

**S&S Principals Meeting**  
**8 Mar 05 (0900)**  
**DLA HQ, Directors Conference Room**

Principal Attendees: VADM Lippert (S&S Chair; DLA), Mr. Neal (S&S JCSG Alternate, Army), Mr. Estevez (USD AT&L), LTG Christianson (S&S Principal, Army), LtGen Wetekam (S&S JCSG Principal, Air Force) RDML Thompson (S&S Principal, Navy), Ms. Kinney (S&S Alternate, Marines), CAPT Wright (S&S Alternate, Navy).

Other Attendees: Col Neeley (S&S Exec Sec), CDR Goodwin (S&S XO), CAPT Coderre (S&S JCSG Navy lead), Col King (S&S JCSG Air Force Lead), COL Coe (S&S JCSG Army Lead), Mr. Meonnahey (S&S JCSG COBRA Team Lead), LtCol Truba (S&S JCSG Marine Lead), Mr. Meyer (OSD), Capt Rivera (S&S JCSG Marine Team), LCDR Stark (S&S JCSG Data team), CAPT Myhre (Navy BRAC team), Mr. Williams (S&S JCSG Army Team), CDR Martin (S&S JCSG Navy Team), Mr. O'Rourke (DLA BRAC Team), Mr. Marshall (S&S JCSG DLA Team), Mr. Bohinski (DoDIG), Ms. Cole (DoDIG), Mr. Marshall (S&S JCSG DLA Team), Major Condon (Air Force BRAC Team), CDR Goodwine (Navy BRAC Team), Mr. Koenig (Deputy Director for Supply and Logistics, AFMC)

Minutes:

- The 34<sup>th</sup> meeting of the S&S JCSG Principals began at 0905.
- VADM Lippert noted that he had attended two ISG meetings since the JCSG last met. VADM Lippert noted that he would brief candidate recommendations S&S # 0048 and S&S # 0035 by the 15th of March which was the date that Mr. Wynne has asked the S&S JCSG to complete its work. VADM Lippert noted that many of the recommendations were controversial and would likely require reconciliation at the SECDEF level.
- VADM Lippert noted that Mr. Koenig would brief and then as he was not a S&S principal, would depart after his brief. VADM Lippert invited LtGen Wetekam to begin the dialogue, introduce Mr. Koenig and the issues to be discussed. LtGen Wetekam stated that he had previously noted and remained concerned on the DLR strategies and ICP consolidation envisioned by candidate recommendation S&S # 0035. LtGen Wetekam then introduced Mr. Koenig who briefed the Air Force Material Command's concerns on the S&S JCSG's DLR analysis. Mr. Koenig noted that he believed that the other services had concerns similar to what the Air Force was presenting.
- Mr. Koenig briefed how Air Force viewed DLR management. Mr Koenig highlighted recent Air Force successes in reducing readiness degraders and resolving material deficiencies discovered in select reparables and supporting manufacturing processes. Lt Gen Wetekam noted that the successes realized to date were notable of how the Air Force process was working, and that he was

concerned that disruption in the supply chain caused by transferring DLRs to DLA would undo the successes the Air Force had enjoyed.

- Mr. Koenig cited complexities due to the different ERP systems, different business rules and different financial/point of sale linkages among the various services. Mr. Koenig noted a difference in how each service treats retail/wholesale linkages as well and the risk of migrating to a single system.
- Mr. Neal briefed the Army Life Cycle Management Concept slide and stated that the Army shared a concern similar to the Air Force that the linkages and successes realized by the Army would be at risk if the footprint envisioned in candidate recommendation S&S # 0035 were to be implemented.
- Ms. Kinney added that the Marines had expressed similar concerns in earlier S&S JCSGs that the linkages between the depots, readiness tracking capabilities and the supply function should not be split.
- Mr. Koenig noted that the need to interact with DLA vice within each internal service component added cycle time to the logistics process and this ultimately impacted readiness and cost. Mr. Koenig also noted that there had been discussion if Title 10 issues may be present due to the new roles envisioned by DLA and the services. Lt Gen Wetekam clarified that the concerns were not to be viewed as an indictment of DLA but rather concerns for the complexity and potential negative impacts of the scenario.
- Mr. Koenig briefed the AFMC/Air Force view which was to remove candidate recommendation S&S # 0035 from consideration, and that DoD should hold the services accountable for the potential savings available. Mr. Koenig stated that policy changes were needed and asked Mr. Estevez to note one example where the DoDIG had hindered the effort to execute a combined DLA/Air Force contract and how this interfered with the ability to move forward to achieve savings comparable to what the S&S JCSG candidate recommendation projected. Mr. Koenig then departed.
- Mr. Meconnahey briefed updated COBRA information on candidate recommendation S&S # 0035. Mr. Neal challenged the 10% savings projection, especially at DLA ICPs which did not currently manage DLRs. Mr. Neal further asked if the potential for savings at the DLA ICPs meant that there was 10% excess capacity currently at DLA. RADM Thompson clarified that he understood the argument to be that the 10% personnel savings efficiencies resulted from the combination of the ICPs and DLA staffs, vice DLA's status alone. Mr. Neal noted that the Army ICPs were reporting that they were already understaffed and that the 10% savings may be too large of an estimate. VADM Lippert asked what happened in DMRD 926 in terms of personnel savings and did they provide an example of what could be expected in S&S # 0035. Mr. Meconnahey noted that the number of personnel transferring in DMRD were nominal, but that the last

BRAC round brought most of the personnel, and provided the opportunity for savings that DLA has achieved. VADM Lippert and LTG Christianson concurred that the main point being made was that the 10% savings estimate may be too large, especially when DLA's personnel were in the base where the savings were taken against. That point however was debatable.

- The principals discussed the baseline personnel numbers estimates in candidate recommendation S&S 0035. RADM Thompson noted he had met with Mr. Meconnahey and clarified the Navy's personnel estimate and generally concurred with the overall personnel estimates. Mr. Neal noted that he was not sure if the Army estimates were accurate and would find an opportunity to verify the numbers with the COBRA team. VADM Lippert directed this as an action item for the S&S JCSG, and offered each component a chance to verify personnel numbers. VADM Lippert noted that the scenario could not afford to have a service component challenge the recommendation later in the debate on the basis of incorrect numbers, and that it was incumbent on the principals to ensure the data in the scenario was accurate as soon as possible.
- Lt Gen Wetekam stated that he was concerned that the savings projections may be unduly different between the single ICP opportunities and candidate recommendation S&S # 0035. Col King noted that the procurement savings projections on screen 5 of the data call were available in both the single ICP and candidate recommendation S&S # 0035, but that the savings were likely more emphasized in the latter. Mr. Neal suggested that the Army did not have excess inventory and so savings in the area of reduced inventory were highly unlikely. VADM Lippert challenged Mr. Neal's assumption that depending on the type of contract, savings could be available. VADM Lippert stated that it was a fair discussion but that a deeper inquiry would show that contracting strategies such as those that DLA and the services were currently employing could generate savings especially when efforts were combined.
- LTG Christianson suggested that one potentially erroneous assumption was that no one was currently using PBLs, and that the PBLs that DLA would initiate would somehow generate additional savings. Mr. Estevez noted that he believed that expanding the PBLs across the department provided leverage and an ability to manage better and this would drive savings above what the services were doing. Mr. Meconnahey stated that the scenario contained an estimate that a 2% improvement would be had if one manager (DLA) were established. Lt Gen Wetekam suggested that the 2% was probably realistic but that the services could obtain the 2% without consolidation. VADM Lippert asked if the estimate included what the services were doing, and if the S&S JCSG projection of 2% was in addition to the services. VADM Lippert directed that when the COBRA team held their meetings with the services to verify personnel numbers in the data calls supporting candidate recommendation S&S # 00035, to review the 2% inventory savings estimate and verify if the 2% projection was over and above the services' ability to generate savings.

- Mr. Meconnahey briefed additional potential NPV outcomes for candidate recommendation S&S # 0035 on chart 25 based on ADP cost and contracting savings options. LTG Christianson stated he felt that the Army would pay a penalty if service ERP contracts were cancelled and was not sure if these costs had been included in the Army's data call responses. VADM Lippert directed that ERP cancellation cost discussions be added to the COBRA team and service discussions. Candidate recommendation S&S # 0035 would be visited at the next JCSG meeting on Monday. Col Neeley noted that that the ISG brief for whatever decision would likely have to wait until after the 15<sup>th</sup> of March. VADM Lippert noted that he would discuss with Mr. Wynne and would likely brief the final decisions of the S&S JCSG at the next ISG on 25 March.
- Mr. Williams briefed the status of candidate recommendation S&S # 0048 and the cooperative effort between the Industrial JCSG and the S&S JCSG on the scenario. Col Neeley noted that while the scenario was close to complete, the brief to the ISG may also be delayed due to the short timeline. Col Neeley asked Mr. Meyer to comment on the remaining opportunity to brief the scenario to the ISG. Mr. Meyer noted that the concern was that the ISG principals may not have sufficient time to review based on the schedule but that OSD would do whatever necessary to help get the brief presented. VADM Lippert noted he would discuss S&S 0048 with Mr. Wynne as well.
- Mr. Williams briefed how candidate recommendation S&S # 0048 personnel savings at 6.5% would be realized. VADM Lippert suggested in addition to personnel, that inventory savings were also likely and would be the larger savings area. VADM Lippert asked the team to review this area. Col Neeley stated that COBRA may not have the savings based on certified data, but the COBRA team would review this issue and report the best estimate on the potential for inventory savings. Mr. Williams noted he estimated that recently received COBRA would likely improve the savings projections beyond what was indicated in the brief.
- Mr. Williams noted that the Industrial JCSG scenario had indicated several additional locations beyond the sites where DLA supply sites were located. VADM Lippert asked what value there was in assuming the supply function at many of the sites that were remote, and where DLA had no existing footprint. LTG Christianson suggested that the remote sites may be served by prime vendor contracts option vice full-up supply units. Mr. Williams noted that the Navy's view expressed in his meeting with Navy representatives was that the Navy did not desire two different systems and wanted a holistic system wide approach for all sites. RADM Thompson added that many of the small maintenance sites would likely close in this BRAC and this would alleviate the need to expand the DLA footprint.
- Mr. Williams noted that Pearl Harbor was not included in the analysis, but when viewed in the Industrial JCSG scenario, the Shipyard at Pearl Harbor was now

included. Mr. Williams stated that this development likely compels the DD in Pearl Harbor to be added to candidate recommendation S&S # 0048. Mr. Williams noted that this change would require that the relevant S&S scenarios be modified which would prevent the S&S JCSG from completing the analysis in time to be included in BRAC consideration, and the department would lose the opportunity for the scenario. Mr. Williams suggested an alternative where the Industrial JCSG's scenario # 0128 could be modified to eliminate the non-co-located DLA and Maintenance locations and could exempt Pearl Harbor. The Principals discussed the difficulty of the smaller sites and expanding analysis to include Pearl Harbor. After deliberation, the principals directed that Pearl Harbor be added in the analysis and the Principals concurred that Industrial JCSG # 0128 was acceptable with the smaller sites as specified assumed by DLA.

- Mr. Neal asked where candidate recommendation S&S # 0048 savings accrued, at DLA or the services. The principals noted that the services would see reduced maintenance rates and the services would see savings as a result. VADM Lippert asked how candidate recommendation S&S # 0048 compared with S&S # 0004. Mr. Williams noted that S&S # 0004 showed \$ 1.7 Billion in savings at present, and S&S # 0048 showed \$ 1.5 Billion. Ms. Kenney questioned how the S&S JCSG could forward a scenario with lower savings than another option. Mr. Williams felt that after running the analysis with the updated data recently received, the savings in S&S # 0048 would be greater than in S&S # 0004. This was also pending the addition of inventory savings provided they had in fact been excluded. Mr. Meyers added that the scenario also enabled fence-line closures that allowed savings to the Army and so overall it was better for the department.
- The Principals decided that Candidate recommendation S&S # 0048 would go forward and would be the preferred choice for the S&S submission. Scenario S&S # 0004 would be withdrawn, and scenarios S&S # 0046, and 0051 would be completed but kept in inactive status.
- Col Neeley briefed the other remaining issues on Chart 40. Sierra Army depot was addressed. Mr. Neal updated the status of Sierra. Mr. Neal noted that OIF retrograde, current storage and global reposture were impacting the potential for a closure at Sierra.
- Mr. Williams noted that the Army had the capability to work options with other potential receiving sites but that Supply and Storage had no sense of the requirement. Mr. Williams added that the current estimate of storage requirements at Sierra would render all of the S&S storage options in currently approved scenarios as obsolete. The principals discussed that the S&S JCSG had already voted to delete the Sierra scenario and to discontinue analysis since no firm information was provided from the Army on Sierra. Mr. Williams briefed that the Army TAB office was still considering doing something with the S&S JCSG on Sierra. VADM Lippert directed that a memo be sent to Mr. Potochney

that reiterated that the S&S would not engage on Sierra based on the inability of the Army to finalize the requirement at Sierra.

- Mr. Williams briefed that an opportunity existed for FT Monmouth to close based on analysis from the Army and other JCSG options. Following analysis from the other BRAC teams, the ICP at FT Monmouth appeared to be the only activity remaining as Army and Technical JCSG scenarios evolved. VADM Lippert and LTG Christianson asked if analysis in candidate recommendation S&S # 0035 allowed for 10 vice 11 ICPs to remain open and still provide the necessary capacity. Col King stated he believed analysis supported a 10 site ICP option but the scenario was currently set at 11 sites as noted. VADM Lippert directed the team to review S&S # 0035 and brief options at the next JCSG on Monday to accommodate a FT Monmouth closure.
- Mr. Williams briefed issues related to Barstow and how this impacted the DD scenarios. The Industrial JCSG desired to close the site but the Marines may opt to maintain Barstow open due to geographic concerns for where their equipment was stored and maintained. Mr. Williams noted that candidate recommendation S&S # 0051 was in stand by status based on the final resolution on Barstow.
- Col Coe briefed the documentation enrichment effort. RADM Thompson noted that the Red Team would be helpful as consultants to finalize the S&S JCSG record and approach. Mr. Meyer took an action to see if the Red Team would be available for further assessments.

- RADM Thompson noted that the privatization scenarios, although they were scheduled at the ISG on 18 February, may need to be briefed again as the ISG did not finish the brief that day. Mr. Meyer took an action to determine if these scenarios needed another opportunity for presentation.
- VADM Lippert closed the session and expressed thanks for the efforts of the team to finish the work of the S&S JCSG.
- The Meeting concluded at 1100.

Approved: *[Signature]*

*[Signature]*

KEITH W. LIPPERT  
Vice Admiral, SC, USN  
Director,  
Defense Logistics Agency  
Chairman, Supply and Storage,  
Joint Cross Service Group

Attachments:

1. Briefing Slides

ACTIVITY: S&S JCSG  
CONTROL NUMBER# 5094-0468  
COPY 1 OF 1 COPIES  
DATE RECEIVED 4 April 2005  
TIME RECEIVED 0800  
*Pages: 1-61*



---

# **Supply and Storage Joint Cross-Service Group (S&S JCSG)**

## **Principals' Meeting**

**March 8, 2005**

**Chair: VADM Keith Lippert**



## Agenda

---

- |                          |                |
|--------------------------|----------------|
| ■ Chairman's Remarks     | VADM Lippert   |
| ■ Air Force Presentation | Mr. Koenig     |
| ■ Cost Analysis Update   | Mr. Meconnahey |
| ■ Discussion             |                |
| • S&S-0035               | Col King       |
| • S&S-0048               | Mr. Williams   |
| • Remaining Scenarios    | Col Neeley     |
| ■ Document Enrichment    | COL Coe        |
| ■ Way Ahead              | Col Neeley     |



## Chairman's Remarks

---

- BRAC calendar of events extended; 16 May unchanged
- 1,024 Registered Scenarios as of 4 Mar 05
- SecDef Update by Mr. Wynne; areas of conflict
- Friday before 16 May 05 (13 May) ISG submit CRs to Federal Register
- Mr. Tony Principi (Former Sec Veterans Affairs)
  - BRAC Commission Chairman
  - All other members approved by POTUS
  - Names to Senate 15 Mar 05
- 15 Mar 05 shutoff for scenarios



## Chairman's Remarks

16 May 05 (NLT)	Secretary transmits recommendations to Commission
May – Sep 05	Commission Review
1 Jul 05 (NLT)	Comptroller General transmits to Commission and Congressional Defense Committees a report containing a detailed analysis of the Secretary's recommendations and selection process
8 Sep 05 (NLT)	Commission transmits to the President "a report containing its findings and conclusions"
8 - 23 Sep 05	President's review of Commission's recommendations
23 Sep 05 (NLT)	President approval or disapproval of Commission's recommendations on an all or none basis
20 Oct 05 (NLT)	If disapproved by the President, the Commission must transmit a revised list in response to the Presidents review
7 Nov 05 (NLT)	President must transmit to the Congress an approval and certification of the Commissions revised recommendations
+45 legislative days beginning on date President transmits to Congress	Congress has 45 legislative days or the adjournment sine die for the session to enact a joint resolution disapproving the President's recommendations on an all or none basis, or the recommendations become binding



# Arriving at the Optimum S&S Scenario for DLRs

Mr. Koenig

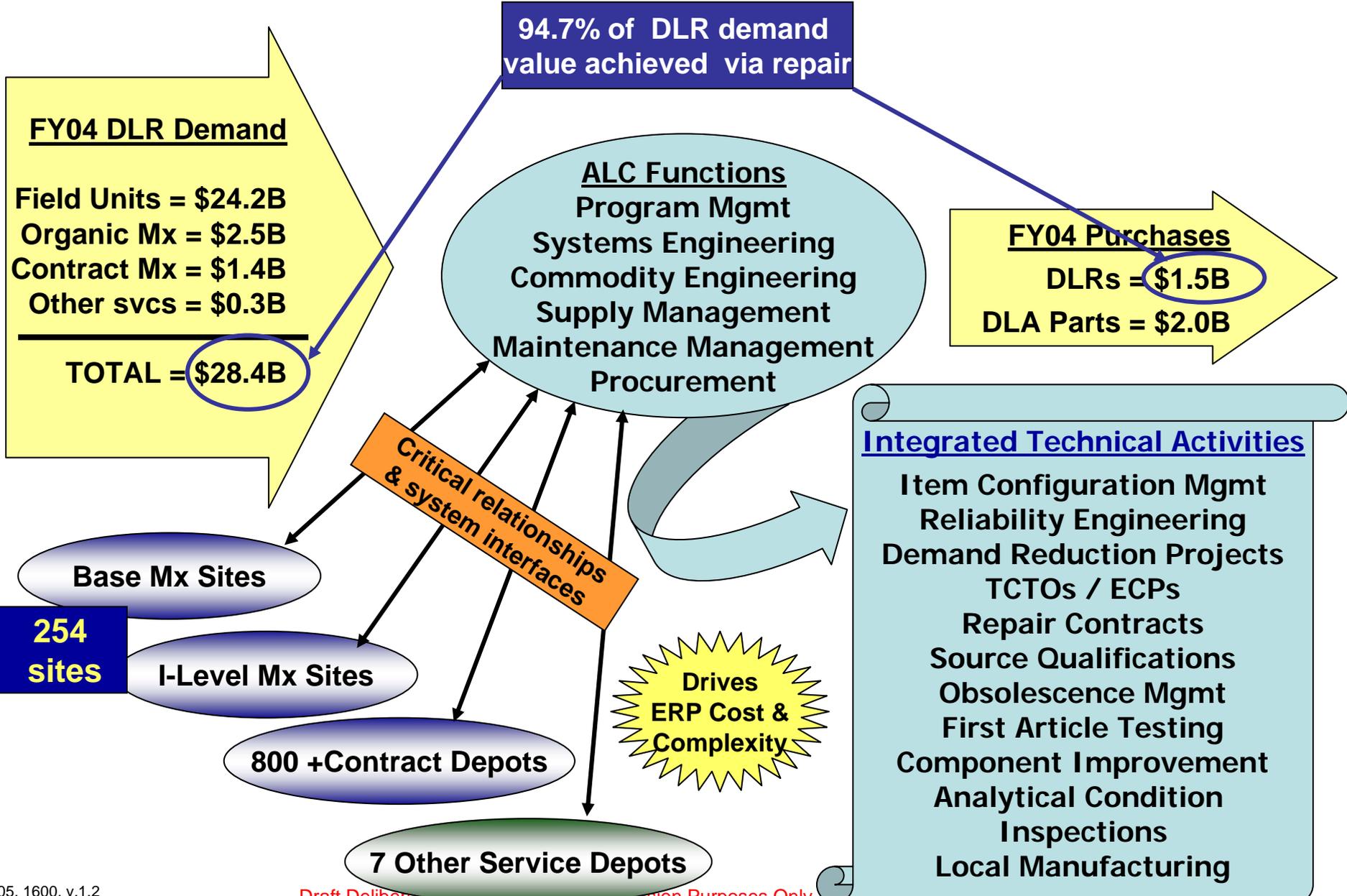


# Depot Level Reparable (DLR) Support Issues (Points raised by AF)

---

- DLRs are technically complex subsystems and critical readiness enablers
  - Greater scope and number of supportability issues than found in consumables
    - Engine modules, avionics systems, flight controls, landing gear components
  - Overwhelming (90%+) majority of DLR demands satisfied via repair, not purchase
  - Successful orchestration of item mgmt, repair activity & engineering key to readiness
- DLRs require tight integration of engineering, supply & maintenance functions
  - DOD aging systems need reliability focused, demand reduction engineering
  - DLR engineering, item management, and demand forecasting are linked activities
  - DLR management orchestrated repair activity across all levels of maintenance
- All services apply functional integration, but manage DLRs fundamentally differently
  - Doctrinal differences due to ops construct (expeditionary units, bases, carriers, etc.)
  - Different systems (hardware & software), business rules, financials & DLR points of sale
  - Air Force is only service that manages all DLR assets (wholesale & retail) together
  - Forcing adoption of one DOD DLR support methodology/system would drive disruption
  - Scenarios #5, #10, #26 & #29 accommodate service variations, #35 does not

# DLR Integration (Air Force DLRs)





## AF DLR Support Record (FY00 – Present)

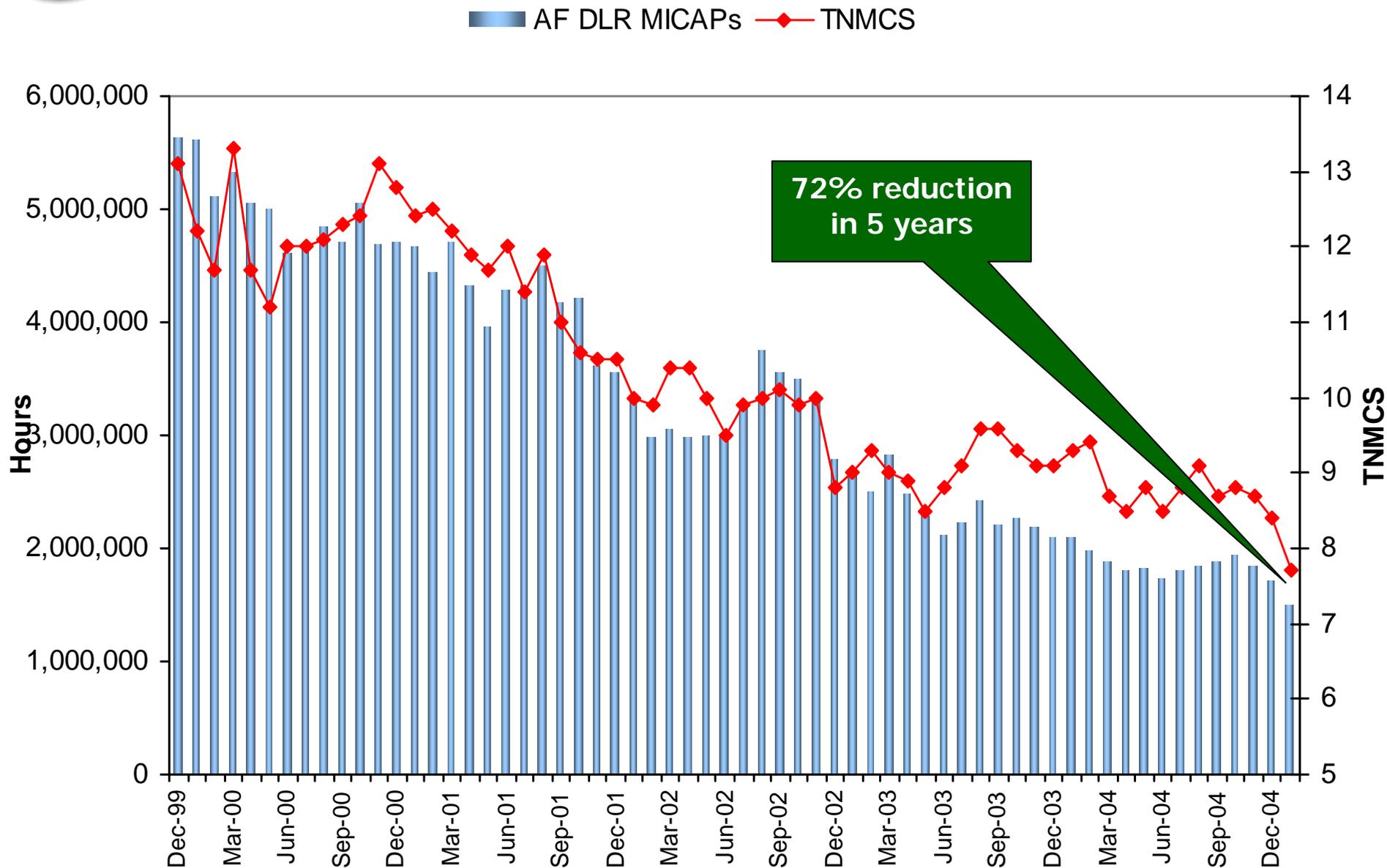
---

- Reduced AF aircraft grounding hours (MICAPs) by 72%+
  - Despite increasing age (now 23+ years average) of our fleets
- Integrated DLR technical base eliminated engine holes
  - Engine not mission capable rates slashed 78% in 4 years
- Used vertical integration to resolve ECM pod shortages
- Introduced lean maintenance to shorten repair cycles
- Halted runaway growth in DLR support costs
- Launched eLog21 commercially-based transformation effort
  - Process, price, inventory & overhead savings without disruption
- Other DOD services report similar DLR improvements

**DLR management and technical support is a service core competency**



# AF DLR Support (Dec 99 – Jan 05)



72% reduction in 5 years

Data Sources: Budget Code 8 (MART), Budget Code 9 (AFKS), TNMCS (MERLIN)



## DLR Risk Example (F100 Engine DLRs)

- Engine DLR modules illustrate complex support needs
  - e.g., F100 Core module (1 NSN): \$1M+ unit price
- Intensive engineering workload (FY04 figures)
  - 6000+ materiel life extension decisions during repair
  - 13 Class 1 Engineering Change Proposals (ECPs)
  - 170 Class 2 ECPs
  - 10,000+ Technical Order page changes:
  - 450+ Time Compliance Tech Order changes:
  - 9 Analytical condition inspections
- Significant supportability & safety issues worked every day
  - Teams program mgrs, engineering, maintenance & supply experts
    - These entities split & sub-optimized under Scenario #35
  - Tight integration continually adjusts demand and ensures support
    - Anticipatory and reactive teamwork critical to ensuring readiness
    - F100 4<sup>th</sup> stage blade P&W quality escape (2003-4) illustrates criticality

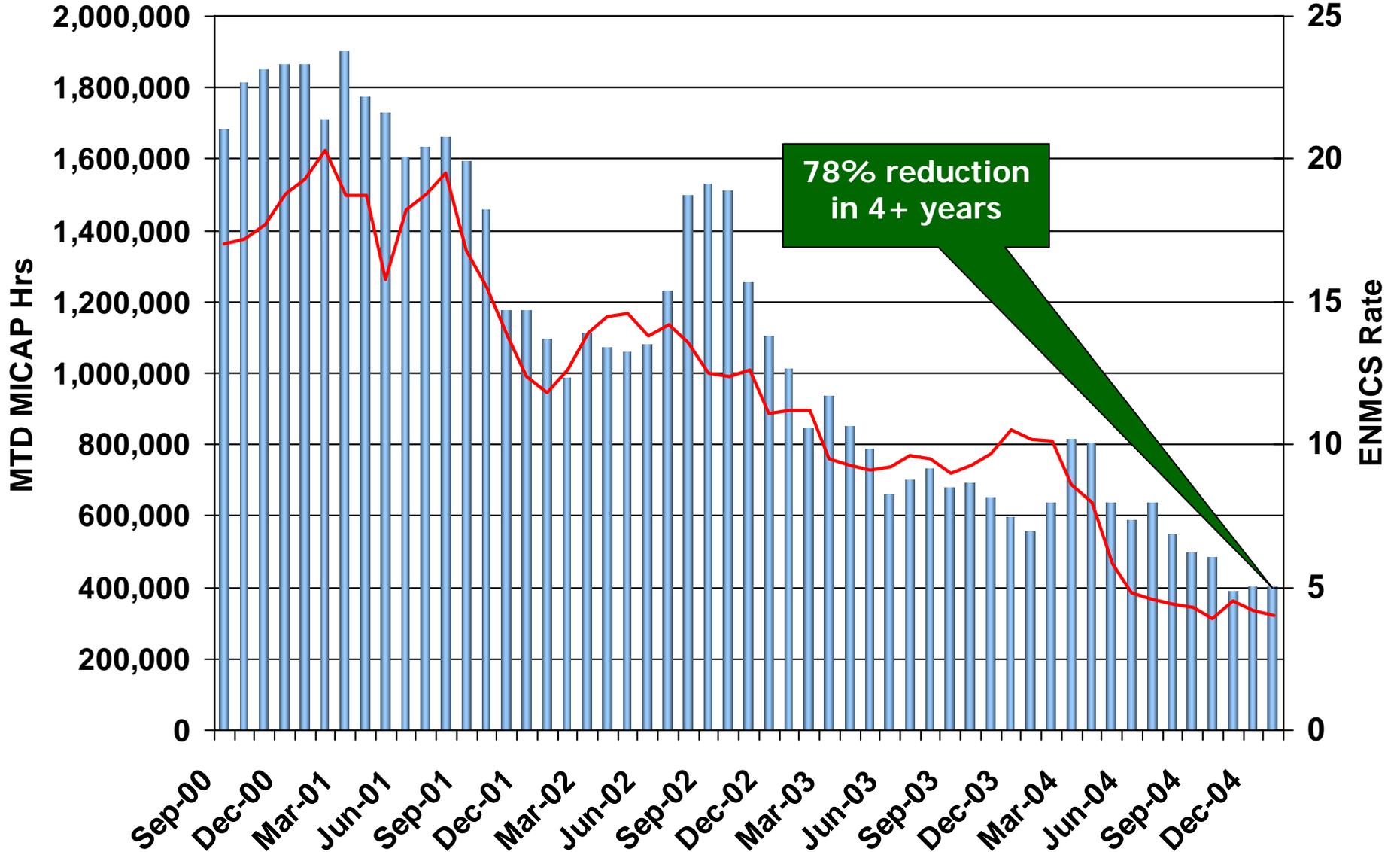
**Complex DLR success hinges on successful integration of logistics capabilities**



# AF Engine Sustainment Trends

DCN: 11445

## MICAP Hrs vs. Engine Non-Mission Capable Supply Rates



ENMCS data obtained from Multi-Echelon Resource and Logistics Information Network (MERLIN).

MICAP data obtained from D165B through the Air Force Knowledge Service (AFKS) for SCM = LP (Aircraft Propulsion, Tinker AFB).



## Scenario 35 Concerns

---

- Scenario #35 disrupts logistics support, creates readiness concerns
  - Creates “seams” between supply and system/maintenance technical base
    - ❑ Disconnects technical base from materiel management & procurement functions
    - ❑ Huge volume of technical decisions and information flow becomes inter-agency
    - ❑ Will inevitably add cycle time and cost to the most critical aspect of DLR support
  - Creates readiness risk: Big changes to processes, systems, accountability
    - ❑ Thrusts DLA in a the new role of maintenance integrator across all services
    - ❑ ERP scope/complexity severely understated in the scenario assumptions
  - Does not address accommodation of differing service supply methodologies
    - ❑ Differing fin/log systems, business rules, logistics doctrine, DLR points of sale
    - ❑ Breaks AF efficiency in operating all levels of maintenance/supply in concert
- Scenario #35 economic benefits arguable & difficult to substantiate
  - DODIG & GAO report no evidence to support viability of PBL savings
  - Puts DOD position at risk for BRAC Commission and Congressional review
  - Service ERP requirements not eliminated; encompass far more than supply
- “Like” consolidation and savings opportunity do exist in procurement
  - Services & DLA already addressing this opportunity outside of BRAC
  - Scenario #35 not a good vehicle (only 5% DLR demand in procurement)
  - Other scenarios, linked with OSD policy, offer opportunity sans readiness risk



# Cost Analysis Update for COBRA Data (S&S-0035)

Mr. Meconnahey

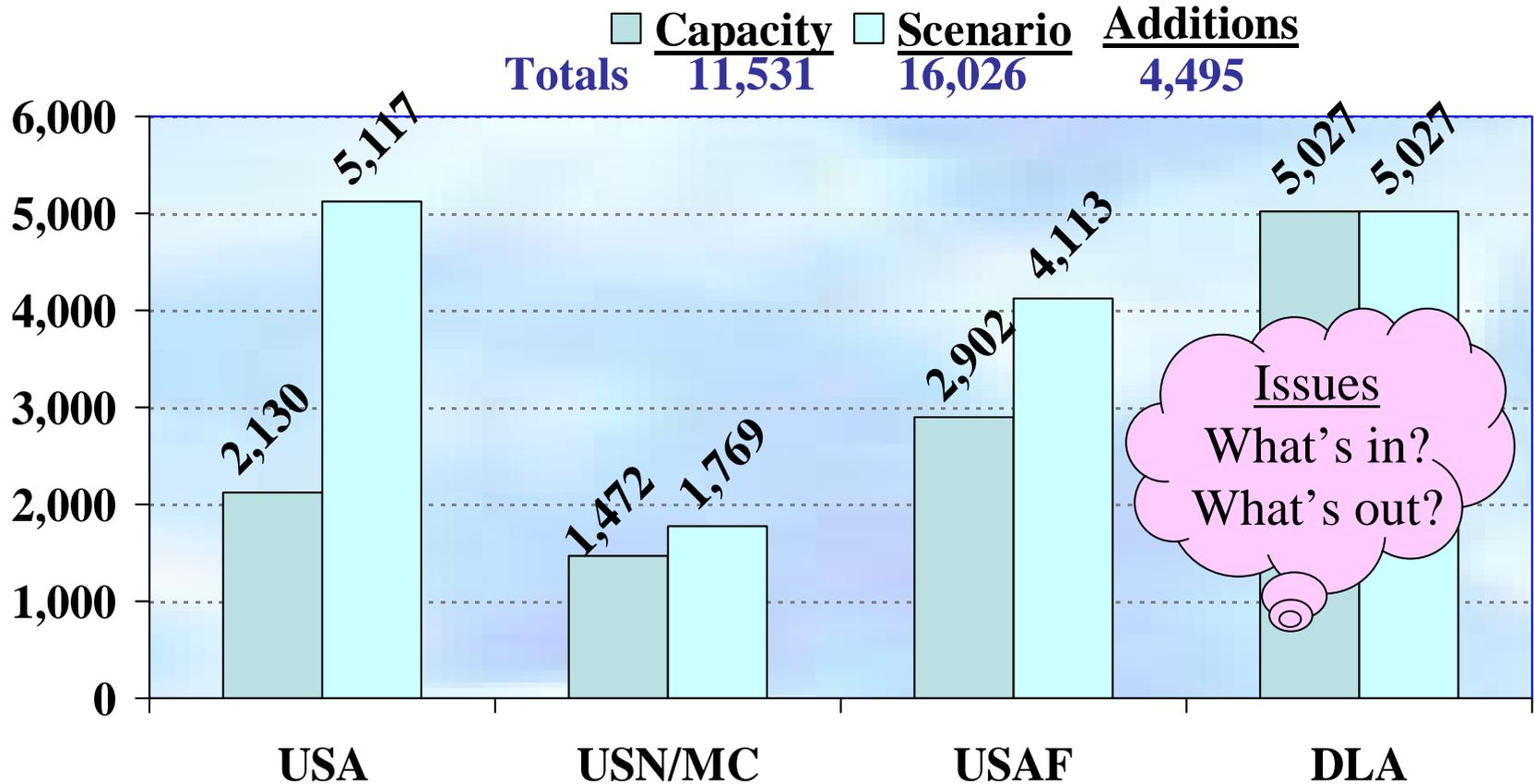


## S&S-0035 COBRA Update

---

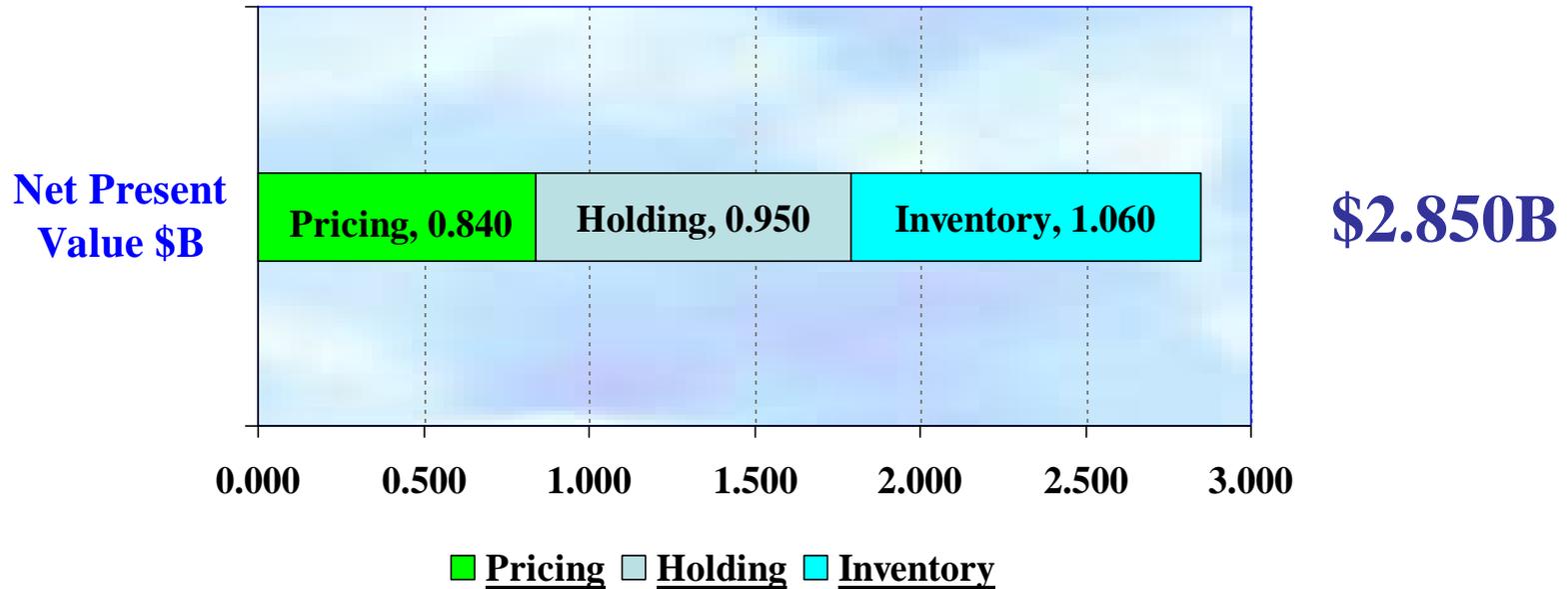
- Service BRAC Offices updates to positions transferring to DLA
- Consolidated Corporate Contracts (PBLs) updates

# S&S-0035 Backroom ICP Civilian Positions



<u>DELTAS</u>				<u>Totals</u>
-10% Reduction	-299	-30	-121	-450
Transfer-in-Place	1,754	267	969	2,990
Transfer & Move	934	-	121	1,055

# S&S-0035 Consolidated Corporate Contracts PBLs



## Assumptions

Inventory Reduction	2% year (marginal annual increase)
Cost to Hold	17.05% (IAW DOD 4140.1-R)
Pricing	3.3% (includes 2% inflation)

# S&S-0035 Net Present Value Options

X	ADP Costs	No ADP Costs
Corp Contracts Savings	\$3.1B	\$3.6B
No Corp Contract Savings	\$0.5B	\$1.0B

**DRAFT**  
Update Numbers

**DRAFT**  
Update Numbers



# S&S-0035 Discussion

Col King



# ICP Scenarios

## TO 57: Single ICP within Each Service

## TO 22: DLA Control of DLRs

Single ICP within each Service

“Virtual” ICP

ICP Mix

ICPs to DLA

DLA

USAF

S&S-0005 (Columbus)

S&S-0026 (Wright Patt)

S&S-0042

USA

S&S-0029 (Redstone)

- Optimization
- Alignment

S&S-0035

- Optimization
  - \* Model Review

USN

S&S-0010 (Mechanicsburg)

USMC

MCLB Albany (as is)

- Alignment

- Status/ Functions

- Cost Brief

### New Proposals

S&S-0049: DSCP relocates to DSCC/DSCR

S&S-0050: CPSG Lackland relocates to Robins AFB (IJSG-086 enabler)

Green = Approved by JCSG

Red = Under Consideration

Black = In Work



## ICP Scenario Status

---

- S&S-0005: OSD
- S&S-0010: OSD
- S&S-0026: OSD
- S&S-0029: OSD
- S&S-0035: OSD



# Decision

# Principals



---

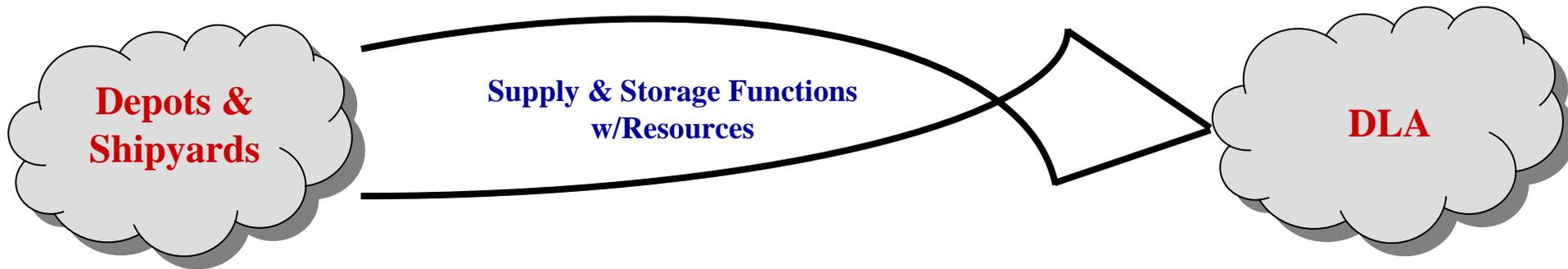
# S&S-0048 Discussion Regionalize Wholesale Storage and Distribution & Consolidate Depot/Shipyard Supply and Storage Functions

Mr. Williams



## Background

### IND-0128...



**An In-place, No-cost transfer!**

#### *Resources:*

- \* 2,273 Mil, Civ and Contractor Positions
- \* 3.7M Ft<sup>2</sup> of Covered Storage
- \* 3.1M Ft<sup>2</sup> of Open Storage
- \* .8M Ft<sup>2</sup> of Admin & Kitting Space
- \* .3M Ft<sup>2</sup> of Special Storage

#### *Functions:*

- \* Requisitioning
- \* Receiving
- \* Storing
- \* Kitting
- \* Material Handling
- \* Issuing



## Background (Continued)

### S&S-0048...



- \* **Reconfigures Entire Wholesale Storage and Distribution System**
- \* **Initially Configures DLA for the Depot-Shipyard S&S Mission**



# What Does S&S-0048 Actually Do?

---

**...Uses S&S-0046 as a Starting Point...**

- \* Closes 2 Defense Distribution Depots - Columbus and Red River**
- \* Designates 4 Existing Defense Distribution Depots as Strategic Distribution Platforms (SDPs) - Susquehanna, Warner Robins, Oklahoma City and San Joaquin**
- \* Assigns Each SDP a Geographical Region for Customer Support**
- \* Downsizes Remaining 12 Defense Distribution Depots as Wholesale Forward Distribution Points (FDPs) Under the Command and Control of Regional SDPs**
- \* Assigns Depot/Shipyard S&S mission to FDPs**
- \* Consolidates and Initially Downsizes Depot/Shipyard Resources (Personnel)**
  - \* 6.5% Reduction**
  - \* Assumes Further Reductions After Implementation**

# What Happens At Each Existing DLA Location?

<u>Location</u>	<u>SDP</u>	<u>FDP</u>	<u>Closed</u>	<u>Depot/Shipyard S&amp;S Mission</u>
Susquehanna	X			
Norfolk		X		X
Richmond		X		
Tobyhanna		X		X
Columbus			X	
Warner Robins	X			X
Albany		X		X
Cherry Point		X		X
Anniston		X		X
Jacksonville		X		X
Red River			X	
Corpus Christi		X		X
Oklahoma City	X			X
San Joaquin	X			
Hill		X		X
San Diego		X		X
Barstow		X		X
Puget Sound		X		X



## Scenario Analysis

---

- \* **Eliminates 806 Gov't Positions**
- \* **Realigns 467 Gov't Positions**
- \* **Eliminates more than 50% of the wholesale storage and distribution infrastructure**
- \* **Implementation Years: 2006-2009**
- \* **Payback: 1 Year (2010)**
- \* **One-time Cost: \$231.2M**
- \* **Net Implementation Savings: \$244.6M**
- \* **Annual Savings: \$138.7M**
- \* **NPV (Savings): \$1,513.3M**
- \* **MILCON: \$77.3M**



# IND-0128

## *Here Is What It Says...*

**Realign all Air Force, Army, Marine Corps, and Navy Supply Functions at Naval Shipyards and Depot Maintenance Activities Supporting Industrial Depot Level Maintenance Including Material Ordering, Processing, Issuing, Storage of Inventory to DLA.**

## *Losing Installations...*

**Anniston Army Depot  
Blue Grass Army Depot  
Corpus Christi Army Depot  
Davis-Monthan AFB  
Hill AFB  
Lackland AFB  
Letterkenny Army Depot  
MCAS Cherry Point  
MCLB Albany  
MCLB Barstow  
Lakehurst**

**NAS Jacksonville  
NAS, North Island  
Patuxent River  
Norfolk Naval Shipyard  
Portsmouth Naval Shipyard  
Bremerton Naval Station  
Pearl Harbor Naval Station  
NSA Crane  
NSA Mechanicsburg  
Weapons Station Charleston  
Weapons Station Seal Beach**

**Rock Island Arsenal  
NUWC Annex Keyport  
Palmdale  
Pine Bluff Arsenal  
Red River Army Depot  
Robins AFB  
Solomons Island  
SPAWAR Sys Center Pt Loma  
Tinker AFB  
Tobyhanna Army Depot  
Tooele Army Depot**



## Issues

---

- \* **IND-0128 Transfers Functions at All Industrial Activities...We are only Planning For Those With Co-Located DDs (S&S-0046).**
  - \* **The Services Will Not Want Multiple Supply Systems At Their Industrial Activities**
  - \* **Pearl Harbor Has A DD But Has Not Been Included In Any Of Our Regionalization Scenarios...Should We Include It Now?**
  
- \* **IND-0128 Does Not Specifically Transfer Resources to DLA...Space and People... How Do We Downsize?**



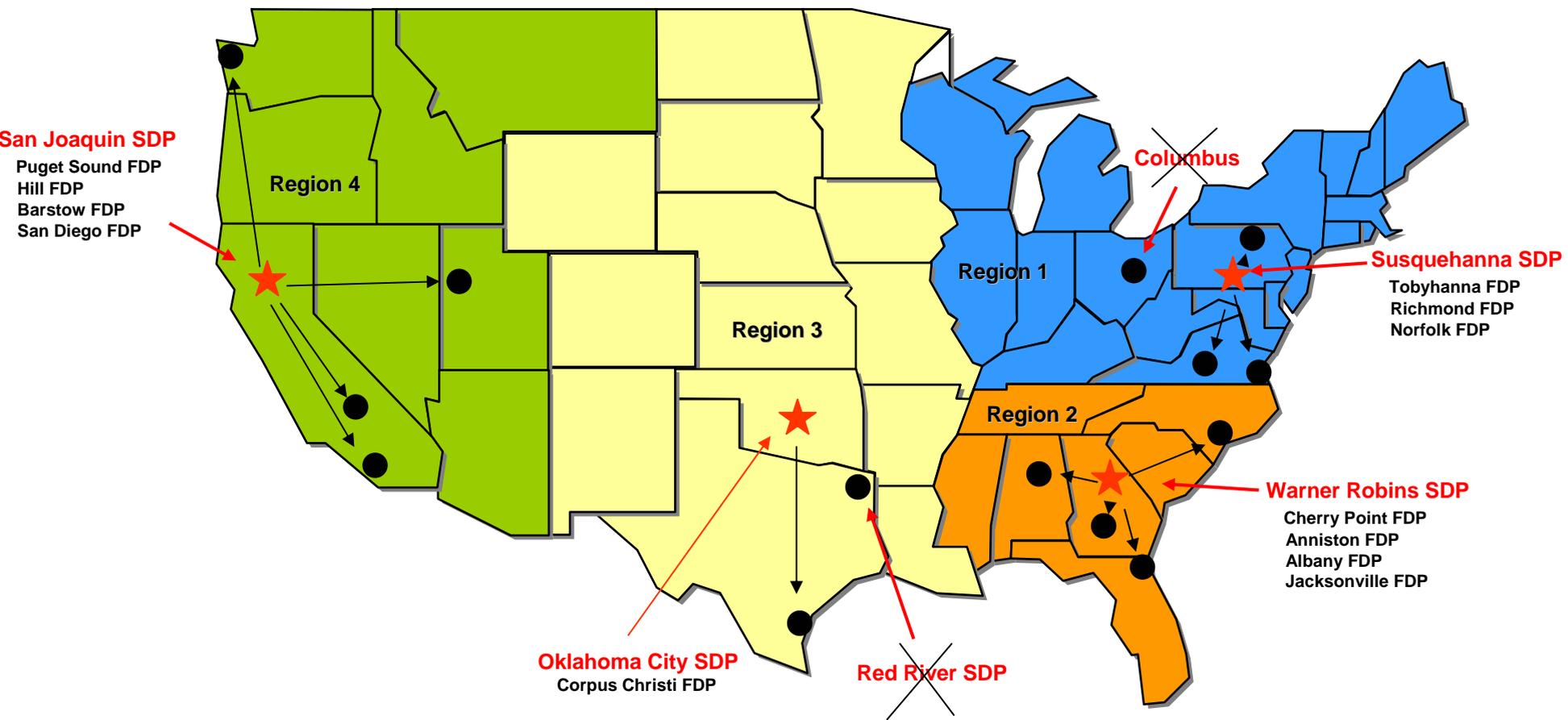
# Candidate S&S-0048

**Candidate Recommendation (Summary):** Reconfigure wholesale storage and distribution around 4 regional Strategic Distribution Platforms (SDPs): Susquehanna,, Warner Robins, Oklahoma City and San Joaquin. Disestablish DD Columbus and DD Red River. Realign the following DDs as Forward Distribution Points (FDPs) and consolidate their supply and storage functions, and associated inventories with those supporting industrial activities such as maintenance depots and shipyards: Tobyhanna, Norfolk, Richmond, Cherry Point, Albany, Jacksonville, Anniston, Corpus Christi, Hill, Puget Sound, San Diego and Barstow.

<p style="text-align: center;"><b><u>Justification</u></b></p> <ul style="list-style-type: none"> <li>✓ Provides for regional support to customers worldwide</li> <li>✓ Enhances strategic flexibility via multiple platforms to respond to routine requirements and worldwide contingencies</li> <li>✓ Improves surge options and capabilities</li> <li>✓ Eliminates redundant supply and storage functions at industrial installations</li> </ul>	<p style="text-align: center;"><b><u>Military Value</u></b></p> <ul style="list-style-type: none"> <li>✓ <b>Relative Military Value Against Peers:</b>                      Region 1. SDP-Susquehanna: Ranked 1 out of 5                      Region 2. SDP Warner Robins: Ranked 4 out of 5                      Region 3. SDP Oklahoma City: Ranked 2 out of 3                      Region 4. SDP San Joaquin: Ranked 2 out of 5</li> <li>✓ <b>Military Judgment:</b> Applied in selecting SDPs for regions 2, 3 and 4 to minimize MILCON (capacity) and optimize support to customer organizations (geographical location).</li> </ul>
<p style="text-align: center;"><b><u>Payback</u></b></p> <ul style="list-style-type: none"> <li>✓ One-time Cost: \$231.2M</li> <li>✓ Net Implementation Savings: \$244.6M</li> <li>✓ Annual Savings: \$138.7M</li> <li>✓ Payback Period: 1 Year</li> <li>✓ NPV (Savings): \$1,513.3M</li> </ul>	<p style="text-align: center;"><b><u>Impacts</u></b></p> <ul style="list-style-type: none"> <li>✓ <b>Criterion 6:</b> From 0 to -896 jobs; 0.00% to 0.96%</li> <li>✓ <b>Criterion 7:</b> No impediments</li> <li>✓ <b>Criterion 8:</b></li> </ul>

- Strategy**
- Capacity Analysis / Data Verification**
- JCSG/MilDep Recommended**
- De-conflicted w/JCSGs**
- COBRA**
- Military Value Analysis / Data Verification**
- Criteria 6-8 Analysis**
- De-conflicted w/MilDeps**

# Candidate S&S-0048



Consolidates supply and storage functions supporting depots and shipyards to eliminate duplication and unnecessary redundancies



---

# Additional Scenarios and Conflicts

Col Neeley



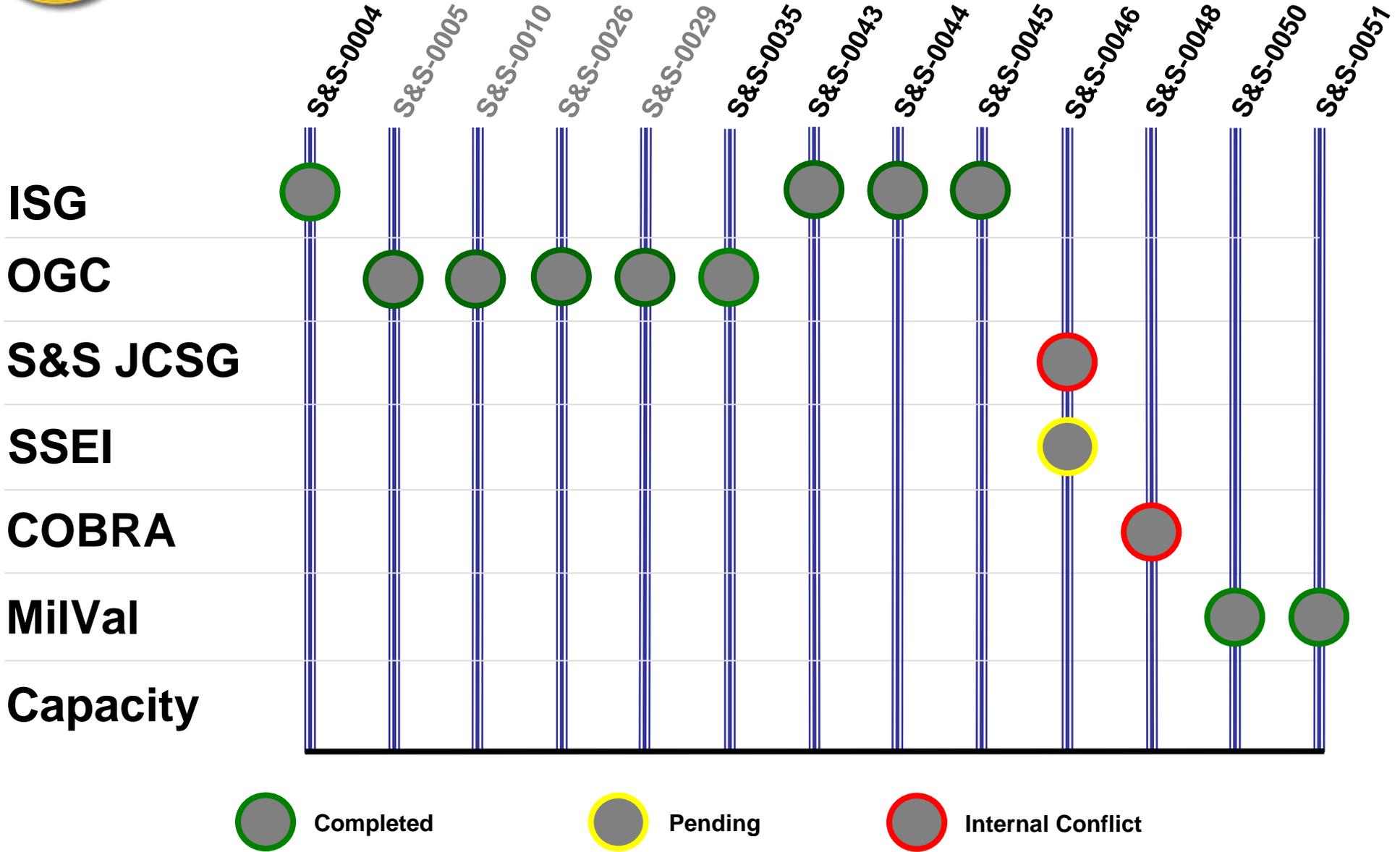
## Required Deconfliction/Enabling

---

- Sierra – DA
  - Need DOA requirements
- Red River – IND/DA
  - S&S-0046 and 0048
- Fort Monmouth – IND/TECH/DA
  - Need enabling scenario and/or S&S-0035
- Barstow – IND/USMC
  - S&S-0051
- NAVICP and NSA Philadelphia – DON
  - S&S-0005 and 0035



# Candidate Recommendation Status



# Scenario Summary Totals (DDD's)



Scenario	Title	NPV	Payback Year	1 Time Costs (\$M)	Costs Years 1-6 (\$M)	Savings Years 1-6 (\$M)
S&S-0003	Regionalization of Strategic Distribution (5 regions)	\$ (1,207,006.00)	Immediate	0.138	0.158	0.453
S&S-0004	Regionalization of Strategic Distribution (4 regions)	\$ (1,819,453.00)	2009 (1 Year)	0.176	0.374	0.715
S&S-0022	Privatize Storage and Distribution on Specific Commodities (Tires)	\$ (132,414.00)	Immediate	0.003	0.003	0.048
S&S-0023	Privatize Storage and Distribution on Specific Commodities (Packaged POL)	\$ (64,644.00)	Immediate	0.002	0.002	0.025
S&S-0024	Privatize Storage and Distribution on Specific Commodities (Compressed Gases)	\$ (22,260.00)	Immediate	0.001	0.001	0.008
S&S-0030	Realign Storage and Distribution Functions at Sierra Army Depot	\$ (151,057.00)	2017 (9 Years)	0.315	0.338	0.206
S&S-0043	Privatize Supply, Storage and Distribution on Specific Commodities (Tires)	\$ (387,028.00)	Immediate	0.005	0.008	0.181
S&S-0044	Privatize Supply, Storage and Distribution on Specific Commodities (Packaged POL Products)	\$ (86,900.00)	Immediate	0.003	0.004	0.034
S&S-0045	Privatize Supply, Storage and Distribution on Specific Commodities (Compressed Gases)	\$ (27,024.00)	Immediate	0.001	0.004	0.013
S&S-0046	Regionalization of Strategic Distribution (4 regions)/ Oklahoma City Option	\$ (1,987,231.00)	2009 (1 Year)	0.244	0.327	0.744
S&S-0048	Regional Wholesale Storage and Distribution / Consolidation of S&S at Industrial Installations	\$ (1,513,253.00)	2010 (1 Year)	0.231	0.307	0.552
S&S-0051	Regionalize wholesale storage and distr./consolidation of S&S functions at industrial installations	\$ (1,614,493.00)	2010 (1 Year)	0.235	0.311	0.588

# Scenario Summary Totals (ICPs)



Scenario	Title	NPV	Payback Year	1 Time Costs (\$M)	Costs Years 1-6 (\$M)	Savings Years 1-6 (\$M)
S&S-0005	Consolidate DLA ICPs in a single location	\$ (150,637.00)	2017 (9 Years)	0.253	0.375	0.244
S&S-0006	Consolidate Air Force ICPs in a single location	\$ 435,673.00	100+ Years	0.414	0.664	0.192
S&S-0007	Consolidate NAVICP in a single location (Philadelphia)	\$ 219,494.00	Never	0.229	0.256	0.022
S&S-0010	Consolidate Navy Inventory Control Point (NAVICP) in a single location (Mechanicsburg)	\$ (28,056.00)	2018 (9 Years)	0.054	0.060	0.024
S&S-0026	Consolidate Air Force Inventory Control Point (ICP) command and control operations	\$ (56,610.00)	2015 (9 Years)	0.055	0.086	0.067
S&S-0027	Consolidate Army ICPs in a single location (Ft Monmouth)	\$ 1,044,765.00	Never	0.480	0.844	0.175
S&S-0028	Transfer Service Common DLRs to DLA	\$ 601,314.00	Never	0.534	0.600	0.022
S&S-0029	Consolidate Army ICPs in a single location (Redstone Arsenal)	\$ (347,312.00)	2016	0.467	0.546	0.321
S&S-0031	Consolidate AF National Inventory Control Points (NICPs) in a single location (Hill AFB)	\$ 471,459.00	100+ Years	0.436	0.693	0.195
S&S-0035	Transfer Service ICPs to DLA and consolidate (include DLRs)	\$ (2,951,845.00)	Immediate	0.645	0.704	1.190
S&S-0036	Establish a Single Army Inventory Control Point (Select and Related Functions) at Fort Monmouth, NJ	\$ 24,992.00	2035 (25 Years)	0.102	0.146	0.062
S&S-0038	Establish a Single Army Inventory Control Point at Redstone Arsenal, AL	\$ (201,517.00)	2011 (1 Year)	0.084	0.095	0.102
S&S-0040	Consolidate Air Force ICPs in a single location (Warner-Robins AFB)	\$ 428,540.00	Never	0.320	0.554	0.143
S&S-0041	Consolidate NAVICP at NSA Philadelphia. Retain NAVICP warehousing function at NSA Mechanicsburg	\$ 59,187.00	Never	0.056	0.071	0.012
S&S-0042	Consolidate Service and DLA ICPs to minimize excess capacity	\$ 68,469.00	2036 (26 Years)	0.265	0.347	0.141
S&S-0050	Move Lackland AFB National Inventory Control Point to Robins AFB	TBD	TBD	TBD	TBD	TBD



# Documentation Enrichment

COL Don Coe



# Documentation Enrichment

---

## ■ Record Assurance

- Review documentation, ensure S&S JCSG comprehensive record
  - Formal Reports, Minutes, OSD Memos, Scenarios & associated data
- Assess relationships of above to major decision elements including:
  - Nature of activities (DDs, ICPs, DRMOs, Retail/Other)
  - Transformational options
  - Numerical constraints
    - Standardization of data (i.e., standards, weighting, remedial methods, C & T factors)
    - Controls on Analysis (i.e., optimization)
    - Identify Issue Areas (e.g., fuels)

## ■ Record Enrichment to Address Issues

- Incorporation of Memos/Issue papers to file
- Supplemental JCSG deliberative session minutes
- Expansion of book notations

## ■ Serve as prep for Testimony Outline & Draft

- Establish index for quick access to record of minutes and issue papers



## Major Decision Topics

***Issue papers make reference to specific deliberative sessions and enrich the understanding of key milestones and decision points where principals exercised their authority. Topics developed to date include:***

1. Limiting Scenarios to Installation and Above Activities
2. Military Value determination for Strategic Distribution Platforms (SDP)
3. Complexity Factor (C-Factor) calculation
4. Transportation Factor (T-Factor) calculations
5. Supply & Storage JCSG Capacity Analysis Methodology
6. Supply & Storage JCSG Optimization Methodology
7. Surge usage in Supply & Storage JCSG Methodology
8. “Other” Supply and Storage activities of interest
9. Remedial Data Methods used in determining Military Value scores
10. Segregation of S&S Activities by Type
11. Use of Certified Data in Capacity and Military Value Analyses
12. Military value (criteria 1-4) weighting decisions
13. MilVal Weighting Criteria

***For the principals...what other topics are needed ?***



---

# Way Ahead

Col Neeley



# Meeting Schedule

## March 2005

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
	1	2	3	4	5	6
7	8 <b>JCSG</b> 0900-1100 DLA	9	10 I/S&S JCSG <b>IEC</b>	11 <b>ISG</b> 1030-1200 3D1019	12	13
14 <b>JCSG</b> 1500-1700 2C836	15 <b>ISG</b> 1030-1200 3D1019	16	17	18	19	20
21 <b>IEC</b> 1645-1730 3E928	22	23	24	25 <b>ISG</b> 1030-1200 3D1019	26	27
28	29	30	31			



# Meeting Schedule

## April 2005

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
				1 <b>ISG</b> 1030-1200 3D1019	2	3
4	5	6	7	8 <b>ISG</b> 1030-1200 3D1019	9	10
11 <b>IEC</b> <b>JCSG</b>	12	13	14	15 <b>ISG</b> 1030-1200 3D1019	16	17
18	19	20	21	22 <b>ISG</b> 1030-1200 3D1019	23	24
25	26 <b>IEC</b> 1645-1730 3E928	27	28	29 <b>ISG</b> 1030-1200 3D1019	30	1 May



# Meeting Schedule

## May 2005

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
2 <b>IEC</b> 1645-1730 3E928	3	4	5	6	7	8
9 <b>JCSG</b> <b>IEC</b>	10	11	12	13 <b>ISG</b> 1030-1200 3D1019	14	15
16	17	18	19	20 <b>ISG</b> 1030-1200 3D1019	21	22
23	24	25	26	27 <b>ISG</b> 1030-1200 3D1019	28	29
30	31					



---

Backup

TBD



# S&S-0035

**Candidate Recommendation (Summary):** Realigns the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support and Maintenance Management Service Inventory Control Point functions to Defense Logistics Agency (DLA).

<p style="text-align: center;"><b><u>Justification</u></b></p> <ul style="list-style-type: none"> <li>✓ Mission consolidation</li> <li>✓ Reduces excess capacity</li> <li>✓ Provides for significant personnel reductions</li> </ul>	<p style="text-align: center;"><b><u>Military Value</u></b></p> <ul style="list-style-type: none"> <li>✓ Relative military value scores not determinative because all service ICP locations were realigned to DLA</li> </ul>
<p style="text-align: center;"><b><u>Payback</u></b></p> <ul style="list-style-type: none"> <li>✓ One Time Cost: \$645.1M</li> <li>✓ Net Implementation Savings: \$486.3M</li> <li>✓ Annual Recurring Saving: \$269.4M</li> <li>✓ Payback Period: Immediate</li> <li>✓ 20 Yr. NPV savings: \$2,951.8M</li> </ul>	<p style="text-align: center;"><b><u>Impacts</u></b></p> <ul style="list-style-type: none"> <li>✓ Criterion 6: -34 to -1085 jobs; &lt;0.1% to .47%</li> <li>✓ Criterion 7: No Issues.</li> <li>✓ Criterion 8: No impediments.</li> </ul>

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts



# S&S-0035 Cost and Savings

## Costs in 2005 Constant Dollars (\$K)... FY06-11

	<u>Submit</u>	<u>Std</u>
MILCON	0	
Personnel	43,352	
Overhead	63,920	
Moving	573,250	
Mission	350	
Other	22,769	
	<b>703,641</b>	

## Payback (\$K)

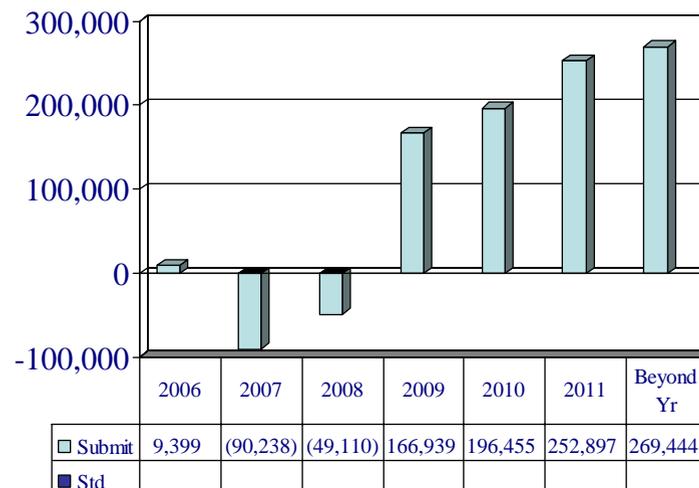
	<u>Submit</u>	<u>Std</u>
One Time Cost	645,137	
Net Implementation Cost	(486,341)	
Annual Recurring Savings	269,444	
Payback Period	Immediate	
NPV (savings)	2,951,845	

## Savings in 2005 Constant Dollars (\$K)... FY06-11

	<u>Submit</u>	<u>Std</u>
MILCON	0	
Personnel	222,209	
Overhead	50,464	
Moving	41	
Mission	0	
Other	917,268	
	<b>1,189,982</b>	

Pos. Eliminated: 1,205  
Pos. Realigned: 1,347

## Net Savings \$K





# S&S-0050

**Candidate Recommendation:** Realign Cryptologic Product Support Group, Lackland AFB, TX, by relocating the National Inventory Control Point (NICP) functions to Warner Robins NICP, Robins AFB, GA

### Justification

- ✓ Complement to Industrial JCSG Scenario 0086 proposal to move all cryptologic maintenance to Tobyhanna Army Depot, PA
- ✓ Warner Robins NICP manages/repairs airborne electronic warfare and avionic hardware and software which are technically similar to cryptologic items

### Military Value

- ✓ Military Judgment: Derive synergy from co-location of technically similar commodities
- ✓ Secure facility available to rehab

### Payback

- ✓ One Time Cost: \$X.XM
- ✓ Net Implementation Cost: \$X.XM
- ✓ Annual Recurring Savings: \$X.XM
- ✓ Payback Period: X years
- ✓ NPV (savings): \$X.XM

### Impacts

- ✓ Criterion 6: -835; <0.1%
- ✓ Criterion 7: Crime Index (Robins AFB)
- ✓ Criterion 8: Water resources (Robins AFB)

- |                                   |                                               |                                                  |                                                  |
|-----------------------------------|-----------------------------------------------|--------------------------------------------------|--------------------------------------------------|
| <input type="checkbox"/> Strategy | ✓ Capacity Analysis / Data Verification       | <input type="checkbox"/> JCSG/MilDep Recommended | <input type="checkbox"/> De-conflicted w/JCSGs   |
| <input type="checkbox"/> COBRA    | ✓ Military Value Analysis / Data Verification | <input type="checkbox"/> Criteria 6-8 Analysis   | <input type="checkbox"/> De-conflicted w/MilDeps |



## Way Ahead

---

**10 Mar** – *IEC Meeting (1430), Pentagon (3E928)*

**11 Mar** – *ISG Meeting (1030), VADM Lippert attends, Pentagon (3D1019)*

**14 Mar** – *JCSG Principals' Meeting (1500 – 1700), J4 Conference Room / 2C836*

**15 Mar** – *ISG Meeting (1030), VADM Lippert attends, Pentagon (3D1019)*

**15 Mar** – *BRAC Commission Announced*

**21 Mar** – *IEC Meeting (1645), Pentagon (3E928)*

**25 Mar** – *ISG Meeting (1530), VADM Lippert attends, Pentagon (3D1019)*

**25 Mar – 25 Apr** – *Report writing*

**1 Apr** – *ISG Meeting (1030), VADM Lippert attends, Pentagon (3D1019)*

**8 Apr** – *ISG completes review of candidate recommendations*

**11 Apr** – *IEC Meeting (1645), Pentagon (3E928)*

**11 Apr** – *JCSG Principals' Meeting (1500 – 1700), J4 Conference Room / 2C836*

**15 Apr** – *ISG Meeting (1530), VADM Lippert attends, Pentagon (3D1019)*



## Way Ahead

---

**22 Apr** – *ISG Meeting (1030), VADM Lippert attends, Pentagon (3D1019)*

**25 Apr** – *IEC Meeting (1645), Pentagon (3E928)*

**25 Apr – 6 May** – *Report coordination*

**29 Apr** – *ISG Meeting (1030), VADM Lippert attends, Pentagon (3D1019)*

**2 May** – *IEC Meeting (1645), Pentagon (3E928)*

**9 May** – *IEC Meeting (1645), Pentagon (3E928)*

**9 May** – *JCSG Principals' Meeting (1500 – 1700), J4 Conference Room / 2C836*

**13 May** – *ISG Meeting (1530), VADM Lippert attends, Pentagon (3D1019)*

**20 May** – *ISG Meeting (1530), VADM Lippert attends, Pentagon (3D1019)*

**16 May** – *Secretary transmits recommendations to Commission*

**27 May** – *ISG Meeting (1530), VADM Lippert attends, Pentagon (3D1019)*



## Chairman's Remarks

20 Sep 04	First batch of scenarios into ISG BRAC Scenario Tracking Tool, first update due 24 Sep, and every Friday thereafter
24 Sep 04, 1 Oct 04 and 8 Oct 04	JCSGs brief overarching strategy and first batch of scenarios to ISG
1 Nov 04	Vast majority of scenarios declared by JCSGs and MilDeps
8 Nov 04	Estimated completion of scenario deconfliction. Begin release of scenario specific data calls
15 Nov 04	JCSGs brief the status of their scenario analysis to the ISG. JCSGs should have completed all the analysis they could without scenario specific data
20 Dec 04	JCSG candidate recommendations due to the ISG
20 Jan 05	MilDep candidate recommendations due to the ISG for information and conflict identification only, not approval
25 Feb 05	ISG completes review of candidate recommendations
25 Feb – 25 Mar 05	IEC review of candidate recommendations
25 Mar – 25 Apr 05	Report writing
25 Apr – 6 May 05	Report coordination
16 May 05	Secretary transmits recommendations to Commission



---

# BACK-UP SLIDES



### S&S-0035 ICP Civilian Positions

DCN: 11445

<u>Scenario Data Call</u>		<u>USA</u>	<u>USAF</u>	<u>USN</u>	<u>USMC</u>	<u>DLA</u>	<u>Total</u>	
As submitted by MILDEP/DLA BRAC Offices	Civilian Positions	5,117	4,113	1,743	26	5,027	16,026	
	10% Reduction	512	411	174	3	503	1,603	
	Transfer-in-place	2,541	3,565	1,569	23	4,524	12,222	
	Transfer & Move	2,064	137	0	0	0	2,201	
<u>Capacity Data Call</u>		<u>USA</u>	<u>USAF</u>	<u>USN</u>	<u>USMC</u>	<u>DLA</u>	<u>Total</u>	
As briefed on Feb 14 <sup>th</sup> , 2005 JCSG S&S	Civilian Positions	2,130	2,902	1,210	262	5,027	11,531	
	10% Reduction	213	290	121	26	503	1,153	
	Transfer-in-place	787	2,596	1,089	236	4,524	9,232	
	Transfer & Move	1,130	16	0	0	0	1,146	
<u>Delta</u>	<u>USA</u>	<u>USAF</u>	<u>USN</u>	<u>USMC</u>	<u>DLA</u>	<u>Total</u>		
Civilian Positions	2,987	1,211	533	-236	0	4,495	39%	
10% Reduction	299	121	53	-23	0	450		
Transfer-in-place	1,754	969	480	-213	0	2,990		
Transfer & Move	934	121	0	0	0	1,055		



# S&S-0035 Transfer Guidance

---

## ■ Which Functions Transfer? Back Room

- “The following "Select" ICP functions will transfer in place to DLA: **Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination and Integrated Materiel Management Technical Support and Maintenance Management.** ....In addition, headquarters ICP oversight functions and associated staffs at AMC, NAVSUP, AFMC, and CO Marine Corps Base Albany need to be considered for reduction/elimination.” (*Scenario Data Call*)

## ■ Which Functions do not Transfer? Front Room

- “The following ICP functions will be retained by the Services: **Allowance/Initial Supply Support List Development, Configuration Management, User Engineering Support, Provisioning, and User Technical Support.**” (*Scenario Data Call*)

## ■ Which Items Transfer?

- “This proposal would include all DLRs, equipment, and remaining consumable items managed by the Services today” (*Scenario Data Call*)



# Scenario Summary Totals (DDD)

Scenario	Title	Base Population				Facilities (KSF)			Total MILCON (\$M)
		Current	Gain	Loss	End State	Occupied	Vacated	Total	
S&S-0003	Regionalization of Strategic Distribution (5 regions)	206,542	850	1,167	206,225	161,127.8	19,892.0	141,235.8	113.55
S&S-0004	Regionalization of Strategic Distribution (4 regions)	206,542	473	1,311	205,704	161,127.8	24,180.0	136,947.8	390.26
S&S-0022	Privatize Storage and Distribution on Specific Commodities (Tires)	206,542	-	64	206,478	161,127.8	1,635.0	159,492.8	-
S&S-0023	Privatize Storage and Distribution on Specific Commodities (Packaged POL)	206,542	-	35	206,507	161,127.8	905.0	160,222.8	-
S&S-0024	Privatize Storage and Distribution on Specific Commodities (Compressed Gases)	206,542	-	10	206,532	161,127.8	325.0	160,802.8	-
S&S-0043	Privatize Supply, Storage and Distribution on Specific Commodities (Tires)	250,115	-	98	250,017	188,377.9	1,568.0	186,809.9	-
S&S-0044	Privatize Supply, Storage and Distribution on Specific Commodities (Packaged POL Products)	259,362	-	61	259,301	196,006.2	905.0	195,101.2	-
S&S-0045	Privatize Supply, Storage and Distribution on Specific Commodities (Compressed Gases)	246,615	-	21	246,594	186,653.9	325.0	186,328.9	-
S&S-0046	Regionalization of Strategic Distribution (4 regions)/ Oklahoma City Option	206,542	490	1,520	205,512	161,127.8	25,875.0	135,252.8	1,822.39
S&S-0048	Regional Wholesale Storage and Distribution / Consolidation of S&S at Industrial Installations	2,705,591	43,827	50,179	2,699,239	2,006,703.5	25,423.0	1,981,280.5	1,719.27
S&S-0051	Regionalize wholesale storage and distr./consolidation of S&S functions at industrial installations	217,465	467	1,340	216,592	161,127.8	25,860.0	135,267.8	1,719.27

# Scenario Summary Totals (ICPs)



Scenario	Title	Base Population				Facilities (KSF)			Total MILCON (\$M)
		Current	Gain	Loss	End State	Occupied	Vacated	Total	
S&S-0005	Consolidate DLA ICPs in a single location	12,776	4,745	5,199	12,322	13,432.2	1,175.0	12,257.2	1,064.42
S&S-0006	Consolidate Air Force ICPs in a single location	76,338	4,143	4,406	76,075	38,014.6	-	38,014.6	6,556.87
S&S-0007	Consolidate NAVICP in a single location (Philadelphia)	18,446	1,434	1,450	18,430	11,618.5	1,593.0	10,025.5	3,044.72
S&S-0010	Consolidate Navy Inventory Control Point (NAVICP) in a single location (Mechanicsburg)	18,446	1,229	1,245	18,430	11,618.5	479.0	11,139.5	148.05
S&S-0026	Consolidate Air Force Inventory Control Point (ICP) command and control operations	92,223	513	660	92,076	51,355.5	-	51,355.5	150.07
S&S-0027	Consolidate Army ICPs in a single location (Ft Monmouth)	38,581	7,280	7,518	38,343	35,478.0	1,318.0	34,160.0	2,458.84
S&S-0028	Transfer Service Common DLRs to DLA	142,812	476	546	142,742	103,130.5	-	103,130.5	-
S&S-0029	Consolidate Army ICPs in a single location (Redstone Arsenal)	38,581	5,994	6,346	38,229	35,478.0	920.0	34,558.0	3,264.79
S&S-0030	Realign Storage and Distribution Functions at Sierra Army Depot	9,614	1	347	9,268	14,074.8	2,448.0	11,626.8	3,201.53
S&S-0031	Consolidate AF National Inventory Control Points (NICPs) in a single location (Hill AFB)	76,338	4,365	4,629	76,074	38,014.6	-	38,014.6	6,561.40
S&S-0035	Transfer Service ICPs to DLA and consolidate (include DLRs)	172,902	1,347	2,552	171,697	128,496.4	597.5	127,898.9	-
S&S-0036	Establish a Single Army Inventory Control Point (Select and Related Functions) at Fort Monmouth, NJ	38,581	1,200	1,392	38,389	35,478.0	265.1	35,212.9	686.22
S&S-0038	Establish a Single Army Inventory Control Point at Redstone Arsenal, AL	38,581	1,033	1,252	38,362	35,478.0	284.0	35,194.0	484.17
S&S-0040	Consolidate Air Force ICPs in a single location (Warner-Robins AFB)	76,338	3,489	3,639	76,188	38,014.6	-	38,014.6	5,130.63
S&S-0041	Consolidate NAVICP at NSA Philadelphia. Retain NAVICP warehousing function at NSA Mechanicsburg	18,446	1,279	1,295	18,430	11,618.5	342.6	11,275.9	166.26
S&S-0042	Consolidate Service and DLA ICPs to minimize excess capacity	76,936	3,509	3,684	76,761	54,252.3	17.0	54,235.3	2,522.75