captain Bill Borger, USN (Ret.)

##### Pensacola

30 Minutes      Representative Jeff Miller  
Vice Admiral Jack Fetterman, USN (Ret.)

##### Comments

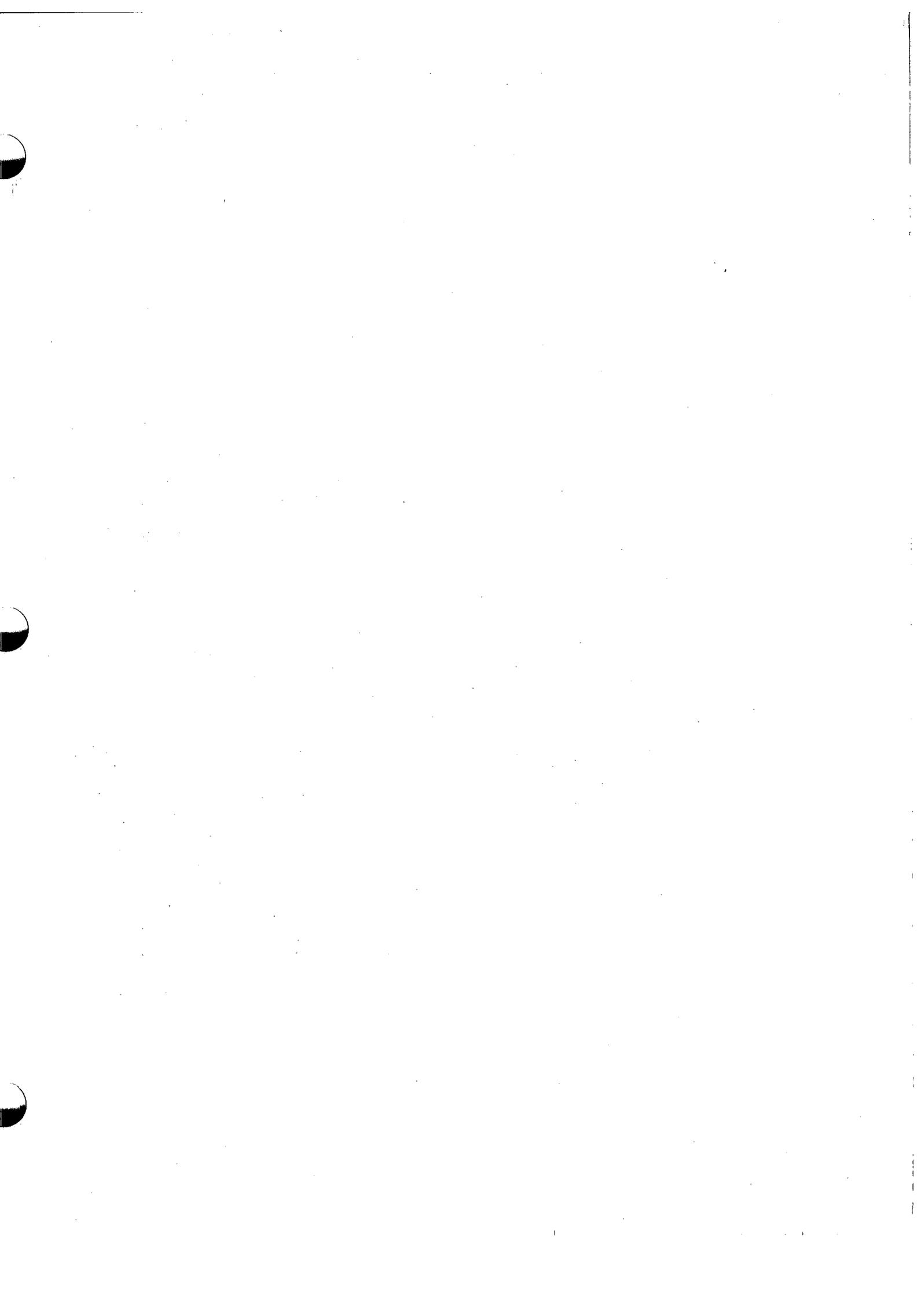
15 Minutes      Senator Bill Nelson

##### Comments

15 Minutes      Senator Mel Martinez

##### Closing Remarks

15 Minutes      Governor Jeb Bush



## **Admiral Robert J. Natter, USN (Ret.)**

Admiral Robert J. Natter, United States Navy, was born April 9, 1945 at his home in Trussville, Alabama. He enlisted in the Naval Reserve at the age of 17 as a Seaman Recruit. Following one year of active enlisted service and four years at the Naval Academy, he was graduated and commissioned an Ensign in June 1967.

Admiral Natter's service at sea included department head tours in a Coastal Minesweeper and Frigate, and Executive Officer tours in two Amphibious Tank Landing Ships and a Spruance Destroyer. He was Officer-in-Charge of a Naval Special Warfare detachment in Vietnam and commanded USS CHANDLER (DDG 996), USS ANTIETAM (CG 54), and the United States SEVENTH Fleet.

Shore assignments included Company Officer and later Flag Secretary to the Superintendent at the U.S. Naval Academy; Executive Assistant to the Director of Naval Warfare in the Office of the Chief of Naval Operations (OPNAV); staff member for the House Armed Services Committee of the 100<sup>th</sup> Congress of the United States; Executive Assistant to the Commander in Chief, U.S. Pacific Fleet, Executive Assistant to the Vice Chairman, Joint Chiefs of Staff, during Desert Storm Operations in the Middle East; Assistant Chief of Naval Personnel for officer and enlisted personnel assignments; Chief on the Navy's Legislative Affairs organization; and Director for Space, Information Warfare, Command and Control (OPNAV N6). Most recently, he was the Deputy Chief of Naval Operations for Plans, Policy and Operations (OPNAV N3/N5).

Admiral Natter was a distinguished graduate of the U.S. Naval War College and has Masters Degrees in Business Management and International Relations. In May 2000, he was honored as the fifth recipient of the Naval War College's annual Distinguished Graduate Leadership Award.

His personal decorations include the Silver Star Medal, three awards of the Distinguished Service Medal, Defense Superior Service Medal, five awards of the Legion of Merit, Bronze Star Medal with Combat V, Purple Heart, two awards of the Meritorious Service Medal, Navy Commendation Medal with Combat V, Navy Achievement Medal with Combat V, and various unit and campaign awards.



## **Congressman Ander Crenshaw (FL-04)**

Ander Crenshaw was elected United States Representative from Florida's Fourth Congressional District on November 7, 2000. Now serving in his third term, Congressman Crenshaw has proven to be a strong advocate for Northeast Florida, working in a bipartisan way to pass legislation, secure billions in appropriations, and draw attention to issues that matter to people throughout Florida and the United States.



Formerly a member of the House Armed Services Committee, Congressman Crenshaw now serves as the first and only First Coast Floridian on the powerful House Appropriations Committee - assigned to oversee military construction and military quality of life issues, foreign operations, and operations at the Department of Homeland Security. Mr. Crenshaw also serves on the Budget Committee - the group responsible for setting the annual spending targets for the federal government.

In just three years of serving in the U.S. House, Congressman Crenshaw has earned a place in House leadership serving as a Deputy Majority Whip - one of a handful of members appointed to help mobilize Members of Congress for key legislative votes. Congressman Crenshaw is also a member of the House Republican Policy Committee.

During his tenure, Congressman Crenshaw has made homeland security, economic security, and national security his top priorities. He has literally brought home billions in defense dollars to strengthen local military bases; he supported the creation of a national cemetery in Northeast Florida; and he worked diligently to steer vital transportation dollars toward key regional projects. On a national level, Congressman Crenshaw has introduced bipartisan legislation calling for a comprehensive and thoughtful review of the role and actions of the United Nations. He has also introduced a bill requiring the Navy to maintain its aircraft carrier fleet strength at no fewer than 12 carriers.

A third generation resident of Northeast Florida, Congressman Crenshaw was born on September 1, 1944 in Jacksonville, Florida. The son of an attorney and grandson of a cracker factory owner, Mr. Crenshaw attended Robert E. Lee High School, the University of Georgia on a basketball scholarship, and later received his law degree from the University of Florida. Mr. Crenshaw went on to work as an investment banker, serve in the Florida State House, and serve as the first Republican President of the Florida State Senate.

Congressman Crenshaw serves on numerous civic and community boards and lives in Jacksonville with his wife Kitty and their two daughters. They are members of Grace Episcopal Church.

## **Biography of Mayor John Peyton**

John Peyton was sworn in as Mayor of Jacksonville on July 1, 2003, only the second Republican in 100 years to be elected to that office. Mayor Peyton has brought a business mentality to Jacksonville's city government, streamlining operations and implementing best practices from the private sector, including pay for performance and enhanced borrowing and investing policies that have saved the taxpayers millions of dollars.



The mayor's top priority is growing good jobs for Jacksonville's citizens, and he has been an integral part of economic development efforts. He played an active role in preparations for the city's hugely successful Super Bowl and is working in tandem with the Jacksonville Regional Chamber of Commerce to create a blueprint for increasing per capita income across the board in Jacksonville. Recognizing that small business is a cornerstone of the local economy, the mayor created the Jacksonville Small and Emerging Business initiative, an innovative program to help the city's small businesses compete on a more level playing field. He has also reached out in an unprecedented way to the local military community, working with other local, state and federal leaders to support and protect Jacksonville's military facilities and personnel.

Mayor Peyton has significantly enhanced public safety, providing additional resources for the Jacksonville Fire and Rescue Division, the Jacksonville Sheriff's Office and related agencies that have improved response time and crime-solving ability, increased the city's ability to respond to disasters, and upgraded safety for first responders. With a high level of community involvement, he is working to take Jacksonville's urban park system from the nation's biggest to its best, and he has recently created a task force to examine the crucial issue of growth management. He has also established an office of faith and community-based initiatives to help improve the capacity of Jacksonville's faith and nonprofit community to meet the needs of the city's most challenged citizens.

In order to encourage individual success for Jacksonville's children and ensure regional prosperity in the future, the mayor has made early literacy another top priority. He developed and implemented *RALLY Jacksonville!*, a cutting-edge early literacy program aimed at growing the workforce of tomorrow. In addition to reaching thousands of four-year-olds and their families, *RALLY Jacksonville!* has stimulated community-wide participation and become a model for other cities to follow.

Prior to his election, the Jacksonville native served as vice president of Gate Petroleum Company, one of the largest privately held corporations in Florida. Mayor Peyton has been actively involved in community service for many years, serving on the transition team of former Mayor John Delaney and on the boards of a number of civic and charitable organizations. He is a former chairman of the Jacksonville Transportation Authority - where he played an integral part in the development and early implementation of the Better Jacksonville Plan - the Jacksonville Symphony Association and Greenscape of Jacksonville.

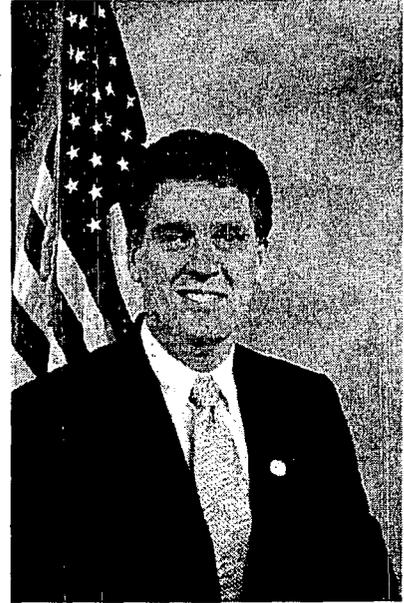
Mayor Peyton is an alumnus of Mercer University and the Harvard Business School Executive Education Program, as well as a graduate of both Leadership Jacksonville and Leadership Florida. He and his wife, Jacksonville physician Kathryn Pearson Peyton, are members of St. John's Episcopal Cathedral.

## **Congressman Dave Weldon (FL-15)**

U.S. Representative Dave Weldon, M.D., F.A.C.P. of Melbourne, Florida, is an Army veteran and physician who was sworn into his first political office in November 1994 to serve the people of Florida's 15th Congressional District.

As a practicing physician and Army veteran, his background and expertise have been called upon on numerous occasions in key debates, policy discussions, and leadership positions.

Dave Weldon is the first medical doctor to serve from the State of Florida and is the first Republican physician and only the second physician ever to serve on the prestigious House Appropriations Committee. He is also the first representative from East-Central Florida to be appointed to the Appropriations Committee. Weldon was appointed vice-chairman of the Appropriations Science, State, Justice and Commerce Subcommittee, which has funding oversight of several key executive branch agencies including NASA. Weldon is a member of the Autism Caucus, the Cancer Caucus, the Renewable Energy Caucus, the Tourism Caucus, and the Military Veterans Caucus. Weldon is also a member of the Veteran of Foreign Wars, Post 453A, known as the "Rocket Post," in Rockledge, Florida.



In previous years, Rep. Weldon served on the House Science Committee, the House Banking Committee, and the Government Reform Committee. Rep. Weldon also served as a member of the Committee on Education and Workforce during the 104th Congress.

His leadership in the House also includes serving as Vice Chairman of the Science Subcommittee on Space and Aeronautics, for 8 years, where he represented the interests of his constituents at Patrick Air Force Base and Cape Canaveral Air Station, and surrounding aerospace community. He is the co-founder and chairman of the Congressional Aerospace Caucus. He was Chairman of the Civil Service Subcommittee from 2001-2003.

Since coming to Washington, Rep. Weldon continues to be a sought after media guest for various issues including medical/health/bio ethics; veterans affairs; science; and NASA, as well as military space utilization. He has appeared on numerous national, international and local radio and television outlets including FOX's O' Reilly Factor, CNN's Inside Politics, The CBS Early Show, Fox & Friends, One-on-One with John McLaughlin, This Week with George Stephanopoulos, Hardball with Chris Matthews, the BBC, the Canadian Broadcasting Corporation, Focus on the Family, Janet Parshall's America, the Diane Rehm Show and AP Radio. Publications Rep. Weldon has been quoted in, Wall Street Journal, New York Times, USA Today, Washington Post, LA Times, Orlando Sentinel, Newsweek, Washington Times, Time, Space News, and World Magazine.

Born in Long Island, NY, in 1953, to Anna and David Weldon, the Congressman is a Phi Beta Kappa graduate of the State University of New York at Stony Brook. Dr. Weldon worked his way through college as a respiratory technician and successfully earned a Bachelor of Science degree in biochemistry with high honors in 1978.

Following his graduation from Stony Brook, Dr. Weldon began studying medicine at the

State University of New York's Buffalo School of Medicine on a scholarship with the Army Health Professions Scholarship program.

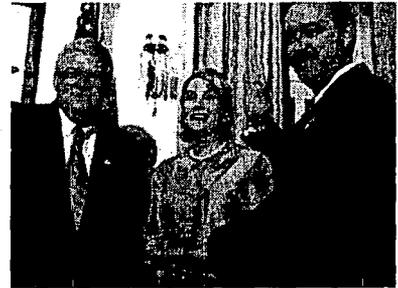
Three years later, he completed the accelerated degree program at Buffalo and was honored by being accepted into the Alpha Omega Alpha Medical Honor Society. Weldon then entered a three-year internship and residency in internal medicine at the Letterman Army Medical Center in San Francisco.

After completing military training in San Francisco, Dr. Weldon began a three-year tour of duty at Winn Army Community Hospital, Fort Stewart, Georgia. He left active duty as a Major in 1987 to enter private practice with the Melbourne Internal Medicine Associates, a 38-member multi-specialty medical group in Melbourne, Florida. He remained in the U.S. Army Reserves until 1992. Dr. Weldon continues to see patients at the new VA Outpatient Clinic in Viera on a volunteer basis.

Rep. Weldon and his wife, Nancy, have two children, Katie and David.

## **Congressman Jeff Miller (FL-01)**

United States Representative Jeff Miller was sworn in as the Congressman of the First Congressional District of Florida in October of 2001. In 2004, the people of Northwest Florida sent Congressman Miller back to Washington for a third term.



After taking the oath of office, Congressman Miller was appointed to the House Armed Services Committee and the Committee on Veterans' Affairs. He has quickly established himself within Washington as a strong advocate for veterans' concerns including his successful support for changes to concurrent receipt and his initiation of a greater co-sharing policy between the military and veterans' clinics.

Appointed to the Subcommittees on Readiness and Terrorism, Unconventional Threats & Capabilities, Mr. Miller is critically positioned to support U.S. troops as they evolve to meet the continuing threat of the War on Terrorism, particularly as they impact special operations forces. From his seat on the Readiness Subcommittee, the Congressman will have constant oversight of the Base Realignment and Closure (BRAC) process.

In 2005, Congressman Miller was appointed Chairman of the Veterans' Affairs Subcommittee on Disability Assistance and Memorial Affairs. The Subcommittee on Disability Assistance and Memorial Affairs, has legislative, oversight and investigative jurisdiction over disability compensation; general and special pensions of all the wars of the United States; life insurance issued by the Government on account of service in the Armed Forces; cemeteries of the United States in which veterans of any war or conflict are or may be buried, whether in the United States or abroad, burial benefits; the Board of Veterans' Appeals; and the Court of Appeals for Veterans' Claims.

Since coming to Congress, Miller has established himself as one of the staunchest conservatives in the House and an emerging leader on the House Armed Services Committee. He has championed numerous tax relief and veterans' measures and fought for less government, less taxes, and more personal freedom.

Miller has appeared on the Fox News Channel, CNN, MSNBC, and ITN Television. He has been a guest on national radio programs such as G. Gordon Liddy Show and the Oliver North Show.

Miller has brought many national leaders to the First District of Florida including President George W. Bush, Vice President Dick Cheney, Veterans' Affairs Secretary Jim Nicholson, Secretary of the Navy Gordon England, Secretary of the Air Force James Roche, Conservative Congressman J.D. Hayworth, and other colleagues.

In addition to his prior service as a State Legislator, Congressman Miller is active in the community as a board member of the Santa Rosa County United Way, the Pregnancy Resource Center of Milton, the Gulf Coast Council of Boy Scouts of America, and the Florida FFA Foundation. He is a member of the Florida Historical Society and various area Chambers of Commerce. Congressman Miller is a native Floridian and was born in 1959. Prior to serving in elected office, he was a real estate broker and deputy sheriff. He earned his Bachelor's degree in 1984 at the University of Florida.

Representative Miller is married to the former Vicki Griswold. They are both active members of Elizabeth Chapel United Methodist Church in Chumuckla. They have two children and two grandchildren.

## **Senator Bill Nelson**

As a child growing up in Florida, Bill Nelson never imagined that one day he would be launched into space from a NASA site just miles from his grandfather's homestead and then go on to serve the people of Florida in the U.S. Senate. As a fifth-generation Floridian, Nelson has spent thirty years proudly serving the people of his home state as a state legislator, congressman, state treasurer and insurance commissioner - and now as a U.S. Senator.



One of his most unforgettable experiences occurred back in 1986, when he spent six days on a NASA shuttle orbiting Earth. During his flight training and time in space, Nelson's eyes were opened not only to the importance of our nation's space program, but also to the beauty and fragility of planet Earth. Since this experience, Nelson has worked in the Senate to protect the environment by preventing oil drilling off US coastlines and restoring the Everglades, and he has been an outspoken advocate for space exploration. Nelson believes the future success of the space program depends on continued congressional support, fiscal responsibility, and the development of a long-range vision at NASA.

In Washington he has championed issues important to Floridians. As a member of the Armed Services Committee, Nelson has kept alive the search for Navy Captain Michael Scott Speicher, a Florida native who went missing in Iraq twelve years ago during the Gulf War. On the Commerce Committee, Nelson addressed the growing annoyance of unsolicited electronic mail. He sponsored landmark legislation that would stop marketers from filling up citizens' e-mail accounts with unwanted and deceptive advertisements.

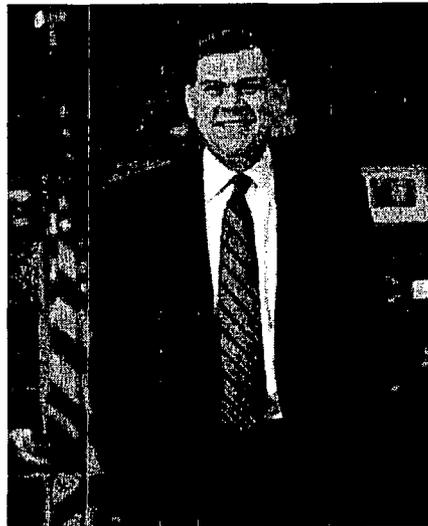
Bill Nelson has translated his mission in space and his roots in Florida into a seasoned career as an untiring public servant. Today as a U.S. Senator, Nelson is as dedicated as ever to the people of Florida and the issues they care about.

## **Senator Mel Martinez**

Officially sworn-in on January 4, 2005 as the thirty-third Senator of the state of Florida, Senator Mel Martinez made history when he assumed his role as the first Cuban-American U.S. Senator.

### ***A Life of Public Service***

Prior to the Senate, Martinez served President Bush in his Cabinet as the nation's 12th Housing and Urban Development Secretary. After serving three years as the HUD Secretary, Martinez returned to Florida in 2004 to seek the Republican nomination for the United States Senate.



At HUD, Martinez took over an embattled agency and quickly became known for cutting millions by eliminating fraud, waste and abuse, and making sure taxpayers' money was being spent responsibly. He became one of the Administration's most vocal supporters by promoting President Bush's economic growth and led President George W. Bush's Faith-based Initiatives by making HUD one of the first agencies to embrace it.

Prior to serving President George W. Bush in Washington, Senator Martinez was the first popularly elected Republican to serve as Orange County Chairman - which is the strong-mayor of one of Florida's largest counties. Elected in 1998 with over 60% of the vote against a popular State Senator, Martinez quickly earned a reputation as a bold leader, a tax-cutter, and a champion of law enforcement and education.

During his tenure as Orange County Chairman, Martinez cut property taxes by tens of millions of dollars, increased funding for public safety and instituted what has since become known as the "Martinez Doctrine" - which were unprecedented steps to ensure that development would not continue to put pressure on already crowded schools.

### ***The Story of an American Dream***

"If you work hard, play by the rules and have an abiding faith in God, anything is possible."

Senator Martinez has lived by this motto since he arrived on U.S. soil more than forty years ago.

Senator Martinez was born in Sagua la Grande, Cuba, on October 23, 1946. At the young age of 15, Martinez came to Florida from his native Cuba as a part of "Operation Peter Pan," a humanitarian program led by the Catholic Church that helped over 14,000 Cuban children escape Communist Cuba. Foster families opened their homes to him until he and his family were reunited in Orlando four years later.

Martinez graduated from Bishop Moore High School in Orlando and went to Florida State University in Tallahassee where he worked his way through school and earned his undergraduate and law degrees. Most importantly he met his wife, Kitty, at FSU.

Upon graduating from law school, Martinez returned to Orlando - the community that had adopted him years earlier - and went to work with a law firm that included Orlando's legendary Mayor, Bill Frederick.

Eager to give back to the community, Martinez became involved in various youth, business and civic organizations. He served on numerous Boards including: Chairman of the Orlando Housing Authority, Chairman of the Orlando Utilities Commission, Vice Chairman of Catholic Charities and many others.

### ***Working for Florida in the United States Senate***

As a freshman Senator, Martinez was given key committee assignments and will serve on the Foreign Relations, Banking, Housing and Urban Affairs, Energy and Aging Committees. These committee assignments will allow Martinez to play an integral role in issues facing Florida today.

Reared under the tyranny and dictatorship of Castro's Cuba as a child, Senator Martinez has a firsthand understanding of our American principles -- freedom, democracy and human rights. Through his role on the Foreign Relations committee, Martinez will offer a unique perspective helping to shape foreign policy and further America's values and ideals around the world while ensuring the safety of all Americans at home.

Senator Martinez also knows the toll that natural disasters can take on our families and our communities. Serving on the Banking, Housing and Urban Affairs Committee will allow him to draw on his experience as Secretary of Housing and Urban Development to ensure that Florida's families and communities can recover as quickly as possible after the historic 2004 hurricane season. From ensuring proper housing policies are in place for hurricane victims to cracking down on insurance fraud, it is critical that Florida's interests are represented on the Banking Committee.

As our nation's energy needs continue to grow, natural resources must be examined as alternative forms of energy in order to conserve and meet energy needs. However, the state of Florida must protect its pristine beaches and stand firm that no offshore drilling occurs off Florida's Gulf of Mexico coastline. Senator Martinez will participate as an active member of member of the Energy committee ensuring that Florida's tourism economy and the beauty of its beaches are preserved.

The Special Committee on Aging is a great vantage-point in the United States Senate to affect policies important to Florida's seniors. While serving as Orange County Chairman, Martinez established a local Commission on Aging in order to research and investigate issues surrounding seniors. Similar to the local commission, the Aging Committee is a key voice in the United States Senate for issues ensuring our seniors live longer, healthier and more productive lives and directly influences legislation in other committees that affects seniors. From Medicare to Social Security reform to age-discrimination, serving on the Aging Committee will allow Martinez to expand his reach and better meet the needs of Florida's seniors and our nation's seniors alike.

Senator Martinez and his wife of 34 years, Kitty, have 3 children: Lauren Shea, John and Andrew. Lauren, 27, and her husband Tim Shea live in Jacksonville with their two children, Jack and Kaley; John, 23, is a law school student at Florida State University in Tallahassee; and Andrew, 11, resides in Orlando with his parents. Senator Martinez and Kitty reside in Orlando and are active members of St. James Cathedral Parish.

## **Governor John Ellis "Jeb" Bush**

Governor Jeb Bush was elected Florida's 43rd Governor in 1998 and was re-elected in 2002.

During his two terms, Governor Bush has revolutionized the education system to achieve dramatic rising student achievement, provided substantial, broad-based tax relief and economic incentives to strengthen and diversify Florida's economy, and initiated measures to strengthen families, help the state's most vulnerable citizens, and protect Florida's natural resources.

Governor Bush's efforts in education are guided by the belief that all children can learn a year's worth of knowledge in a year's worth of time. Governor Bush's "A+ Plan For Education," established in 1999, raised standards, increased accountability and funding for our public schools, and provided Opportunity Scholarships for children in chronically failing schools. He also ended social promotion, ensuring that Florida's children are not victims of low expectations.

Under Governor Bush, public school funding during the past seven years has increased by \$6.1 billion or 54 percent, and per student funding has increased by \$1,564 or 32 percent.

According to the Florida Comprehensive Assessment Test, Florida's students are reading and performing math at higher levels than ever before, and minority students are closing the achievement gap. Since the Governor's education reforms began in 1999, 71 percent of 4th graders are reading at or above grade level, compared to only 48 percent in 1999. The percentage of African-American 4th grade students reading at grade level or higher has increased from 23 percent to 56 percent, and of Hispanic students from 37 percent to 66 percent.

In addition to his commitment to improve education in Florida, Governor Bush has led the state to unparalleled economic growth and fiscal responsibility. Since 1999, Floridians have enjoyed \$14 billion in tax relief, and Florida has seen record increases in the state's Working Capital Fund.

Under the Governor's leadership, Florida weathered the devastation of four catastrophic hurricanes in 2004. Despite these hurricanes, Florida continues to lead the United States in job growth, leading the nation for the past three years, with the fastest rate of annual job growth among the ten most populous states. In 2005, Moody's, Fitch, and Standard & Poor's, the three major credit rating agencies, all upgraded Florida's bond rating, with the state receiving the first-ever triple A rating in its history.

Under Governor Bush, Florida continues to retain the title as the top travel destination in the world, welcoming 76.8 million visitors in 2004, a three percent increase from 2003.

Throughout his tenure, Governor Bush has also boldly acted to maintain Floridians' great quality of life. He worked with the Legislature in 2005 to pass the most significant growth management bill in 20 years to meet the growing demands of Florida's roads, water supply needs, and schools.

Governor Bush has led the effort to balance Florida's economic growth with natural resource protection. Under Governor Bush, Florida has already invested more than \$1 billion to clean

up and restore America's Everglades and has committed an additional \$2.5 billion through the end of the decade to continue the progress. Governor Bush forged a 50:50 state/federal partnership to implement the \$8 billion Comprehensive Everglades Restoration Plan. The largest environmental restoration project in history, Everglades restoration is reviving the habitat of more than 60 threatened and endangered species. In 2001, Governor Bush also championed historic legislation to establish the Florida Forever program, committing \$3 billion to acquire environmentally sensitive land vital to the preservation and conservation of Florida's natural resources.

Governor Bush has worked diligently to support and strengthen Florida families and protect the state's most vulnerable residents. Since 1999, Governor Bush has increased funding for child safety by 137 percent, and he has signed laws to keep violent offenders behind bars and keep Florida's streets safe. To tackle unsustainable Medicaid costs and provide patients better health care, Governor Bush has proposed to transform the current Medicaid system by empowering participants to choose health care option that best meet their needs.

As governor, Jeb Bush has accomplished much in six years. He has created a strong cycle of self-sustaining success and charted an exciting course for Florida's future.

Prior to being elected Governor, Governor Bush helped run one of the largest, full-services commercial real estate companies in South Florida. He previously served as Florida's Secretary of Commerce, during which time he promoted Florida's business climate worldwide. Governor Bush is a devoted husband to First Lady Columba Bush and a devoted father to sons George and Jeb Jr., and daughter Noelle. Governor Bush was born in Midland, Texas and is the son of former President George H.W. Bush and Barbara Bush, and the brother of President George W. Bush.



## **Naval Station Mayport, FL**

Naval Station Mayport is home to 55 tenant commands and private organizations. Some two dozen ships are presently berthed in the Mayport basin, including an aircraft carrier, AEGIS guided-missile cruisers, destroyers and guided-missile frigates. The Naval Station is unique in that it is home to a busy seaport as well as an air facility which conducts more than 135,000 flight operations each year. It is also strategically located near a major Navy fuel reserve and several commercial ship-repair facilities.

More than 14,000 active-duty personnel, 45,000 family members and retirees and 1,400 civilian employees comprise the Mayport family. The Navy at Mayport covers 3,409 acres and is the third largest naval facility in the continental United States.

The station's harbor can accommodate up to 34 fleet units, including two aircraft carriers. Berths consist of the two primary carrier piers (C1 and C2), and several other piers for smaller naval vessels. Berths B2 and B3 have also been used as a carrier pier. Depths at all piers except A1 are silted to about 38 ft at mean low water (MLW) and were dredged to 45 ft in 1982. Pier heights are 11 ft at delta piers and 12 ft above MLW at Bravo and Charlie piers while normal high tide is 5 ft above MLW.

In January 2004 The Navy decided to relocate U.S. Naval Forces Southern Command (USNAVSO) from Naval Station Roosevelt Roads, Puerto Rico, to Naval Station Mayport, FL. Since the Navy must close Naval Station Roosevelt Roads by March 31, 2004, relocation of USNAVSO is a high priority. According to BRAC Commission staff visits, there are no military or community issues regarding the DoD's BRAC 2005 realignment recommendations.

**NAVAL STATION PASCAGOULA, MS**

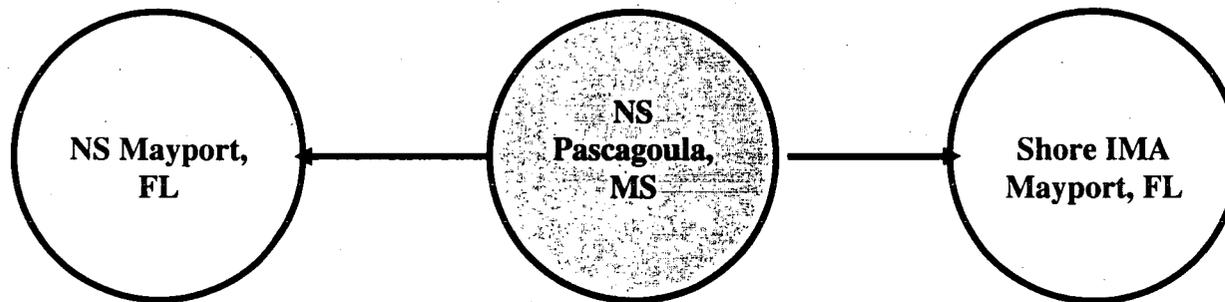
**DoN - 20**

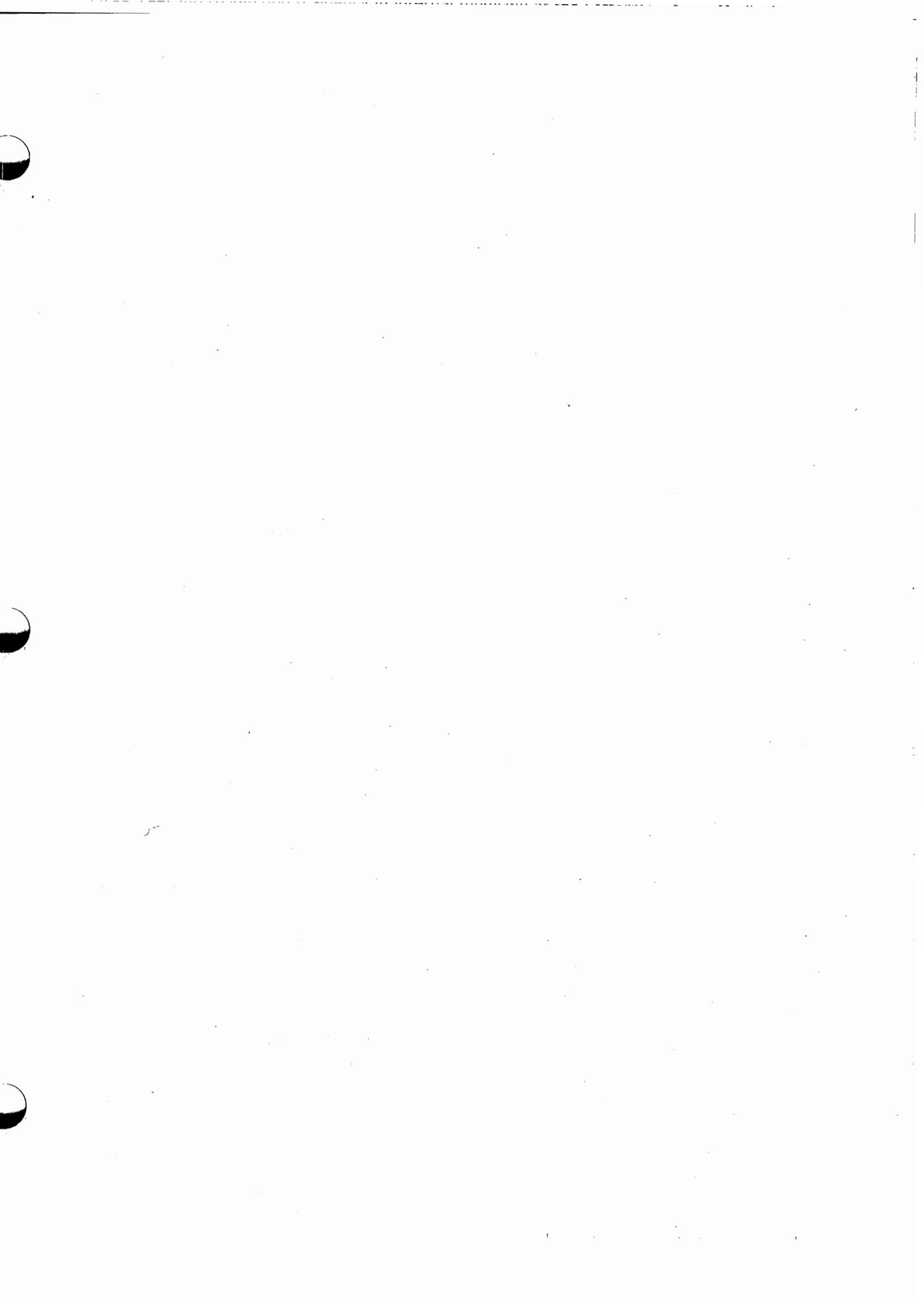
**NAVAL STATION PASCAGOULA, MS**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(844)	(112)	0	0	(844)	(112)	(7)	(963)

**Recommendation:** Close Naval Station Pascagoula, MS. Relocate its ships along with dedicated personnel, equipment, and support to Naval Station Mayport, FL. Relocate the ship intermediate repair function to Shore Intermediate Maintenance Activity Mayport, FL.





# DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

## BASE SUMMARY SHEET

### PATRICK AIR FORCE BASE, FL

#### INSTALLATION MISSION

- The mission of the 45<sup>th</sup> Wing at Patrick is to enhance national strength through assured access to space for the Department of Defense, civil and commercial users. The Wing oversees the preparation and launching of satellites from Cape Canaveral Air Force Station, FL. It also operates the Eastern Range and provides logistics support to the Naval Ordnance Test Unit's missile tests and submarine operations at Cape Canaveral.
- The Naval Ordnance Test Unit, a tenant organization on Patrick, supports sea based testing of weapons systems and is stated to be the Navy's premier support center for strategic weapons system testing and is program manager for assigned missile support as well as the port of choice for visiting ships.

#### DoD RECOMMENDATION

- Realign Patrick Air Force Base, Cape Canaveral, FL, by relocating Nuclear Test and Evaluation at the Naval Ordnance Test Unit to Strategic Weapons Facility Atlantic, Kings Bay, GA.

#### DoD JUSTIFICATION

- This recommendation realigns the stand-alone east coast facility working in full-scale Nuclear Test and Evaluation at Cape Canaveral into a fully supported Navy nuclear operational site at Kings Bay to gain synergy in security (anti-terrorism force protection), fleet operational support and mission support infrastructure. Recent changes in anti-terrorism force protection requirements, the recent establishment of the Western Test Range in the Pacific, and the programmatic decision to no longer require land based (pad) launches at Cape Canaveral all lead to the realignment/relocation of this function to Kings Bay.

#### COST CONSIDERATIONS DEVELOPED BY DoD

- |   |                 |
|---|-----------------|
| • One-Time Costs:                           | \$ 86.4 million |
| • Net Savings (Cost) during Implementation: | \$ 76.7 million |
| • Annual Recurring Savings:                 | \$ 13.4 million |
| • Return on Investment Year:                | 7 years         |
| • Net Present Value over 20 Years:          | \$ 61.4 million |

**MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)**

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
<b>Baseline</b>			
Reductions			
Realignments	(122)	(73)	
<b>Total</b>	<b>(122)</b>	<b>(73)</b>	

**MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)**

	<b>Out</b>		<b>In</b>		<b>Net Gain (Loss)</b>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	(136)	(59)	0	0	(136)	(59)
Other Recommendation(s)	0	0	0	0	0	0
<b>Total</b>						

**\*Does not reflect -376 contractors that would be affected by this realignment.**

**BASE VISIT REPORT**

**Naval Ordnance Test Unit  
Cape Canaveral, FL  
June 9, 2005**

**LEAD COMMISSIONER:**

James H. Bilbray

**ACCOMPANYING COMMISSIONER:**

None.

**COMMISSION STAFF:**

Lester C. Farrington

**LIST OF ATTENDEES:**

RADM Annette Brown—Commander, Navy Region Southeast, Jacksonville, FL  
CAPT Jeff Gernand—Commanding Officer, Naval Ordnance Test Unit (NOTU)  
CDR Davis—Executive Officer, NOTU  
Dr. Sidney Beck—Chief Engineer, NOTU  
Lillian Bertsch—Public Affairs Officer, NOTU  
Jim Howard—Director, Plans & Programs Div., Strategic Systems Programs, Wash., DC  
Joe Graf—Strategic Systems Programs (SP2016)  
D.W.Nelms—Defense Coordinator for the Executive Office of Gov. Jeb Bush  
J.B.Kump—District Director for Rep. Dave Weldon  
Douglas Mercer—Director, Infrastructure Assessment, Navy Region SE, Jacksonville

**BASE'S PRESENT MISSION:**

NOTU's mission is to support missile tests, deployed systems, surface ships and submarine operations at Cape Canaveral as well as TRIDENT II flight tests at other major ranges and test facilities.

**SECRETARY OF DEFENSE RECOMMENDATION:**

Realign Patrick Air Force Base, Cape Canaveral, FL, by relocating Nuclear Test and Evaluation at the Naval Ordnance Test Unit to Strategic Weapons Facility Atlantic, Kings Bay, GA.

**SECRETARY OF DEFENSE JUSTIFICATION:**

This recommendation realigns the stand-alone east coast facility working in full-scale nuclear test and evaluation at Cape Canaveral into a fully supported Navy nuclear operational site at Kings Bay to gain synergy in security (Anti-Terrorism Force Protection-ATFP), fleet operational support and mission support infrastructure. Recent changes in ATFP requirements, the recent establishment of the Western Test Range in the Pacific, and the programmatic decision to no longer require land based (pad) launches at Cape Canaveral all lead to the realignment/relocation of this function to Kings Bay.

**MAIN FACILITIES REVIEWED:**

Major facilities toured at the Naval Ordnance Test Unit—Systems Evaluation and Test Area (Complex 30); Test Operations (TOF); Guidance and Test Bldg; Hangars for equipment storage, cable repair and equipment checkout; Mechanical and Support Equipment Bldg (AQ), Impact Locating System for Re-entry Vehicles (AP); pier and berthing facilities.

**KEY ISSUES IDENTIFIED**

- The impact on military value by having to recreate a test and evaluation capability at Kings Bay that already exists at NOTU.
- Increased cost of submarine transit time from Kings Bay to NOTU that has not been captured by Navy.
- Decision made in 2/05 to allow 180 contractors currently off base to relocate on base. Issue is what the additional cost impact will have on relocation cost, whether or not factored in COBRA. With this change, total personnel affected by the relocation would be 757.
- Ability of Kings Bay to attract and hire qualified people, particularly engineers.

## **INSTALLATION CONCERNS RAISED**

Four core functions (unique capabilities) are performed at NOTU only and not at Kings Bay

1. TRIDENT II missile flight testing.
2. D-5 missile capability development and modifications through the integrated test capability.
3. Navigation subsystem capability development and modifications.
4. Missile support equipment acceptance, design, logistics and troubleshooting.

Kings Bay focus is on tactical fleet support and the NOTU flight test mission will be significant added responsibility.

DASO testing execution will be a challenge in phasing the relocation to Kings Bay. D-5 missile testing needs in FY2005-2011 are significant. At Kings Bay all capabilities at NOTU will have to be replicated at Kings Bay since they do not have a test and evaluation mission.

Officials acknowledged that some submarine transit cost would be required when operations are established at Kings Bay; however, the increased transit time and cost has not been captured. Teams would have to be sent to NOTU for missile firings and test operations. The life of the D-5 missile has been extended to 2042. At Kings Bay missiles are assembled but not tested. NOTU uses the WATERS dedicated test ship for test operations; if NOTU is relocated the WATERS would move also.

A challenge exists in "the lack of brain power" in the Kings Bay area. NOTU has not done a survey of people who would and would not move. Such a survey won't be done until after a final decision is made on the DOD recommendation.

Concern raised that COBRA should capture demolition cost and contractor relocation cost.

## **COMMUNITY CONCERNS RAISED:**

- If relocated to Kings Bay, NOTU military operations will be degraded and significantly more costly due to the vast increase in transit time from pier to test sites on the Eastern Range Complex, and a loss of synergy with test/range safety personnel resident at Patrick/Cape Canaveral.
- The demonstration and shakedown operation (DASO) is crucial to conveying requirements, complexities, and nuances to key decision makers, appropriators and U.S. allies. Doubling transit time to test firing sites will make the DASO mission extremely difficult, if not totally non-feasible. Also because of increased transit time, recovery to pier side for missile adjustment, and injured personnel offload/system emergencies will be hazardous.

- ATFP considerations are crucial to operations worldwide. Moving the testing mission to Kings Bay will be subjected to significantly greater threat potential than in its current location. Transit to dive point at Kings Bay requires a 2 and one half hour transit down a river where terrorist or saboteurs have a greater threat potential than in its current location. Current operations require a 15 minute transit to open water; landscape is open, providing little cover for terrorist operations.
- Required additional construction could drive COBRA ROI beyond the normally accepted 7 year payback standard. Building new infrastructure at Kings Bay has the potential to create adverse environmental impacts. Lack of sufficient housing, infrastructure, and community support facilities in Kings Bay create an untenable situation for military, civilian and contractor personnel. Cost of moving 320 civilian contractors was not included in COBRA.

Preliminary analysis by the community indicates that NOTU should remain at Cape Canaveral Air Station where synergies and operational effectiveness currently exist to support critical test mission accomplishment.

**REQUESTS FOR STAFF AS A RESULT OF VISIT:**

1. Side-by-side comparison of functions accomplished at NOTU & Kings Bay.
2. Documentation on the 2/05 decision to move 180 contractors "inside the fence."
3. Three (3) charts on challenges in relocating from NOTU to Kings Bay.



# DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

## BASE SUMMARY SHEET

### NAS Pensacola

#### INSTALLATION MISSION

- To fully support the operational and training missions of tenants assigned; enhancing the readiness of the U.S. Navy, its sister armed services and other customers.

#### DOD RECOMMENDATION

- Realign Naval Air Station Pensacola, FL
- Close Defense Finance & Accounting Service
- Consolidate Officer Training Command to Newport, RI
- Relocate Navy Region to Jacksonville, FL
- Relocate Joint Strike Fighters to Eglin
- Relocate Naval Aero Med Research Lab to Wright – Patt., OH
- Relocate C4ISR to SPAWARSYSCEN Charleston, SC
- Relocate Navy Education & Training Command to Millington, TN
- Relocate Correctional Functions to NWS Charleston, SC
- Gaining Two Functions – Undergraduate Navigation Training from Randolph AFB, and Undersea Medical Institute from Groton, CT

#### DOD JUSTIFICATION

- This action accomplishes a major facilities reduction and business line mission realignment, transforming the current DFAS organization into an optimum facilities configuration, which includes strategic redundancy to minimize risks associated with man-made or natural disasters/challenges.
- Navy Officer Accession Training is currently conducted at three installations: (1) U.S. Naval Academy Annapolis, MD hosts Midshipman Training; (2) Naval Station Newport hosts Naval Academy Preparatory School and Officer Training Command Newport, which includes Officer Indoctrination School and Seaman to Admiral-21 Program courses; and (3) Naval Air Station Pensacola hosts Officer Training Command

Pensacola which includes Navy Officer Candidate School, Limited Duty Officer Course, Chief Warrant Officer Course, and the Direct Commissioning Program. Consolidation of Officer Training Command Pensacola and Officer Training Command Newport will reduce inefficiencies inherent in maintaining two sites for similar training courses through reductions in facilities requirements, personnel requirements (including administrative and instructional staff), and excess capacity. This action also supports the Department of the Navy initiative to create a center for officer training at Naval Station Newport.

- Realign Naval Air Station Pensacola, FL, by consolidating Navy Region Gulf Coast, with Navy Region Southeast at Naval Air Station Jacksonville, FL. Realign Naval Air Station Corpus Christi, TX by consolidating Navy Region South with Navy Region Midwest at Naval Station Great Lakes, IL and Navy Region Southeast at Naval Station Jacksonville, FL.
- This recommendation establishes Eglin Air Force Base, FL as an Initial Joint Training Site that teaches entry-level aviators and maintenance technicians how to safely operate and maintain the new Joint Strike Fighter (JSF) (F-35) aircraft. The Department is scheduled to take delivery of the F-35 beginning in 2008. This joint basing arrangement will allow the Inter-service Training Review Organization (ITRO) process to establish a DoD baseline program in a consolidated/joint school with curricula that permit services latitude to preserve service-unique culture and a faculty and staff that brings a "Train as we fight; jointly" national perspective to the learning process.
- This recommendation creates Joint Centers of Excellence for Aerospace Medicine research at Wright Patterson AFB, OH. The realignment of Air Force Aerospace medical and non-medical R&D to Wright Patterson AFB, OH, with co-location of associated education and training activities relocated in another recommendation, makes this location most suitable for a joint center for Aerospace Medical Research.
- These recommended realignments and consolidations provide for multifunctional and multidisciplinary Centers of Excellence in Maritime C4ISR. This recommendation will also reduce the number of technical facilities engaged in Maritime Sensors, Electronic Warfare, & Electronics and Information Systems RDT&E from twelve to five. This, in turn, will reduce overlapping infrastructure increase the efficiency of operations and support an integrated approach to RDT&E for maritime C4ISR. Another result would also be reduced cycle time for fielding systems to the warfighter.
- This recommendation will realign and consolidate USAF's primary phase of undergraduate flight training functions to reduce excess/unused basing capacity to eliminate redundancy, enhance jointness for UNT/Naval Flight Officer (NFO) training, reduce excess capacity, and improve military value.
- Realignment of Navy Education and Training Command (NETC) and Navy Education and Training Professional Development & Technology Center (NETPDTC) to Naval Support Activity Millington will collocate these activities with common functions (Bureau of Naval Personnel, Navy Manpower Analysis Center, and Navy Personnel

Research and Development Center) and facilitate creation of a Navy Human Resources Center of Excellence. By relocating NETC and NETPDTC within the hub of naval personnel activities, this recommendation eliminates personnel redundancies and excess infrastructure capacity. NETC and NETPDTC will require 50,400 GSF of military construction (MILCON) and will utilize 102,400 GSF of existing administrative space and warehouse space at Millington; the parking lot additions will be new MILCON.

- This recommendation creates five, Level II Joint Regional Correctional Facilities. The Southeastern Joint Regional Correctional Facility consolidates the Naval Consolidated Brig Charleston, Naval Weapons Station, Charleston, SC; the Waterfront Brig Jacksonville, Naval Air Station Jacksonville, FL; and the Waterfront Brig Pensacola, Naval Air Station Pensacola, FL, to a single Level II Joint Regional Correctional Facility at Charleston (One of the five).

### **COST CONSIDERATIONS DEVELOPED BY DOD**

**TBD**

### **MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)**

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
<b>Baseline</b>	-857	-1304	
Reductions			
Realignments	555	124	
<b>Total</b>	<b>302</b>	<b>1180</b>	

### **MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)**

	<b>Out</b>		<b>In</b>		<b>Net Gain (Loss)</b>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	-857	-1,401	555	124	-302	-1,277*
Other Recommendation(s)						
<b>Total</b>	<b>-857</b>	<b>-1,401</b>	<b>555</b>	<b>124</b>	<b>-302</b>	<b>-1,277*</b>

\* (97) Net Mission Contractor Personnel

### **ENVIRONMENTAL CONSIDERATIONS**

- **Environmental Impact:** There are no known environmental impediments to implementations of this recommendation. The aggregate environmental impact of all recommended BRAC actions affecting the installations in these recommendations have been reviewed and are located at TAB C

## **REPRESENTATION**

Governor: **Jeb Bush (R)**

Senators: **Bill Nelson (D)**  
**Mel Martinez (R)**

Representative: **Jeff Miller (R-1<sup>st</sup>)**

## **ECONOMIC IMPACT**

- Potential Employment Loss: -4,100 jobs (-1,579 direct and -2,521 indirect)
- MSA Job Base: 210,512 jobs
- Percentage: -1.9% percent decrease

## **MILITARY ISSUES**

- Consolidating the Officer Training Command at New Port, RI
- Realigning the Navy Region to Jacksonville, FL
- Realigning Joint Strike Fighters to Eglin AFB, FL
- Realigning Naval Aero Med Research Laboratories to Wright-Patterson AFB, OH
- Realigning C4ISR to Naval Weapons Station Charleston, SC
- Realigning Navy Education & Training Command to Millington, TN
- Realigning Correctional Functions to NWS Charleston, SC
- Closing Defense Finance & Accounting Service
- Gaining Undergraduate Navigation Training from Randolph AFB, GA
- Gaining Undersea Medical Institute from Groton, CT
- NAS Pensacola is realigned and remains open

## **COMMUNITY CONCERNS/ISSUES**

- No specific issues have surfaced, other economic impact of losing jobs in the Pensacola area.

## **ITEMS OF SPECIAL EMPHASIS**

- Remaining base infrastructure
- Unique assets and capabilities

**DEFENSE FINANCE AND ACCOUNTING SERVICE**

**H&SA - 37**

**DEFENSE FINANCE AND ACCOUNTING SITE, ROCK ISLAND, IL**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(235)	0	0	0	(235)	0	(235)

**DEFENSE FINANCE AND ACCOUNTING SITE, PENSACOLA SAUFLEY FIELD, FL**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		

**DEFENSE FINANCE AND ACCOUNTING SITE, NORFOLK NAVAL STATION, VA**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(3)	(311)	0	0	(3)	(311)	0	(314)

**DEFENSE FINANCE AND ACCOUNTING SITE, LAWTON, OK**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(52)	(181)	0	0	(52)	(181)	0	(233)

**DEFENSE FINANCE AND ACCOUNTING SITE, PENSACOLA NAVAL AIR STATION, FL**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(1)	(636)	0	0	(1)	(636)	0	(637)

**DEFENSE FINANCE AND ACCOUNTING SITE, OMAHA, NE**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(235)	0	0	0	(235)	0	(235)

**DEFENSE FINANCE AND ACCOUNTING SITE, DAYTON, OH**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(230)	0	0	0	(230)	0	(230)

**DEFENSE FINANCE AND ACCOUNTING SITE, ST. LOUIS, MO**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(2)	(291)	0	0	(2)	(291)	0	(293)

**DEFENSE FINANCE AND ACCOUNTING SITE, SAN ANTONIO, TX**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(32)	(303)	0	0	(32)	(303)	0	(335)

**DEFENSE FINANCE AND ACCOUNTING SITE, SAN DIEGO, CA**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(3)	(237)	0	0	(3)	(237)	0	(240)

**DEFENSE FINANCE AND ACCOUNTING SITE-PACIFIC, FORD ISLAND, HI**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(29)	(177)	0	0	(29)	(177)	0	(206)

**DEFENSE FINANCE AND ACCOUNTING SITE, PATUXENT RIVER, MD**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(53)	0	0	0	(53)	0	(53)

**DEFENSE FINANCE AND ACCOUNTING SITE, LIMESTONE, ME**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(241)	0	0	0	(241)	0	(241)

**DEFENSE FINANCE AND ACCOUNTING SITE, CHARLESTON, SC**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(368)	0	0	0	(368)	0	(368)

**DEFENSE FINANCE AND ACCOUNTING SITE, ORLANDO, FL**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(9)	(200)	0	0	(9)	(200)	0	(209)

**DEFENSE FINANCE AND ACCOUNTING SITE, ROME, NY**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(290)	0	0	0	(290)	0	(290)

**DEFENSE FINANCE AND ACCOUNTING SITE, LEXINGTON, KY**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(5)	(40)	0	0	(5)	(40)	0	(45)

**DEFENSE FINANCE AND ACCOUNTING SITE, KANSAS CITY, MO**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(37)	(576)	0	0	(37)	(576)	0	(613)

**DEFENSE FINANCE AND ACCOUNTING SITE, SEASIDE, CA**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(10)	(51)	0	0	(10)	(51)	0	(61)

**DEFENSE FINANCE AND ACCOUNTING SITE, SAN BERNARDINO, CA**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(120)	0	0	0	(120)	0	(120)

**DEFENSE FINANCE AND ACCOUNTING SITE, OAKLAND, CA**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(50)	0	0	0	(50)	0	(50)

**DEFENSE FINANCE AND ACCOUNTING SITE, ARLINGTON, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(7)	(401)	0	0	(7)	(401)	0	(408)

**DEFENSE FINANCE AND ACCOUNTING SITE, CLEVELAND, OH**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(15)	(1,013)	0	0	(15)	(1,013)	0	(1,028)

**DEFENSE FINANCE AND ACCOUNTING SITE, COLUMBUS, OH**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(951)	65	2,223	65	1,272	0	1,337

**DEFENSE FINANCE AND ACCOUNTING SITE, DENVER, CO**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(37)	(1,163)	57	1,500	20	337	0	357

**DEFENSE FINANCE AND ACCOUNTING SITE, INDIANAPOLIS, IN**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(100)	114	3,456	114	3,356	0	3,470

**Recommendation:** Close the Defense Finance and Accounting Service (DFAS) sites at Rock Island IL; Pensacola Saufley Field, FL; Norfolk Naval Station, VA; Lawton, OK; Pensacola Naval Air Station, FL; Omaha, NE; Dayton, OH; St. Louis, MO; San Antonio, TX; San Diego, CA; Pacific Ford Island, HI; Patuxent River, MD; Limestone, ME; Charleston, SC; Orlando, FL; Rome, NY; Lexington, KY; Kansas City, MO; Seaside, CA; San Bernardino, CA; and Oakland, CA. Relocate and consolidate business, corporate and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN.

**Recommendation:** Realign DFAS Arlington, VA, by relocating and consolidating business, corporate, and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN. Retain

a minimum essential DFAS liaison staff to support the Under Secretary of Defense (Comptroller)/Chief Financial Officer, Military Service Chief Financial Officers, and Congressional requirements.

**Recommendation:** Realign DFAS Cleveland, OH, by relocating and consolidating business, corporate, and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN. Retain an enclave for the Military Retired and Annuitant Pay Services contract function and government oversight.

**Recommendation:** Realign DFAS Columbus, OH, by relocating up to 55 percent of the Accounting Operation functions and associated corporate and administrative functions to DFAS Denver, CO, or DFAS Indianapolis, IN, and up to 30 percent of the Commercial Pay function and associated corporate and administrative functions to DFAS Indianapolis, IN, for strategic redundancy.

**Recommendation:** Realign DFAS Denver, CO, by relocating up to 25 percent of the Accounting Operation functions and associated corporate and administrative functions to DFAS Columbus, OH, or DFAS Indianapolis, IN, and up to 35 percent of the Military Pay function and associated corporate and administrative functions to DFAS Indianapolis, IN, for strategic redundancy.

**Recommendation:** Realign DFAS Indianapolis, IN, by relocating up to 10 percent of the Accounting Operation functions and associated corporate and administrative functions to DFAS Columbus, OH or DFAS Denver, CO, and up to 20 percent of the Commercial Pay function and associated corporate and administrative functions to DFAS Columbus, OH, for strategic redundancy.

**OFFICER TRAINING COMMAND, PENSACOLA, FL**

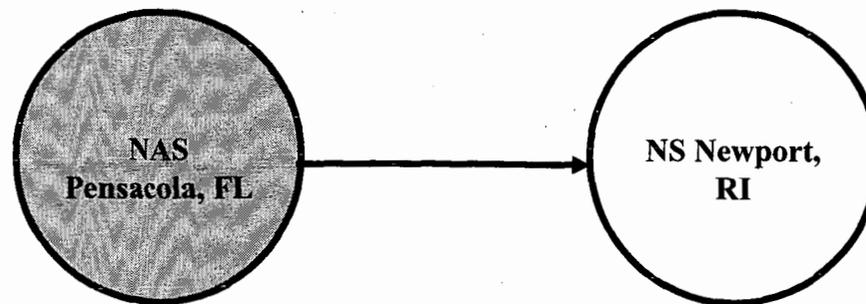
**DoN - 12**

**NAVAL AIR STATION PENSACOLA, FL**

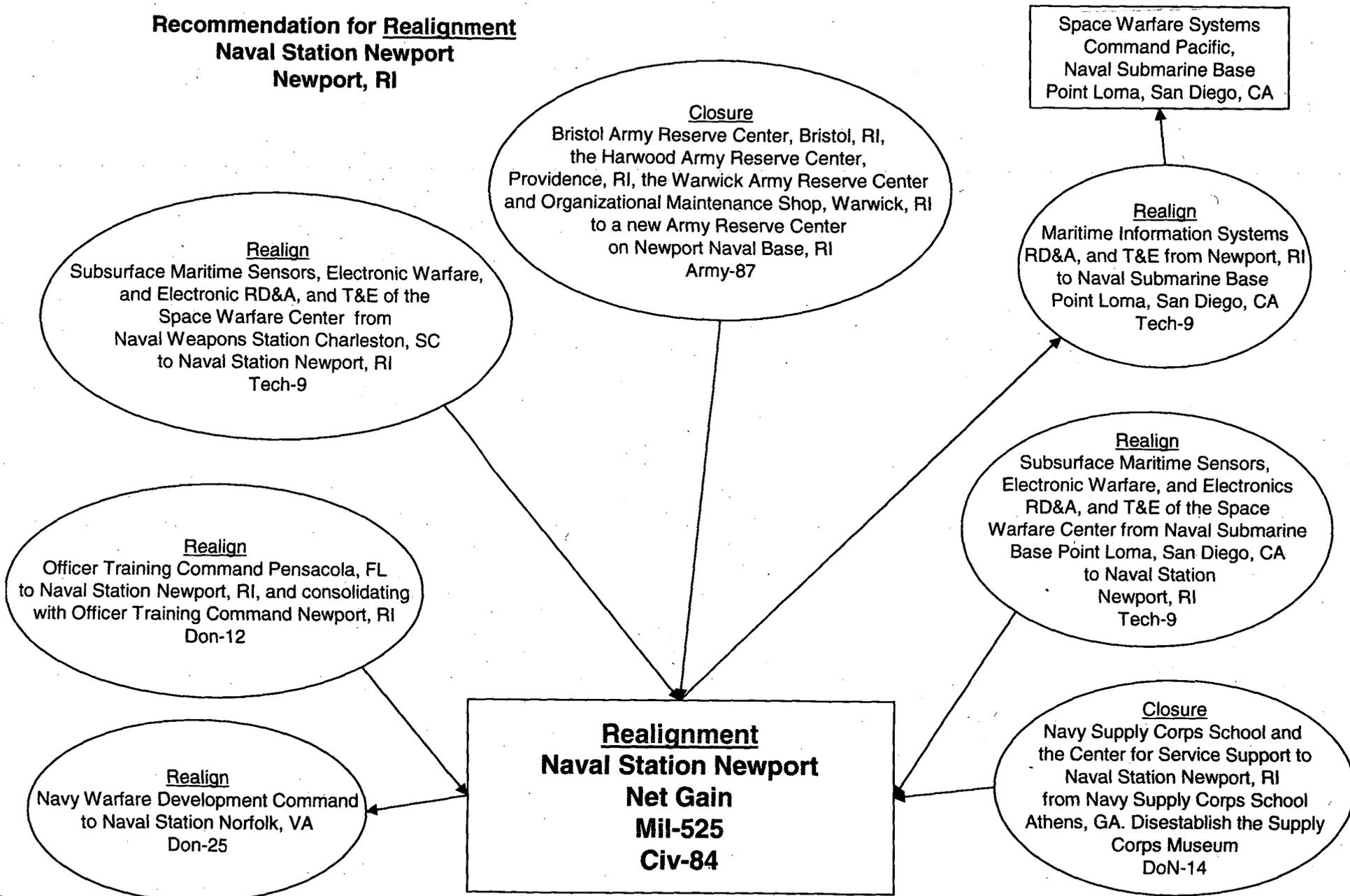
**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(274)	(21)	0	0	(274)	(21)	0	(295)

**Recommendation:** Realign Naval Air Station Pensacola, FL by relocating Officer Training Command Pensacola, FL to Naval Station Newport, RI, and consolidating with Officer Training Command Newport, RI.

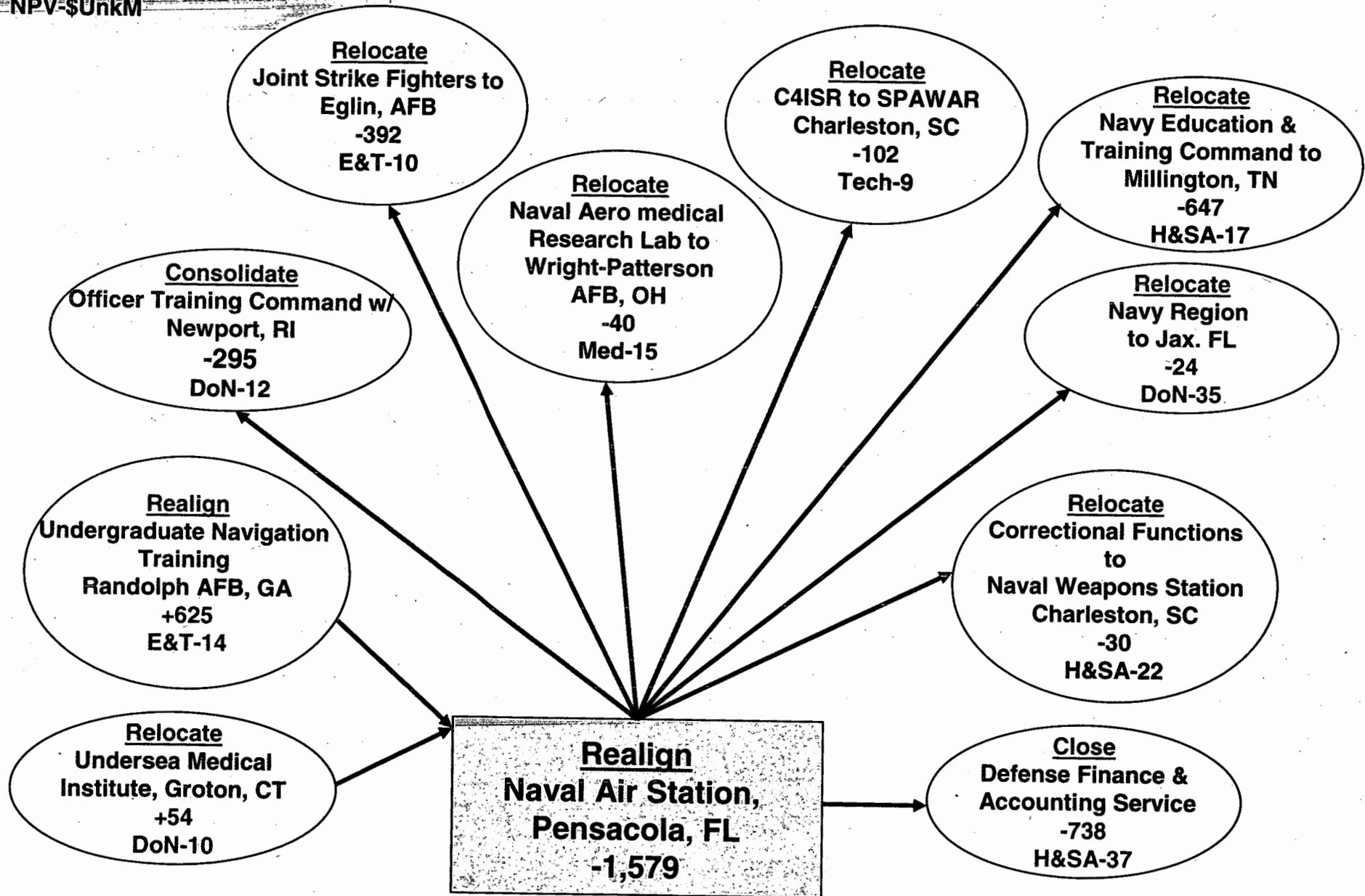


**Recommendation for Realignment  
Naval Station Newport  
Newport, RI**



Tot. est. One-Time Cost-\$UnkM  
Net Cost & Savings-\$UnkM  
Annual Savings-\$UnkM  
Payback-Unk yrs  
NPV-\$UnkM

## Recommendation for Realignment NAS Pensacola, FL



Relocate  
Undersea Medical  
Institute, Groton, CT

Relocate  
Naval Aero medical  
Research Lab to  
Wright-Patterson  
AFB, OH

Relocate  
Navy Education &  
Training Command to  
Millington, TN

Realign  
Undergraduate Navigation  
Training  
Randolph AFB, GA

Relocate  
Joint Strike Fighters to  
Eglin, AFB

Realign  
Naval Air Station  
Pensacola, FL

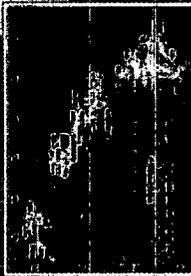
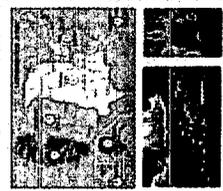
Realign  
Defense Finance &  
Accounting Service

Consolidate  
Officer Training Command w/  
Newport, RI

Relocate  
CAISR to SPAWAR  
Charleston, SC

Relocate  
Correctional Functions  
to  
Naval Weapons Station  
Charleston, SC

Relocate  
Navy Region  
to Jax, FL



## RECOMMENDATION FOR CLOSURE

### NAVY REGIONS

**Recommendation:** Realign Naval Air Station Pensacola, FL by consolidating Navy Region Gulf Coast, with Navy Region Southeast at Naval Air Station Jacksonville, FL. Realign Naval Air Station Corpus Christi, TX by consolidating Navy Region South with Navy Region Midwest at Naval Station Great Lakes, IL and Navy Region Southeast at Naval Station Jacksonville, FL.

**Justification:** In conjunction with other recommendations that consolidate Navy Region Commands, this recommendation will reduce the number of Installation Management regions from twelve to eight, streamlining the regional management structure and allowing for opportunities to collocate other regional entities to further align management concepts and efficiencies. Sufficient Installation Management capability resides within the remaining regions. As part of the closures of Naval Support Activity New Orleans, LA and Submarine Base New London, CT, the Navy Reserve Forces Command installation management function and Navy Region Northeast are also consolidated into the remaining regions, significantly increasing operational efficiency.

This recommendation supports the Department of the Navy establishment of Commander, Navy Installations in order to align shore assets in support of Navy requirements, to find efficiencies through common business practices, and to provide consistent shore installation services to allow the operational commander and major claimants to focus on their primary missions. Consolidating Navy Regions allows for more consistency in span of responsibility and better enables Commander, Navy Installations to provide operational forces support, community support, base support, and mission support to enhance the Navy's combat power.

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$3.21 million. The net of all costs and savings to the Department during the implementation period is a savings of \$8.88 million. Annual recurring savings to the Department after implementation are \$2.72 million with a payback expected in one year. The net present value of the costs and savings to the Department over 20 years is a savings of \$34.55 million.

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 65 jobs (24 direct jobs and 41 indirect jobs) over the 2006-2011 period in the Pensacola-Ferry Pass-Brent, FL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 144 jobs (59 direct jobs and 85 indirect jobs) over the 2006-2011 period in the Corpus Christi, TX Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

**Community Infrastructure:** A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

**Environmental Impact:** This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

**Military Value Analysis Results:**

<b>Ranking</b>	<b>DoN Installation</b>	<b>Military Value Score</b>
1	COMNAVREG MIDLANT	86.7
2	COMNAVREG SW	82.7
3	COMNAVDIST WASHINGTON	73.0
4	COMNAVREG SE	67.2
5	COMNAVREG NW	65.6
6	COMNAVREG HI	65.2
7	COMNAVREG NE	59.9
8	COMNAVREG MW	54.4
9	COMNAVREG GULF COAST	50.0
10	COMNAVMARIANAS	44.1
11	COMNAVREG SOUTH	41.1
12	COMNAVRESFORCOM	40.4

**Capacity Analysis Results:** Management capacity to support customers was analyzed. Span of control and workload balance measures were utilized in conjunction with Military Value in order to determine closure alternatives. Since there is no stated capacity of Regional Support Activities, there was no measurement of excess capacity.

**NAVY REGIONS**

DoN - 35

**NAVAL AIR STATION PENSACOLA, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(24)	0	0	0	(24)	0	(24)

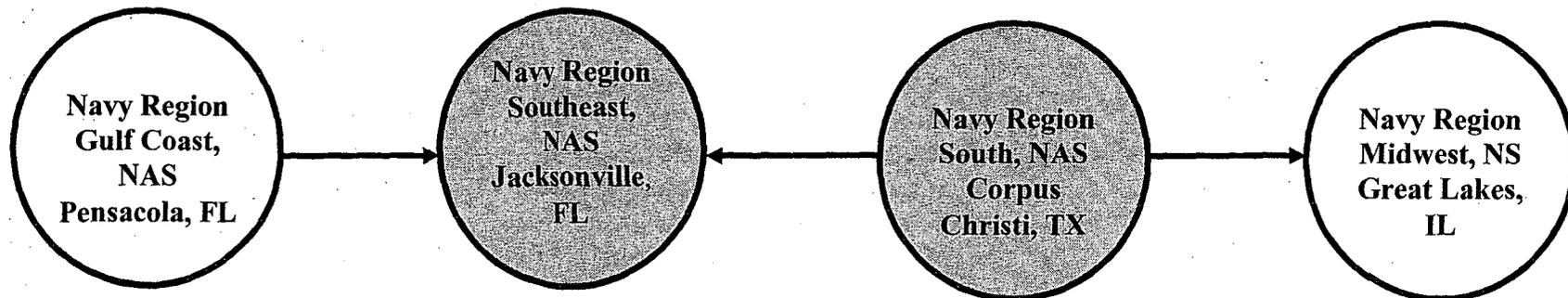
**NAVAL AIR STATION CORPUS CHRISTI, TX**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(59)	0	0	0	(59)	0	(59)

**Recommendation:** Realign Naval Air Station Pensacola, FL, by consolidating Navy Region Gulf Coast, with Navy Region Southeast at Naval Air Station Jacksonville, FL.

**Recommendation:** Realign Naval Air Station Corpus Christi, TX by consolidating Navy Region South with Navy Region Midwest at Naval Station Great Lakes, IL and Navy Region Southeast at Naval Station Jacksonville, FL.



**JOINT STRIKE FIGHTER INITIAL JOINT TRAINING SITE**

**E&T - 10**

**LUKE AFB, AZ**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(45)	(3)	0	0	(45)	(3)	0	(48)

**MCAS MIRAMAR, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(40)	(3)	0	0	(40)	(3)	0	(43)

**NAS OCEANA, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(30)	(3)	0	0	(30)	(3)	0	(33)

**SHEPPARD AFB, TX**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(291)	(4)	0	0	(291)	(4)	0	(295)

**NAS PENSACOLA, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(384)	(8)	0	0	(384)	(8)	0	(392)

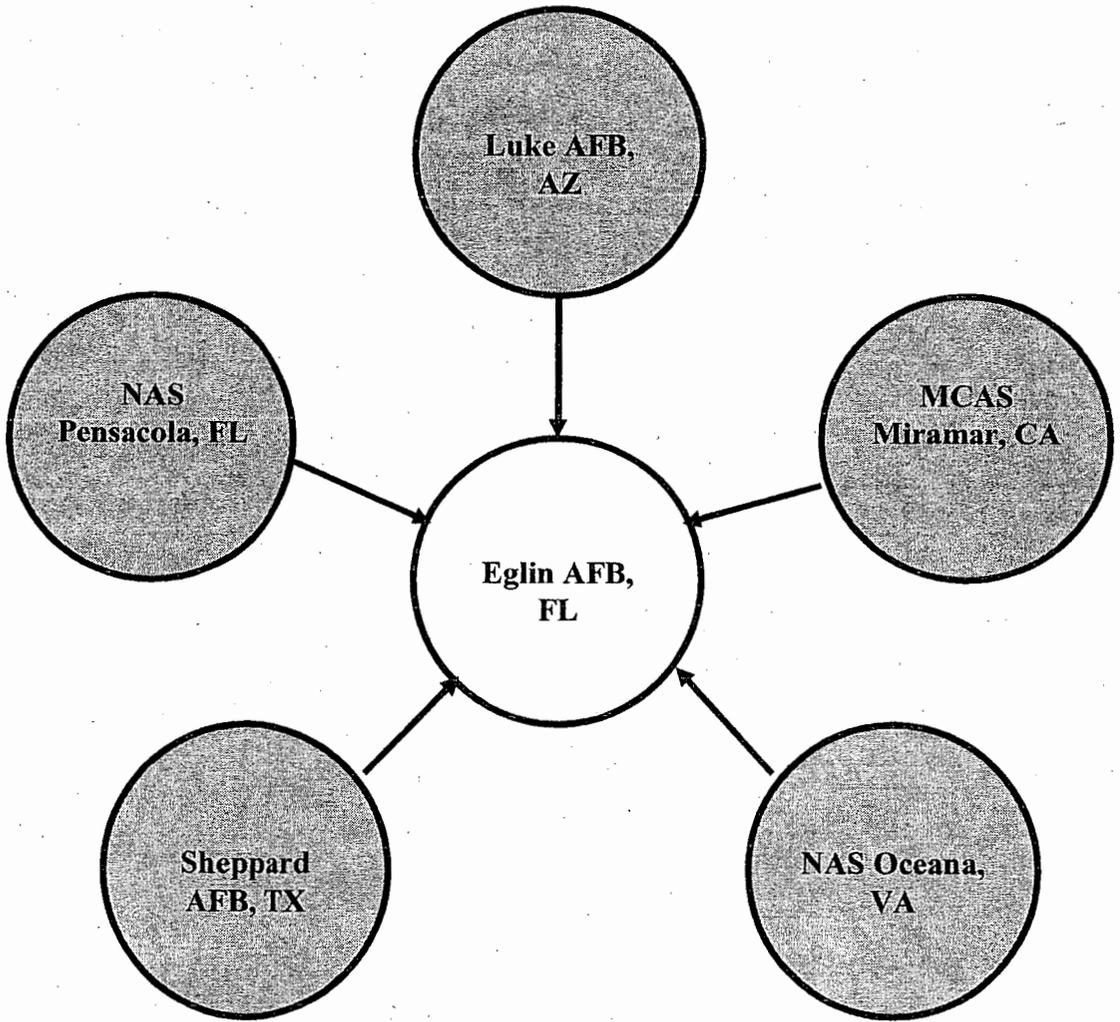
**Recommendation:** Realign Luke Air Force Base, AZ, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots and operations support personnel to stand up the Air Force's portion of the Joint Strike Fighter (JSF) Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

**Recommendation:** Realign Marine Corps Air Station Miramar, CA, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots and operations support personnel to stand up the Marine Corps' portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

**Recommendation:** Realign Naval Air Station Oceana, VA, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots, operations, and maintenance support personnel to stand up the Navy's portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

**Recommendation:** Realign Sheppard Air Force Base, TX, by relocating to Eglin Air Force Base, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Air Force's portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

**Recommendation:** Realign Naval Air Station Pensacola, FL, by relocating to Eglin Air Force Base, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Department of the Navy's portion of the JSF Initial Joint Training Site hereby established at Eglin Air Force Base, FL.



## **MEDCR-0028R Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition**

**Recommendation:** Realign Building 42, 8901 Wisconsin Ave, Bethesda, MD, by relocating the Combat Casualty Care Research sub-function of the Naval Medical Research Center to the Army Institute of Surgical Research, Fort Sam Houston, TX.

Realign Naval Station Great Lakes, IL, by relocating the Army Dental Research Detachment, the Air Force Dental Investigative Service, and the Naval Institute for Dental and Biomedical Research to the Army Institute of Surgical Research, Fort Sam Houston TX.

Realign 13 Taft Court and 1600 E. Gude Drive, Rockville, MD, by relocating the Walter Reed Army Institute of Research, Division of Retrovirology to the Walter Reed Army Institute of Research, Walter Reed Army Medical Center – Forest Glen Annex, MD, establishing it as a Center of Excellence for Infectious Disease.

Realign Naval Air Station Pensacola, FL, by relocating the Naval Aeromedical Research Laboratory to Wright-Patterson AFB, OH.

Realign 12300 Washington Ave, Rockville, MD, by relocating the Medical Biological Defense Research sub-function to the U. S. Army Medical Research Institute of Infectious Diseases, Ft. Detrick, MD.

Realign Potomac Annex-Washington, DC, by relocating Naval Bureau of Medicine, Code M2, headquarters-level planning, investment portfolio management and program and regulatory oversight of DoD Biomedical Science and Technology programs and FDA-regulated medical product development within the biomedical RDA function to a new Joint Biomedical Research, Development and Acquisition Management Center at Fort Detrick, MD.

Realign 64 Thomas Jefferson Drive, Frederick, MD, by relocating the Joint Program Executive Office for Chemical Biological Defense, Joint Project Manager for Chemical Biological Medical Systems headquarters-level planning, investment portfolio management and program and regulatory oversight of DoD Biomedical Science and Technology programs and FDA-regulated medical product development within the RDA function to a new Joint Biomedical Research, Development and Acquisition Management Center at Fort Detrick, MD.

Realign Fort Belvoir, VA, by relocating the Chemical Biological Defense Research component to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

Realign Tyndall AFB, FL, by relocating Non-medical Chemical Biological Defense Research to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD, and consolidating it with Air Force Research Laboratory.

Realign Naval Surface Warfare Center, Dahlgren Division, VA, by relocating Non-medical

Chemical Biological Defense Research and Development & Acquisition to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

Realign Naval Surface Warfare Center, Crane Division, IN, by relocating the Non-medical Chemical Biological Defense Development and Acquisition to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

Realign Skyline 2 and 6, Falls Church, VA, by relocating the Joint Program Executive Office for Chemical Biological Defense to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

**Justification:** This recommendation creates Joint Centers of Excellence for Battlefield Health and Trauma research at Fort Sam Houston, TX; Infectious Disease research at Walter Reed – Forest Glenn Annex, MD; Aerospace Medicine research at Wright Patterson AFB, OH; Regulated Medical Project development & acquisition at Fort Detrick, MD; Medical Biological Defense research at Fort Detrick, MD; and Chemical Biological Defense research, development & acquisition at Aberdeen Proving Ground, MD. These actions will increase synergy, focus on joint needs, and efficient use of equipment and facilities by co-locating Tri-Service and Defense activities performing functions in chemical-biological defense and medical RDA. Fort Sam Houston is the best location for the Center for Battlefield Health and Trauma because it is the only current biomedical S&T location that also includes a military trauma center, providing enhanced translational research opportunities and ability to recruit and retain physician-scientists. Walter Reed Army Medical Center, Forest Glen Annex, is the CONUS hub of the worldwide Army and Navy activities in infectious diseases of military significance. Fort Detrick, MD, is the site of an Interagency Biodefense Campus and the military's only Bio-Safety Level 4 containment facilities for medical research. The realignment of Air Force Aerospace medical and non-medical R&D to Wright Patterson AFB, OH, with co-location of associated education and training activities relocated in another recommendation, makes this location most suitable for a joint center for Aerospace Medical Research. Fort Detrick, MD is home of Tri-Service medical logistics as well the Department's largest Medical RDA management activity. Edgewood Chemical and Biological Center, Aberdeen Proving Ground, is home to the military's most robust infrastructure supporting research utilizing hazardous chemical agents. These actions will also reduce the use of leased space within the National Capital Region, and increase the force protection posture of the realigning activities. Specific benefits occurring as a result of this recommendation include:

Promote beneficial technical and management interaction in the functional research areas of combat casualty care including combat dentistry and maxillofacial care, infectious disease, aerospace medicine, medical and non-medical chemical and biological defense research, as well as in the functional area of medical development and acquisition, fostering a joint perspective and sharing of expertise and work in areas of joint interest.

Build joint economies and optimize use of limited pools of critical professional personnel with expertise in unique mission areas.

Co-location of combat casualty care research activities with related military clinical activities of the trauma center currently located at Brooke Army Medical Center, Fort Sam Houston TX, promotes translational research that fosters rapid application of research findings to health care delivery, and provides synergistic opportunities to bring clinical insight into bench research through sharing of staff across the research and health care delivery functions. The availability of a co-located military trauma center also provides incentives for recruitment and retention of military physicians as researchers, and is a model that has proven highly successful in civilian academic research centers.

Reduce the number of DoD animal facilities.

Provide increased opportunities to share management and scientific support functions across Services and reduce costs.

Foster the development of common practices for DoD regulatory interactions with the U.S. Food and Drug Administration.

Facilitate coordinated medical systems lifecycle management with the medical logistics organizations of the Military Departments, already co-located at Fort Detrick.

Promote jointness, enable technical synergy, and position the Department of Defense to exploit a center-of-mass of scientific, technical, and acquisition expertise with the personnel necessary to provide defense against current and emerging chemical and biological warfare threats.

Complete earlier consolidations of military Service Chemical Biological Defense programs into a joint, consolidated Chemical Biological Defense program.

Directly support the Department's Strategy for Homeland Defense and Civil Support.

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$ 73.914M. The net of all costs and savings to the Department during the implementation period is a cost of \$45.930M. Annual recurring savings to the Department after implantation are \$ 9.185M with a payback expected in 7 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$45.975M.

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 269 jobs (151 direct jobs and 118 indirect jobs) over the 2006-2011 period in the Bethesda-Frederick-

Gaithersburg, MD Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 99 jobs (68 direct and 31 indirect jobs) over the 2006-2011 period in the Martin County, IN economic area, which is 1.16 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 250 jobs (99 direct and 151 indirect jobs) over the 2006-2011 period in the Lake County-Kenosha County IL-WI Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 69 jobs (34 direct jobs and 35 indirect jobs) over the 2006-2011 period in the Panama City-Lynn Haven, FL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 95 jobs (40 direct jobs and 55 indirect jobs) over the 2006-2011 period in the Pensacola-Ferry Pass-Brent, FL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 38 jobs (19 direct jobs and 19 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 321 jobs (148 direct jobs and 173 indirect jobs) over the 2006-2011 period in the King George County, VA economic area, which is 2.27 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

**Community Infrastructure:** A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

**Environmental Impact:** This recommendation may impact air quality at Fort Detrick, Fort Sam Houston, Aberdeen Proving Ground, Wright-Patterson AFB, NAS Great Lakes, and BUMED (Potomac Annex). This recommendation may impact cultural, archeological,

or tribal resources at Fort Detrick, Fort Sam Houston, Aberdeen Proving Ground, and Wright-Patterson. Additional operations may further impact threatened and endangered species at Wright-Patterson and Aberdeen leading to additional restrictions on training or operations. Significant mitigation measures to limit releases at both Fort Sam Houston and Aberdeen Proving Ground may be required to reduce impacts to water quality and achieve US EPA water quality standards. Additional operations at Wright-Patterson, may impact wetlands, which could restrict operations.

This recommendation has no impact on dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; or waste management. This recommendation will require spending \$6.948M for environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Supporting Information:

- This recommendation fully integrated the following previously approved recommendations: MED-0028, MED-0024, MED-0025, and TECH-0032. There are two linked recommendations.

Identification of Linked Recommendations: This recommendation is linked to actions in MED-0002R and MED-0057R. Implementation of the Battlefield Health and Trauma Research CoE at Ft. Sam Houston is supported by MED-0002R actions realigning personnel executing the Army and Navy Combat Casualty Care research programs from WRAMC, Forest Glen Annex (WRAMC-FGA), Silver Spring, MD. Implementation of the Military Infectious Disease CoE is requires actions in MED0002R, which vacate laboratory space at WRAMC-FGA, allowing the WRAIR's Retrovirology Division to realign from leased space. Implementation of a Medical Biological Defense Research CoE at Fort Detrick is supported by actions in MED-0002R that realign Army and Navy personnel executing Medical Biological Defense Research programs from WRAMC-FGA. Implementation of the Aerospace Medicine CoE at Wright Patterson AFB, OH is supported by MED0057R actions realigning AFRL and Aerospace Medicine research, education and training activities from Brooks City Base, TX. In addition to the Non-Medical Chemical and Biological Defense RDA CoE created in this scenario, actions in MED-0002R implement a Medical Chemical Defense Research CoE at Edgewood Chemical Biological Center, APG, MD, by realigning personnel performing Medical Chemical Defense research from WRAMC-FGA.

- Force Structure Capabilities. The MJCSG assumed the existing medical forces structure is, as detailed in the FY06 POM, required to sustain DoD capabilities. As long as DoD fields a military force, CB Defense RD&A will generically support needed operational capabilities, independent of the actual force structure end-state. The Technical Joint Cross Service Group finds this recommendation to be consistent with the Force Structure Plan.

- Military Value Analysis Results. Actions in this scenario derive from

analyses and deliberations of both the MJCSG and TJCSG. The focus of most actions in this recommendation in regards to Functional Military Value is centered on Medical/Dental Research, Development, and Acquisition sub-functions. Since the overall formula determines the value of an entire activity based on all of the sub-functions that the activity performs and the number of sub-functions that are performed, the MJCSG developed a methodology to define a sub-function-specific score for each activity.

The realignment of the Combat Casualty Care Research sub-function is to the location with the highest quantitative military value score for that sub-function, Fort Sam Houston. Military judgment that such research was best conducted at the site of an active military trauma center was also a primary consideration. The Medical/Dental Research, Development and Acquisition Combat Casualty Care Research Sub-Functional Military Value scores are shown in Attachment 1.

Regarding the realignment of the Infectious Disease Research sub-function, 13 Taft Ct and 1600 E. Gude Dr, quantitative military value scores were not a determining factor for this action because the quantitative military value of these locations was captured in the quantitative military value score for the selected receiving location, WRAMC-FGA. It was the military judgment of the MJCSG that the transformational value of collocating Infectious Disease Research at one location combined with the utilization of excess capacity at WRAMC-FGA (created by actions in MED-0002R) provides the highest overall military value to the Department. The Medical/Dental Research, Development and Acquisition Combat Casualty Care Research Sub-Functional Military Value scores are shown in Attachment 2.

This recommendation relocates Navy aerospace medical research from NAS Pensacola to WPAFB. Because WPAFB does not currently perform that function, it does not have a Medical JCSG military value score and therefore relative quantitative military value scores were not a determining factor. MED-0057R realigns the AF aerospace medicine research, education and training sub-functions to WPAFB, along with the Air Force Research Laboratory, Human Effectiveness Directorate. Military judgment that collocation of Navy and AF aerospace medical research activities with similar human systems research activities of the Air Force Research Laboratory offered positive synergies was the primary consideration in making this recommendation. The human systems research functions performed in the Human Effectiveness Directorate are closely related to Navy aerospace medical research. Under the Technical JCSG military value model, WPAFB has a higher quantitative military value score for human systems research than Brooks (see attachment 3a). It was the judgment of the MJCSG that co-location of these functions at WPAFB provides the highest overall military value to the Department. The Medical/Dental Research, Development and Acquisition Combat Casualty Care Research Sub-Functional Military Value scores are shown in Attachment 3b.

Military value (MV) scores support moving Biomedical D&A management functions to Fort Detrick because this site, of those performing the pertinent management functions, had the highest MV for medical RDA based on the overall MJCSG MV score across all sub-functions, see Attachment 4.

Military value (MV) scores support moving Chemical Biological Defense Research, Development and Acquisition to Aberdeen Proving Ground, MD as this site had the highest TJCSG MVs for Research and D&A. Chemical Biological Defense functional Military Value Scores are listed in Attachment 5.

- **Capacity Analysis Results.** The capacity analysis results were used to define the original scenario proposal and are compatible with the Candidate Recommendation, which moves units to a joint scenario where the receiving facilities have the capacity to host the donating activities.

Capacity was broken out into functional (TJCSG) and sub-functional (MJCSG) areas that define specific technical foci of research, development, or acquisition. The tables in Attachment 6-9 summarize capacity results for Combat Casualty Care, Infectious Disease, and Aerospace and Operational Medicine sub-functions and Medical/Dental Research, Development and Acquisition. Capacity analysis for Human Systems Research and Chemical Defense are listed in Attachments 3a and 5, respectively. Current capacity was assumed to be equivalent to FY03 usage, expressed as Full Time Equivalents (FTEs). A surge requirement of 10% above current capacity was also assumed. For MJCSG sub-functions, the determination of maximum capacity was based on each activity Commander's estimate of the maximum number of Full Time Equivalents that could be optimally supported by FY03 facilities.

**JOINT CENTERS OF EXCELLENCE FOR CHEMICAL, BIOLOGICAL, AND MEDICAL RESEARCH AND DEVELOPMENT AND ACQUISITION**  
**Med - 15**

**BUILDING 42, 8901 WISCONSIN AVE, BETHESDA, MD**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(5)	(2)	0	0	(5)	(2)	0	(7)

**NAVAL STATION GREAT LAKES, IL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(67)	(21)	0	0	(67)	(21)	(11)	(99)

**LEASED SPACE, MD**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(16)	(35)	0	0	(16)	(35)	0	(51)

**NAVAL AIR STATION PENSACOLA, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(22)	(12)	0	0	(22)	(12)	(6)	(40)

**POTOMAC ANNEX-WASHINGTON, DC**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(4)	(5)	0	0	(4)	(5)	(3)	(12)

**FORT BELVOIR, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(9)	(47)	0	0	(9)	(47)	(11)	(67)

**TYNDALL AFB, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(15)	(19)	0	0	(15)	(19)	0	(34)

**NAVAL SURFACE WARFARE CENTER, DAHLGREN DIVISION, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(131)	0	0	0	(131)	(17)	(148)

**NAVAL SURFACE WARFARE CENTER, CRANE DIVISION, IN**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(57)	0	0	0	(57)	(11)	(68)

**SKYLINE 2 AND 6, FALLS CHURCH, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(9)	(36)	0	0	(9)	(36)	(44)	(89)

**Recommendation:** Realign Building 42, 8901 Wisconsin Ave, Bethesda, MD, by relocating the Combat Casualty Care Research sub-function of the Naval Medical Research Center to the Army Institute of Surgical Research, Fort Sam Houston, TX.

**Recommendation:** Realign Naval Station Great Lakes, IL, by relocating the Army Dental Research Detachment, the Air Force Dental Investigative Service, and the Naval Institute for Dental and Biomedical Research to the Army Institute of Surgical Research, Fort Sam Houston, TX.

**Recommendation:** Realign 13 Taft Court and 1600 E. Gude Drive, Rockville, MD, by relocating the Walter Reed Army Institute of Research, Division of Retrovirology to the Walter Reed Army Institute of Research, Walter Reed Army Medical Center – Forest Glen Annex, MD, establishing it as a Center of Excellence for Infectious Disease.

**Recommendation:** Realign Naval Air Station Pensacola, FL, by relocating the Naval Aeromedical Research Laboratory to Wright-Patterson AFB, OH.

**Recommendation:** Realign 12300 Washington Ave, Rockville, MD, by relocating the Medical Biological Defense Research sub-function to the U.S. Army Medical Research Institute of Infectious Diseases, Ft. Detrick, MD.

**Recommendation:** Realign Potomac Annex-Washington, DC, by relocating Naval Bureau of Medicine, Code M2, headquarters-level planning, investment portfolio management and program and regulatory oversight of DoD Biomedical Science and Technology programs and FDA-regulated medical product development within the biomedical RDA function to a new Joint Biomedical Research, Development and Acquisition Management Center at Fort Detrick, MD.

**Recommendation:** Realign 64 Thomas Jefferson Drive, Frederick, MD, by relocating the Joint Program Executive Office for Chemical Biological Defense, Joint Project Manager for Chemical Biological Medical Systems headquarters-level planning, investment portfolio management and program and regulatory oversight of DoD Biomedical Science and Technology programs and FDA-regulated medical product development within the RDA function to a new Joint Biomedical Research, Development and Acquisition Management Center at Fort Detrick, MD.

**Recommendation:** Realign Fort Belvoir, VA, by relocating the Chemical Biological Defense Research component of the Defense Threat Reduction Agency to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

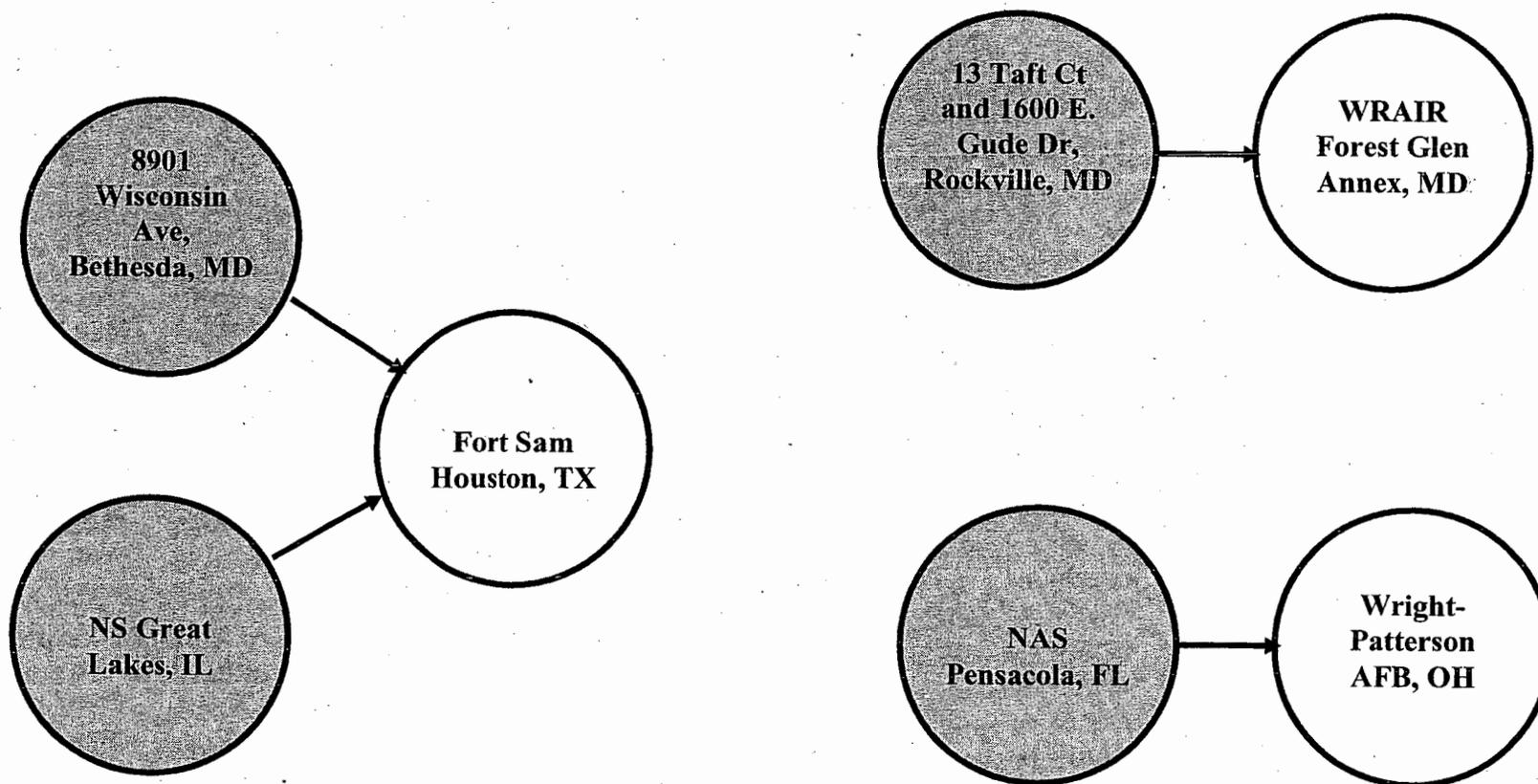
**Recommendation:** Realign Tyndall AFB, FL, by relocating Non-medical Chemical Biological Defense Research to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD, and consolidating it with Air Force Research Laboratory.

**Recommendation:** Realign Naval Surface Warfare Center, Dahlgren Division, VA, by relocating Non-medical Chemical Biological Defense Research and Development & Acquisition to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

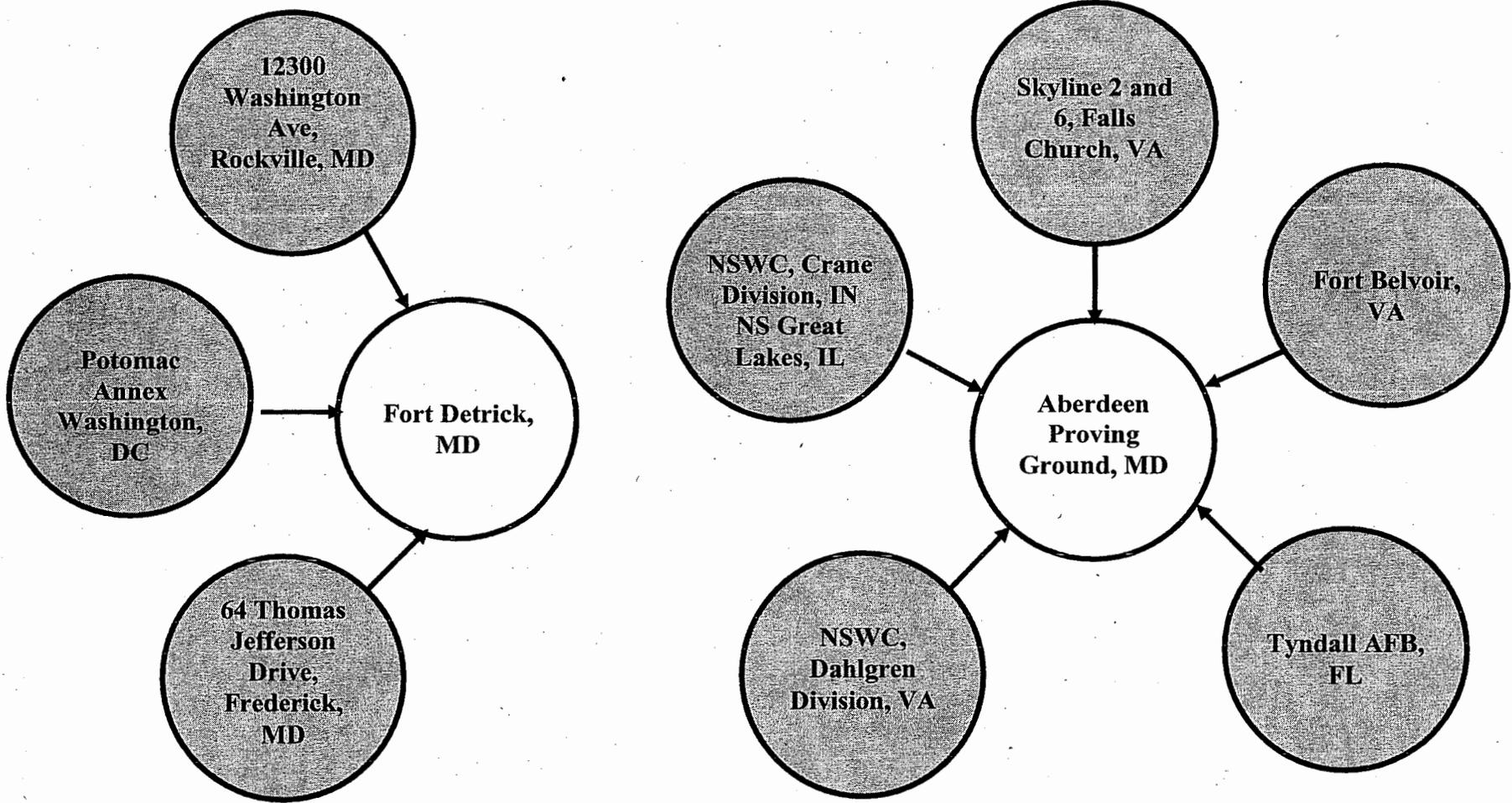
**Recommendation:** Realign Naval Surface Warfare Center, Crane Division, IN, by relocating the Non-medical Chemical Biological Defense Development and Acquisition to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

**Recommendation:** Realign Skyline 2 and 6, Falls Church, VA, by relocating the Joint Program Executive Office for Chemical Biological Defense to Edgewood Chemical Biological Center, Aberdeen Proving Ground, MD.

**JOINT CENTERS OF EXCELLENCE FOR CHEMICAL, BIOLOGICAL, AND MEDICAL RESEARCH AND DEVELOPMENT AND ACQUISITION**



**JOINT CENTERS OF EXCELLENCE FOR CHEMICAL, BIOLOGICAL, AND MEDICAL RESEARCH AND DEVELOPMENT AND ACQUISITION**



**CONSOLIDATE MARITIME C4ISR RESEARCH, DEVELOPMENT & ACQUISITION, TEST & EVALUATION**

**Tech - 9**

**WASHINGTON NAVY YARD, DC**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(172)	0	0	0	(172)	0	(172)

**NAVAL STATION NORFOLK, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(1)	(2)	0	9	(1)	7	0	6

**NAVAL WEAPONS STATION CHARLESTON, SC**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(1)	(48)	0	21	(1)	(27)	(380)	(408)

**NAVAL BASE VENTURA COUNTY, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(1)	(102)	0	0	(1)	(102)	(24)	(127)

**NAVAL SURFACE WARFARE CENTER DIVISION, DAHLGREN, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(116)	0	129	0	13	144	157

**NAVAL STATION NEWPORT, RI**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(150)	2	162	2	12	(16)	(2)

**NAVAL SUBMARINE BASE POINT LOMA, SAN DIEGO, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(12)	(294)	1	320	(11)	26	(59)	(44)

**NAVAL AIR STATION PATUXENT RIVER, MD**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(2)	(32)	0	0	(2)	(32)	0	(34)

**NAVAL AIR STATION JACKSONVILLE, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(34)	0	0	0	(34)	0	(34)

**NAVAL AIR STATION PENSACOLA, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(102)	0	0	0	(102)	0	(102)

**NAVAL WEAPONS STATION YORKTOWN, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(130)	0	0	0	(130)	0	(130)

**Recommendation:** Realign Washington Navy Yard, DC, by disestablishing the Space Warfare Systems Center Charleston, SC, detachment Washington Navy Yard and assign functions to the new Space Warfare Systems Command Atlantic Naval Amphibious Base, Little Creek, VA.

**Recommendation:** Realign Naval Station, Norfolk, VA, by disestablishing the Space Warfare Systems Center Norfolk, VA, and the Space Warfare Systems Center Charleston, SC, detachment Norfolk, VA, and assign functions to the new Space Warfare Systems Command Atlantic Naval Amphibious Base, Little Creek, VA.

**Recommendation:** Realign Naval Weapons Station Charleston, SC, as follows: relocate Surface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Surface Warfare Center Division, Dahlgren, VA; relocate Subsurface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Station Newport, RI; and relocate the Command Structure of the Space Warfare Center to Naval Amphibious Base, Little Creek, VA, and consolidate it with billets from Space Warfare Systems Command San Diego to create the Space Warfare Systems Command Atlantic, Naval Amphibious Base, Little Creek, VA. The remaining Maritime Information Systems Research, Development & Acquisition, and Test & Evaluation functions at Naval Weapons Station Charleston, SC, are assigned to Space Warfare Systems Command Atlantic, Naval Amphibious Base, Little Creek, VA.

**Recommendation:** Realign Naval Base Ventura County, CA, Naval Surface Warfare Center Division, Dahlgren, VA, and Naval Station Newport, RI, by relocating Maritime Information Systems Research, Development & Acquisition, and Test & Evaluation to Naval Submarine Base Point Loma, San Diego, CA, and consolidating with the Space Warfare Center to create the new Space Warfare Systems Command Pacific, Naval Submarine Base Point Loma, San Diego, CA.

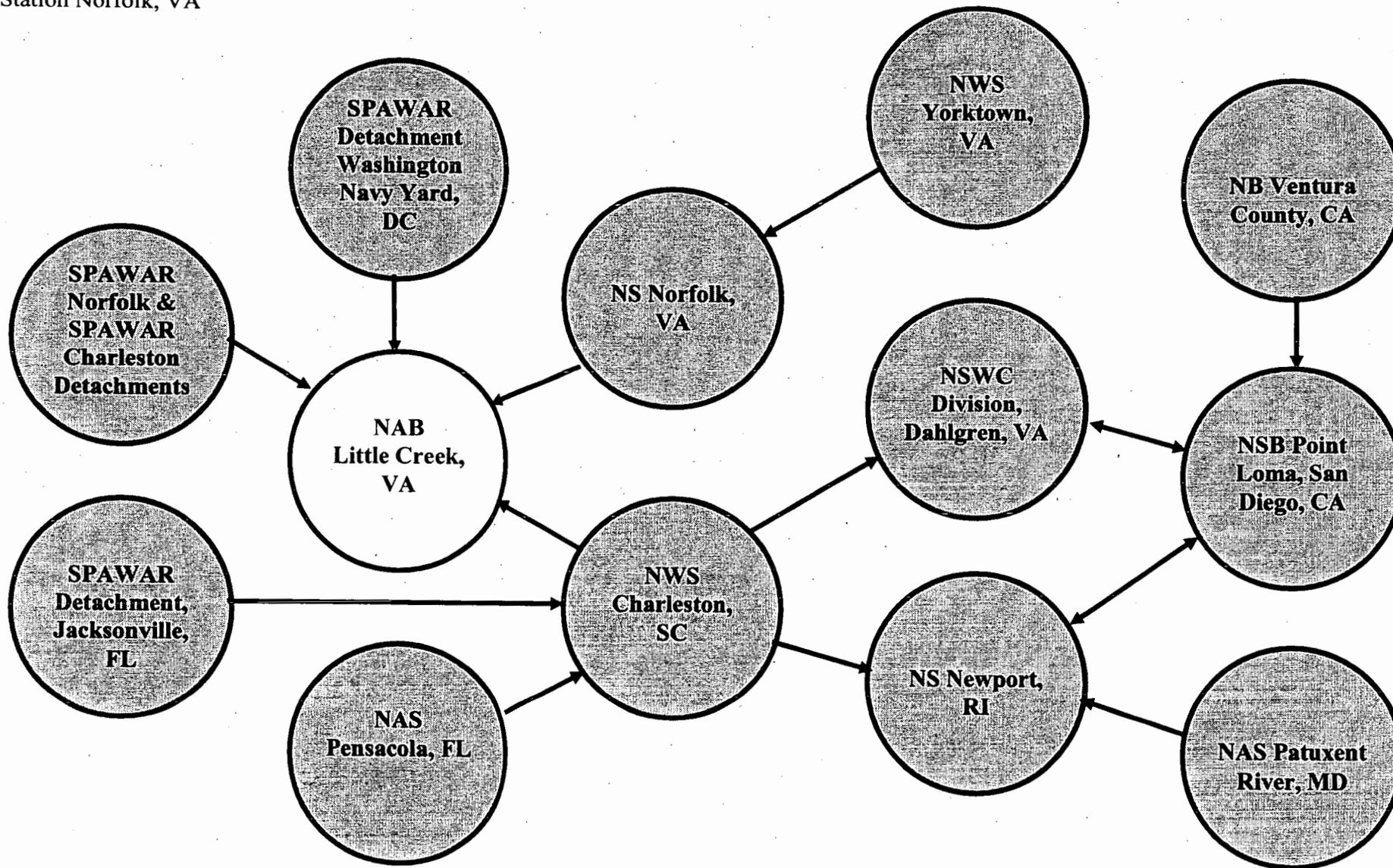
**Recommendation:** Realign Naval Submarine Base Point Loma, San Diego, CA, as follows: relocate Surface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Surface Warfare Center Division, Dahlgren, VA; relocate Subsurface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Space Warfare Center to Naval Station Newport, RI; disestablish Space Warfare Systems Center Norfolk, VA, detachment San Diego, CA, and assign functions to the new Space Warfare Systems Command Pacific, Naval Submarine Base Point Loma, San Diego, CA; disestablish Naval Center for Tactical Systems Interoperability, San Diego, CA, and assign functions to the new Space Warfare Systems Command Pacific, Naval Submarine Base Point Loma, San Diego, CA; and disestablish Space Warfare Systems Command San Diego, CA, detachment Norfolk, VA, and assign functions to the new Space Warfare Systems Command Atlantic, Naval Amphibious Base, Little Creek, VA.

**Recommendation:** Realign Naval Air Station Patuxent River, MD, by relocating Subsurface Maritime Sensors, Electronic Warfare, and Electronics Research, Development & Acquisition, and Test & Evaluation of the Naval Air Warfare Center, Aircraft Division to Naval Station Newport, RI.

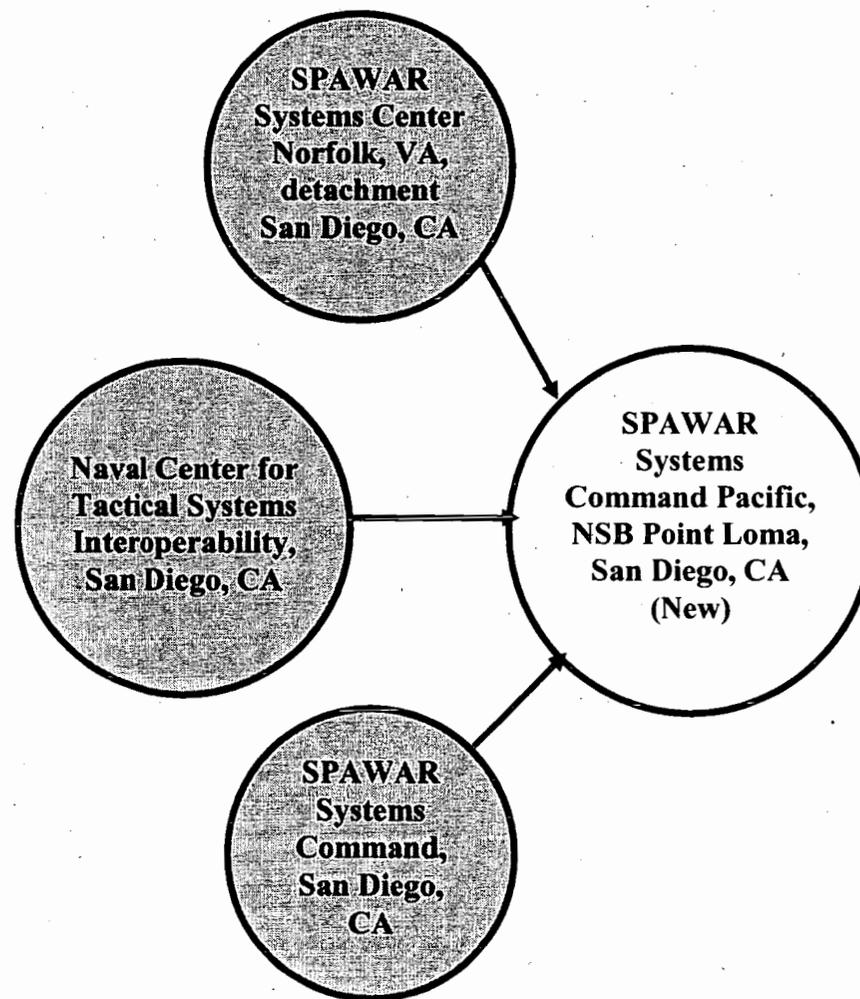
**Recommendation:** Realign Naval Air Station Jacksonville, FL, by disestablishing the Space Warfare Systems Center Charleston, SC, detachment Jacksonville, FL.

**Recommendation:** Realign Naval Air Station Pensacola, FL, by relocating the Space Warfare Systems Center Charleston, SC, detachment Pensacola, FL, to Naval Weapons Station Charleston, SC.

**Recommendation:** Realign Naval Weapons Station Yorktown, VA, by relocating the Space Warfare Systems Center Charleston, SC, detachment Yorktown, VA, to Naval Station Norfolk, VA, and consolidating it into the new Space Warfare Systems Command Atlantic detachment, Naval Station Norfolk, VA



**CONSOLIDATE MARITIME C4ISR RESEARCH, DEVELOPMENT & ACQUISITION, TEST & EVALUATION**



**CO-LOCATE NAVY EDUCATION AND TRAINING COMMAND AND NAVY EDUCATION AND TRAINING PROFESSIONAL DEVELOPMENT & TECHNOLOGY CENTER**

**H&SA - 17**

**NAS PENSACOLA, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(159)	(488)	0	0	(159)	(488)	(91)	(738)

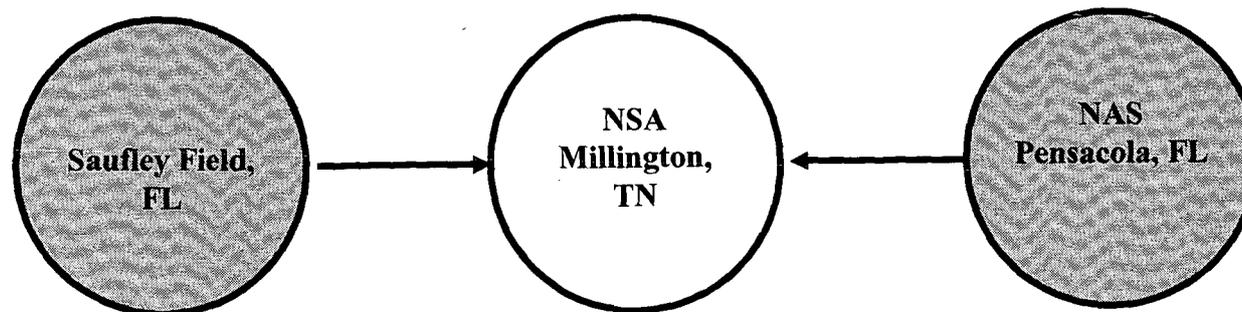
**SAUFLEY FIELD, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		

**Recommendation:** Realign Naval Air Station Pensacola, FL, by relocating Navy Education and Training Command to Naval Support Activity Millington, TN.

**Recommendation:** Realign Saufley Field, FL, by relocating Navy Education and Training Professional Development & Technology Center to Naval Support Activity Millington, TN.



**CONSOLIDATE CORRECTIONAL FACILITIES INTO JOINT REGIONAL CORRECTIONAL FACILITIES**

**H&SA - 22**

**EDWARDS AFB, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(12)	0	0	0	(12)	0	0	(12)

**KIRTLAND AFB, NM**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(12)	0	0	0	(12)	0	0	(12)

**MARINE CORPS BASE CAMP PENDLETON, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(145)	(6)	0	0	(145)	(6)	0	(151)

**LACKLAND AIR FORCE BASE, TX**

**REALIGN**

Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(9)	0	0	(9)	0	0	(9)

**FORT KNOX, KY**

**REALIGN**

Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(98)	(7)	0	(98)	(7)	0	(105)

**FORT SILL, OK**

**REALIGN**

Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(117)	(3)	0	(117)	(3)	(3)	(123)

**NAVAL AIR STATION JACKSONVILLE, FL**

**REALIGN**

Out	In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
	Mil	Civ	Mil	Civ		
(34)	(2)	0	(34)	(2)	0	(36)

**NAVAL AIR STATION PENSACOLA, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(17)	(13)	0	0	(17)	(13)	0	(30)

**NAVAL SUPPORT ACTIVITY NORFOLK, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(117)	(6)	0	0	(117)	(6)	0	(123)

**MARINE CORPS BASE QUANTICO, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(50)	0	0	0	(50)	0	(6)	(56)

**MARINE CORPS BASE CAMP LEJEUNE, NC**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(182)	(16)	0	0	(182)	(16)	(9)	(207)

**FORT LEWIS, WA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(2)	(1)	0	0	(2)	(1)	0	(3)

**SUBMARINE BASE BANGOR, WA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(1)	0	0	0	(1)	0	(1)

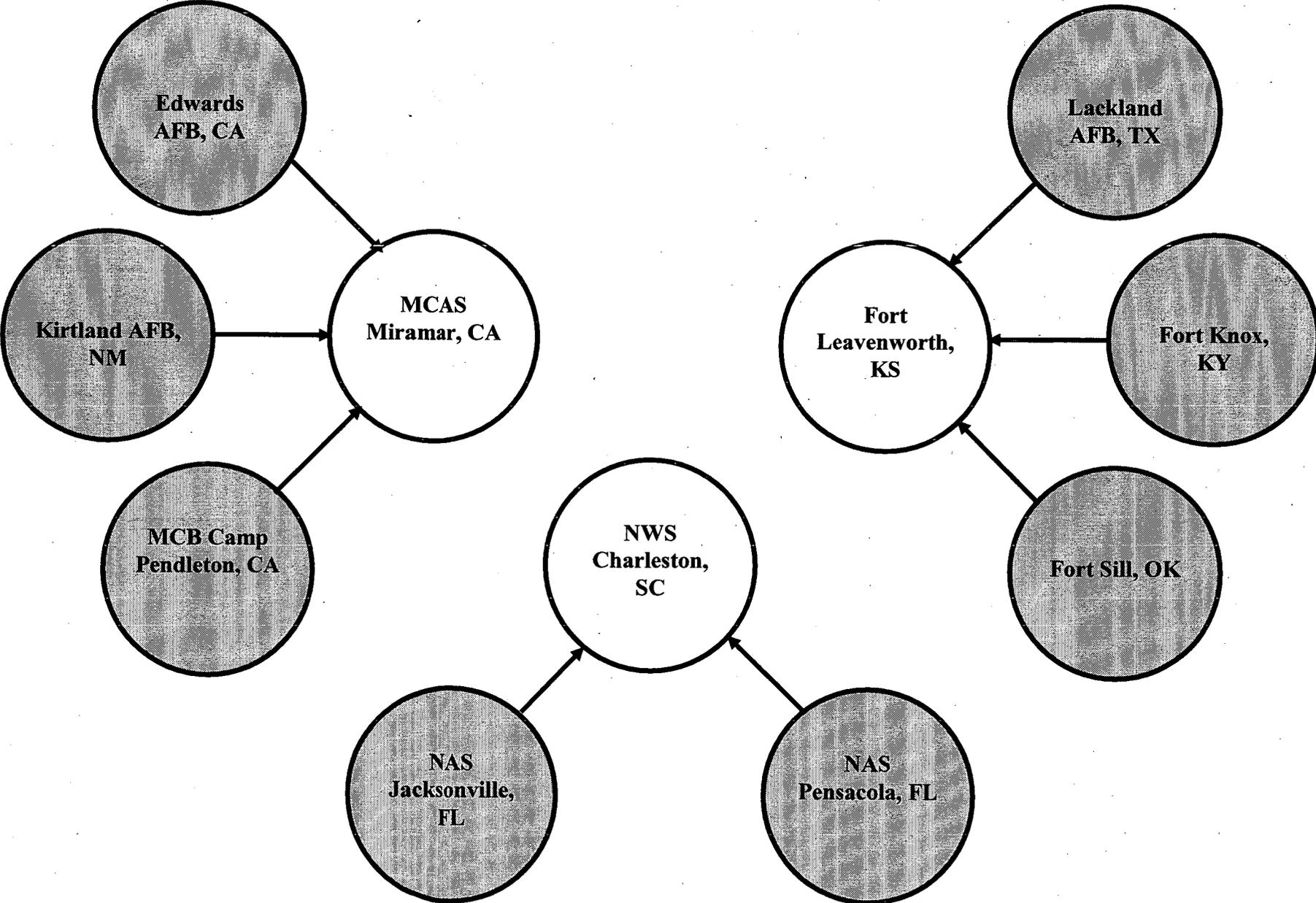
**Recommendation:** Realign Edwards Air Force Base, CA, Kirtland Air Force Base, NM, and Marine Corps Base Camp Pendleton, CA, by relocating the correctional function of each to Marine Corps Air Station, Miramar, CA, and consolidating them with the correctional function already at Marine Corps Air Station Miramar, CA, to form a single Level II Southwest Joint Regional Correctional Facility.

**Recommendation:** Realign Lackland Air Force Base, TX, Fort Knox, KY, and Fort Sill, OK by relocating the correctional function of each to Fort Leavenworth, KS, and consolidating them with the correctional function already at Fort Leavenworth, KS, to form a single Level II Midwest Joint Regional Correctional Facility.

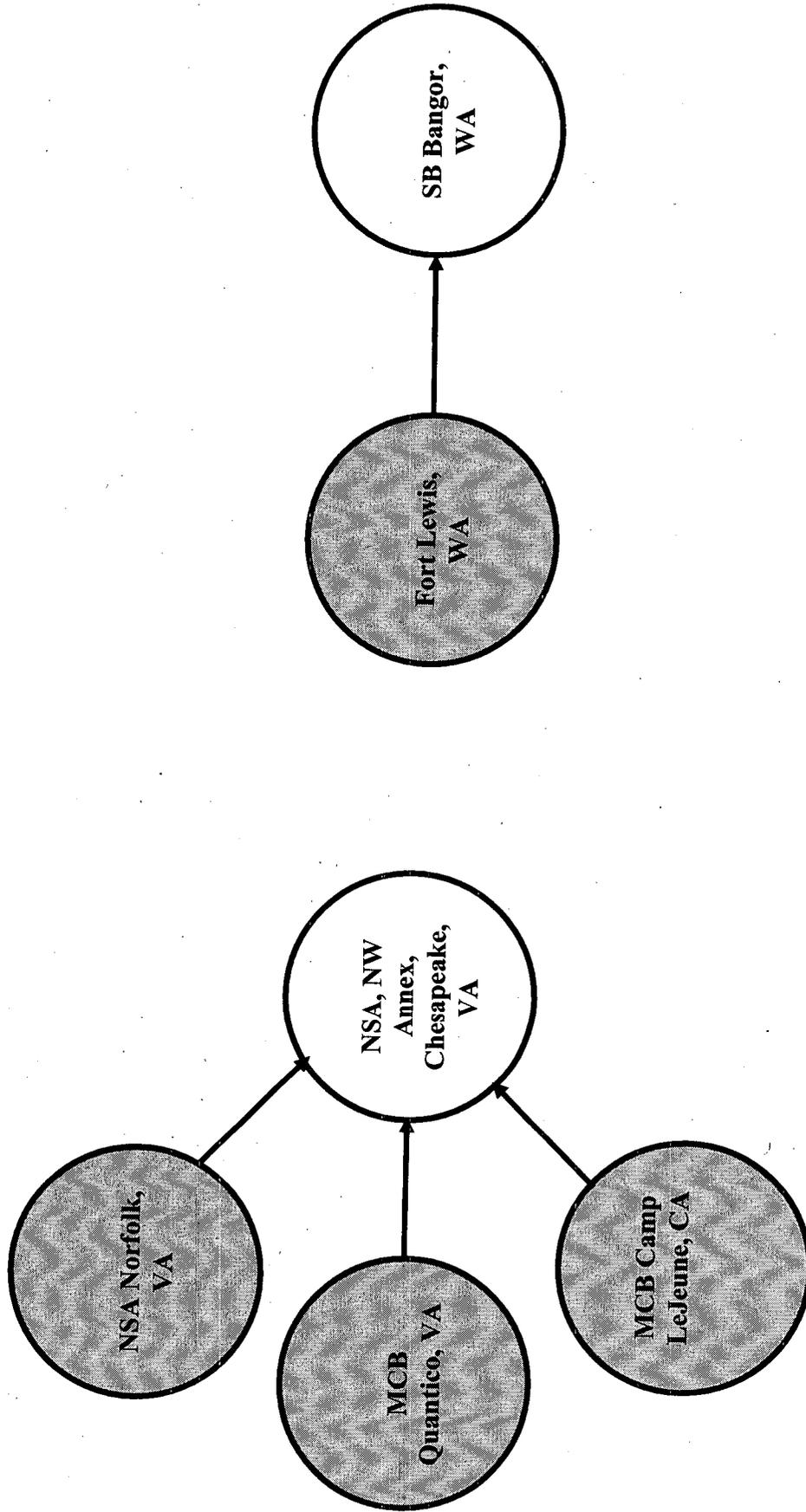
**Recommendation:** Realign Naval Air Station Jacksonville, FL, and Naval Air Station Pensacola, FL, by relocating the correctional function of each to Naval Weapons Station Charleston, SC, and consolidating them with the correctional function already at Naval Weapons Station Charleston, SC, to form a single Level II Southeastern Joint Regional Correctional Facility.

**Recommendation:** Realign Naval Support Activity Norfolk, VA, Marine Corps Base Quantico, VA, and Camp LeJeune, NC, by relocating the correctional function of each and consolidating them at Naval Support Activity, Northwest Annex, Chesapeake, VA, to form a single Level II Mid-Atlantic Joint Regional Correctional Facility.

**Recommendation:** Realign Fort Lewis, WA, by relocating the management of correctional functions to Submarine Base Bangor, WA. The correctional facilities at Submarine Base Bangor, WA, and Fort Lewis, WA, will together form the Level II Northwestern Joint Regional Correctional Facility.



CONSOLIDATE CORRECTIONAL FACILITIES INTO JOINT REGIONAL CORRECTIONAL FACILITIES



**UNDERGRADUATE PILOT AND NAVIGATOR TRAINING**  
**E&T - 14**

**MOODY AFB, GA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(557)	(145)	0	0	(557)	(145)	0	(702)

**RANDOLPH AFB, TX**

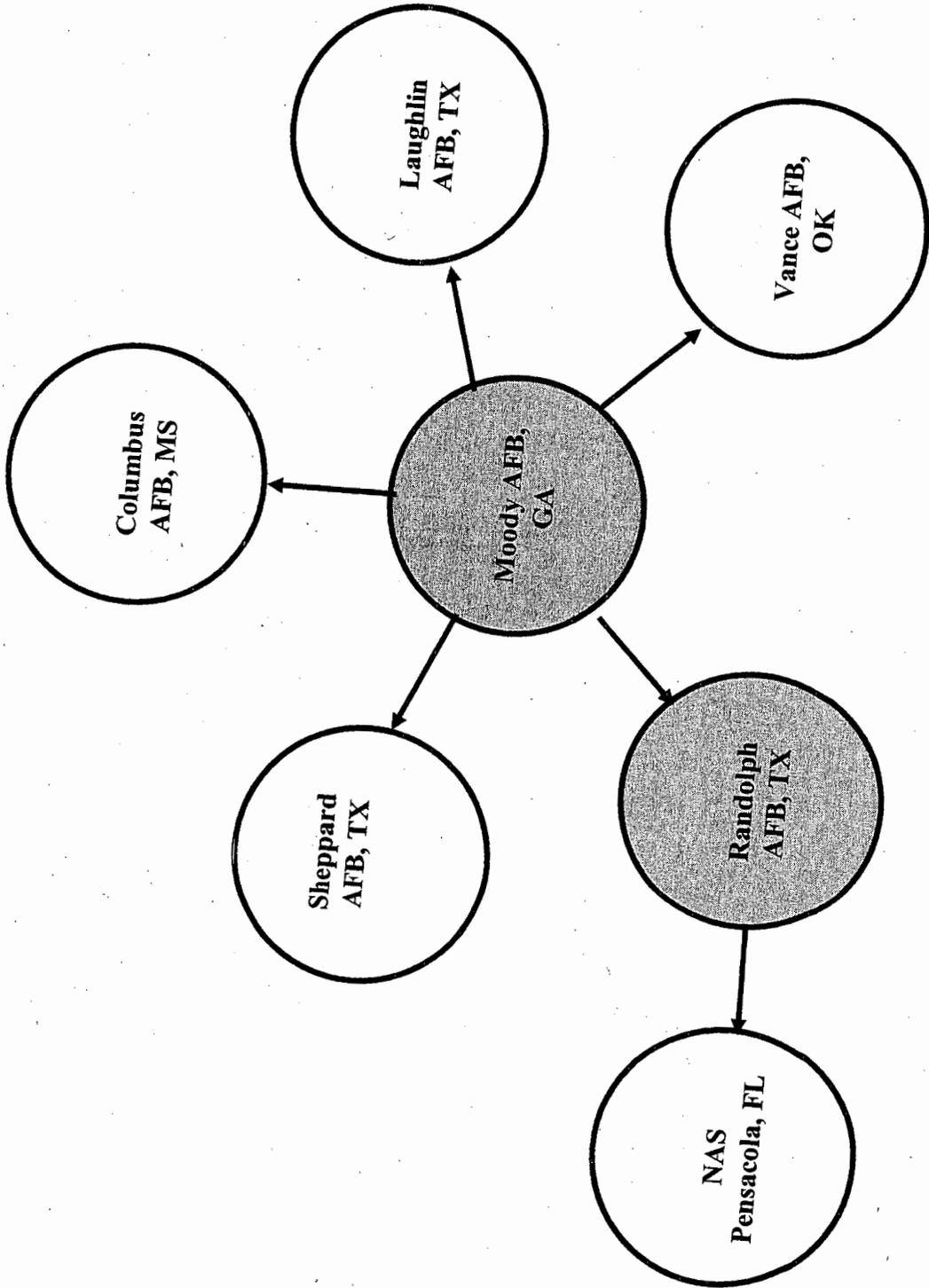
**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(576)	(140)	52	41	(472)	(99)	0	(571)

**Recommendation:** Realign Moody Air Force Base, GA, as follows: relocate the Primary Phase of Fixed-wing Pilot Training to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, and Vance Air Force Base, OK; relocate Introduction to Fighter Fundamentals Training for Pilots to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Randolph Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Instructor Pilots to Randolph Air Force Base, TX, and Vance Air Force Base, OK; and relocate Introduction to Fighter Fundamentals Training for

**Recommendation:** Realign Randolph Air Force Base, TX, by relocating Undergraduate Navigator Training to Naval Air Station, Pensacola, FL.

UNDERGRADUATE PILOT AND NAVIGATOR TRAINING



**SUBMARINE BASE NEW LONDON, CT**

**DoN - 10**

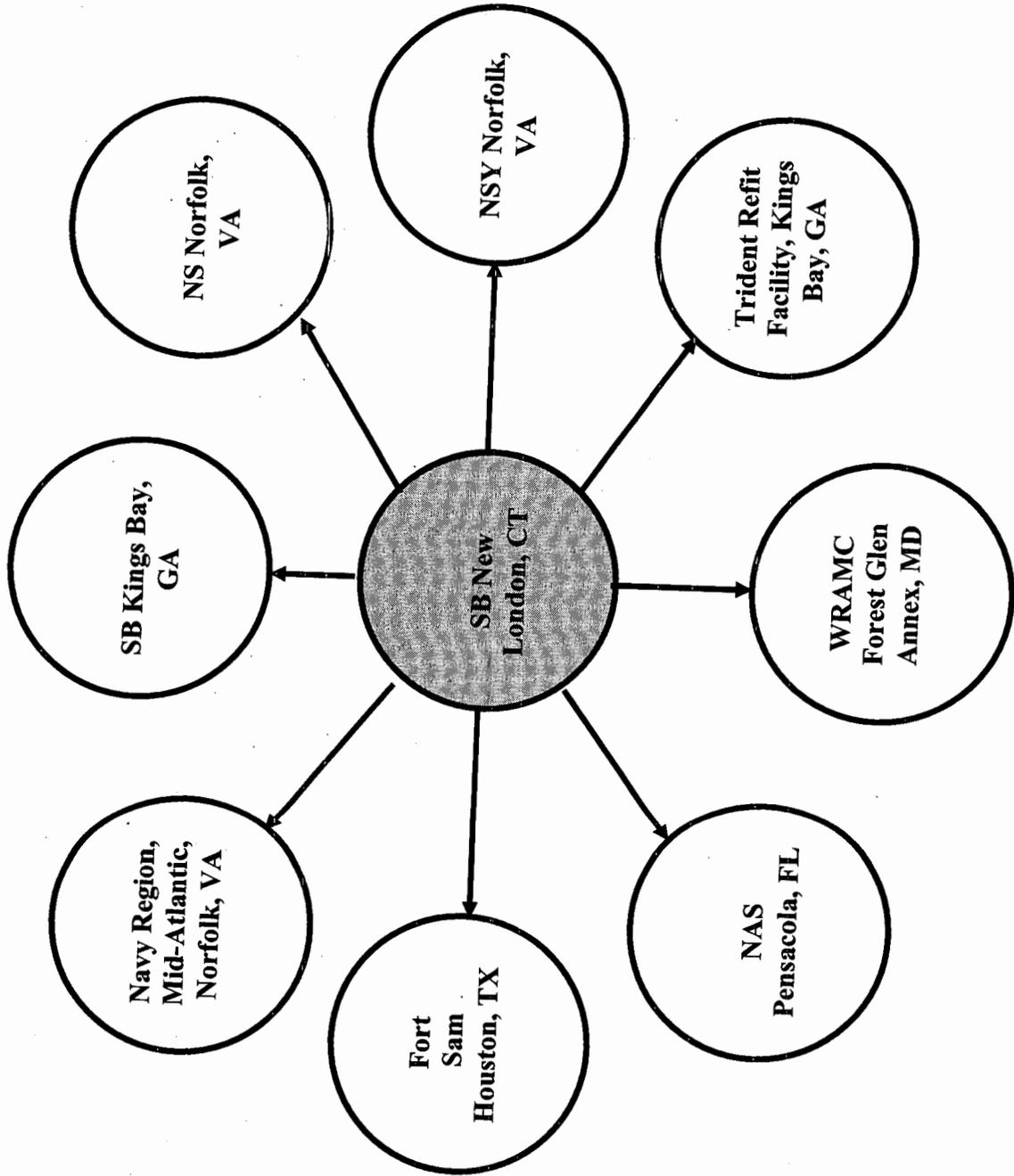
**SUBMARINE BASE NEW LONDON, CT**

**CLOSE**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(7,093)	(952)	0	0	(7,093)	(952)	(412)	(8,457)

**Recommendation:** Close Naval Submarine Base New London, CT. Relocate its assigned submarines, Auxiliary Repair Dock 4 (ARDM-4), and Nuclear Research Submarine 1 (NR-1) along with their dedicated personnel, equipment and support to Submarine Base Kings Bay, GA, and Naval Station Norfolk, VA. Relocate the intermediate submarine repair function to Shore Intermediate Repair Activity Norfolk, at Naval Shipyard Norfolk, VA, and Trident Refit Facility Kings Bay, GA. Relocate the Naval Submarine School and Center for Submarine Learning to Submarine Base Kings Bay, GA. Consolidate the Naval Security Group Activity Groton, CT with Naval Security Group Activity Norfolk, VA at Naval Station Norfolk, VA. Consolidate Naval Submarine Medical Research Laboratory Groton, CT, with Naval Medical Research Center at Walter Reed Army Medical Center Forest Glenn Annex, MD. Relocate Naval Undersea Medical Institute Groton, CT to Naval Air Station Pensacola, FL, and Fort Sam Houston, TX. Consolidate Navy Region Northeast, New London, CT, with Navy Region, Mid- Atlantic, Norfolk, VA.

SUBMARINE BASE NEW LONDON, CT



**BASE VISIT REPORT**

**NAVAL AIR STATION PENSACOLA, FL**

**15 JUNE 2005**

**COMMISSIONER:**

- Admiral Harold W. Gehman, Jr., USN, Ret.

**COMMISSION STAFF:**

- Joe Barrett (Lead Analyst)
- Syd Carroll (JC-S Team)
- Carol Schmidt (JC-S Team)
- Marilyn Wasleski (IA Team)

**LIST OF ATTENDEES:**

- Vice Admiral Kevin Moran, Commander, Naval Education and Training Command (NETC)
- Captain John Pruitt, Commanding Officer, Naval Air Station Pensacola, FL
- Captain Peter Frano, Prospective Commanding Officer, Naval Air Station Pensacola, FL
- Captain Charlie Coe, Commanding Officer, Center for Naval Aviation Technical Training (CNATT)
- Captain Paula Ricketts, Commanding Officer, Naval Education and Training Professional Development and Technology Center (NETPDTC)
- Commander Mark Miller, Commanding Officer, Officer Training Command Pensacola (OTCP)
- Ms. Shirley McConnell, Director, Defense Finance and Accounting Service Pensacola (DFAS)
- Mr. Larry Hauser, Site Director, DFAS Saufley Field
- Mr. James Ward, Executive Director, SPAWAR Systems Center, Charleston, SC
- Captain Donna Murdoch, Naval Aerospace Medical Research Laboratory
- Captain Gary Dye, Chief of Staff, NETC
- Mr. Alan Snyder
- Mr. Ken Daniels
- Ms. Michele McNair
- Mr. Trey McDonald
- Mr. Scott Holmes
- Vice Admiral Jack Fetterman, USN, Ret.

**BASE'S PRESENT MISSION:**

- Naval Air Station Pensacola's mission is the support of operational and training missions of the tenants assigned. Located in Florida's panhandle, NAS Pensacola is the host installation

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to tenants whose primary mission is training and education, including Naval Education and Training Command; Center for Naval Aviation Technical Training; Naval Aviation Schools Command; Marine Aviation Training Support Group; Officer Training Command Pensacola; Naval Education and Training Professional Development and Technology Center, Saufley Field; Commander, Training Wing Six.

- The installation is home base to Navy's Blue Angels and the National Museum of Naval Aviation and provides services to DFAS Pensacola; DFAS Saufley Field; SPAWAR Detachment Pensacola; Center for Information Dominance, Corry Station; Naval Operational medicine Institute; and Naval Aerospace Medical Research Laboratory.
- Commanding Officer, NAS Pensacola is double-hatted as Regional Commander, Navy Region Gulf Coast, whose mission is to provide shore installation services to and improve training mission execution and fleet readiness to NAS Pensacola, NAS Whiting Field, Corry Station, Saufley Field, and Bronson Field.

**SECRETARY OF DEFENSE RECOMMENDATION:**

• **Navy Recommendations**

- ***(DoN-12):*** Realign Naval Air Station Pensacola, FL by relocating Officer Training Command Pensacola, FL to Naval Station Newport, RI and consolidating with Officer Training Command Newport, RI.
- ***(DoN-35):*** Realign Naval Air Station Pensacola, FL, by consolidating Navy Region Gulf Coast, with Navy Region Southeast at Naval Air Station Jacksonville, FL.
- ***(DoN-10):*** Close Naval Submarine Base New London, CT. Relocate Naval Undersea Medical Institute Groton, CT to Naval Air Station Pensacola, FL, and Fort Sam Houston, TX.

• **Joint Cross-Service Group Recommendations**

- ***(H&SA-17):*** Realign Naval Air Station Pensacola, FL, by relocating Navy Education and Training Command to Naval Support Activity Millington, TN.
- ***(H&SA-22):*** Realign Naval Air Station Jacksonville, FL, and Naval Air Station Pensacola, FL, by relocating the correctional function of each to Naval Weapons Station Charleston, SC, and consolidating them with the correctional function already at Naval Weapons Station Charleston, SC, to form a single Level II Southeastern Joint Regional Correctional Facility.
- ***(H&SA-37):*** Close the Defense Finance and Accounting Service (DFAS) sites at Rock Island IL; Pensacola Saufley Field, FL; Norfolk Naval Station, VA; Lawton, OK; Pensacola Naval Air Station, FL; Omaha, NE; Dayton, OH; St. Louis, MO; San Antonio, TX; San Diego, CA; Pacific Ford Island, HI; Patuxent River, MD; Limestone, ME; Charleston, SC; Orlando, FL; Rome, NY; Lexington, KY; Kansas City, MO; Seaside,

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CA; San Bernardino, CA; and Oakland, CA. Relocate and consolidate business, corporate and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO, or the MG Emmett J. Bean Federal Center, Indianapolis, IN.

- **(Tech-9):** Realign Naval Air Station Pensacola, FL, by relocating the Space Warfare Systems Center Charleston, SC, detachment Pensacola, FL, to Naval Weapons Station Charleston, SC.
- **(E&T-10):** (Joint Strike Fighter Initial Joint Training Site) Realign Naval Air Station Pensacola, FL, by relocating to Eglin Air Force Base, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Department of the Navy's portion of the JSF Initial Joint Training Site hereby established at Eglin Air Force Base, FL.
- **(E&T-14):** (Undergraduate Pilot and Navigator Training) Realign Randolph Air Force Base, TX, by relocating Undergraduate Navigator Training to Naval Air Station, Pensacola, FL.
- **(Med-15):** (Joint Centers of Excellence for Chemical, Biological, and Medical Research and Development and Acquisition) Realign Naval Air Station Pensacola, FL, by relocating the Naval Aeromedical Research Laboratory to Wright-Patterson AFB, OH.

**SECRETARY OF DEFENSE JUSTIFICATION**

- **(DoN-12):** Navy Officer Accession Training is currently conducted at three installations: (1) U.S. Naval Academy Annapolis, MD hosts Midshipman Training; (2) Naval Station Newport hosts Naval Academy Preparatory School and Officer Training Command Newport, which includes Officer Indoctrination School and Seaman to Admiral-21 Program courses; and (3) Naval Air Station Pensacola hosts Officer Training Command Pensacola which includes Navy Officer Candidate School, Limited Duty Officer Course, Chief Warrant Officer Course, and the Direct Commissioning Program. Consolidation of Officer Training Command Pensacola and Officer Training Command Newport will reduce inefficiencies inherent in maintaining two sites for similar training courses through reductions in facilities requirements, personnel requirements (including administrative and instructional staff), and excess capacity. This action also supports the Department of the Navy initiative to create a center for officer training at Naval Station Newport.
- **(DoN-35):** In conjunction with other recommendations that consolidate Navy Region Commands, this recommendation will reduce the number of Installation Management regions from twelve to eight, streamlining the regional management structure and allowing for opportunities to collocate other regional entities to further align management concepts and efficiencies. Sufficient Installation Management capability resides within the remaining regions. As part of the closures of Naval Support Activity New Orleans, LA, and Submarine Base New London, CT, the Navy Reserve Forces Command

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installation management function and Navy Region Northeast are also consolidated into the remaining regions, significantly increasing operational efficiency.

- **(DoN-10):** The existing berthing capacity at surface/subsurface installations exceeds the capacity required to support the Force Structure Plan. The closure of Submarine Base New London materially contributes to the maximum reduction of excess capacity while increasing the average military value of the remaining bases in this functional area. Sufficient capacity and fleet dispersal is maintained with the East Coast submarine fleet homeports of Naval Station Norfolk and Submarine Base Kings Bay, without affecting operational capability. The intermediate submarine repair function is relocated to Shore Intermediate Maintenance Activity Norfolk at Norfolk Naval Shipyard, and the Trident Refit Facility Kings Bay, GA, in support of the relocating submarines. Consolidating the Naval Submarine Medical Research Laboratory with assets at the Walter Reed Army Medical Center Forest Glenn Annex will create a DoD Center of Hyperbaric and Undersea Medicine that will increase synergy by consolidating previously separate animal and human research capabilities at a single location. The consolidation of Navy Region, Northeast with Navy Region, Mid-Atlantic is one element of the Department of the Navy efforts to reduce the number of Installation Management Regions from twelve to eight. Consolidation of the Regions rationalizes regional management structure and allows for opportunities to collocate regional entities to align management concepts and efficiencies.
- **(H&SA-17):** Realignment of Navy Education and Training Command (NETC) and Navy Education and Training Professional Development & Technology Center (NETPDTC) to Naval Support Activity Millington will collocate these activities with common functions (Bureau of Naval Personnel, Navy Manpower Analysis Center, and Navy Personnel Research and Development Center) and facilitate creation of a Navy Human Resources Center of Excellence. By relocating NETC and NETPDTC within the hub of naval personnel activities, this recommendation eliminates personnel redundancies and excess infrastructure capacity. NETC and NETPDTC will require 50,400 GSF of military construction (MILCON) and will utilize 102,400 GSF of existing administrative space and warehouse space at Millington; the parking lot additions will be new MILCON.
- **(H&SA-22):** The Department of Defense (DoD) Correctional program exists to enforce the military justice system, ensuring the safety, security, administration, and good order and discipline of its prisoners under guidance of the Uniform Code of Military Justice (UCMJ). The UCMJ is legislation that is contained in Title 10 of the United States Code. It comprises a complete set of criminal military law and code. The DoD Correctional program currently consists of 17 DoD correctional facilities, which incorporate three facility classifications and four custody levels. There are eight Level I, eight Level II and one Level III correctional facilities. Level I is capable of providing pretrial and post-trial confinement up to 1-year. Level II is capable of providing pretrial and post-trial confinement for prisoners/inmates with sentences to confinement of five years or less and Level III provides post-trial confinement exceeding five years, one day, to include life and death sentences.

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- This recommendation creates five, Level II Joint Regional Correctional Facilities. The Southwest Joint Regional Correctional Facility consolidates the Naval Consolidated Brig Miramar, Marine Corps Air Station Miramar; the Edwards Confinement Facility, Edwards Air Force Base, CA; the Kirtland Confinement Facility, Kirtland Air Force Base, NM; and the Marine Corps Base Brig, Camp Pendleton Camp Pendleton to a single Level II Joint Regional Correctional Facility at Miramar. The Midwestern Joint Regional Correctional Facility consolidates the Lackland Confinement Facility, Lackland Air Force Base, TX; the Army Regional Correctional Facility, Fort Knox, KY; the Army Regional Correctional Facility, Fort Sill, OK, and the components of the US Disciplinary Barracks at Fort Leavenworth, KS, into a single Level II Joint Regional Correctional Facility at Leavenworth. The Southeastern Joint Regional Correctional Facility consolidates the Naval Consolidated Brig Charleston, Naval Weapons Station, Charleston, SC; the Waterfront Brig Jacksonville, Naval Air Station Jacksonville, FL; and the Waterfront Brig Pensacola, Naval Air Station Pensacola, FL, to a single Level II Joint Regional Correctional Facility at Charleston. The Mid-Atlantic Joint Regional Correctional Facility consolidates the Naval Brig Norfolk, Naval Support Activity, Norfolk, VA; Marine Corps Base Brig, Quantico, VA; and Marine Corps Base Brig Camp LeJeune, NC; to a single Level II Joint Regional Correctional Facility at Chesapeake. The Northwestern Joint Regional Correctional Facility consolidates the Army Regional Correctional Facility at Fort Lewis, WA and the Waterfront Brig Puget Sound, Silverdale, Submarine Base Bangor, WA, to a single Level II Joint Regional Correctional Facility with correctional facilities at both locations.
- This realignment and consolidation facilitates the creation of a Joint DoD Correctional system, improves jointness, reduces footprint, centralizes joint corrections training; builds new facilities which will provide significant improvements in terms of safety, security, efficiency and costs. Within this construct, policies and operations become standardized, facilities modernized, ultimately reducing manpower and decreasing operational costs through economies of scale. The construction of new facilities provides the opportunity to eliminate or dramatically reduce operational and maintenance costs of older inefficient facilities in addition to facilitating accreditation by the American Corrections Association (ACA). Additionally, reengineering efforts may provide an opportunity to eliminate redundancy in treatment programs, create a DoD versus military service specific Clemency and Parole Board and a Joint Enterprise for common functions; benefits not capture through the Cost of Base Realignment and Closure Actions (COBRA). This recommendation is designed to confine inmates/prisoners based on sentence length, geographical location and rehabilitation/treatment programs. The skills and expertise developed by military correctional specialists and personnel in operating confinement facilities are critical in operating detention camps (enemy prisoners of war) during the current global war on terrorism and future military conflicts.
- **(H&SA-37):** This action accomplishes a major facilities reduction and business line mission realignment, transforming the current DFAS organization into an optimum facilities configuration, which includes strategic redundancy to minimize risks associated with man-made or natural disasters/challenges. All three of the gaining sites meet DoD Antiterrorism/Force Protection (AT/FP) Standards. The current number of business line operating locations (26) inhibits the ability of DFAS to reduce unnecessary redundancy

and leverage benefits from economies of scale and synergistic efficiencies. Overall excess facility capacity includes approximately 43 percent or 1,776,000 Gross Square Feet (GSF) in administrative space and 69 percent or 526,000 GSF in warehouse space with many locations lacking adequate threat protection as defined in DoD AT/FP Standards. Finally, the three locations have potential to evolve into separate Business Line Centers of Excellence and further enhance "unit cost" reductions beyond the BRAC facilities/personnel savings aspect. The three gaining locations were identified through a process that used Capacity Analysis, Military Value, Optimization Modeling, and knowledge of the DFAS organization, and business line mission functions. The Military Value analysis, of 26 business operating locations, ranked the Buckley AF Base Annex, CO, the Defense Supply Center-Columbus, OH, and the MG Emmett J. Bean Federal Center, Indianapolis, IN, as 3, 7, and 9 respectively. The Optimization analysis not only included the factors of available capacity and expansion capability, but also included business line process and business operational considerations in identifying the three-location combination as providing the optimal facilities approach to hosting DFAS business line missions/functions. Subject matter knowledge of DFAS's three business line missions and its operational components, along with business process review considerations and scenario basing strategy, was used to focus reduction of the 26 locations and identification of the three gaining locations. The scenario basing strategy included reducing the number of locations to the maximum extent possible, while balancing the requirements for an environment meeting DoD Antiterrorist and Force Protection standards, strategic business line redundancy, area workforce availability, and to include an anchor entity for each business line and thus retain necessary organizational integrity to support DoD customer needs while the DFAS organization relocation is executed.

- **(Tech-9):** These recommended realignments and consolidations provide for multifunctional and multidisciplinary Centers of Excellence in Maritime C4ISR. This recommendation will also reduce the number of technical facilities engaged in Maritime Sensors, Electronic Warfare, & Electronics and Information Systems RDATE from twelve to five. This, in turn, will reduce overlapping infrastructure increase the efficiency of operations and support an integrated approach to RDATE for maritime C4ISR. Another result would also be reduced cycle time for fielding systems to the warfighter.
- **(E&T-10):** This recommendation establishes Eglin Air Force Base, FL as an Initial Joint Training Site that teaches entry-level aviators and maintenance technicians how to safely operate and maintain the new Joint Strike Fighter (JSF) (F-35) aircraft. The Department is scheduled to take delivery of the F-35 beginning in 2008. This joint basing arrangement will allow the Interservice Training Review Organization (ITRO) process to establish a DoD baseline program in a consolidated/joint school with curricula that permit services latitude to preserve service-unique culture and a faculty and staff that brings a "Train as we fight; jointly" national perspective to the learning process.
- **(E&T-14):** This recommendation will realign and consolidate USAF's primary phase of undergraduate flight training functions to reduce excess/unused basing capacity to eliminate redundancy, enhance jointness for UNT/Naval Flight Officer (NFO) training,

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reduce excess capacity, and improve military value. The basing arrangement that flows from this recommendation will allow the Inter-service Training Review Organization (ITRO) process to establish a DoD baseline program in UNT/NFO with curricula that permit services latitude to preserve service-unique culture and a faculty and staff that brings a "Train as we fight; jointly" national perspective to the learning process.

- **(Med-15):** This recommendation creates Joint Centers of Excellence for Battlefield Health and Trauma research at Fort Sam Houston, TX; Infectious Disease research at Walter Reed – Forest Glenn Annex, MD; Aerospace Medicine research at Wright Patterson AFB, OH; Regulated Medical Project development & acquisition at Fort Detrick, MD; Medical Biological Defense research at Fort Detrick, MD; and Chemical Biological Defense research, development & acquisition at Aberdeen Proving Ground, MD. These actions will increase synergy, focus on joint needs, and efficient use of equipment and facilities by co-locating Tri-Service and Defense activities performing functions in chemical-biological defense and medical RDA. Fort Sam Houston is the best location for the Center for Battlefield Health and Trauma because it is the only current biomedical S&T location that also includes a military trauma center, providing enhanced translational research opportunities and ability to recruit and retain physician scientists. Walter Reed Army Medical Center, Forest Glen Annex, is the CONUS hub of the worldwide Army and Navy activities in infectious diseases of military significance. Fort Detrick, MD, is the site of an Interagency Biodefense Campus and the military's only Bio-Safety Level 4 containment facilities for medical research. The realignment of Air Force Aerospace medical and non-medical R&D to Wright Patterson AFB, OH, with co-location of associated education and training activities relocated in another recommendation, makes this location most suitable for a joint center for Aerospace Medical Research. Fort Detrick, MD is home of Tri-Service medical logistics as well the Department's largest Medical RDA management activity. Edgewood Chemical and Biological Center, Aberdeen Proving Ground, is home to the military's most robust infrastructure supporting research utilizing hazardous chemical agents. These actions will also reduce the use of leased space within the National Capital Region, and increase the force protection posture of the realigning activities. Specific benefits occurring as a result of this recommendation include:
  - Promote beneficial technical and management interaction in the functional research areas of combat casualty care including combat dentistry and maxillofacial care, infectious disease, aerospace medicine, medical and non-medical chemical and biological defense research, as well as in the functional area of medical development and acquisition, fostering a joint perspective and sharing of expertise and work in areas of joint interest.
  - Build joint economies and optimize use of limited pools of critical professional personnel with expertise in unique mission areas.
  - Co-location of combat casualty care research activities with related military clinical activities of the trauma center currently located at Brooke Army Medical Center, Fort Sam Houston, TX, promotes translational research that fosters rapid application of research findings to health care delivery, and provides synergistic opportunities to bring clinical insight into bench research through sharing of staff across the research and health care delivery functions. The availability of a co-located military trauma center also provides

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incentives for recruitment and retention of military physicians as researchers, and is a model that has proven highly successful in civilian academic research centers.

- Reduce the number of DoD animal facilities.
- Provide increased opportunities to share management and scientific support functions across Services and reduce costs.
- Foster the development of common practices for DoD regulatory interactions with the U.S. Food and Drug Administration.
- Facilitate coordinated medical systems lifecycle management with the medical logistics organizations of the Military Departments, already co-located at Fort Detrick.
- Promote jointness, enable technical synergy, and position the Department of Defense to exploit a center-of-mass of scientific, technical, and acquisition expertise with the personnel necessary to provide defense against current and emerging chemical and biological warfare threats.
- Complete earlier consolidations of military Service Chemical Biological Defense programs into a joint, consolidated Chemical Biological Defense program.
- Directly support the Department's Strategy for Homeland Defense and Civil Support.

**MAIN FACILITIES REVIEWED:**

- Windshield Tour of CNATT; DFAS/SPAWAR (Bldg 603); OTCP Buildings 626, 601/602, 633, 2683, 3677, 3828; NAMRL Buildings 1953, 1811, 3229, 3226, 3233; Brig (Building 3873); NETC Buildings 628, 480.

**KEY ISSUES IDENTIFIED**

- Pensacola continues demolition of buildings damaged during Hurricane Ivan in 2004; the previous tenants have been relocated onboard NAS Pensacola. There were no facility or infrastructure issues identified with regard to the BRAC recommendations.

**INSTALLATION CONCERNS RAISED**

- None

**COMMUNITY CONCERNS RAISED:**

- The community expressed concerns that the cost savings associated with the realignments out of Pensacola are overstated.

**REQUESTS FOR STAFF AS A RESULT OF VISIT:**

- None.



# DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

## BASE SUMMARY SHEET

### NAVAL AIR STATION JACKSONVILLE, FL

#### INSTALLATION MISSION

- As a master air and industrial base, our mission is to enable naval aviation war fighter readiness and to be recognized by the war fighter as the world's finest naval air station.

#### DOD RECOMMENDATION

- Realign Naval Air Station Brunswick, ME to a Naval Air Facility and relocate its aircraft along with dedicated personnel, equipment and support to Naval Air Station Jacksonville, FL. Consolidate Aviation Intermediate Maintenance with Fleet Readiness Center Southeast Jacksonville, FL.

#### DOD JUSTIFICATION

- The realignment of Naval Air Station Brunswick will reduce operating costs while single siting the East Coast Maritime Patrol community at Naval Air Station Jacksonville. This recommendation retains an operational airfield in the northeast that can be used to support the homeland defense mission, as needed, and maintains strategic flexibility. The Fleet Readiness Center portion of this recommendation realigns and merges depot and intermediate maintenance activities. It supports both DOD and Naval transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions.

#### COST CONSIDERATIONS DEVELOPED BY DOD

- |   |                      |
|---|----------------------|
| • One-Time Costs:                           | \$147.2 million      |
| • Net Savings (Cost) during Implementation: | \$112.6 million      |
| • Annual Recurring Savings:                 | \$34.9 million       |
| • Return on Investment Year:                | Calendar Year (Four) |
| • Net Present Value over 20 Years:          | \$238.8 million      |

## MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>
<b>Baseline</b>	6538	6632
Additions	1971	4
<b>Total</b>	8509	(61)

## ENVIRONMENTAL CONSIDERATIONS

Naval Air Station Jacksonville, FL, is in Maintenance for Ozone (1-Hour) and no Air Conformity Determination is required. This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; or water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported \$0.2M in costs for waste management and environmental compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the cost of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

## REPRESENTATION

- Governor: The Honorable Jeb Bush (R)
- Senators: The Honorable Bill Nelson (D)  
The Honorable Mel Martinez (R)
- Representative: The Honorable Ander Crenshaw (R) 4<sup>th</sup> District

## ECONOMIC IMPACT

- Potential Employment Gain: 4,000 jobs ( 2,154 direct and 1,846 indirect)
- MSA Job Base: 544,350 jobs
- Percentage: 0.7 percent increase

## MILITARY ISSUES

- Realign aircraft along with dedicated personnel, equipment, and support to Naval Station Jacksonville, FL
- Consolidate the Aviation Intermediate Maintenance with Fleet Readiness Center Southeast Jacksonville, FL
- Realign Naval Air Station into a naval Air Facility

**COMMUNITY CONCERNS/ISSUES**

- None

**ITEMS OF SPECIAL EMPHASIS**

- Capacity to accommodate aircraft and associated personnel and equipment

Hal Tickle/Navy/Marine Corp/06/20/2005

**FLEET READINESS CENTERS**

**Ind - 19**

**NAVAL AIR STATION OCEANA, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(80)	0	0	53	(80)	53	0	(27)

**NAVAL AIR STATION PATUXENT RIVER, MD**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(8)	0	0	8	(8)	8	0	0

**NAVAL AIR STATION NORFOLK, VA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(31)	0	0	14	(31)	14	0	(17)

**NAVAL AIR STATION JOINT RESERVE BASE NEW ORLEANS, LA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	0	0	2	0	2	0	2

**MARINE CORPS AIR STATION CHERRY POINT, NC**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(632)	0	0	0	(632)	0	(632)

**MARINE CORPS AIR STATION BEAUFORT, SC**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	0	0	12	0	12	0	12

**NAVAL AIR STATION JACKSONVILLE, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(38)	(180)	0	0	(38)	(180)	0	(218)

**NAVAL AIR STATION MAYPORT, FL**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(6)	0	0	11	(6)	11	0	5

**NAVAL AIR STATION LEMOORE, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(39)	0	44	35	5	35	0	40

**NAVAL AIR STATION FALLON, NV**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(7)	0	0	0	(7)	0	0	(7)

**NAVAL AIR WARFARE CENTER WEAPONS DIVISION CHINA LAKE, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(44)	(9)	0	0	(44)	(9)	0	(53)

**NAVAL AIR STATION JOINT RESERVE BASE FORT WORTH, TX**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	0	0	5	0	5	0	5

**NAVAL AIR STATION WHIDBEY ISLAND, WA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(34)	0	0	173	(34)	173	0	139

**NAVAL SUPPORT ACTIVITY CRANE, IN**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	(152)	0	0	0	(152)	0	(152)

**NAVAL AIR STATION NORTH ISLAND, NAVAL BASE CORONADO, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(71)	(587)	0	0	(71)	(587)	0	(658)

**NAVAL AIR STATION POINT MUGU, NAVAL BASE VENTURA, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(12)	0	0	5	(12)	5	0	(7)

**MARINE CORPS AIR STATION MIRAMAR, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	0	0	28	0	28	0	28

**MARINE CORPS AIR STATION CAMP PENDLETON, CA**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	0	0	7	0	7	0	7

**MARINE CORPS AIR STATION YUMA, AZ**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
0	0	0	5	0	5	0	5

**Recommendation:** Realign Naval Air Station Oceana, VA, by disestablishing the Aircraft Intermediate Maintenance Department Oceana, the Naval Air Depot Cherry Point Detachment, and the Naval Air Depot Jacksonville Detachment; establishing Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA; and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA.

**Recommendation:** Realign Naval Air Station Patuxent River, MD, by disestablishing the Aircraft Intermediate Maintenance Department at Naval Air Warfare Center Aircraft Division; establishing Fleet Readiness Center Mid Atlantic Site Patuxent River, Naval Air Station Patuxent River, MD; and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site Patuxent River, Naval Air Station Patuxent River, MD.

**Recommendation:** Realign Naval Air Station Norfolk, VA, by disestablishing the Aircraft Intermediate Maintenance Department Norfolk VA, the Naval Air Depot Jacksonville Detachment, and Naval Air Warfare Center Aircraft Division Lakehurst Detachment; establishing Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA; and transferring all intermediate and depot maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA.

**Recommendation:** Realign Naval Air Station Joint Reserve Base New Orleans, LA, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA; and transfer all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA.

**Recommendation:** Realign Marine Corps Air Station Cherry Point, NC, as follows: disestablish Naval Air Depot Cherry Point; establish Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 39 K DLHs), Aircraft Hydraulic Components (approximately 69 K DLHs), Aircraft Landing Gear Components (approximately 8 K DLHs), Aircraft Other Components (approximately 23 K DLHs), and Aircraft Structural Components (approximately 126 K DLHs) to Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 11 K DLHs), Aircraft Hydraulic Components (approximately 19 K DLHs), Aircraft Landing Gear Components (approximately 2 K DLHs), Aircraft Structural Components (approximately 35 K DLHs), and Aircraft Other Components (approximately 6 K DLHs) to Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 10 K DLHs), Aircraft Landing Gear Components (approximately 1 K DLHs), Aircraft Other Components (approximately 3 K DLHs), and Aircraft Structural Components (approximately 18 K DLHs) to Fleet Readiness Center Mid Atlantic Site Patuxent River, Naval Air Station Patuxent River, MD; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 2 K DLHs), Aircraft Hydraulic Components (approximately 3 K DLHs), Aircraft Landing Gear Components (approximately 0.4K DLHs), Aircraft Other Components (approximately 1 K DLHs), and Aircraft Structural Components (approximately 6 K DLHs) to FRC Mid Atlantic Site New Orleans, Naval Air Station JRB New Orleans, LA.; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 9 K DLHs), Aircraft Hydraulic Components (approximately 16 K DLHs), Aircraft Landing Gear Components (approximately 2 K

DLHs), Aircraft Other Components (approximately 6 K DLHs) and Aircraft Structural Components (approximately 30 K DLHs) to the Fleet Readiness Center East Site Beaufort, hereby established at Marine Corps Air Station Beaufort, SC; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 11 K DLHs), Aircraft Hydraulic Components (approximately 20 K DLHs), Aircraft Landing Gear Components (approximately 2 K DLHs), Aircraft Other Components (approximately 6 K DLHs), Aircraft Structural Components (approximately 36 K DLHs), Aircraft Rotary (approximately 1 K DLHs), Aircraft VSTOL (approximately 2 K DLHs), Aircraft Cargo/Tanker (approximately 0.02K DLHs), Aircraft Other (approximately 18 K DLHs), Aircraft Structural Components (approximately 0.001K DLHs), Calibration (approximately 0.15 K DLHs) and "Other" Commodity (approximately 0.3 K DLHs) to Fleet Readiness Center East Site New River, hereby established at Marine Corps Air Station New River, Camp Lejeune, NC; and transfer all remaining depot maintenance workload and capacity to Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC.

**Recommendation:** Realign Marine Corps Air Station Beaufort, SC, by disestablishing Naval Air Depot Jacksonville Detachment Beaufort and transferring all depot maintenance workload and capacity to Fleet Readiness Center East Site Beaufort, Marine Corps Air Station Beaufort, SC.

**Recommendation:** Realign Naval Air Station Jacksonville, FL, as follows: disestablish Naval Air Depot Jacksonville, Naval Air Depot Jacksonville Detachment Jacksonville, and Aircraft Intermediate Maintenance Department Jacksonville; establish Fleet Readiness Center Southeast, Naval Air Station, Jacksonville, FL; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 8 K DLHs), Aircraft Hydraulic Components (approximately 6 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Other Components (approximately 27 K DLHs), and Aircraft Structural Components (approximately 9 K DLHs) to Fleet Readiness Center Southeast Site Mayport, hereby established at Naval Air Station, Mayport, FL; transfer all remaining intermediate and depot maintenance workload and capacity to Fleet Readiness Center Southeast, Naval Air Station Jacksonville, FL.

**Recommendation:** Realign Naval Air Station Mayport, FL, by disestablishing Aircraft Intermediate Maintenance Department, Naval Air Depot Jacksonville Detachment Mayport, and Naval Air Warfare Center Aircraft Division Lakehurst Voyage Repair Team Detachment Mayport and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Southeast Site Mayport, Naval Air Station Mayport, FL.

**Recommendation:** Realign Naval Air Station Lemoore, CA, by disestablishing Aircraft Intermediate Maintenance Department Lemoore and Naval Air Depot North Island Detachment; establishing Fleet Readiness Center West, Naval Air Station Lemoore, CA; and transferring all intermediate and depot maintenance workload and capacity to Fleet Readiness Center West, Naval Air Station Lemoore, CA.

**Recommendation:** Realign Naval Air Station Fallon, NV, by disestablishing the Aircraft Intermediate Maintenance Department Fallon and the Naval Air Depot North Island Detachment Fallon; establishing Fleet Readiness Center West Site Fallon, Naval Air Station Fallon, NV; and transferring all intermediate and depot maintenance workload and capacity to Fleet Readiness Center West Site Fallon, Naval Air Station Fallon, NV.

**Recommendation:** Realign Naval Air Warfare Center Weapons Division China Lake, CA, by disestablishing the Aircraft Intermediate Maintenance Department and relocating its maintenance workload and capacity for Aircraft (approximately 3 K DLHs), Aircraft Components (approximately 45 K

DLHs), Fabrication & Manufacturing (approximately 6 K DLHs) and Support Equipment (approximately 16 K DLHs) to Fleet Readiness Center West, Naval Air Station Lemoore, CA.

**Recommendation:** Realign Naval Air Station Joint Reserve Base Fort Worth, TX, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center West Site Fort Worth, Naval Air Station Fort Worth, TX, and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center West Site Fort Worth, Naval Air Station Joint Reserve Base Fort Worth, TX.

**Recommendation:** Realign Naval Air Station Whidbey Island, WA, by disestablishing the Aircraft Intermediate Maintenance Department, capacity to Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA, and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA.

**Recommendation:** Realign Naval Support Activity Crane, IN, by relocating the depot maintenance workload and capacity for ALQ-99 Electronic Warfare to Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA.

**Recommendation:** Realign Naval Air Station North Island, Naval Base Coronado, CA, as follows: disestablish Naval Air Depot North Island, COMSEACONWINGPAC (AIMD), and NADEP North Island Detachment North Island; establish Fleet Readiness Center Southwest, Naval Air Station North Island, Naval Base Coronado, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Other Components (approximately 13 K DLHs), and Aircraft Structural Components (approximately 4 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Point Mugu, hereby established at Naval Air Station Point Mugu, Naval Base Ventura, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 26 K DLHs), Aircraft Hydraulic Component (approximately 8 K DLHs), Aircraft Landing Gear Components (approximately 13 K DLHs), Aircraft Other Components (approximately 55 K DLHs), Aircraft Structural Components (approximately 16 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Miramar, hereby established at Marine Corps Air Station Miramar, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 8 K DLHs), Aircraft Landing Gear Components (approximately 4 K DLHs), Aircraft Hydraulic Components (approximately 5 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Pendleton, hereby established at Marine Corps Air Station Camp Pendleton, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 12 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Yuma, hereby established at Marine Corps Air Station Yuma, AZ; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 6 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Yuma, hereby established at Marine Corps Air Station Yuma, AZ; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 12 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), and Aircraft Structural Components (approximately 17 K DLHs), and Aircraft Structural Components (approximately 6 K DLHs), Aircraft Hydraulic Components (approximately 2 K DLHs), hereby established at Marine Corps Air Station Camp Pendleton, CA; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 12 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center Southwest Site Yuma, hereby established at Marine Corps Air Station Yuma, AZ; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 12 K DLHs), and Aircraft Hydraulic Components (approximately 3 K DLHs) from Naval Air Depot North Island to Fleet Readiness Center West Site Fort Worth, Fort Worth TX; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 25 K DLHs), Aircraft Hydraulic Components (approximately 8 K DLHs), Aircraft Landing Gear Components (approximately 13 K DLHs), Aircraft Other Components

(approximately 53 K DLHs), and Aircraft Structural Components (approximately 15 K DLHs), from Naval Air Depot North Island to Fleet Readiness Center Northwest, Naval Air Station Whidbey Island, WA; and transfer all remaining intermediate and depot maintenance workload and capacity to Fleet Readiness Center Southwest, Naval Air Station North Island, Naval Base Coronado, CA.

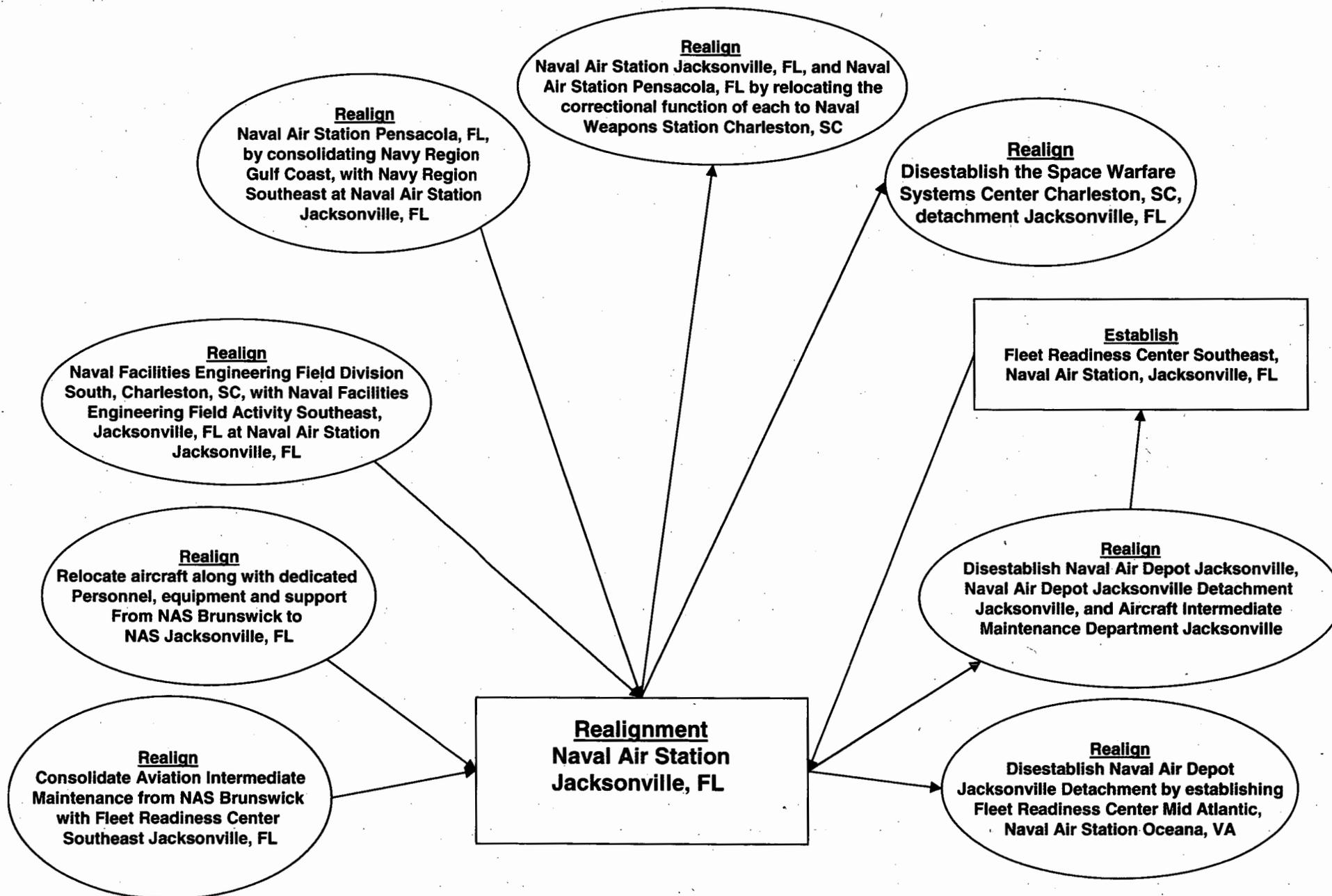
**Recommendation:** Realign Naval Air Station Point Mugu, Naval Base Ventura, CA, by disestablishing the Aircraft Intermediate Maintenance Department and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Southwest Site Point Mugu, Naval Base Ventura, CA.

**Recommendation:** Realign Marine Corps Air Station Miramar, CA, by transferring depot maintenance workload and capacity for Aircraft Other (approximately 28 K DLHs) and Aircraft Fighter/Attack (approximately 39 K DLHs) and intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing and Support Equipment from Marine Aviation Logistics Squadron (MALS)-11 and 16 to Fleet Readiness Center Southwest Site Miramar, Marine Corps Air Station Miramar, CA.

**Recommendation:** Realign Marine Corps Air Station Camp Pendleton, CA, by transferring depot maintenance workload and capacity for Aircraft Other (approximately 22 K DLHs) and Aircraft Rotary (approximately 102 K DLHs) and intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing and Support Equipment from MALS-39 to Fleet Readiness Center Southwest Site Camp Pendleton, Marine Corps Air Station Camp Pendleton, CA.

**Recommendation:** Realign Marine Corps Air Station Yuma, AZ, by transferring depot maintenance workload and capacity for Aircraft Fighter/Attack, Aircraft Other and Aircraft Rotary and intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Communication/Electronics Equipment, Ordnance Weapons & Missiles, Software and Support Equipment from MALS-13 to Fleet Readiness Center Southwest Site Yuma, Marine Corps Air Station Yuma, AZ.

# Recommendation for Realignment Naval Air Station Jacksonville, FL



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**BASE VISIT REPORT**

**Naval Air Station Jacksonville**

**16 June 2005**

**LEAD ANALYST:** Hal Tickle

**LIST OF ATTENDEES:**

Captain Dobson - Commanding Officer, Naval Air Station Jacksonville  
Captain Sinnett - Commander, Patrol Reconnaissance Wing ELEVEN  
Captain Heimerle - Commanding Officer, Patrol Squadron THIRTY  
Mr. Byers – BRAC Administrator, Naval Air Station Jacksonville  
Mrs. Busch, Business Manager, Naval Air Station Jacksonville  
Mr. Aton – Business Operations Director, Naval Air Depot, Jacksonville  
Mr. McCormick – Program Manager, Naval Air Depot, Jacksonville  
LCDR Smith – Operations Officer, Patrol Reconnaissance Wing ELEVEN  
LCDR Biltoc – Intelligence Officer, Patrol Reconnaissance Wing ELEVEN

**NAS JACKSONVILLE MISSION:**

As a master air and industrial base, our mission is to enable naval aviation war fighter readiness and to be recognized by the war fighter as the world's finest naval air station.

113 Tenant Commands (Headquarters, Industrial, Support Operational, Joint and Non-DoD) including: three Wings, 17 Squadrons, Commander, Navy Region Southeast, Naval Air Depot, Naval Hospital and Customs with 9200 Active Duty, 5700 Reserves, 6890 Civilians and 2500 Contractors.

**SECRETARY OF DEFENSE RECOMMENDATION:**

- Realign Naval Air Station Brunswick, ME to a Naval Air Facility and relocate its aircraft along with dedicated personnel, equipment and support to Naval Air Station Jacksonville, FL. Consolidate Aviation Intermediate Maintenance with Fleet Readiness Center Southeast Jacksonville, FL.
- Close Naval Facilities Engineering Field Division South leased space in Charleston, SC. Consolidate Naval Facilities Engineering Field Division South, Charleston, SC, with Naval Facilities Engineering Field Activity Southeast, Jacksonville, FL, at Naval Air Station Jacksonville, FL.
- Realign Naval Air Station Pensacola, FL, by consolidating Navy Region Gulf Coast, with Navy Region Southeast at Naval Air Station Jacksonville, FL.

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- Realign Naval Air Station Jacksonville, FL, and Naval Air Station Pensacola, FL, by relocating the correctional function of each to Naval Weapons Station Charleston, SC, and consolidating them with the correctional function already at Naval Weapons Station Charleston, SC, to form a single Level II Southeastern Joint Regional Correctional Facility.
- Realign Naval Air Station Oceana, VA, by disestablishing the Aircraft Intermediate Maintenance Department Oceana, the Naval Air Depot Cherry Point Detachment, and the Naval Air Depot Jacksonville Detachment; establishing Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA; and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic, Naval Air Station Oceana, VA.
- Realign Naval Air Station Norfolk, VA, by disestablishing the Aircraft Intermediate Maintenance Department Norfolk VA, the Naval Air Depot Jacksonville Detachment, and Naval Air Warfare Center Aircraft Division Lakehurst Detachment; establishing Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA; and transferring all intermediate and depot maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site Norfolk, Naval Air Station Norfolk, VA.
- Realign Marine Corps Air Station Beaufort, SC, by disestablishing Naval Air Depot Jacksonville Detachment Beaufort and transferring all depot maintenance workload and capacity to Fleet Readiness Center East Site Beaufort, Marine Corps Air Station Beaufort, SC.
- Realign Naval Air Station Jacksonville, FL, as follows: disestablish Naval Air Depot Jacksonville, Naval Air Depot Jacksonville Detachment Jacksonville, and Aircraft Intermediate Maintenance Department Jacksonville; establish Fleet Readiness Center Southeast, Naval Air Station, Jacksonville, FL; relocate depot maintenance workload and capacity for Aircraft Avionics/Electronics Components (approximately 8 K DLHs), Aircraft Hydraulic Components (approximately 6 K DLHs), Aircraft Landing Gear Components (approximately 3 K DLHs), Aircraft Other Components (approximately 27 K DLHs), and Aircraft Structural Components (approximately 9 K DLHs) to Fleet Readiness Center Southeast Site Mayport, hereby established at Naval Air Station, Mayport, FL; transfer all remaining intermediate and depot maintenance workload and capacity to Fleet Readiness Center Southeast, Naval Air Station Jacksonville, FL.
- Realign Naval Air Station Mayport, FL, by disestablishing Aircraft Intermediate Maintenance Department, Naval Air Depot Jacksonville Detachment Mayport, and Naval Air Warfare Center Aircraft Division Lakehurst Voyage Repair Team Detachment Mayport and transferring all intermediate maintenance workload and capacity to Fleet Readiness Center Southeast Site Mayport, Naval Air Station Mayport, FL.
- Realign Defense Supply Center Columbus, OH, Tobyhanna Army Depot, PA, Defense Distribution Depot Susquehanna, PA, Naval Station Norfolk, VA, Marine Corps Air

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Station Cherry Point, NC, Marine Corps Logistics Base, Albany, GA, Robins Air Force Base, GA, Anniston Army Depot, AL, Naval Air Station Jacksonville, FL, Tinker Air Force Base, OK, Corpus Christi Army Depot, TX, Naval Station Bremerton, WA, Naval Station San Diego, CA, Defense Distribution Depot Barstow, CA, Defense Distribution Depot San Joaquin, CA, and Naval Station Pearl Harbor, HI, by disestablishing storage and distribution functions for tires, packaged petroleum, oils, and lubricants, and compressed gases at each location.

### **SECRETARY OF DEFENSE JUSTIFICATION:**

- The realignment of Naval Air Station Brunswick will reduce operating costs while single siting the East Coast Maritime Patrol community at Naval Air Station Jacksonville. This recommendation retains an operational airfield in the northeast that can be used to support the homeland defense mission, as needed, and maintains strategic flexibility. The Fleet Readiness Center portion of this recommendation realigns and merges depot and intermediate maintenance activities. It supports both DoD and Naval transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions.
- This recommendation enhances the Navy's long-standing initiative to accomplish common management and support on a regionalized basis by consolidating and collocating Naval Facilities commands with the installation management Regions in Jacksonville, FL, Great Lakes, IL and Norfolk, VA. This collocation aligns management concepts and efficiencies and may allow for further consolidation in the future.
- In conjunction with other recommendations that consolidate Navy Region Commands, this recommendation will reduce the number of Installation Management regions from twelve to eight, streamlining the regional management structure and allowing for opportunities to collocate other regional entities to further align management concepts and efficiencies. Sufficient Installation Management capability resides within the remaining regions. As part of the closures of Naval Support Activity New Orleans, LA, and Submarine Base New London, CT, the Navy Reserve Forces Command installation management function and Navy Region Northeast are also consolidated into the remaining regions, significantly increasing operational efficiency.
- This recommendation creates five, Level II Joint Regional Correctional Facilities. The Southeastern Joint Regional correctional Facility consolidates the Naval Consolidated Brig Charleston, Naval Weapons Station, Charleston, SC; the Waterfront Brig Jacksonville, Naval Air Station Jacksonville, FL; and the Waterfront Brig Pensacola, Naval Air Station Pensacola, FL, to a single Level II Joint Regional Correctional Facility at Charleston. This realignment and consolidation facilitates the creation of a Joint DoD Correctional system, improves jointness, reduces footprint, centralizes joint corrections training; builds new facilities which will provide significant improvements in terms of safety, security, efficiency and costs, Within this construct, policies and operations become standardized, facilities modernized, ultimately reducing manpower and decreasing operational costs through economies of scale.

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- This recommendation realigns and merges depot and intermediate maintenance activities. It creates 6 Fleet Readiness Centers (FRCs), with 13 affiliated FRC Sites at satellite locations. FRC Mid-Atlantic will be located on NAS Oceana, VA, with affiliated FRC Sites at NAS Patuxent River, MD, NAS Norfolk, VA, and JRB New Orleans, LA. FRC East is located at Cherry Point, NC, with affiliated FRC Sites at MCAS Beaufort, SC, and MCAS New River, NC. The existing intermediate level activity associated with HMX-1 at MCB Quantico, VA, will also be affiliated with FRC East. FRC Southeast will be located on NAS Jacksonville, FL, and will have an affiliated FRC Site at NAS Mayport, FL. FRC West will be located on NAS Lemoore, CA, and will have FRC affiliated sites at NAS JRB Fort Worth, TX, and NAS Fallon, NV. FRC Southwest will be located on Naval Station Coronado, CA, and will have affiliated sites at MCAS Miramar, CA, MCAS Pendleton, CA, MCAS Yuma, AZ, and NAS Point Mugu, CA. FRC Northwest will be located on NAS Whidbey, WA, with no affiliated FRC Sites. This recommendation supports both DoD and Navy transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions. It supports the Naval Aviation Enterprise's (NAE's) goal of transforming to fewer maintenance levels, i.e., from 3 to 2 levels; and it supports the NAE's strategy of positioning maintenance activities closer to fleet concentrations when doing so will result in enhanced effectiveness and efficiency, greater agility, and allows Naval Aviation to achieve the right readiness at the least cost. This transformation to FRCs produces significant reductions in the total cost of maintenance, repair and overhaul plus the associated Supply system PHS&T (Packaging, Handling, Storage and Transportation) as well as repairables inventory stocking levels as a result of reduced total repair turn-around times, reduced transportation, lower spares inventories, less manpower, and more highly utilized infrastructure. It requires integration and collaboration between Depot level Civil Service personnel and Military Intermediate level Sailors and Marines. At those FRCs involving Marine Corps MALS (Marine Aviation Logistics Squadrons), because the MALS remain deployable commands, they will affiliate with their FRC organizations, but will remain operationally distinct and severable in all respects. The FRC D-level functions within the MALS fall under the Commanding Officer of each MALS. The FRC Commander is the provider of embedded depot personnel, as well as D-level technical and logistics support within the MALS. For all FRCs, there is a combined annual facility sustainment savings of \$1.1M; elimination of a total of 529,000 square feet of depot/intermediate maintenance production space and military construction cost avoidances of \$0.2M. This recommendation also includes a military construction cost of \$85.7M. In addition to the actions described in this recommendation, there are four additional actions involved in the comprehensive merger of depot and intermediate maintenance: Naval Air Station Joint Reserve Base Willow Grove, PA, Naval Air Station Corpus Christi, TX, Naval Air Station Brunswick, ME, and Naval Air Station Atlanta, GA. The actions at these installations are described in separate installation closure recommendations in the Department of the Navy section of the BRAC Report.
- This recommendation achieves economies and efficiencies that enhance the effectiveness of logistics support to forces as they transition to more joint and expeditionary operations. This recommendation disestablishes the wholesale supply,

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storage, and distribution functions for all tires; packaged petroleum, oils and lubricants; and compressed gases used by the Department of Defense, retaining only the supply contracting function for each commodity. The Department will privatize these functions and will rely on private industry for the performance of supply, storage, and distribution of these commodities. By doing so, the Department can divest itself of inventories and can eliminate infrastructure and personnel associated with these functions. This recommendation results in more responsive supply support to user organizations and thus adds to capabilities of the future force. The recommendation provides improved support during mobilization and deployment, and the sustainment of forces when deployed worldwide. Privatization enables the Department to take advantage of the latest technologies, expertise, and business practices, which translates to improved support to customers at less cost. It centralizes management of tires; packaged petroleum, oils, and lubricants; and compressed gases and eliminates unnecessary duplication of functions within the Department. Finally, this recommendation supports transformation by privatizing the wholesale storage and distribution processes from DoD activities.

### **MAIN FACILITIES REVIEWED:**

- Naval Air Station Jacksonville
- Commander, Patrol Reconnaissance Wing ELEVEN
- Patrol Squadron THIRTY
- Naval Air Depot

### **KEY ISSUES IDENTIFIED**

- NAS Jacksonville capacity to accommodate additional aircraft, personnel and equipment from NAS Brunswick
- NAS Jacksonville capacity to accommodate MMA (follow-on aircraft to the P-3)
- Naval Air Depot plan for the consolidation of Aircraft Intermediate and Depot Levels of Maintenance

### **INSTALLATION CONCERNS RAISED**

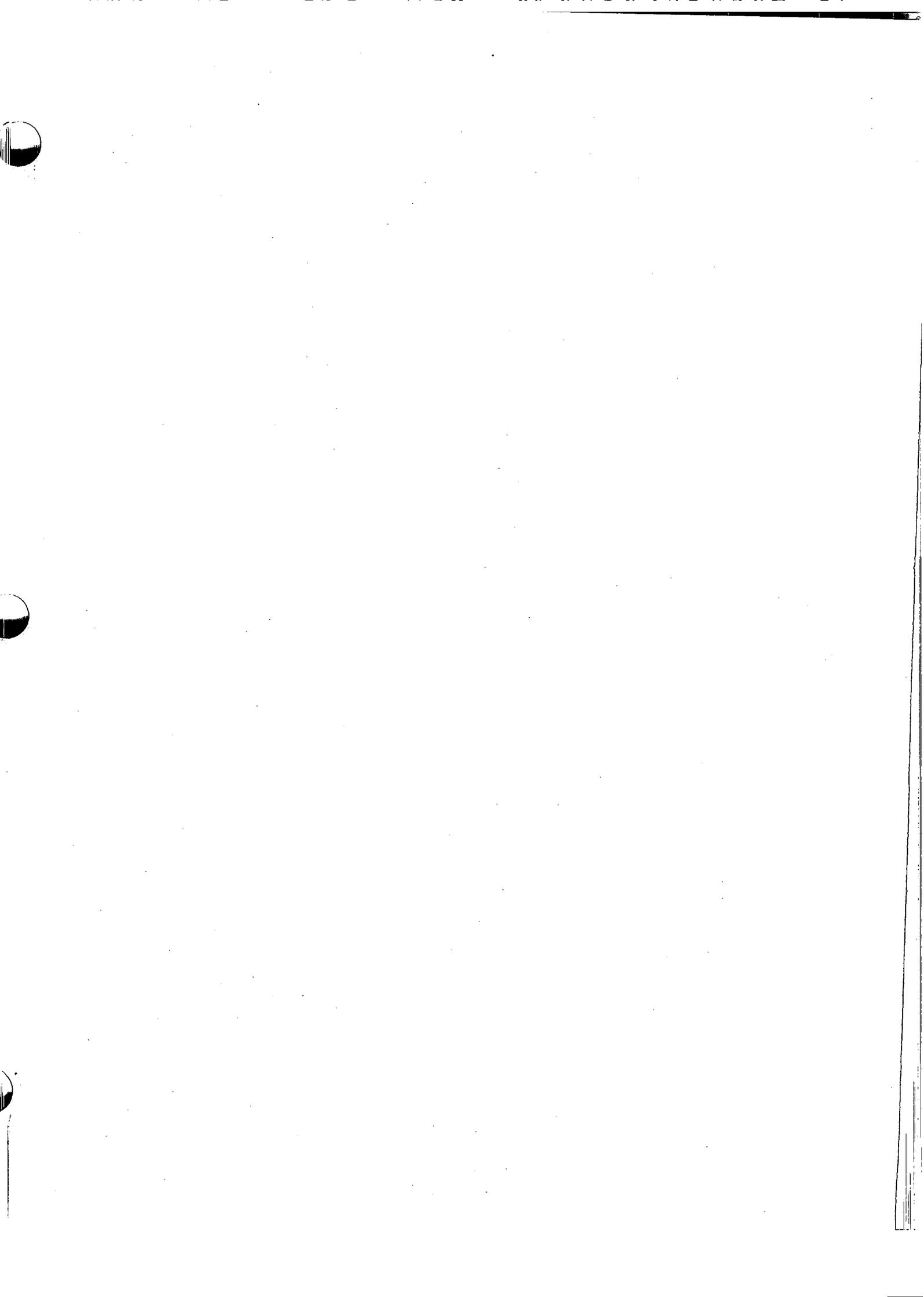
- Timely receipt of all MILCON funds associated with recommended actions

### **COMMUNITY CONCERNS RAISED:**

- None

### **REQUESTS FOR STAFF AS A RESULT OF VISIT:**

- There were no requests for additional visits.



# FLORIDA

## 1988:

CLOSE - Cape St. George  
CLOSE - Naval Reserve Center (Coconut Grove) Miami

## 1991:

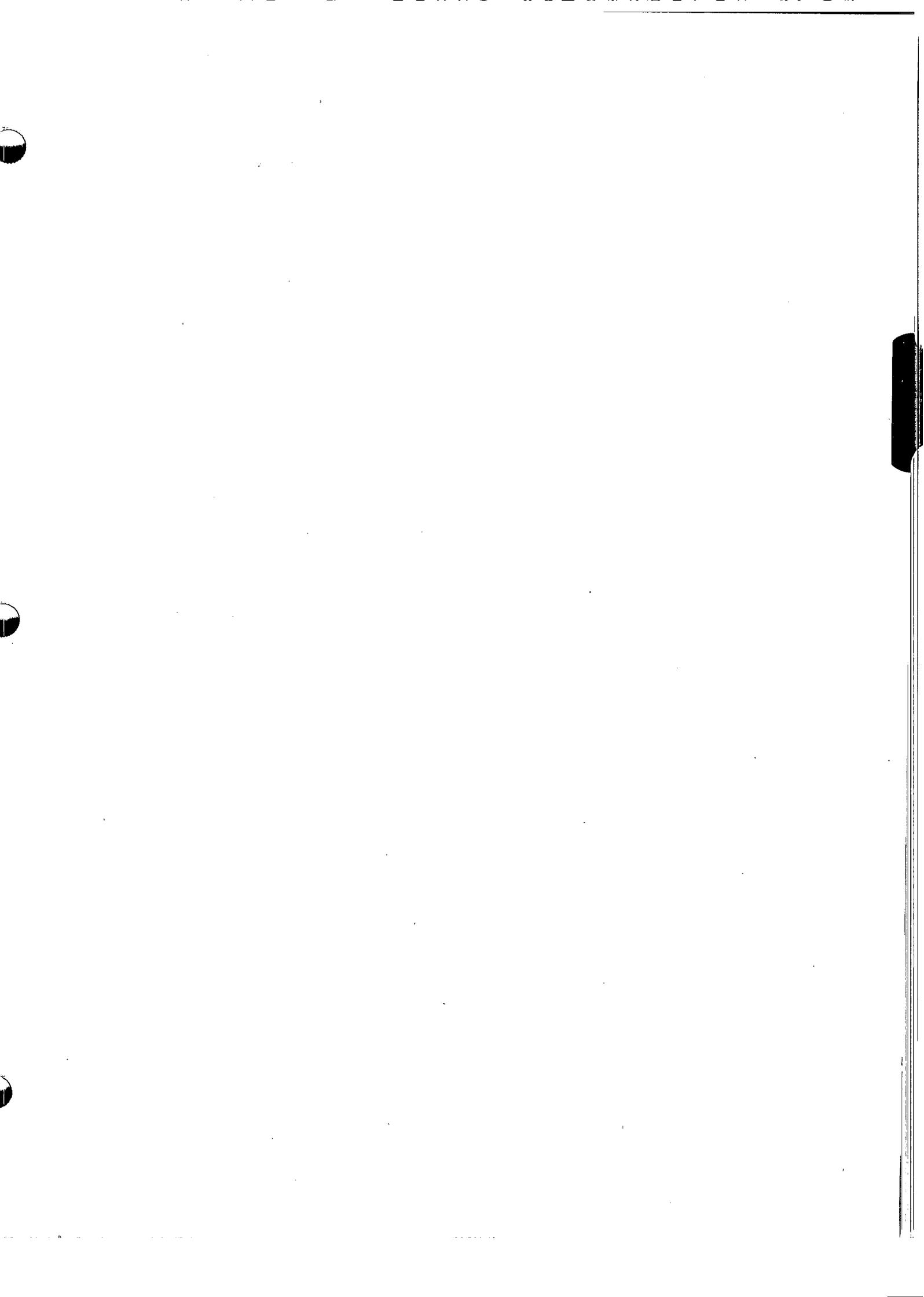
REALIGN - MacDill Air Force Base, Tampa  
REALIGN - Naval Coastal Systems Center, Panama City

## 1993:

CLOSE - Data Processing Center Naval Air Station Key West  
CLOSE - Data Processing Center Naval Air Station Mayport  
CLOSE - Data Processing Center Naval Computer & Telecommunications Station,  
Pensacola  
REALIGN - Homestead Air Force Base  
REDIRECT - MacDill Air Force Base (Airfield to be operated by the Department of  
Commerce or another federal agency. Joint Communications Support Element stays at  
MacDill vice relocating to Charleston AFB.)  
CLOSE - Naval Air Station Cecil Field  
CLOSE - Naval Aviation Depot Pensacola  
CLOSE - Naval Hospital Orlando  
DISESTABLISHED - Fleet and Industrial Supply Center (Naval Supply Center) Pensacola  
DISESTABLISHED - Defense Distribution Depot Pensacola  
CLOSE - Naval Training Center Orlando

## 1995:

REALIGN - Naval Air Station Key West  
REALIGN - Eglin Air Force Base  
CLOSE - Big Coppett Key  
DISESTABLISHED - Naval Research Laboratory, Underwater Sound Reference  
Detachment, Orlando  
REDIRECT - Naval Air Station Cecil Field  
REDIRECT - Naval Aviation Depot Pensacola  
REDIRECT - Navy Nuclear Power Propulsion Training Center, Naval Training Center,  
Orlando  
REDIRECT - Navy Training Center Orlando  
REDIRECT - Homestead Air Force Base (301<sup>st</sup> Rescue Squadron)  
REDIRECT - Homestead Air Force Base (726<sup>th</sup> Air Control Squadron)  
REDIRECT - MacDill Air Force Base  
CLOSE - Naval Research Laboratory, Underwater Sound Reference Detachment, Orlando





**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**Chairman's  
Closing Statement**

**Regional Hearing  
of the  
2005 Base Closure and Realignment Commission**

**for**

**Mississippi, Louisiana, Florida**

**8:30 AM  
July 22, 2005**

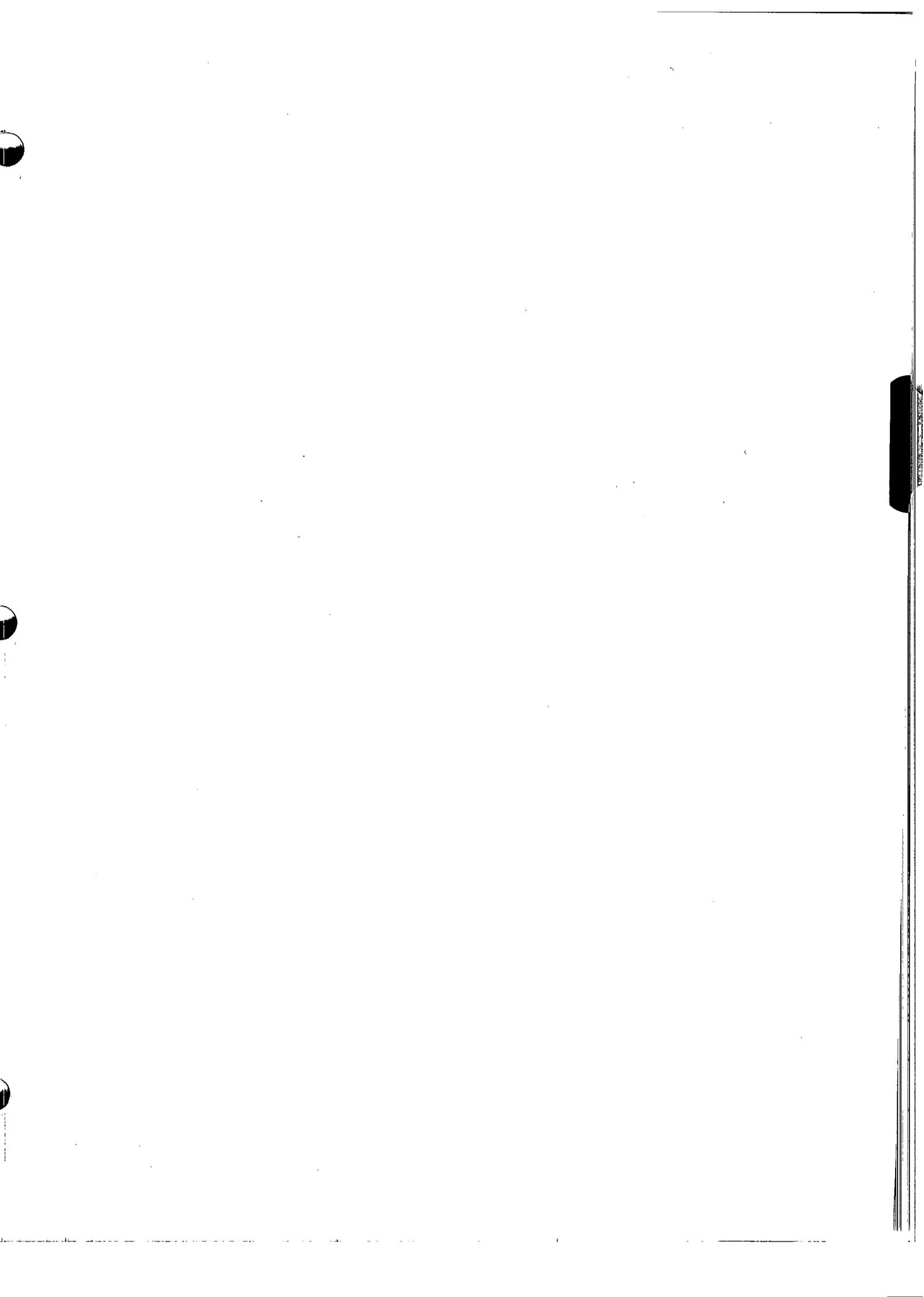
**New Orleans, Louisiana**

This concludes today's Regional Hearing of the Defense Base Closure and Realignment Commission. I want to thank all the witnesses who testified today. You have brought us very thoughtful and valuable information. I assure you, your statements will be given careful consideration by the commission members as we reach our decisions.

I also want to thank all the elected officials and community members who have assisted us during our base visits and in preparation for this hearing. In particular, I would like to thank Senator Landrieu and her staff for their assistance in obtaining and setting up this fine site.

Finally, I would like to thank the citizens of the communities represented here today that have supported the members of our Armed Services for so many years, making them feel welcome and valued in your towns. It is that spirit that makes America great.

This hearing is closed.



# BRAC 2005 Closure and Realignment Impacts by State

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Alabama										
	Abbott U.S. Army Reserve Center	Close	(2)	(1)	0	0	(2)	(1)	0	(3)
	Tuskegee									
	Anderson U.S. Army Reserve Center	Close	(15)	0	0	0	(15)	0	0	(15)
	Troy									
	Armed Forces Reserve Center Mobile	Close	(27)	0	22	0	(5)	0	0	(5)
	BG William P. Screws U.S. Army Reserve Center Montgomery	Close	(15)	(3)	0	0	(15)	(3)	0	(18)
	Fort Ganey Army National Guard Reserve Center Mobile	Close	(13)	0	0	0	(13)	0	0	(13)
	Fort Hanna Army National Guard Reserve Center Birmingham	Close	(28)	0	0	0	(28)	0	0	(28)
	Gary U.S. Army Reserve Center Enterprise	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
	Navy Recruiting District Headquarters Montgomery	Close	(31)	(5)	0	0	(31)	(5)	(5)	(41)
	Navy Reserve Center Tuscaloosa AL	Close	(7)	0	0	0	(7)	0	0	(7)
	The Adjutant General Bldg. AL Army National Guard Montgomery	Close	(85)	0	0	0	(85)	0	0	(85)
	Wright U.S. Army Reserve Center	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
	Aniston Army Depot	Gain	0	(87)	0	1,121	0	1,034	0	1,034
	Dannelly Field Air Guard Station	Gain	0	0	18	42	18	42	0	60
	Fort Rucker	Gain	(423)	(80)	2,157	234	1,734	154	0	1,888
	Redstone Arsenal	Gain	(1,322)	(288)	336	1,874	(986)	1,586	1,055	1,655
	Birmingham Armed Forces Reserve Center	Realign	(146)	(159)	0	0	(146)	(159)	0	(305)
	Birmingham International Airport Air Guard Station	Realign	(66)	(117)	0	0	(66)	(117)	0	(183)
	Maxwell Air Force Base	Realign	(740)	(511)	0	0	(740)	(511)	0	(1,251)
	<b>Alabama Total</b>		<b>(2,937)</b>	<b>(1,253)</b>	<b>2,533</b>	<b>3,271</b>	<b>(404)</b>	<b>2,018</b>	<b>1,050</b>	<b>2,664</b>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>California</b>									
Armed Forces Reserve Center Bell	Close	(72)	0	48	0	(24)	0	0	(24)
Defense Finance and Accounting Service, Oakland	Close	0	(50)	0	0	0	(50)	0	(50)
Defense Finance and Accounting Service, San Bernardino	Close	0	(120)	0	0	0	(120)	0	(120)
Defense Finance and Accounting Service, San Diego	Close	(3)	(237)	0	0	(3)	(237)	0	(240)
Defense Finance and Accounting Service, Seaside	Close	(10)	(51)	0	0	(10)	(51)	0	(61)
Naval Support Activity Corona	Close	(6)	(886)	0	0	(6)	(886)	0	(892)
Naval Weapons Station Seal Beach Det Concord	Close	0	(71)	0	0	0	(71)	0	(71)
Navy-Marine Corps Reserve Center, Encino	Close	(33)	0	0	0	(33)	0	0	(33)
Navy-Marine Corps Reserve Center, Los Angeles	Close	(48)	0	0	0	(48)	0	0	(48)
Onizuka Air Force Station	Close	(107)	(171)	0	0	(107)	(171)	0	(278)
Riverbank Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(85)	(89)
Leased Space - CA	Close/Realign	(2)	(14)	0	0	(2)	(14)	0	(16)
AFRC Moffett Field	Gain	0	0	87	166	87	166	0	253
Channel Islands Air Guard Station	Gain	0	0	4	15	4	15	0	19
Edwards Air Force Base	Gain	(14)	0	23	42	9	42	0	51
Fort Hunter Liggett	Gain	0	0	25	18	25	18	0	43
Fresno Air Terminal	Gain	0	0	57	254	57	254	0	311
Marine Corps Base Miramar	Gain	(46)	(3)	87	34	41	31	0	72
Marine Corps Reserve Center Pasadena CA	Gain	0	0	25	0	25	0	0	25
Naval Air Station Lemore	Gain	(39)	0	44	35	5	35	0	40
Naval Air Weapons Station China Lake	Gain	(44)	(14)	198	2,329	154	2,315	0	2,469
Naval Base Point Loma	Gain	(12)	(341)	312	350	300	9	0	309
Naval Station San Diego	Gain	(1)	(2)	1,085	86	1,084	84	2	1,170

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Connecticut</b>									
SGT Libby U.S. Army Reserve Center, New Haven	Close	(14)	(7)	0	0	(14)	(7)	0	(21)
Submarine Base New London	Close	(7,096)	(952)	0	0	(7,096)	(952)	(412)	(8,460)
Turner U.S. Army Reserve Center, Fairfield	Close	(13)	(4)	0	0	(13)	(4)	0	(17)
U.S. Army Reserve Center Area Maintenance Support Facility Middletown	Close	(13)	(5)	0	0	(13)	(5)	0	(18)
Bradley International Airport Air Guard Station	Realign	(23)	(88)	26	15	3	(73)	0	(70)
<b>Connecticut Total</b>		<b>(7,159)</b>	<b>(1,056)</b>	<b>26</b>	<b>15</b>	<b>(7,133)</b>	<b>(1,041)</b>	<b>(412)</b>	<b>(8,586)</b>
<b>Delaware</b>									
Kirkwood U.S. Army Reserve Center, Newark	Close	(7)	(2)	0	0	(7)	(2)	0	(9)
Dover Air Force Base	Gain	0	0	115	133	115	133	0	248
New Castle County Airport Air Guard Station	Realign	(47)	(101)	0	0	(47)	(101)	0	(148)
<b>Delaware Total</b>		<b>(54)</b>	<b>(103)</b>	<b>115</b>	<b>133</b>	<b>61</b>	<b>30</b>	<b>0</b>	<b>91</b>
<b>District of Columbia</b>									
Leased Space - DC	Close/Realign	(103)	(68)	0	79	(103)	11	0	(92)
Bolling Air Force Base	Realign	(96)	(242)	0	0	(96)	(242)	(61)	(399)
Naval District Washington	Realign	(108)	(845)	28	522	(80)	(323)	40	(363)
Potomac Annex	Realign	(4)	(5)	0	0	(4)	(5)	(3)	(12)
Walter Reed Army Medical Center	Realign	(2,679)	(2,388)	28	31	(2,651)	(2,357)	(622)	(5,630)
<b>District of Columbia Total</b>		<b>(2,990)</b>	<b>(3,548)</b>	<b>56</b>	<b>632</b>	<b>(2,934)</b>	<b>(2,916)</b>	<b>(646)</b>	<b>(6,496)</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
<b>Georgia</b>										
	Fort Gillem	Close	(517)	(570)	6	0	(511)	(570)	0	(1,081)
	Fort McPherson	Close	(2,260)	(1,881)	0	0	(2,260)	(1,881)	0	(4,141)
	Inspector/Instructor Rome GA	Close	(9)	0	0	0	(9)	0	0	(9)
	Naval Air Station Atlanta	Close	(1,274)	(156)	0	0	(1,274)	(156)	(68)	(1,498)
	Naval Supply Corps School Athens	Close	(393)	(108)	4	0	(389)	(108)	(16)	(513)
	Peachtree Leases Atlanta	Close	(65)	(97)	0	0	(65)	(97)	0	(162)
	U.S. Army Reserve Center Columbus	Close	(9)	0	0	0	(9)	0	0	(9)
	Dobbins Air Reserve Base	Gain	0	0	73	45	73	45	0	118
	Fort Benning	Gain	(842)	(69)	10,063	687	9,221	618	0	9,839
	Marine Corps Logistics Base Albany	Gain	(2)	(42)	1	193	(1)	151	0	150
	Moody Air Force Base	Gain	(604)	(145)	1,274	50	670	(95)	0	575
	Robins Air Force Base	Gain	(484)	(225)	453	224	(31)	(1)	781	749
	Savannah International Airport Air Guard Station	Gain	0	0	17	21	17	21	0	38
	Submarine Base Kings Bay	Gain	0	0	3,245	102	3,245	102	20	3,367
	<b>Georgia Total</b>		<b>(6,459)</b>	<b>(3,293)</b>	<b>15,136</b>	<b>1,322</b>	<b>8,677</b>	<b>(1,971)</b>	<b>717</b>	<b>7,423</b>
<b>Guam</b>										
	Andersen Air Force Base	Realign	(64)	(31)	0	0	(64)	(31)	0	(95)
	<b>Guam Total</b>		<b>(64)</b>	<b>(31)</b>	<b>0</b>	<b>0</b>	<b>(64)</b>	<b>(31)</b>	<b>0</b>	<b>(95)</b>
<b>Hawaii</b>										
	Army National Guard Reserve Center Honokaa	Close	(118)	0	0	0	(118)	0	0	(118)
	Naval Station Pearl Harbor	Gain	(29)	(213)	0	324	(29)	111	0	82
	Hickam Air Force Base	Realign	(311)	(117)	159	7	(152)	(110)	0	(262)
	<b>Hawaii Total</b>		<b>(458)</b>	<b>(330)</b>	<b>159</b>	<b>331</b>	<b>(299)</b>	<b>1</b>	<b>0</b>	<b>(298)</b>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
<b>Indiana</b>										
	Navy Marine Corps Reserve Center	Close	(7)	0	0	0	(7)	0	0	(7)
	Grissom Air Reserve Base, Bunker Hill	Close	(27)	(5)	0	0	(27)	(5)	(6)	(38)
	Navy Recruiting District Headquarters Indianapolis	Close	(7)	0	0	0	(7)	0	0	(7)
	Navy Reserve Center Evansville	Close	(210)	(81)	0	0	(210)	(81)	(280)	(571)
	Newport Chemical Depot	Close	(21)	0	0	0	(21)	0	0	(21)
	U.S. Army Reserve Center Lafayette	Close	(12)	0	0	0	(12)	0	0	(12)
	U.S. Army Reserve Center Seston	Close/Realign	(25)	(111)	0	0	(25)	(111)	0	(136)
	Defense Finance and Accounting Service, Indianapolis	Gain	0	(100)	114	3,478	114	3,378	3	3,495
	Fort Wayne International Airport Air Guard Station	Gain	(5)	0	62	256	57	256	0	313
	Hulman Regional Airport Air Guard Station	Realign	(12)	(124)	0	0	(12)	(124)	0	(136)
	Naval Support Activity Crane	Realign	0	(672)	0	0	0	(672)	(11)	(683)
	<b>Indiana Total</b>		(326)	(1,093)	176	3,734	(150)	2,641	(294)	2,197
<b>Iowa</b>										
	Navy Reserve Center Cedar Rapids	Close	(7)	0	0	0	(7)	0	0	(7)
	Navy Reserve Center Sioux City	Close	(7)	0	0	0	(7)	0	0	(7)
	Navy-Marine Corps Reserve Center Dubuque	Close	(19)	(5)	0	0	(19)	(5)	0	(24)
	Des Moines International Airport Air Guard Station	Gain	(31)	(172)	54	196	23	24	0	47
	Sioux Gateway Airport Air Guard	Gain	0	0	33	170	33	170	0	203
	Armed Forces Reserve Center Camp Dodge	Realign	(217)	(1)	0	0	(217)	(1)	0	(218)
	<b>Iowa Total</b>		(281)	(178)	87	366	(194)	188	0	(6)

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
<b>Louisiana</b>										
	Baton Rouge Army National Guard Reserve Center	Close	(128)	0	11	0	(117)	0	0	(117)
	Naval Support Activity New Orleans	Close	(1,997)	(652)	0	0	(1,997)	(652)	(62)	(2,711)
	Navy-Marine Corps Reserve Center Baton Rouge	Close	(18)	0	0	0	(18)	0	0	(18)
	Roberts U.S. Army Reserve Center, Baton Rouge	Close	(30)	0	0	0	(30)	0	0	(30)
	Leased Space - Sldell	Close/Realign	(1)	(102)	0	0	(1)	(102)	(48)	(151)
	Barksdale Air Force Base	Gain	0	0	5	60	5	60	0	65
	Naval Air Station New Orleans	Gain	0	0	1,407	446	1,407	446	3	1,856
	Naval Air Station New Orleans Air Reserve Station	Realign	(4)	(308)	45	76	41	(232)	0	(191)
	<b>Louisiana Total</b>		<b>(2,178)</b>	<b>(1,062)</b>	<b>1,468</b>	<b>582</b>	<b>(710)</b>	<b>(480)</b>	<b>(107)</b>	<b>(1,297)</b>
<b>Maine</b>										
	Defense Finance and Accounting Service, Limestone	Close	0	(241)	0	0	0	(241)	0	(241)
	Naval Reserve Center, Bangor	Close	(7)	0	0	0	(7)	0	0	(7)
	Naval Shipyard Portsmouth	Close	(201)	(4,032)	0	0	(201)	(4,032)	(277)	(4,510)
	Bangor International Airport Air Guard Station	Gain	0	0	45	195	45	195	0	240
	Naval Air Station Brunswick	Realign	(2,317)	(61)	0	0	(2,317)	(61)	(42)	(2,420)
	<b>Maine Total</b>		<b>(2,525)</b>	<b>(4,334)</b>	<b>45</b>	<b>195</b>	<b>(2,480)</b>	<b>(4,139)</b>	<b>(319)</b>	<b>(6,938)</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Massachusetts</b>									
Malony U.S. Army Reserve Center	Close	(100)	(55)	0	0	(100)	(55)	0	(155)
Otis Air Guard Base	Close	(62)	(443)	0	0	(62)	(443)	0	(505)
Westover U.S. Army Reserve Center, Cicopee	Close	(13)	0	0	0	(13)	0	0	(13)
Barnes Municipal Airport Air Guard Station	Gain	0	(5)	23	89	23	84	0	107
Hanscom Air Force Base	Gain	(47)	(223)	546	828	499	605	0	1,104
Westover Air Force Base	Gain	0	0	69	11	69	11	0	80
Natick Soldier Systems Center	Realign	0	(19)	0	0	0	(19)	0	(19)
Naval Shipyard Puget Sound-Boston Detachment	Realign	0	(108)	0	0	0	(108)	0	(108)
<b>Massachusetts Total</b>		<b>(222)</b>	<b>(853)</b>	<b>638</b>	<b>928</b>	<b>416</b>	<b>75</b>	<b>0</b>	<b>491</b>
<b>Michigan</b>									
Navy Reserve Center Marquette	Close	(7)	0	0	0	(7)	0	0	(7)
Parisan U.S. Army Reserve Center, Lansing	Close	(25)	0	0	0	(25)	0	0	(25)
Selfridge Army Activity	Close	(126)	(174)	0	0	(126)	(174)	0	(300)
W. K. Kellogg Airport Air Guard Station	Close	(68)	(206)	0	0	(68)	(206)	0	(274)
Detroit Arsenal	Gain	(4)	(104)	4	751	0	647	0	647
Selfridge Air National Guard Base	Gain	(3)	(76)	72	167	69	91	(76)	84
<b>Michigan Total</b>		<b>(233)</b>	<b>(560)</b>	<b>76</b>	<b>918</b>	<b>(157)</b>	<b>358</b>	<b>(76)</b>	<b>125</b>
<b>Minnesota</b>									
Navy Reserve Center Duluth	Close	(8)	0	0	0	(8)	0	0	(8)
Fort Snelling	Realign	(130)	(124)	0	0	(130)	(124)	0	(254)
<b>Minnesota Total</b>		<b>(138)</b>	<b>(124)</b>	<b>0</b>	<b>0</b>	<b>(138)</b>	<b>(124)</b>	<b>0</b>	<b>(262)</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
<b>Montana</b>										
	Galt Hall U.S. Army Reserve Center, Great Falls	Close	(14)	(3)	0	0	(14)	(3)	0	(17)
	Great Falls International Airport Air Guard Station	Realign	(26)	(81)	0	0	(26)	(81)	0	(107)
	<b>Montana Total</b>		(40)	(84)	0	0	(40)	(84)	0	(124)
<b>Nebraska</b>										
	Army National Guard Reserve Center Columbus	Close	(31)	0	0	0	(31)	0	0	(31)
	Army National Guard Reserve Center Grand Island	Close	(31)	0	0	0	(31)	0	0	(31)
	Army National Guard Reserve Center Kearney	Close	(8)	0	0	0	(8)	0	0	(8)
	Naval Recruiting District Headquarters Omaha	Close	(19)	(7)	0	0	(19)	(7)	(6)	(32)
	Navy Reserve Center Lincoln	Close	(7)	0	0	0	(7)	0	0	(7)
	Offutt Air Force Base	Realign	(227)	(54)	54	69	54	(58)	0	(104)
	<b>Nebraska Total</b>		(96)	(234)	54	69	(42)	(165)	(6)	(213)
<b>Nevada</b>										
	Hawthorne Army Depot	Close	(74)	(45)	0	0	(74)	(45)	(80)	(199)
	Nellis Air Force Base	Gain	(265)	(5)	1,414	268	1,149	263	0	1,412
	Naval Air Station Fallon	Realign	(7)	0	0	0	(7)	0	0	(7)
	Reno-Tahoe International Airport Air Guard Station	Realign	(23)	(124)	0	0	(23)	(124)	0	(147)
	<b>Nevada Total</b>		(369)	(174)	1,414	268	1,045	94	(80)	1,059
<b>New Hampshire</b>										
	Doble U.S. Army Reserve Center Portsmouth	Close	(39)	(5)	0	0	(39)	(5)	0	(44)
	Armed Forces Reserve Center Pease Air Force Base	Gain	0	0	20	28	20	28	0	48
	<b>New Hampshire Total</b>		(39)	(5)	20	28	(19)	23	0	4

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State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
<b>New York</b>										
	Armed Forces Reserve Center Amityville	Close	(24)	(4)	0	0	(24)	(4)	0	(28)
	Army National Guard Reserve Center Niagara Falls	Close	(1)	0	0	0	(1)	0	0	(1)
	Carpenter U.S. Army Reserve Center, Poughkeepsie	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
	Defense Finance and Accounting Service, Rome	Close	0	(290)	0	0	0	(290)	0	(290)
	Navy Recruiting District Headquarters Buffalo	Close	(25)	(6)	0	0	(25)	(6)	(6)	(37)
	Navy Reserve Center Glenn Falls	Close	(7)	0	0	0	(7)	0	0	(7)
	Navy Reserve Center Horsehead	Close	(7)	0	0	0	(7)	0	0	(7)
	Navy Reserve Center Watertown	Close	(9)	0	0	0	(9)	0	0	(9)
	Niagara Falls International Airport Air Guard Station	Close	(115)	(527)	0	0	(115)	(527)	0	(642)
	United States Military Academy	Gain	0	0	226	38	226	38	0	264
	Fort Totten / Pyle	Realign	(75)	(74)	0	0	(75)	(74)	0	(149)
	Rome Laboratory	Realign	(13)	(124)	0	0	(13)	(124)	0	(137)
	Schenectady County Air Guard Station	Realign	(10)	(9)	0	0	(10)	(9)	0	(19)
	<b>New York Total</b>		(294)	(1,035)	226	38	(68)	(997)	(6)	(1,071)

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State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Ohio										
	Army National Guard Reserve Center Mansfield	Close	(59)	(2)	0	0	(59)	(2)	0	(61)
	Army National Guard Reserve Center Westerville	Close	(12)	0	0	0	(12)	0	0	(12)
	Defense Finance and Accounting Service, Dayton	Close	0	(230)	0	0	0	(230)	0	(230)
	Mansfield Lahm Municipal Airport Air Guard Station	Close	(63)	(171)	0	0	(63)	(171)	0	(234)
	Navy-Marine Corps Reserve Center Akron	Close	(26)	0	0	0	(26)	0	0	(26)
	Navy-Marine Corps Reserve Center Cleveland	Close	(24)	(1)	0	0	(24)	(1)	0	(25)
	Parrott U.S. Army Reserve Center Kenton	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
	U.S. Army Reserve Center Whitehall	Close	(25)	0	0	0	(25)	0	0	(25)
	Leased Space - OH	Close/Realign	0	(187)	0	0	0	(187)	0	(187)
	Armed Forces Reserve Center Akron	Gain	0	0	0	0	0	0	0	0
	Defense Supply Center Columbus	Gain	(2)	(960)	65	2,655	37	0	0	37
	Rickenbacker International Airport Air Guard Station	Gain	0	0	0	1	63	1,695	0	1,758
	Toledo Express Airport Air Guard Station	Gain	0	0	14	112	0	1	0	1
	Wright Patterson Air Force Base	Gain	(69)	(729)	658	559	14	112	0	126
	Youngstown-Warren Regional Airport	Gain	0	0	0	8	589	(170)	75	494
	Defense Finance and Accounting Service, Cleveland	Realign	(15)	(1,013)	0	0	0	8	0	8
	Glenn Research Center	Realign	0	(50)	0	0	(15)	(1,013)	0	(1,028)
	Rickenbacker Army National Guard Bldg 943 Columbus	Realign	(4)	0	0	0	0	(50)	0	(50)
	Springfield-Beckley Municipal Airport Air Guard Station	Realign	(66)	(225)	0	0	(4)	0	0	(4)
	<b>Ohio Total</b>		<b>(374)</b>	<b>(3,569)</b>	<b>774</b>	<b>3,335</b>	<b>400</b>	<b>(234)</b>	<b>75</b>	<b>241</b>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Pennsylvania										
Bristol		Close	(9)	(2)	0	0	(9)	(2)	0	(11)
	Engineering Field Activity Northeast	Close	(4)	(188)	0	0	(4)	(188)	0	(192)
	Kelly Support Center	Close	(174)	(136)	0	0	(174)	(136)	0	(310)
	Naval Air Station Willow Grove	Close	(865)	(362)	0	0	(865)	(362)	(5)	(1,232)
	Navy Crane Center Lester	Close	(1)	(54)	0	0	(1)	(54)	0	(55)
	Navy-Marine Corps Reserve Center Reading	Close	(18)	0	0	0	(18)	0	0	(18)
	North Penn U.S. Army Reserve Center, Norristown	Close	(22)	(1)	0	0	(22)	(1)	0	(23)
	Pittsburgh International Airport Air Reserve Station	Close	(44)	(278)	0	0	(44)	(278)	0	(322)
	Serrenti U.S. Army Reserve Center, Scranton	Close	(47)	(8)	0	0	(47)	(8)	0	(55)
	U.S. Army Reserve Center Bloomsburg	Close	(20)	(2)	0	0	(20)	(2)	0	(22)
	U.S. Army Reserve Center Lewisburg	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
	U.S. Army Reserve Center Williamsport	Close	(25)	(4)	0	0	(25)	(4)	0	(29)
	W. Reese U.S. Army Reserve Center/OMS, Chester	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
	Letterkenny Army Depot	Gain	0	0	0	409	0	409	0	409
	Naval Support Activity Philadelphia	Gain	0	(10)	0	301	0	291	0	291
	Navy-Marine Corps Reserve Center Lehigh	Gain	0	0	8	0	8	0	0	8
	Navy-Marine Corps Reserve Center Pittsburgh	Gain	0	0	7	0	7	0	0	7
	Tobyhanna Army Depot	Gain	(1)	(82)	3	355	2	273	0	275
	Defense Distribution Depot Susquehanna	Realign	0	(15)	0	0	0	(15)	0	(15)
	Human Resources Support Center Northeast	Realign	0	(174)	0	0	0	(174)	(9)	(183)
	Marine Corps Reserve Center Johnstown	Realign	(86)	0	0	0	(86)	0	0	(86)
	Naval Support Activity Mechanicsburg	Realign	0	(11)	0	0	0	(11)	0	(11)
	Navy Philadelphia Business Center	Realign	0	(63)	0	0	0	(63)	0	(63)

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
South Dakota	Ellsworth Air Force Base	Close	(3,315)	(438)	0	0	(3,315)	(438)	(99)	(3,852)
	Joe Foss Field Air Guard Station	Gain	(4)	0	32	27	28	27	0	55
	<b>Total</b>		(3,319)	(438)	32	27	(3,287)	(411)	(99)	(3,797)
Tennessee	U.S. Army Reserve Area Maintenance Support Facility Kingsport	Close	(30)	(2)	0	0	(30)	(2)	0	(32)
	Leased Space - TN	Close/Realign	0	(6)	0	0	0	(6)	0	(6)
	McGee Tyson APT Air Guard Station	Gain	0	0	58	190	58	190	0	248
	Memphis International Airport Air Guard Station	Gain	0	0	2	6	2	6	0	8
	Naval Support Activity Mid South	Gain	0	0	372	601	372	601	88	1,061
	Nashville International Airport Air Guard Station	Realign	(9)	(172)	0	0	(19)	(172)	0	(191)
	<b>Total</b>		(49)	(180)	432	797	383	617	88	1,088

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Texas	Corpus Christi Army Depot	Realign	0	(92)	0	0	0	(92)	0	(92)
	Ellington Field Air Guard Station	Realign	0	(3)	0	0	0	(3)	0	(3)
	Fort Hood	Realign	(9,135)	(118)	9,062	0	(73)	(118)	0	(191)
	Lackland Air Force Base	Realign	(2,489)	(1,223)	235	453	(2,254)	(770)	(116)	(3,140)
	Naval Air Station Corpus Christi	Realign	(926)	(89)	0	0	(926)	(89)	(10)	(1,025)
	Sheppard Air Force Base	Realign	(2,519)	(158)	51	2	(2,468)	(156)	0	(2,624)
<b>Utah</b>	<b>Total</b>		(25,722)	(6,695)	35,560	3,520	9,838	(3,175)	(513)	6,150
Utah	Deseret Chemical Depot	Close	(186)	(62)	0	0	(186)	(62)	0	(248)
	Fort Douglas	Realign	(15)	(38)	0	0	(15)	(38)	0	(53)
	Hill Air Force Base	Realign	(13)	(47)	291	24	278	(423)	0	(145)
	<b>Utah Total</b>		(214)	(547)	291	24	77	(523)	0	(446)
Vermont	Burlington International Airport Air Guard Station	Gain	0	0	3	53	3	53	0	56
	<b>Vermont Total</b>		0	0	3	53	3	53	0	56

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
	<b>Washington</b>	<b>Virginia Total</b>	(13,701)	(24,140)	18,802	15,297	5,101	(8,843)	2,168	(1,574)
	1LT Richard H. Walker U.S. Army Reserve Center	Close	(38)	0	0	0	(38)	0	0	(38)
	Army National Guard Reserve Center Everett	Close	(57)	0	0	0	(57)	0	0	(57)
	Navy-Marine Corps Reserve Center Tacoma	Close	(20)	0	0	0	(20)	0	0	(20)
	U.S. Army Reserve Center Fort Lawton	Close	(53)	(54)	0	0	(53)	(54)	0	(107)
	Vancouver Barracks	Close	(29)	(16)	0	0	(29)	(16)	0	(45)
	Fort Lewis	Gain	(2)	(1)	187	46	185	45	0	230
	Human Resources Support Center Northwest	Gain	0	0	0	23	0	23	0	23
	Naval Air Station Whidbey Island	Gain	(34)	0	0	173	(34)	173	0	139
	Naval Station Bremerton	Gain	0	0	0	1,401	0	1,401	0	1,401
	Fairchild Air Force Base	Realign	(26)	(172)	0	0	(26)	(172)	0	(198)
	McChord Air Force Base	Realign	(460)	(143)	36	7	(424)	(136)	(7)	(567)
	Submarine Base Bangor	Realign	0	(1)	0	0	0	(1)	0	(1)
	<b>Washington Total</b>		(719)	(387)	223	1,650	(496)	1,263	(7)	760
	<b>West Virginia</b>									
	Bias U.S. Army Reserve Center, Huntington	Close	(1)	0	0	0	(1)	0	0	(1)
	Fairmont U.S. Army Reserve Center	Close	(88)	0	0	0	(88)	0	0	(88)
	Navy-Marine Corps Reserve Center Moundsville	Close	(16)	0	0	0	(16)	0	0	(16)
	Ewra Sheppard Air Guard Station	Gain	0	0	7	3	7	3	0	10
	Yeager Airport Air Guard Station	Realign	(27)	(129)	0	0	(27)	(129)	0	(156)
	<b>West Virginia Total</b>		(132)	(129)	7	3	(125)	(126)	0	(251)

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

# BRAC 2005 Closure and Realignment Impacts by State

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Alabama										
	Abbott U.S. Army Reserve Center Tuskegee	Close	(2)	(1)	0	0	(2)	(1)	0	(3)
	Anderson U.S. Army Reserve Center Troy	Close	(15)	0	0	0	(15)	0	0	(15)
	Armed Forces Reserve Center Mobile	Close	(27)	0	22	0	(5)	0	0	(5)
	BG William P. Screws U.S. Army Reserve Center Montgomery	Close	(15)	(3)	0	0	(15)	(3)	0	(18)
	Fort Ganev Army National Guard Reserve Center Mobile	Close	(13)	0	0	0	(13)	0	0	(13)
	Fort Hanna Army National Guard Reserve Center Birmingham	Close	(28)	0	0	0	(28)	0	0	(28)
	Gary U.S. Army Reserve Center Enterprise	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
	Navy Recruiting Center Headquarters Montgomery	Close	(31)	(5)	0	0	(31)	(5)	(5)	(41)
	Navy Reserve Center Tuscaloosa AL	Close	(7)	0	0	0	(7)	0	0	(7)
	The Adjutant General Bldg, AL Army National Guard Montgomery	Close	(85)	0	0	0	(85)	0	0	(85)
	Wright U.S. Army Reserve Center	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
	Anniston Army Depot	Gain	0	(87)	0	1,121	0	1,034	0	1,034
	Dannelly Field Air Guard Station	Gain	0	0	18	42	18	42	0	60
	Fort Rucker	Gain	(423)	(80)	2,157	234	1,734	154	0	1,888
	Redstone Arsenal	Gain	(1,322)	(288)	336	1,874	(986)	1,586	1,055	1,655
	Birmingham Armed Forces Reserve Center	Realign	(146)	(159)	0	0	(146)	(159)	0	(305)
	Birmingham International Airport Air Guard Station	Realign	(66)	(117)	0	0	(66)	(117)	0	(183)
	Maxwell Air Force Base	Realign	(740)	(511)	0	0	(740)	(511)	0	(1,251)
	<b>Alabama Total</b>		<b>(2,937)</b>	<b>(1,253)</b>	<b>2,533</b>	<b>3,271</b>	<b>(404)</b>	<b>2,018</b>	<b>1,050</b>	<b>2,664</b>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
<b>Alaska</b>										
	Kulis Air Guard Station	Close	(218)	(241)	0	0	(218)	(241)	0	(459)
	Eielson Air Force Base	Realign	(2,821)	(319)	0	0	(2,821)	(319)	200	(2,940)
	Elmendorf Air Force Base	Realign	(1,499)	(65)	397	233	(1,102)	168	0	(934)
	Fort Richardson	Realign	(86)	(199)	0	0	(86)	(199)	(1)	(286)
	<b>Alaska Total</b>		(4,624)	(824)	397	233	(4,227)	(591)	199	(4,619)
<b>Arizona</b>										
	Air Force Research Lab, Mesa City	Close	(42)	(46)	0	0	(42)	(46)	0	(88)
	Allen Hall Armed Forces Reserve Center, Tucson	Close	(60)	0	0	0	(60)	0	0	(60)
	Leased Space - AZ	Close/Realign	0	(1)	0	0	0	(1)	0	(1)
	Marine Corps Air Station Yuma	Gain	0	0	0	5	0	5	0	5
	Phoenix Sky Harbor I	Gain	0	0	10	29	10	29	0	39
	Fort Huachuca	Realign	0	(212)	0	44	0	(168)	1	(167)
	Luke Air Force Base	Realign	(101)	(177)	0	0	(101)	(177)	0	(278)
	<b>Arizona Total</b>		(203)	(436)	10	78	(193)	(358)	1	(550)
<b>Arkansas</b>										
	El Dorado Armed Forces Reserve Center	Close	(24)	0	0	0	(24)	0	0	(24)
	Stone U.S. Army Reserve Center, Pine Bluff	Close	(30)	(4)	0	0	(30)	(4)	0	(34)
	Little Rock Air Force Base	Gain	(16)	0	3,595	319	3,579	319	0	3,898
	Camp Pike (90th)	Realign	(86)	(91)	0	0	(86)	(91)	0	(177)
	Fort Smith Regional	Realign	(19)	(59)	0	0	(19)	(59)	0	(78)
	<b>Arkansas Total</b>		(175)	(154)	3,595	319	3,420	165	0	3,585

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>California</b>									
Armed Forces Reserve Center Bell	Close	(72)	0	48	0	(24)	0	0	(24)
Defense Finance and Accounting Service, Oakland	Close	0	(50)	0	0	0	(50)	0	(50)
Defense Finance and Accounting Service, San Bernardino	Close	0	(120)	0	0	0	(120)	0	(120)
Defense Finance and Accounting Service, San Diego	Close	(3)	(237)	0	0	(3)	(237)	0	(240)
Defense Finance and Accounting Service, Seaside	Close	(10)	(51)	0	0	(10)	(51)	0	(61)
Naval Support Activity Corona	Close	(6)	(886)	0	0	(6)	(886)	0	(892)
Naval Weapons Station Seal Beach Det Concord	Close	0	(71)	0	0	0	(71)	0	(71)
Navy-Marine Corps Reserve Center, Encino	Close	(33)	0	0	0	(33)	0	0	(33)
Navy-Marine Corps Reserve Center, Los Angeles	Close	(48)	0	0	0	(48)	0	0	(48)
Onizuka Air Force Station	Close	(107)	(171)	0	0	(107)	(171)	0	(278)
Riverbank Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(85)	(89)
Leased Space - CA	Close/Realign	(2)	(14)	0	0	(2)	(14)	0	(16)
AFRC Moffett Field	Gain	0	0	87	166	87	166	0	253
Channel Islands Air Guard Station	Gain	0	0	4	15	4	15	0	19
Edwards Air Force Base	Gain	(14)	0	23	42	9	42	0	51
Fort Hunter Liggett	Gain	0	0	25	18	25	18	0	43
Fresno Air Terminal	Gain	0	0	57	254	57	254	0	311
Marine Corps Base Miramar	Gain	(46)	(3)	87	34	41	31	0	72
Marine Corps Reserve Center Pasadena CA	Gain	0	0	25	0	25	0	0	25
Naval Air Station Lemoore	Gain	(39)	0	44	35	5	35	0	40
Naval Air Weapons Station China Lake	Gain	(44)	(14)	198	2,329	154	2,315	0	2,469
Naval Base Point Loma	Gain	(12)	(341)	312	350	300	9	0	309
Naval Station San Diego	Gain	(1)	(2)	1,085	86	1,084	84	2	1,170

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Vandenberg Air Force Base	Gain	0	0	44	101	44	101	0	145
Beale Air Force Base	Realign	(8)	(171)	0	0	(8)	(171)	0	(179)
Camp Parks (91st)	Realign	(25)	(18)	0	0	(25)	(18)	0	(43)
Defense Distribution Depot San Joaquin	Realign	0	(31)	0	0	0	(31)	0	(31)
Human Resources Support Center Southwest	Realign	0	(164)	0	0	0	(164)	0	(164)
Los Alamitos (63rd)	Realign	(92)	(78)	0	0	(92)	(78)	0	(170)
March Air Reserve Base	Realign	(71)	(44)	0	4	(71)	(40)	0	(111)
Marine Corps Base Camp Pendleton	Realign	(145)	(6)	0	7	(145)	1	0	(144)
Marine Corps Logistics Base Barstow	Realign	(140)	(330)	0	0	(140)	(330)	51	(419)
Naval Base Coronado	Realign	(71)	(587)	0	198	(71)	(389)	0	(460)
Naval Base Ventura City	Realign	(244)	(2,149)	5	854	(239)	(1,295)	0	(1,534)
Naval Medical Center San Diego	Realign	(1,596)	(33)	0	0	(1,596)	(33)	(1)	(1,630)
Naval Weapons Station Fallbrook	Realign	0	(118)	0	0	0	(118)	0	(118)
<b>California Total</b>		<b>(2,829)</b>	<b>(5,693)</b>	<b>2,044</b>	<b>4,493</b>	<b>(785)</b>	<b>(1,200)</b>	<b>(33)</b>	<b>(2,018)</b>
<b>Colorado</b>									
Leased Space - CO	Close/Realign	0	(11)	0	0	0	(11)	0	(11)
Buckley Air Force Base	Gain	0	0	13	81	13	81	0	94
Fort Carson	Gain	0	0	4,178	199	4,178	199	0	4,377
Peterson Air Force Base	Gain	0	(27)	482	19	482	(8)	36	510
Schrever Air Force Base	Gain	0	0	44	51	44	51	0	95
Air Reserve Personnel Center	Realign	(159)	(1,447)	57	1,500	(102)	53	(59)	(108)
United States Air Force Academy	Realign	(30)	(9)	0	0	(30)	(9)	(1)	(40)
<b>Colorado Total</b>		<b>(189)</b>	<b>(1,494)</b>	<b>4,774</b>	<b>1,850</b>	<b>4,585</b>	<b>356</b>	<b>(24)</b>	<b>4,917</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Connecticut</b>									
SGT Libby U.S. Army Reserve Center, New Haven	Close	(14)	(7)	0	0	(14)	(7)	0	(21)
Submarine Base New London	Close	(7,096)	(952)	0	0	(7,096)	(952)	(412)	(8,460)
Turner U.S. Army Reserve Center, Fairfield	Close	(13)	(4)	0	0	(13)	(4)	0	(17)
U.S. Army Reserve Center Area Maintenance Support Facility Middletown	Close	(13)	(5)	0	0	(13)	(5)	0	(18)
Bradley International Airport Air Guard Station	Realign	(23)	(88)	26	15	3	(73)	0	(70)
<b>Connecticut Total</b>		<b>(7,159)</b>	<b>(1,056)</b>	<b>26</b>	<b>15</b>	<b>(7,133)</b>	<b>(1,041)</b>	<b>(412)</b>	<b>(8,586)</b>
<b>Delaware</b>									
Kirkwood U.S. Army Reserve Center, Newark	Close	(7)	(2)	0	0	(7)	(2)	0	(9)
Dover Air Force Base	Gain	0	0	115	133	115	133	0	248
New Castle County Airport Air Guard Station	Realign	(47)	(101)	0	0	(47)	(101)	0	(148)
<b>Delaware Total</b>		<b>(54)</b>	<b>(103)</b>	<b>115</b>	<b>133</b>	<b>61</b>	<b>30</b>	<b>0</b>	<b>91</b>
<b>District of Columbia</b>									
Leased Space - DC	Close/Realign	(103)	(68)	0	79	(103)	11	0	(92)
Bolling Air Force Base	Realign	(96)	(242)	0	0	(96)	(242)	(61)	(399)
Naval District Washington	Realign	(108)	(845)	28	522	(80)	(323)	40	(363)
Potomac Annex	Realign	(4)	(5)	0	0	(4)	(5)	(3)	(12)
Walter Reed Army Medical Center	Realign	(2,679)	(2,388)	28	31	(2,651)	(2,357)	(622)	(5,630)
<b>District of Columbia Total</b>		<b>(2,990)</b>	<b>(3,548)</b>	<b>56</b>	<b>632</b>	<b>(2,934)</b>	<b>(2,916)</b>	<b>(646)</b>	<b>(6,496)</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Florida</b>									
Defense Finance and Accounting Service, Orlando	Close	(9)	(200)	0	0	(9)	(200)	0	(209)
Navy Reserve Center ST Petersburg	Close	(12)	0	0	0	(12)	0	0	(12)
Eglin Air Force Base	Gain	(28)	(42)	2,168	120	2,140	78	0	2,218
Homestead Air Reserve Station	Gain	0	(12)	0	83	0	71	0	71
Jacksonville International Airport Air Guard Station	Gain	0	(6)	45	22	45	16	0	61
MacDill Air Force Base	Gain	(292)	0	162	231	(130)	231	0	101
Naval Air Station Jacksonville	Gain	(72)	(245)	1,974	310	1,902	65	58	2,025
Naval Station Mayport	Gain	(6)	0	403	13	397	13	0	410
Hurlburt Field	Realign	(48)	(6)	0	0	(48)	(6)	0	(54)
Naval Air Station Pensacola	Realign	(857)	(1,304)	555	174	(302)	(1,180)	(97)	(1,554)
Naval Support Activity Panama City	Realign	(12)	(12)	0	0	(12)	(12)	0	(24)
Patrick Air Force Base	Realign	(136)	(59)	0	0	(136)	(59)	0	(195)
Tyndall Air Force Base	Realign	(48)	(19)	11	0	(37)	(19)	0	(56)
<b>Florida Total</b>		(1,520)	(1,905)	5,318	903	3,798	(1,002)	(39)	2,757

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
<b>Georgia</b>										
	Fort Gillem	Close	(517)	(570)	6	0	(511)	(570)	0	(1,081)
	Fort McPherson	Close	(2,260)	(1,881)	0	0	(2,260)	(1,881)	0	(4,141)
	Inspector/Instructor Rome GA	Close	(9)	0	0	0	(9)	0	0	(9)
	Naval Air Station Atlanta	Close	(1,274)	(156)	0	0	(1,274)	(156)	(68)	(1,498)
	Naval Supply Corps School Athens	Close	(393)	(108)	4	0	(389)	(108)	(16)	(513)
	Peachtree Leases Atlanta	Close	(65)	(97)	0	0	(65)	(97)	0	(162)
	U.S. Army Reserve Center Columbus	Close	(9)	0	0	0	(9)	0	0	(9)
	Dobbins Air Reserve Base	Gain	0	0	73	45	73	45	0	118
	Fort Benning	Gain	(842)	(69)	10,063	687	9,221	618	0	9,839
	Marine Corps Logistics Base Albany	Gain	(2)	(42)	1	193	(1)	151	0	150
	Moody Air Force Base	Gain	(604)	(145)	1,274	50	670	(95)	0	575
	Robins Air Force Base	Gain	(484)	(225)	453	224	(31)	(1)	781	749
	Savannah International Airport Air Guard Station	Gain	0	0	17	21	17	21	0	38
	Submarine Base Kings Bay	Gain	0	0	3,245	102	3,245	102	20	3,367
	<b>Georgia Total</b>		<b>(6,459)</b>	<b>(3,293)</b>	<b>15,136</b>	<b>1,322</b>	<b>8,677</b>	<b>(1,971)</b>	<b>717</b>	<b>7,423</b>
<b>Guam</b>										
	Andersen Air Force Base	Realign	(64)	(31)	0	0	(64)	(31)	0	(95)
	<b>Guam Total</b>		<b>(64)</b>	<b>(31)</b>	<b>0</b>	<b>0</b>	<b>(64)</b>	<b>(31)</b>	<b>0</b>	<b>(95)</b>
<b>Hawaii</b>										
	Army National Guard Reserve Center Honolulu	Close	(118)	0	0	0	(118)	0	0	(118)
	Naval Station Pearl Harbor	Gain	(29)	(213)	0	324	(29)	111	0	82
	Hickam Air Force Base	Realign	(311)	(117)	159	7	(152)	(110)	0	(262)
	<b>Hawaii Total</b>		<b>(458)</b>	<b>(330)</b>	<b>159</b>	<b>331</b>	<b>(299)</b>	<b>1</b>	<b>0</b>	<b>(298)</b>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
			Mil	Civ	Mil	Civ	Mil	Civ			
Idaho	Navy Reserve Center Pocatello	Close	(7)	0	0	0	(7)	0	0	(7)	
	Boise Air Terminal Air Guard Station	Realign	(22)	(62)	0	1	(22)	(61)	0	(83)	
	Mountain Home Air Force Base	Realign	(1,235)	(54)	697	23	(538)	(31)	0	(569)	
	<b>Idaho Total</b>		(1,264)	(116)	697	24	(567)	(92)	0	(659)	
Illinois	Armed Forces Reserve Center Carbondale	Close	(32)	0	0	0	(32)	0	0	(32)	
	Navy Reserve Center Forest Park	Close	(15)	0	0	0	(15)	0	0	(15)	
	Greater Peoria Regio	Gain	0	0	13	21	13	21	0	34	
	Scott Air Force Base	Gain	(252)	0	131	832	(121)	832	86	797	
	Capital Airport Air Guard Station	Realign	(52)	(133)	22	0	(30)	(133)	0	(163)	
	Fort Sheridan	Realign	(17)	(17)	0	0	(17)	(17)	0	(34)	
	Naval Station Great Lakes	Realign	(2,005)	(124)	16	101	(1,989)	(23)	(10)	(2,022)	
	Rock Island Arsenal	Realign	(3)	(1,537)	157	120	154	(1,417)	0	(1,263)	
		<b>Illinois Total</b>		(2,376)	(1,811)	339	1,074	(2,037)	(737)	76	(2,698)

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Indiana	Navy Marine Corps Reserve Center Gnsorm Air Reserve Base, Bunker Hill	Close	(7)	0	0	0	(7)	0	0	(7)
	Navy Recruiting District Headquarters Indianapolis	Close	(27)	(5)	0	0	(27)	(5)	(6)	(38)
	Navy Reserve Center Evansville	Close	(7)	0	0	0	(7)	0	0	(7)
	Newport Chemical Depot	Close	(210)	(81)	0	0	(210)	(81)	(280)	(571)
	U.S. Army Reserve Center Lafayette	Close	(21)	0	0	0	(21)	0	0	(21)
	U.S. Army Reserve Center Seaton	Close	(12)	0	0	0	(12)	0	0	(12)
	Leased Space - IN	Close/Realign	(25)	(111)	0	0	(25)	(111)	0	(136)
	Defense Finance and Accounting Service, Indianapolis	Gain	0	(100)	114	3,478	114	3,378	3	3,495
	Fort Wayne International Airport Air Guard Station	Gain	(5)	0	62	256	57	256	0	313
	Hulman International Airport Air Guard Station	Realign	(12)	(124)	0	0	(12)	(124)	0	(136)
	Naval Support Activity Crane	Realign	0	(672)	0	0	0	(672)	(11)	(683)
		<b>Indiana Total</b>	(326)	(1,093)	176	3,734	(150)	2,641	(294)	2,197
Iowa	Navy Reserve Center Cedar Rapids	Close	(7)	0	0	0	(7)	0	0	(7)
	Navy Reserve Center Sioux City	Close	(7)	0	0	0	(7)	0	0	(7)
	Navy-Marine Corps Reserve Center Dubuque	Close	(19)	(5)	0	0	(19)	(5)	0	(24)
	Des Moines International Airport Air Guard Station	Gain	(31)	(172)	54	196	23	24	0	47
	Sioux Gateway Airport Air Guard	Gain	0	0	33	170	33	170	0	203
	Armed Forces Reserve Center Camp Dodge	Realign	(217)	(1)	0	0	(217)	(1)	0	(218)
		<b>Iowa Total</b>	(281)	(178)	87	366	(194)	188	0	(6)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Kansas</b>									
Kansas Army Ammunition Plant	Close	0	(8)	0	0	0	(8)	(159)	(167)
Forbes Field Air Guard Station	Gain	0	0	53	194	53	194	0	247
Fort Leavenworth	Gain	(16)	0	211	8	195	8	0	203
Fort Riley	Gain	0	0	2,415	440	2,415	440	0	2,855
McConnell Air Force Base	Gain	(27)	(183)	704	28	677	(155)	0	522
U.S. Army Reserve Center Wichita	Realign	(22)	(56)	0	0	(22)	(56)	0	(78)
<b>Kansas Total</b>		<b>(65)</b>	<b>(247)</b>	<b>3,383</b>	<b>670</b>	<b>3,318</b>	<b>423</b>	<b>(159)</b>	<b>3,582</b>
<b>Kentucky</b>									
Army National Guard Reserve Center Paducah	Close	(31)	0	0	0	(31)	0	0	(31)
Defense Finance and Accounting Service, Lexington	Close	(5)	(40)	0	0	(5)	(40)	0	(45)
Navy Reserve Center Lexington	Close	(9)	0	0	0	(9)	0	0	(9)
U.S. Army Reserve Center Louisville	Close	(30)	(13)	0	0	(30)	(13)	0	(43)
U.S. Army Reserve Center Maysville	Close	(16)	(2)	0	0	(16)	(2)	0	(18)
Louisville International Airport Air Guard Station	Gain	0	0	0	6	0	6	0	6
Fort Campbell	Realign	(433)	0	73	9	(360)	9	0	(351)
Fort Knox	Realign	(10,159)	(772)	5,292	2,511	(4,867)	1,739	184	(2,944)
Navy Recruiting Command Louisville	Realign	(6)	(217)	0	0	(6)	(217)	0	(223)
<b>Kentucky Total</b>		<b>(10,689)</b>	<b>(1,044)</b>	<b>5,365</b>	<b>2,526</b>	<b>(5,324)</b>	<b>1,482</b>	<b>184</b>	<b>(3,658)</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
<b>Louisiana</b>										
	Baton Rouge Army National Guard Reserve Center	Close	(128)	0	11	0	(117)	0	0	(117)
	Naval Support Activity New Orleans	Close	(1,997)	(652)	0	0	(1,997)	(62)	(62)	(2,711)
	Navy-Marine Corps Reserve Center	Close	(18)	0	0	0	(18)	0	0	(18)
	Baton Rouge	Close	(30)	0	0	0	(30)	0	0	(30)
	Leased Space - Sldell	Close/Realign	(1)	(102)	0	0	(1)	(48)	(48)	(151)
	Barksdale Air Force Base	Gain	0	0	5	60	5	0	0	65
	Naval Air Station New Orleans	Gain	0	0	1,407	446	1,407	3	3	1,856
	Naval Air Station New Orleans Air Reserve Station	Realign	(4)	(308)	45	76	41	0	0	(191)
	<b>Louisiana Total</b>		<b>(2,178)</b>	<b>(1,062)</b>	<b>1,468</b>	<b>582</b>	<b>(710)</b>	<b>(107)</b>	<b>(107)</b>	<b>(1,297)</b>
<b>Maine</b>										
	Defense Finance and Accounting Service, Limestone	Close	0	(241)	0	0	0	0	0	(241)
	Naval Reserve Center, Bangor	Close	(7)	0	0	0	(7)	0	0	(7)
	Naval Shipyard Portsmouth	Close	(201)	(4,032)	0	0	(201)	(277)	(277)	(4,510)
	Bangor International Airport Air Guard Station	Gain	0	0	45	195	45	0	0	240
	Naval Air Station Brunswick	Realign	(2,317)	(61)	0	0	(2,317)	(42)	(42)	(2,420)
	<b>Maine Total</b>		<b>(2,525)</b>	<b>(4,334)</b>	<b>45</b>	<b>195</b>	<b>(2,480)</b>	<b>(319)</b>	<b>(319)</b>	<b>(6,938)</b>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Maryland</b>									
Defense Finance and Accounting Service, Patuxent River	Close	0	(53)	0	0	0	(53)	0	(53)
Navy Reserve Center Adelphi	Close	(17)	0	0	0	(17)	0	0	(17)
PFC Flair U.S. Army Reserve Center, Frederick	Close	(20)	(2)	0	0	(20)	(2)	0	(22)
Leased Space - MD	Close/Realign	(19)	(156)	0	0	(19)	(156)	0	(175)
Aberdeen Proving Ground	Gain	(3,862)	(290)	451	5,661	(3,411)	5,371	216	2,176
Andrews Air Force Base	Gain	(416)	(189)	607	489	191	300	(91)	400
Fort Detrick	Gain	0	0	76	43	76	43	(15)	104
Fort Meade	Gain	(2)	0	684	2,915	682	2,915	1,764	5,361
National Naval Medical Center Bethesda	Gain	0	0	982	936	982	936	(29)	1,889
Naval Air Station Patuxent River	Gain	(10)	(42)	7	226	(3)	84	6	87
Naval Surface Weapons Station Carderock	Gain	0	0	0	6	0	6	0	6
Army Research Laboratory, Adelphi	Realign	0	(43)	0	0	0	(43)	0	(43)
Bethesda/Chevy Chase	Realign	(5)	(2)	0	0	(5)	(2)	0	(7)
Fort Lewis	Realign	0	(164)	0	0	0	(164)	0	(164)
Martin State Airport Air Guard Station	Realign	(17)	(106)	0	0	(17)	(106)	0	(123)
Naval Air Facility Washington	Realign	(9)	(9)	0	0	(9)	(9)	0	(18)
Naval Station Annapolis	Realign	0	(13)	0	0	0	(13)	0	(13)
Naval Surface Warfare Center Indian Head	Realign	0	(137)	0	42	0	(95)	0	(95)
<b>Maryland Total</b>		<b>(4,377)</b>	<b>(1,306)</b>	<b>2,807</b>	<b>10,318</b>	<b>(1,570)</b>	<b>9,012</b>	<b>1,851</b>	<b>9,293</b>

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Massachusetts</b>									
Malony U.S. Army Reserve Center	Close	(100)	(55)	0	0	(100)	(55)	0	(155)
Olis Air Guard Base	Close	(62)	(443)	0	0	(62)	(443)	0	(505)
Westover U.S. Army Reserve Center, Cicopee	Close	(13)	0	0	0	(13)	0	0	(13)
Barnes Municipal Airport Air Guard Station	Gain	0	(5)	23	89	23	84	0	107
Hanscom Air Force Base	Gain	(47)	(223)	546	828	499	605	0	1,104
Westover Air Force Base	Gain	0	0	69	11	69	11	0	80
Natick Soldier Systems Center	Realign	0	(19)	0	0	0	(19)	0	(19)
Naval Shipyard Puget Sound-Boston Detachment	Realign	0	(108)	0	0	0	(108)	0	(108)
<b>Massachusetts Total</b>		(222)	(853)	638	928	416	75	0	491
<b>Michigan</b>									
Navy Reserve Center-Marquette	Close	(7)	0	0	0	(7)	0	0	(7)
Pansan U.S. Army Reserve Center, Lansing	Close	(25)	0	0	0	(25)	0	0	(25)
Selfridge Army Activity	Close	(126)	(174)	0	0	(126)	(174)	0	(300)
W. K. Kellogg Airport Air Guard Station	Close	(68)	(206)	0	0	(68)	(206)	0	(274)
Detroit Arsenal	Gain	(4)	(104)	4	751	0	647	0	647
Selfridge Air National Guard Base	Gain	(3)	(76)	72	167	69	91	(76)	84
<b>Michigan Total</b>		(233)	(560)	76	918	(157)	358	(76)	125
<b>Minnesota</b>									
Navy Reserve Center-Duluth	Close	(8)	0	0	0	(8)	0	0	(8)
Fort Snelling	Realign	(130)	(124)	0	0	(130)	(124)	0	(254)
<b>Minnesota Total</b>		(138)	(124)	0	0	(138)	(124)	0	(262)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Mississippi</b>									
Mississippi Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(50)	(54)
Naval Station Pascagoula	Close	(844)	(112)	0	0	(844)	(112)	(7)	(963)
U.S. Army Reserve Center Vicksburg	Close	(26)	(2)	0	0	(26)	(2)	0	(28)
Columbus Air Force Base	Gain	0	0	104	3	104	3	0	107
Jackson International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1
Human Resources Support Center Southeast	Realign	0	(138)	0	0	0	(138)	(10)	(148)
Keesler Air Force Base	Realign	(181)	(31)	0	0	(181)	(31)	(190)	(402)
Key Field Air Guard Station	Realign	(33)	(142)	0	0	(33)	(142)	0	(175)
Naval Air Station Meridian	Realign	(15)	0	0	0	(15)	0	(1)	(16)
<b>Mississippi Total</b>		<b>(1,099)</b>	<b>(429)</b>	<b>4</b>	<b>4</b>	<b>(995)</b>	<b>(425)</b>	<b>(258)</b>	<b>(1,678)</b>
<b>Missouri</b>									
Army National Guard Reserve Center Jefferson Barracks	Close	(67)	0	0	0	(67)	0	0	(67)
Defense Finance and Accounting Service, Kansas City	Close	(37)	(576)	0	0	(37)	(576)	0	(613)
Defense Finance and Accounting Service, St. Louis	Close	(2)	(291)	0	0	(2)	(291)	0	(293)
Marine Corps Support Center Kansas City	Close	(191)	(139)	0	0	(191)	(139)	(3)	(333)
Navy Recruiting District Headquarters Kansas	Close	(21)	(6)	0	0	(21)	(6)	(6)	(33)
Navy Reserve Center Cape Girardeau	Close	(7)	0	0	0	(7)	0	0	(7)
Leased Space - MO	Close/Realign	(709)	(1,234)	0	0	(709)	(1,234)	(150)	(2,093)
Rosecrans Memorial Airport Air Guard Station	Gain	0	0	8	27	8	27	0	35
Whiteman Air Force Base	Gain	0	0	3	58	3	58	0	61
Fort Leonard Wood	Realign	(181)	(2)	71	25	(110)	23	0	(87)
Lambert International Airport- St Louis	Realign	(34)	(215)	0	0	(34)	(215)	0	(249)
<b>Missouri Total</b>		<b>(1,249)</b>	<b>(2,463)</b>	<b>82</b>	<b>110</b>	<b>(1,167)</b>	<b>(2,353)</b>	<b>(159)</b>	<b>(3,679)</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Montana</b>									
Galt Hall U.S. Army Reserve Center, Great Falls	Close	(14)	(3)	0	0	(14)	(3)	0	(17)
Great Falls International Airport Air Guard Station	Realign	(26)	(81)	0	0	(26)	(81)	0	(107)
<b>Montana Total</b>		(40)	(84)	0	0	(40)	(84)	0	(124)
<b>Nebraska</b>									
Army National Guard Reserve Center Columbus	Close	(31)	0	0	0	(31)	0	0	(31)
Army National Guard Reserve Center Grand Island	Close	(31)	0	0	0	(31)	0	0	(31)
Army National Guard Reserve Center Kearny	Close	(8)	0	0	0	(8)	0	0	(8)
Naval Recruiting District Headquarters Omaha	Close	(19)	(7)	0	0	(19)	(7)	(6)	(32)
Navy Reserve Center Lincoln	Close	(7)	0	0	0	(7)	0	0	(7)
Offutt Air Force Base	Realign		(227)	54	69	54	158	0	(104)
<b>Nebraska Total</b>		(96)	(234)	54	69	(42)	(165)	(6)	(213)
<b>Nevada</b>									
Hawthorne Army Depot	Close	(74)	(45)	0	0	(74)	(45)	(80)	(199)
Nellis Air Force Base	Gain	(265)	(5)	1,414	268	1,149	263	0	1,412
Naval Air Station Fallon	Realign	(7)	0	0	0	(7)	0	0	(7)
Reno-Tahoe International Airport Air Guard Station	Realign	(23)	(124)	0	0	(23)	(124)	0	(147)
<b>Nevada Total</b>		(369)	(174)	1,414	268	1,045	94	(80)	1,059
<b>New Hampshire</b>									
Doble U.S. Army Reserve Center Portsmouth	Close	(39)	(5)	0	0	(39)	(5)	0	(44)
Armed Forces Reserve Center Pease Air Force Base	Gain	0	0	20	28	20	28	0	48
<b>New Hampshire Total</b>		(39)	(5)	20	28	(19)	23	0	4

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Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
<b>New Jersey</b>										
	Fort Monmouth	Close	(620)	(4,652)	0	0	(620)	(4,652)	0	(5,272)
	Inspector/Instructor Center West Trenton	Close	(11)	(1)	0	0	(11)	(1)	0	(12)
	Kilmer U.S. Army Reserve Center, Edison	Close	(23)	(21)	0	0	(23)	(21)	0	(44)
	SFC Nelson V. Brittin U.S. Army Reserve Center	Close	(34)	(1)	0	0	(34)	(1)	0	(35)
	Atlantic City International Airport Air Guard Station	Gain	(3)	(53)	62	263	59	210	0	269
	Fort Dix	Gain	0	0	209	144	209	144	0	353
	McGuire Air Force Base	Gain	0	0	498	37	498	37	0	535
	Picatinny Arsenal	Gain	0	0	5	688	5	688	0	693
	Naval Air Engineering Station Lakehurst	Realign	(132)	(54)	0	0	(132)	(54)	0	(186)
	Naval Weapons Station Eggenston	Realign	0	(63)	2	0	2	(63)	0	(61)
	<b>New Jersey Total</b>		(823)	(4,845)	776	1,132	(47)	(3,713)	0	(3,760)
<b>New Mexico</b>										
	Cannon Air Force Base	Close	(2,385)	(384)	0	0	(2,385)	(384)	(55)	(2,824)
	Jenkins Armed Forces Reserve Center Albuquerque	Close	(35)	(1)	0	0	(35)	(1)	0	(36)
	Kirtland Air Force Base	Gain	(7)	0	37	176	30	176	0	206
	Holloman Air Force Base	Realign	(17)	0	0	0	(17)	0	0	(17)
	White Sands Missile Range	Realign	(13)	(165)	0	0	(13)	(165)	0	(178)
	<b>New Mexico Total</b>		(2,457)	(550)	37	176	(2,420)	(374)	(55)	(2,849)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>New York</b>									
Armed Forces Reserve Center Amityville	Close	(24)	(4)	0	0	(24)	(4)	0	(28)
Army National Guard Reserve Center Niagara Falls	Close	(1)	0	0	0	(1)	0	0	(1)
Carpenter U.S. Army Reserve Center, Poughkeepsie	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
Defense Finance and Accounting Service, Rome	Close	0	(290)	0	0	0	(290)	0	(290)
Navy Recruiting District Headquarters Buffalo	Close	(25)	(6)	0	0	(25)	(6)	(6)	(37)
Navy Reserve Center Glenn Falls	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Horsehead	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Watertown	Close	(9)	0	0	0	(9)	0	0	(9)
Niagara Falls International Airport Air Guard Station	Close	(115)	(527)	0	0	(115)	(527)	0	(642)
United States Military Academy	Gain	0	0	226	38	226	38	0	264
Fort Totten / Pyle	Realign	(75)	(74)	0	0	(75)	(74)	0	(149)
Rome Laboratory	Realign	(13)	(124)	0	0	(13)	(124)	0	(137)
Schenectady County Air Guard Station	Realign	(10)	(9)	0	0	(10)	(9)	0	(19)
<b>New York Total</b>		<b>(294)</b>	<b>(1,035)</b>	<b>226</b>	<b>38</b>	<b>(66)</b>	<b>(997)</b>	<b>(6)</b>	<b>(1,071)</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>North Carolina</b>									
Navy Reserve Center Asheville	Close	(7)	0	0	0	(7)	0	0	(7)
Niven U.S. Army Reserve Center, Albermarle	Close	(34)	0	0	5	(34)	5	0	(29)
Charlotte/Douglas International Airport	Gain	0	0	6	0	6	0	0	6
Fort Bragg	Gain	(1,352)	0	5,430	247	4,078	247	0	4,325
Seymour Johnson Air Force Base	Gain	0	0	345	17	345	17	0	362
Army Research Office, Durham	Realign	(1)	(113)	0	0	(1)	(113)	0	(114)
Marine Corps Air Station Cherry Point	Realign	(16)	(664)	64	8	48	(656)	(20)	(628)
Marine Corps Base Camp Lejeune	Realign	(182)	(16)	0	15	(182)	(1)	(9)	(192)
Pope Air Force Base	Realign	(5,969)	(345)	1,148	1,153	(4,821)	808	(132)	(4,145)
<b>North Carolina Total</b>		<b>(7,561)</b>	<b>(1,138)</b>	<b>6,993</b>	<b>1,445</b>	<b>(551)</b>	<b>307</b>	<b>(161)</b>	<b>(422)</b>
<b>North Dakota</b>									
Grand Forks Air Force Base	Realign	(2,290)	(355)	0	0	(2,290)	(355)	0	(2,645)
<b>North Dakota Total</b>		<b>(2,290)</b>	<b>(355)</b>	<b>0</b>	<b>0</b>	<b>(2,290)</b>	<b>(355)</b>	<b>0</b>	<b>(2,645)</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Ohio</b>									
Army National Guard Reserve Center Mansfield	Close	(59)	(2)	0	0	(59)	(2)	0	(61)
Army National Guard Reserve Center Westerville	Close	(12)	0	0	0	(12)	0	0	(12)
Defense Finance and Accounting Service, Dayton	Close	0	(230)	0	0	0	(230)	0	(230)
Mansfield Lahm Municipal Airport Air Guard Station	Close	(63)	(171)	0	0	(63)	(171)	0	(234)
Navy-Marine Corps Reserve Center Akron	Close	(26)	0	0	0	(26)	0	0	(26)
Navy-Marine Corps Reserve Center Cleveland	Close	(24)	(1)	0	0	(24)	(1)	0	(25)
Parrott U.S. Army Reserve Center	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
U.S. Army Reserve Center Whitehall	Close	(25)	0	0	0	(25)	0	0	(25)
Leased Space - OH	Close/Realign	0	(187)	0	0	0	(187)	0	(187)
Armed Forces Reserve Center Akron	Gain	0	0	0	0	37	0	0	37
Defense Supply Center Columbus	Gain	(2)	(960)	65	2,655	63	1,695	0	1,758
Rickenbacker International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1
Toledo Express Airport Air Guard Station	Gain	0	0	14	112	14	112	0	126
Wright Patterson Air Force Base	Gain	(69)	(729)	658	559	589	(170)	75	494
Youngstown-Warren Regional Airport	Gain	0	0	0	8	0	8	0	8
Defense Finance and Accounting Service, Cleveland	Realign	(15)	(1,013)	0	0	(15)	(1,013)	0	(1,028)
Glenn Research Center	Realign	0	(50)	0	0	0	(50)	0	(50)
Rickenbacker Army National Guard Bldg 943 Columbus	Realign	(4)	0	0	0	(4)	0	0	(4)
Springfield-Beckley Municipal Airport Air Guard Station	Realign	(66)	(225)	0	0	(66)	(225)	0	(291)
<b>Ohio Total</b>		<b>(374)</b>	<b>(3,569)</b>	<b>774</b>	<b>3,335</b>	<b>400</b>	<b>(234)</b>	<b>75</b>	<b>241</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Oklahoma</b>									
Armed Forces Reserve Center Broken Arrow	Close	(26)	0	32	0	6	0	0	6
Armed Forces Reserve Center Muskogee	Close	(14)	(2)	0	0	(14)	(2)	0	(16)
Army National Guard Reserve Center Tishomingo	Close	(30)	0	0	0	(30)	0	0	(30)
Krowse U. S. Army Reserve Center Oklahoma City	Close	(78)	(6)	0	0	(78)	(6)	0	(84)
Navy-Marine Corps Reserve Center Tulsa	Close	(32)	0	0	0	(32)	0	0	(32)
Oklahoma City (95th)	Close	(31)	(22)	0	0	(31)	(22)	0	(53)
Fort Sill	Gain	(892)	(176)	4,336	337	3,444	161	(3)	3,602
Tinker Air Force Base	Gain	(9)	(197)	9	552	0	355	0	355
Tulsa International Airport Air Guard Station	Gain	0	0	22	81	22	81	0	103
Vance Air Force Base	Gain	0	0	93	6	93	6	0	99
Altus Air Force Base	Realign	(16)	0	0	0	(16)	0	0	(16)
Will Rogers World Airport Air Guard Station	Realign	(19)	(145)	103	46	84	(99)	0	(15)
<b>Oklahoma Total</b>		<b>(1,147)</b>	<b>(548)</b>	<b>4,595</b>	<b>1,022</b>	<b>3,448</b>	<b>474</b>	<b>(3)</b>	<b>3,919</b>
<b>Oregon</b>									
Navy Reserve Center Central Point	Close	(7)	0	0	0	(7)	0	0	(7)
Umatilla Army Depot	Close	(127)	(385)	0	0	(127)	(385)	0	(512)
Portland International Airport Air Guard Station	Realign	(112)	(452)	0	0	(112)	(452)	0	(564)
<b>Oregon Total</b>		<b>(246)</b>	<b>(837)</b>	<b>0</b>	<b>0</b>	<b>(246)</b>	<b>(837)</b>	<b>0</b>	<b>(1,083)</b>

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Pennsylvania</b>									
Bristol	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
Engineering Field Activity Northeast	Close	(4)	(188)	0	0	(4)	(188)	0	(192)
Kelly Support Center	Close	(174)	(136)	0	0	(174)	(136)	0	(310)
Naval Air Station Willow Grove	Close	(865)	(362)	0	0	(865)	(362)	(5)	(1,232)
Navy Crane Center Lester	Close	(1)	(54)	0	0	(1)	(54)	0	(55)
Navy-Marine Corps Reserve Center Reading	Close	(18)	0	0	0	(18)	0	0	(18)
North Penn U.S. Army Reserve Center, Norristown	Close	(22)	(1)	0	0	(22)	(1)	0	(23)
Pittsburgh International Airport Air Reserve Station	Close	(44)	(278)	0	0	(44)	(278)	0	(322)
Serrenti U.S. Army Reserve Center, Scranton	Close	(47)	(8)	0	0	(47)	(8)	0	(55)
U.S. Army Reserve Center Bloomsburg	Close	(20)	(2)	0	0	(20)	(2)	0	(22)
U.S. Army Reserve Center Lewisburg	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
U.S. Army Reserve Center Williamsport	Close	(25)	(4)	0	0	(25)	(4)	0	(29)
W. Reese U.S. Army Reserve Center/OMS, Chester	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
Letterkenny Army Depot	Gain	0	0	0	409	0	409	0	409
Naval Support Activity Philadelphia	Gain	0	(10)	0	301	0	291	0	291
Navy-Marine Corps Reserve Center Lehigh	Gain	0	0	8	0	8	0	0	8
Navy-Marine Corps Reserve Center Pittsburgh	Gain	0	0	7	0	7	0	0	7
Tobyhanna Army Depot	Gain	(1)	(82)	3	355	2	273	0	275
Defense Distribution Depot Susquehanna	Realign	0	(15)	0	0	0	(15)	0	(15)
Human Resources Support Center Northeast	Realign	0	(174)	0	0	0	(174)	(9)	(183)
Marine Corps Reserve Center Johnstown	Realign	(86)	0	0	0	(86)	0	0	(86)
Naval Support Activity Mechanicsburg	Realign	0	(11)	0	0	0	(11)	0	(11)
Navy Philadelphia Business Center	Realign	0	(63)	0	0	0	(63)	0	(63)

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Pitt U.S. Army Reserve Center, Corapolis	Realign	(119)	(101)	0	0	(119)	(101)	0	(220)
<b>Pennsylvania</b>	<b>Total</b>	(1,453)	(1,494)	18	1,065	(1,435)	(429)	(14)	(1,878)
<b>Puerto Rico</b>									
Army National Guard Reserve Center Humacao	Close	(26)	0	0	0	(26)	0	0	(26)
Laverne U.S. Army Reserve Center Bayamon	Close	(25)	(1)	0	0	(25)	(1)	0	(26)
Aguadilla-Ramey U.S. Army Reserve Center/BMA-126	Realign	(10)	0	0	0	(10)	0	0	(10)
Camp Euripides Rubio, Puerto Nuevo	Realign	(43)	0	0	0	(43)	0	0	(43)
Fort Buchanan	Realign	(9)	(47)	0	0	(9)	(47)	0	(56)
<b>Puerto Rico</b>	<b>Total</b>	(113)	(48)	0	0	(113)	(48)	0	(161)
<b>Rhode Island</b>									
Hancock S. Army Reserve Center, Providence	Close	(20)	(4)	0	0	(20)	(4)	0	(24)
USARC Bristol	Close	(24)	0	0	0	(24)	0	0	(24)
Naval Station Newport	Gain	(122)	(225)	647	309	525	84	(76)	533
Quonset State Airport Air Guard Station	Gain	0	0	17	29	17	29	0	46
<b>Rhode Island</b>	<b>Total</b>	(166)	(229)	664	338	498	109	(76)	531
<b>South Carolina</b>									
Defense Finance and Accounting Service, Charleston	Close	0	(368)	0	0	0	(368)	0	(368)
South Naval Facilities Engineering Command Fort Jackson	Close	(6)	(492)	0	0	(6)	(492)	(45)	(543)
Marine Corps Air Station Beaufort	Gain	0	0	435	180	435	180	0	615
McEntire Air Guard Station	Gain	0	0	0	12	0	12	0	12
Shaw Air Force Base	Gain	(74)	(1)	418	8	418	8	0	426
Naval Weapons Station Charleston	Realign	(170)	(149)	45	24	(125)	(125)	0	(250)
<b>South Carolina</b>	<b>Total</b>	(250)	(1,010)	1,714	300	1,464	(710)	(45)	709

This list does not include locations where there were no changes in military or civilian jobs.  
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State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
<b>South Dakota</b>										
	Ellsworth Air Force Base	Close	(3,315)	(438)	0	0	(3,315)	(438)	(99)	(3,852)
	Joe Foss Field Air Guard Station	Gain	(4)	0	32	27	28	27	0	55
	<b>South Dakota Total</b>		<b>(3,319)</b>	<b>(438)</b>	<b>32</b>	<b>27</b>	<b>(3,287)</b>	<b>(411)</b>	<b>(99)</b>	<b>(3,797)</b>
<b>Tennessee</b>										
	U.S. Army Reserve Area Maintenance Support Facility Kingsport	Close	(30)	(2)	0	0	(30)	(2)	0	(32)
	Leased Space - TN	Close/Realign	0	(6)	0	0	0	(6)	0	(6)
	McGee Tyson APT Air Guard Station	Gain	0	0	58	190	58	190	0	248
	Memphis International Airport Air Guard Station	Gain	0	0	2	6	2	6	0	8
	Naval Support Activity Mid South	Gain	0	0	372	601	372	601	88	1,061
	Nashville International Airport Air Guard Station	Realign	(9)	(172)	0	0	(19)	(172)	0	(191)
	<b>Tennessee Total</b>		<b>(49)</b>	<b>(180)</b>	<b>432</b>	<b>797</b>	<b>383</b>	<b>617</b>	<b>88</b>	<b>1,088</b>

This list does not include locations where there were no changes in military or civilian jobs. Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Texas</b>									
Army National Guard Reserve Center # 2 Dallas	Close	(90)	0	0	0	(90)	0	0	(90)
Army National Guard Reserve Center (Hondo Pass) El Paso	Close	(106)	0	0	0	(106)	0	0	(106)
Army National Guard Reserve Center California Crossing	Close	(47)	0	0	0	(47)	0	0	(47)
Army National Guard Reserve Center Ellington	Close	(14)	(45)	0	0	(14)	(45)	0	(59)
Army National Guard Reserve Center Lufkin	Close	(10)	0	0	0	(10)	0	0	(10)
Army National Guard Reserve Center Marshall	Close	(15)	(1)	0	0	(15)	(1)	0	(16)
Army National Guard Reserve Center New Braunfels	Close	(106)	0	0	0	(106)	0	0	(106)
Brooks City Base	Close	(1,297)	(1,268)	0	0	(1,297)	(1,268)	(358)	(2,923)
Defense Finance and Accounting Service, San Antonio	Close	(32)	(303)	0	0	(32)	(303)	0	(335)
Lone Star Army Ammunition Plant	Close	(2)	(18)	0	0	(2)	(18)	(129)	(149)
Naval Station Ingleside	Close	(1,901)	(260)	0	0	(1,901)	(260)	(57)	(2,218)
Navy Reserve Center Lubbock, TX	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Orange, TX	Close	(11)	0	0	0	(11)	0	0	(11)
Red River Army Depot	Close	(9)	(2,491)	0	0	(9)	(2,491)	0	(2,500)
U.S. Army Reserve Center # 2 Houston	Close	(2)	0	0	0	(2)	0	0	(2)
Leased Space - TX	Close/Realign	(78)	(147)	0	0	(78)	(147)	0	(225)
Carswell ARS, Naval Air Station Fo	Gain	0	(12)	8	116	8	104	0	112
Dyess Air Force Base	Gain	(1,615)	(65)	1,925	129	310	64	0	374
Fort Bliss	Gain	(4,564)	(223)	15,918	370	11,354	147	0	11,501
Fort Sam Houston	Gain	(117)	0	7,765	1,624	7,648	1,624	92	9,364
Laughlin Air Force Base	Gain	0	0	102	80	102	80	0	182
Naval Air Station Joint Reserve Base Fl. Worth	Gain	(54)	(5)	330	41	276	36	2	314
Randolph Air Force Base	Gain	(576)	(174)	164	705	(412)	531	63	182

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
Texas	Corpus Christi Army Depot	Realign	0	(92)	0	0	0	(92)	0	(92)
	Ellington Field Air Guard Station	Realign	0	(3)	0	0	0	(3)	0	(3)
	Fort Hood	Realign	(9,135)	(118)	9,062	0	(73)	(118)	0	(191)
	Lackland Air Force Base	Realign	(2,489)	(1,223)	235	453	(2,254)	(770)	(116)	(3,140)
	Naval Air Station Corpus Christi	Realign	(926)	(89)	0	0	(926)	(89)	(10)	(1,025)
	Sheppard Air Force Base	Realign	(2,519)	(158)	51	2	(2,468)	(156)	0	(2,624)
<b>Texas Total</b>			(25,722)	(6,695)	35,560	3,520	9,838	(3,175)	(513)	6,150
Utah	Deseret Chemical Depot	Close	(186)	(62)	0	0	(186)	(62)	0	(248)
	Fort Douglas	Realign	(15)	(38)	0	0	(15)	(38)	0	(53)
	Hill Air Force Base	Realign	(13)	(47)	291	24	278	(423)	0	(145)
	<b>Utah Total</b>		(214)	(547)	291	24	77	(523)	0	(446)
Vermont	Burlington International Airport Air Guard Station	Gain	0	0	3	53	3	53	0	56
	<b>Vermont Total</b>		0	0	3	53	3	53	0	56

This list does not include locations where there were no changes in military or civilian jobs.  
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Virginia									
Fort Monroe	Close	(1,393)	(1,948)	0	0	(1,393)	(1,948)	(223)	(3,564)
Leased Space - VA	Close/Realign	(6,199)	(15,754)	0	0	(6,199)	(15,754)	(972)	(22,925)
Defense Supply Center Richmond	Gain	0	(77)	0	83	0	6	0	6
Fort Belvoir	Gain	(466)	(2,281)	4,537	8,010	4,071	5,729	2,058	11,858
Fort Lee	Gain	(392)	(2)	6,531	1,151	6,139	1,149	56	7,344
Headquarters Battalion, Headquarters Marine Corps, Henderson Hall	Gain	(52)	(22)	453	206	401	184	81	666
Langley Air Force Base	Gain	(53)	(46)	780	68	727	22	0	749
Marine Corps Base Quantico	Gain	(50)	0	496	1,357	446	1,357	1,210	3,013
Naval Amphibious Base Little Creek	Gain	0	0	10	27	10	27	0	37
Naval Shipyard Norfolk	Gain	0	0	177	1,774	177	1,774	85	2,036
Naval Station Norfolk	Gain	(373)	(1,085)	3,820	356	3,447	(729)	89	2,807
Naval Support Activity Norfolk	Gain	(6)	0	573	205	567	205	16	788
Arlington Service Center	Realign	(224)	(516)	435	406	211	(110)	(383)	(282)
Center for Naval Research	Realign	(25)	(313)	0	0	(25)	(313)	0	(338)
Defense Finance and Accounting Service, Arlington	Realign	(7)	(401)	0	0	(7)	(401)	0	(408)
Fort Eustis	Realign	(3,863)	(852)	962	1,432	(2,901)	580	169	(2,152)
Naval Air Station Oceana	Realign	(110)	(3)	0	53	(110)	50	0	(60)
Naval Medical Center Portsmouth	Realign	(463)	(25)	28	0	(435)	(25)	(1)	(461)
Naval Surface Warfare Center Dahlgren	Realign	0	(503)	0	169	0	(334)	(17)	(351)
Naval Weapons Station Yorktown	Realign	0	(179)	0	0	0	(179)	0	(179)
Richmond International Airport Air Guard Station	Realign	(25)	(101)	0	0	(25)	(101)	0	(126)
U.S. Marine Corps Direct Reporting Program Manager Advanced Amphibious Assault	Realign	0	(32)	0	0	0	(32)	0	(32)

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Military figures include student load changes.

State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
	<b>Virginia</b>	<b>Total</b>	(13,701)	(24,140)	18,802	15,297	5,101	(8,843)	2,168	(1,574)
<b>Washington</b>										
	1LT Richard H. Walker U.S. Army Reserve Center	Close	(38)	0	0	0	(38)	0	0	(38)
	Army National Guard Reserve Center Everett	Close	(57)	0	0	0	(57)	0	0	(57)
	Navy-Marine Corps Reserve Center Tacoma	Close	(20)	0	0	0	(20)	0	0	(20)
	U.S. Army Reserve Center Fort Lawton	Close	(53)	(54)	0	0	(53)	(54)	0	(107)
	Vancouver Barracks	Close	(29)	(16)	0	0	(29)	(16)	0	(45)
	Fort Lewis	Gain	(2)	(1)	187	46	185	45	0	230
	Human Resources Support Center Northwest	Gain	0	0	0	23	0	23	0	23
	Naval Air Station Whidbey Island	Gain	(34)	0	0	173	(34)	173	0	139
	Naval Station Bremerton	Gain	0	0	0	1,401	0	1,401	0	1,401
	Fairchild Air Force Base	Realign	(26)	(172)	0	0	(26)	(172)	0	(198)
	McChord Air Force Base	Realign	(460)	(143)	36	7	(424)	(136)	(7)	(567)
	Submarine Base Bangor	Realign	0	(1)	0	0	0	(1)	0	(1)
	<b>Washington Total</b>		(719)	(387)	223	1,650	(496)	1,263	(7)	760
<b>West Virginia</b>										
	Bias U.S. Army Reserve Center, Huntington	Close	(1)	0	0	0	(1)	0	0	(1)
	Fairmont U.S. Army Reserve Center	Close	(88)	0	0	0	(88)	0	0	(88)
	Navy-Marine Corps Reserve Center Moundsville	Close	(16)	0	0	0	(16)	0	0	(16)
	Ewra Sheppard Air Guard Station	Gain	0	0	7	3	7	3	0	10
	Yeager Airport Air Guard Station	Realign	(27)	(129)	0	0	(27)	(129)	0	(156)
	<b>West Virginia Total</b>		(132)	(129)	7	3	(125)	(126)	0	(251)

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State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
<b>Wisconsin</b>									
Gen Mitchell International Airport AFS	Close	(44)	(302)	24	56	(20)	(246)	0	(266)
Navy Reserve Center La Crosse	Close	(7)	0	0	0	(7)	0	0	(7)
Navy-Marine Corps Reserve Center Madison	Close	(23)	(3)	0	0	(23)	(3)	0	(26)
Olson U.S. Army Reserve Center, Madison	Close	(113)	0	0	0	(113)	0	0	(113)
U.S. Army Reserve Center O'Connell	Close	(11)	(1)	0	0	(11)	(1)	0	(12)
Armed Forces Reserve Center Madison	Gain	0	0	40	8	40	8	0	48
Dane County Airport	Gain	(4)	0	22	37	18	37	0	55
Fort McCoy	Realign	(379)	(82)	97	133	(282)	51	0	(231)
	<b>Wisconsin Total</b>	(581)	(388)	183	234	(398)	(154)	0	(552)
<b>Wyoming</b>									
Army Aviation Support Facility Cheyenne	Close	(23)	0	0	0	(23)	0	0	(23)
Army National Guard Reserve Center Thermopolis	Close	(19)	0	0	0	(19)	0	0	(19)
Cheyenne Airport Air Guard Station	Gain	0	0	21	58	21	58	0	79
	<b>Wyoming Total</b>	(42)	0	21	58	(21)	58	0	37
<b>zz Germany, Korea, and Undistributed</b>									
Undistributed or Overseas Reductions	Realign	(14,889)	(2)	718	670	(14,171)	668	0	(13,503)
	<b>zz Germany, Korea, and Total Undistributed</b>	(14,889)	(2)	718	670	(14,171)	668	0	(13,503)
	<b>Grand Total</b>	(133,769)	(84,801)	122,987	66,578	(10,782)	(18,223)	2,818	(26,187)

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Military figures include student load changes.