

DCN 5940

Jackson County, Mississippi Supports Naval Station Pascagoula

Apartments

The total number of apartments built in Jackson County since the Naval Station opened in 1992 represents a 37% increase in the total apartment units in Jackson County.

City	New Apartments Built/Expanded since 1992	Number of Units
Gautier	5	365
Moss Point	2	16
Ocean Springs	0	0
Pascagoula	4	382
Unincorporated Jackson County	5	543
Total	16	1306

Local Hotel / Motel Locations

Jackson County has an existing supply of 24 eligible hotels and motels with approximately 1899 rooms (See attached map). A total of 7 hotels with 383 rooms have extended stay accommodations. (See below)

City	Name	Rooms
Gautier	Suburban Lodge	127
Moss Point	Quality Inn	6
Ocean Springs	Gulf Hills	2
	Villager Premier	124
Pascagoula	Chandler Lodge	4
	La Font Inn	6
	Villager Premier	114
Total	7	383

Health Care

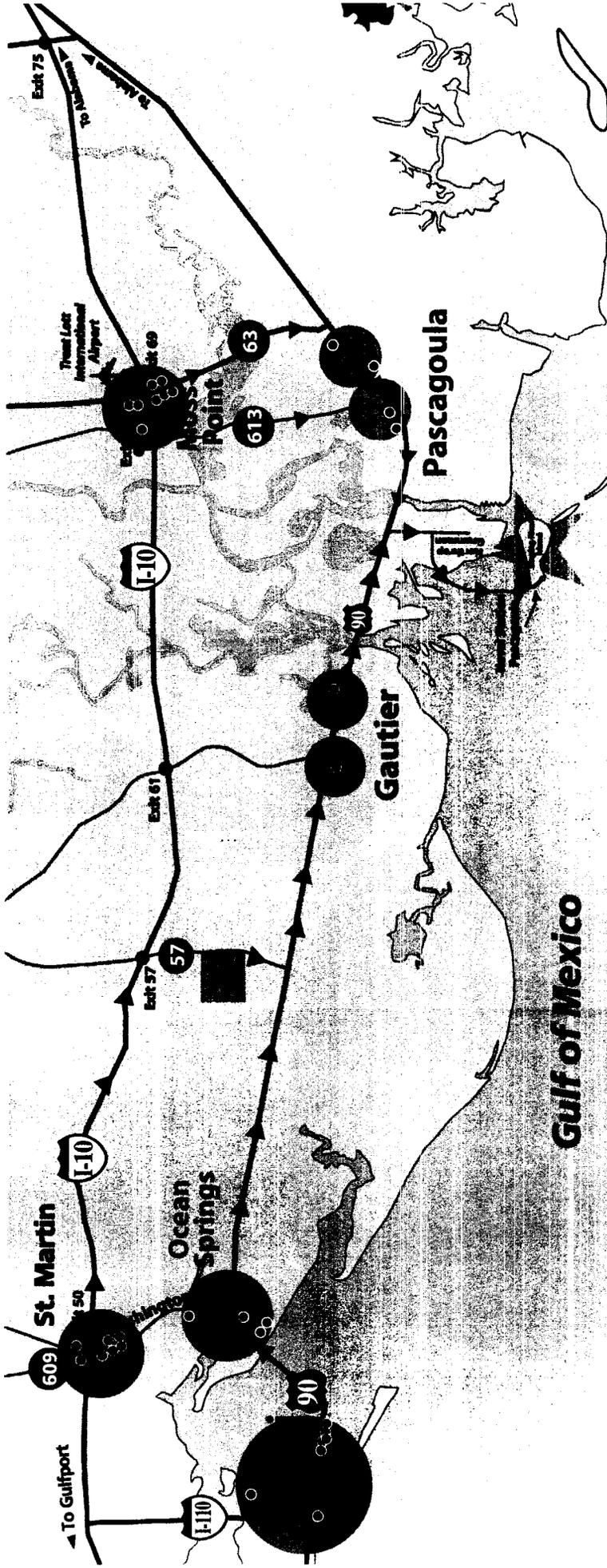
Since 1992 the hospital system has opened the J. F. Turner Heart Center, the Regional Cancer Center, Hospice of Light, Ambulatory Surgery Center and a Comprehensive Rehabilitation Center. Singing River Hospital System consists of some 200 physicians and they are concentrated in the following specialties

Specialty	Specialty	Specialty
10 Anesthesiology	17 Internal Medicine/Endocrinology	4 Pain Management
6 Cardiology	8 Inpatient Physician Services	6 Pathology
3 Cardiac & Thoracic Surgery	3 Nephrology	12 Pediatrics
1 Dermatology	5 Neurology	1 Plastic & Reconstructive Medicine
5 Diagnostic Radiology	3 Neurosurgery	3 Psychiatry
19 Emergency Medicine	13 Obstetrics & Gynecology	5 Pulmonary Medicine
23 Family Practice	1 Oncology	1 Radiation Oncology
8 Gastroenterology	3 Oncology/Hematology	1 Rheumatology
9 General Surgery	6 Ophthalmology	1 Thoracic Surgery
1 Infectious Disease	9 Orthopaedic Surgery	5 Urology
17 Internal Medicine	4 Otolaryngology	1 Wound Care & Hyperbaric Medicine

Employment

As an example of the community's efforts to establish employment for military dependents, Cingular Wireless opened a 700 person customer call center in Jackson County three years ago. Cingular states that 15% of its local employees are military dependent.

Naval Station Pascagoula, Mississippi – Hotels, Lodging



City	Miles	Hotels/Lodges	Miles	Hotels/Lodges	Miles
Gautier					
Best Western	4.4				
Suburban Lodge	6.1				
Moss Point					
Best Western	7.6				
Comfort Inn	7.8				
Days Inn	6				
Duluxe Inn & Suites	7.5				
Econo Lodge	8.5				
Holiday Inn Express	7.8				
Quality Inn	8				
Ramada Limited	7.9				
Shular Inn	7.6				
Ocean Springs					
Best Western	21.4				
Country Inn & Suites	21.2				
Days Inn	20.9				
Gulf Hills Hotel & Conference Ctr	20.2				
Holiday Inn Express	20.9				
Howard Johnson Express Inn	23.3				
Knights Inn Super 8	19.2				
Ramada Limited	23.1				
Super 8 Motel	23.3				
Villager Premier Studios & Suites	16.8				
Pascagoula					
Chandler Lodge	6.3				
La Font Inn	6				
Villager Premier Studios & Suites	5.4				

COMMUNITY PRESENTATION



DEPARTMENT OF THE NAVY



**HUMAN RESOURCES SERVICE CENTER-SOUTHEAST
NASA-STENNIS SPACE CENTER
MISSISSIPPI**

**BRAC COMMISSION REGIONAL HEARING
NEW ORLEANS, LA – JULY 22, 2005**

Introduction

Thank you, Mr. Chairman and members of the Base Realignment and Closure (BRAC) Commission for this opportunity to address the issues regarding the Department of the Navy, Human Resources Service Center-Southeast (HRSC-SE). The Center is located in a Federal installation at NASA-Stennis Space Center. My name is John Harral. I am a local attorney and regional community leader. I also serve on the Board of Directors of Partners for Stennis, a multi-state group of community leaders who support NASA-Stennis Space Center (Stennis). Joining me today is the Chairman of Partners for Stennis, Mr. Chuck Benvenuti, a local CPA and regional community business leader.

The DoD Recommendation

The Navy Human Resources Service Center-Southeast has an annual budget of \$12 million and 150 employees. It is one of six Navy-wide centers in the United States, serving more than 29,000 Navy and Marine Corps Civilian employees in 10 Southeastern States, Puerto Rico and Cuba.

The recommendation from the Department of Defense (DoD) to the BRAC Commission is to realign and consolidate the Navy Civilian Personnel Offices in the Northeast at Philadelphia, Pennsylvania and in the Southeast at Stennis Space Center in Mississippi to create a new Human Resources Service Center at Naval Support Activity in Philadelphia.

We support DoD's wise decision to achieve further savings in its human resources operations through consolidation. Today, we will present documented testimony that makes a compelling case for consolidating the Navy Human Resources Service Center Southeast and Northeast at NASA-Stennis Space Center (Stennis) in Mississippi. Stennis is a unique federal and commercial city where HRSC-SE is co-located with several Naval tenants and 30 agencies. It is also home to the new NASA Shared Services Center. Stennis just won a national competition for this new human resources and administrative service center for all of NASA.

The Flawed Assumptions

We respectfully submit that DoD's recommendation to move the HRSC-SE is wrong and based on flawed assumptions. DoD assumes that it is a typical "leased installation" and thereby more costly. DoD assumes it is less secure, lower in quality, and unavailable for expansion. DoD assumes it is less attractive in terms of jointness and synergy, and that HRSC-SE is in need of additional force protection totaling \$2 million. Therefore, HRSC-SE is assumed to be more costly and less secure than a facility that would be located on Naval Support Activities (NSA) Philadelphia property.

The Government Accounting Office (GAO) analysis of the DoD-BRAC process agrees that assumptions on HRSC-SE are flawed. Specifically, it confirms that the force protection analysis by DoD is wrong regarding BRAC "leased space" assumption. Excerpts from the report are as follows (see page 159):

- "Group applied cost factors consistently to all 'leased' locations;"
- "Did not collect data whether existing 'leases' met standards;"
- "Could result in wrongly applying this factor at a location (already) meeting force protection requirements;"
- "Group applied over \$2 million in ... force protection cost avoidance to relocate (at) Stennis;"
- "Even though Stennis may be as secure as ANY military installation."

In fact, DoD did not consider current, accurate and complete data about HRSC-SE during the BRAC deliberations. That data clearly demonstrates that the recommendation to move HRSC-SE substantially deviates from BRAC selection criteria.

The Facts

These are the facts we would ask the Commission and staff to consider:

- **HRSC-SE is NOT a typical leased installation:**
 - DoD owns the installation;
 - it is co-located with five other Navy installations;
 - the Facility/Base has a Level 1 security rating.

- **The terms of the Navy's agreement do not include rental charges.**
 - The Navy only pays for a share of base operating expenses--currently \$12.53 per square foot, among the lowest in the nation.
 - This is approximately 50% lower than cost estimates that will be incurred at NSA Philadelphia.

- **Navy HRSC-SE at Stennis Space Center is:**
 - less costly;
 - more secure;
 - has higher Military Value than the proposed site at Naval Support Activities (NSA) in South Philadelphia, PA.

- **Quality of Facility:**
 - outstanding state-of-the-art office facility renovated in 1999;
 - high density storage space;
 - located on secure federal property.

- **There is ample space to accommodate any foreseeable future expansions.**
 - The fact is, HRSC-SE is situated at a 14,800-acre Federal facility surrounded by a 125,000-acre buffer zone at NASA-Stennis Space Center.
 - The 125,000-acre acoustical buffer zone is considered a national asset.
 - Stennis is located on the Mississippi Gulf Coast, 40 miles east of New Orleans.
 - Stennis is a unique federal and commercial city comprised of NASA, the Naval Meteorology and Oceanography Command, and more than 30 federal, state, academic and private organizations and numerous technology-based companies.
 - It is also home to the new NASA Shared Services Center. Stennis just won a national competition for this new human resources and administrative service center for all of NASA.
 - Stennis is America's largest rocket test complex. The Center was established in the early 1960's to test the Saturn V engines for the Apollo spacecraft to go to the Moon. Today, all Space Shuttle Main Engines are test fired and proven flight-worthy at Stennis. Components of rocket engines for future spacecraft are also tested there.

- **Consolidating HRSC-SE and HRSC-NE at Stennis is more cost effective:**
 - COBRA models show renovation of a former warehouse at NSA Philadelphia will cost \$8.7 million;
 - Approximately \$3 million will expand first class offices at HRSC-SE;
 - This will save \$5.7 million in warehouse renovation costs;
 - HRSC-SE currently has 150 personnel;
 - Today, HRSC-SE will accommodate 230 office personnel;
 - 80 of the HRSC-NE personnel can be immediately accommodated at HRSC-SE;

*COBRA
Proposed*

- Remaining HRSC-NE personnel and storage can be accommodated with a 20,000 square foot addition;
- This allows NE and SE seamless continuity with no interruption of services;
- The Navy will improve human resources performance during consolidation because the Navy's top-rated HRSC-SE will remain fully operational;
- Operational costs at HRSC-SE are among the lowest in the nation.

Other Factors

Cost is not the only factor favoring HRSC-SE as the clear superior location for this consolidation.

- **Military Value Favors Stennis:**

- HRSC-SE had a higher military value score than HRSC-NE;
- HRSC-SE ranked 10th out of 25 while HRSC-NE ranked 20th;
- HRSC-SE military value raw score was nearly double that of HRSC-NE;
- ✕ ○ HRSC-SE military value score would be even higher when "leased space" bias is corrected in the analysis;
- Stennis factors definitely indicate advantage over NSA Philadelphia site.

- **Force Protection criteria strongly favor consolidation at Stennis:**

- HRSC-SE is Level 1 security rated due to sensitive NASA and Navy activities;
- NASA-Stennis Space Center site is 14,800 acres, surrounded by a 125,000-acre protective buffer zone;
- HRSC-SE is in a secure federal facility that meets all the Navy's anti-terrorist needs;
- HRSC-SE building is already within a secure area;
- Security guards patrol the building perimeter;
- Badged access control further protects the facility.

- **Jointness and Synergy at Stennis:**

- **HRSC-SE is co-located with several Navy tenants and 30 agencies** within the Stennis Space Center "Federal City";
- **Stennis is also home to the new NASA Shared Services Center**, after a national competition.
 - Stennis is the national consolidation site for human resources and administrative activities currently being conducted at eight NASA centers and Headquarters.
 - This independently confirms Stennis as the superior consolidation location.
 - Stennis offers synergistic, co-located expertise and interoperability in human resources, procurement, financial management and IT operations.

- Stennis also houses a large percentage of our nation's supercomputer capacity; and, is home to one of the nation's largest information pipeline capacities.
- **Other major Naval activities at the Stennis Space Center:**
 - Naval Meteorology and Oceanography Command and Commander;
 - Naval Oceanographic Office;
 - Naval Research Laboratory;
 - Special Boat Team 22 (Navy Seals);
 - Naval Small Craft Instruction and Technical Training School (NAVSCIATTS); SBT and NAVSCIATTS belong to Special Operations Command; (Together with the Navy, these units make Stennis a joint service facility.)
- **Other Points to consider:**
 - The Navy will improve human resources performance during consolidation because the Navy's top-rated HRSC-SE will remain fully operational.
 - The Navy will maintain better personnel service during the consolidation.
 - The Navy reduces pressures of "grade creep" because of lower living costs at HRSC-SE.
 - Federal law requires high priority for HRSC-SE:
 - Stennis is within a Rural Development Zone;
 - The Rural Development Act requires:
 - Every U.S. agency to give, "the *highest priority* to the revitalization and development of rural areas;"
 - Congress directed "giving *first priority* to the location of new offices and other facilities in rural areas."

Substantial Deviations

- The data strongly indicate that the DoD recommendation to BRAC regarding HRSC-SE substantially deviated from four major selection criteria because it did not properly consider current, accurate and complete data.
- DoD improperly considered the superior force protection and jointness of HRSC-SE resulting in a substantial deviation from selection criteria # 1.
- DoD improperly considered the superior availability and condition of land and facilities at HRSC-SE resulting in a substantial deviation from selection criteria #2.
- DoD improperly considered the cost of operations and realignment of HRSC-SE resulting in a substantial deviation from selection criteria #4 & 5.

Summary

In conclusion, HRSC-SE is currently located in an outstanding facility that offers high military value, has operating costs that are among the lowest in the Nation, and provides greater security than the proposed site at NSA Philadelphia. Consolidation of these operations at HRSC-SE would support a strong Navy Center of Excellence for human resources due to jointness with NASA's Shared Services Center. HRSC-SE is the preferable consolidation location because of lower consolidation costs, better infrastructure, greater expandability and superior force protection

NASA-Stennis Space Center is the most cost effective and secure location to consolidate the Navy's Southeast and Northeast Human Resources Service Centers. The Navy saves at least \$5.7 million by not renovating an old warehouse in south Philadelphia. In addition, the Navy will maintain higher levels of performance by having its number one HRSC on-line and fully operational at all times during the consolidation.

The Navy's very positive experience with the earlier consolidation that created the HRSC-SE proved that the "Federal City" in Stennis Space Center provides all the ingredients necessary to be an efficient, secure, first class operation. That is why HRSC-SE is the Navy's top-rated Human Resources Center. The continuing growth and success of the Navy's presence at Stennis is further proof that consolidating these operations at HRSC-SE will make our country more secure. It will save money and provide the best mechanism to efficiently deliver quality services without interruption. In short, it is the smart thing to do.

Recommendation

We are respectfully requesting the BRAC Commission to fairly and fully review the DoD recommendation in this matter. We are convinced this review will lead you to conclude that the DoD has deviated substantially from its own criteria and that the consolidation of these facilities should be at NASA-Stennis Space Center. Thank you again for the opportunity to appear before the Commission.

Partners for Stennis

Citizens & Businesses for

Space, Earth & Ocean Exploration

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Bay St. Louis, MS 39520

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Chuck Benvenuti, CPA, Chairman of the Board

John Harral, Attorney, Partners for Stennis Board of Directors

Hal Walters, Chairman, Stennis Military Council

Tish H. Williams, Executive Director



Community Presentation



**Department of the Navy
Human Resources
Service Center-Southeast
NASA-Stennis Space Center
Mississippi**

**BRAC Commission Regional Hearing
New Orleans, LA -- 22 July 2005**

Introductions

John Harral, Attorney
Chuck Benvenuti, CPA

Partners for Stennis
Board of Directors



Human Resources Service Center-Southeast

HRSC-SE



- One of six Navy-wide centers in US
- \$12M budget in FY03
- 150 employees
- Serving 29,000+ Navy & Marine Corps Civilian employees in 10 Southeastern States, Puerto Rico & Cuba



The DOD Recommendation

- **Realign and Consolidate Navy Civilian Personnel Offices**

**HRSC-Northeast
Philadelphia, PA**

**HRSC-Southeast
Stennis Space
Center, MS**



**New HRSC Center
Naval Support
Activity
Philadelphia, PA**

The Flawed Assumptions

- **DOD Recommendation based on flawed assumptions:**
 - **HRSC-SE is a typical “leased installation”**
 - **HRSC-SE needs additional force protection totaling \$2 million**

The Flawed Assumptions

- **Therefore, HRSC-SE is assumed to be:**
 - **More costly**
 - **Less secure****than a facility that would be located on NSA Philadelphia property**
- **Recent GAO analysis of DOD-BRAC process agrees that assumptions on HRSC-SE are flawed**

HRSC-SE is NOT A Typical Leased Installation

- **DOD owns the installation**
- **Co-located with 5 other Navy installations**
- **Facility / Base has Level 1 security rating**
- **Navy installation is rent free**

HRSC-SE is NOT A Typical Leased Installation

- **Navy does pay its share of the operating costs - \$12.53/sq ft, among lowest in Nation**
- **This is approximately 50% lower than NSA Philadelphia estimates**

The Facts

- **Navy HRSC-SE at Stennis Space Center:**
 - **Fact: HRSC-SE is Less Costly**
 - **Fact: HRSC-SE is More Secure**
 - **Fact: HRSC-SE has Higher Military Value**
- than the proposed new site at Naval Support Activities (NSA) in South Philadelphia, PA.**

The Facts

- **DOD did not consider current, accurate, and complete data about HRSC-SE during its BRAC deliberations.**
- **That data clearly demonstrates that the recommendation to move HRSC-SE substantially deviates from BRAC selection criteria.**

The Facts

- **HRSC-SE Building:**
 - **Outstanding State-of-the-Art Office facility renovated in 1999**
 - **High density storage space**
 - **Located on Secure Federal Property**
 - **No rental charges**

14,800 Acre Federal Facility

Ample space for future expansions

HRSC-SE
Site

New Orleans - 40 Miles



Consolidating HRSC-SE and NE at Stennis More Cost Effective

- **COBRA models show renovation of former warehouse at NSA Philadelphia will cost \$8.7 million**
- **\$3 million will expand first class offices at HRSC-SE**
- **HRSC-SE Savings: \$5.7 million**

Human Resources Service Center Southeast at Stennis



Military Value Favors Stennis

- **HRSC-SE had a higher military value score than HRSC-NE**
- **HRSC-SE military value score would be even higher if “leased space” bias was corrected in analysis**
- **Stennis factors definitely indicate advantage over NSA Philadelphia site**

Installation	MV Score	Rank (25)
HRSC Southeast (Stennis)	0.672	10
HRSC Northeast (Philadelphia)	0.358	20

Force Protection

- **Force Protection concerns strongly favor consolidation at Stennis**
- **High Level of Security: Stennis has Level 1 security rating**
- **Stennis has a secure 14,800 acres with a 125,000 acre protective buffer zone**

Jointness & Synergy at Stennis



Commander,
Naval Meteorology
and Oceanography
Command



Special
Boat
Team 22



Naval
Oceanographic
Office



Human Resources
Service Center
Southeast



Naval
Research
Laboratory



Naval Small Craft
Instruction and
Technical Training
School

Home of the New
NASA Shared Services Center
Starting October 1, 2005



Substantial Deviations

- **Criteria #1: DOD failed to consider superior force protection and jointness available at Stennis.**
- **Criteria #2: DOD failed to consider superior availability and condition of land and facilities at Stennis.**
- **Criteria #4 & 5: DOD failed to consider accurate data on the costs of operations and costs of realignment.**

Summary

- **HRSC-SE is currently located in an outstanding facility that:**
 - **Offers high military value**
 - **Operating costs among the lowest in Nation**
 - **Provides greater security than the proposed site at NSA Philadelphia**

Summary

- **Stennis Space Center is THE location for consolidation of HRSC-SE & HRSC-NE**
 - **Lower consolidation costs**
 - **Better infrastructure**
 - **Greater expandability**
 - **Superior force protection**



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DEPARTMENT OF THE NAVY



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Proposed*

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- The data strongly indicate that the DoD recommendation to BRAC regarding HRSC-SE substantially deviated from four major selection criteria because it did not properly consider current, accurate and complete data.
- DoD improperly considered the superior force protection and jointness of HRSC-SE resulting in a substantial deviation from selection criteria # 1.
- DoD improperly considered the superior availability and condition of land and facilities at HRSC-SE resulting in a substantial deviation from selection criteria #2.
- DoD improperly considered the cost of operations and realignment of HRSC-SE resulting in a substantial deviation from selection criteria #4 & 5.

Summary

In conclusion, HRSC-SE is currently located in an outstanding facility that offers high military value, has operating costs that are among the lowest in the Nation, and provides greater security than the proposed site at NSA Philadelphia. Consolidation of these operations at HRSC-SE would support a strong Navy Center of Excellence for human resources due to jointness with NASA's Shared Services Center. HRSC-SE is the preferable consolidation location because of lower consolidation costs, better infrastructure, greater expandability and superior force protection

NASA-Stennis Space Center is the most cost effective and secure location to consolidate the Navy's Southeast and Northeast Human Resources Service Centers. The Navy saves at least \$5.7 million by not renovating an old warehouse in south Philadelphia. In addition, the Navy will maintain higher levels of performance by having its number one HRSC on-line and fully operational at all times during the consolidation.

The Navy's very positive experience with the earlier consolidation that created the HRSC-SE proved that the "Federal City" in Stennis Space Center provides all the ingredients necessary to be an efficient, secure, first class operation. That is why HRSC-SE is the Navy's top-rated Human Resources Center. The continuing growth and success of the Navy's presence at Stennis is further proof that consolidating these operations at HRSC-SE will make our country more secure. It will save money and provide the best mechanism to efficiently deliver quality services without interruption. In short, it is the smart thing to do.

Recommendation

We are respectfully requesting the BRAC Commission to fairly and fully review the DoD recommendation in this matter. We are convinced this review will lead you to conclude that the DoD has deviated substantially from its own criteria and that the consolidation of these facilities should be at NASA-Stennis Space Center. Thank you again for the opportunity to appear before the Commission.

Partners for Stennis

Citizens & Businesses for

Space, Earth & Ocean Exploration

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Chuck Benvenuti, CPA, Chairman of the Board

John Harral, Attorney, Partners for Stennis Board of Directors

Hal Walters, Chairman, Stennis Military Council

Tish H. Williams, Executive Director



Community Presentation



**Department of the Navy
Human Resources
Service Center-Southeast
NASA-Stennis Space Center
Mississippi**

**BRAC Commission Regional Hearing
New Orleans, LA -- 22 July 2005**

Introductions

John Harral, Attorney
Chuck Benvenuti, CPA

Partners for Stennis
Board of Directors



Human Resources Service Center-Southeast

HRSC-SE



- One of six Navy-wide centers in US
- \$12M budget in FY03
- 150 employees
- Serving 29,000+ Navy & Marine Corps Civilian employees in 10 Southeastern States, Puerto Rico & Cuba



The DOD Recommendation

- **Realign and Consolidate Navy Civilian Personnel Offices**

**HRSC-Northeast
Philadelphia, PA**

**HRSC-Southeast
Stennis Space
Center, MS**



**New HRSC Center
Naval Support
Activity
Philadelphia, PA**

The Flawed Assumptions

- **DOD Recommendation based on flawed assumptions:**
 - **HRSC-SE is a typical “leased installation”**
 - **HRSC-SE needs additional force protection totaling \$2 million**

The Flawed Assumptions

- **Therefore, HRSC-SE is assumed to be:**
 - **More costly**
 - **Less secure****than a facility that would be located on NSA Philadelphia property**
- **Recent GAO analysis of DOD-BRAC process agrees that assumptions on HRSC-SE are flawed**

HRSC-SE is NOT A Typical Leased Installation

- **DOD owns the installation**
- **Co-located with 5 other Navy installations**
- **Facility / Base has Level 1 security rating**
- **Navy installation is rent free**

HRSC-SE is NOT A Typical Leased Installation

- **Navy does pay its share of the operating costs - \$12.53/sq ft, among lowest in Nation**
- **This is approximately 50% lower than NSA Philadelphia estimates**

The Facts

- **Navy HRSC-SE at Stennis Space Center:**
 - **Fact: HRSC-SE is Less Costly**
 - **Fact: HRSC-SE is More Secure**
 - **Fact: HRSC-SE has Higher Military Value**
- than the proposed new site at Naval Support Activities (NSA) in South Philadelphia, PA.**

The Facts

- **DOD did not consider current, accurate, and complete data about HRSC-SE during its BRAC deliberations.**
- **That data clearly demonstrates that the recommendation to move HRSC-SE substantially deviates from BRAC selection criteria.**

The Facts

- **HRSC-SE Building:**
 - **Outstanding State-of-the-Art Office facility renovated in 1999**
 - **High density storage space**
 - **Located on Secure Federal Property**
 - **No rental charges**

14,800 Acre Federal Facility

Ample space for future expansions

HRSC-SE
Site

New Orleans - 40 Miles



Consolidating HRSC-SE and NE at Stennis More Cost Effective

- **COBRA models show renovation of former warehouse at NSA Philadelphia will cost \$8.7 million**
- **\$3 million will expand first class offices at HRSC-SE**
- **HRSC-SE Savings: \$5.7 million**

Human Resources Service Center Southeast at Stennis



Military Value Favors Stennis

- **HRSC-SE had a higher military value score than HRSC-NE**
- **HRSC-SE military value score would be even higher if “leased space” bias was corrected in analysis**
- **Stennis factors definitely indicate advantage over NSA Philadelphia site**

Installation	MV Score	Rank (25)
HRSC Southeast (Stennis)	0.672	10
HRSC Northeast (Philadelphia)	0.358	20

Force Protection

- **Force Protection concerns strongly favor consolidation at Stennis**
- **High Level of Security: Stennis has Level 1 security rating**
- **Stennis has a secure 14,800 acres with a 125,000 acre protective buffer zone**

Jointness & Synergy at Stennis



**Commander,
Naval Meteorology
and Oceanography
Command**



**Special
Boat
Team 22**



**Naval
Oceanographic
Office**



**Human Resources
Service Center
Southeast**



**Naval
Research
Laboratory**



**Naval Small Craft
Instruction and
Technical Training
School**

**Home of the New
NASA Shared Services Center
Starting October 1, 2005**



Substantial Deviations

- **Criteria #1: DOD failed to consider superior force protection and jointness available at Stennis.**
- **Criteria #2: DOD failed to consider superior availability and condition of land and facilities at Stennis.**
- **Criteria #4 & 5: DOD failed to consider accurate data on the costs of operations and costs of realignment.**

Summary

- **HRSC-SE is currently located in an outstanding facility that:**
 - **Offers high military value**
 - **Operating costs among the lowest in Nation**
 - **Provides greater security than the proposed site at NSA Philadelphia**

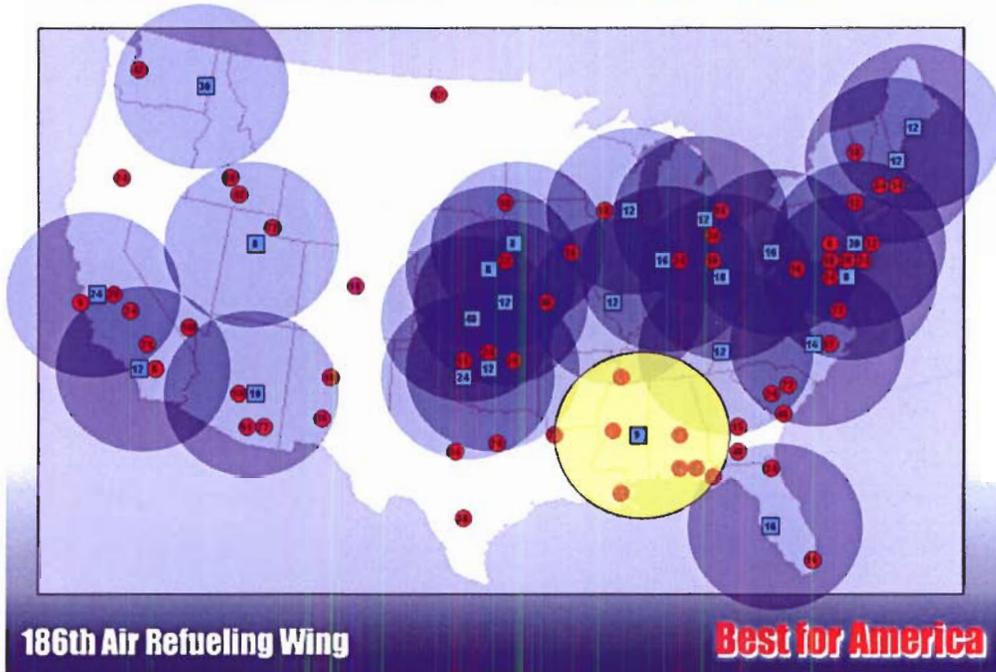
Summary

- **Stennis Space Center is THE location for consolidation of HRSC-SE & HRSC-NE**
 - **Lower consolidation costs**
 - **Better infrastructure**
 - **Greater expandability**
 - **Superior force protection**

KEY FIELD AGS

Meridian MS

The 186th ARW -- Best for America



The Argument against Realignment

~

Commissioner Presentation Guide

Points of Contact

Lt Col Langford Knight (601)632-4266; (601)917-5194

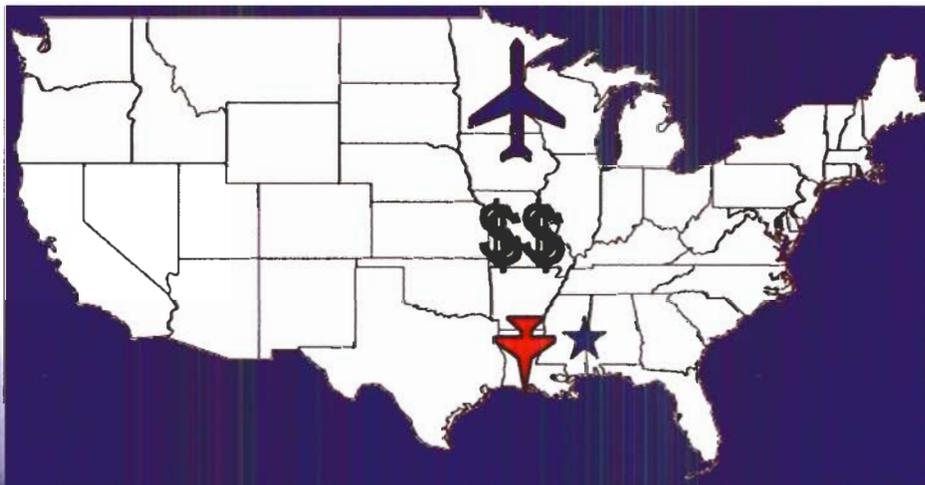
Tom Williams (601)482-0364; (601)917-4944

186th Air Refueling Wing



Key Field, Mississippi

- Substantial Deviations
- Resulting Costs
- Simple Solution



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Best for America

Key Field BRAC Presentation

Today we will show that the Air Force tanker basing proposal substantially deviates from BRAC criteria (*Tab 1, Index 2*), how much this deviation will cost, and then offer a simple solution to fix it.

Much of this presentation will focus on air refueling **training for pilots of receiver aircraft**. Properly basing tankers to **efficiently** support this training **saves money** and enhances readiness. The Air Force calls this **Optimal Proximity**.

Active, Guard & Reserve Receivers



Optimal Proximity Range

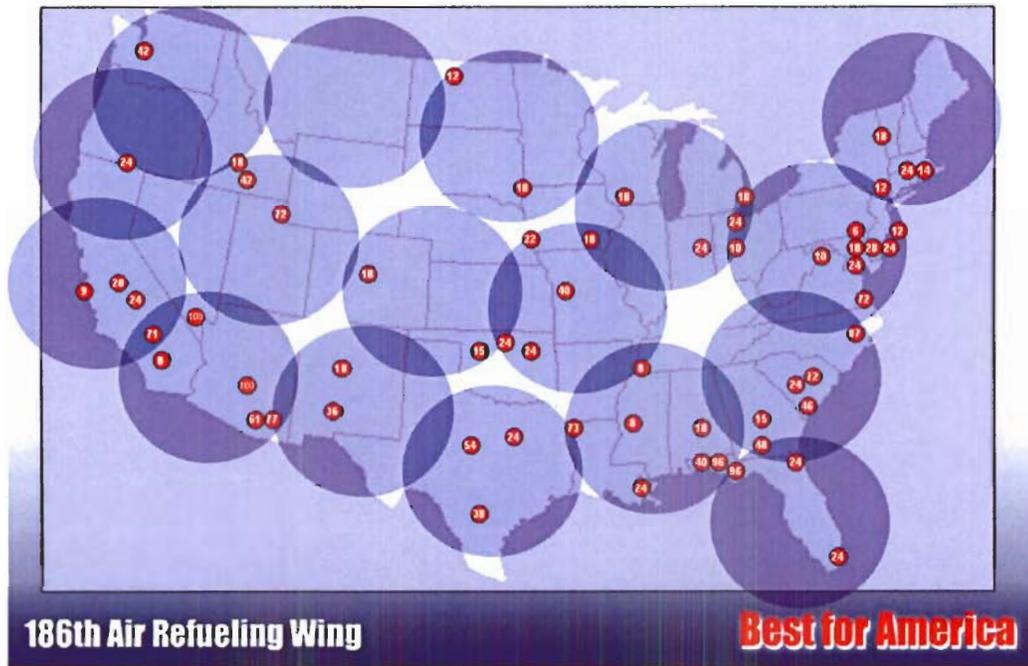


Let's open with a practical, customer-oriented approach to tanker basing. If you were deciding where to place a tanker force, you'd **first want to know where the receivers, or customers are**, how many there are, and what their requirements will be. This chart shows the location and total number of Active Duty Air Force, Guard, and Reserve fighters, bombers, and airlift proposed in the DOD plan. (*Tab 1, Index 17*)



Then you would place your tankers in **optimal proximity** to those receivers. (*Tab 1, Index 7*) DOD defined optimal proximity as airspace within 250 miles of your base. (*Tab 1, Index 3*) This blue ring shows how much range is covered by that distance. Ideally, you'd like to take off, climb to altitude, and start refueling. Any additional time spent in transit isn't training—it's driving. It isn't readiness—it's waste. That's why proximity matters.

Perfect World



2005 BRAC Tanker / Receiver Recommendation



In a perfect world, you'd distribute your tankers to provide complete coverage with minimal overlap and the number of tankers in any geographic location would match the receiver requirements.

Even though we don't live in a perfect world, we should still strive for efficiency. But here's what the Department of Defense proposed as their tanker basing plan. Notice here, that some regions not only have inefficient, overlapping coverage but also far too many tankers for their small number of customer training requirements; while still other areas were not covered at all. (*Tab 1, Index 15*)

Nationally, you can see that the ratio of tankers to customers is 1: 5.5. (*Tab 1, Index 15*)

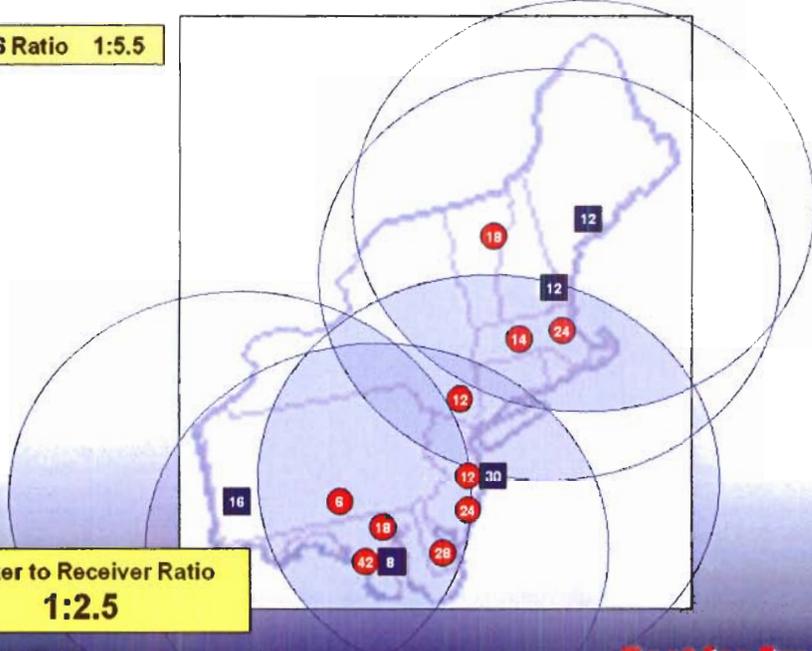
Northeast Region

CONUS Ratio 1:5.5

Tanker to Receiver Ratio
1:2.5

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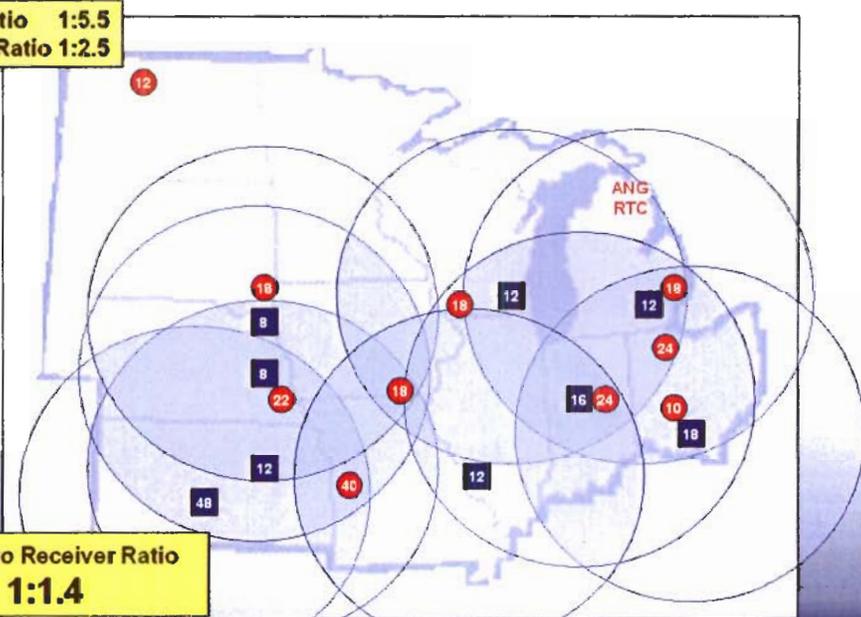
Midwest Region

CONUS Ratio 1:5.5
Northeast Ratio 1:2.5

Tanker to Receiver Ratio
1:1.4

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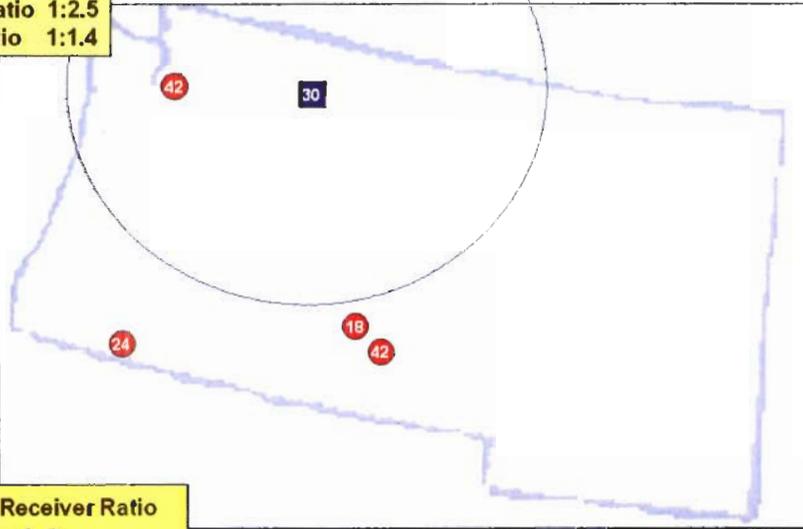
Now we'll break down the DOD plan by region. (*Tab 1, Index 5*)

In the Northeast the ratio is 1 tanker for every 2.5 customers.

In the **Midwest**, the ratio is 1 tanker for every 1.4 receivers.

Northwest Region

CONUS Ratio 1:5.5
Northeast Ratio 1:2.5
Midwest Ratio 1:1.4



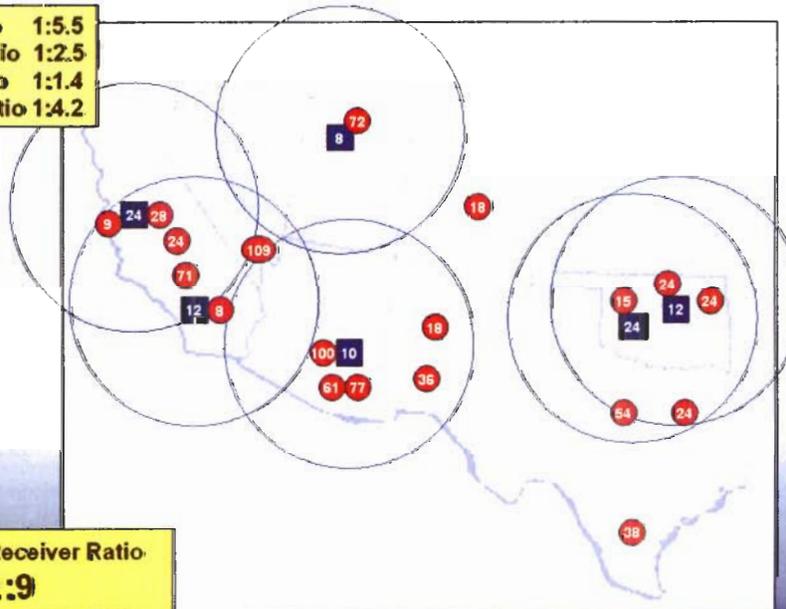
Tanker to Receiver Ratio
1:4.2

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Southwest Region

CONUS Ratio 1:5.5
Northeast Ratio 1:2.5
Midwest Ratio 1:1.4
Northwest Ratio 1:4.2



Tanker to Receiver Ratio
1:9

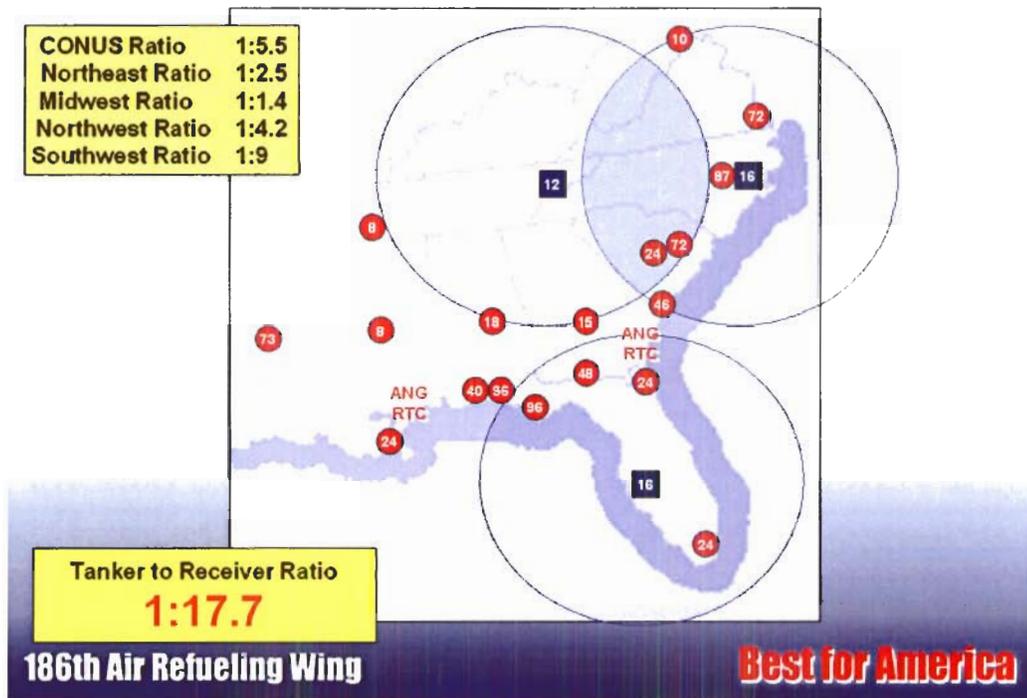
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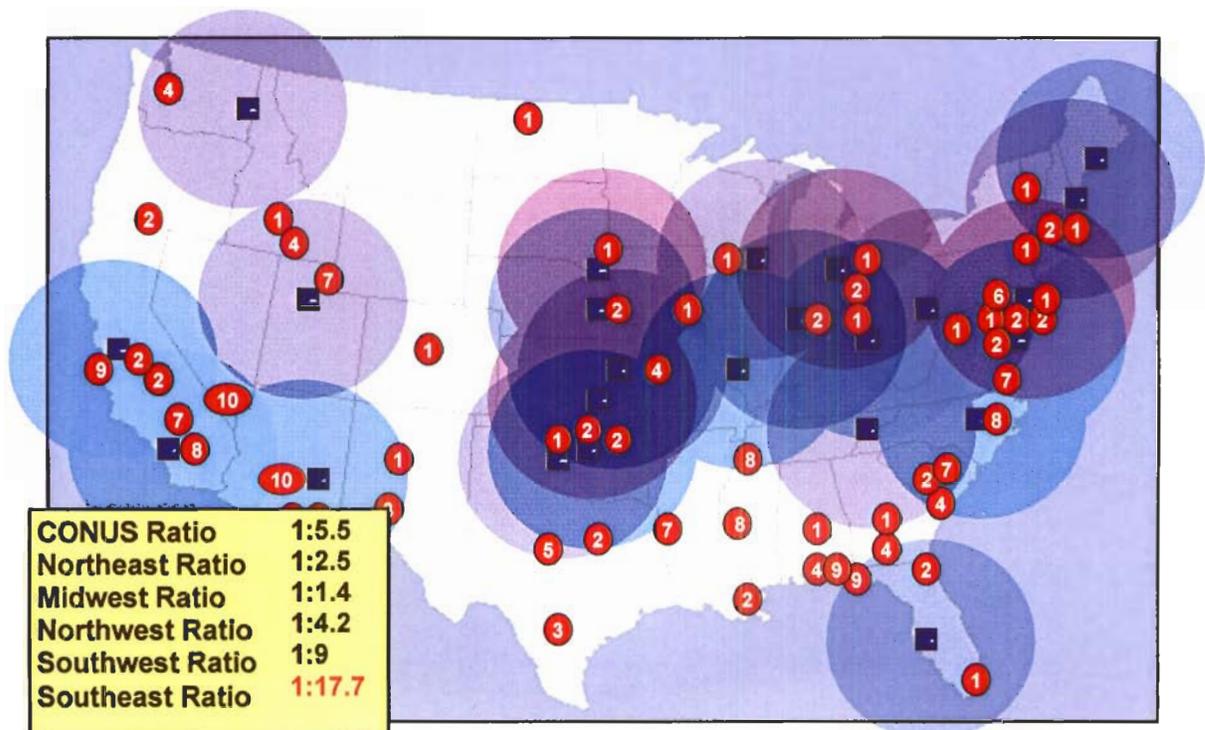
In the Northwest, the ratio is 1: 4.2.

In the Southwest, the ratio is 1 tanker for every 9 receivers.

Southeast Region



2005 BRAC Tanker/Receiver Recommendation

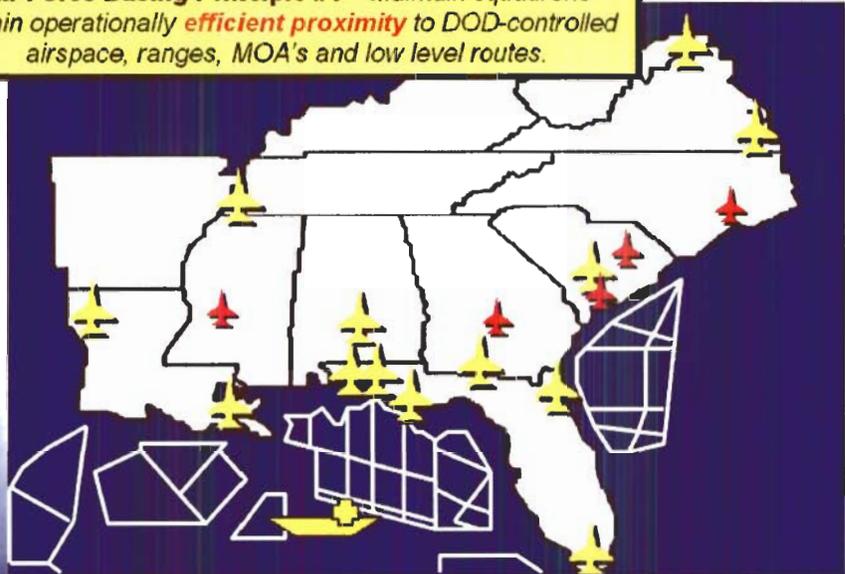


But here in the Southeast, the ratio is 1:17.7.

In other words, there are **twelve** times more tankers per receiver in the Midwest than there are in the Southeast.

Southeast Receiver Location

Air Force Basing Principle #1 – Maintain squadrons within operationally *efficient proximity* to DOD-controlled airspace, ranges, MOA's and low level routes.



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"capitalizing on opportunities for joint activity" ... "and establishing a joint initial qualification training location for the Joint Strike Fighter at Eglin AFB with access to the robust range and airspace complex in the Gulf of Mexico"
- 2005 BRAC Recommendation



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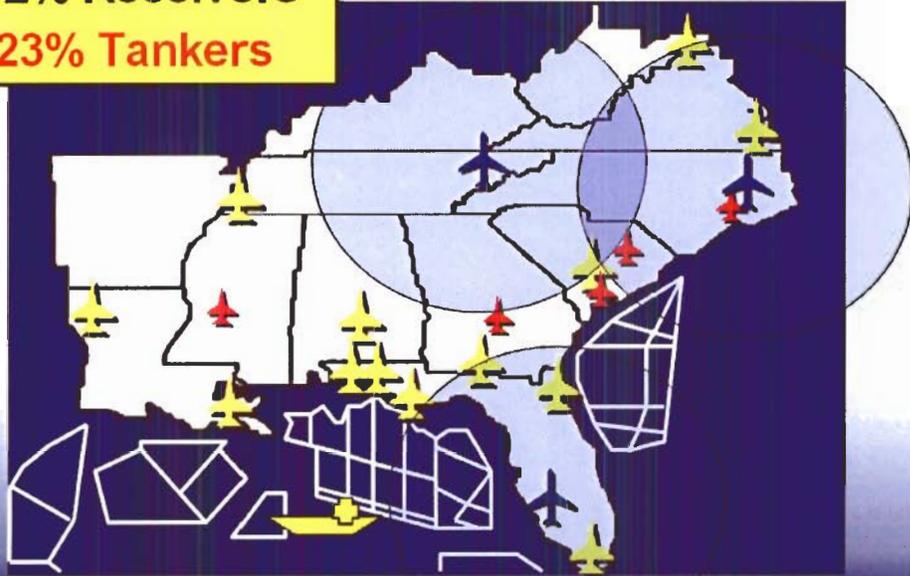
Compounding this southeastern tanker-to-receiver imbalance, is the DOD proposal to **increase** the number of refueling customers by 12% (*Tab 1, Index 17*) to make use of the Gulf Coast training areas. This decision follows Air Force Basing Principle #1 that once again emphasizes **proximity to training areas**. (*Tab 1, Index 7*)

In the DOD proposal, many Southeast receiver units will robust and Eglin Air Force Base has been chosen as the home of Joint Strike Fighter training for the Air Force, Navy and Marines. You'll also notice that carrier battle groups will be using Gulf Coast ranges and airspace for training now that Vieques Puerto Rico is closed. Though we do not specifically discuss the increased Navy/Marine Corps air refueling requirements in the region, they **should** be a factor in **any** tanker basing plan.

Southeast Tanker Coverage

+12% Receivers

-23% Tankers



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DoD
Proposal
Mgmt. Impact

SUBSTANTIAL DEVIATION

- Military Value--Criteria #1

"...impact on Training and Readiness."

- USAF Basing Principle #4

*"Retain air refueling bases
in optimal proximity to their missions."*



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Currently, tankers are based at Key Field, Birmingham, Warner Robbins, Knoxville, Seymour Johnson, and MacDill to service this region. But here's what the DOD proposed. Instead of increasing the number of tankers in this region to support a **12% growth** in customers, there's a **23% loss** in air refueling assets. (*Tab 1, Index 16*)

This gap in coverage substantially deviates from BRAC Criteria by negatively impacting training and operational readiness. Even during time of war, most units' resources are spent on training and readiness. Since 9/11, approximately 70% of our unit's funding was used on training, and that's where we should demand efficiency. We will deploy wherever and whenever for contingencies, but contingencies are unpredictable. **TRAINING...that is the one area where we can predict and control costs.** This is where we must apply the Air Force principles of optimal proximity.

Substantial Cost Deviations

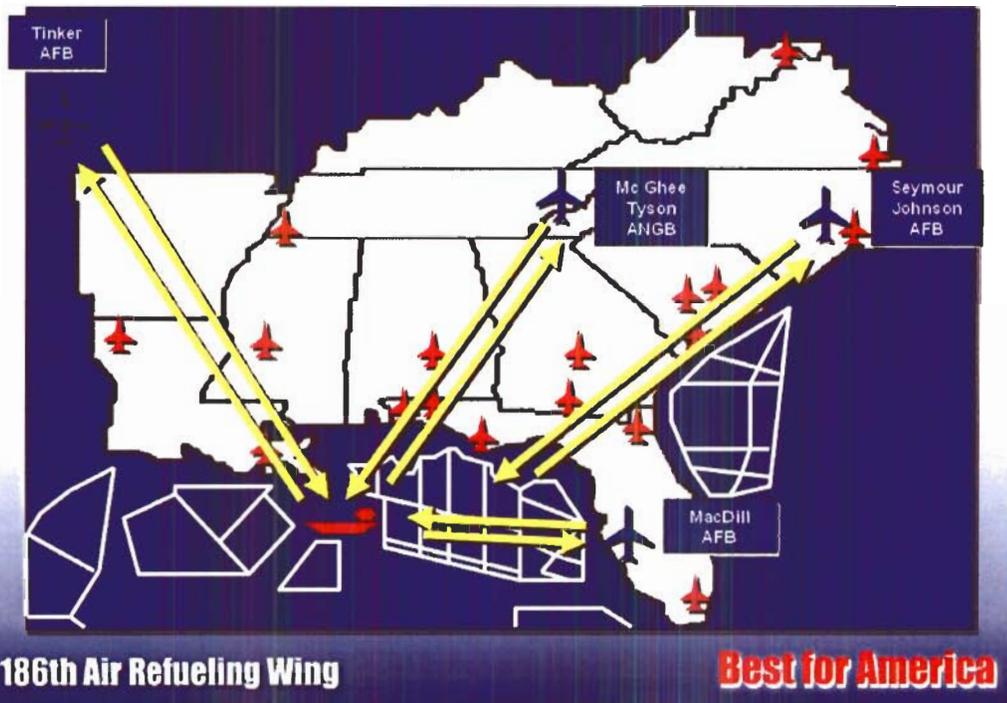
Flying Time Manpower

*“...the cost of operations
and manpower implications.”*

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BRAC 2005 Air Refueling Support Cost



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In addition to the geographical flaws in DOD's tanker basing proposal, their plan substantially deviates from Military Value Criteria #4, "the cost of operations and manpower implications". (*Tab 1, Index 2*)

Let's focus on some of the costs that were not considered in the proposal to realign Key Field.

The first and largest is the fact that the shortage of tankers in the Southeast will dramatically increase the number of flight hours and the amount of fuel burned per sortie to the coastal training areas. According to the Systems Program Office at Tinker Air Force Base, the cost of operating a KC-135R is \$9,000 an hour. (*Tab 1, Index 8*) Flying missions from bases that are twice as far away as Key Field will average at least one extra flight hour per sortie. (*Tab 1, Index 9*) Remember, this extra transit time isn't readiness—it's waste.

Each additional flight hour = \$9,000

360 sorties/year x \$9000/sortie

= \$3,200,000 year

= \$64,000,000 over 20 years



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SUBSTANTIAL DEVIATION

Projected savings
will never exceed costs

Criteria #4 and #5



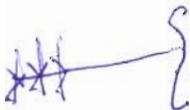
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Last year, Key Field tankers flew 360 local training sorties. 360 sorties times an extra hour per sortie equals 3.2 million dollars per year or 64 million dollars over the 20 year payback period. That's a big number, but the actual cost savings in the future will be even greater due to the addition of Joint Strike Fighters and carrier battle group training in the region.

Even if the next closest tanker unit at MacDill could absorb half of our requirements, who would fulfill the hundreds of sorties flown each year by Birmingham and Warner Robbins? Simply put, four more tankers at MacDill will not offset the loss of **29** tankers in Mississippi, Alabama, and Georgia.

By comparison, the DOD plan estimated that consolidating Key Field tankers to larger bases would save only 2.5 million dollars over twenty years. The fact that the projected savings will **never** exceed the costs is a Substantial Deviation of Final Selection Criteria #4 and 5. (Tab 1, Index 2)



Experience Lost

Average Pilot 4300+ Flight Hours 13 Years Experience
Average Boom Operator 2600+ Flying Hours 11 Years Experience
Average Maintainer 16 Years Experience



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Just One Pilot

"My daddy's worth \$4.3 million!!!"



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But even more important than fuel or flight hour costs, realigning Key Field tankers would mean the loss of most of its combat experienced aircrew and maintenance personnel.

Our average pilot has over 4300 flight hours and 13 years of aviation experience. Our average boom operator has 11 years and 2600 hours of experience. And our average maintenance technician has worked on aircraft for 16 years. While the Air Force assumed that Guard pilots would follow their realigned aircraft, only 11 of our 38 pilots fly for the airlines.

The rest live and work in our local community and it is unlikely they would travel to Milwaukee or Bangor for a part-time job at their own expense

Since it costs over 4 million dollars to train a pilot, *(Tab 1, Index 14)* the loss of just one of our 38 pilots would nullify the DOD's projected 2.5 million dollar savings over the 20 year payback period

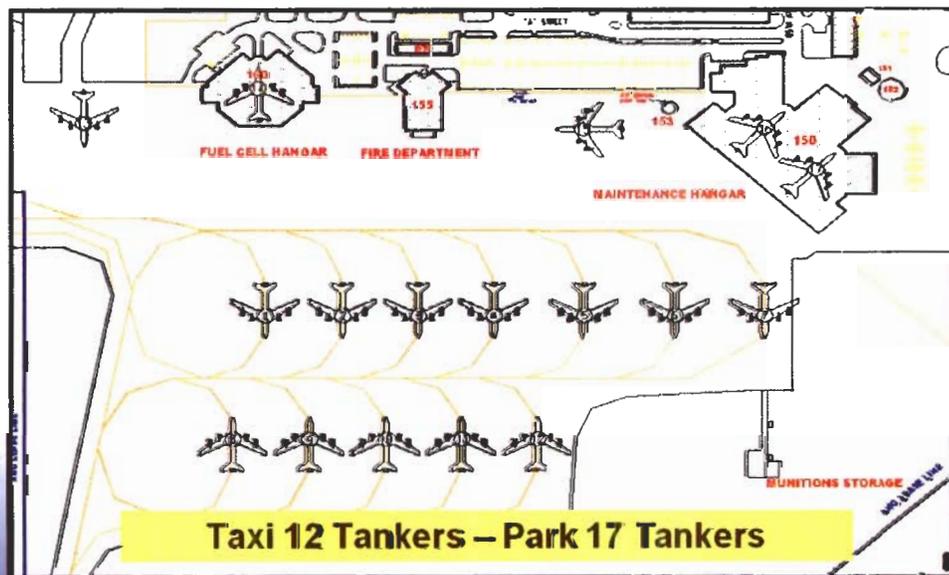
Military Value Ratings

A flawed process has led the DOD and USAF to an illogical conclusion.

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Key Field Existing Capacity



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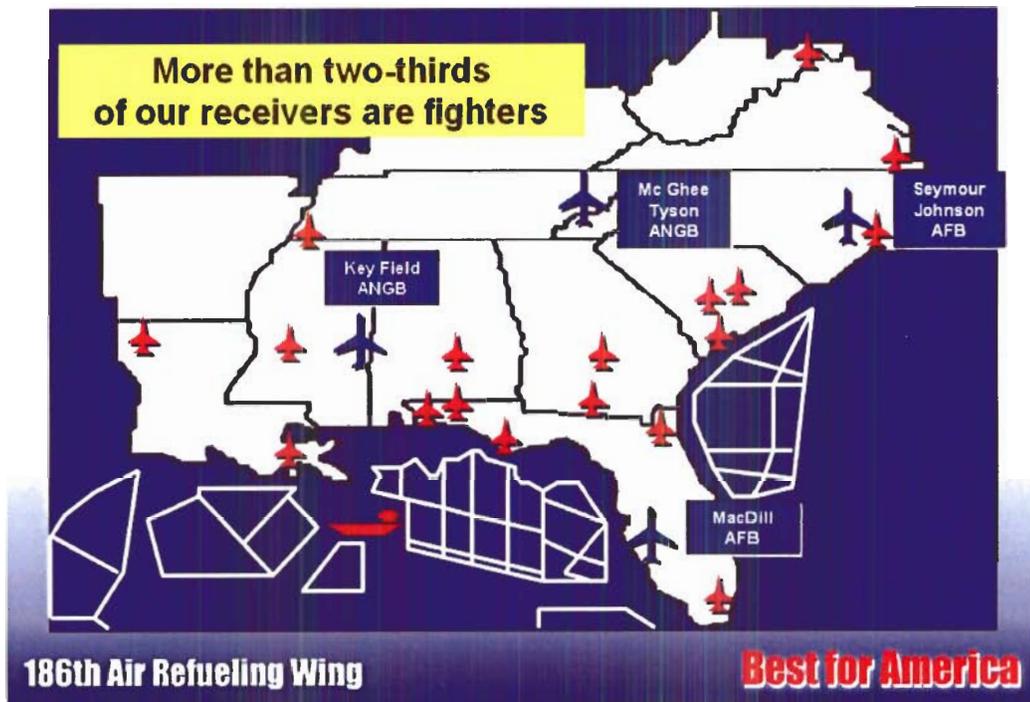
In addition to the costs of fuel, flight hours, and manpower losses, let's look at military value ratings. We believe the process used to arrive at Military Value ratings asked the wrong questions which led to illogical conclusions.

Taxi & Park...
Key question
was not a factor
mg sq yard

For instance, when scoring infrastructure, the DOD data call asked, "How many square yards of apron do you have?" But what they really needed to know was, "How much **contiguous** ramp space do you have (*Tab 1, Index 10*) and **how many tankers** (*Tab 1, Index 11*) can you taxi in, out, and park?"

No consideration was given to a ramp specifically designed for the tanker and its mission.

Airspace Supporting Mission



Post-BRAC Optimal Proximity Rankings (Key Field Inserted)

Base	# Tankers	Receivers w/ in 250 NM	Receivers for each tanker
Key Field	9	363	40.3
Andrews D.C.	8	287	35.9
Phoenix	10	227	22.7
Seymour Johnson	16	347	21.7
March	12	293	16.9
Salt Lake City	8	132	16.5
Lincoln	8	90	12.3
Stewart City	8	90	12.3
MacDill	16	192	12.0
Tinker	12	141	11.8
McGhee Tyson	12	134	11.2
Forbes	12	128	10.7
Pittsburgh	16	128	8.0
McGuire KC-10	30	238	7.9
Pease	12	80	6.7
Gen Mitchell	12	76	6.3
Selkridge	12	76	6.3
Travis KC-10	24	132	5.5
Scott	12	58	4.8
Nickensacker	18	86	4.8
Galeson	16	76	4.8
Bangor	12	54	4.5
Fairchild	30	142	4.7
McCormell	48	125	2.6

186th Air Refueling Wing

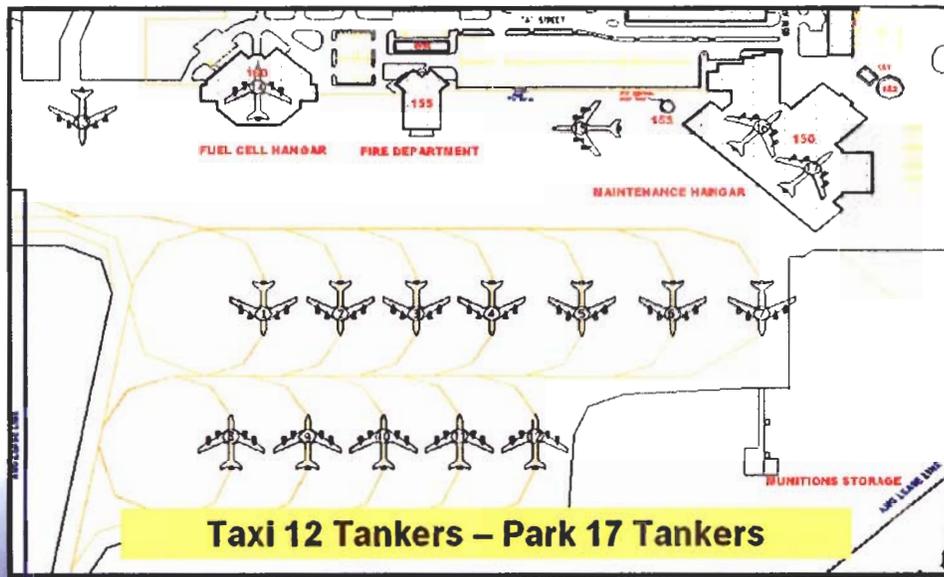
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In BRAC data calls, Proximity to Airspace Supporting Mission, accounted for **39%** of the **total** tanker MCI score; **three times more** than any other single factor. Bases were awarded maximum points for refueling tracks within 250 miles. These refueling **tracks** are primarily used by **heavy aircraft**. (*Tab 1, Index 3*) But **no credit** was given for fighter refueling airspace even though **two-thirds** of our customers are fighters.

The data call should have asked, "How many **customers** (*Tab 1, Index 4*) are within optimal proximity and how many **other** tanker units already serve the same area." (*Tab 1, Index 3*)

Had they asked those questions they would have found that **Key Field is in optimal proximity to more receivers than any other Guard, Reserve, or Active Duty tanker base in the country**. (*Tab 1, Index 5*)

Simple Solution



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Robusting to 16 Tankers

**\$11 million at Key Field
compared to \$27, \$32 and \$45 million**



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The weakness in the DOD tanker basing proposal and the costs associated with it are clear. The solution is as well.

Not only is Key Field closer to more receivers than any other tanker base in the nation, (Tab 1, Index 4 & 5) but ...

Twelve KC-135s can taxi in and out of our ramp, requiring no towing or runway crossings, and five more can be parked on site. (Tab 1, Index 11)

If "Right Sizing" is what the Air Force wants, you could fly three more jets to Key Field tomorrow morning and have an operational 12 aircraft squadron by tomorrow afternoon **at minimal cost.** (Tab 1, Index 11)

The Air Force priced the total cost to robust our facility to the supposed Optimal Squadron Size of 16 jets at 11 million dollars. Compare that to the 27, 32, and 45 million dollars it's going to cost to robust the bases where our jets are being realigned. (Tab 1, Index 13)

\$1 Per Year Through 2047

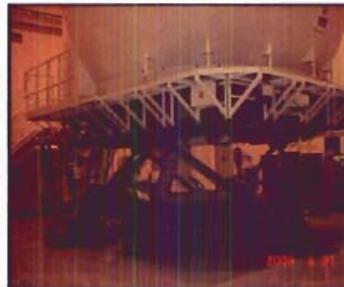


Expansion Capability

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Key Field Simulator Facility



**One of only four
full motion / full visual
simulators in the Air Guard**

**\$3 million plus
to relocate**

186th Air Refueling Wing

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Our lease is one dollar a year through 2047; **we have no encroachment, no noise complaints and plenty of room to grow as depicted here.**
(Tab 2 Index 2 Appendix5 &6)

Our full visual, full-motion simulator would cost a minimum of 3 million dollars to move, which was not included in the COBRA computations. This, too, is a substantial deviation of Criteria 4 and 5 and exceeds the projected 20 year savings. (Tab 2 Index 2 Appendix3)

Key Field Hangar Facility



**Only side-by-side
hangar in ANG**



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Key Field Fuel Cell Facility



**American Consulting Engineers Council Award
given by the USAF Chief Engineer**

186th Air Refueling Wing

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Two KC-135s can park side by side fully enclosed in our two bay hangar, which is the only one of its kind in the Air National Guard. *(Tab 2 Index 2 Appendix1)*

Our Fuel Cell/Corrosion Control Facility won the American Consulting Engineers Council Award given by the Air Force's Chief Engineer. *(Tab 2 Index 2 Appendix2)*

Key Field Fire Station

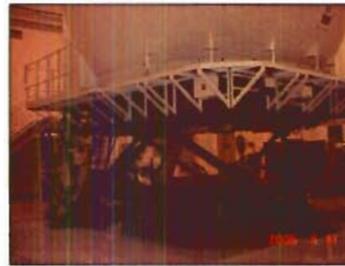


Optimized
for Large Aircraft

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Right Facilities, Right Location, Right Price



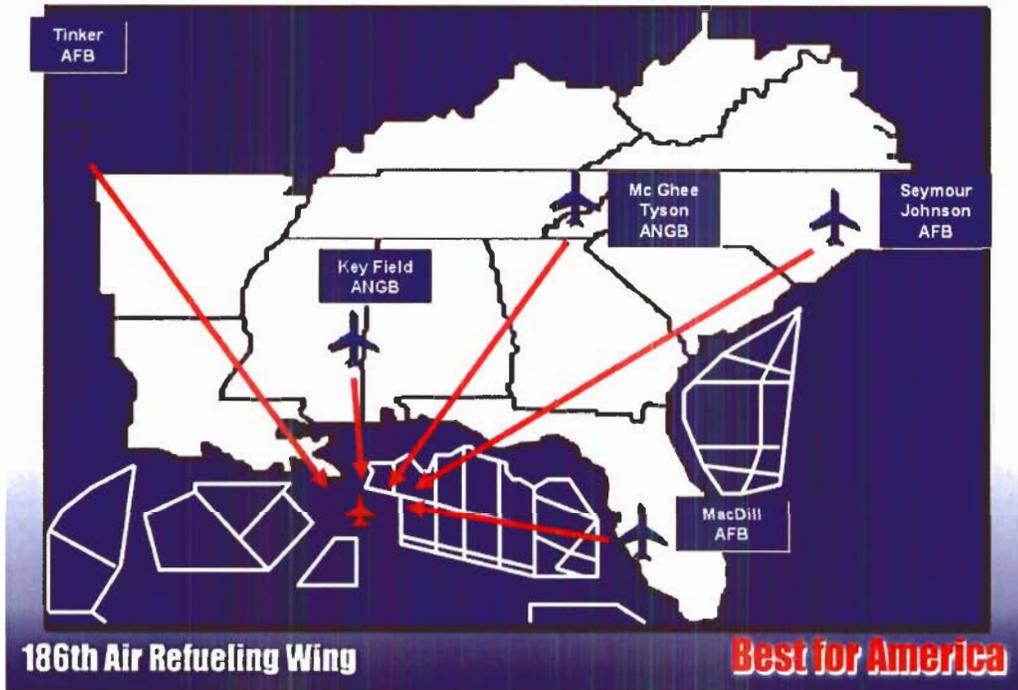
186th Air Refueling Wing

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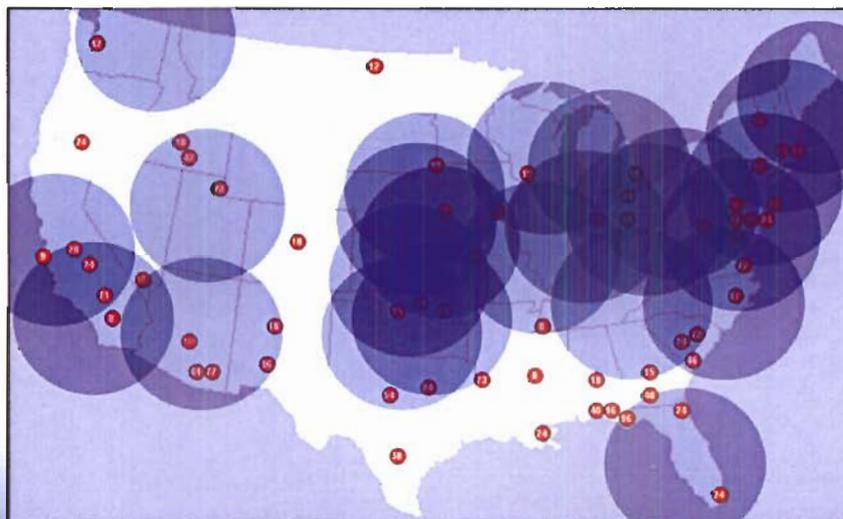
Key Field's fire station was designed to support the increased number of firefighters and equipment necessary for large aircraft emergencies. (*Tab 2 Index 2 Appendix2*)

We have the right sized facilities, but more importantly, we have them in the right location at the right price, and we welcome a visit from your Commission. Keeping tankers at Key Field **would** improve readiness and training; help fill the gap in the Southeast and save money.

Greater Distance Equals Increased Costs



Overlap and Lack of Coverage

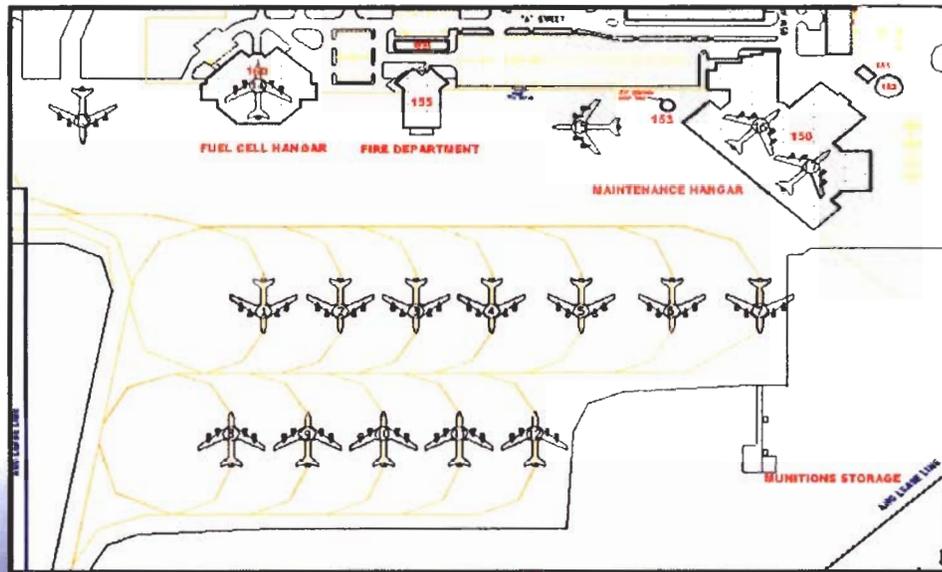


That's why we ask;

-Is it practical to serve your customers from **further** away at a **greater** cost.

To have **so much overlap** in some regions of the **country** while others are left with **no training or Homeland Defense** coverage at all?

Designed for Tankers



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Experience



186th Air Refueling Wing

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-Is it reasonable to move jets from a base **specifically designed** for the tanker to send to other bases that do not even have room to park them and cost more to robust?

-And does it make sense to risk losing hundreds of maintenance personnel and dozens of combat experienced aircrews on a plan where the savings will **never** exceed the costs?

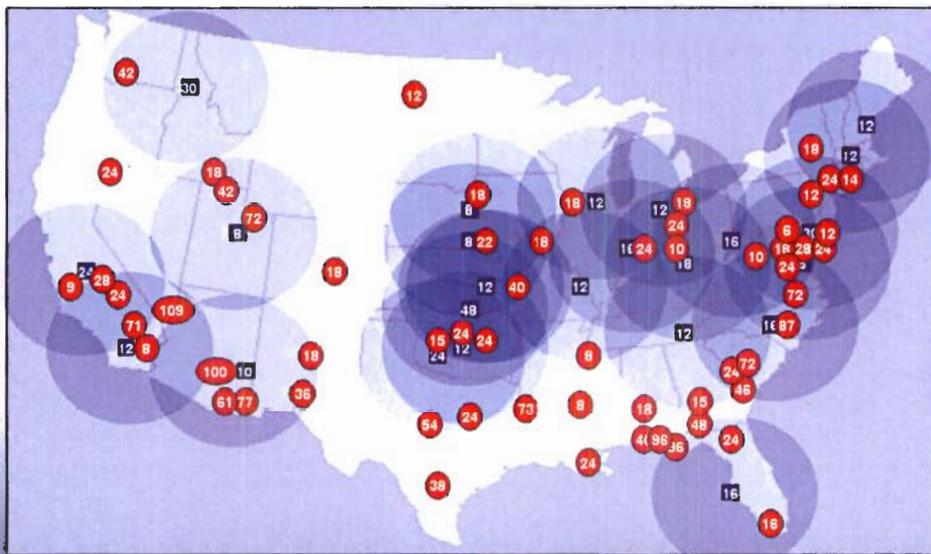
Substantial Deviation Criteria 1, 4 and 5

- Flight Time / Fuel Costs
/ Gap in Coverage \$ 64,000,000
- Man Power / Retraining \$ 4,300,000
per pilot
- Simulator Relocation \$ 3,000,000
minimum

186th Air Refueling Wing

Best for America

12 Tankers at Key Field AGS Optimal Proximity Matters



186th Air Refueling Wing

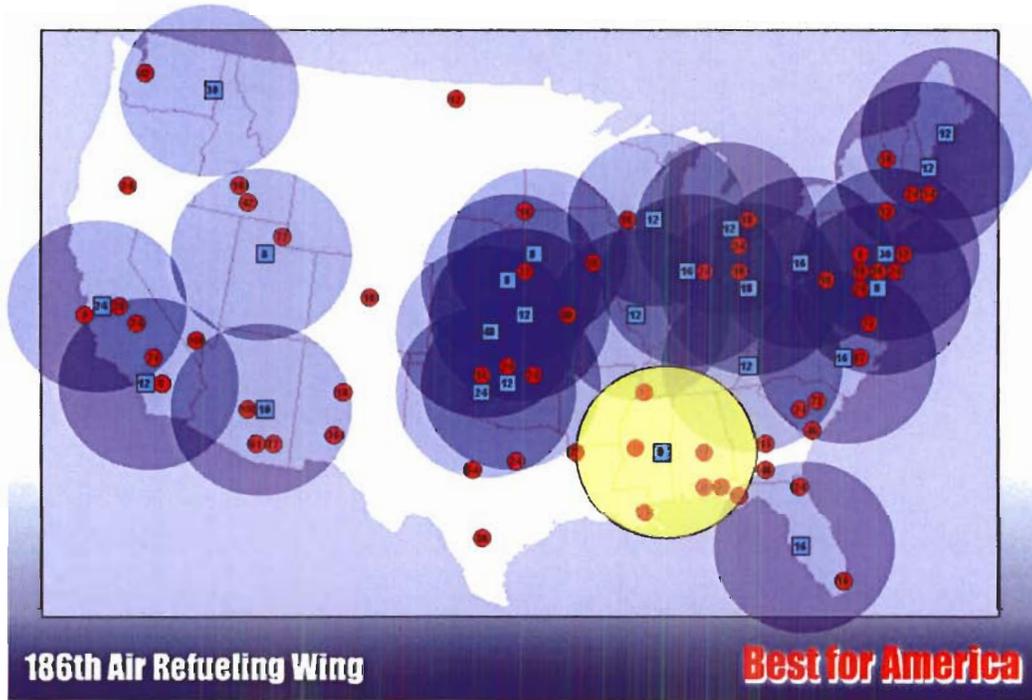
Best for America

These deviations from BRAC criteria are costly, they are unnecessary and they are avoidable.

We need **more** tankers in the Southeast, **not fewer** and **Optimal Proximity does matter. Proximity basing enhances readiness and saves money.**

Now is **the time** to make a difference in the cost of **training** and preparation for the next war.

The 186th ARW -- Best for America



That, Commissioners, is why we respectfully ask you to remove Key Field from the realignment list.

Thank you and we now welcome your questions.