

**BRAC 2005**  
**Supply and Storage Joint Cross Service Group (S&S JCSG)**

**Minutes of S&S JCSG Principals' Meeting, October 26, 2004**

Principal Attendees: VADM Lippert (Chair; DLA), Mr. Williams (S&S Army Team, represented LTG Christianson for the Army), RDML Thompson (Navy), Mr. Aimone (Alternate, represented Lt Gen Wetekam, Air Force), Ms. Kinney (Alternate, represented BGen Usher for the Marine Corps), Col Faulkner (Represented Lt Gen McNabb, JS, J4)

VADM Lippert opened this 21<sup>st</sup> meeting of the S&S JCSG Principals and welcomed Mr. Keller of LMI.

-- LMI will host flag and general officers as a panel of experts (i.e., one per Service and the Joint Staff—"field logisticians"; not JCSG Principals) at their Washington, DC headquarters for a session as described in charts 38 – 42 of the attachment. Mr. Keller said that the panel will develop a definitive statement to declare the alternatives for the scenarios. ExpertChoice software and pair-wise comparison will be used during the session. Mr. Keller left the conference room after his briefing concluded.

-- S&S will provide the names of those attending by 29 Oct. VADM Lippert will check his calendar to see if he can attend a portion of the session planned for 16 Nov; S&S and his staff will coordinate his visit.

- (Charts 3 – 8, "Status of Effort") Col Neeley provided a review of S&S current work, and keyed on the target dates for the end of Oct for loading scenarios and submitting COBRA questions.
  - He said that the JCSGs are interacting—daily contacts by the various scenario teams and during the weekly OSD-JCSG meeting for de-conflicting scenarios.
  - Mr. Meyer (OSD (AT&L)) said that OSD is reviewing the input to the OSD BRAC Scenario Tracking Tool in an effort to de-conflict scenarios.
  - (Chart 8, "Scenarios") Ms. Kinney said that for "57.1.4, Consolidate USMC ICP with Army ICP", that the other Services are looking at consolidating all of their ICPs into a single ICP per Service. The Marine Corps already has only one ICP, so this scenario should not be studied further based on that logic. The Principals concurred. She stated that for "57.1.5, Consolidate USMC ICP with DLA ICP", the scenario titled, "57.1.7, Consolidate Service and DLA ICPs (minimize excess capacity)" is redundant; therefore, "57.1.5" should not be studied further. The Principals agreed.
- (Charts 9 – 19, "Optimization Runs") Maj Champagne discussed the progress of S&S Optimization Runs, noting that S&S is concentrating on process and how it affects the results of the runs.
  - (Chart 10) "Concerning Optimization Run Considerations", VADM Lippert asked if runs considered "best for each region" to which Maj Champagne responded, yes, and added that Military Value determined "best".
  - (Chart 11, "20.1.1.0.0.S&S-003, Regionalization of Strategic Distribution (Five) Single Resource") RDML Thompson questioned how S&S, in the process, can ensure it gets the minimum DLA footprint. VADM Lippert suggested that

S&S see the benefit first—not make a final decision until the option is reviewed. Col Neeley mentioned that S&S needs the Industrial JCSG plan for collocation. Mr. Aimone offered that it was his understanding that the plan was being discussed by that JCSG.

-- RDML Thompson inquired what organizations would “own” additional floor space. Mr. Williams (S&S Army Team) replied with the proposal that the activity could downsize and make it a set activity of distribution platforms; return excess storage to the particular Service. He said that the Industrial JCSG had oriented S&S on this problem.

-- Discussion occurred between VADM Lippert, Mr. Aimone, Ms. Kinney, and Maj Champagne about the category, “Additional Resources Requirements – 10% surge” on Chart 11. The 10 percent is work to be done; for the actual requirement, general purpose storage is in cubic feet.

-- For Chart 12, “Closed Activity”, RDML Thompson reminded the attendees that we must be careful to define what is meant by “close” when we provide the results of Optimization Runs. Col Neeley added that the Optimization Model, by design, “closes them out”. Additional analysis within the scenario teams may determine actual disposition of facilities.

-- The Principals also affirmed that facilities in Hawaii and Guam are eligible for review.

-- Col Faulkner said that the study of “Regionalization of Strategic Distribution (Five) Multiple Resources” is currently infeasible, but Mr. Aimone posed that it is feasible if resources are unconstrained. Maj Champagne said the constraint is actually the current resources on-hand, and results indicate additional resources required.

-- Regarding Chart 17, “20.1.2.0.0.S&S-004 Regionalization of Strategic Distribution (Four) Multiple Resources”, Col Neeley said that Susquehanna and San Joaquin fall out of the study because of low Military Value scores.

-- Mr. Aimone asked if Customer Wait Time (CWT) was considered in the analysis. Maj Champagne replied, no, but that it may be part of subsequent analysis by the scenario team. VADM Lippert thought that was a good point. Col Neeley added that Truck Time (“T” in the Optimization Model) will be studied too.

-- (Chart 19, “Way Ahead/Recommendations”) Maj Champagne said that the process is “iterative” in nature. VADM Lippert asked when S&S will bring CWT to the Principals for consideration. Col Neeley said CWT is not in the Optimization Model—that S&S has non-certified data and that the S&S “Council of Colonels” has begun to review it under their “murder board” process. (Data is to be later certified by the data source.) Col Faulkner recommended S&S use the Multiple Resource form. Ms. Kinney said that “open storage” concerns her (environment impacts stored classes of supply). VADM Lippert directed S&S to look at all options, including open storage.

- (Charts 20 – 28, “COBRA Data Call (Criterion 5)”) Mr. Meonnahey (S&S COBRA Lead) presented the process used in the COBRA scenario data call (Criterion 5). He used a series of “screen shots” of the “BRAC 2005 - JCSG to MILDEP Scenario Data Request Worksheet” to explain the process.

-- (Chart 21) Section 1 is derived from the OSD BRAC Scenario Tracking Tool. The S&S Principals make decisions on information in Section 2, "Movement Description – Service Specific".

-- (Chart 24, "COBRA Input Screens (Criterion 5)"), Mr. Meconnahey said that "Screen 4 – Base Information (Static)" is received from the Services about installations. He added that the data for those screens comes to S&S pre-packaged; already received Army, Air Force, and DLA data. "Screen 5 - Base Information (Dynamic)" and "Screen 6 – Base Information (Personnel)" are both scenario-dependent.

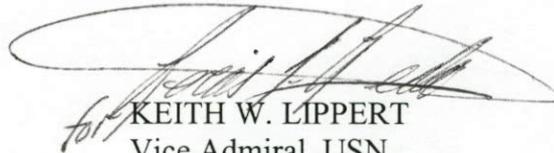
-- (Chart 26, "Screen Five (screen shot)") Mr. Aimone said that if S&S captures the savings (\$), then the group could off-set warehouse space with cost and benefits. RDML Thompson and Mr. Aimone discussed capturing the cost of caretaker status. Mr. Meconnahey added that whatever is done with the facilities is up to the Services.

-- Mr. Meconnahey announced that S&S was receiving BRAC 95 data to review for lessons learned.

-- (Chart 28, "Way Ahead") Mr. Meconnahey said the "Trial Scenario Data Call" is highly detailed, but it is notional. Further, he stated that for the "Scenario Data Calls", the single set of questions will help reduce redundancy in the data calls. (Charts 29 – 30, "Criteria 6 – 8 Preview") CAPT Coderre reviewed those criteria. VADM Lippert asked when is the final due date for COBRA data. Col Neeley said that Mr. Yellin's (OSD) e-mail message of 26 Oct indicated a Dec 04 completion date. Mr. Meyer said that Military Value will be heavily weighted, but that factor should not change the S&S decisions. He said the scenario de-confliction process is time-intensive. Data, well populated, helps speed the process.

- (Charts 31 – 37, "Scenario Status") Mr. Williams briefed that the two proposed scenarios on Chart 32, "20.2.1, Consolidate Base-level Supply Functions" and "20.2.2, Eliminate Base-level Supply Functions" should not be studied further though keep them active until S&S receives the presentation on Regional Integration Materiel Management (RIMM) on 8 Nov. Mr. Meyer agreed and stated that there is insufficient information on the locations. RDML Thompson suggested that it might be a "bridge too far" to pursue this TO. VADM Lippert said that after the S&S "Council of Colonels" receives the RIMM brief, the body should: determine its applicability for S&S contribution to the study (provide S&S assessment to VADM Lippert before 10 Nov); discuss this topic at the next S&S JCSG Principals' meeting (8 Nov).
- (Charts 43 – 45) Col Neeley reviewed the "Way Ahead" schedule for S&S. VADM Lippert suggested that S&S would need more Principals' meetings in Dec, so S&S will attempt to schedule them.
- VADM Lippert thanked S&S for the work accomplished and encouraged attendance at the Principals' meetings as S&S closes on the suspense on 20 Dec 04.

Approved: 27 OCT 04



KEITH W. LIPPERT  
Vice Admiral, USN  
Director,  
Defense Logistics Agency  
Chairman, Supply and Storage,  
Joint Cross Service Group

Attachments:

1. Roster of Attendees
2. Briefing Slides
3. Taskings

ACTIVITY: S&S JCSG  
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**Roster of Attendees for S&S JCSG Principals' Meeting on 26 Oct 04**

VADM Lippert (Chair, S&S JCSG; Principal, DLA)  
Mr. Williams (From S&S, representing LTG Christianson, S&S JCSG, Principal, Army)  
RDML Thompson (S&S JCSG, Principal, Navy)  
Ms. Kinney (Representing BGen Usher, S&S JCSG, Principal, Marine Corps)  
Mr. Aimone (Representing Lt Gen Wetekam, S&S JCSG, Principal, Air Force)  
Col Faulkner (Representing Lt Gen McNabb, J4, S&S JCSG Principal, JS)  
Col Neeley (S&S JCSG, Executive Secretary)  
CAPT Coderre (S&S JCSG, Navy Lead)  
LtCol Truba (S&S JCSG, Marine Corps Lead)  
Col King (S&S JCSG, Air Force Lead)  
LTC Dasch (S&S JCSG, XO)

Maj Champagne (S&S JCSG, Data Team Lead)  
Mr. Deming (S&S JCSG, Army Team)  
1 Lt Detwiler (S&S JCSG, Data Team)  
Mr. Galloway (DOD IG)  
CDR Hoyt (S&S JCSG, Navy Team)  
Dr. Kelly (S&S JCSG, Optimization Team Lead)  
Ms. Lacy (S&S JCSG, Army Team)  
CDR Larcher (S&S JCSG, Navy Team)  
Mr. Lowman (S&S JCSG, Army Team)  
CDR Martin (S&S JCSG, Navy Team)  
Mr. Meconnahey (S&S JCSG, COBRA Team)  
CAPT Myhre (Navy BRAC)  
Ms. Needham (DOD IG)  
1 Lt Oates (S&S JCSG, Data Team)  
Mr. O'Rourke (DLA BRAC Team Lead)  
Mr. Sears (S&S JCSG, DLA Team)  
LCDR Stark (S&S JCSG, Data Team)  
Capt Rivera (S&S JCSG, MC Team)  
Ms. Winters (DLA BRAC)



# **Supply and Storage Joint Cross-Service Group (S&S JCSG)**

## **Principals' Meeting**

**October 26, 2004**

**Chair: VADM Keith Lippert**



# Overview

DCN: 11434

- Opening Remarks  
VADM Lippert
- Status of Effort  
Col Neeley
- Risk vs. Reward  
Col King
- Scenario Status  
Mr. Williams,  
Col King
- Optimization Runs  
Maj Champagne
- COBRA Data Call (Criterion 5)  
Mr. Meonnahey
- Criteria 6 – 8 Preview  
CAPT Coderre
- Way Ahead  
Col Neeley



# Status of Effort

Col Neeley



# Populating OSD Scenario Tracking Tool

DCN: 11434

- Four of 19 loaded
- Awaiting Optimization results prior to loading remaining scenarios
- 29 Oct:
  - Vast majority of scenarios required to be loaded
  - All data call questions (COBRA) required to be submitted
- Continuous de-confliction process



## Scenario De-confliction

DCN: 11434

- In-house Scenario Tracking Tool (STT) review
- JCSG Leads interaction
- OSD STT Review
- DAS Review
- De-confliction
  - Proposed resolution
  - Alternate scenario development



## The Bottom Line Stuff

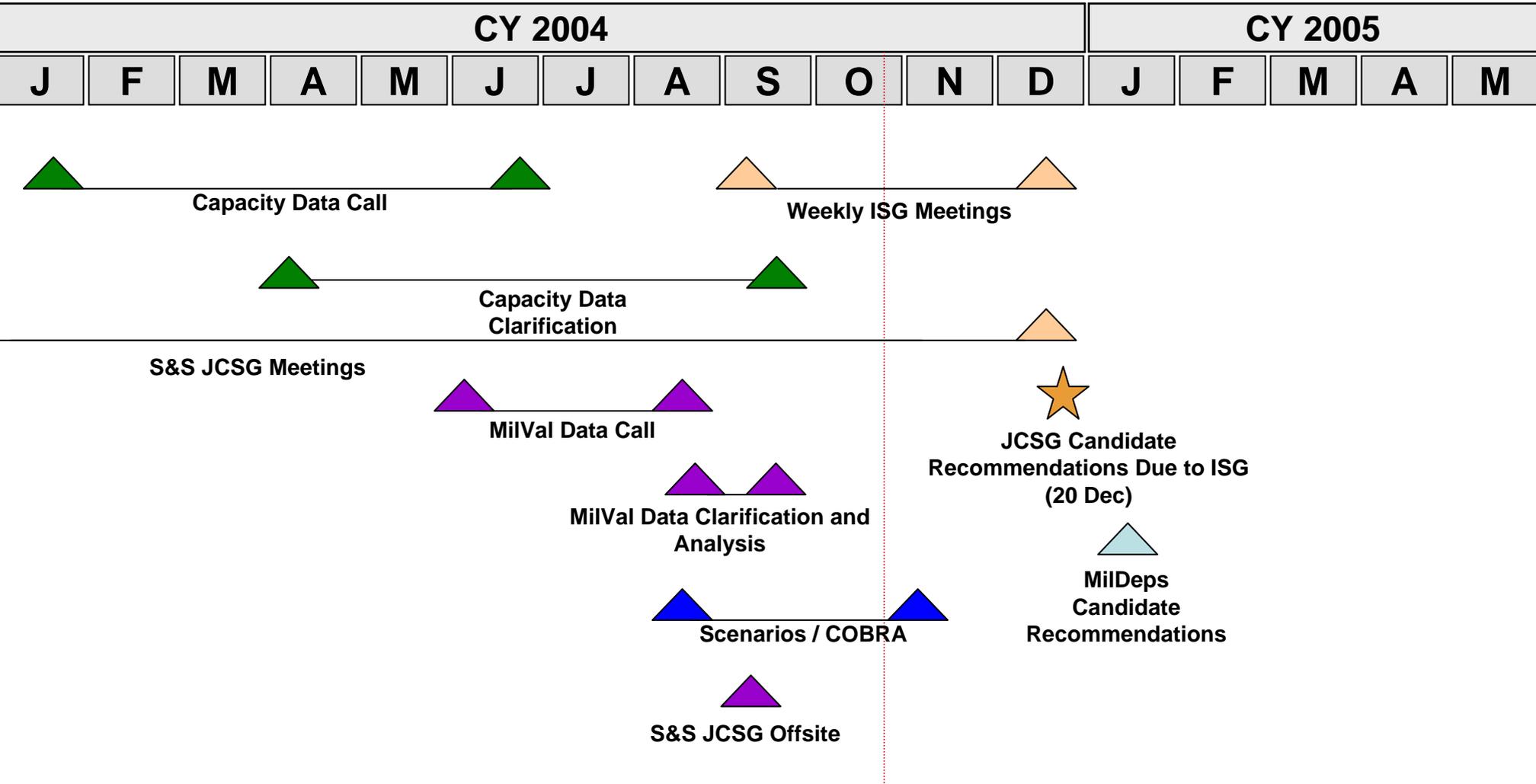
DCN: 11434

- Transformation Options based ideas
- Military Judgment based proposals
- Data-driven scenarios = why we are doing what we are doing
- Optimization runs = what we need to know to define what we are doing
  - Comprehensive
  - Output fidelity
- Criterion 5 Data call
- Criteria 6-8 Analysis
- Analysis
- Recommendation
- Military Judgment = why we are doing what we are doing
- Analysis
- Candidate Recommendation



# BRAC Process

DCN: 11434





# Scenarios

DCN: 11434

- 20.1 Regionalization
  - **20.1.1 Regionalization of Strategic Distribution (5 Regions)**  
*(In the BRAC Scenario Tracking Tool)*
  - **20.1.2 Regionalization of Strategic Distribution (4 Regions)**  
*(In the BRAC Scenario Tracking Tool)*
  - 20.1.3 Regionalization of Strategic Distribution (3 Regions)
  
- 20.2 Base Level Supply Functions
  - **20.2.1 Consolidate Base Level Supply Functions**  
*(In the BRAC Scenario Tracking Tool)*
  - 20.2.2 Eliminate Base Level Supply Functions
  
- 21.1 Wholesale Privatization
  - 21.1.1 Privatize Wholesale Distribution
  
- 21.2 Storage and Distribution Privatization
  - 21.2.1 Privatize Storage and Distribution on Specific Commodities (Tires)
  - 21.2.2 Privatize Storage and Distribution on Specific Commodities (Compressed Gases)
  - 21.2.3 Privatize Storage and Distribution on Specific Commodities (Packaged POL Products)



# Scenarios

DCN: 11434

- 22.1 DLR Management Consolidation
  - 22.1.1 Transfer Service DLRs to DLA
  - 22.1.2 Transfer Service ICPs to DLA (include DLRs)
  - 22.1.3 Transfer Service ICPs to DLA and realign by mission area (include DLRs)
- 57.1 ICP Consolidation
  - 57.1.1 Consolidate Army ICPs in a single location
  - 57.1.2 Consolidate NAVICP in a single location (Philadelphia)
  - 57.1.3 Consolidate Air Force ICPs in a single location
  - 57.1.4 Consolidate USMC ICP with Army ICP
  - 57.1.5 Consolidate USMC ICP with DLA ICP
  - 57.1.6 Consolidate DLA ICPs in a single location
  - 57.1.7 Consolidate Service and DLA ICPs (minimize excess capacity)
  - 57.1.8 Consolidate NAVICP in a single location (Mechanicsburg)
- 62.1
- 74.1



# Scenario Status

Mr. Williams  
Col King



# Risk vs. Reward

## Col King



# Risk-Benefit Analysis

DCN: 11434

- Use a structured process (Analytic Hierarchy Process) supported by ExpertChoice software, hardware and facilitator
- Will ask experts to provide assessments on four scales
  - Time: ask experts to provide and estimate of the time required to successfully implement each scenario
    - Propose to use a scale 1-4 yrs, 5-8 yrs, 9-12 yrs, more than 12 years
  - Investment \$: ask experts to estimate up front investment cost for each scenario
    - Propose to use a scale: low 0 to x \$s, medium x to y \$s, high more than y\$s
  - Savings \$: ask experts to estimate savings we can expect from each scenario using a scale similar to that shown above
  - Impact of each scenario on the ICP's ability to perform
    - Significantly negative, slightly negative, no impact, slightly positive, significantly positive



# Risk-Benefit Analysis - Output

DCN: 11434

## How to use this chart

### 1 Weekly change (W)

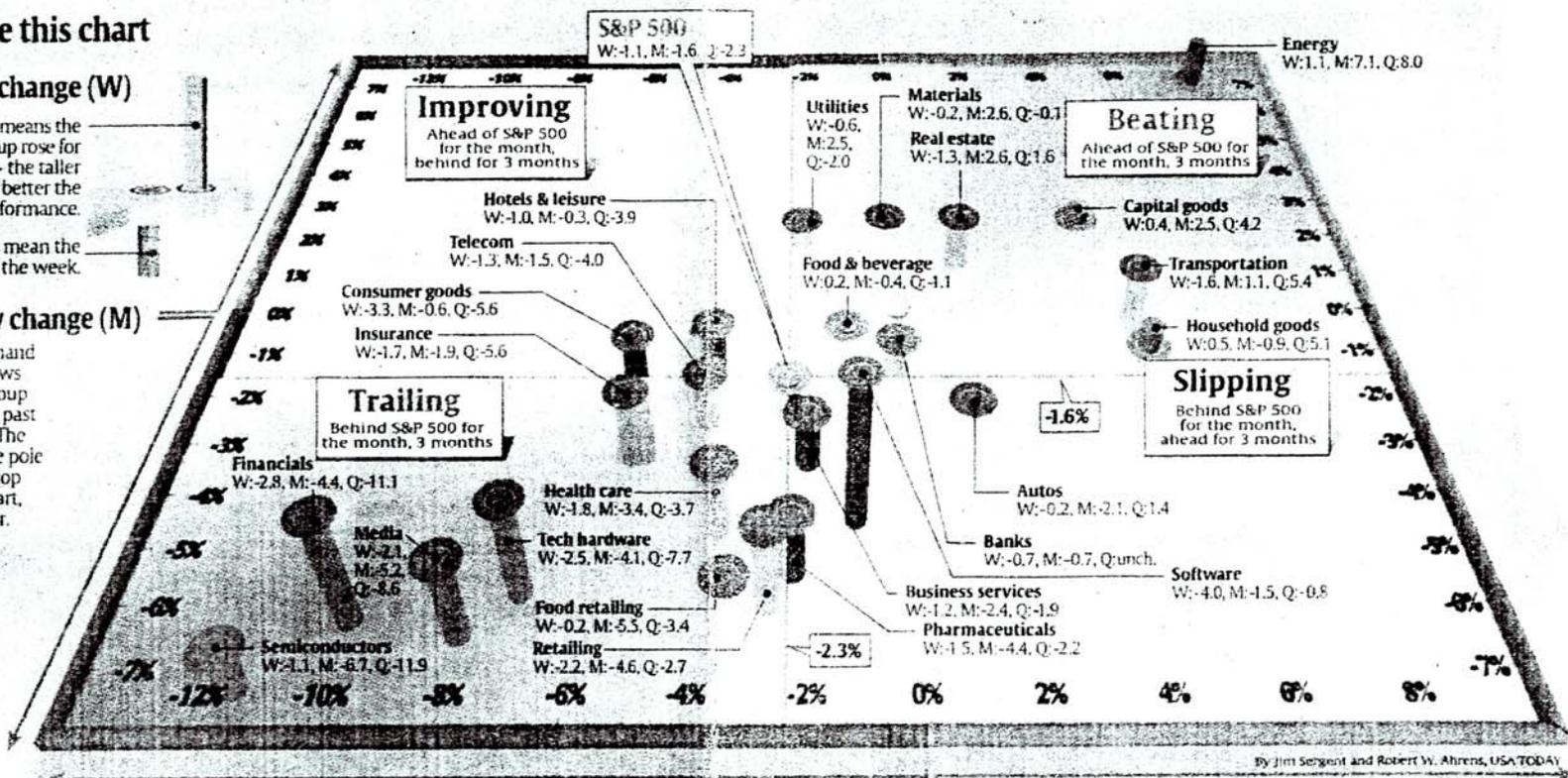
A green pole means the industry group rose for the week - the taller the pole, the better the performance.  
Red poles mean the group fell for the week.

### 2 Monthly change (M)

The left-hand scale shows how a group fared the past 30 days. The closer the pole is to the top of the chart, the better.

### 3 Quarterly (3-month) change (Q)

Use the bottom scale to see how a group did the past 3 months. Poles closest to the chart's right edge have fared best.



By Jim Sargent and Robert W. Ahrens, USA TODAY



# Risk-Benefit Analysis

DCN: 11434

- S&S JCSG needs to provide LMI with the following
  - Subject matter experts at LMI on 16 Nov 04
    - Need to appoint them ASAP
    - They will need time to prepare for meeting
  - A complete list of the transformational scenarios to be assessed
  - A precise word picture of each scenario



# Risk-Benefit Analysis - Timeline

DCN: 11434

- 
- 12 Oct 04 Project start
  - 22 Oct 04 Identify Risk Factors
  - 29 Oct 04 Invite experts to meeting
  - 29 Oct 04 Complete design of read-aheads and questions
  - 5 Nov 04 Release read-aheads to experts
  - 16 Nov 04 Hold meeting of experts (at LMI)
  - 19 Nov 04 Prepare results for presentation to senior leadership
  - 26 Nov 04 Document methodology and findings



# Scenario Status

Mr. Williams



# 20.2.1 Consolidate Base-level Supply Functions

DCN: 11434



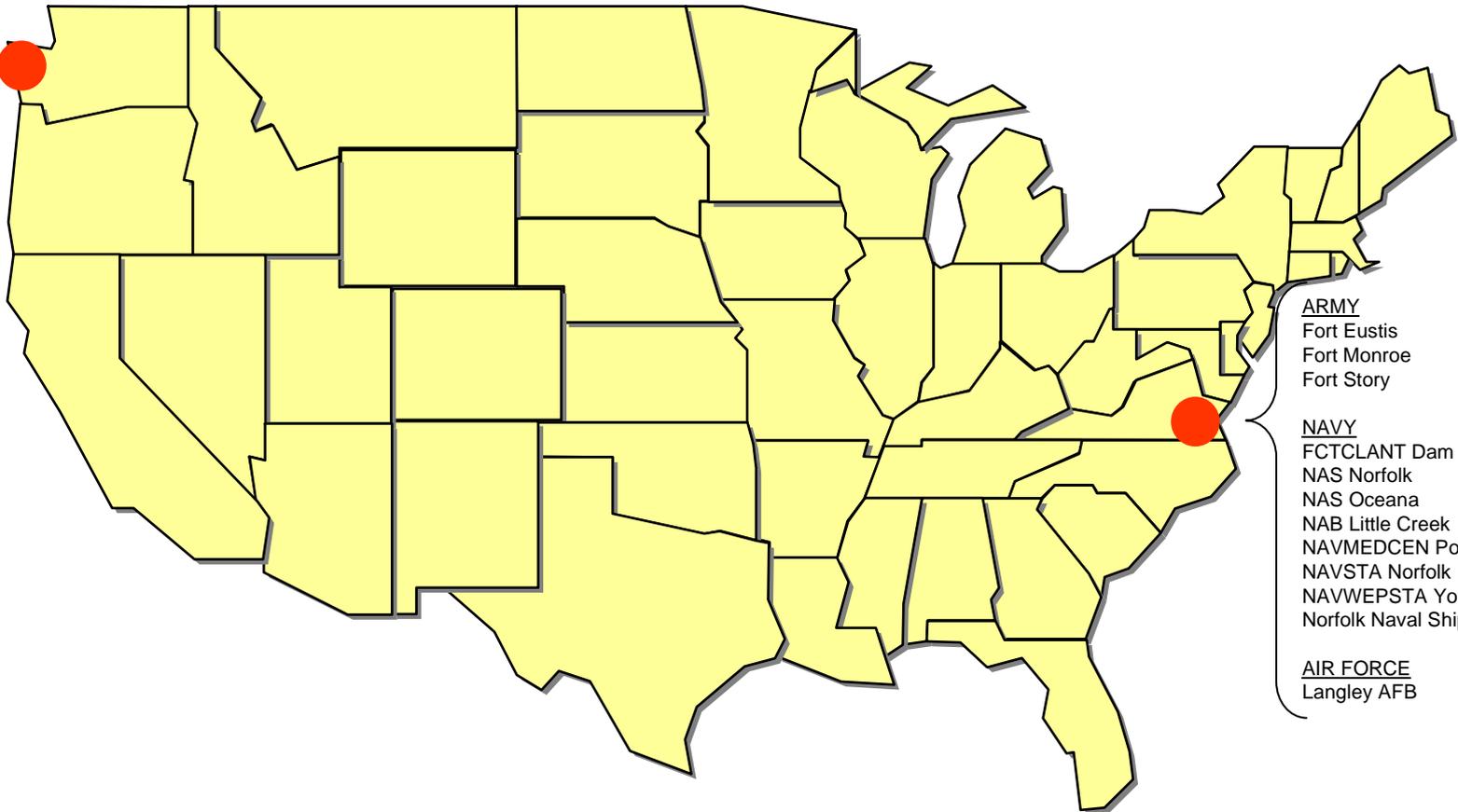
<h2 style="text-align: center;">Scenario</h2>	<h2 style="text-align: center;">Drivers / Assumptions</h2>
<h2 style="text-align: center;">Justification / Impact</h2> <ul style="list-style-type: none"> <li>■ Consolidate base level supply, storage and distribution functions for DOD installations in high density geographical clusters like Hampton Roads, VA and Puget Sound, WA at a joint facility</li> <li>■ Classes of Supply under consideration:                             <ul style="list-style-type: none"> <li>- Class II      Extra Materials (e.g., jackets, tools, admin supplies)</li> <li>- Class III     Packaged POLs</li> <li>- Class IV     Construction Materials (e.g., wire, lumber, cement)</li> <li>- Class IX     Repair Parts (e.g., battery, sparkplug, axle)</li> </ul> </li> </ul>	<h2 style="text-align: center;">Potential Conflicts</h2> <ul style="list-style-type: none"> <li>■ Principle: Supply, Service and Maintain</li> <li>■ Transformational Option: Establish a multi-service supply, storage and distribution system that enhances the strategic deployment and sustainment of expeditionary forces worldwide. Focus the analysis on creating joint activities in heavy (CONUS) DOD concentration areas (i.e., locations where more than one department is based and within close proximity)</li> </ul>



# Consolidate Base-level Supply Functions

DCN: 11434

- ARMY  
Fort Lewis
- NAVY  
NAS Whidbey island  
NAVSTA Everett  
Naval Base Kitsap  
NUWC Keyport  
STRATWEPFAC Silverdale
- AIR FORCE  
McChord AFB



- ARMY  
Fort Eustis  
Fort Monroe  
Fort Story
- NAVY  
FCTCLANT Dam Neck  
NAS Norfolk  
NAS Oceana  
NAB Little Creek  
NAVMEDCEN Portsmouth  
NAVSTA Norfolk  
NAVWEPSTA Yorktown  
Norfolk Naval Shipyard
- AIR FORCE  
Langley AFB

## *Test Cases: Hampton Roads, VA and Puget Sound, WA*



# Base-level Supply Functions Considerations

DCN: 11434

## • Data for Hampton Roads / Puget Sound

### Have data:

Langley AFB  
 Fort Monroe  
 Fort Eustis  
 NAS Oceana  
 McChord AFB  
 Fort Lewis  
 NAS Whidbey Island

### Do not have data:

FCTCLANT Dam Neck (MilVal)  
 NAVWEPSTA Yorktown (MilVal)  
 Cheatham Annex (Neither)  
 NAB Little Creek (MilVal)  
 NAVMEDCEN Portsmouth (MilVal)  
 NAVSTA Norfolk (MilVal)  
 Fort Story (rolled under Fort Eustis)  
 NAVSTA Everett (MilVal)  
 Naval Base Kitsap (Neither)  
 NUWC Keyport (MilVal)



## 20.2.2 Eliminate Base-level Supply Functions

DCN: 11434

<h3>Scenario</h3>	<h3>Drivers / Assumptions</h3>
<h3>Justification / Impact</h3> <ul style="list-style-type: none"> <li>■ Eliminates base level inventories for most classes of supply</li> <li>■ Eliminates need to maintain logistics infrastructure...close and / or demolish facilities</li> <li>■ Personnel reductions / reassignments</li> <li>■ Commercial providers with incentive to deliver same or better levels of service within acceptable CWT for customers</li> </ul>	<h3>Potential Conflicts</h3> <ul style="list-style-type: none"> <li>■ Determination of acceptable CWT for on-base customers</li> <li>■ Cooperative vendor base</li> <li>■ GCPC used IAW regulation to avoid actual or perceived misuse resulting in alienating commercial vendors</li> </ul>

- Eliminate base level supply, storage and distribution functions for most classes of supply in favor of expanded use of Government Commercial Purchase Card and / or Performance Based contracts
- Classes of Supply under consideration:
  - Class II      Extra Materials (e.g., jackets, tools, admin supplies)
  - Class III     Packaged POLs
  - Class IV     Construction Materials (e.g., wire, lumber, cement)
  - Class IX     Repair Parts (e.g., battery, sparkplug, axle)

- Principle: Supply, Service and Maintain
- Transformational Option: Establish a multi-service supply, storage and distribution system that enhances the strategic deployment and sustainment of expeditionary forces worldwide. Focus the analysis on creating joint activities in heavy (CONUS) DOD concentration areas (i.e., locations where more than one department is based and within close proximity)

Strategy  
 COBRA

Capacity Analysis / Data Verification  
 Military Value Analysis / Data Verification

JCSG Recommended  
 Criteria 6-8 Analysis

De-Conflicted with JCSGs  
 De-Conflicted with MilDeps



# Recommendation

DCN: 11434

- S&S receives a briefing on Regional Inventory Materiel Management (RIMM) on 8 Nov. If on-going RIMM actions address base consolidation functions, then recommend the following two scenario proposals be deleted from consideration:
  - Consolidate Base-level Supply Functions
  - Eliminate Base-level Supply Functions in favor of expanded use of Government Commercial Purchase Card and / or Performance Based contracts



# Justification

DCN: 11434

- Regional Inventory Materiel Management (RIMM): San Diego Pilot Program already addressing similar issues to streamline and regionalize material handling at DON I and D-level maintenance commands.
- Lack of base level data:
  - Initial Capacity and MilVal Data calls did not target nine of the 16 test case installations.
  - To evaluate, must issue a substantial Supplemental Data call to collect information from additional Navy bases under consideration.
  - Must have both Capacity and MilVal Data to run Optimization Model.
- Perception of limited potential in consolidating Class II, Package III, IV, and IX.



# Optimization Runs

## Maj Champagne



# Optimization

DCN: 11434

## ■ Optimization Run Considerations

### • Resources

- ❑ Optimization based on Single resource grouping per function
  - For Distribution Depots - General Storage (Storage) and Loading Docks (Distribution)
- ❑ Continuing to add resource considerations **COULD CHANGE RESULTS**
  - For Distribution Depots – Special Storage, Open Storage and Distribution and Storage Workspace

### • Resource utilization

- ❑ No feasible solution to any of the 3 Distribution Depot scenarios - no single site can handle current workload for its region
- ❑ Resources were unconstrained in order to overcome this limitation
- ❑ Additional Resources required to fulfill mission listed

### • Capacity – MILVAL trade-off

- ❑ Results are based on maximizing closed activities without any consideration given to possible Capacity – MILVAL tradeoffs
  - Making these tradeoffs **COULD CHANGE RESULTS**

### • Results Description

- ❑ 1<sup>st</sup> result is based on current requirements
- ❑ 2<sup>nd</sup> result is based on a 10% “surge” in those requirements
- ❑ 3<sup>rd</sup> Result is based on a 20% “surge” in those requirements



## 20.1.1.0.0.S&S-003 Regionalization of Strategic Distribution (Five) DCN: 11434

Open Activity	Region	Storage	MilVal Stor & Dist
DEFENSE DISTRIBUTION DEPOT SUSQUEHANNA, PA	1	53,154,000	0.283
DEFENSE DISTRIBUTION DEPOT NORFOLK, VA	2	16,854,000	0.243
DEFENSE DISTRIBUTION DEPOT ALBANY, GA	3	12,994,000	0.177
DEFENSE DISTRIBUTION DEPOT RED RIVER, TX	4	17,514,000	0.192
DEFENSE DISTRIBUTION DEPOT SAN JOAQUIN, CA	5	43,120,000	0.291
Totals		143,636,000	
Add'l Resource Reqs - Normal capacity		(39,167,448)	
Add'l Resource Reqs - 10% surge		(48,017,046)	
Add'l Resource Reqs - 20% surge		(56,605,202)	



## 20.1.1.0.0.S&S-003 Regionalization of Strategic Distribution (Five) DCN: 11434

Closed Activity	Region	Storage	MilVal Stor & Dist
DEFENSE DISTRIBUTION DEPOT TOBYHANNA, PA	1	15,158,000	0.108
DEFENSE DISTRIBUTION DEPOT COLUMBUS, OH	1	9,018,000	0.103
DEFENSE DISTRIBUTION MAPPING ACTIVITY	2	1,886,000	0.170
DEFENSE DISTRIBUTION DEPOT RICHMOND, VA	2	24,005,000	0.148
DEFENSE DISTRIBUTION DEPOT CHERRY POINT, NC	2	3,091,000	0.117
DEFENSE DISTRIBUTION DEPOT JACKSONVILLE, FL	3	4,284,000	0.176
DEFENSE DISTRIBUTION DEPOT ANNISTON, AL	3	13,550,000	0.173
DEFENSE DISTRIBUTION DEPOT WARNER ROBINS, GA	3	16,921,000	0.105
DEFENSE DISTRIBUTION DEPOT OKLAHOMA CITY, OK	4	16,641,000	0.178
DEFENSE DISTRIBUTION DEPOT CORPUS CHRISTI, TX	4	1,191,000	0.089
DEFENSE DISTRIBUTION DEPOT HILL, UT	5	12,888,000	0.266
DEFENSE DISTRIBUTION DEPOT PUGET SOUND, WA	5	1,902,000	0.148
DEFENSE DISTRIBUTION DEPOT SAN DIEGO, CA	5	9,062,000	0.140
DEFENSE DISTRIBUTION DEPOT BARSTOW, CA	5	10,848,000	0.130
DEFENSE DISTRIBUTION DEPOT PEARL HARBOR, HI	5	3,376,000	0.099
Totals		143,821,000	



## 20.1.2.0.0.S&S-004 Regionalization of Strategic Distribution (Four) DCN: 11434

Open Activity	Region	Storage	MilVal Stor & Dist
DEFENSE DISTRIBUTION DEPOT SUSQUEHANNA, PA	1	53,154,000	0.283
DEFENSE DISTRIBUTION DEPOT ALBANY, GA	2	12,994,000	0.177
DEFENSE DISTRIBUTION DEPOT RED RIVER, TX	3	17,514,000	0.192
DEFENSE DISTRIBUTION DEPOT SAN JOAQUIN, CA	4	43,120,000	0.291
Totals		126,782,000	
Add'l Resource Reqs		(44,861,367)	



## 20.1.2.0.0.S&S-004 Regionalization of Strategic Distribution (Four)

DCN: 11434

Closed Activity	Region	Storage	MilVal Stor & Dist
DEFENSE DISTRIBUTION DEPOT NORFOLK, VA	1	16,854,000	0.243
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DEFENSE DISTRIBUTION DEPOT COLUMBUS, OH	1	9,018,000	0.103
DEFENSE DISTRIBUTION DEPOT JACKSONVILLE, FL	2	4,284,000	0.176
DEFENSE DISTRIBUTION DEPOT ANNISTON, AL	2	13,550,000	0.173
DEFENSE DISTRIBUTION DEPOT CHERRY POINT, NC	2	3,091,000	0.117
DEFENSE DISTRIBUTION DEPOT WARNER ROBINS, GA	2	16,921,000	0.105
DEFENSE DISTRIBUTION DEPOT OKLAHOMA CITY, OK	3	16,641,000	0.178
DEFENSE DISTRIBUTION DEPOT CORPUS CHRISTI, TX	3	1,191,000	0.089
DEFENSE DISTRIBUTION DEPOT HILL, UT	4	12,888,000	0.266
DEFENSE DISTRIBUTION DEPOT PUGET SOUND, WA	4	1,902,000	0.148
DEFENSE DISTRIBUTION DEPOT SAN DIEGO, CA	4	9,062,000	0.140
DEFENSE DISTRIBUTION DEPOT BARSTOW, CA	4	10,848,000	0.130
DEFENSE DISTRIBUTION DEPOT PEARL HARBOR, HI	4	3,376,000	0.099
Totals		160,675,000	



## 20.1.3.0.0.0 Regionalization of Strategic Distribution (Three)

DCN: 11434

Open Activity	Region	Storage	MilVal Stor & Dist
DEFENSE DISTRIBUTION DEPOT ALBANY, GA	1	12,994,000	0.177
DEFENSE DISTRIBUTION DEPOT RED RIVER, TX	2	17,514,000	0.192
DEFENSE DISTRIBUTION DEPOT SAN JOAQUIN, CA	3	43,120,000	0.291
Totals		73,628,000	
Add'l Resource Reqs		(62,818,800)	



## 20.1.3.0.0.0 Regionalization of Strategic Distribution (Three)

DCN: 11434

Closed Activity	Region	Storage	MilVal Stor & Dist
DEFENSE DISTRIBUTION DEPOT SUSQUEHANNA, PA	1	53,154,000	0.283
DEFENSE DISTRIBUTION DEPOT NORFOLK, VA	1	16,854,000	0.243
DEFENSE DISTRIBUTION MAPPING ACTIVITY	1	1,886,000	0.170
DEFENSE DISTRIBUTION DEPOT RICHMOND, VA	1	24,005,000	0.148
DEFENSE DISTRIBUTION DEPOT TOBYHANNA, PA	1	15,158,000	0.108
DEFENSE DISTRIBUTION DEPOT COLUMBUS, OH	1	9,018,000	0.103
DEFENSE DISTRIBUTION DEPOT JACKSONVILLE, FL	1	4,284,000	0.176
DEFENSE DISTRIBUTION DEPOT ANNISTON, AL	1	13,550,000	0.173
DEFENSE DISTRIBUTION DEPOT CHERRY POINT, NC	1	3,091,000	0.117
DEFENSE DISTRIBUTION DEPOT WARNER ROBINS, GA	1	16,921,000	0.105
DEFENSE DISTRIBUTION DEPOT OKLAHOMA CITY, OK	2	16,641,000	0.178
DEFENSE DISTRIBUTION DEPOT CORPUS CHRISTI, TX	2	1,191,000	0.089
DEFENSE DISTRIBUTION DEPOT HILL, UT	3	12,888,000	0.266
DEFENSE DISTRIBUTION DEPOT PUGET SOUND, WA	3	1,902,000	0.148
DEFENSE DISTRIBUTION DEPOT SAN DIEGO, CA	3	9,062,000	0.140
DEFENSE DISTRIBUTION DEPOT BARSTOW, CA	3	10,848,000	0.130
DEFENSE DISTRIBUTION DEPOT PEARL HARBOR, HI	3	3,376,000	0.099
Totals		213,829,000	



## Way Ahead / Recommendations

DCN: 11434

- Ready / Not Ready for Decision
- Next Run (Changes in Input Constant)
- Other JCSG / Service Conflict
- JCSG Principal Input / Guidance



# COBRA Data Call (Criterion 5)

Mr. Meconnahey



# Scenario Data Call (Criterion 5)

DCN: 11434

## BRAC 2005 - JCSG TO MILDEP SCENARIO DATA REQUEST WORKSHEET

(“X” to Select one)    \_\_\_ ARMY    \_\_\_ NAVY    \_\_\_ AIR FORCE  
 \_\_\_ MARINE CORP    \_\_\_ DLA

### SECTION 1 -- SCENARIO TITLE AND DESCRIPTION *Input MUST mirror the OSD Tracker*

1.1	JCSG	
1.2	OSD Scenario Number	
1.3	Scenario Name	
1.4	Date Submitted to Service	
1.5	JCSG Analyst/Phone/Email	
1.6	Description of Scenario	<i>Provide thorough description of ENTIRE scenario - Full word picture - and provide execution Action/specifics as required below</i>
		<i>Action 1: Move Activity A from Base X to Base Y</i>
		<i>Action 2: Move Activity B from Base Y to Base Z</i>
		<i>Action 3: Close Activity C at Base Y</i>
		<i>Action 4: Establish Activity D at Base Q</i>

OSD Scenario Tracking Tool

Scenario Information Sheets – Details of realignments, closures, and deactivations (who, what, when, where, why, how)

### SECTION 2 -- MOVEMENT DESCRIPTION - SERVICE SPECIFIC (ARMY or NAVY or AF)

2	Installation To/From Data	<i>Provide movement of all Specific Service Activities within Scenario. Include dates of move and number of personnel impacted in the move</i>					
2.1	Losing Installations	Activity/UIC Impacted	Date -- Yr(s)	Off	WO	Enl	Civ
2.1.1	Base X	Activity A					
2.1.2	Base X	Activity B					
2.1.	Base Y	Activity D					
2.2	Gaining Installations	Activity/UIC Impacted	Date -- Yr(s)	Off	WO	Enl	Civ
2.2.1	Base X	Activity A					
2.2.2	Base X	Activity B					
2.2.3	Base Y	Activity D					

BRAC Office Estimates – JCSG S&S may need MIL Judgment



# Scenario Data Call (Criterion 5)

DCN: 11434



SECTION 3 -- FACILITY REQUIREMENTS- SERVICE SPECIFIC (ARMY or NAVY or AF)		
3.1	Facility Requirements	<i>Provide listing of all facility requirements required for the scenario and Yr(s) of need</i>
	Base X	Activity A
	Base X	Activity B
	Base Y	Activity D
SECTION 4 -- MAJOR EQUIPMENT IMPACTED - SERVICE SPECIFIC		
4.1	Aircraft and Equipment	<i>Provide listing of Major Equipment impacted (e.g. air craft, tracked vehicles, test equipment, etc.) to support the Scenario. Provide Year(s) of the impact/move</i>
	Base X	Activity A
	Base X	Activity B
	Base Y	Activity D
SECTION 5 -- ENVIRONMENTAL CONCERNS BY LOCATION & ACTIVITY - SERVICE SPECIFIC		
5.1	Environmental Concerns	<i>Provide all environmental concerns/impacts of the Scenario by locations listed in Section 2</i>
	Base X	Activity A
	Base X	Activity B
	Base Y	Activity D

BRAC Office  
Estimates – JCSG  
S&S may need  
MIL Judgment

BRAC Office  
Estimates



# Scenario Data Call (Criterion 5)

DCN: 11434

SECTION 6 -- JCSG SCENARIO QUESTIONS -- <u>SERVICE</u> -SPECIFIC			Cobra Front-End
INFORMATION REQUIRED			Tool, Block No.
6.1	JCSG Scenario Questions	<i>Provide listing of all Service- scenario specific questions not addressed in Sections 1- 5.</i>	

SECTION 7 -- SERVICE ASSUMPTIONS AND ANALYSIS SUMMARY -- <u>MILDEP TO PROVIDE</u>	
7.1	

BRAC Offices can communicate back to JCSGs through Section 7



# COBRA Input Screens (Criterion 5)

DCN: 11434

Screen 1 - General Scenario

Screen 2 - Distance Table

Screen 3 - Movement Table

**Screen 4 - Base Information (Static)**

**Screen 5 - Base Information (Dynamic)**

**Screen 6 - Base Information (Personnel)**

Screen 7 - Base Information (MILCON)

Screen 8 - Base Information (Enclave)

Most Data Call questions  
address Screen 5 and 6  
data elements



# COBRA Input Screens (Criterion 5)

DCN: 11434

**Screen Four - Base Information (Static)**

**BOONE, KY (21478)**

(Enter Authorized Positions for Year 2005)

Total Officers:

Total Enlisted Personnel:

Total Students:

Total Civilians:

% Accompanied Mil Not Receive BAH:  %

Officer Housing Units Vacant:

Enlisted Housing Units Vacant:

Starting Facilities (non-FH, KSF):

Officer BAH (\$/Month):

Enlisted BAH (\$/Month):

Civilian Locality Factor:

Area Cost Factor:

Per Diem Rate (\$/Day):

Freight Cost (\$/Ton/Mile):

Vehicle Shipping Cost (\$/Lift/Mile):

Base Service (for BOS/Sustainment):

Total Sustainment Budget (\$K/Year):

Sustainment Payroll Budget (\$K/Year):

BOS Non-Payroll Budget (\$K/Year):

BOS Payroll Budget (\$K/Year):

Family Housing Budget (\$K/Year):

Installation PRV (\$K):

Service/Agency Recap Rate (Years):

Latitude:

Longitude:

TRICARE	In-Patient Admissions	Out-Patient Visits	Prescriptions
Cost Factor (\$):	<input type="text" value="1260"/>	<input type="text" value="183.75"/>	<input type="text" value="105"/>
Active Duty MTF:	<input type="text" value="10500"/>	<input type="text" value="21000"/>	<input type="text" value="22000"/>
Active Duty Purchases:	<input type="text" value="5500"/>	<input type="text" value="10000"/>	
Retiree Claims:	<input type="text" value="12000"/>	<input type="text" value="14000"/>	<input type="text" value="15000"/>
65 and Older Retiree Claims:	<input type="text" value="3500"/>	<input type="text" value="7000"/>	<input type="text" value="6000"/>

Homeowner Assistance Program:

?   Footnotes   < 3   Previous   Next   > 5   OK

Need Data from:

- USAF
- USN
- DLA

If not received, will have to ask Scenario Data Call questions



# COBRA Input Screens (Criterion 5)

DCN: 11434

**Screen Five - Base Information (Dynamic)**

**BOONE, KY (21478)**

	2006	2007	2008	2009	2010	2011
One-Time Unique Costs (\$K):	0	0	0	0	0	0
One-Time Unique Savings (\$K):	0	0	0	0	0	0
One-Time Moving Costs (\$K):	0	0	0	0	0	0
One-Time Moving Savings (\$K):	0	0	0	0	0	0
Env Non-MilCon Required (\$K):	0	0	0	0	0	0
Activity Mission Costs (\$K):	0	0	0	0	0	0
Activity Mission Savings (\$K):	0	0	0	0	0	0
Mission Contract Start Costs(\$K):	0	0	0	0	0	0
Mission Contract Term Costs(\$K):	0	0	0	0	0	0
Support Contract Term Costs(\$K):	0	0	0	0	0	0
Misc. Recurring Costs (\$K):	0	0	0	0	0	0 *
Misc. Recurring Savings (\$K):	0	0	0	0	0	0 *
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule (%):	0.000	0.000	0.000	0.000	0.000	0.000 %
Shutdown Schedule (%):	0.000	0.000	0.000	0.000	0.000	0.000 %
Mission Milcon Avoidances (\$K):	0	0	0	0	0	0
Procurement Avoidances (\$K):	0	0	0	0	0	0 *

MTF Action:  
 As-Is (No Change)  
 Close In-Patient  
 Close Hospital

Facilities Shutdown (KSF): 0      % of Family Housing Shutdown: 0.000 %

Costs and Savings are in thousands of 2005 dollars.      \* Year 2011 Value used in Beyond years

?    Footnotes    < 4    Previous    Next    > 6    OK

MILDEP / DLA BRAC Offices (Installations): What are the unique costs for mothball / demolition of the facilities at Boone, KY? What years?

DLA BRAC Office (Logistics): What is the unique cost of re-warehousing in preparation of receiving materiel from other installations? What years?

30 – 40 questions per site per scenario



# COBRA Input Screens (Criterion 5)

DCN: 11434

**Screen Six - Base Information (Personnel)**

**BOONE, KY (21478)**

	2006	2007	2008	2009	2010	2011
<b>Scenario Changes by Year (+Additions / -Eliminations)</b>						
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	0	0
<b>Programmed Installation Population Changes (non-BRAC) by Year (+Increases / -Decreases)</b>						
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	0	0
Student Positions:	0	0	0	0	0	0
<b>Programmed Family Housing Privatization (non-BRAC) by Year</b>						
Percent Privatized:	0 %	0 %	0 %	0 %	0 %	0 %

List Changes in Year ONLY!   ?   Footnotes   < 5   Previous   Next   > 7   OK

MILDEP / DLA BRAC Office (Logistics): What are the personnel additions / eliminations by year, by category, and by installation for the given scenario?  
**May require JCSG S&S MIL Judgment.**



## Scenario Data Call (Criterion 5)—Way Ahead

DCN: 11434

- Trial Scenario Data Call
  - Hand-carried from JCSG S&S to MILDEP / DLA BRAC Offices on 22 Oct
  - Feedback on questions and scenario descriptions 25 Oct
- Scenario Data Calls are being drafted on each Scenario by S&S
  - Questions are somewhat repetitive but answers will be scenario dependent (e.g., 5 Regions, 4 Regions, etc.)
  - 30 – 40 questions per scenario
- OSD setting up Internet Portal for Electronic Transmission of Scenario Data Calls
- Questions due by end-of-month



# Criteria 6 – 8 Preview

CAPT Coderre



## Criterion 6

DCN: 11434

*Selection Criterion 6 - The economic impact on existing communities in the vicinity of military installations.*

- Equates to job loss
  - Direct: military, DOD civilian, on-base contractors
  - Indirect: local commercial, governmental activity
- Based on:
  - Booz Allen Hamilton model
  - Regional economic summaries / labor statistics provided by OSD
  - COBRA personnel data
- Post-COBRA analysis on “promising” scenarios



## Criterion 7

DCN: 11434

*Selection Criterion 7 - The ability of both the existing and potential receiving communities' infrastructure to support forces, missions, and personnel.*

- **Ten attributes used for assessment:**
  - **Housing, Transportation, Employment, Population, Child Care, Cost of Living, Education, Medical / Health, Safety / Crime, Utilities**
- **More an ability to support than an impact**
- **Guidance at OSD (with Mr. Potochney) awaiting release**
- **Based on JPAT (AF) certified summary reports**
  - **Booz Allen Hamilton preparing model for reports**
- **JCSG / MILDEPs review final scenarios with reports**
- **Follow-on refinements possible for pre- and post-recommendation timeframes**



## Criterion 8

DCN: 11434

*Selection Criterion 8 - The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.*

- **Ten factors for assessment:**
  - **Air Quality, Wetlands, Endangered Species, Dredging, Land Use, Noise, Waste Disposal, Cultural Marine and Water Resources**
- **JPAT has completed guidance (memo and report) and submitted to OSD**
- **JPAT prepares individual certified environmental profiles**
  - **CDs to JCSG via OSD (we are awaiting)**
- **Analysis in three steps**
  - **JCSG review final post-COBRA scenarios with CD profiles and refine**
  - **SSEI (Summary of Scenario Environmental Impacts) – MILDEP environmental analysis team completes for each scenario**
  - **CSSEI (Cumulative SSEI) – MILDEP environmental analysis team reviews all scenarios cumulatively for each installation**



# Way Ahead

Col Neeley



# Way Ahead

DCN: 11434

**29 Oct** – *No ISG scheduled*

**1 Nov** – *Vast majority of scenarios declared by JCSGs and MilDeps*

**5 Nov** – *ISG Meeting (1030), Lt Gen Wetekam attends, Pentagon (3D1019)*

**8 Nov** – *JCSG Meeting (1500 – 1700), J4 Conference Room / 2C836; estimated completion of scenario de-confliction. Begin release of scenario specific data calls from MilDeps.*

**15 Nov** – *JCSGs brief the status of their scenario analysis to the ISG. JCSGs should have completed all of the analysis they could without scenario specific data.*

**20 Dec 04** – *JCSG candidate recommendations due to the ISG (S&S JCSG internal suspense)*

**20 Jan 05** – *MilDep candidate recommendations due to the ISG for information and conflict identification only, not approval*

**25 Feb** – *ISG completes review of candidate recommendations*

**25 Feb – 25 Mar** – *IEC review of candidate recommendations*

**25 Mar – 25 Apr** – *Report writing*

**25 Apr – 6 May** – *Report coordination*

**16 May** – *Secretary transmits recommendations to Commission*