

DCN: 11447

**S&S Principals Meeting
21 Mar 05 (1430)
2C836, J-4 Conference Room, Pentagon**

Principal Attendees: VADM Lippert (S&S Chair; DLA), LTG Christianson (S&S Principal, Army), Lt Gen McNabb (S&S Principal, Joint Staff), Mr. Neal (S&S JCSG Alternate, Army), Lt Gen Wetekam (S&S JCSG Principal, Air Force), RDML Thompson (S&S Principal, Navy), B Gen Usher (S&S Principal, Marines), Ms. Kinney (S&S Alternate, Marines), CAPT Wright (S&S Alternate, Navy).

Other Attendees: Col Neeley (S&S JCSG, Executive Secretary), Mr. Williams (S&S JCSG, Army Team), CAPT Coderre (S&S JCSG, Navy Team), Mr. Meconnahey (S&S JCSG, COBRA Team Lead), COL Coe (S&S JCSG Army Team), Ms. Lacy (S&S JCSG Army Team), CDR Goodwin (XO, S&S JCSG), Capt Rivera (S&S JCSG Marine Corps team), Ms. Cole (DoDIG), Lt Col Truba (S&S JCSG Marine Lead), Mr. Marshall (S&S JCSG COBRA Lead), Major Condon (USAF BRAC Office), LCDR Stark (S&S JCSG Data Team), CDR Martin (S&S JCSG Navy Team), LtCol Nalepa (S&S JCSG Data Team), Mr. Kramer (S&S JCSG Air Force Team), Mr. Nemfakos, (S&S JCSG Advisor), Col Faulkner (S&S JCSG Joint Staff Lead), Mr. Koenig (Deputy Director for Logistics and Readiness, Air Force Material Command), Mary Horvath (DLA BRAC Office), CAPT Mhyre (Navy BRAC Office)

Minutes:

- The 36th meeting of the S&S JCSG Principals began at 1430.
- VADM Lippert reviewed the members that had been nominated to the BRAC Commission. VADM Lippert noted he would be briefing the IEC on S&S # 0048 after today's JCSG and that no issues were raised when the scenario was briefed at the recent ISG.
- VADM Lippert and Lt Gen Wetekam briefed excerpts from an alternative proposal from the Air Force on S&S # 0035. One recommendation was the creation of a DLA partnership on a "commodity council." Personnel involved in the procurement of DLRs would form the commodity councils and would be transferred to DLA. Mr. Koenig briefed that this construct would achieve savings on par with the current S&S 0035 scenario through combined contracts, reduced cycle time, pipeline inventory. DLA would ultimately do the buying for DLRs for all of the services and personnel involved in the procurement function would transfer to DLA.

DCN: 11447

- Mr. Koenig briefed his charts 4, 5 and 6. VADM Lippert clarified that the version preferred by the Air Force suggested that implementation timeline be pushed back to Fiscal year 2007. Lt Gen Wetekam apologized that he had not had a chance to review the proposal with the other principals. Lt Gen Wetekam noted that the timeline and savings projections allow for the same savings to be obtained, but on a different schedule that did not impact the future year defense program. Mr. Koenig departed.
- Mr. Nemfakos reminded the Army that they should use the actual procurement budgeted in the FYDP vice the lower number recently offered. Mr. Nemfakos suggested that the Department would seek the savings from the higher estimates anyway and that budget numbers had better fidelity than Army's revised numbers. Lt Gen McNabb asked if the Air Force proposal still reduced the ICPs to 11 sites. BGen Usher suggested that the proposal was similar in nature to S&S 0042 in that it allowed consolidation of sites. Mr. Nemfakos suggested that an additional benefit in the revised S&S # 0035 option accrued to the Army and other services in that it enabled other scenarios allow closures and single site consolidation. Lt Gen Wetekam clarified that the Air Force proposal retained all 16 sites but could serve as an enabler for other scenarios. VADM Lippert noted that it appeared that the Air Force proposal would generate a significant amount of savings such that the ICP closures may not be critical. Mr. Nemfakos suggested that the personnel numbers not change, and what was really being done was to add better definition to the functions and sub-function that would transfer.
- VADM Lippert directed that the Council of Colonels and scenario sponsors meet to more clearly define what changes were needed to refine the brief for S&S # 0035. Col Neeley stated that since the team was very short on time to meet the ISG deadlines, the Council would meet in Rosslyn at 0800. Each principal noted that their service BRAC representatives would attend to assist in the discussion and modification of the brief for S&S # 0035.
- VADM Lippert asked the group to discuss the Army's aforementioned preference for locating an ICP site at Aberdeen.
- Col Neeley briefed that problems existed with using Aberdeen as a potential ICP site. Data collected on Aberdeen was not comparable to data for other sites that had ICP functionality. Mr. Nemfakos suggested that the most elegant means of accomplishing what the Army wanted to do was for the Army to advocate a change to the S&S JCSG decision at a higher level (i.e. the ISG) which allows the S&S JCG to respond to a higher body's decision, vice attempting thru the S&S JCSG to force a site selection that could not be supported properly via the S&S analytical process. VADM Lippert asked if Mr. Neal would work with Dr. College to ensure that the Army was ready to add this recommendation to S&S # 0035 when it was briefed to the ISG. Mr. Neal noted that Army leaders had questioned if evaluating Aberdeen was the S&S JCSG's lane, but concurred that

DCN: 11447

the best approach was for Army leadership to pursue the change at the ISG level. No further action was to be taken on Aberdeen by the S&S JCSG as a result and per direction by the S&S principals.

- Col Neeley continued the discussion of conflicts and enablers as were included in the OSD level brief.
- Col Neeley then reviewed the comments provided by the Red Team as a preview to the S&S JCSG's next meeting on 30 April. The principals spent time discussing Chart 6 and invited Mr. Williams to define how the S&S JCSG should react to the Red Team's comments with regard to S&S # 0048.
- Col Neeley the briefed chart 19 on S&S # 0050 regarding Lackland Air Force Base, noting that no payback would accrue from the scenario. VADM Lippert asked Lt Gen Wetekam to comment. LtGen Wetekam summarized that after verifying with the Air Force, the scenario Milcon expenses were accurate and that savings were not likely. VADM Lippert noted that the IEC has been critical of scenarios that have significant costs vice savings. Lt Gen Wetekam volunteered to take another look at Lackland under the revised Air Force proposal for S&S 0035 to see if an opportunity for the Lackland footprint could be found. Mr. Nemfakos offered that perhaps the Air Force could offer a version similar to the Army's proposal on Aberdeen. Ultimately the S&S JCSG agreed to delete S&S # 0050 from further consideration.
- VADM Lippert noted he had planned to review the draft brief for the ISG on S&S # 0035, but since agreement was reached today to modify the S&S # 0035 proposal, he would change the brief and would be sure to get a read ahead out before the ISG on Thursday.
- Col Coe briefed the status of the documentation enrichment project and invited the Principals to add any issues they felt needed additional amplification.
- Col Neeley briefed the service knitting project. CDR Goodwin noted that the tool that was established would provide data by site, base, service or scenario.
- Lt Gen Wetekam stated he was unsure about the status of S&S # 0026. Mr. Nemfakos suggested that with a scenario write-up that provides maximum flexibility and common agreement on S&S # 0035, that the services could pursue their ICP options.
- Col Neeley briefed the way ahead. VADM Lippert invited all of the principals to attend the Red Team brief on 30 March.
- Col Neeley briefed the outcome on S&S # 0035. Revisions would be made based on the Air Force's ideas. Mr. Koenig would meet with the S&S JCSG to assist in expedited analysis to clarify functions and associated changes to the scenario, if

DCN: 11447

any. The Army and Navy BRAC offices would also send personnel to augment the S&S JCSG to revise the scenario.

- The meeting concluded at 1550.

Approved: 6 April 05



KEITH W. LIPPERT
Vice Admiral, SC, USN
Director,
Defense Logistics Agency
Chairman, Supply and Storage,
Joint Cross Service Group

Attachments:

1. Briefing Slides

ACTIVITY: S&S JCSG
CONTROL NUMBER# 5094-0470
COPY 1 OF 1 COPIES
DATE RECEIVED 4 April 2005
TIME RECEIVED 0800
Pages: 1-39



DCN: 11447

Supply and Storage Joint Cross-Service Group (S&S JCSG)

Principals' Meeting

March 21, 2005

Chair: VADM Keith Lippert



DCN: 14147

Agenda

- Chairman's Remarks VADM Lippert
- S&S-0035 Col Neeley
- S&S-0050 Col Neeley
- Conflicts and Enablers Col Neeley
- Recapitulation Update COL Coe
- Knitting and Way Ahead Col Neeley

BRAC 2005 Commission Membership

President Bush: 3 Nominations



DCN: 11447

**Senate Majority Leader
Senator Frist (R-TN):
2 Nominations**



**ADM (USN-Ret)
Harold W. Gehman, Jr.
of Virginia**



**LTG (USA-Ret)
Claude M. Kicklighter
of Georgia**

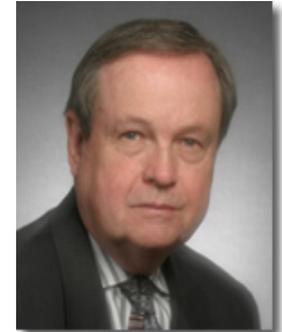


**Fmr. Sec of Veterans Affairs
Anthony Principi
BRAC Commission Chairman**



**Brig Gen (USAF-Ret)
Sue Ellen Turner
of Texas**

**Senate Minority Leader
Senator Reid (D-NV):
1 Nomination**



**Hon. James H. Bilbray
Fmr. Congressman (D-NV)
of Nevada**

**Commission has 9 members nominated by the
President, the Majority and Minority Leaders of Congress**

Membership as of 15 March, 2005 Pending Senate Confirmation

**Speaker of the House
Rep Hastert (R-IL):
2 Nominations**

**House Minority Leader
Rep Pelosi (D-CA):
1 Nomination**



**GEN (USA-Ret)
James T. Hill
of Florida**



**Fmr. Sec of Transportation
Samuel Knox Skinner
of Illinois**



**Hon. James V. Hansen
Fmr. Congressman (R-Utah)
of Utah**



**Fmr. DOT&E
Philip Coyle of California**



DCN: 11447

Red Team Issues

Col Neeley



DCN: 1447

Red Team (Informal) Observations and Recommendations

- Military judgment documentation
- Transformational options
- Strategy approach
- Surge requirements documentation
- Avoid generalities such as “other activities of interest”
- Remove below threshold argument



DCN: 11447

Red Team Additional Observations to Consider

- Great emphasis on Customer Wait Time (CWT) but did not incorporate in strategy or MilVal metrics
- DRMOs may represent missed opportunity
- S&S should strengthen the case for going from 2 to 4 SDPs.
 - If CWT is so important, it needs to be part of strategy or MilVal metric
 - Strengthen justification for overriding MilVal
 - If minimizing new MILCON and CWT is justification, it needs to be linked to strategy
 - Indicate customer density numbers by region



DCN: 11447

S&S-0035
Transforming
Supply, Storage and Distribution Functions for the Future
At the Wholesale Level

Col Neeley



DCN: 11447

S&S-0035 Discussion Points

- Consumables
- Equipment
- Headquarters Functions
- New Term for Back Room Management
 - Management versus Engineering/Technical
 - Common versus Engineering/Technical



DCN: 11447

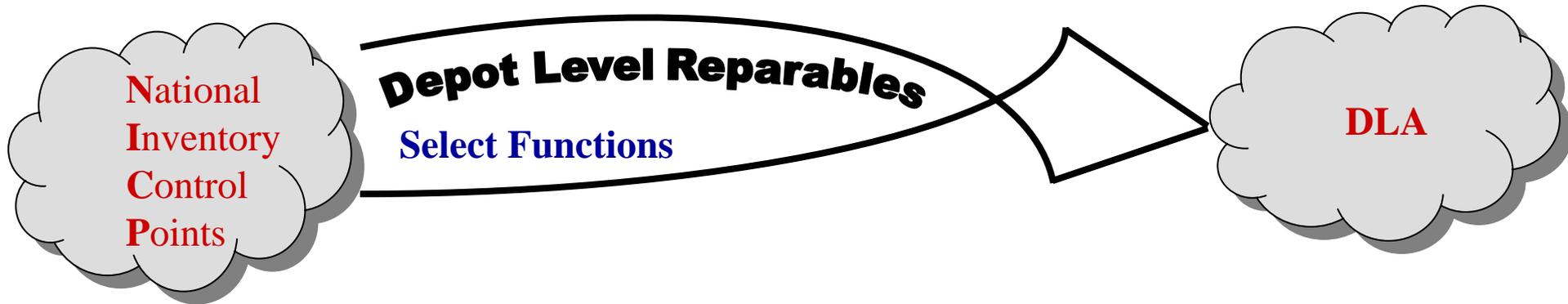
What does S&S-0035 Actually Do?

- Realigns management oversight of Depot Level reparable (DLRs) to DLA
 - Not Principal End Items (e.g., a ship, tank, mobile machine shop or aircraft)
 - Non platform major end items (e.g., jet engines, gun turrets, generators)
- Transfers select National Inventory Control Point (NICP) functions at DoD's 16 NICP locations to DLA while keeping engineering related NICP functions with Services
- Relocates & realigns select functions at 5 ICPs
- Achieves \$2,898.8M Savings (NPV)



DCN: 01447

S&S-0035 Transfer DoD Component Management of Materiel to DLA



■ Key Points

- DLR Materiel Management Transfer
- Select Functions Transfer
- National Inventory Control Point (NICP) relocation/realignment
- Payback



DCN: 11447

S&S 0035 - Functions to Transfer

■ **Transferring**

- **Budget/Funding**
- **Contracting**
- **Cataloging**
- **Requisition Processing**
- **Customer Services**
- **Item Management**

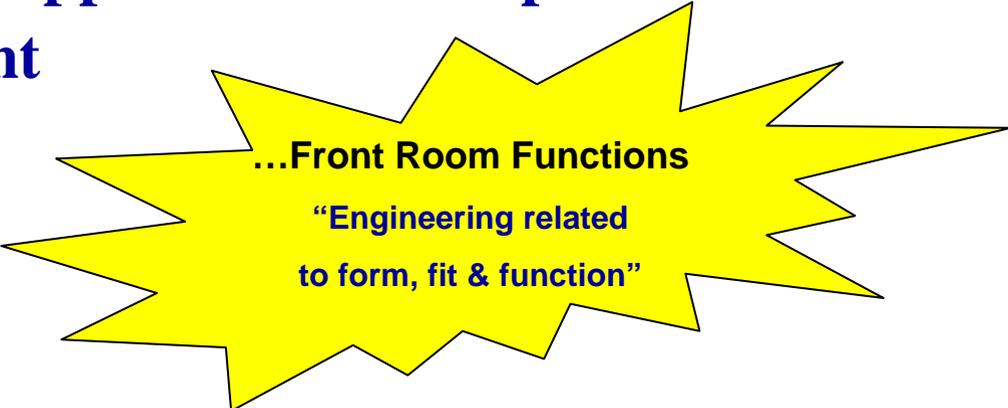


...Back Room Functions

- **Stock Control**
- **Weapon System Secondary Item Support**
- **Requirements Determination**
- **Integrated Materiel Mgmt Technical Support**
- **Maintenance Management**

■ **Not Transferring**

- **Allowance/Initial Supply Support List Development**
- **Configuration Management**
- **User Engineering Support**
- **Provisioning**
- **User Technical Support**



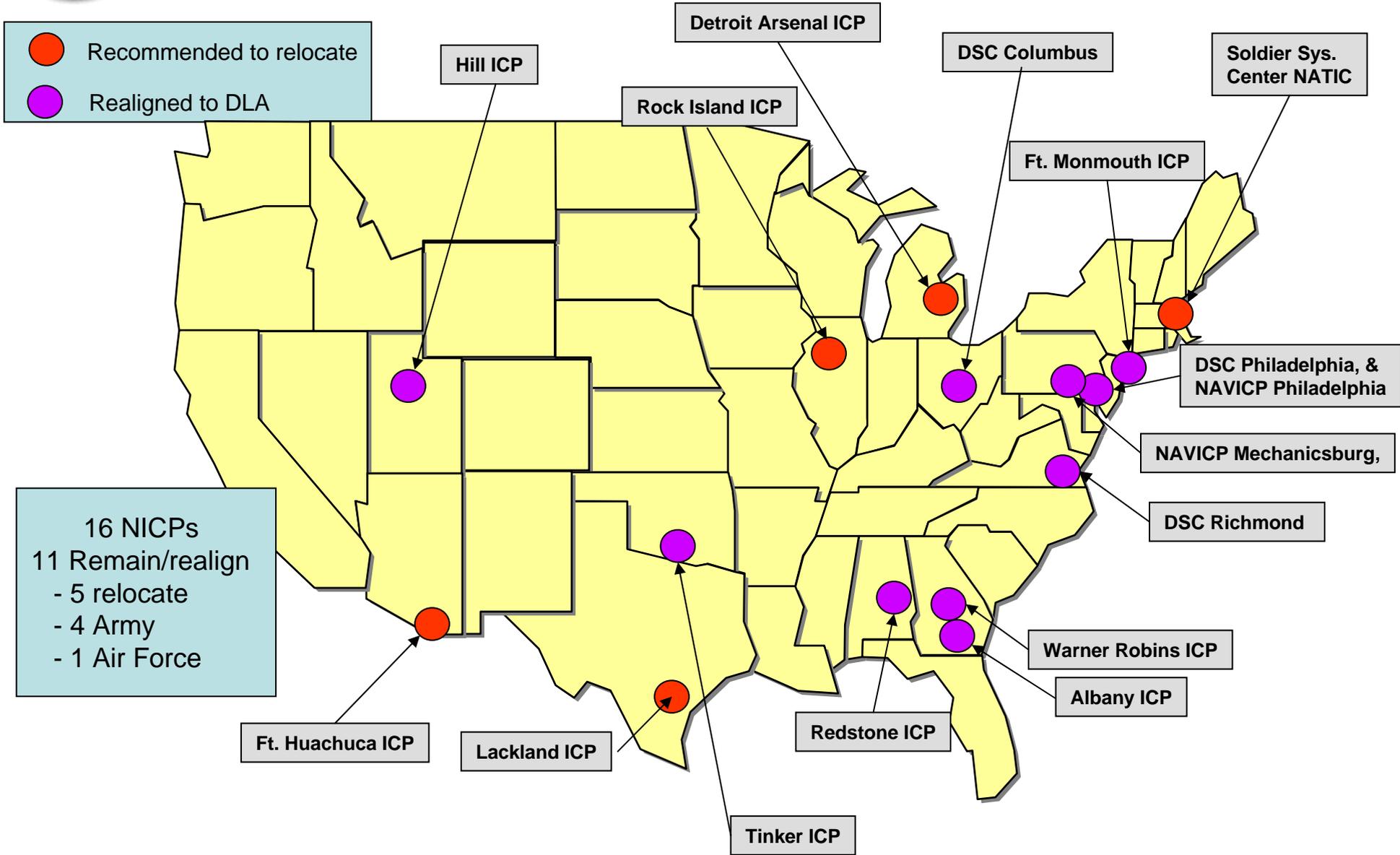
...Front Room Functions

**“Engineering related
to form, fit & function”**

S&S 0035 – National Inventory Control Point (NICP) Relocation/Realignment



DCN: 11447





DCN: 11447

S&S 0035 - Payback

- * **Eliminates 760 Gov't Positions**
- * **Realigns 1,049 Gov't Positions**
- * **Implementation Years: 2006-2011**
- * **Payback: Immediate**
- * **One-time Cost: \$93.2M**
- * **Annual Savings: \$226.6M**
- * **NPV (Savings): \$2,898.8M**
- * **MILCON: \$ 5M**





DCN: 11447

S&S-0035 Pros and Cons

■ Pros

- Leverages DoD buying power through a single manager
- Takes advantage of Service business process improvements
- Integrated ERP
- Payback
 - ❑ 2% over and above the Services' opportunity
 - ❑ Performance Based Agreements (PBA)

■ Cons

- Army Life Cycle Management concept
- Air Force DLR integration
- Risk
 - ❑ Weapon Systems Readiness
 - ❑ DLR Management not a DLA core competency
 - ❑ Integration/synergy: engineering, purchasing and repair
 - ❑ Service business process improvements



DCN: 11447

S&S 0035 - Functions to Transfer



■ “Back Room” Functions to Transfer

- Budget/Funding
- Contracting
- Cataloging
- Requisition Processing
- ~~Customer Services~~
- Item Management
- Stock Control
- ~~Weapon System Secondary~~
- ~~Item Support~~
- ~~Requirements Determination~~
- ~~Integrated Materiel Mgmt~~
- ~~Technical Support~~
- ~~Maintenance Management~~

■ Readiness supported & DoD buying power leveraged through a Single Integrated Materiel Manager (DLA)



DCN: 11447

Candidate Recommendation S&S-0035

Candidate Recommendation (Summary): Realignment of the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support and Maintenance Management Service Inventory Control Point functions to Defense Logistics Agency (DLA).

Justification

- ✓ Mission consolidation
- ✓ Reduces excess capacity
- ✓ Provides for significant personnel reductions

Military Value

- ✓ Relative military value scores not determinative because all service ICP locations were realigned to DLA

Payback

- ✓ One Time Cost: \$93.2M
- ✓ Net Implementation Savings: \$851.8M
- ✓ Annual Recurring Saving: \$226.6M
- ✓ Payback Period: Immediate
- ✓ 20 Yr. NPV savings: \$2,898.8M

Impacts

- ✓ Criterion 6: -18 to -691 jobs; <0.1% to .41%
- ✓ Criterion 7: No Issues.
- ✓ Criterion 8: No impediments.

✓ Strategy

✓ Capacity Analysis / Data Verification

✓ JCSG/MilDep Recommended

✓ De-conflicted w/JCSGs

✓ COBRA

✓ Military Value Analysis / Data Verification

✓ Criteria 6-8 Analysis

✓ De-conflicted w/MilDeps



DCN: 11447

S&S-0035 Alternative – Plan B

- Services develop/refine “virtual ICP” concept
 - Consolidate Headquarters elements (C2)
 - Pursue integration through ERP development
 - Pursue intra-Service Business Process Improvements
 - Single Service manager for select functions
- Projected Savings: \$56.6M



DCN: 11447

S&S-0050 & IND-0086

Col Neeley



DCN: 11447

S&S-0050 (CPSG ICP) – Lackland

Candidate Recommendation: Realign Cryptologic Product Support Group, Lackland AFB, TX, by relocating the National Inventory Control Point (NICP) functions to Warner Robins NICP, Robins AFB, GA

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Complement to Industrial JCSG Scenario 0086 proposal to move all cryptologic maintenance to Tobyhanna Army Depot, PA ✓ Warner Robins NICP manages/repairs airborne electronic warfare and avionics hardware and software which are technically similar to cryptologic items 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Improve military value of Warner Robins NICP ✓ Military Judgment: Derive synergy from co-location of technically similar commodities ✓ Secure facility available to rehab
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$55.6M ✓ Net Implementation Cost: \$58.6M ✓ Annual Recurring Cost: \$0.5M ✓ Payback Period: Never ✓ NPV (cost): \$61.4M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: -741; <0.1% ✓ Criterion 7: Crime Index (Robins AFB) ✓ Criterion 8: Water Resources (Robins AFB)

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- JCSG/MilDep Recommended
- De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- De-conflicted w/MilDep



DCN: 1447

IND-0086 (CPSG Depot Maint) – Lackland

Candidate Recommendation: Realign Lackland Air Force Base, TX by relocating the depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA. Disestablish any remaining depot maintenance capabilities at Lackland Air Force Base, TX.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ▪ Supports depot maintenance function elimination at Lackland ▪ Minimizes sites using maximum capacity at 1.5 shifts. ▪ Eliminates 36.2K square feet ▪ Eliminates 30% of duplicate overhead ▪ Facilitates interservicing 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ▪ Computers: average increases from 38.68 to 38.73 ▪ Crypto: average increases from 55.16 to 78.46 ▪ Electrical Components (Non-Airborne): average increases from 40.79 to 59.31 ▪ Radio: average increases from 41.13 to 57.28 ▪ Other: subservient to other commodities because location specific
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ▪ One-time cost: \$9.7M ▪ Net implementation savings: \$0.1M ▪ Annual recurring savings: \$2.9M ▪ Payback time: 3 years ▪ NPV (savings): \$26.3M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ▪ Criteria 6: -376 Jobs (177 direct, 199 indirect); <0.1% ▪ Criteria 7: No issues ▪ Criteria 8: No impediments

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps



DCN: 1447

Integrate S&S-0050 and IND-0086

- Disestablish all CPSG NICP functions and depot maintenance capabilities at Lackland Air Force Base, TX.
 - CPSG NICP goes to Robins AFB, GA
 - CPSG depot maintenance goes to Tobyhanna Army Depot, PA
- Combined Payback: \$35.1M **Cost** (\$26.3M savings - \$61.4M cost)
 - No significant adverse impacts from Criteria 6-8
- If S&S-0035...goes
 - Then S&S-0050 is deleted (and Lackland NICP goes to DSC Columbus)
- If S&S 0035 does not go
 - Then S&S-0050 should be considered on its merits



DCN: 11447

Conflicts and Enablers

Col Neeley



DCN: 11447

Sierra Army Depot (as of 7 Mar)

Scenarios / Candidate Recommendation Involved

- **INDCR-0113** relocates munitions storage functions to Tooele Army Depot
- **USA-0008** Close (Deleted)
- **S&S-0030** Realign the storage function to Davis-Monthan AFB. (Deleted)

Issue

- USA / S&S have not agreed on the classification, type and amount of the material stored at Sierra AD and therefore whether it must remain open

S&S work with USA to evaluate storage requirement and closure potential



DCN: 14447

Red River Army Depot (as of 7 Mar)

Scenarios / Candidate Recommendations involved

- **INDCR-0111** Close Munitions functions
- **INDCR-0127B** Relocate Maintenance Functions to Anniston, Tobyhanna, and Albany
- **S&SCR-0043,44,45** Privatize Tires, Compressed Gases, Packaged POL
- **(+)S&SCR-0004** Red River is designated Strategic Distribution Platform (SDP). S&S could relocate the SDP location to DDD Oklahoma City and Tinker AFB.
- **USA-0036** Close

Issue

- Red River could close if S&S relocates SDP
- S&S awaiting USA closure CR to relocate SDP

- **S&S to proceed with analysis of relocating SDP to enable closure**



DCN: 14447

Ft. Monmouth (as of 7 Mar)

Scenarios /Candidate Recommendations Involved

- **USACR-0223** Close
- **USACR-0006** Relocate Prep School to West Point
- **TECHCR-0035** Relocate CECOM, RDEC, PEOs/PMs to Ft. Belvoir /Adelphi
- **S&S-0035** Consolidate service ICPs with DLA. Retains ICP at Monmouth
- **H&SACR-0075** Joint Base Monmouth, NWS Earle Colts Neck

Issues

- Ft. Monmouth could close if ICP relocated

S&S to analyze relocation of ICP to enable closure



DCN:11447

Soldier System Center Natick (as of 7 Mar)

Scenario / Candidate Recommendations involved

- **TECHCR-0045** Close Natick and relocate Army Soldier Systems life cycle management functions to Aberdeen Proving Ground
- **S&S-0035** Close ICP (S&S-0029 ALT)

Issue

- Tech and S&S actions empty Natick, enabling closure

Need evaluation of a combined Tech and S&S closure CR



DCN: 14447

NSA Philadelphia (as of 7 Mar)

Scenarios / Candidate Recommendations Involved

- **DoN-0167** Close
- **S&S****CR-0043,44,45** Privatize Tires, Compressed Gases, Packaged POL
- **S&S-0010** relocates and consolidates Navy ICPs at NSA Mechanicsburg (inactive)
- **S&S-0035** Transfers all Depot Level Reparables to DLA, closes 5 ICPs but retains 2 at NSA Philadelphia

Issue

- NSA Philadelphia could close if ICPs were relocated

S&S to analyze relocation of ICPs at NSA Philadelphia



DCN: 11447

MCLB Barstow (as of 7 Mar)

Scenarios / Candidate Recommendations Involved

- **DoN-0165** Close
- **INDCR-0127A** Disestablish Depot Maintenance at MCLB Barstow
- **S&SCR-0004** Realign MCLB Barstow from a Defense Distribution Depot to a Forward Distribution Point (FDP)

Issues

- Modifying S&S-0004 would enable closure
- S&S awaiting DoN closure CR before modifying S&S-0004
- USA indicates an enclave for railhead to support National Training Center necessary
- Marine Corps objected to closure at 25 Feb ISG

S&S to analyze relocation of FDP to enable closure



DCN: 11447

Recapitulation Update

COL Coe



DCN: 11447

Knitting and Way Ahead

Col Neeley



DCN: 11447

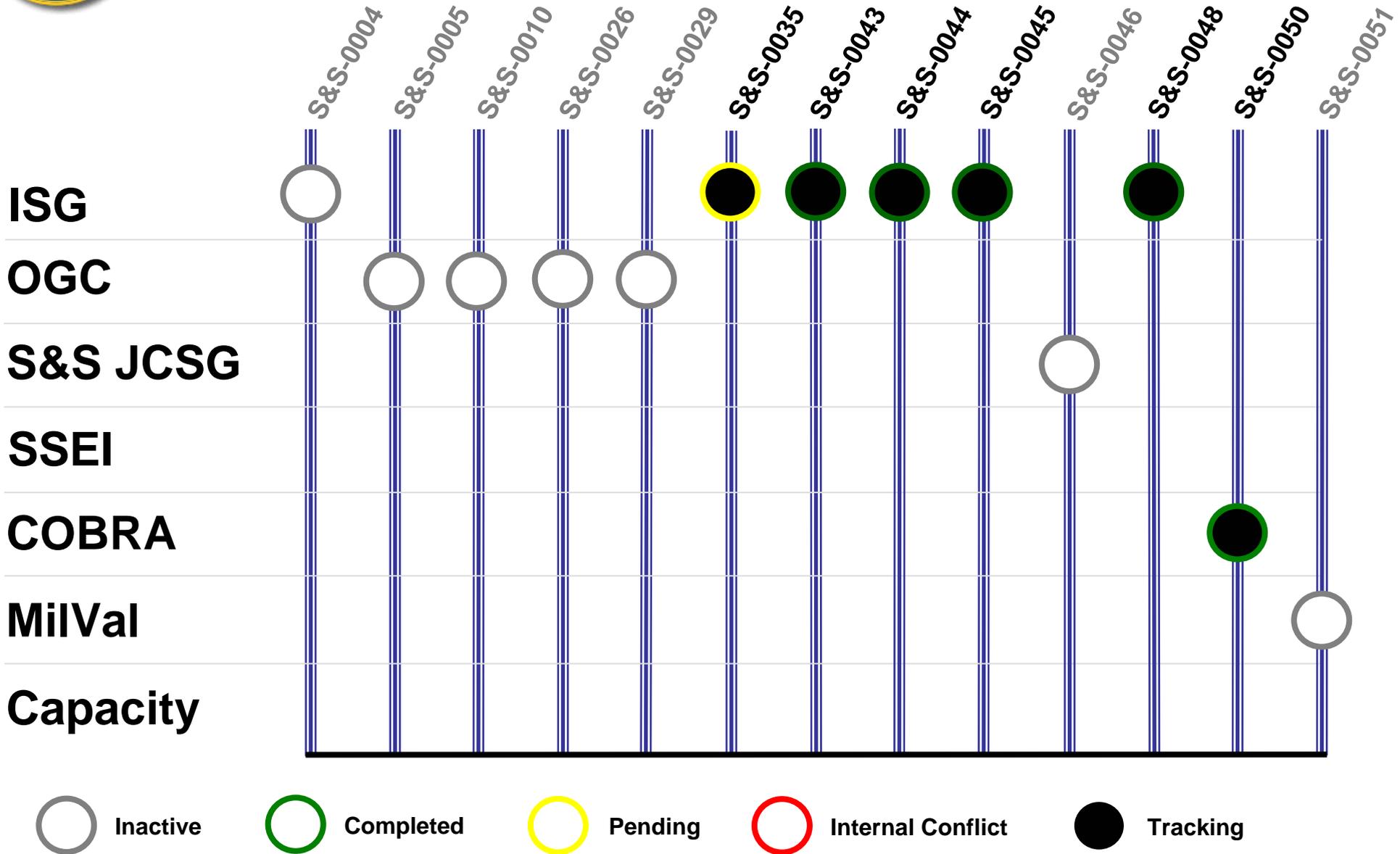
Knitting and Way Ahead

- Report Preparation
- Comprehensive COBRA review
- Knitting
 - USAF global picture
 - Other services
 - Explain the knitting process



DCN: 11447

Candidate Recommendation Status





Meeting Schedule

DCN: 14447

March 2005

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
	1	2	3	4	5	6
7	8 JCSG 0900-1100 DLA	9	10 I/S&S JCSG IEC	11 ISG 1030-1200 3D1019	12	13
14 JCSG 1500-1700 2C836	15 ISG 1030-1200 3D1019	16	17	18	19	20
21 JCSG IEC	22	23	24 ISG 1030-1200 3D1019	25	26	27
28	29	30 Red Team 1300-1445 2C836	31			



DCN: 14447

Meeting Schedule

April 2005

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
				1 ISG 1030-1200 3D1019	2 IEC All Day? 3E928	3
4	5	6	7	8 ISG 1030-1200 3D1019	9	10
11 IEC JCSG	12	13	14	15 ISG 1030-1200 3D1019	16	17
18	19	20	21	22 ISG 1030-1200 3D1019	23	24
25	26 IEC 1645-1730 3E928	27	28	29 ISG 1030-1200 3D1019	30	1 May



DCN: 14447

Meeting Schedule

May 2005

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
2 IEC 1645-1730 3E928	3	4	5	6	7	8
9 JCSG IEC	10	11	12	13 ISG 1030-1200 3D1019	14	15
16	17	18	19	20 ISG 1030-1200 3D1019	21	22
23	24	25	26	27 ISG 1030-1200 3D1019	28	29
30	31					