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DEFENSE BASE CLOSURE AND
REALIGNMENT COMMISSION



FAIRBANKS, ALASKA
REGIONAL HEARING

JUNE 15, 2005

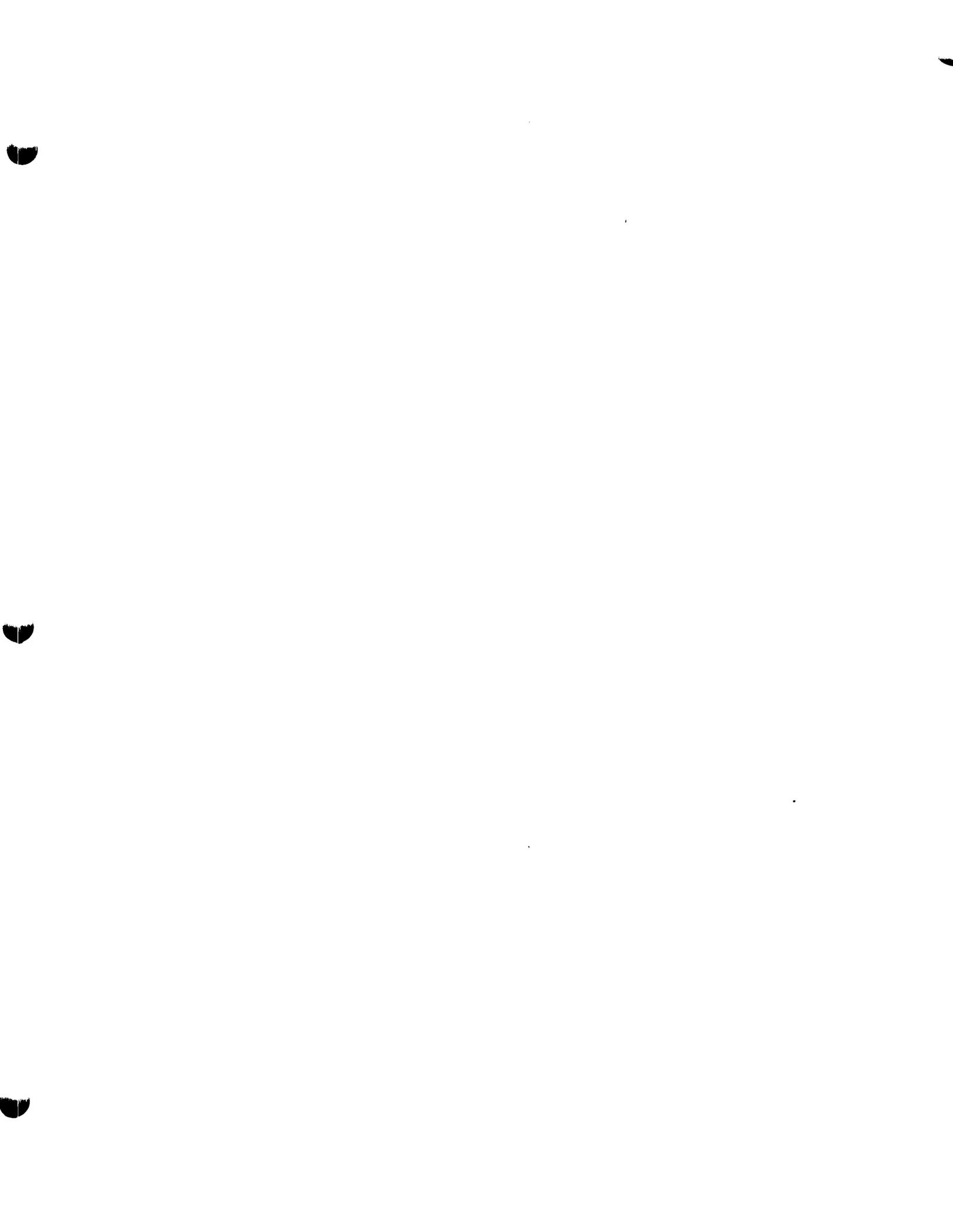
ALASKA



**DEFENSE BASE CLOSURE AND
REALIGNMENT COMMISSION**

**FAIRBANKS, ALASKA REGIONAL HEARING
JUNE 15, 2005
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 - I. PASTOR MURRAY RICHMOND

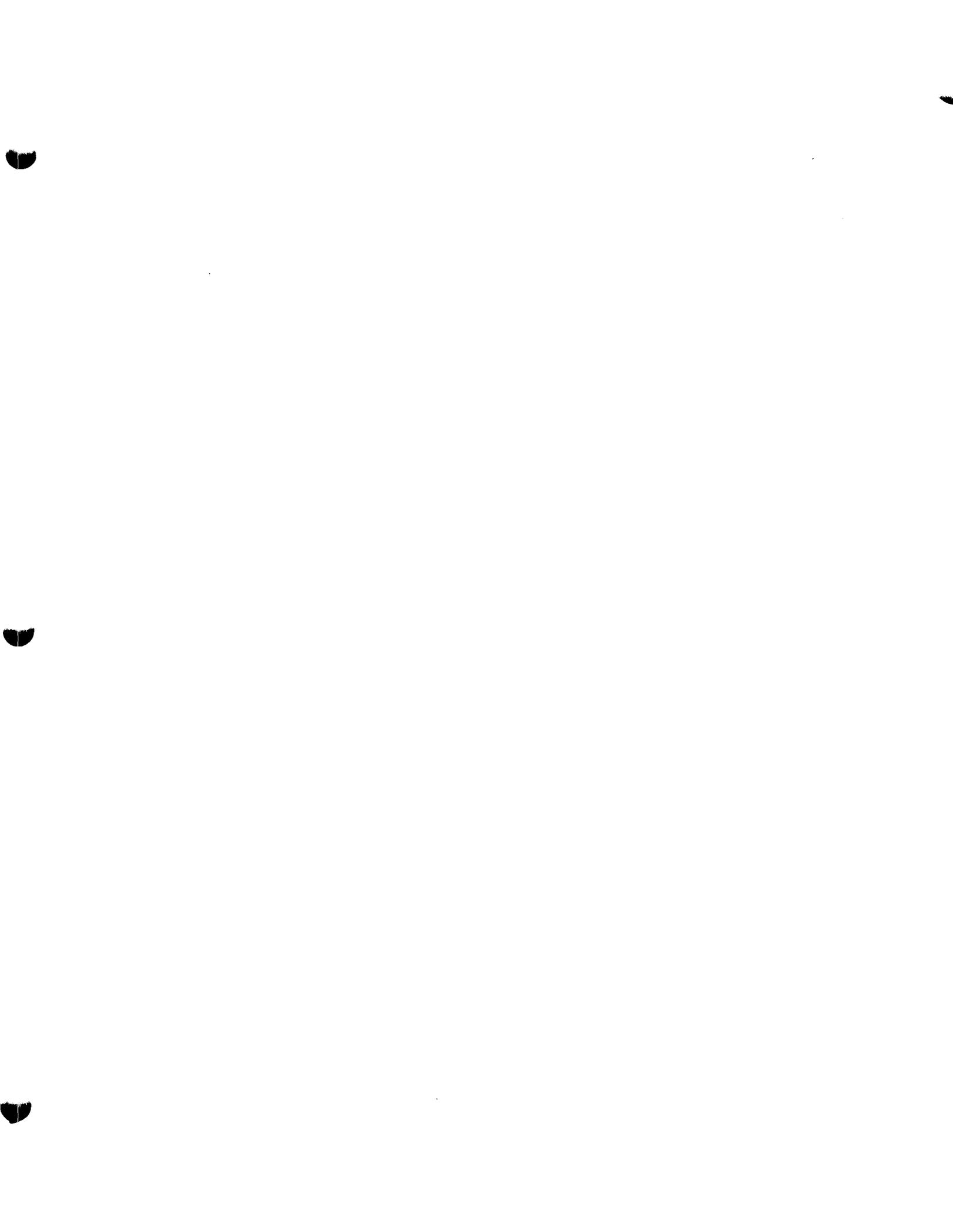
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- D. OVERVIEW OF ALASKA POSITION, MASTER OF CEREMONIES AND INTRODUCTIONS
 - I. SENATOR TED STEVENS

- E. IMPACT ON ALASKA AND FAIRBANKS NORTH STAR BOROUGH
 - i. MAYOR JIM WHITAKER OR ALASKA STATE SENATOR GARY WILKEN

- F. PRESENTATION OF ALASKA STATEMENT:
 - i. General Mark Hamilton (USA, Ret.)
 - ii. General Pat Gamble (USA, Ret.)

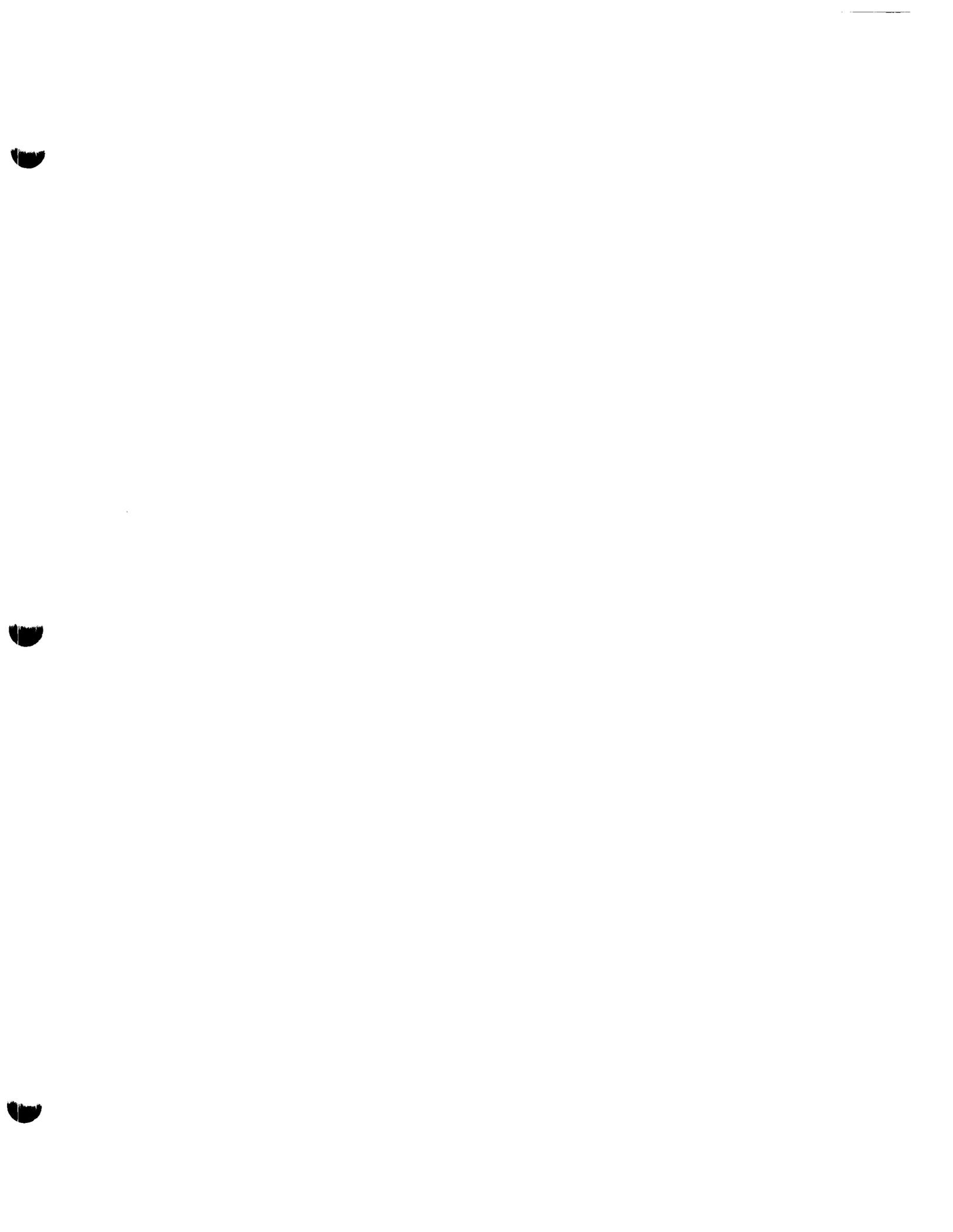
- G. CLOSING STATEMENT:
 - i. SENATOR TED STEVENS



**FAIRBANKS, ALASKA
REGIONAL HEARING**

JUNE 15, 2005

INFORMATION PACKET



FAIRBANKS, ALASKA
REGIONAL HEARING
JUNE 15, 2005

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Appendix I: Maps and Directions

ITINERARY

Thursday, June 9

- 1524 Ken Small & Craig Hall arrive at Fairbanks Airport (FAI)
- 1610 Arrive at Sophie Station
- RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Friday, June 10

- 1715 Ken Small & Craig Hall Depart via FAI
- 1730 Jim Schaefer, Jennifer Meyer, Jason Cole, Joe Varallo arrive at FAI
- 1814 Ken Small & Craig Hall Arrive at Anchorage, AK
- 1830 Jim Schaefer, Jennifer Meyer, Jason Cole, Joe Varallo arrive at Sophie Station
- RON Sheraton Anchorage Hotel
401 East 6th Ave.
Anchorage, AK 99501
(907) 276-8700
- RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Saturday, June 11

- 0900 Schaefer, Jennifer Meyer, Jason Cole, Joe Varallo - Walk through of hearing location (Carlson Center)

RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Sunday, June 12

Monday, June 13

- 1430 Frank Cirillo and Rumu Sarkar arrive at Anchorage International Airport (ANC)
- 1539 CHAIRMAN PRINCIPI arrives at (ANC) – Met by Frank Cirillo
- 1912 COMMISSIONER COYLE arrives at (ANC) – Met by Ken Small and Craig Hall
- 2146 COMMISSIONER HANSEN arrives at (ANC) – Met by Ken Small and Craig Hall

RON Sheraton Anchorage Hotel
401 East 6th Ave.
(907) 276-8700

Tuesday, June 14

- 0730-0750 Col. Torres picks up Commissioners and Staff from Sheraton. Transport to Elmendorf AFB
- 800-820 Office Call with COMALCOM
- 830-915 “Military in Alaska” Briefing
- 930-1045 Elmendorf Briefing
- 1045-1130 Ft. Richardson Briefing
- 1130-1230 Lunch
- 1230-1330 Elmendorf AFB Tour
- 1330-1400 Enroute to Kulis ANG

1400 Arrive at Kulis
1400-1630 Discussion
1645 Military Air Transport to Ft. Wainwright (Fairbanks)
1745 Arrive at Ft. Wainwright
1800 Transport to Hotel
2242 COMMISSIONER BILBRAY arrives at FAI. Met by TBD.
2315 COMMISSIONER BILBRAY arrives at Sophie Station.
RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Wednesday, June 15

0730 COMMISSIONERS and staff depart Sophie Station for Eielson AFB
0800 COMMISSIONERS and staff arrive at Eielson AFB
800-1030 Briefing and Eielson AFB tour
1030-1100 Transport to Sophie Station
1100/1130 Arrive at Sophie Station
1130-1215 Casual Buffet Sponsored by local community with Congressional Delegation, Governor, and local officials
1220 Departure to Carlson Center
1300 Hearing Begins
1530 Hearing Concludes
1545 Press Availability

1615 COMMISSIONERS depart Carlson Center
1630 COMMISSIONERS arrive at Sophie Station
TBD Evening TBD
RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Thursday, June 16

1030 COMMISSIONERS/STAFF depart Sophie Station for (FAI)
1155 COMMISSIONERS/STAFF depart v(FAI)
Alaska Airlines, AS 0144

FACT SHEET

COMMISSIONERS ATTENDING

Commissioner Principi
Commissioner Bilbray
Commissioner Coyle
Commissioner Hansen

STAFF ATTENDING

Legislative Affairs
Jennifer Meyer

R&A
Frank Cirillo, R&A Director
Ken Small, Air Force Team Leader
Craig Hall, Air Force Senior Analyst
Clarence Rhody, Army Senior Analyst

Advance
Jason Cole
Joe Varallo

Legal Counsel
Rumu Sakar

Public Affairs
Jim Schaefer

HEARING LOCATION

Carlson Center
2010 2nd Ave.
Fairbanks, AK 99701

HEARING ROOM

Main Arena

CAPACITY

1500 (estimate)

HOLDING ROOM

Adjacent to Hearing room. Private Entrance. 2300 sq. ft.

COMMISSIONERS HOLDING ROOM

Adjacent to Hearing room. Private Entrance. 2300 sq. ft.

PARKING

TBD On Site

COURT REPORTER

Confirmed

SIGNERS

Confirmed

LUNCH

Casual Buffet Sponsored by local community with Congressional
Delegation, Governor, and local officials

RON

Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

STAFF ASSIGNMENT SHEET

Advance on site check _____ Jason/Joe

Signage _____ Joe

- Reserved seating (witness,press)
- Staff only
- Base closure hearing(with arrows)
- Public telephones, restrooms

Dais setting _____ Jason

- Nameplates and gavel
- Pad, pen, pencil, highlighter
- Water
- Post it notes

Lunch arrangement and logistics _____ Jenn
Jason

Testimony Collection _____ ReA
Legislative Counsel
Advance

Timekeeper _____ Jason

VIP greeter _____ Jenn

Designated on-site supervisor during lunch _____ Jenn

General Runner _____ Volunteer TBD

Computer Technician _____ Jason

Final site sweep _____ Jason/Joe

Thank you letters _____ Jenn

COMMISSIONERS ITINERARIES

CHAIRMAN PRINCIPI

Monday, June 13

1539 CHAIRMAN PRINCIPI arrives at (ANC) – Met by Frank Cirillo

RON Sheraton Anchorage Hotel
401 East 6th Ave.
Anchorage, AK 99501
(907) 276-8700

Tuesday, June 14

1645 Military Air Transport to Ft. Wainwright (Fairbanks)

1745 Arrive at Ft. Wainwright

1800 Transport to Hotel

RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Wednesday, June 15

0730 Depart Sophie Station for Eielson AFB

0800 Arrive at Eielson AFB

1100/1130 Arrive at Sophie Station

1130-1215 Casual Buffet Sponsored by local community with Congressional Delegation, Governor, and local officials

1220 Depart to Carlson Center

1300 Hearing Begins

1530 Hearing Concludes

1545 Press Availability
1615 Depart Carlson Center
1630 Arrive at Sophie Station
TBD Evening TBD
RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Thursday, June 16

1030 Depart Sophie Station for (FAI)
1155 Depart (FAI) Alaska Airlines, AS 0144

COMMISSIONER BILBRAY

Tuesday, June 14

2242 COMMISSIONER BILBRAY arrives at FAI. Met by TBD.

2315 COMMISSIONER BILBRAY arrives at Sophie Station.

Wednesday, June 15

0730 Depart Sophie Station for Eielson AFB

0800 Arrive at Eielson AFB

1100/1130 Arrive at Sophie Station

1130-1215 Casual Buffet Sponsored by local community with Congressional Delegation, Governor, and local officials

1220 Depart to Carlson Center

1300 Hearing Begins

1530 Hearing Concludes

1545 Press Availability

1615 Depart Carlson Center

1630 Arrive at Sophie Station

TBD Evening TBD

RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Thursday, June 16

1030 Depart Sophie Station for (FAI)

1155 Depart (FAI) Alaska Airlines, AS 0144

COMMISSIONER COYLE

Monday, June 13

- 1912 COMMISSIONER COYLE arrives at (ANC) – Met by Ken Small and Craig Hall
- RON Sheraton Anchorage Hotel
401 East 6th Ave.
(907) 276-8700

Tuesday, June 14

- 1645 Military Air Transport to Ft. Wainwright (Fairbanks)
- 1745 Arrive at Ft. Wainwright
- 1800 Transport to Hotel
- RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Wednesday, June 15

- 0730 Depart Sophie Station for Eielson AFB
- 0800 Arrive at Eielson AFB
- 1100/1130 Arrive at Sophie Station
- 1130-1215 Casual Buffet Sponsored by local community with Congressional Delegation, Governor, and local officials
- 1220 Depart to Carlson Center
- 1300 Hearing Begins
- 1530 Hearing Concludes
- 1545 Press Availability

1615 Depart Carlson Center
1630 Arrive at Sophie Station
TBD Evening TBD
RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Thursday, June 16

1030 Depart Sophie Station for (FAI)
1155 Depart (FAI) Alaska Airlines, AS 0144

COMMISSIONER HANSEN

2146 COMMISSIONER HANSEN arrives at (ANC) – Met by Ken Small and Craig Hall

RON Sheraton Anchorage Hotel
401 East 6th Ave.
(907) 276-8700

Tuesday, June 14

1645 Military Air Transport to Ft. Wainwright (Fairbanks)

1745 Arrive at Ft. Wainwright

1800 Transport to Hotel

RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Wednesday, June 15

0730 Depart Sophie Station for Eielson AFB

0800 Arrive at Eielson AFB

1100/1130 Arrive at Sophie Station

1130-1215 Casual Buffet Sponsored by local community with Congressional Delegation, Governor, and local officials

1220 Depart to Carlson Center

1300 Hearing Begins

1530 Hearing Concludes

1545 Press Availability

1615 Depart Carlson Center

1630 Arrive at Sophie Station

TBD Evening TBD

RON Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709
(907) 479-3650

Thursday, June 16

1030 Depart Sophie Station for (FAI)

1155 Depart (FAI) Alaska Airlines, AS 0144

FAIRBANKS HOTEL ACCOMMODATIONS

Location

Sophie Station Hotel
1717 University Ave.
Fairbanks, AK 99709

Phone number

(907) 479-3650

Names and confirmation numbers

Last Name	First Name	Check In	Check Out	Conf. #	Check In	Check Out	Conf. #
Bilbray	James	6/14	6/16	4254915			
Cirillo	Francis	6/14	6/16	3533717			
Cole	Jason	6/10	6/16	2389545			
Coyle	Philip	6/14	6/16	1607175			
Hall	Craig	6/9	6/10	5649404	6/14	6/16	6570809
Hansen	James	6/14	6/16	1524643			
Meyer	Jennifer	6/10	6/16	6428646			
Principi	Anthony	6/14	6/16	5718099			
Rhody	Clarence	6/13	6/16	1962211			
Sarkar	Rumu	6/13	6/16	3543960			
Schaefer	Charles	6/10	6/16	6539455			
Small	Kenneth	6/9	6/10	4082028	6/14	6/16	693257
Varallo	Joseph	6/10	6/16	5091261			

POINTS OF CONTACT

Onsite POC's

Cassy Bartch
(907) 452-8251 x 3084
cassy.bartch@tananachiefs.org

Jim Dodson
(907) 459-8150
jim@Saveeielson.com

Elizabeth
(907) 459-8153
elizabeth@saveeielson.com

Senate POC's:

Senator Steven's Office
Courtney Schikora
(202) 224-1028

IMPORTANT PHONE NUMBERS

ALASKA

SEN Ted Stevens

Name: Courtney Schikora

Phone: (202) 224-1028

SEN Lisa Murkowski

Name: Nathan Bergabest

Phone: (202) 224-2839

HEARING SITE COORDINATOR

Name: Cassy Bartch

Phone: (907) 452-8251 x 3084

Email: cassy.bartch@tananachiefs.org

COMMUNITY CONTACT

Name: Jim Dodson

Phone: (907) 459-8150

Email: Jim@Saveeielson.Com

COMMUNITY CONTACT - ASST.

Name: Elizabeth

Phone: (907) 459-8153

Email: elizabeth@saveeielson.com

SOPHIE STATION - HOTEL

Name: Becky

Direct: (907) 458-6123

Phone: (907) 479-3650

APPENDIX – 1

10 Nearby Restaurants – Listed by Distance from Hotel

- | | |
|---|--|
| 1. Zach's Restaurant
In Hotel
1717 University Ave S
(907) 479-3650 | 6. Lemon Grass Thai Cuisine
2.3 Miles <u>From Hotel</u>
388 Old Chena Pump Rd
(907) 456-2200 |
| 2. Castle Restaurant & Lounge
0.4 Miles <u>From Hotel</u>
4510 Airport Way
(907) 474-2165 | 7. Red Lantern Steak & Spirits
3.4 Miles <u>From Hotel</u>
813 Noble St
(907) 459-7725 |
| 3. River's Edge Restaurant
0.7 Miles <u>From Hotel</u>
4200 Boat St
(907) 474-3601 | 8. Soapy Smith's Pioneer
3.6 Miles <u>From Hotel</u>
543 2nd Ave
(907) 451-8380 |
| 4. Sam's Sourdough Café
1.5 Miles <u>From Hotel</u>
3702 Cameron St
(907) 479-0523 | 9. Regency Cove Restaurant
3.7 Miles <u>From Hotel</u>
95 10th Ave
(907) 459-2709 |
| 5. Denny's Restaurant
1.9 Miles <u>From Hotel</u>
1929 Airport Way
(907) 451-8950 | 10. C & J Drive In
4 Miles <u>From Hotel</u>
2233 S Cushman St
(907) 452-3159 |

Websites on Dining in Fairbanks, AK

1. <http://www.restaurantrow.com/search.cfm?city=fairbanks&name=&quickSearch=yes>
2. http://chefmoz.org/United_States/AK/Fairbanks/
3. http://www.hellofairbanks.com/YP/c_EATINGPLACES.Cfm
4. <http://www.fairbanksyellowpages.com/search.byCategoryID/2251.html>
5. <http://dinesite.com/search/city-14233/sort-rnk/??&t=0>

Pharmacy

Fred Meyer One Stop Shopping

0.2 Miles From Hotel
3755 AK-3 College
(907) 474-1433

K-Mart

0.6 Miles From Hotel
3755 AK-3 College
(907) 474-1433

Medical Center Pharmacy

1.9 Miles From Hotel
1867 Airport Way
(907) 452-2328

Gas Station

Mike's University Chevron

1.9 Miles From Hotel
3245 College Rd
(907) 479-4616

Totem Chevron (Others in Area)

2.7 Miles From Hotel
768 Gaffney Rd
(907) 456-4606

Copying / FedEx

Kinko's

4.2 Miles From Hotel
418 3rd St.
(907) 479-4616

Hospital

Fairbanks Memorial Hospital

2.6 Miles From Hotel
1.2 Miles From Carlson Center
1650 Cowles St
(907) 458-5410





DEFENSE BASE CLOSURE AND
REALIGNMENT COMMISSION

Chairman's
Opening Statement

Regional Hearing
of the
2005 Base Closure and Realignment Commission

for

Alaska

1:00 PM
June 15, 2005

Fairbanks, AK

Good Afternoon.

I'm Philip Coyle, and I will be the chairperson for this Regional Hearing of the Defense Base Closure and Realignment Commission. I'm also pleased to be joined by my fellow Commissioners Anthony Principi, James Bilbray, and James Hansen for today's session.

As this Commission observed in our first hearing: Every dollar consumed in redundant, unnecessary, obsolete, inappropriately designed or located infrastructure is a dollar not available to provide the training that might save a Marine's life, purchase the munitions to win a soldier's firefight, or fund advances that could ensure continued dominance of the air or the seas.

The Congress entrusts our Armed Forces with vast, but not unlimited, resources. We have a responsibility to our nation, and to the men and women who bring the Army, Navy, Air Force and Marine Corps to life, to demand the best possible use of limited resources.

Congress recognized that fact when it authorized the Department of Defense to prepare a proposal to realign or close domestic bases. However, that authorization was not a blank check. The members of this Commission accepted the challenge, and necessity, of providing an independent, fair, and equitable assessment and evaluation of the Department of Defense's proposals and the data and methodology used to develop that proposal.

We committed to the Congress, to the President, and to the American people, that our deliberations and decisions will be open and transparent – and that our decisions will be based on the criteria set forth in statute.

We continue to examine the proposed recommendations set forth by the Secretary of Defense on May 13th and measure them against the criteria for military value set forth in law, especially the need for surge manning and for homeland security. But be assured, we are not conducting this review as an exercise in sterile cost-accounting. This commission is committed to conducting a clear-eyed reality check that we know will not only shape our military capabilities for decades to come, but will also have profound effects on our communities and on the people who bring our communities to life.

We also committed that our deliberations and decisions would be devoid of politics and that the people and communities affected by the BRAC proposals would have, through our site visits and public hearings, a chance to provide us with direct input on the substance of the proposals and the methodology and assumptions behind them.

I would like to take this opportunity to thank the thousands of involved citizens who have already contacted the Commission and shared with us their thoughts, concerns, and suggestions about the base closure and realignment proposals. Unfortunately, the volume of correspondence we have received makes it impossible for us to respond

directly to each one of you in the short time with which the Commission must complete its mission. But, we want everyone to know -- the public inputs we receive are appreciated and taken into consideration as a part of our review process. And while everyone in this room will not have an opportunity to speak, every piece of correspondence received by the commission will be made part of our permanent public record, as appropriate.

Today we will hear testimony from the state of Alaska. The state's elected delegation has been allotted a block of time determined by the overall impact of the Department of Defense's closure and realignment recommendation on the state. The delegation members have worked closely with their communities to develop agendas that I am certain will provide information and insight that will make up a valuable part of our review. We would greatly appreciate it if you would adhere to your time limits, every voice today is important.

I now request our witnesses for the State of Alaska to stand for the administration of the oath required by the Base Closure and Realignment statute. The oath will be administered by Rumu Sarkar, the Commission's Designated Federal Officer.



SWEARING IN OATH

Do you swear or affirm that the testimony you are about to give, and any other evidence that you may provide, are accurate and complete to the best of your knowledge and belief, so help you God?



SENATE PRESIDENT PRO TEMPORE
CHAIRMAN, SENATE COMMERCE COMMITTEE

A member of the Senate for 36 years, Ted Stevens is Alaska's senior Senator. Stevens' tenure in the Senate makes him the fourth most senior member among his colleagues, and first among Republicans. Stevens holds the position of Senate President Pro Tempore. He also is the Chairman of the Senate Committee on Commerce, Science, and Transportation, which has oversight of the Departments of Commerce and Transportation. In addition, the Committee's broad jurisdiction covers issues including telecommunications, fisheries, our oceans, maritime, the Coast Guard, aviation (including the Transportation Security Administration), rail, highway safety, global climate change, interstate commerce, space, science, technology, economic development, trade, tourism, consumer issues, product safety, and sports.



As President Pro Tempore, Stevens presides over the Senate in the absence of the Vice President and is third in the line of succession for the Presidency, following the Vice President and the Speaker of the House. In addition, the President Pro Tempore is a member of the party leadership team.

Senator Stevens has previously chaired the Senate's Ethics, Rules, and Governmental Affairs Committees.

From 1997 through 2004, Stevens held the position of Chairman of the Senate Appropriations Committee (except for an 18 month period when he was the Ranking Member). Senator Stevens is a long-time leader in national defense oversight. As Chairman of the Defense Appropriations Subcommittee, working with the Senior Senator from Hawaii, Senator Dan Inouye, he has kept track of defense requirements to ensure our security. Stevens has continually worked for smarter, more efficient programs that can better meet the twenty first century's realities and future threats to our nation.

Ted Stevens was born in Indianapolis, Indiana, on November 18, 1923. During World War II he was a pilot in the China Burma India theater, supporting the Flying Tigers of the 14th Air Force. He received two Distinguished Flying Crosses, two Air Medals, and the Yuan Hai medal awarded by the Republic of China. Following the war he graduated from UCLA and Harvard Law School, and practiced law in Washington, D.C. In the early 1950s he moved to Alaska, at the time a territory of the U.S. He practiced law in Fairbanks, and subsequently was appointed U.S. Attorney in Fairbanks in 1953, a position he held for three years.

He transferred to Washington, D.C. in 1956 to work as legislative counsel and then as an assistant to the Secretary of the Interior Fred Seaton. In 1960, he was appointed Solicitor (chief counsel) of the Department of the Interior by President Eisenhower. While in Washington, Stevens worked successfully for Alaska's and Hawaii's admissions to the Union.

Stevens returned to Alaska to practice law in Anchorage and in 1964 he was elected to the Alaska House of Representatives. In his second term in Alaska's legislature he became the House Majority Leader.

Following the death of Senator E.L. Bob Bartlett in December of 1968, then Governor Walter Hickel appointed Stevens to fill the vacancy. Under Alaska law, Stevens sought election in 1970. Stevens was subsequently elected for a full term in 1972, and re elected in 1978, 1984, 1990, 1996 and 2002.

From 1977 to 1985 Stevens served as the Assistant Republican Leader (the Whip). In 1994, Stevens became Chairman of the Senate Rules Committee. He next served as Chairman of the Senate Governmental Affairs Committee in 1996. Stevens also has served as Chairman of the Senate Ethics Committee, the Arms Control Observer Group, and the Joint Committee on the Library of Congress.

In addition to his duties on the Senate Commerce Committee and Defense Appropriations Subcommittee, Stevens serves on the Appropriations Subcommittees on Commerce, Justice, State and Judiciary; Interior; Labor, Health, Human Services and Education; and Legislative Branch. He also is a member of the Senate Committee on Homeland Security and Governmental Affairs, the Senate Committee on Rules and Administration, and is Chairman of the Joint Committee on the Library of Congress.

Known as a "Work Horse" of the Senate, Stevens tries to find time for his hobbies - tennis reading, and his favorite pastime - reeling in his catch while fishing. The 71 pound Kenai Peninsula King Salmon he caught is displayed in his Washington, D.C. office.

When tough issues arise in the Senate, Ted's motto has always been, "Do what's best for Alaska." And he has. Virtually every Senator is aware that Alaska is one fifth the size of the entire United States and has half of the country's coastline, thanks to Stevens' reminders on the Senate floor and elsewhere. Unique characteristics such as this often drive special requirements, as well as the spectacular benefits, associated with the The Last Frontier.

Senator Stevens is married to Catherine Ann Chandler of Anchorage, a fourth generation Alaskan. They have one child and eleven grandchildren. He also has five other children by his first wife Ann Cherrington of Denver, now deceased. Three of Stevens' six children and seven of his eleven grandchildren currently reside in Alaska.

As taken from www.stevens.senate.gov

Governor Frank Murkowski

BIOGRAPHY

Frank H. Murkowski was elected Governor on November 5 and was sworn into office on December 2, 2002, as Alaska's tenth governor.

Acting on his commitment to the youths of Alaska, Governor Murkowski has concentrated on building the economy of the state so that young Alaskans can find good job opportunities in both rural and urban Alaska. Concentrating on expanding Alaska's resources, oil, gas, minerals, fish, timber, and tourism in the markets of the Pacific Rim have been his priorities. Governor Murkowski has reduced state spending and initiated several efficiencies in permitting and procedures without compromising service levels or environmental oversight.

Quality education, public safety, and health care are priorities of his administration. In the nation's theme of "No Child Left Behind" he is committed to develop a quality education system in both rural and urban Alaska that will be second to none.

Governor Murkowski is committed to bringing Alaskans together, regardless of party, to revamp and to open up the state government decision-making process. He believes that debt can be reduced and the state budget can be balanced without continuing to draw down the budget reserve.

His commitment to Alaska is to build a foundation that will support an expanding economy without an unreasonable tax burden and provide for a good quality of life for all Alaskans.

Frank H. Murkowski was raised in Ketchikan, Alaska. He attended Santa Clara University and graduated from Seattle University with a major in economics. He served in the U.S. Coast Guard in Sitka and Ketchikan. After his tour of duty, Murkowski began his career in banking and was associated with the National Bank of Alaska in both Anchorage and Wrangell for ten years. He then served Governor Walter J. Hickel as commissioner of the Department of Economic Development from 1966-1969. In 1971, he became president of the Alaska National Bank in Fairbanks. In 1980, he was elected to the U.S. Senate where he served Alaska for 22 years.

During his tenure in the U.S. Senate, Murkowski served as chairman of the Energy Committee and as Subcommittee Chairman of Pacific and East Asian Affairs on the Foreign Relations Committee. He also served on the Committees of Finance and Indian Affairs, Veterans Affairs, and for eight years the Select Committee on Intelligence. He was appointed as Ambassador Plenipotentiary to the United Nations in 1996 where he initiated a U.N. resolution on the ban of driftnet fisheries. During his senate career, he crafted the Omnibus Parks-Presidio bill, among the most extensive national parks and refuge bills ever to pass Congress. He also led the successful effort to ban driftnets from the high seas, worked to stop salmon piracy, ended the ban on the export of North Slope crude oil, and won major legislation to help improve conditions in Alaska Native communities. He is a recognized expert on such topics as energy policy, fossil fuel and nuclear development, electricity restructuring, and climate change.

Governor Murkowski has been active in local and community affairs. He served as president of the Alaska State Chamber of Commerce and Alaska Bankers Association and serves as a member of Young Presidents Organizations, Elks, American Legion, and Pioneers of Alaska.

He and his wife Nancy have six children and thirteen grandchildren and reside in the Governor's Residence in Juneau.

As taken from <http://gov.state.ak.us/bio.php>

**Mayor Jim Whitaker
Biography**

Date/Place of Birth: September 30, 1950 Bremerton, Washington

Residency in Alaska: Fairbanks: 1965, 1974, 1987-present Girdwood: 1964 Palmer: 1959

Family: Wife - Patricia (Jinx) Children: Victoria, Christine, Jennifer, Wendy

Education: High School: Indiana, Pennsylvania: Graduated 1968 University of Oregon: B.S. Journalism: 1973

Fairbanks North Star Borough: Mayor – October 27, 2003 - present

Business Owner: Owns several business interests throughout the Fairbanks area

University of Alaska/Tanana Valley Campus: Adjunct instructor for the Applied Business Department

Alaska State House of Representatives: 1999 - 2003 Chair, Special Committee on Oil & Gas: 1999 - 2000 Legislative Budget & Audit Joint Committee: 2003 Resources Committee: 1999 - 2000

Finance Committee: 2001 - 2003 Finance Subcommittees: - Chair, Community & Economic Development: 2003 - Chair, Fish & Game: 2001 - 2003 - Chair, Revenue: 2001 - 2003 - Chair, Law: 2001 - 2002 - University of Alaska: 1999 - 2000 Chair, Fairbanks/Interior Delegation: 1999 - 2000

Other Political and Government Positions: Fairbanks City Council: 1995 - 1998

Service Organizations and Community Involvement: Founding Member, Volunteers in Policing Board Member, Festival Fairbanks Former Board Member, Yukon Quest

Hobbies: Fishing, community challenges

STATE SENATOR GARY WILKEN

Date of Birth: January 24, 1946

Place of Birth: Tacoma, WA

Name of Spouse: Sue

Children: Matthew, Allison, Karen, Bob

Occupation: Small business owner, wholesale food distributor.

Length of Residency in Alaska:49 Years, Fairbanks 1950-70; 1975-present

Education:

High School - Lathrop, Fairbanks, 1960-64, Diploma
College/University - Oregon State University, 1964-68, BS
Post Graduate - Oregon State University, 1968-70, MBA

Political and Government Positions:

Alaska Legislature 1996 - present; Senate HESS Chair 1997 - 1998; Senate Finance Committee Member 1999 - 2002; Senate Finance Committee Co-Chair 2003 - present.

Business and Professional Positions:

Chair, Community Activity Center Task Force, 1985-89; Alaska Council on Economic Education, 1984-96; MAPCO Alaska - Citizens Advisory Board, 1986-96.

Service Organization(s) Membership:

Fairbanks Youth Sports Board, 1981-present; President, Fairbanks Youth Sports Foundation, 1988-present; Rotary of Fairbanks, 1977-present, President 1987; Fairbanks Chamber of Commerce, 1983-present, Chairman, 1992-92; Co-Chair, Military Affairs Committee; Alaska Crippled Children Board, 1989-95; Chair, Methodist Church Pastor Parish Relations Committee, 1994-95; President, Lathrop High Basketball Boosters, 1987-89 and 1993-96; Soviet Team Leader 1989; Alaska Chamber Committee - Long Range Strategic Planning

Special Interests:

Family, Alaska's outdoors, boating.

Other:

News Miner Community Service Award, 1990; UAF Business Leader of the Year, 1995; Rotarian of the Year, 1990; Messer Military Service Award, 1997; OSU Sports Hall of Fame (Team), 1993.

As taken from <http://w3.legis.state.ak.us/senate/24/WLK.htm>

Mark R. Hamilton

After 31 years of service to this nation, Mark Hamilton retired as a Major General with the U. S. Army in July of 1998. Just prior to accepting the chief leadership position of the university, Hamilton was in charge of recruiting for the entire United States Army during the time of the "Be all you can be" era.

He was appointed by the University of Alaska Board of Regents as the 12th President of the University of Alaska on August 10, 1998. The President oversees the operations of the University of Alaska system covering an area one-fifth the size of the contiguous United States. In the year 2003, the University enrolled 33,900 students, employed 7,850 faculty, staff and students, and had an operating budget of over \$530M.

Hamilton received a BS degree from the U. S. Military Academy at West Point, a master's degree in English literature from Florida State University, and graduated from the Armed Forces Staff College in Virginia, and the U. S. Army War College in Pennsylvania. As Commander for the U. S. military group in El Salvador, he was largely responsible for negotiating (all in Spanish) an end to the 12-year civil war in El Salvador. In Somalia, his negotiations with warlords resulted in a window of tranquility that enabled the removal of the U. S. 10th Division. In Brussels, he advised the Supreme Allied Commander in Europe on NATO planning concerning the former republic of Yugoslavia. During his military career he was twice assigned to Alaska.

Mark Hamilton is the recipient of the Distinguished Service Medal - the Army's highest peacetime award. He has also received the Armed Forces' highest peacetime award - the Joint Distinguished Service Medal.

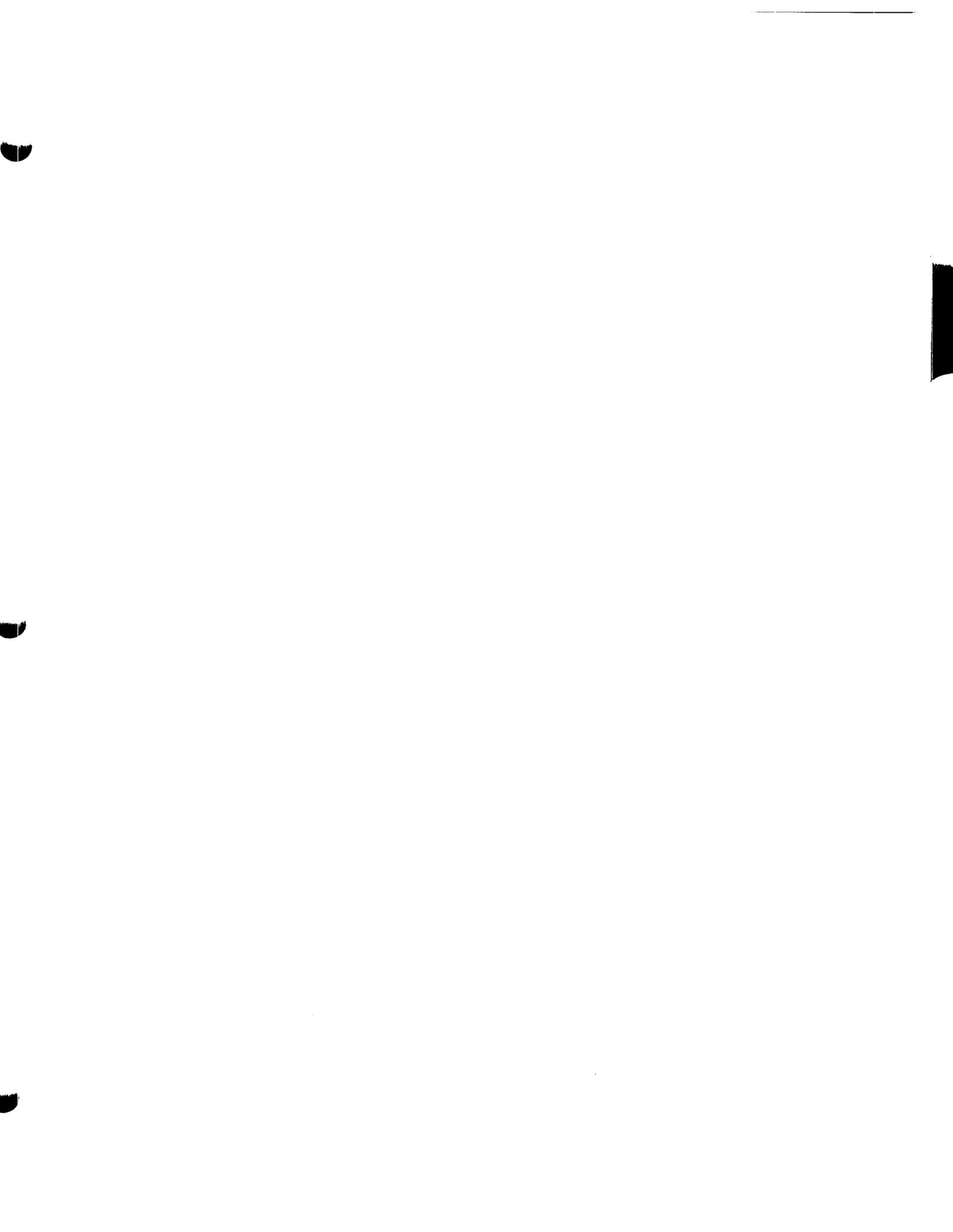
ABC news anchor Peter Jennings featured Hamilton as a "Person of the Week" highlighting his 1993 negotiation with the Somalia warlords. He described Hamilton as "the man in the middle", and was convinced that Mark Hamilton was not finished with his mission in life.

As one of his first official actions as University of Alaska President, Hamilton set up the UA Scholars Program to persuade the state's brightest high school graduates to stay in Alaska for college. This program provides an \$11,000 UA scholarship to the top 10% of Alaska high school seniors. The program, which received national attention, has been major success, currently enticing 1,385 students to stay in Alaska (as of fall, 2003).

Under Hamilton's dynamic leadership over the past six years, the university has been rejuvenated. After a decade of budget cuts, program, faculty and staff reductions, the University of Alaska has experienced budget growth, program expansions, facilities, faculty, staff and student increases unprecedented in previous administrations. President Hamilton has convinced the legislature and the public that the state's financial difficulties are a reason to spend more, not less, on higher education.

Since accepting the presidency of the University, President Hamilton has been appointed as: Commissioner, Denali Commission; Chair, Board of Directors of the Alaska Aerospace Development Corporation; Member, Board of Directors of Alaska Air Group, Inc.; Member, Board of Directors of Alaska SeaLife Center; Chair, Alaska Distance Education Technology Consortium, Co-Chair, Alaska State Committee on Research (SCoR) and member, Morris Thompson Cultural Center Board. The Alaska Journal of Commerce has recognized Hamilton as one of the 25 Most Powerful Alaskans for the past 5 years.

As taken from <http://www.alaska.edu/pres/bio/detail.xml>





DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Eielson AFB, AK

INSTALLATION MISSION

- The 354th Fighter Wing operates, maintains, and trains combat forces in close air support and interdiction (A-10 and F-16 aircraft) missions in support of the war plans of three operational theaters. In addition, the wing operates and maintains PACAF's largest air-to-ground bombing range complex and conducts PACAF's premier large force exercise, COPE THUNDER.
- Eielson supports the operations of the 168th Air Refueling Group, Alaska Air National Guard, which operates KC-135 aircraft in support of PACAF operations.
- The wing hosts the USAF Arctic Survival School (AETC), the Alaska ANG Search and Recovery Det 1, which operates HH-60 helicopters, and Det 460 of the AF Technical Applications Center.
- Eielson supports the 13th Space Warning Squadron at Clear AFS.

DoD RECOMMENDATION

Realign Eielson AFB

- Move A-10 aircraft from Eielson AFB to Barksdale AFB, LA and to a new active duty unit at Moody AFB, GA.
- Move F-16 aircraft from Eielson AFB to Nellis AFB, NV
- The Air National Guard tanker unit and rescue alert detachment will remain as tenant on Eielson

DoD JUSTIFICATION

- Eielson's military value is high because of its close proximity to valuable airspace and ranges. Eielson is, however, an expensive base to operate and improve (build). The Air Force recommends realigning Eielson, but keeping the base open in a "warm" status using the resident Air National Guard units and a portion of the infrastructure to continue operating the base for USAF/Joint/Combined exercises.
- Part of a larger effort to consolidate the A-10 fleet and F-16 fleet to bases with high military value (Moody and Nellis AFBs)
- Active units are leaving; however, the Air Force is considering contracting out much of the base operating support functions
- The CIRFs at Moody and Shaw compliment force structure moves and anticipate these bases as workload centers for these commodities.

COST CONSIDERATIONS DEVELOPED BY DoD

- One-Time Costs: \$ 141.4 million
- Net Savings (Cost) during Implementation: \$ 594.0 million
- Annual Recurring Savings: \$ 229.4 million
- Return on Investment Year: 2006 (Immediate)
- Net Present Value over 20 Years: \$ 2,780.6 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline	3818	357	0
Reductions			
Realignments	(2821)	(319)	0
Total	(2821)	(319)	0

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	(2821)	(319)	0	0	(2821)	(319)
Other Recommendation(s)	0	0	0	0	0	0
Total	(2821)	(319)	0	0	(2821)	(319)

ENVIRONMENTAL CONSIDERATIONS

- Nellis AFB (receiving base) is in a National Ambient Air Quality Standards non-attainment area. A preliminary assessment indicates that a conformity determination may be required to verify that positive conformity can be achieved. Potential environmental impact costs are \$2.4M and are included in the payback calculation.

REPRESENTATION

Governor: Governor Frank Murkowski (R)
 Senators: Ted Stevens (R), Lisa Murkowski (R)
 Representative: Don Young (R)

ECONOMIC IMPACT

- Potential Employment Loss: 4711 jobs (2940 direct and 1771 indirect)
- MSA Job Base: 54, 469 jobs
- Percentage: 8.7 percent decrease

MILITARY ISSUES

- Military value of Eielson high compared to other A-10 and F-16 bases
- Air Force plans for keeping Eielson open in a “warm status” to support exercises
- Strategic value of location in Alaska in light of fewer aircraft overseas
- Creation of new active duty A-10 unit at Moody AFB, GA

COMMUNITY CONCERNS/ISSUES

- Economic impact on Fairbanks, AK
- Impact on Cope Thunder exercise and Pacific Alaska Range Complex
- Loss of A-10 unit at Eielson which offers proximity to Army unit and ground training areas, e.g. Fort Wainwright

ITEMS OF SPECIAL EMPHASIS

- Eielson’s airspace/ranges which were rated highly
- Financial/installation management implications to maintaining Eielson as “warm base” with ANG unit as tenant, e.g. portions of the base to remain open year round, services to be provided, cost in terms of overhead/BOS needed to keep base in “warm” status.
- Frequency and size of Cope Thunder or other exercises planned at Eielson, how many aircraft/personnel, and degree to which economic impact on Fairbanks is offset by these exercises.
- Impact of Eielson realignment on remaining Air National Guard unit (168th air refueling wing)
- Ability of Nellis and Moody AFBs to accommodate additional F-16 and A-10s (new unit)
- Rationale for creating new A-10 unit at Moody AFB in proximity to Army units when Eielson also offers proximity to Army unit and ground training areas (e.g. Fort Wainwright)
- Costs/savings
 - Cost to create new A-10 unit at Moody AFB, GA
 - Most savings from Eielson realignment come from personnel (\$643M); only \$12M come from reduction in overhead.
 - Eielson loses 3140 personnel (from 3782 to 642 personnel) while Moody, Nellis and Barksdale AFBs all gain only 961 personnel total.
 - Eielson’s BOS is reduced by 46 percent or \$15.5M (\$33.6M to \$18.1M); while Nellis, Moody and Barksdale overhead increases by only \$3.1M total or 3 percent.

Secretary of Defense Recommendation

- Realign Eielson Air Force Base, AK. The 354th Fighter Wing's assigned A-10 aircraft will be distributed to the 917th Wing Barksdale Air Force Base, LA (three aircraft); to a new active duty unit at Moody Air Force Base, GA (12 aircraft); and to backup inventory (three aircraft). The 354th Fighter Wing's F-16 aircraft will be distributed to the 57th Wing, Nellis Air Force Base, NV (18 aircraft). The Air National Guard Tanker unit and rescue alert detachment will remain as tenant on Eielson.
- Realign Moody Air Force Base, by relocating base-level ALQ-184 intermediate maintenance to Shaw Air Force Base, SC, establishing a Centralized Intermediate Repair Facility (CIRF) at Shaw Air Force Base, SC for ALQ-184 pods.
- Realign Shaw Air Force Base, relocating base-level TF-34 engine intermediate maintenance to Moody Air Force Base, establishing a CIRF at Moody Air Force Base for TF-34 engines.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Elmendorf AFB, AK

INSTALLATION MISSION

- The 3rd Wing, which operates F-15 and F-15E aircraft, is Elmendorf's host unit. As the largest and principle unit within the 11th AF, the 3rd Wing is tasked with providing air defense and air superiority in Alaska, as well as supporting Pacific Air Forces during contingencies in the Pacific Command area of responsibility. It has three main functional groups: Operations, Logistics, and Support.

DoD RECOMMENDATION

- Close Kulis Air Guard Station, AK and move the 176th Wing, all associated aircraft (C-130H, HC-130N, HH-60) and ECS to Elmendorf AFB. (AF-7)
- Relocate F-15 to Langley AFB, VA (AF-7)
- Relocate F-15E aircraft to Mountain Home Air Force Base, ID (AF 18)
- Relocate C-130 aircraft from Dyess, TX to Elmendorf Air Force Base, AK (four aircraft). Elmendorf Air Force Base will have an active duty/Air National Guard association in the C-130 mission. (AF-43)

DoD JUSTIFICATION

- Mountain Home currently operates several types of aircraft; this recommendation realigns Mountain Home to fly only F-15Es, streamlining operations at a location that is well suited for air-to-ground, low-level and air-to-air flight training. (AF 18)
- This recommendation distributes C-130, HC-130 and HH-60 aircraft from Kulis AGS (110) to Elmendorf Air Force Base (51), which has a higher military value. (AF-7)
- Moving these aircraft to Elmendorf Air Force Base consolidates two installations in the same city, reduces infrastructure, creates an active/ARC association, and retains the skilled, highly trained ANG personnel from Kulis AGS. (AF-7)
- Moves C-130 aircraft to a location where a larger, more effective squadron size is possible while also retaining the skilled and highly trained ANG members from Kulis AGS. At Elmendorf, there will be an active duty association on 12 ANG C-130 aircraft. (AF-7)
- Elmendorf Air Force Base will be realigned to become a joint base with Fort Richardson and, will have consolidated installation management functions and will have aircraft and personnel from Kulis AGS. (AF-7)
- To create an efficient, single-mission operation at Dyess, the Air Force realigned the tenant C-130s from Dyess to other Air Force installations. The other C-130s at Dyess were distributed to Elmendorf (51-airlift) and Peterson (30-airlift) to facilitate active duty associations with the Guard and Reserve units at these installations. (AF-43)

COST CONSIDERATIONS DEVELOPED BY DoD (Close Kulis AGS, AF-7)

- One-Time Costs: \$ 81.4 million
- Net Savings (Cost) during Implementation: \$ 20.6 million
- Annual Recurring Savings: \$ 17.3 million
- Return on Investment Year: 2013 (4 years)
- Net Present Value over 20 Years: \$ 146.7 million

COST CONSIDERATIONS DEVELOPED BY DoD (F-15Es to Mountain Home AFB, ID, AF 18)

- One-Time Costs: \$ 74.2 million
- Net Savings (Cost) during Implementation: \$ 21.2 million
- Annual Recurring Savings: \$ 37.8 million
- Return on Investment Year: Immediate
- Net Present Value over 20 Years: \$ 389.0 million

COST CONSIDERATIONS DEVELOPED BY DoD. (C-130s from Dyess AFB, TX, AF-43)

- One-Time Costs: \$ 299.1 million
- Net Savings (Cost) during Implementation: \$ 316.4 million
- Annual Recurring Savings: \$ 161.3 million
- Return on Investment Year: 2009 (1 years)
- Net Present Value over 20 Years: \$ 1,853.3 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline	7075	1040	
Reductions			
Realignments	-1102	168	
Total	-1102	168	

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
USAF-7 (Kulis)	(779)	(34)	199	225	(580)	(191)
USAF-18 (Mountain Home/Nellis)	(769)	(33)	0	0	(769)	(33)
USAF-43 (Dyess)	0	0	247	10	247	10
Total	(1499)	(65)	397	233	(1102)	168

ENVIRONMENTAL CONSIDERATIONS

- Langley Air Force Base is in a National Ambient Air Quality Standards non-attainment area. Environmental impact costs include \$1.5M in costs for environmental compliance and waste management. These costs were included in the payback calculation (AF-7)

REPRESENTATION

Governor: Governor Frank Murkowski (R)
Senators: Ted Stevens (R), Lisa Murkowski (R)
Representative: Don Young (R)

ECONOMIC IMPACT

- Potential Employment Loss: 1388 jobs (802 direct and 586 indirect)
- MSA Job Base: 211,967 jobs
- Percentage: 0.7 percent decrease
- Cumulative Economic Impact (Year-Year): 0.7 percent decrease

MILITARY ISSUES

- Consolidated installation management functions at Elmendorf AFB and Fort Richardson.
- Ability to accommodate move of Kulis Air Guard Station aircraft and personnel.
- Active duty/Air National Guard association for C-130 units.
- Elmendorf loses 24 of 42 F-15 C/Ds to Langley AFB which has higher military value.
- AF planning to base 2 two squadrons (48 aircraft) of F/A-22 Raptors at Elmendorf AFB.
- Consolidation of F-15Es to at Mountain Home AFB, ID made on basis that is it well suited for air-to-ground, low-level and air-to-air flight training (rated higher than Elmendorf).

COMMUNITY CONCERNS/ISSUES

- None to date

ITEMS OF SPECIAL EMPHASIS

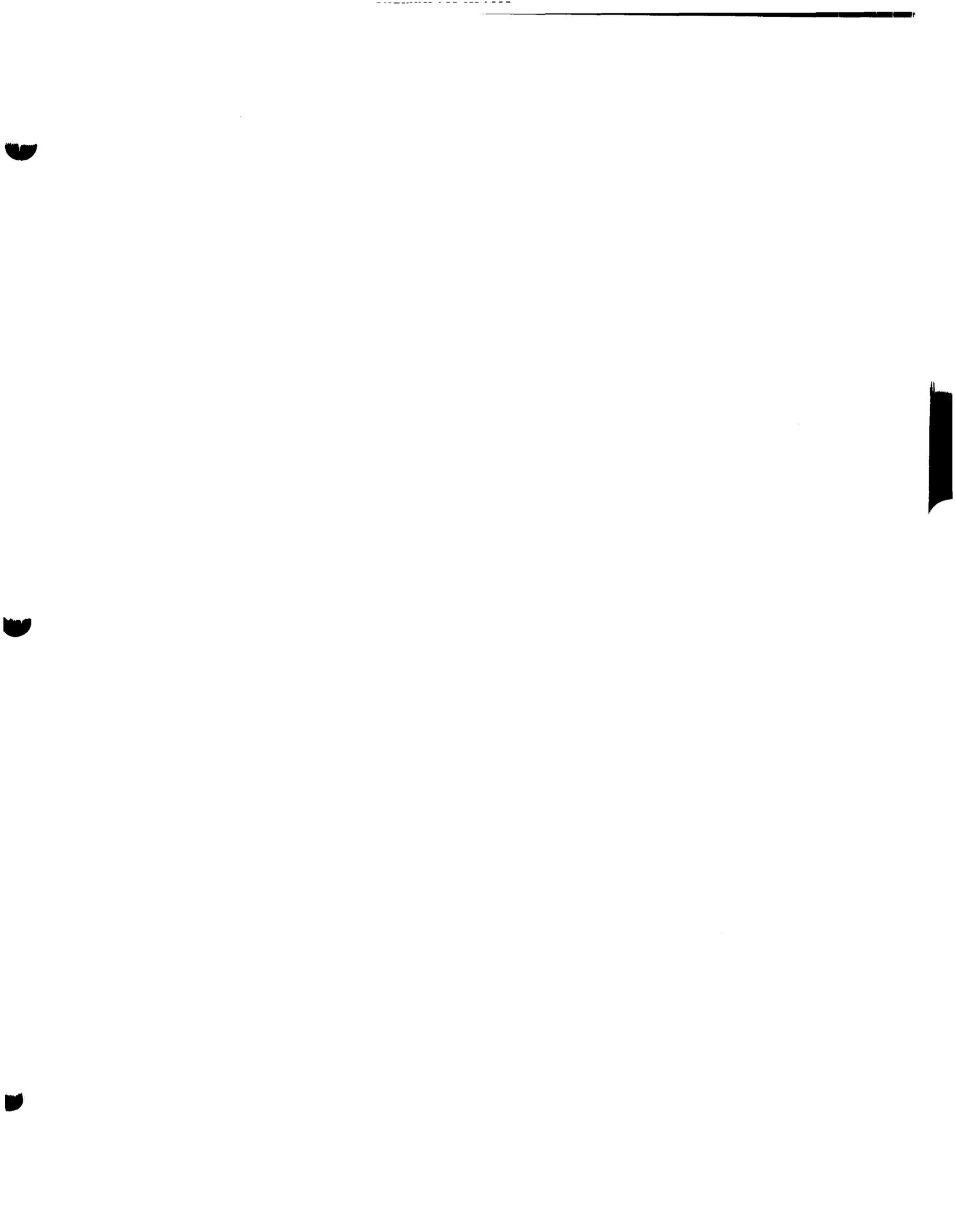
- Consolidated installation management functions at Elmendorf AFB and Fort Richardson
 - Costs of transferring housing management and maintenance from Ft Richardson?
 - Are there any pending housing privatization plans that will be impacted/delayed by the BRAC recommendations?
- Ability of Elmendorf to accommodate move of Kulis Air Guard Station aircraft and personnel
- Ability to accommodate C-130 aircraft from Dyess ,TX (four aircraft) and active duty/Air National Guard association in the C-130 mission
- Elmendorf loses 24 of 42 F-15 C/Ds to Langley (higher mil value)
- Plans to base F/A-22 Raptors at Elmendorf
- Comparison of Elmendorf and Mountain Home AFB, ID since consolidation of F-15Es was made on basis of military value

- Elemendorf loses 802 personnel (9%) and 7 percent of it BOS as a result of the F-15E move to MTN HM, ID.

Craig Hall/AF/May 20, 2005

Secretary of Defense Recommendations

- Close Kulis Air Guard Station (AGS), AK. Relocate the 176th Wing (ANG) and associated aircraft (eight C-130Hs, three HC-130Ns, and five HH-60s) and Expeditionary Combat Support (ECS) to Elmendorf Air Force Base, AK.
- Realign Elmendorf Air Force Base. With the addition of four aircraft from another installation (see Air Force recommendation for Ellsworth Air Force Base and Dyess Air Force Base), the 176th Wing at Elmendorf will form an ANG/active duty association with 12 C-130H aircraft. The 3rd Wing at Elmendorf Air Force Base will distribute 24 of 42 assigned F-15C/D aircraft to the 1st Fighter Wing, Langley Air Force Base, VA.
- Realign Elmendorf Air Force Base. The 366th Fighter Wing, Mountain Home Air Force Base, ID, will receive F-15E aircraft from the 3d Wing, Elmendorf Air Force Base, AK (18 aircraft), and attrition reserve (three aircraft).
- Realign Dyess Air Force Base, TX. The C-130 aircraft assigned to the 317th Airlift Group will be distributed to the active duty 314th Airlift Wing (22 aircraft) and Air National Guard 189th Airlift Wing (two aircraft), Little Rock Air Force Base, AR; the 176th Wing (ANG), Elmendorf Air Force Base, AK (four aircraft); and the 302d Airlift Wing (AFR), Peterson Air Force Base, CO (four aircraft). Elmendorf Air Force Base will have an active duty/Air National Guard association in the C-130 mission.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Kulis Air Guard Station, AK

INSTALLATION MISSION

- 176th Wing of the Alaska Air National Guard operating C-130H, HC-130N, and HH-60 aircraft
- Along with providing airlift and rescue the Alaska Air Guard has specialized support units, radar and tracking systems specialists, civil engineers, aircraft mechanics, security police, communication systems specialists, cooks, munitions specialists, supply personnel and many others play a vital role in the Alaska Air Guard's federal mission.
- Air National Guard units, under order of the Governor, provide protection of life and property, and preserve peace, order and public safety. State missions, funded by the individual states, include disaster relief. When Guard units are in a non-mobilized status, they are commanded by the governor of their respective states.

DoD RECOMMENDATION

- Close Kulis Air Guard Station (AGS), AK. Relocate the 176th Wing (ANG) and associated aircraft (eight C-130Hs, three HC-130Ns, and five HH-60s) and Expeditionary Combat Support (ECS) to Elmendorf Air Force Base, AK.

DoD JUSTIFICATION

- This recommendation distributes C-130, HC-130 and HH-60 aircraft from Kulis AGS (110) to Elmendorf Air Force Base (51), which has a higher military value.
- Moving these aircraft to Elmendorf Air Force Base consolidates two installations in the same city, reduces infrastructure, creates an active/ARC association, and retains the skilled, highly trained ANG personnel from Kulis AGS.
- Moves C-130 aircraft to a location where a larger, more effective squadron size is possible while also retaining the skilled and highly trained ANG members from Kulis AGS. At Elmendorf, there will be an active duty association on 12 ANG C-130 aircraft.
- Elmendorf Air Force Base will be realigned to become a joint base with Fort Richardson and, will have consolidated installation management functions and will have aircraft and personnel from Kulis AGS.

COST CONSIDERATIONS DEVELOPED BY DoD

- One-Time Costs: \$ 81.4 million
- Net Savings (Cost) during Implementation: \$ 20.6 million
- Annual Recurring Savings: \$ 17.3 million
- Return on Investment Year: 2010 (4)

- Net Present Value over 20 Years: \$ 146.7 million

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

	<u>Military</u>	<u>Civilian</u>	<u>Students</u>
Baseline	(218)	(241)	0
Reductions	(218)	(241)	0
Realignments			
Total	(218)	(241)	0

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	<u>Out</u>		<u>In</u>		<u>Net Gain (Loss)</u>	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	(218)	(241)	0	0	(218)	(241)
Other Recommendation(s)	N/A	N/A	N/A	N/A	N/A	N/A
Total						

ENVIRONMENTAL CONSIDERATIONS

- N/A

REPRESENTATION

Governor: Governor Frank Murkowski (R)
 Senators: Ted Stevens (R), Lisa Murkowski (R)
 Representative: Don Young (R)

ECONOMIC IMPACT

- Potential Employment Loss: 1470 jobs (848 direct and 622 indirect)
- MSA Job Base: 211,967 jobs
- Percentage: 0.7 percent decrease
- Cumulative Economic Impact (Year-Year): 0.7 percent decrease

MILITARY ISSUES

- Addition of more C-130s through active/guard association at Elmendorf AFB
- Added military value at Elmendorf (rated #51 airlift) as compared to Kulis (rated #110).

COMMUNITY CONCERNS/ISSUES

- A return of property resulting from Kulis closure could benefit Anchorage's international airport by making more land available.

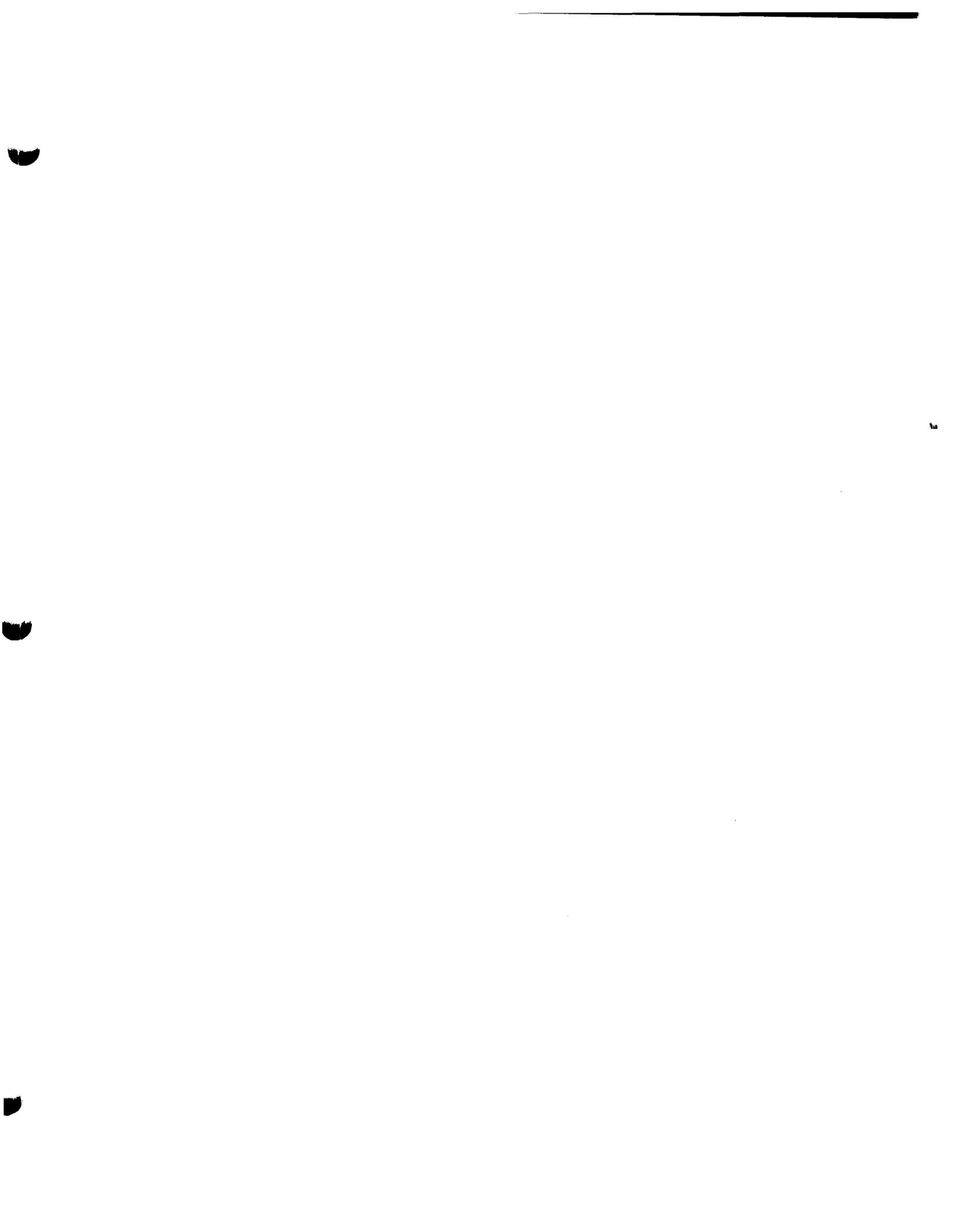
ITEMS OF SPECIAL EMPHASIS

- C-130 Active/Guard association at Elmendorf.
- Land is precluding factor in being able to increase number of aircraft based at Kulis.
- The Alaska Air National Guard has been at Kulis since 1955 when it moved out of Elmendorf Air Force Base.

Craig Hall/AF/May 24, 2005

Secretary of Defense Recommendation

- Close Kulis Air Guard Station (AGS), AK. Relocate the 176th Wing (ANG) and associated aircraft (eight C-130Hs, three HC-130Ns, and five HH-60s) and Expeditionary Combat Support (ECS) to Elmendorf Air Force Base, AK.
- Realign Elmendorf Air Force Base. With the addition of four aircraft from another installation (see Air Force recommendation for Ellsworth Air Force Base and Dyess Air Force Base), the 176th Wing at Elmendorf will form an ANG/active duty association with 12 C-130H aircraft. The 3rd Wing at Elmendorf Air Force Base will distribute 24 of 42 assigned F-15C/D aircraft to the 1st Fighter Wing, Langley Air Force Base, VA.



Naval Air Facility, Adak, Alaska

Category: Operational Air Stations

Mission: Support for Anti-Submarine Warfare

Onetime Cost: \$9.4 million

Savings: 1996-2001: \$108.8 million

Annual: \$260 million

Return on Investment: 1997 (Immediate)

FINAL ACTION: Close

Surveillance Mission

Secretary of Defense Recommendation

Close Naval Air Facility, Adak, Alaska.

Secretary of Defense Justification

Despite the large reduction in operational infrastructure accomplished during the 1993 round of base closure and realignments, since DON force structure experiences a reduction of over 10 percent by the year 2001, there continues to be additional excess capacity that must be eliminated. In evaluating operational bases, the goal was to retain only that infrastructure necessary to support the future force structure without impeding operational flexibility for deployment of that force. In the case of Naval Air Facility, Adak, Alaska, the Navy's anti-submarine warfare surveillance mission no longer requires these facilities to base or support its aircraft. Closure of this activity reduces excess capacity by eliminating unnecessary capabilities and can be accomplished with no loss in mission effectiveness.

Community Concerns

There were no formal expressions of concern from the local community. The U.S. Coast Guard, however, expressed concern about the closing of NAF Adak because of its use as a support base for their law enforcement, search and rescue, and navigation aid maintenance operations. Without NAF Adak's support facilities, the Coast Guard would be forced to obtain support for their operations at a greater distance from their patrol areas which would increase their overall operating costs.

Commission Findings

The Commission found no reason to disagree with the recommendation of the Secretary of Defense. The closing of NAF Adak, however, caused the Coast Guard to voice concern about losing a base from which they can stage some of their operations. The Commission recognizes that the use of NAF Adak is important to the Coast Guard's missions of law enforcement and search and rescue. This operational need, however, is not sufficient to justify keeping the facility open.

Commission Recommendation

The Commission finds the Secretary of Defense did not deviate substantially from the force structure plan and final criteria. Therefore, the Commission recommends the following: close Naval Air Facility, Adak, Alaska.

Fort Greely, Alaska

Category: Major Training Areas

Mission: Provide administrative and logistical support to the Northern Warfare Training Center and the Cold Regions Test Activity; assist military organizations and units in their training.

One-time Cost: \$23.1 million

Savings: 1996-2001: \$38.7 million

Annual: \$17.9 million

Return on Investment: 1999 (1 year)

FINAL ACTION: Realign

Secretary of Defense Recommendation

Realign Fort Greely by relocating the Cold Region Test Activity (CKTA) and Northern Warfare Training Center (NWTC) to Fort Wainwright, Alaska.

Secretary of Defense Justification

Fort Greely currently supports two tenant activities (CKTA and NWTC) and manages training areas for maneuver and range firing. Over 662,000 acres of range and training areas are used by both the Army and the Air Force. These valuable training lands will be retained. The Army has recently reduced the NWTC by over half its original size and transferred oversight responsibilities to the U.S. Army, Pacific. The garrison staff will reduce in size and continue to support the important testing and training missions. The Army intends to use Fort Wainwright as the base of operations (107 miles away) for these activities and "safari" them to Fort Greely, as necessary. This allows the Army to reduce its presence at Fort Greely, reduce excess capacity and perform essential missions at a much lower cost. The Army intends to retain facilities at Bolio Lake (for CRTA), Black Rapids (for NWTC), Allen Army Airfield, and minimal necessary garrison facilities to maintain the installation for contingency missions.

Community Concerns

Residents of the Delta Junction community have expressed strong opposition to the DoD recommendation based upon Fort Greely's military value as a major training area, its unique location in the Cold Triangle, which facilitates almost year-round testing by the Cold Regions Test Activity, and the severe economic impact that the area would suffer upon realignment. Community leaders and citizens emphasized that with no other economic base, the recommendation could have a devastating impact on the area, and diminish the size of the local school population by half.

Commission Findings

The Commission found the Army plans to continue its actual arctic testing and arctic training activities at Fort Greely. Fort Greely is in the most suitable location, the North American Cold Triangle, to conduct arctic activities. The Commission found the realignment to Fort Wainwright of those personnel and functions not required to support the Cold Regions Test Activity and the Northern Warfare Training Center at Fort Greely is operationally sound and will generate significant savings. The Commission also found increased base operating efficiencies would occur if the headquarters and support elements for the Cold Regions Test Activity and Northern Warfare Training Center move to Fort Wainwright. The Commission found that personnel can travel to Fort Greely's Bolio Lake and Black Rapids training facilities to perform their mission, when NWTC courses or CKTA testing is required. While the Commission found the economic impact on Delta Junction, Alaska, and its local school system will be serious, these factors were outweighed by both the military value and significant savings that will result from implementation of the Secretary's Recommendation. To lessen the economic impact and to facilitate community planning for the future, the Commission further found the execution phase of the recommendation should not begin earlier than July 1997, the latest date permitted by Public Law 101-510 to begin a move, and should not be completed before July 2001, the latest date permitted to complete a move. The Army is encouraged to ensure that buildings and facilities at

Fort Greely which do become non-essential as a result of the realignment shall be maintained in good working condition to maximize future reuse possibilities. 1-3 COMMISSION FINDINGS
AN) RECOMMENDATIONS

Commission Recommendation

The Commission finds the Secretary of Defense deviated substantially from final criteria 1, 4, and 5. Therefore, the Commission recommends the following: realign Fort Greely by relocating the Cold Regions Test Activity (CRTA) and the Northern Warfare Training Center ("K) to Fort Wainwright, Alaska, but begin the move no earlier than July 1997. The move should not be completed earlier than July 2001. The Commission finds this recommendation is consistent with the force-structure plan and final criteria.



DEFENSE BASE CLOSURE AND
REALIGNMENT COMMISSION

Chairman's
Closing Statement

Regional Hearing
of the
2005 Base Closure and Realignment Commission

for

Alaska

1:00 PM
June 15, 2005

Fairbanks, AK

This concludes the Alaska Regional Hearing of the Defense Base Closure and Realignment Commission. I want to thank all the witnesses who testified today. You have brought us very thoughtful and valuable information. I assure you, your statements will be given careful consideration by the commission members as we reach our decisions.

I also want to thank all the elected officials and community members who have assisted us during our base visits and in preparation for this hearing. In particular, I would like to thank Senator Stevens and his staff for their assistance in obtaining and setting up this fine site.

Finally, I would like to thank the citizens of the communities represented here today that have supported the members of our Armed Services for so many years, making them feel welcome and valued in your towns. It is that spirit that makes America great.

This hearing is closed.



BRAC 2005 Closure and Realignment Impacts by State

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Alabama									
Abbott U.S. Army Reserve Center Tuskegee	Close	(2)	(1)	0	0	(2)	(1)	0	(3)
Anderson U.S. Army Reserve Center Troy	Close	(15)	0	0	0	(15)	0	0	(15)
Armed Forces Reserve Center Mobile	Close	(27)	0	22	0	(5)	0	0	(5)
BG William P. Screws U.S. Army Reserve Center Montgomery	Close	(15)	(3)	0	0	(15)	(3)	0	(18)
Fort Ganey Army National Guard Reserve Center Mobile	Close	(13)	0	0	0	(13)	0	0	(13)
Fort Hanna Army National Guard Reserve Center Birmingham	Close	(28)	0	0	0	(28)	0	0	(28)
Gary U.S. Army Reserve Center Enterprise	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
Navy Recruiting District Headquarters Montgomery	Close	(31)	(5)	0	0	(31)	(5)	(5)	(41)
Navy Reserve Center Tuscaloosa AL	Close	(7)	0	0	0	(7)	0	0	(7)
The Adjutant General Bldg, AL Army National Guard Montgomery	Close	(85)	0	0	0	(85)	0	0	(85)
Wright U.S. Army Reserve Center	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
Anniston Army Depot	Gain	0	(87)	0	1,121	0	1,034	0	1,034
Dannelly Field Air Guard Station	Gain	0	0	18	42	18	42	0	60
Fort Rucker	Gain	(423)	(80)	2,157	234	1,734	154	0	1,888
Redstone Arsenal	Gain	(1,322)	(288)	336	1,874	(986)	1,586	1,055	1,655
Birmingham Armed Forces Reserve Center	Realign	(146)	(159)	0	0	(146)	(159)	0	(305)
Birmingham International Airport Air Guard Station	Realign	(66)	(117)	0	0	(66)	(117)	0	(183)
Maxwell Air Force Base	Realign	(740)	(511)	0	0	(740)	(511)	0	(1,251)
Alabama Total		(2,937)	(1,253)	2,533	3,271	(404)	2,018	1,050	2,664

This list does not include locations where there were no changes in military or civilian jobs.
 Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
California									
Armed Forces Reserve Center Bell	Close	(72)	0	48	0	(24)	0	0	(24)
Defense Finance and Accounting Service, Oakland	Close	0	(50)	0	0	0	(50)	0	(50)
Defense Finance and Accounting Service, San Bernardino	Close	0	(120)	0	0	0	(120)	0	(120)
Defense Finance and Accounting Service, San Diego	Close	(3)	(237)	0	0	(3)	(237)	0	(240)
Defense Finance and Accounting Service, Seaside	Close	(10)	(51)	0	0	(10)	(51)	0	(61)
Naval Support Activity Corona	Close	(6)	(886)	0	0	(6)	(886)	0	(892)
Naval Weapons Station Seal Beach Det Concord	Close	0	(71)	0	0	0	(71)	0	(71)
Navy-Marine Corps Reserve Center, Encino	Close	(33)	0	0	0	(33)	0	0	(33)
Navy-Marine Corps Reserve Center, Los Angeles	Close	(48)	0	0	0	(48)	0	0	(48)
Onizuka Air Force Station	Close	(107)	(171)	0	0	(107)	(171)	0	(278)
Riverbank Army Ammunition Plant	Close	0	(4)	0	0	0	(4)	(85)	(89)
Leased Space - CA	Close/Realign	(2)	(14)	0	0	(2)	(14)	0	(16)
AFRC Moffett Field	Gain	0	0	87	166	87	166	0	253
Channel Islands Air Guard Station	Gain	0	0	4	15	4	15	0	19
Edwards Air Force Base	Gain	(14)	0	23	42	9	42	0	51
Fort Hunter Liggett	Gain	0	0	25	18	25	18	0	43
Fresno Air Terminal	Gain	0	0	57	254	57	254	0	311
Marine Corps Base Miramar	Gain	(46)	(3)	87	34	41	31	0	72
Marine Corps Reserve Center Pasadena CA	Gain	0	0	25	0	25	0	0	25
Naval Air Station Lemoore	Gain	(39)	0	44	35	5	35	0	40
Naval Air Weapons Station China Lake	Gain	(44)	(14)	198	2,329	154	2,315	0	2,469
Naval Base Point Loma	Gain	(12)	(341)	312	350	300	9	0	309
Naval Station San Diego	Gain	(1)	(2)	1,085	86	1,084	84	2	1,170

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Connecticut										
SGT Libby U.S. Army Reserve Center, New Haven	Close	(14)	(7)	0	0	(14)	(7)	0	(21)	
Submarine Base New London	Close	(7,096)	(952)	0	0	(7,096)	(952)	(412)	(8,460)	
Turner U.S. Army Reserve Center, Fairfield	Close	(13)	(4)	0	0	(13)	(4)	0	(17)	
U.S. Army Reserve Center Area Maintenance Support Facility Middletown	Close	(13)	(5)	0	0	(13)	(5)	0	(18)	
Bradley International Airport Air Guard Station	Realign	(23)	(88)	26	15	3	(73)	0	(70)	
Connecticut Total		(7,159)	(1,056)	26	15	(7,133)	(1,041)	(412)	(8,586)	
Delaware										
Kirkwood U.S. Army Reserve Center, Newark	Close	(7)	(2)	0	0	(7)	(2)	0	(9)	
Dover Air Force Base	Gain	0	0	115	133	115	133	0	248	
New Castle County Airport Air Guard Station	Realign	(47)	(101)	0	0	(47)	(101)	0	(148)	
Delaware Total		(54)	(103)	115	133	61	30	0	91	
District of Columbia										
Leased Space - DC	Close/Realign	(103)	(68)	0	79	(103)	11	0	(92)	
Bolling Air Force Base	Realign	(96)	(242)	0	0	(96)	(242)	(61)	(399)	
Naval District Washington	Realign	(108)	(845)	28	522	(80)	(323)	40	(363)	
Potomac Annex	Realign	(4)	(5)	0	0	(4)	(5)	(3)	(12)	
Walter Reed Army Medical Center	Realign	(2,679)	(2,388)	28	31	(2,651)	(2,357)	(622)	(5,630)	
District of Columbia Total		(2,990)	(3,548)	56	632	(2,934)	(2,916)	(646)	(6,496)	

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Georgia									
Fort Gillem	Close	(517)	(570)	6	0	(511)	(570)	0	(1,081)
Fort McPherson	Close	(2,260)	(1,881)	0	0	(2,260)	(1,881)	0	(4,141)
Inspector/Instructor Rome GA	Close	(9)	0	0	0	(9)	0	0	(9)
Naval Air Station Atlanta	Close	(1,274)	(156)	0	0	(1,274)	(156)	(68)	(1,498)
Naval Supply Corps School Athens	Close	(393)	(108)	4	0	(389)	(108)	(16)	(513)
Peachtree Leases Atlanta	Close	(65)	(97)	0	0	(65)	(97)	0	(162)
U.S. Army Reserve Center Columbus	Close	(9)	0	0	0	(9)	0	0	(9)
Dobbins Air Reserve Base	Gain	0	0	73	45	73	45	0	118
Fort Benning	Gain	(842)	(69)	10,063	687	9,221	618	0	9,839
Marine Corps Logistics Base Albany	Gain	(2)	(42)	1	193	(1)	151	0	150
Moody Air Force Base	Gain	(604)	(145)	1,274	50	670	(95)	0	575
Robins Air Force Base	Gain	(484)	(225)	453	224	(31)	(1)	781	749
Savannah International Airport Air Guard Station	Gain	0	0	17	21	17	21	0	38
Submarine Base Kings Bay	Gain	0	0	3,245	102	3,245	102	20	3,367
Georgia Total		(6,459)	(3,293)	15,136	1,322	8,677	(1,971)	717	7,423
Guam									
Andersen Air Force Base	Realign	(64)	(31)	0	0	(64)	(31)	0	(95)
Guam Total		(64)	(31)	0	0	(64)	(31)	0	(95)
Hawaii									
Army National Guard Reserve Center Honokaa	Close	(118)	0	0	0	(118)	0	0	(118)
Naval Station Pearl Harbor	Gain	(29)	(213)	0	324	(29)	111	0	82
Hickam Air Force Base	Realign	(311)	(117)	159	7	(152)	(110)	0	(262)
Hawaii Total		(458)	(330)	159	331	(299)	1	0	(298)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct	
		Mil	Civ	Mil	Civ	Mil	Civ			
Indiana										
Navy Marine Corps Reserve Center Grissom Air Reserve Base, Bunker Hill	Close	(7)	0	0	0	(7)	0	0	(7)	
Navy Recruiting District Headquarters Indianapolis	Close	(27)	(5)	0	0	(27)	(5)	(6)	(38)	
Navy Reserve Center Evansville	Close	(7)	0	0	0	(7)	0	0	(7)	
Newport Chemical Depot	Close	(210)	(81)	0	0	(210)	(81)	(280)	(571)	
U.S. Army Reserve Center Lafayette	Close	(21)	0	0	0	(21)	0	0	(21)	
U.S. Army Reserve Center Seston	Close	(12)	0	0	0	(12)	0	0	(12)	
Leased Space - IN	Close/Realign	(25)	(111)	0	0	(25)	(111)	0	(136)	
Defense Finance and Accounting Service, Indianapolis	Gain	0	(100)	114	3,478	114	3,378	3	3,495	
Fort Wayne International Airport Air Guard Station	Gain	(5)	0	62	256	57	256	0	313	
Hulman International Airport Air Guard Station	Realign	(12)	(124)	0	0	(12)	(124)	0	(136)	
Naval Support Activity Crane	Realign	0	(672)	0	0	0	(672)	(11)	(683)	
Indiana Total		(326)	(1,093)	176	3,734	(150)	2,641	(294)	2,197	
Iowa										
Navy Reserve Center Cedar Rapids	Close	(7)	0	0	0	(7)	0	0	(7)	
Navy Reserve Center Sioux City	Close	(7)	0	0	0	(7)	0	0	(7)	
Navy-Marine Corps Reserve Center Dubuque	Close	(19)	(5)	0	0	(19)	(5)	0	(24)	
Des Moines International Airport Air Guard Station	Gain	(31)	(172)	54	196	23	24	0	47	
Sioux Gateway Airport Air Guard	Gain	0	0	33	170	33	170	0	203	
Armed Forces Reserve Center Camp Dodge	Realign	(217)	(1)	0	0	(217)	(1)	0	(218)	
Iowa Total		(281)	(178)	87	366	(194)	188	0	(6)	

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Louisiana									
Baton Rouge Army National Guard Reserve Center	Close	(128)	0	11	0	(117)	0	0	(117)
Naval Support Activity New Orleans	Close	(1,997)	(652)	0	0	(1,997)	(652)	(62)	(2,711)
Navy-Marine Corps Reserve Center Baton Rouge	Close	(18)	0	0	0	(18)	0	0	(18)
Roberts U.S. Army Reserve Center, Baton Rouge	Close	(30)	0	0	0	(30)	0	0	(30)
Leased Space - Slidell	Close/Realign	(1)	(102)	0	0	(1)	(102)	(48)	(151)
Barksdale Air Force Base	Gain	0	0	5	60	5	60	0	65
Naval Air Station New Orleans	Gain	0	0	1,407	446	1,407	446	3	1,856
Naval Air Station New Orleans Air Reserve Station	Realign	(4)	(308)	45	76	41	(232)	0	(191)
Louisiana Total		(2,178)	(1,062)	1,468	582	(710)	(480)	(107)	(1,297)
Maine									
Defense Finance and Accounting Service, Limestone	Close	0	(241)	0	0	0	(241)	0	(241)
Naval Reserve Center, Bangor	Close	(7)	0	0	0	(7)	0	0	(7)
Naval Shipyard Portsmouth	Close	(201)	(4,032)	0	0	(201)	(4,032)	(277)	(4,510)
Bangor International Airport Air Guard Station	Gain	0	0	45	195	45	195	0	240
Naval Air Station Brunswick	Realign	(2,317)	(61)	0	0	(2,317)	(61)	(42)	(2,420)
Maine Total		(2,525)	(4,334)	45	195	(2,480)	(4,139)	(319)	(6,938)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Massachusetts									
Malony U.S. Army Reserve Center	Close	(100)	(55)	0	0	(100)	(55)	0	(155)
Otis Air Guard Base	Close	(62)	(443)	0	0	(62)	(443)	0	(505)
Westover U.S. Army Reserve Center, Cicopee	Close	(13)	0	0	0	(13)	0	0	(13)
Barnes Municipal Airport Air Guard Station	Gain	0	(5)	23	89	23	84	0	107
Hanscom Air Force Base	Gain	(47)	(223)	546	828	499	605	0	1,104
Westover Air Force Base	Gain	0	0	69	11	69	11	0	80
Natick Soldier Systems Center	Realign	0	(19)	0	0	0	(19)	0	(19)
Naval Shipyard Puget Sound-Boston Detachment	Realign	0	(108)	0	0	0	(108)	0	(108)
Massachusetts Total		(222)	(853)	638	928	416	75	0	491
Michigan									
Navy Reserve Center Marquette	Close	(7)	0	0	0	(7)	0	0	(7)
Parisan U.S. Army Reserve Center, Lansing	Close	(25)	0	0	0	(25)	0	0	(25)
Selfridge Army Activity	Close	(126)	(174)	0	0	(126)	(174)	0	(300)
W. K. Kellogg Airport Air Guard Station	Close	(68)	(206)	0	0	(68)	(206)	0	(274)
Detroit Arsenal	Gain	(4)	(104)	4	751	0	647	0	647
Selfridge Air National Guard Base	Gain	(3)	(76)	72	167	69	91	(76)	84
Michigan Total		(233)	(560)	76	918	(157)	358	(76)	125
Minnesota									
Navy Reserve Center Duluth	Close	(8)	0	0	0	(8)	0	0	(8)
Fort Snelling	Realign	(130)	(124)	0	0	(130)	(124)	0	(254)
Minnesota Total		(138)	(124)	0	0	(138)	(124)	0	(262)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Montana									
Galt Hall U.S. Army Reserve Center, Great Falls	Close	(14)	(3)	0	0	(14)	(3)	0	(17)
Great Falls International Airport Air Guard Station	Realign	(26)	(81)	0	0	(26)	(81)	0	(107)
Montana	Total	(40)	(84)	0	0	(40)	(84)	0	(124)
Nebraska									
Army National Guard Reserve Center Columbus	Close	(31)	0	0	0	(31)	0	0	(31)
Army National Guard Reserve Center Grand Island	Close	(31)	0	0	0	(31)	0	0	(31)
Army National Guard Reserve Center Kearny	Close	(8)	0	0	0	(8)	0	0	(8)
Naval Recruiting District Headquarters Omaha	Close	(19)	(7)	0	0	(19)	(7)	(6)	(32)
Navy Reserve Center Lincoln	Close	(7)	0	0	0	(7)	0	0	(7)
Offutt Air Force Base	Realign		(227)	54	69	54	158	0	(104)
Nebraska	Total	(96)	(234)	54	69	(42)	(165)	(6)	(213)
Nevada									
Hawthorne Army Depot	Close	(74)	(45)	0	0	(74)	(45)	(80)	(199)
Nellis Air Force Base	Gain	(265)	(5)	1,414	268	1,149	263	0	1,412
Naval Air Station Fallon	Realign	(7)	0	0	0	(7)	0	0	(7)
Reno-Tahoe International Airport Air Guard Station	Realign	(23)	(124)	0	0	(23)	(124)	0	(147)
Nevada	Total	(369)	(174)	1,414	268	1,045	94	(80)	1,059
New Hampshire									
Doble U.S. Army Reserve Center Portsmouth	Close	(39)	(5)	0	0	(39)	(5)	0	(44)
Armed Forces Reserve Center Pease Air Force Base	Gain	0	0	20	28	20	28	0	48
New Hampshire	Total	(39)	(5)	20	28	(19)	23	0	4

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
New York									
Armed Forces Reserve Center Amityville	Close	(24)	(4)	0	0	(24)	(4)	0	(28)
Army National Guard Reserve Center Niagara Falls	Close	(1)	0	0	0	(1)	0	0	(1)
Carpenter U.S. Army Reserve Center, Poughkeepie	Close	(8)	(1)	0	0	(8)	(1)	0	(9)
Defense Finance and Accounting Service, Rome	Close	0	(290)	0	0	0	(290)	0	(290)
Navy Recruiting District Headquarters Buffalo	Close	(25)	(6)	0	0	(25)	(6)	(6)	(37)
Navy Reserve Center Glenn Falls	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Horsehead	Close	(7)	0	0	0	(7)	0	0	(7)
Navy Reserve Center Watertown	Close	(9)	0	0	0	(9)	0	0	(9)
Niagara Falls International Airport Air Guard Station	Close	(115)	(527)	0	0	(115)	(527)	0	(642)
United States Military Academy	Gain	0	0	226	38	226	38	0	264
Fort Totten / Pyle	Realign	(75)	(74)	0	0	(75)	(74)	0	(149)
Rome Laboratory	Realign	(13)	(124)	0	0	(13)	(124)	0	(137)
Schenectady County Air Guard Station	Realign	(10)	(9)	0	0	(10)	(9)	0	(19)
New York	Total	(294)	(1,035)	226	38	(68)	(997)	(6)	(1,071)

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Ohio									
Army National Guard Reserve Center Mansfield	Close	(59)	(2)	0	0	(59)	(2)	0	(61)
Army National Guard Reserve Center Westerville	Close	(12)	0	0	0	(12)	0	0	(12)
Defense Finance and Accounting Service, Dayton	Close	0	(230)	0	0	0	(230)	0	(230)
Mansfield Lahm Municipal Airport Air Guard Station	Close	(63)	(171)	0	0	(63)	(171)	0	(234)
Navy-Marine Corps Reserve Center Akron	Close	(26)	0	0	0	(26)	0	0	(26)
Navy-Marine Corps Reserve Center Cleveland	Close	(24)	(1)	0	0	(24)	(1)	0	(25)
Parrott U.S. Army Reserve Center Kenton	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
U.S. Army Reserve Center Whitehall	Close	(25)	0	0	0	(25)	0	0	(25)
Leased Space - OH	Close/Realign	0	(187)	0	0	0	(187)	0	(187)
Armed Forces Reserve Center Akron	Gain	0	0	0	0	37	0	0	37
Defense Supply Center Columbus	Gain	(2)	(960)	65	2,655	63	1,695	0	1,758
Rickenbacker International Airport Air Guard Station	Gain	0	0	0	1	0	1	0	1
Toledo Express Airport Air Guard Station	Gain	0	0	14	112	14	112	0	126
Wright Patterson Air Force Base	Gain	(69)	(729)	658	559	589	(170)	75	494
Youngstown-Warren Regional Airport	Gain	0	0	0	8	0	8	0	8
Defense Finance and Accounting Service, Cleveland	Realign	(15)	(1,013)	0	0	(15)	(1,013)	0	(1,028)
Glenn Research Center	Realign	0	(50)	0	0	0	(50)	0	(50)
Rickenbacker Army National Guard Bldg 943 Columbus	Realign	(4)	0	0	0	(4)	0	0	(4)
Springfield-Beckley Municipal Airport Air Guard Station	Realign	(66)	(225)	0	0	(66)	(225)	0	(291)
Ohio Total		(374)	(3,569)	774	3,335	400	(234)	75	241

This list does not include locations where there were no changes in military or civilian jobs.
Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Pennsylvania									
Bristol	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
Engineering Field Activity Northeast	Close	(4)	(188)	0	0	(4)	(188)	0	(192)
Kelly Support Center	Close	(174)	(136)	0	0	(174)	(136)	0	(310)
Naval Air Station Willow Grove	Close	(865)	(362)	0	0	(865)	(362)	(5)	(1,232)
Navy Crane Center Lester	Close	(1)	(54)	0	0	(1)	(54)	0	(55)
Navy-Marine Corps Reserve Center Reading	Close	(18)	0	0	0	(18)	0	0	(18)
North Penn U.S. Army Reserve Center, Norristown	Close	(22)	(1)	0	0	(22)	(1)	0	(23)
Pittsburgh International Airport Air Reserve Station	Close	(44)	(278)	0	0	(44)	(278)	0	(322)
Serrenti U.S. Army Reserve Center, Scranton	Close	(47)	(8)	0	0	(47)	(8)	0	(55)
U.S. Army Reserve Center Bloomsburg	Close	(20)	(2)	0	0	(20)	(2)	0	(22)
U.S. Army Reserve Center Lewisburg	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
U.S. Army Reserve Center Williamsport	Close	(25)	(4)	0	0	(25)	(4)	0	(29)
W. Reese U.S. Army Reserve Center/OMS, Chester	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
Letterkenny Army Depot	Gain	0	0	0	409	0	409	0	409
Naval Support Activity Philadelphia	Gain	0	(10)	0	301	0	291	0	291
Navy-Marine Corps Reserve Center Lehigh	Gain	0	0	8	0	8	0	0	8
Navy-Marine Corps Reserve Center Pittsburgh	Gain	0	0	7	0	7	0	0	7
Tobyhanna Army Depot	Gain	(1)	(82)	3	355	2	273	0	275
Defense Distribution Depot Susquehanna	Realign	0	(15)	0	0	0	(15)	0	(15)
Human Resources Support Center Northeast	Realign	0	(174)	0	0	0	(174)	(9)	(183)
Marine Corps Reserve Center Johnstown	Realign	(86)	0	0	0	(86)	0	0	(86)
Naval Support Activity Mechanicsburg	Realign	0	(11)	0	0	0	(11)	0	(11)
Navy Philadelphia Business Center	Realign	0	(63)	0	0	0	(63)	0	(63)

This list does not include locations where there were no changes in military or civilian jobs.
 Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
South Dakota									
Ellsworth Air Force Base	Close	(3,315)	(438)	0	0	(3,315)	(438)	(99)	(3,852)
Joe Foss Field Air Guard Station	Gain	(4)	0	32	27	28	27	0	55
South Dakota	Total	(3,319)	(438)	32	27	(3,287)	(411)	(99)	(3,797)
Tennessee									
U.S. Army Reserve Area Maintenance Support Facility Kingsport	Close	(30)	(2)	0	0	(30)	(2)	0	(32)
Leased Space - TN	Close/Realign	0	(6)	0	0	0	(6)	0	(6)
McGee Tyson APT Air Guard Station	Gain	0	0	58	190	58	190	0	248
Memphis International Airport Air Guard Station	Gain	0	0	2	6	2	6	0	8
Naval Support Activity Mid South	Gain	0	0	372	601	372	601	88	1,061
Nashville International Airport Air Guard Station	Realign	(9)	(172)	0	0	(19)	(172)	0	(191)
Tennessee	Total	(49)	(180)	432	797	383	617	88	1,088

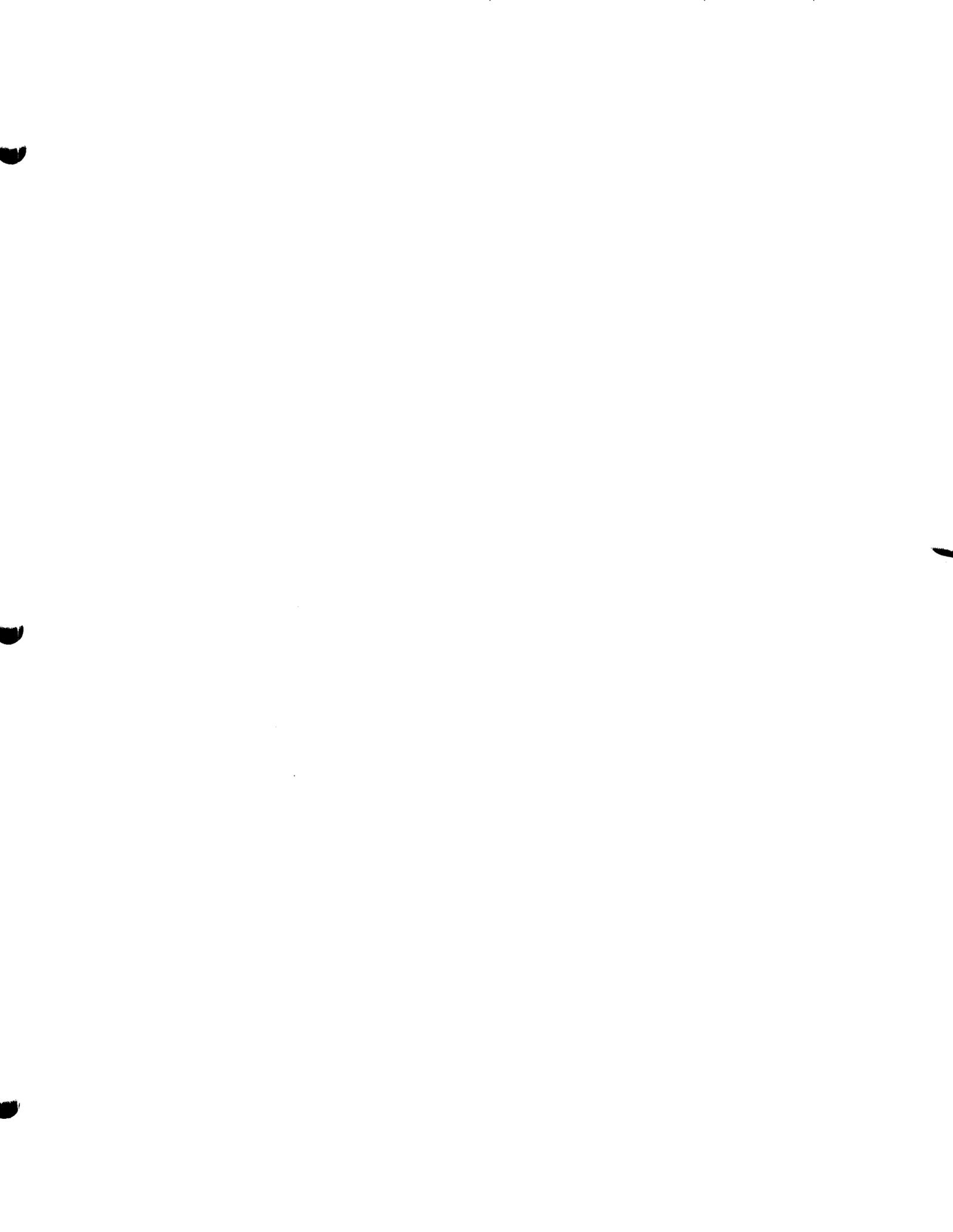
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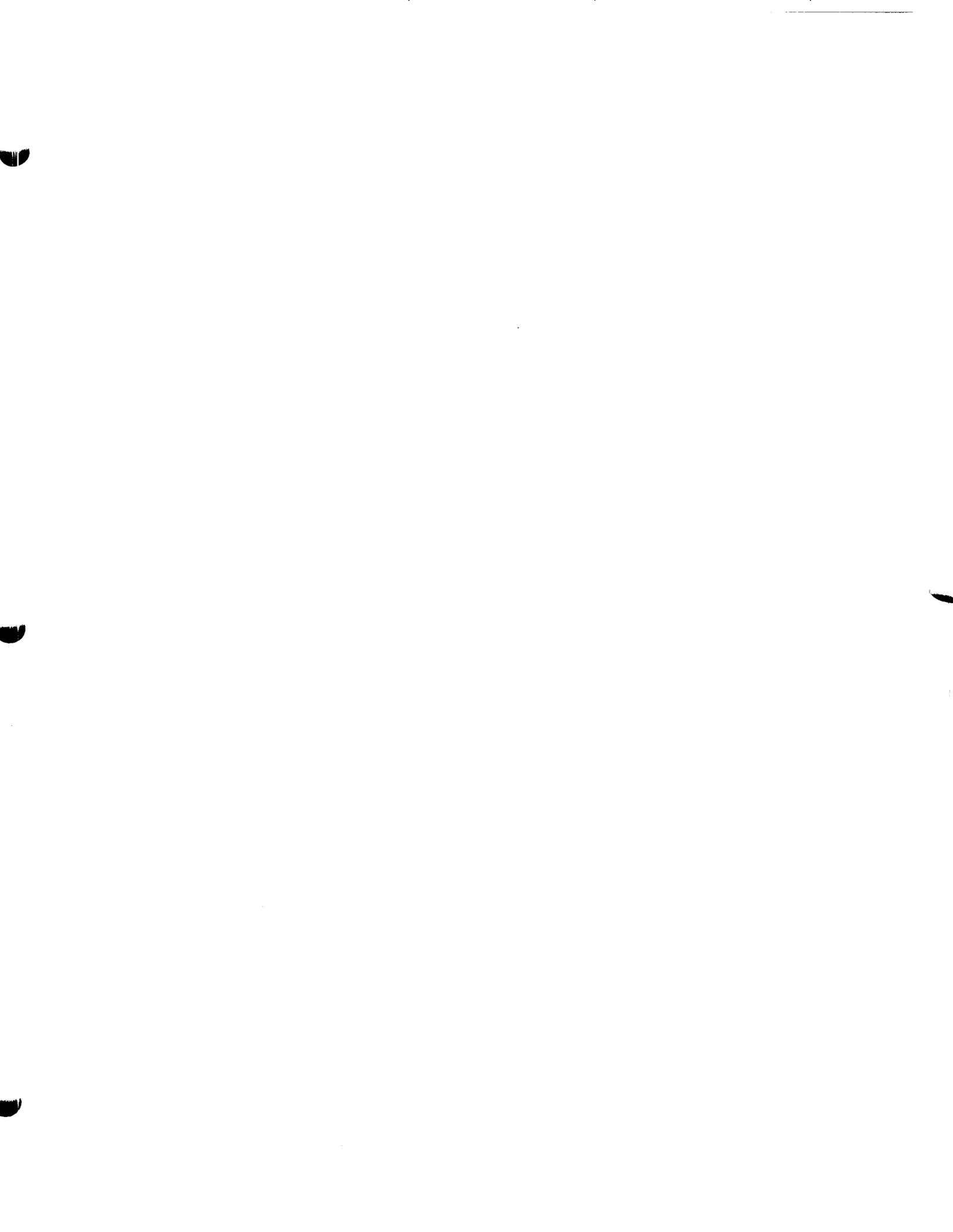
State	Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
			Mil	Civ	Mil	Civ	Mil	Civ		
	Corpus Christi Army Depot	Realign	0	(92)	0	0	0	(92)	0	(92)
	Ellington Field Air Guard Station	Realign	0	(3)	0	0	0	(3)	0	(3)
	Fort Hood	Realign	(9,135)	(118)	9,062	0	(73)	(118)	0	(191)
	Lackland Air Force Base	Realign	(2,489)	(1,223)	235	453	(2,254)	(770)	(116)	(3,140)
	Naval Air Station Corpus Christi	Realign	(926)	(89)	0	0	(926)	(89)	(10)	(1,025)
	Sheppard Air Force Base	Realign	(2,519)	(158)	51	2	(2,468)	(156)	0	(2,624)
	Texas Total		(25,722)	(6,695)	35,560	3,520	9,838	(3,175)	(513)	6,150
	Utah									
	Deseret Chemical Depot	Close	(186)	(62)	0	0	(186)	(62)	0	(248)
	Fort Douglas	Realign	(15)	(38)	0	0	(15)	(38)	0	(53)
	Hill Air Force Base	Realign	(13)	(447)	291	24	278	(423)	0	(145)
	Utah Total		(214)	(547)	291	24	77	(523)	0	(446)
	Vermont									
	Burlington International Airport Air Guard Station	Gain	0	0	3	53	3	53	0	56
	Vermont Total		0	0	3	53	3	53	0	56

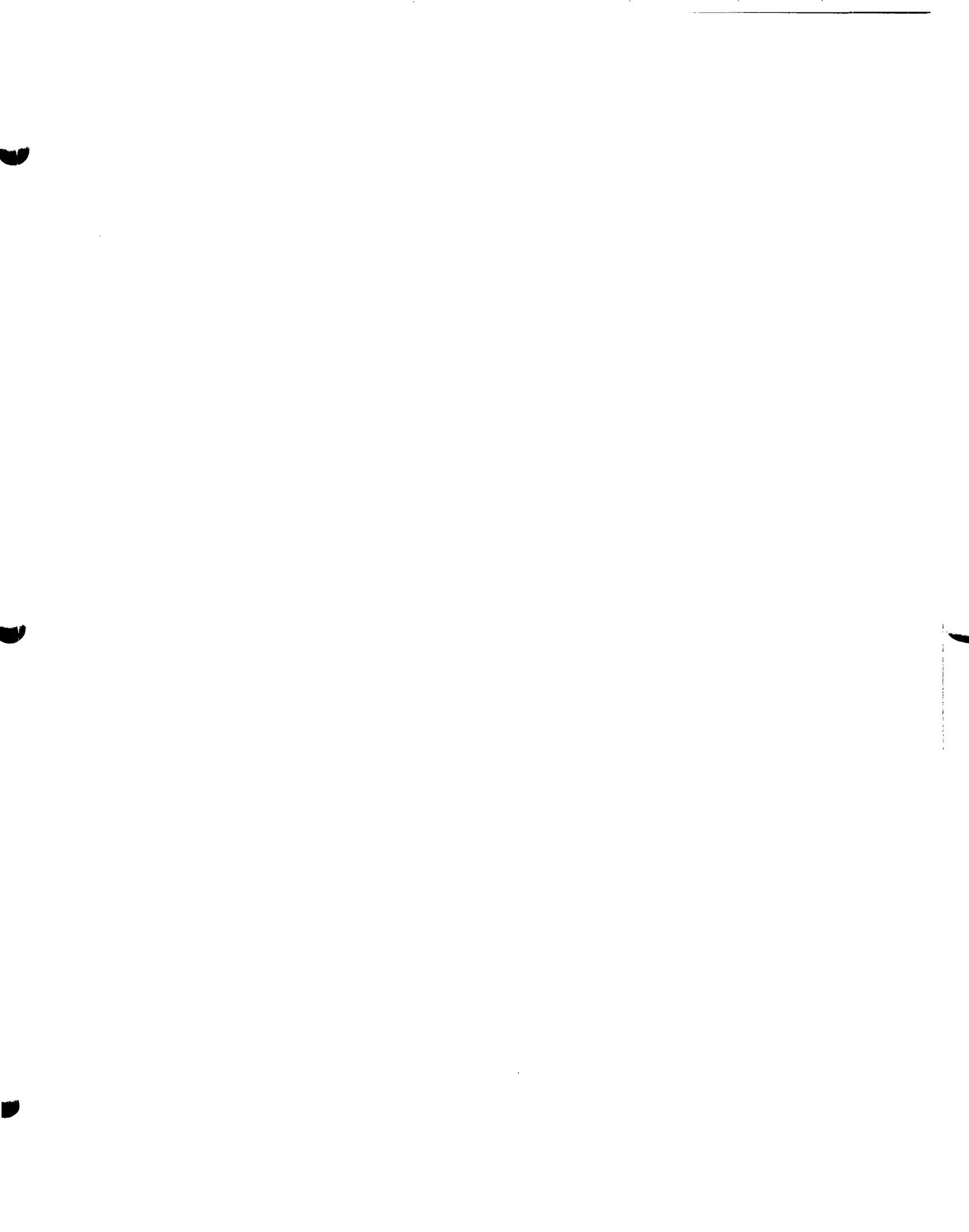
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Military figures include student load changes.

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Virginia	Total	(13,701)	(24,140)	18,802	15,297	5,101	(8,843)	2,168	(1,574)
Washington									
1LT Richard H. Walker U.S. Army Reserve Center	Close	(38)	0	0	0	(38)	0	0	(38)
Army National Guard Reserve Center Everett	Close	(57)	0	0	0	(57)	0	0	(57)
Navy-Marine Corps Reserve Center Tacoma	Close	(20)	0	0	0	(20)	0	0	(20)
U.S. Army Reserve Center Fort Lawton	Close	(53)	(54)	0	0	(53)	(54)	0	(107)
Vancouver Barracks	Close	(29)	(16)	0	0	(29)	(16)	0	(45)
Fort Lewis	Gain	(2)	(1)	187	46	185	45	0	230
Human Resources Support Center Northwest	Gain	0	0	0	23	0	23	0	23
Naval Air Station Whidbey Island	Gain	(34)	0	0	173	(34)	173	0	139
Naval Station Bremerton	Gain	0	0	0	1,401	0	1,401	0	1,401
Fairchild Air Force Base	Realign	(26)	(172)	0	0	(26)	(172)	0	(198)
McChord Air Force Base	Realign	(460)	(143)	36	7	(424)	(136)	(7)	(567)
Submarine Base Bangor	Realign	0	(1)	0	0	0	(1)	0	(1)
Washington	Total	(719)	(387)	223	1,650	(496)	1,263	(7)	760
West Virginia									
Bias U.S. Army Reserve Center, Huntington	Close	(1)	0	0	0	(1)	0	0	(1)
Fairmont U.S. Army Reserve Center	Close	(88)	0	0	0	(88)	0	0	(88)
Navy-Marine Corps Reserve Center Moundsville	Close	(16)	0	0	0	(16)	0	0	(16)
Ewra Sheppard Air Guard Station	Gain	0	0	7	3	7	3	0	10
Yeager Airport Air Guard Station	Realign	(27)	(129)	0	0	(27)	(129)	0	(156)
West Virginia	Total	(132)	(129)	7	3	(125)	(126)	0	(251)

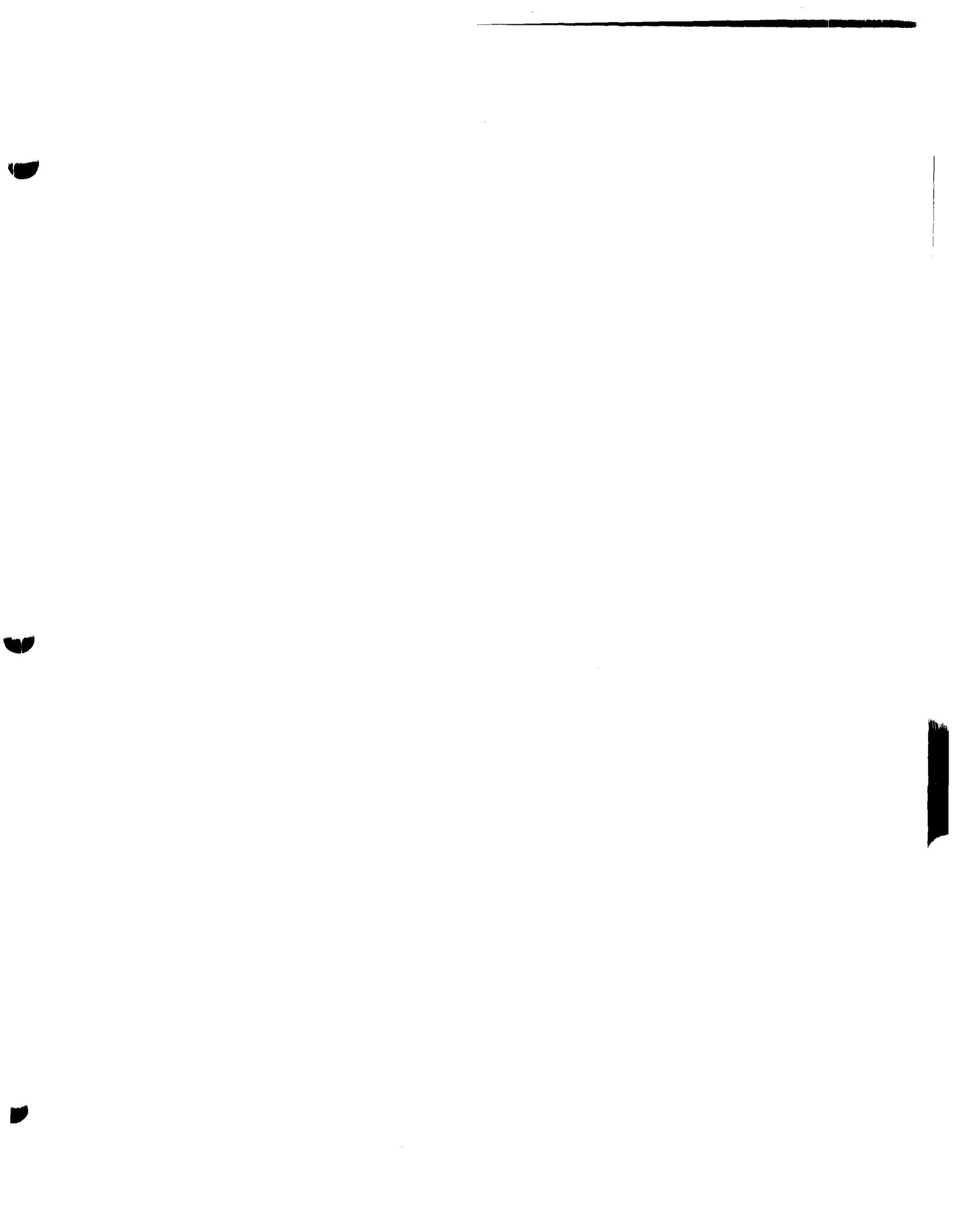
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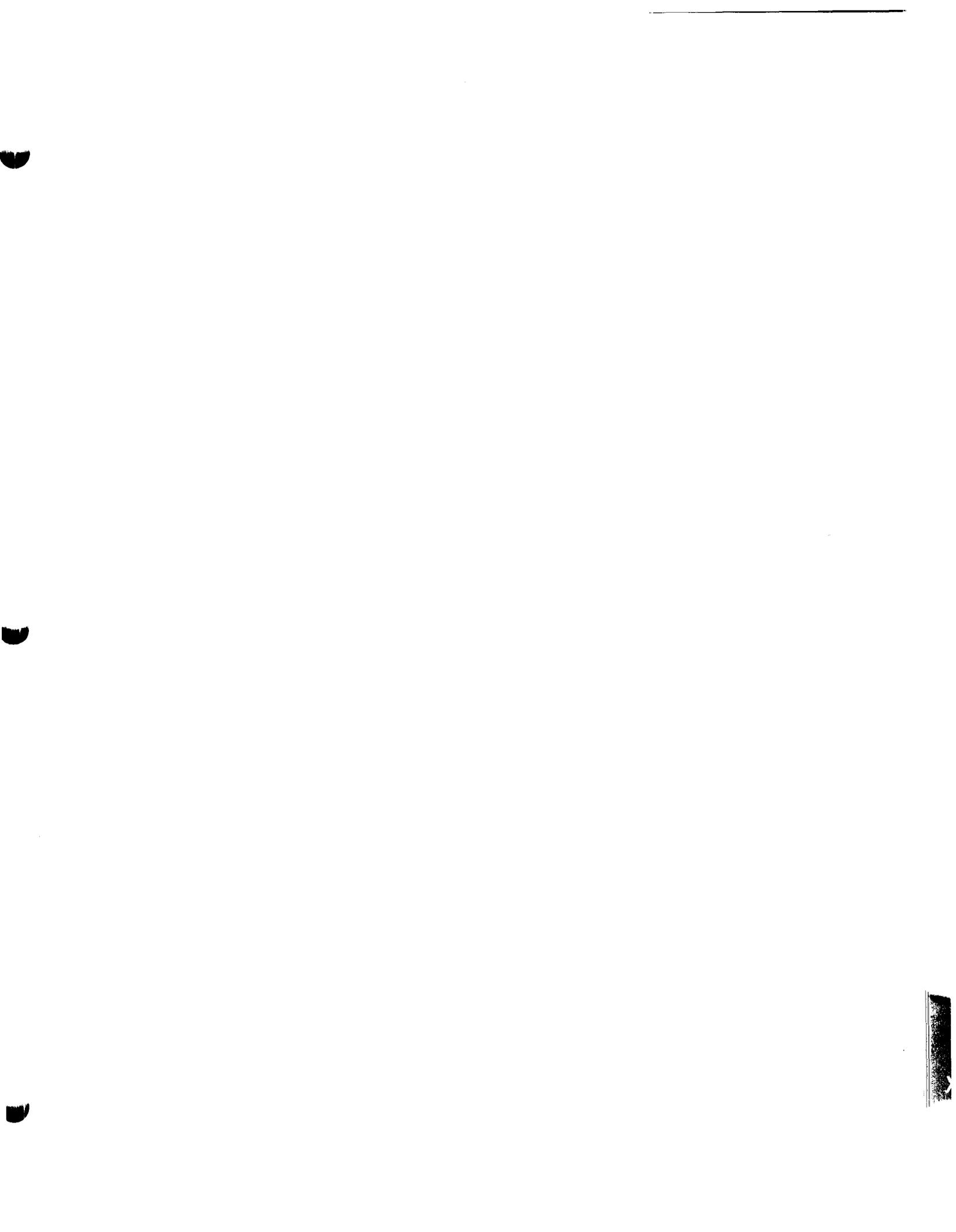
















**★ AMERICA ★
NEEDS
EIELSON
AIR FORCE BASE**

**Base Realignment and Closure Commission
Regional Hearing
Fairbanks, Alaska
June 15, 2005**

PROGRAM

Call to Order

Jim Dodson, Task Force Chairman

Presentation of Colors/Pledge of Allegiance

Ben Eielson High School Students

Invocation

Pastor Murray Richmond, University Community Presbyterian Church

National Anthem

Amanda McDonald

Opening Remarks

Commissioner Philip Coyle, Regional Hearing Chairman

Administering of the Oath

Rumu Sarkar, Federal Designated Officer, BRAC Commission

Welcome

Governor Frank Murkowski

Presentation – America Needs Eielson Air Force Base

U.S. Senator Ted Stevens

U.S. Senator Lisa Murkowski

Alaska State Senator Gary Wilken

Major General Mark Hamilton (U.S. Army, Ret.)

General Patrick Gamble (USAF, Ret.)

Closing Statement

Commissioner Philip Coyle

Retiring of Colors

Ben Eielson High School Students

***Please turn cell phones off.
Due to a significant time constraint, please hold applause until end.***

BRAC INFORMATION

“BRAC” is an acronym that stands for Base Realignment and Closure. It is the congressionally authorized process the Department of Defense uses to reorganize its base structure to more efficiently and effectively support forces, increase operational readiness and facilitate new ways of doing business.

The BRAC Commission is an independent body responsible for reviewing the Secretary of Defense's recommendations. The commission will furnish the report of its findings and its own suggestions to the President and to the American public on September 8, 2005.

The commission can change the Department of Defense's recommendations if it finds that the Secretary of Defense deviated substantially from the force structure plan and/or selection criteria.

Share your thoughts with the BRAC Commission:

www.brac.gov

2005 Defense Base Realignment and Closure Commission
2521 S. Clark St., Ste. 600
Arlington, VA 22202

WELCOME BASE REALIGNMENT AND CLOSURE COMMISSIONERS

THE HONORABLE ANTHONY J. PRINCIPI-CHAIRMAN

Recently served as Vice President of Pfizer Corporation and is a decorated Vietnam War veteran. Mr. Principi was nominated to be Secretary of Veterans Affairs by President George W. Bush on December 29, 2000, and was confirmed by the Senate on January 23, 2001. He once served as a Republican chief counsel for the Senate Armed Services Committee and Senate Veterans Affairs Committee. He also has been a top official with defense contractor Lockheed Martin. Mr. Principi is a 1967 graduate of the U.S. Naval Academy at Annapolis, Maryland, and first saw active duty aboard the destroyer USS Joseph P. Kennedy. He later commanded a River Patrol Unit in Vietnam's Mekong Delta. Mr. Principi earned his law degree from Seton Hall University in 1975, and was assigned to the Navy's Judge Advocate General Corps in San Diego, California. In 1980, he was transferred to Washington as a legislative counsel for the Department of the Navy.

THE HONORABLE JAMES H. BILBRAY

Primary area of practice is government relations and administrative law. Former Congressman Bilbray received his B.A. in Government and Public Administration from the American University in Washington, D.C. in 1962, and his JD from the Washington College of Law in 1964. He is a Nevada native, and prior to being elected to the U.S. House of Representatives in 1987, was a Nevada State Senator, where he served as Chairman on the Taxation Committee and was a member of the Judiciary Committee. During his four terms in the U.S. Congress, he served as Chairman of the Small Business Subcommittee on Taxation, Tourism and Procurement. He was also a member of the Foreign Affairs, Armed Services, and Intelligence Committees. He joined the firm of Kummer Kaempfer Bonner & Renshaw as Of Counsel in 1996, where he specialized in dealing with local, state and federal issues. In 2001, he received an honorary doctorate of laws from the University of Nevada Las Vegas for his extensive contributions to the State and U.S. government.

THE HONORABLE PHILIP COYLE

Philip Coyle is a Senior Advisor to the President of the Center for Defense Information and a defense consultant. Formerly the Assistant Secretary of Defense for Test and Evaluation, (1994-2001), Mr. Coyle is a recognized expert on U.S. and worldwide military research, development and testing. During the 1995 BRAC, he served as the Co-Chairman of the DoD Joint Cross-Service Group for Test and Evaluation. Prior to serving at the Pentagon, Mr. Coyle served as Laboratory Associate Director of the Lawrence Livermore National Laboratory in Livermore, California, and as Deputy to the Laboratory Director. During the Carter Administration, Mr. Coyle served as Principal Deputy Assistant Secretary for Defense Programs in the Department of Energy. With more than 40 years of experience in testing and test-related matters, he was selected by Aviation Week magazine as one of its "Laurels" honorees for 2000, a select group of people recognized for outstanding contributions in the aerospace field.

THE HONORABLE JAMES V. HANSEN

Former U.S. Representative from Utah, Congressman Hansen was elected to the 97th Congress and to the 10 succeeding terms (January 3, 1981 to January 3, 2003). Congressman Hansen did not seek re-election to the 108th Congress in 2002. During the 105th Congress, he served as Chairman on the Standards and Official Conduct Committee. During the 107th Congress, he served as Chairman of the Committee of Resources. He served in the United States Navy from 1951 to 1955. He also served as a member of the Farmington, Utah, City Council from 1960 to 1972. He then was elected to the Utah State House of Representatives from 1973 to 1980, and served as Speaker of the House, 1979-1980.

“AMERICA NEEDS EIELSON” PRESENTERS:

UNITED STATES SENATOR TED STEVENS

Senator Ted Stevens has served Alaskans in the U.S. Senate since 1968. His tenure makes him the fourth most senior member among his colleagues. As President Pro Tempore, Stevens is third in the line of succession for the Presidency. He currently chairs the Senate Committee on Commerce, Science, and Transportation and has previously chaired the Appropriations, Governmental Affairs, Rules and Ethics Committees.

Stevens was born in Indianapolis, Indiana. During World War II he served his country as a pilot supporting the Flying Tigers of the 14th Air Force. He received two Distinguished Flying Crosses, two Air Medals, and the Yuan Hai medal awarded by the Republic of China. Following the war he graduated from UCLA and Harvard Law School. In the early 1950s he moved to Alaska to practice law. In 1953 he was appointed U.S. Attorney in Fairbanks.

He transferred to Washington, D.C. in 1956 to work as legislative counsel and then as an assistant to the Secretary of the Interior. In 1960, he was appointed Solicitor of the Department of the Interior by President Eisenhower. While in Washington, Stevens worked successfully for Alaska's and Hawaii's admissions to the Union.

Stevens returned to Alaska to practice law in Anchorage and in 1964 he was elected to the Alaska House of Representatives. Following the death of Senator E.L. Bob Bartlett in December of 1968, then Governor Walter J. Hickel appointed Stevens to fill the vacancy.

UNITED STATES SENATOR LISA MURKOWSKI

Lisa Murkowski is the first Alaska-born Senator to serve the state and she became just the 33rd woman to serve in the U.S. Senate since its founding in 1789.

A member of the Senate Energy and Natural Resources Committee, Senator Murkowski chairs its subcommittee on Water and Power, and serves on its subcommittees on Energy, and Public Lands and Forests. She is also a member of the Foreign Relations, Indian Affairs and Senate Environment and Public Works Committee.

Prior to serving in the U.S. Senate, Murkowski was elected to three terms in the Alaska State House of Representatives and was selected as House Majority Leader.

STATE OF ALASKA GOVERNOR FRANK H. MURKOWSKI

Frank H. Murkowski was elected Alaska's 10th Governor in 2002. No stranger to elected office, Murkowski spent the prior 22 years in the U.S. Senate where he served as chairman of the Energy Committee. As a member of the Foreign Relations Committee he also chaired the Subcommittee on Pacific and East Asian Affairs.

Murkowski was raised in Ketchikan. He graduated from Seattle University majoring in economics. He served in the U.S. Coast Guard after which he began a banking career with National Bank of Alaska. He also served Governor Walter J. Hickel as commissioner of the Department of Economic Development. In 1971, he became president of the Alaska National Bank in Fairbanks.

Murkowski has been active in state and local community affairs for years. He served as president of the Alaska State Chamber of Commerce and Alaska Bankers Association and serves as a member of Young Presidents Organizations, Elks, American Legion, and Pioneers of Alaska.

STATE OF ALASKA SENATOR GARY R. WILKEN

Senator Gary Wilken represents District E (downtown Fairbanks) in the Alaska State Legislature, an office he has held since 1996. He has been a member of the Senate Finance Committee since 1999, serving as co-chair since 2003. He has also chaired the Senate Health, Education & Social Services Committee.

Wilken is a 50 year resident of Alaska making his living as a wholesale food distributor. He is a graduate of Oregon State University earning his MBA in 1970. Among his many community service activities Wilken has served on the Alaska Council on Economic Education, chaired the Greater Fairbanks Chamber of Commerce and presided over the Fairbanks Rotary Club.

Wilken is a past recipient of the Fairbanks Daily News-Miner Community Service award and the University of Alaska Fairbanks Business Leader of the Year award. He is also a member of the Oregon State University Sports Hall of Fame.

MAJOR GENERAL MARK R. HAMILTON (U.S. ARMY, RET.)

After 31 years of service to his country, Mark Hamilton signed on to serve as the 12th President of the University of Alaska statewide system, a position he has held since 1998. Hamilton retired from military duty as a Major General with the U.S. Army. His final assignment placed him in charge of Army recruiting during the memorable "Be All You Can Be" campaign.

Hamilton earned a B.S. degree from the U.S. Military Academy at West Point, followed by a master's degree in English Literature from Florida State University. He is also a graduate of the Armed Forces Staff College in Virginia, and the U.S. Army War College in Pennsylvania. During his military career he was twice assigned to Alaska.

Hamilton is a recipient of the Distinguished Service Medal and the Joint Distinguished Service Medal. In 1993 ABC news anchor Peter Jennings featured Hamilton as a "Person of the Week" highlighting his negotiations with Somalia warlords.

GENERAL PATRICK K. GAMBLE (USAF, RET.)

Pat Gamble serves as President and Chief Executive Officer of the Alaska Railroad Corporation, a position he has held since 2001. Prior to accepting his current position, Gamble retired as a four star General from the United States Air Force. His military career took him to many duty stations around the country and the world, including a combat flying tour in Vietnam.

In 1996 Gamble commanded the Alaskan North American Aerospace Defense Command Region at Elmendorf AFB. At the time of his retirement Gamble served as the top Air Force commander in the pacific region and was responsible for operations, planning, and budgeting of fourteen military installations with 41,000 employees and 400 aircraft.

A member of the Corps of Cadets and a 1967 graduate of Texas A&M University in mathematics, Gamble earned his MBA at Auburn University in 1978. He is the recipient of several awards and decorations including the Defense Distinguished Service Medal and the Distinguished Service Medal, both with oak leaf cluster.