

## **BRAC 2005 Supply and Storage Joint Cross Service Group (JCSG)**

### **Meeting Minutes of April 12, 2004**

Vice Admiral Gordon Holder, Director, Logistics (J4), the Joint Staff, chaired this 12<sup>th</sup> meeting of the JCSG Principals. The meeting was held in the J-4 Conference Room. The list of attendees is attached. (Attachment 1)

VADM Holder reported that comments received from the Infrastructure Steering Group (ISG) on the Supply and Storage JCSG Military Value report will require some minor changes to be made, however the report was basically final at this point.

Capt England then provided an administrative update. The personnel numbers assigned to the group are stabilizing; the Standard Operating Procedures/Internal Control Plan has been completed and was signed by the Chairman, and the next regular Principals meeting is scheduled for May 10, 2004 at 1500.

VADM Holder welcomed MGySgt Adams USMC as security manager and document control manager for the JCSG, and advised everyone of the importance of his duties as the group begins to accumulate documents and data for analysis. He also noted that everyone should read and be familiar with the Standard Operating Procedures/Internal Control Plan.

Capt. England briefed the group on the results of the April 2, 2004 ISG meeting. He noted that the BRAC Deputy Assistant Secretaries (DAS's) had been directed to resolve the details of how to resolve issues related to the Joint Cross Service Groups' military value approaches. Responses to the capacity data call are currently anticipated to be released to the JCSG's on or about April 12, 2004. However, there are concerns over missing data, and it is anticipated that there will be a requirement for additional data calls and updating the data.

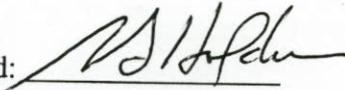
The ISG comments on the Supply and Storage Military Value report are summarized on the attached briefing slides (Attachment 2). Key points relate to cross-cutting issues, which were resolved by the ISG. These include: (1) Services will define requirement to address 20 year force structure plan, and JCSG's will determine capability in consultation with Services; (2) JCSGs, in consultation with the Services, will decide recipients of the second data call; (3) Use of the Optimization model is mandatory for all JCSG's; (4) All JCSG's must address surge, but not necessarily in Military Value, and (5) the issue of how out year program data can be used is being worked by OSD.

The Air Force has requested that sources (i.e. selected data bases, documents, etc.) be identified for obtaining the answers to the data call questions, and intends to provide sources for Air Force answers to all Military Value Data call questions. The other Services are not specifying specific sources for responses, and the position of the

JCSG is to allow the Services to obtain data from the best available source and certify it as such.

There were 6 specific issues related to the Supply and Storage Military Value report, which were raised by the ISG. (Attachment 2 slides # 6, 7, and 8.) All but 2 have been resolved by the DAS's, and no changes to the current questions or metrics are necessary for these 4 items. The issue of (1) the use of the unemployment rate as a measure of labor pool availability, and (2) the use of out year POM data for IT as a measure of IT quality remain open and are being further addressed by the JCSG.

After a discussion of the current timeline for Capacity Analysis and Military Value Analysis, (Attachment 2, Slide #9), LTCOL Faulkner briefed the current status of each of the project teams efforts to prepare for Capacity Analysis and Military Value Data Collection and Analysis. All groups are working with notional test data and are ready to start evaluation of the capacity data call responses when it is received.

Approved: 

VADM Gordon Holder  
Chairman, Supply and Storage  
Joint Cross Service Group

Attachments:

1. List of Attendees
2. Briefing slides

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## Supply and Storage JCSG Meeting 12 April 2004

### Attendees

#### Members:

VADM Gordon Holder, Director, Logistics (J4), Joint Staff  
VADM Keith Lippert, Commander, Defense Logistics Agency  
LTG Claude Christianson, Assistant Deputy Chief of Staff, Logistics, G-4  
LGEN Donald Wetekam, Deputy Chief of Staff (Installations and Logistics), HQ  
USAF  
RDML Al Thompson, Director, Supply, Ordnance, and Logistics Operations  
Division, N41

#### Alternates:

Ms. Sue Kinney, USMC, Logistics Plans, Policy, and Strategic Mobility (LP)

#### Others:

LT Daniel Bessman, JS J4  
Captain Dave Coderre, Navy JCSG  
Mr. John Desiderio, OSD, ODUSD (I&E)  
Colonel Bob Destafney, IL HQMC  
Captain Dave England, JS J4  
Lt Col Mark Faulkner, JS J4  
CDR Tom Hammang, JS J4  
Colonel Rocky Hills, HQDA  
Ms. Mary Horvath, DLA HQ  
Colonel Nancy Kaczor, DLA  
Colonel Dave King, AF/ILG  
Colonel Joseph Lahue, DLA  
Lt Col Jon Larvick, AF/IG  
Mr. Bob Meyer, OSD, ODUSD (I&E)  
Ms. Nancee Needham, DODIG  
Mr. Peter Potochney, Director, Housing, ODUSD (I&E)  
Lt Col Greg Truba, IL HQMC  
Mr. Robert Williams, USA rep



*Supply and Storage*  
*JCSG Meeting*  
*12 April 2004*

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# Agenda

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- Opening Remarks – VADM Holder
- Admin Update – Captain England
  - Personnel
- Update on Military Value Report – Captain England
  - 2 April ISG
  - Question resolution conference with Service BRAC Directors
- Way Ahead – LtCol Faulkner



# Admin Update

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- Personnel #s
  - Numbers stabilizing
  - MGySgt Adams reported as Security Manager/Document Control
- Standard Operating Procedures/Internal Control Plan
  - Signed out by JCSG Chair
  - Implementation ongoing
- Next Regular Meeting: 10 May @ 1500



# Military Value Analysis

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- 2 April Infrastructure Steering Group (ISG)
  - Most issues/decisions pushed to Deputy Assistant Secretaries (DAS) (Service BRAC Directors)
  - Principles & Imperatives to be addressed at separate meeting – “soon”
  - Capacity Data to be delivered late (due 5 April)
    - Concerns over error rate – will require additional data call(s)
    - Some raw data available but there will be significant changes
  - Cross-cutting issues & JCSG specific issues



# MVA Comments

- ISG Cross-cutting issues
  - Who defines requirements/capabilities to address 20-year force structure plan? (Navy) *Services define requirement & JCSG determine capability in consult with Services*
  - Who decides recipient of second data call? (Navy) *JCSGs in consult with Services*
  - Are common definitions required? (Air Force) *No*
  - Is the optimization model mandatory for all JCSGs? (Navy) *Yes – but can also use other models*
  - Should JCSGs specifically address how surge is considered? (Army) *Yes, but not necessarily in MV... also part of criterion 3*
  - Should JCSGs use out-year program data? (Army/Air Force) *DOD working*



# MVA Comments

- S&S JCSG Specific issues – Air Force
  - Unemployment rate – not an accurate measure, assigns positive value to a “bad” condition. *Disagree (OSD supports JCSG)*
    - In conjunction with “time to fill” metric is considered a good measure of local work force availability
  - Time to fill S&S vacancies is more a measure of personnel department. *Agree; recommend adjusting question to compare time to fill S&S vacancies to all activity vacancies (ratio).*
    - Concur with recommended adjustment to question



# MVA Comments

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- S&S JCSG Specific issues – Air Force
  - Percent of contract errors being addressed by Technical JCSG.  
*Disagree, incorrect reading of TJCSG report (TJCSG concurs) ... also, different areas of emphasis*
    - Agreed, specific objection dropped... will be some discussions of a cross-cutting (shouldn't impact S&S)
  - Overemphasis on transportation nodes, none on customer location.  
*Disagree, "node is the customer" ... actual customer often moves.*
    - Significant discussions and improved DAS' understanding
    - Navy still believes there is value in knowing distance to customers... Questions exist over ability to measure, Navy BRAC office investigating



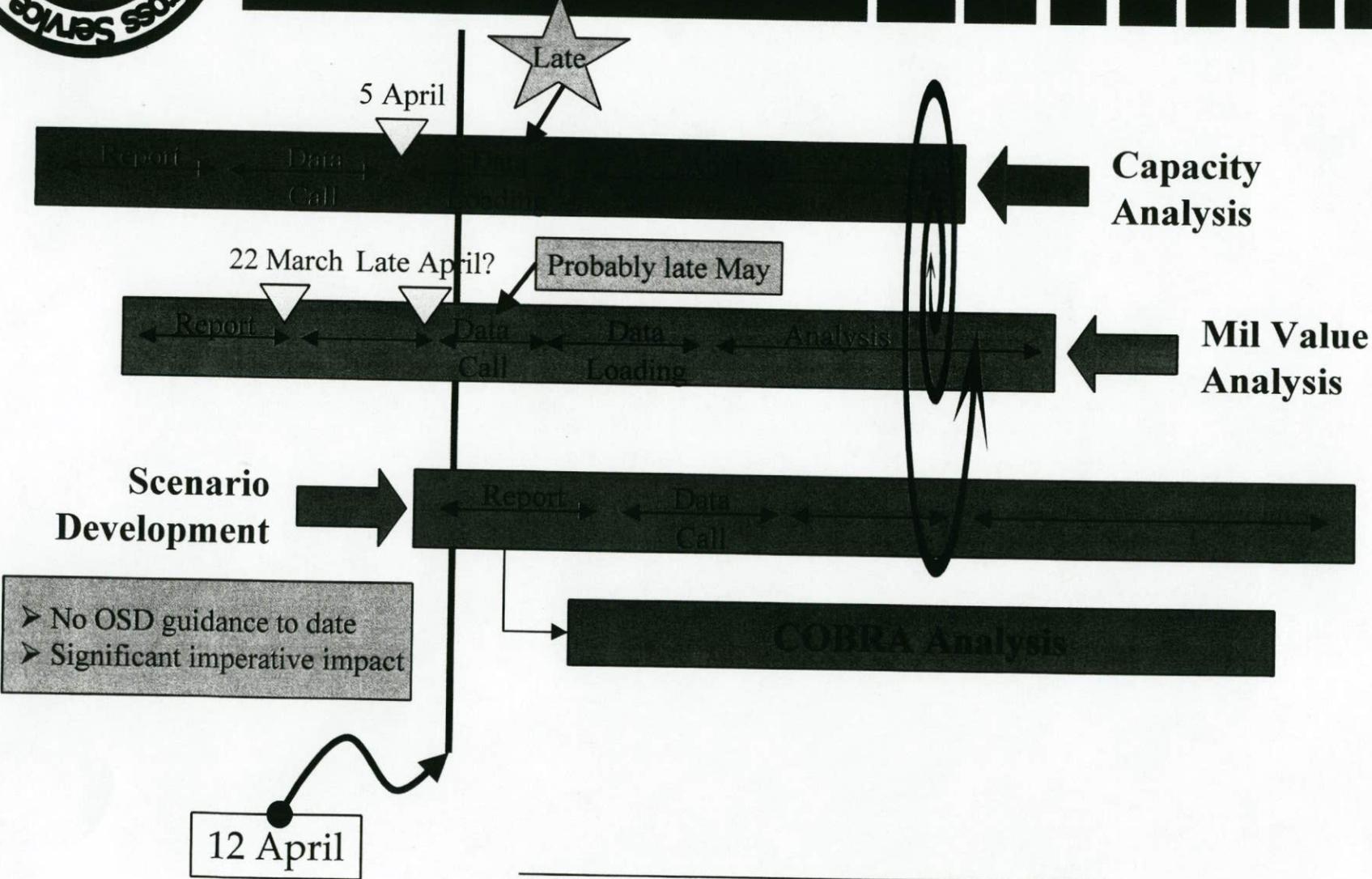
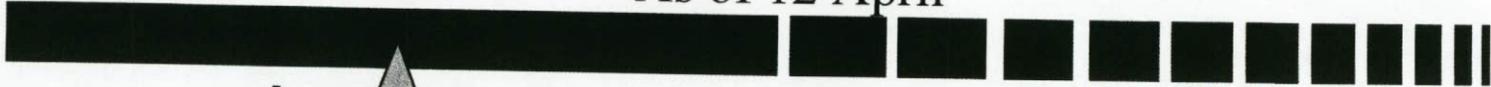
# MVA Comments

- S&S JCSG Specific issues – Army
  - Use of outyear POM data is an inappropriate indicator of IT quality. *Understand this is not a perfect question but believe it has merit. Also have questions irt bandwidth in capacity data call*
    - Believes POM data is too uncertain... recommend use of execution data (FY 02-04)
    - Concern still exists as to validity of this question as a measure of IT capability... no consensus on standards
- S&S JCSG Specific issues – Navy
  - JCSG did not reassess military value weights for capacity, condition and location. *Disagree, discussed extensively and we believe questions and weights reflect this (OSD Support JCSG position)*
    - Concerns rolled into node/customer distance issue



# S&S JCSG Progress Report

As of 12 April



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# Way Ahead



Project Teams:

Team	Lead
Capacity Analysis	LCDR Stark
<b>Military Value</b> - Notional Data - Playbook - IQT Build - Scoring	Carol Ferik Rod Okabayashi CDR Edgar CDR Hammang
Optimization	MAJ Champagne
Future Force Structure Requirements	LtCol Faulkner

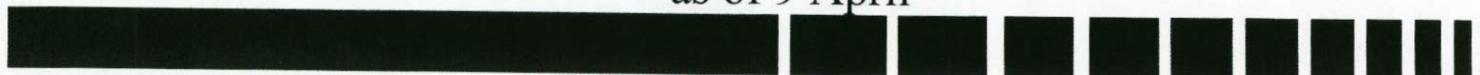
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Ongoing Actions:

- Query Resolution
- BRAC Library
- SOP Implementation
- Data Call Management

# Personnel Numbers

as of 9 April



	# Named (5)	# On-site (2)	Comments/Issues
Army	4	3	<ul style="list-style-type: none"> <li>Recent loss of contractor, new hire inbound</li> </ul>
Navy	6	3	
Marines	4	4	<ul style="list-style-type: none"> <li>Providing Sec Mgr/Document Coordinator</li> </ul>
Air Force	5	3	<ul style="list-style-type: none"> <li>4 of 5 not locally assigned</li> <li>Locally assigned departing soon</li> </ul>
DLA	5	2	

- "Named" represents personnel designated as S&S JCSG members... not actively involved but monitoring progress and available if required on-site
- "On-site" represents personnel whose primary duty local is Rosslyn... Excess beyond # on-site not desired or required