



DCN: 3746



# BRAC SRG #11

## 14 September 2004

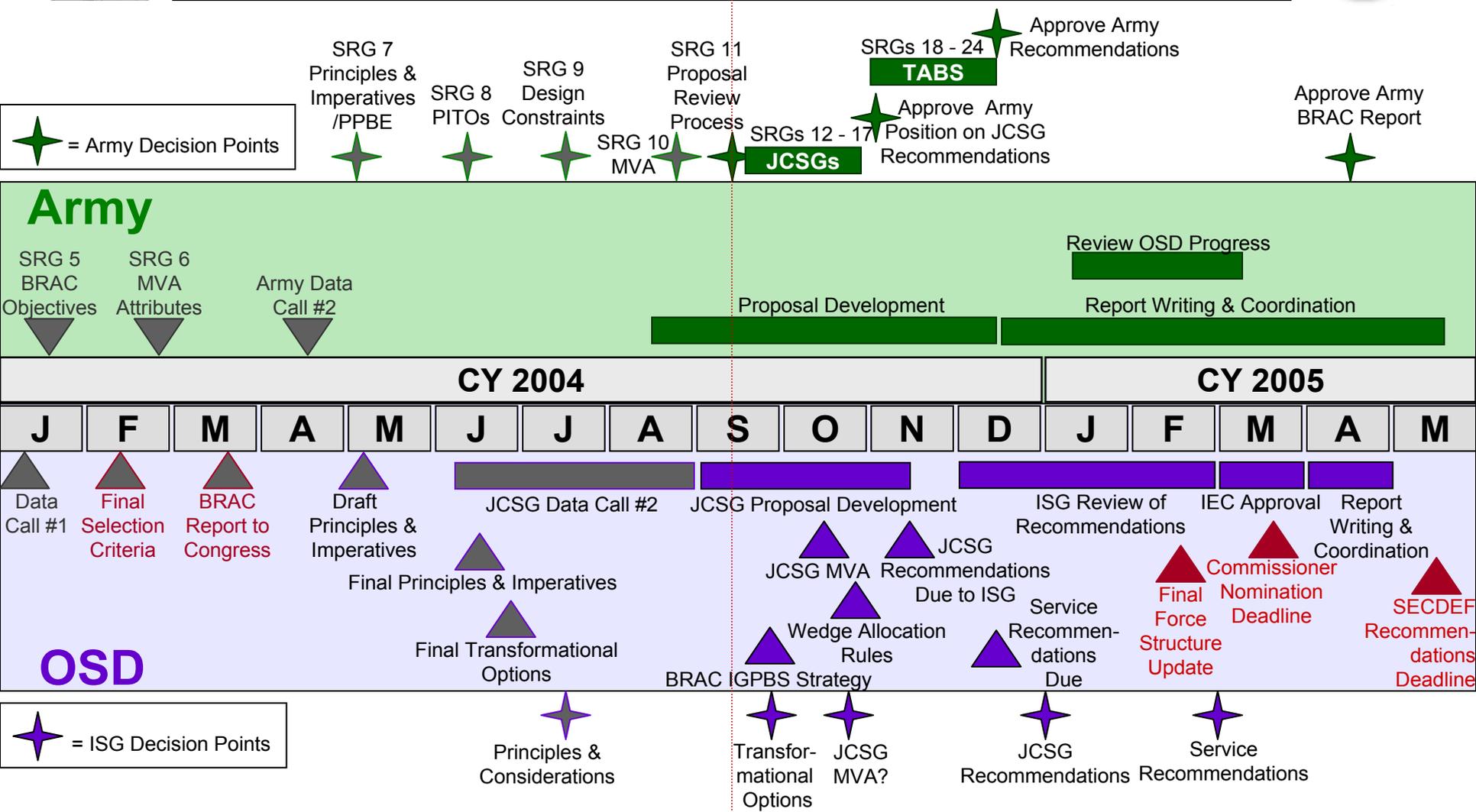


# Purpose & Agenda

- Present for information:
  - Timeline Update
  - OSD Proposal Review Process
- Present for approval:
  - Proposal Review Process for BRAC SRG
- Recommendations
- Way Ahead



# BRAC Timeline



*Transforming Through Base Realignment and Closure*



# OSD Proposal Review Process



- OSD seeks to build an efficient and effective process for the ISG and IEC to review and approve BRAC actions
- Key to this effort are:
  - Consistent definitions
  - Tracking of potential opportunities or conflicts among scenarios
- Army process must be compatible with OSD process



# Scenario Development and Review Process



- Step 1: MilDeps/JCSGs develop “IDEAS”
  - Concepts for stationing and supporting forces and functions
  - Lack the specificity of a proposal or scenario
- Step 2: MilDeps/JCSGs translate ideas into “PROPOSALS”
  - An idea with necessary specificity to become a potential closure or realignment action that has not been declared for formal analysis by respective deliberative body
  - Come from ideas (Transformational Options & Military Judgment) or Optimization Tools
  - Generated by staff for approval by respective deliberative bodies
    - The approval or disapproval of a proposal is a deliberative action



# Scenario Development and Review Process



- Step 3: MilDeps/JCSGs declare “SCENARIOS”
  - A description of a potential closure or realignment action that has been declared for formal analysis by respective deliberative bodies
  - Registered at ISG by inputting into Tracking Tool
  - Normally includes detail on the transfer of units, missions or other work activity
  - SCENARIOS may involve multiple Services, multiple JCSGs, Service only, JCSG only, and Services and JCSGs
    - Example: two JCSGs and three MilDeps add activities to Base X

	JCSG S&S	JCSG Tech	JCSG E&T	JCSG Intel	JCSG HSA	JCSG Ind	JCSG Med	ARMY	A/F	DON
BASE X		+				+		+	+	+



# Scenario Development and Review Process



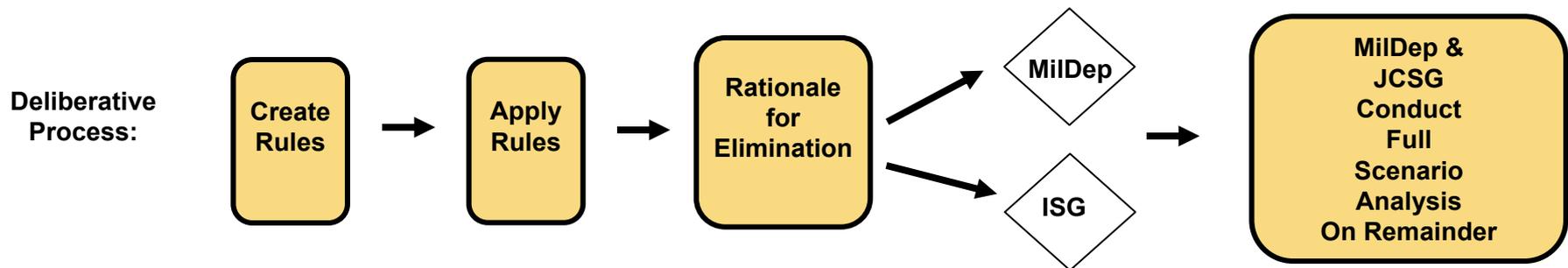
- Step 4: Categorize Scenarios into 1 of 3 types
  - Independent – No impact on Service / JCSG
    - Proceed to Scenario Analysis w/o further review
  - Enabling – Action complements another Service / JCSG
    - Proceed to Scenario Analysis after initial review
  - Conflicting – Action competes with another Service / JCSG
    - Need formal review to resolve
    - Proceed to Step 5



# Scenario Development and Review Process



- Step 5: Tools to resolve conflicting Scenarios
  - Conflicting Scenarios advance to Scenario Analysis
    - Wait until full analysis to resolve conflict
  - Generate additional Scenarios to mitigate conflicts; or
  - Eliminate one or more of the conflicting Scenarios via deliberative process:





# Scenario Development and Review Process



- Step 6: SCENARIO Analysis
  - Collect Scenario specific data
  - Evaluate against all 8 Criteria
  - Responsibility for analysis is dependent on respective functions

***Steps 2-6 are iterative but need established end dates***

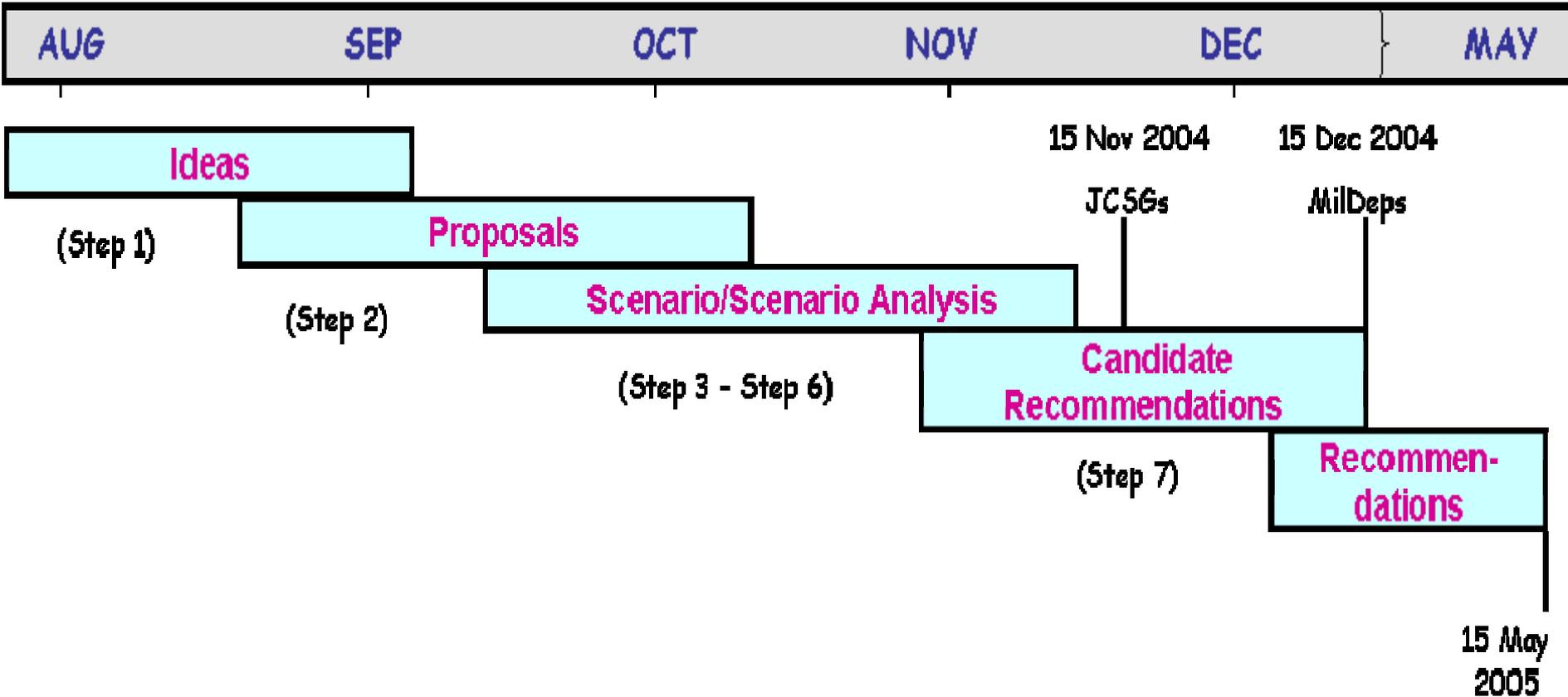


# Scenario Development and Review Process



- Step 7: Identify “CANDIDATE RECOMMENDATIONS” for ultimate IEC approval

# Scenario Development and Review Process





# Approval Process

	<b>OSD</b>	<b>Army</b>
<b>Ideas</b>	JCSGs Non-deliberative	TABS Non-deliberative
<b>Proposals</b>	JCSGs Deliberative	TABS Deliberative
<b>Scenarios</b>	ISG Deliberative	BRAC SRG Deliberative
<b>Candidate Recommendations</b>	IEC Deliberative	SECA/EOH Deliberative
<b>Recommendations</b>	SECDEF Deliberative	SECDEF Deliberative



# BRAC SRG Schedule

21 Sept	HSA JCSG Proposals
28 Sept	Industrial and Supply & Storage JCSG Proposals
5 Oct	E&T and Technical JCSG Proposals
12 Oct	Medical and Intelligence JCSG Proposals
19 Oct	Integration of JCSG Proposals
26 Oct	Final Integration and Guidance for JCSGs
2 Nov	TABS RC-PAT Proposals
9 Nov	TABS Materiel & Logistics Proposals
16 Nov	TABS Institutional Training Proposals
23 Nov	TABS Operational Army Proposals
30 Nov	Integration of TABS Proposals
7 Dec	Integration of TABS Proposals
14 Dec	Final Approval of Scenarios



# SRG Scheduling Plan

## Each SRG is preceded by a series of four staff interactions:

<p><b><u>INTERNAL PANEL</u></b> Chaired by a TABS Team Chief</p>	<ul style="list-style-type: none"> <li>• TABS Team Chiefs and JCSG counterparts</li> <li>• Completeness, support BRAC Objectives &amp; Transformational Options</li> <li>• Coordination of proposals between TABS &amp; JCSGs</li> </ul>
<p><b><u>EXTERNAL PANEL</u></b> Chaired by the TABS Deputy Director</p>	<ul style="list-style-type: none"> <li>• Internal Panel, Other JCSG &amp; representatives of BRAC SRG</li> <li>• Completeness, support BRAC Objectives &amp; Transformational Options</li> </ul>
<p><b><u>INTERNAL BOARD</u></b> Chaired by the TABS Director or Deputy</p>	<ul style="list-style-type: none"> <li>• Senior Army Representatives of the affected JCSGs</li> <li>• Completeness, identify any additional work prior to external review</li> </ul>
<p><b><u>EXTERNAL BOARD</u></b> Chaired by the TABS Director</p>	<ul style="list-style-type: none"> <li>• Last official staff interaction prior to the SRG</li> <li>• Senior Army JCSG Reps &amp; deputies for BRAC SRG members</li> <li>• Executive-level review of proposals before presenting to BRAC SRG</li> </ul>

***Enables Army SRG to quickly and accurately decide on BRAC proposals***



# September Example

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
		Internal Panel		External Panel		
	Labor Day Holiday	Internal Board Internal Panel		External Panel	External Board	
	Internal Board	Internal Panel SRG 11 Process		External Panel	External Board	
	Internal Board	SRG 12 HSA			External Board	
		SRG 13 S&S				

*Transforming Through Base Realignment and Closure*



# JCSG Presentations

- Purpose:
  - Present initial thoughts, not completed proposals
  - Opportunity to provide guidance to Army representatives
  - Two examples follow

**NOTIONAL**

# Consolidate Base Level Supply (S&S)

## Scenario

- Consolidate the base level retail inventory management and stock control functions for Fort Monroe, Langley AFB, Yorktown Weapons Station, Cheatham Annex, and Fort Eustis at Langley AFB.
- Consolidate the base retail inventory management and stock control functions for Norfolk Naval Base, Little Creek, Fort Story, and Oceana Naval Air Station at Little Creek Amphibious Base.

## Drivers/Assumptions

- Principle: Supply, Service and Maintain
- Transformational Option: Establish a multi-service supply, storage and distribution system that enhances the strategic deployment and sustainment of expeditionary joint forces worldwide. Focus the analysis on creating joint activities in heavy (CONUS) DOD concentration areas (i.e., locations where more than one department is based and within close proximity).

## Justification/Impact

- Reduces costs for management and IT.
- Reduces logistics support footprint.
- Leverage regional retail stock availability.
- Enables workforce streamlining

## Potential Conflicts

- Availability of appropriately configured space to support relocation.
- Incompatibility of service retail supply systems.

*Transforming Through Base Realignment and Closure*

**NOTIONAL**



# Establish Center of Excellence For Instructor Training (E&T)

<p style="text-align: center;"><b>Scenario</b></p> <ul style="list-style-type: none"> <li>■ Establish Center of Excellence for Instructor Training             <ul style="list-style-type: none"> <li>• Losing sites: All USA and USN SST training installations</li> <li>• Gaining site: Lackland AFB, Texas</li> </ul> </li> </ul>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p> <ul style="list-style-type: none"> <li>■ Principles: Advance joint-ness, achieve synergy, exploit best practices, minimize redundancy</li> <li>■ Transformational Option: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools</li> </ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>■ Justification: Over 100 installations currently conduct similar instructor training</li> <li>■ Impact:             <ul style="list-style-type: none"> <li>• Removes small amount of training from many installations</li> <li>• Additional TDY cost and travel time</li> </ul> </li> </ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>■ Defense Agency/MilDep Training Directorates may continue to require specific instructor training regiments based on unique equipment</li> </ul>



# TABS Presentations

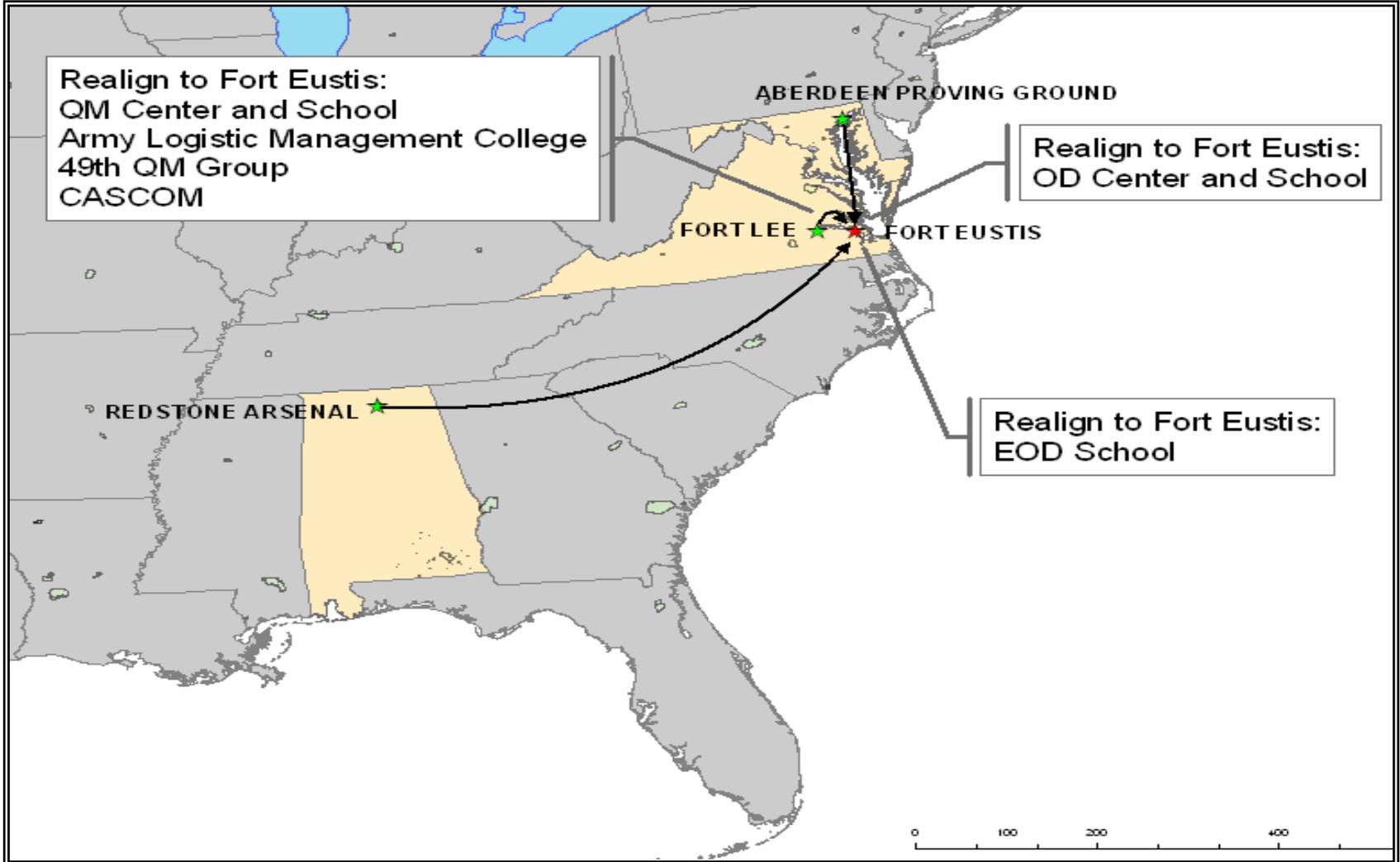
- Purpose:
  - Present “completed” proposals
  - Approve TABS proposals for possible scenarios
  - Two examples follow



**NOTIONAL**



# Consolidate CSS Centers & Schools



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**NOTIONAL**

# Consolidate CSS Centers & Schools



<p style="text-align: center;"><b>Scenario</b></p>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>▪ Close Ft Lee, realign Aberdeen &amp; Redstone</li> <li>▪ Move QM Center and School, the Army Logistic Management College, the 49th QM Group &amp; CASCOM from Ft Lee to Ft Eustis</li> <li>▪ Move OD Center and School From Aberdeen Proving Grounds to Ft Eustis</li> <li>▪ Move EOD School from Redstone to Eustis</li> </ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>▪ TO: Streamline training and test infrastructure and associated overhead (manpower, equipment, facilities, etc.) to achieve efficiencies.</li> <li>▪ Obj: Consolidate, collocate, and/or disperse training to enhance coordination, doctrine development, training effectiveness, and improve operational and functional efficiencies.</li> <li>▪ Enclave Strategic Petroleum Reserve (2.1M Gallons)</li> </ul>

**NOTIONAL**



**NOTIONAL**



# Consolidate CSS Centers & Schools

## COBRA - Notional

- 1. Total Cost: \$1.43B
- 2. MILCON: \$1.36B
  - Ft. Lee Move: \$771M
  - Aberdeen Move: \$475M
  - Redstone Move: \$133M
- 3. NPV: \$-789M
- 4. Payback Yrs/Break Even Yr: 10yrs/2016
- 5. Steady State Savings: \$-14M
- 6. Mil/Civ Reductions: 973 MIL/201 CIV
- 7. Mil/Civ Relocated: 4865 MIL/1002 CIV

## Environmental

- TBD

## Economic

- Direct/Indirect: 12.5%/25%
- Employment Base: 17K

## Community

- TBD

**NOTIONAL**



# **NOTIONAL** Alternatives



- Combat Service Support Center to Ft. Lee
  - Traffic congestion created by additional personnel
  - Space requirement, while adequate, may be too tight
- Combat Service Support Center To Redstone
  - Not accessible from Capitol Region
  - Requires enclaving of Strategic Fuel Reserve at Ft. Lee and JLOTS capability at Ft Eustis



**NOTIONAL**



# Create Bell Armed Forces Reserve Center

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**NOTIONAL**



# Create Bell Armed Forces Reserve Center

Scenario	Drivers/Assumptions
<p><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>Enables RC to meet Chief, Army Reserve and Director of the Army National Guard – Train/ Alert/ Deploy transformation initiative by having modern facilities that meet AT/FP requirements and adequate space for assigned military vehicles that support Home Station mobilization.</li> <li>New facility reduces overhead and maintenance by having a single location that takes advantage of shared common use areas for drill hall, parking, dining facilities etc. Reduces number of training staff involved in facility maintenance and oversight.</li> </ul>	<p><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>TBD</li> </ul>

**Scenario**

- Close 7 Reserve Centers
- Close USMCR Center in Pico Rivero
- Close Bell and Montebello ARNG Readiness Centers
- Close USNR Center in Encino
- Close Pasadena, Long Beach and Hazard Park USAR Centers
- Construct new AFRC that consolidates USAR, ARNG, USNR and USMCR at a single location. Adjacent to existing Reserve Center (Bell) on federal land available from GSA.

**Drivers/Assumptions**

- TO: Reshape installations, to support home station mobilization and demobilization.
- TO: Reduce infrastructure footprint, including leased space, to enhance force protection and reduce costs.
- TO: Locate units/activities to enhance home station operations and force protection
- TO: Provide staging areas for Homeland Security.
- Obj: Locate forces to enhance support of potential NORTHCOM operations.

**Justification/Impact**

- Enables RC to meet Chief, Army Reserve and Director of the Army National Guard – Train/ Alert/ Deploy transformation initiative by having modern facilities that meet AT/FP requirements and adequate space for assigned military vehicles that support Home Station mobilization.
- New facility reduces overhead and maintenance by having a single location that takes advantage of shared common use areas for drill hall, parking, dining facilities etc. Reduces number of training staff involved in facility maintenance and oversight.

**Potential Conflicts**

- TBD

**NOTIONAL**



**NOTIONAL**



# Create Bell Armed Forces Reserve Center

<p style="text-align: center;"><b>COBRA</b></p> <ol style="list-style-type: none"> <li>1. Total Cost: \$50M</li> <li>2. MILCON: \$33M</li> <li>3. NPV: \$ -105.2M</li> <li>4. Payback Yrs/Break Even Yr: 4 years/2009</li> <li>5. Steady State Savings: \$ - 12.5 M</li> <li>6. Mil/Civ Reductions: 2</li> <li>7. Mil/Civ Relocated: 835</li> </ol>	<p style="text-align: center;"><b>Environmental</b></p> <ul style="list-style-type: none"> <li>▪ Improvements in environmental compliance with HM/HW storage and Fuel storage. No known restoration issues. Minimal environmental issues with existing centers.</li> </ul>
<p style="text-align: center;"><b>Economic</b></p> <ul style="list-style-type: none"> <li>▪ Direct/Indirect:</li> <li>▪ Employment base: 1.5M</li> </ul> <p>(All jobs and Reserve Centers remain in Los Angeles region so there will be limited economic impact to the region.)</p>	<p style="text-align: center;"><b>Community</b></p> <ul style="list-style-type: none"> <li>▪ This proposal has a positive influence on local area. Relieves intense encroachment in residential areas and puts new facility in an industrial area.</li> </ul>

**NOTIONAL**



# NOTIONAL Alternatives



- Consolidate Reserve Centers onto one of the other existing Reserve Centers
  - Other reserve centers did not have sufficient land available or were severely encroached by residential development
- Consolidate Reserve Centers to Navy and Marine Corps Reserve Center location
  - Location was too far away from the population base supporting all of the units in that area



# Recommendations

- Approve schedule of events and process for presenting JCSG & TABS proposals to the BRAC SRG for discussion



# Way Ahead

Date	Topic
21 Sept	Review of Headquarters & Support Activities JCSG Proposals
28 Sept	Review of Industrial and Supply & Storage JCSG Proposals
5 Oct	Review of Education & Training and Technical JCSG Proposals
October	Review JCSG Proposals & Integration
November	Review TABS Proposals & Integration
December	TABS Proposal Integration, Final Approval for EOH, submit to OSD



# Backup Slides



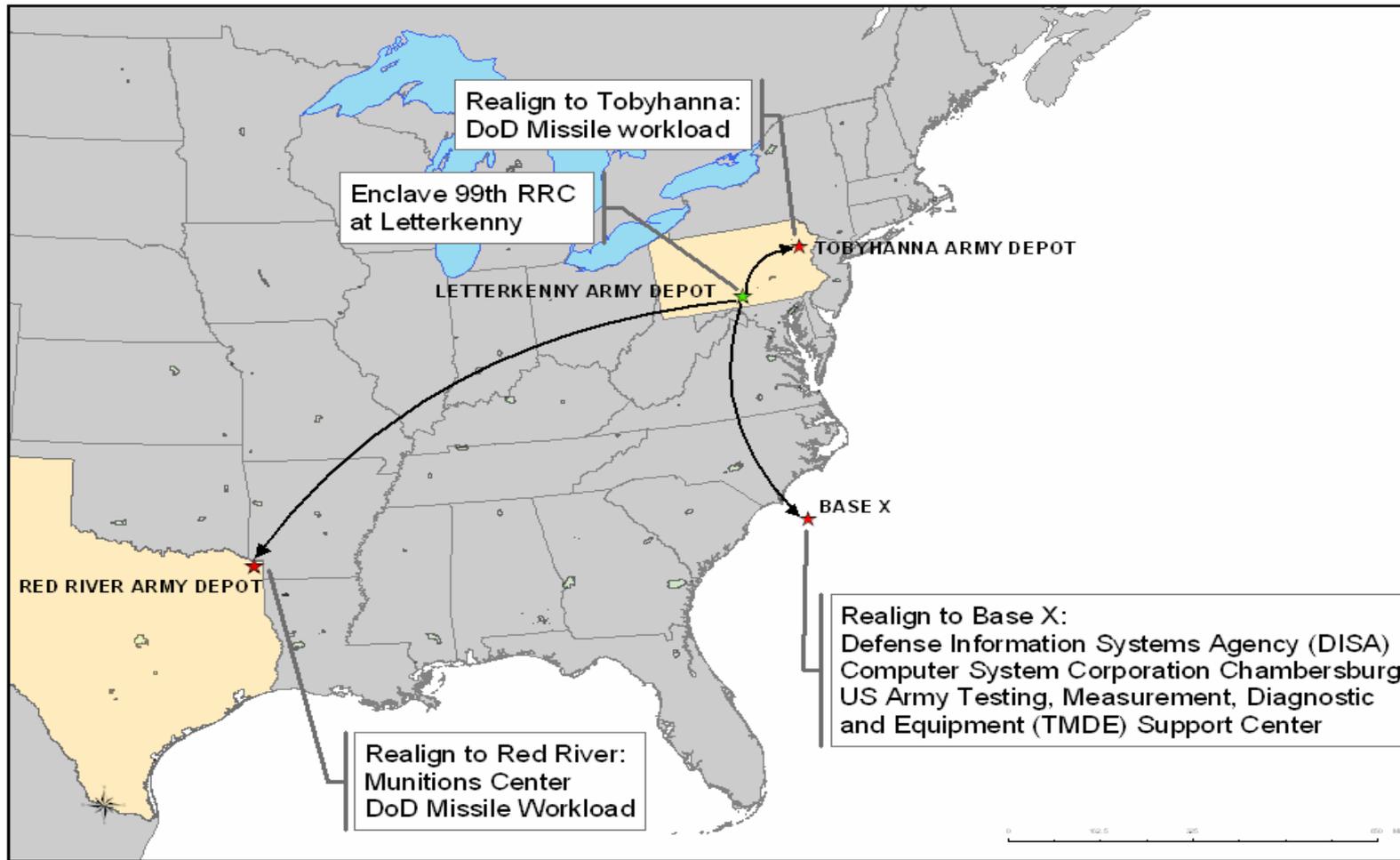
# Decision Timeline

	OSD	Army
September	Data Calls, Capacity & Mil Value	Mil Val Portfolio & IPR JCSG Proposals
October	IPR JCSG Proposals	IPR JCSG Proposals
November	JCSGs Submit Proposals to ISG	Review Army Proposals
December	Official Coordination JCSGs & MILDEPs	SRG Approve Scenarios & EOH Approve Candidate Recommendations
~MAY 16	ISG Approves Scenarios IEC Approves Candidate Recommendations	



# NOTIONAL Consolidate Missile Workload

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# Consolidate Missile Workload



<p style="text-align: center;"><b>Scenario</b></p>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p>
<ul style="list-style-type: none"> <li>▪ Close Letterkenny Army Depot</li> <li>▪ Move the DOD Missile workload to Red River Army Depot</li> <li>▪ Move the Letterkenny Munitions Center to Red River</li> <li>▪ Relocate the tenant activities</li> </ul>	<ul style="list-style-type: none"> <li>▪ Principles: Sustain; Enhance Readiness</li> <li>▪ Transformational Options: Reshape and integrate Army maintenance and materiel management capabilities to sustain joint operational requirements in the most effective and efficient manner. Reduce infrastructure footprint to enhance force protection and reduce costs.</li> </ul>
<p style="text-align: center;"><b>Justification/Impact</b></p>	<p style="text-align: center;"><b>Potential Conflicts</b></p>
<ul style="list-style-type: none"> <li>▪ Eliminates excess capacity by closing a major industrial installation.</li> <li>▪ Consolidates missile workload (munitions) at fewer locations, which creates a more efficient and effective life cycle management process.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Concept supported by Army Materiel Command leadership.</li> <li>▪ Significant state and local opposition.</li> </ul>

**NOTIONAL**



**NOTIONAL**

# Consolidate Missile Workload



<p style="text-align: center;"><b>COBRA - Notional</b></p> <ol style="list-style-type: none"> <li>1. Total Cost: \$300M</li> <li>2. MILCON: \$229M</li> <li>3. NPV: \$133M</li> <li>4. Payback Yrs/Break Even Yr: 20years/2025</li> <li>5. Steady State Savings: \$-120M</li> <li>6. Mil/Civ Reductions: 3 Mil/200 Civ</li> <li>7. Mil/Civ Relocated: 1 Mil/1000 Ci</li> </ol>	<p style="text-align: center;"><b>Environmental</b></p> <ul style="list-style-type: none"> <li>▪ None</li> </ul>
<p style="text-align: center;"><b>Economic</b></p> <ul style="list-style-type: none"> <li>▪ Direct/Indirect: 3% / 6%</li> <li>▪ Employment Base: 40K</li> </ul>	<p style="text-align: center;"><b>Community</b></p> <ul style="list-style-type: none"> <li>▪ Federal, State and Local officials will vigorously oppose the closure of Letterkenny as the Depot is the largest employer in the county and has been previously subject to a BRAC realignment.</li> </ul>

**NOTIONAL**



# NOTIONAL Alternatives



- Close Red River and move all missile munitions workload to Letterkenny
  - More cost effective to consolidate at Red River
    - Can reduce excess capacity in the industrial base and co-locate multiple missions at single locations.
    - Fewer personnel impacted at LEAD and the local economy in the Letterkenny is in a better position to absorb the economic impact
- Consolidate the mission at Hill Air force Base
  - Hill AFB does not have the facilities to accommodate a new mission without significant MILCON construction.
    - Costs to absorb the mission are estimated at \$800M which are considered excessive for the overall scope of the mission



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# Transfer & Leaseback Watervliet Arsenal



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# Transfer & Leaseback Watervliet Arsenal

## Scenario

- Transfer the Arsenal through the Local Redevelopment Authority to a high technology non-government entity and lease back the minimum facilities the Army requires.
- Consolidate Army operations into a contiguous, compact and secure area surrounded by high-tech commercial and academic partners.

## Drivers/Assumptions

- Principles: Sustain, Enhance Readiness.
- Transformational Options: Realign and consolidate the Army organic industrial base, in partnership with industry, to provide joint, responsive, flexible, world-wide logistics support from factory to foxhole.

## Justification/Impact

- Only U.S. source for Cannon, Gun Tubes and Mortars for all services.
- Transfer and leaseback will improve Watervliet's economic posture.
- Substantially reduces the governments operating costs.

## Potential Conflicts

- None. Concept is supported by Army Materiel Command leadership.
- An Arsenal Business & Technology Partnership currently exists advocating this option.

**NOTIONAL**



**NOTIONAL**



# Transfer & Leaseback Watervliet Arsenal

<p style="text-align: center;"><b>COBRA - Notional</b></p> <ol style="list-style-type: none"> <li>1. Total Cost: \$119.8M</li> <li>2. MILCON: \$0M</li> <li>3. NPV: \$-9.7M</li> <li>4. Payback Yrs/Break Even Yr: 16 years/2023X</li> <li>5. Steady State Savings: \$16.0M</li> <li>6. Mil/Civ Reductions: 0/172</li> <li>7. Mil/Civ Relocated: 0/0</li> </ol>	<p style="text-align: center;"><b>Environmental</b></p> <ul style="list-style-type: none"> <li>▪ Environmental impact minor.</li> <li>▪ Environmental Remediation cost estimated at \$7.3M</li> </ul>
<p style="text-align: center;"><b>Economic</b></p> <ul style="list-style-type: none"> <li>▪ Direct/Indirect: 0/0</li> <li>▪ Employment base: .845M</li> </ul>	<p style="text-align: center;"><b>Community</b></p> <ul style="list-style-type: none"> <li>▪ The community through the Arsenal Business and Technology Partnership strongly believes that this option effectively uses the the site’s capabilities while leveraging the intellectual resources available in the region.</li> </ul>

**NOTIONAL**



# NOTIONAL Alternatives



- Close Rock Island Arsenal and move the mission to Watervliet
  - Cost to close and relocate missions and personnel are extensive
    - Rock Island Arsenal currently conducts critical missions which would have to be relocated at a cost (\$1B)
    - 4000 personnel at Rock Island which would be displaced
    - Impact on the local economy was deemed too great
- Privatize the mission
  - Current Watervliet capability, particularly the rotary forge operation, does not exist in the private sector
    - Possible to privatize at a significant cost, however, private industry requires a guaranteed workload to be cost effective which the government cannot commit to

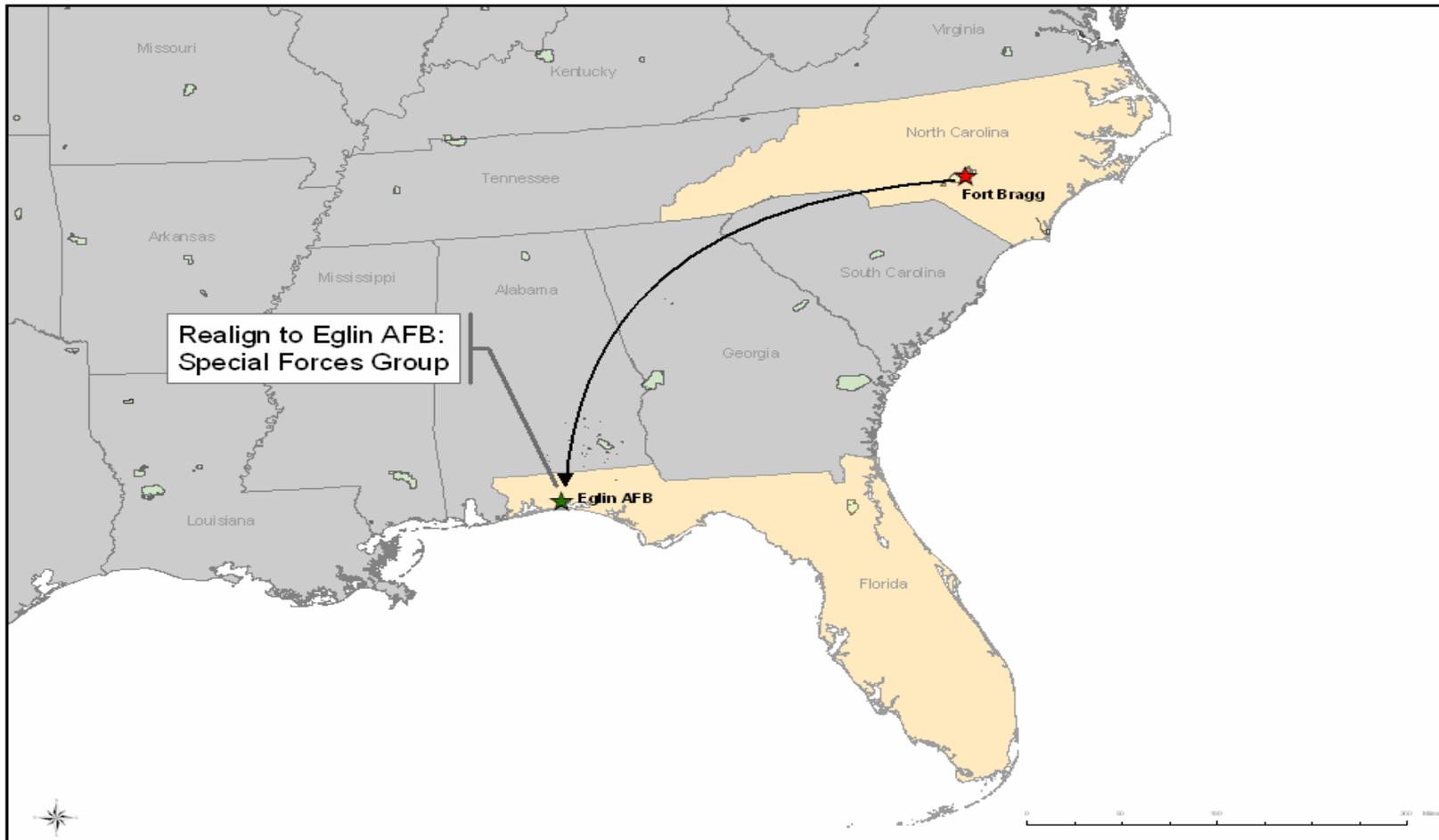


**NOTIONAL**



# Realign Special Forces Group to Eglin AFB

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# Realign Special Forces Group to Eglin AFB

<p style="text-align: center;"><b>Scenario</b></p> <ul style="list-style-type: none"> <li>▪ Move SFG from Fort Bragg, NC to Eglin AFB</li> </ul>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p> <ul style="list-style-type: none"> <li>▪ TO: Locate Army forces and material to enhance deployment/redeployment of the Joint Team.</li> <li>▪ TO: Locate SOF in locations that best support specialized training needs, training with conventional forces and other SOF units and wartime alignment deployment requirements.</li> <li>▪ Other: Provide Army units and activities with sufficient, sustainable maneuver and training space in a wide variety of geographic, topographic and climatic conditions in support of Joint training.</li> </ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>▪ Moves SFG from overcrowded installation</li> <li>▪ Improves training effectiveness</li> <li>▪ Maintains deployment timeliness</li> <li>▪ Co-locates Army and AF SOF units</li> </ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p>

**NOTIONAL**



**NOTIONAL**



# Realign Special Forces Group to Eglin AFB

<p style="text-align: center;"><b>COBRA-Notional</b></p> <ol style="list-style-type: none"> <li>1. Total Cost: \$ 123M</li> <li>2. MILCON: \$ 115.2M</li> <li>3. NPV: \$139M</li> <li>4. Payback Yrs/Break Even Yr: Never</li> <li>5. Steady State Savings: \$1.3M</li> <li>6. Mil/Civ Reductions: 0/0</li> <li>7. Mil/Civ Relocated: 1352/0</li> </ol>	<p style="text-align: center;"><b>Environmental</b></p> <ul style="list-style-type: none"> <li>▪ No environmental restrictions imposed on training lands or MILCON.</li> </ul>
<p style="text-align: center;"><b>Economic</b></p> <ul style="list-style-type: none"> <li>▪ Direct/Indirect: 1/2</li> <li>▪ Employment base: 17k</li> </ul>	<p style="text-align: center;"><b>Community</b></p> <ul style="list-style-type: none"> <li>▪ Positive impact on local economy.</li> </ul>

**NOTIONAL**



# NOTIONAL Alternatives



- Hunter Army Airfield
  - Lacks joint synergy and heavy competition for training areas on Fort Stewart
- Fort Polk
  - Heavy competition for training areas, with CTC mission and home station forces



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# Realign Heavy BCT(UA) to Fort Bliss, TX



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**NOTIONAL**



# Realign Heavy BCT(UA) to Fort Bliss, TX

## Scenario

- Move Heavy BCT(UA) from Base X to Fort Bliss, TX

## Drivers/Assumptions

- TO: Collocate TOE and TDA units on the same location.
- TO: Locate brigades (UAs) at installations DoD-wide, capable of training modular formations, both mounted and dismounted, at home station with sufficient land and facilities to test, simulate, or fire all organic weapons.
- Other: Provide Army units and activities with sufficient, sustainable maneuver and training space in a wide variety of geographic, topographic and climatic conditions in support of Joint training.

## Justification/Impact

- Forces may come from OCONUS
- Improves training effectiveness and quality of life (CONUS based)
- Supports force stabilization policies
- Stations BCT(UA) at Army Power Projection Platform
- Enhances ability to train Jointly in the SW United States

## Potential Conflicts

**NOTIONAL**



**NOTIONAL**



# Realign Heavy BCT(UA) to Fort Bliss, TX

<b>COBRA-Notional</b>		<b>Environmental</b>	
1. Total Cost:	TBD	<ul style="list-style-type: none"> <li>▪ Water consumption issues</li> </ul>	
2. MILCON:	TBD		
3. NPV:	TBD		
4. Payback Yrs/Break Even Yr:	TBD		
5. Steady State Savings:	TBD		
6. Mil/Civ Reductions:	0/0		
7. Mil/Civ Relocated:	3887/0		
<b>Economic</b>		<b>Community</b>	
▪ Direct/Indirect:	25/38	<ul style="list-style-type: none"> <li>▪ Positive influence on local economy</li> </ul>	
▪ Employment base:	?M		

**NOTIONAL**



# **NOTIONAL** Alternatives



- Luke AFB
  - Range construction cost
- Twenty-nine Palms
  - Competition for resources with Marine Corps



# Selection Criteria - Military Value



1. The current and future mission capabilities and the impact on operational readiness of the Department of Defense's total force, including impact on joint warfighting, training, and readiness.
2. The availability and condition of land, facilities and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.
3. The ability to accommodate contingency, mobilization, and future requirements at both existing and potential receiving locations to support operations and training.
4. The cost of operations and the manpower implications.



# Selection Criteria



## Other Considerations

5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.
6. The economic impact on existing communities in the vicinity of military installations.
7. The ability of both the existing and potential receiving communities' infrastructure to support forces, missions, and personnel.
8. The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.

14 September 2004  
BRAC 2005 SRG#11  
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- To provide updates
- To present OSD process for scenario approval and seek SRG approval of TABS proposed process for scenario review and deconfliction.
- To present the BRAC 05 SRG meetings schedule

**ACTIONS:**

Dr. College opened the meeting by welcoming the group and immediately began the briefing. He reviewed the timeline, and stated that our purpose was to ensure the Army process for scenario review is consistent with the OSD review process, and that the two actions track appropriately to meet deadlines for approval.

Dr. College noted that the OSD review process began with an emphasis on definitions as each idea or potential action develops into a proposal, scenario, and then candidate recommendation. He explained how OSD will track scenarios and how potential capacity or mission conflicts may be identified by installation.

The bulk of the OSD briefing centered on how OSD will work to deconflict competing scenarios. Dr. College emphasized the dual responsibilities of OSD and the Army to document decisions to discard scenarios during the review process. OSD's intent is to establish and follow rules in the scenario review, so that their decision making process can be replicated in an audit.

Dr. College noted that the JCSG scenarios will be presented to the SRG for comment prior to submission to the Infrastructure Steering Group. While the SRG does not have approval authority over JCSG scenarios, the Army senior leaders' comments may provide insight to a better scenario, or help avoid conflicts, or degradation of Army core capabilities.

Dr. College then introduced the proposed format for review of Army proposals, noting that these will have more detail, will be more fully developed and will be submitted for SRG approval. He explained the system of internal and external panels and boards used to prepare for each SRG scenario review briefing, to highlight the detailed coordination used to develop the Army scenarios.

Dr College concluded the briefing by noting the timelines and decision steps for JCSG and Army scenarios respectively, and the briefing schedule for the SRG to accomplish all reviews to meet OSD deadlines.

The SRG approved the proposed Army scenario Review process.

General Comments:

- The SECARMY asked where we (The Army) were on Reserve Component Restructuring and the RC-PAT proposal. In discussion with BG Profit and MG Pudlowski, he emphasized the importance of working with those making force structure decisions and incorporating that information into the BRAC analysis. BG Profit assured the SECARMY that the Reserves were working with TABS, and Dr. College noted to the extent that we know what units are going away, we are working this into the scenarios. The DAS indicated that most of the Force Structure decisions associated with the Army Campaign Plan would be made by Dec 04.
- SECARMY expressed concern about the potential MILCON costs of scenarios that consolidate units/activities into new facilities vice locations where there is existing capacity). He noted that even in the case where consolidation generates more efficiency, the MILCON costs must be weighed against competing priorities for Army dollars, such as IGPBS, Modularity and continuing combat operations in Iraq. He noted that the Army wants OSD to fund the costs associated with IGBPS decisions even if that means using some of the OSD BRAC Wedge.

Dr. College noted that OSD intends to fund \$10 billion of BRAC recommendations, and the Army wants a large part of that. He noted that the COBRA model will give an estimate of costs; however we will have to estimate our portion of the Wedge and decide how much risk we are willing to accept.

SECARMY noted he wants to continue with our BRAC plan; however, we may need to be sensitive to short term costs, and extend the implementation horizon.

**Scheduling:**

Dr. College then discussed the way ahead for future SRG meetings.

ASA (I&E) noted that, beginning 14 September, the SRG will be meeting every Tuesday at 1400 to complete scenario reviews.

**TASKERS:**

1. Mr. Pybus asked why Corpus Christi was not included in the matrix showing the rankings of Army depots in past and the current BRAC rounds. Dr. College took the question for later response.

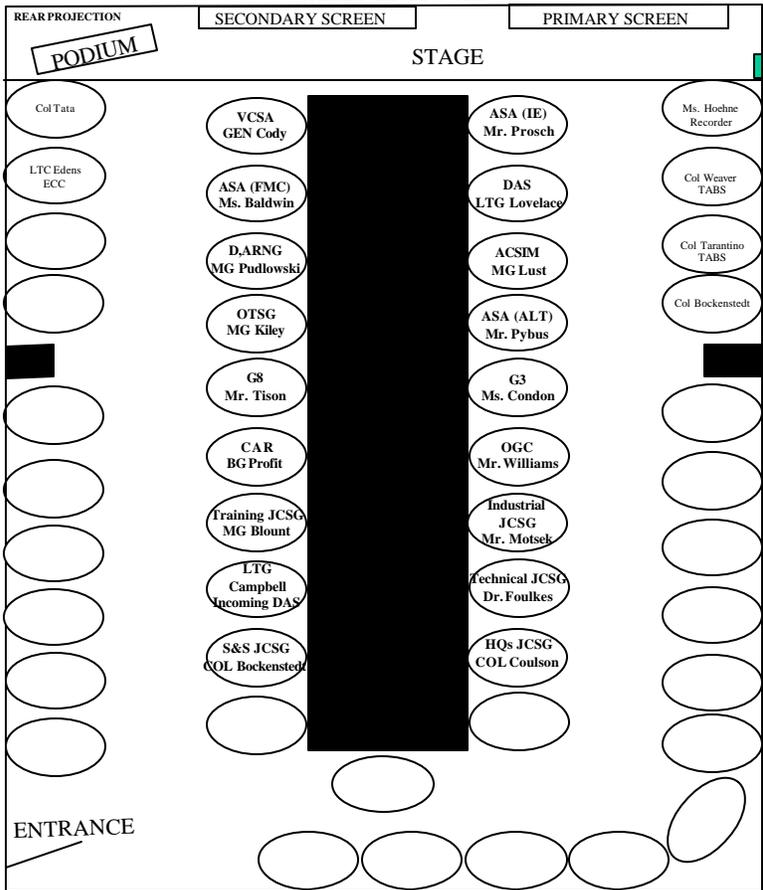
**ATTENDEES:**

<b>BRAC 05 SRG MEMBERS</b>		
<b>POSITION</b>	<b>NAME</b>	<b>REPRESENTED BY</b>
USA	HON Brownlee, CO-Chair	
VCSA	GEN Cody, CO-Chair	
ASA (ALT)	HON Bolton	Mr. Pybus
ASA (I&E)	Mr. Prosch	
ASA (FMC)	HON Baldwin	
CG	HON Morello	Mr. Stockdale
DUSA	Vacant	
DAS	LTG Lovelace	
G-3	MG Blount	Ms Condon
G-4	LTG Christianson	ABSENT
G-8	LTG Griffin	Mr. Tison
ACSIM	MG Lust	ABSENT
CAR	LTG Helmly	BG Profit
D, ARNG	LTG Schultz	MG Pudlowski
TSG	LTG Peake	MG Webb

SECRETARY, DR Craig College  
RECORDER, MS Stephanie Hoehne

Army JCSG members were also present at this SRG.

**SECRETARY OF THE ARMY CONFERENCE ROOM 3D572  
GARDNER ROOM**



**CAPACITY: 44**  
08/31/2004 10:28:15 AM

**SUBJECT: BRAC SRG #10**  
**DATE/TIME: 24 Aug 04 / 1400-1500**