



DCN: 3753



# BRAC SRG #16

## 19 October 2004

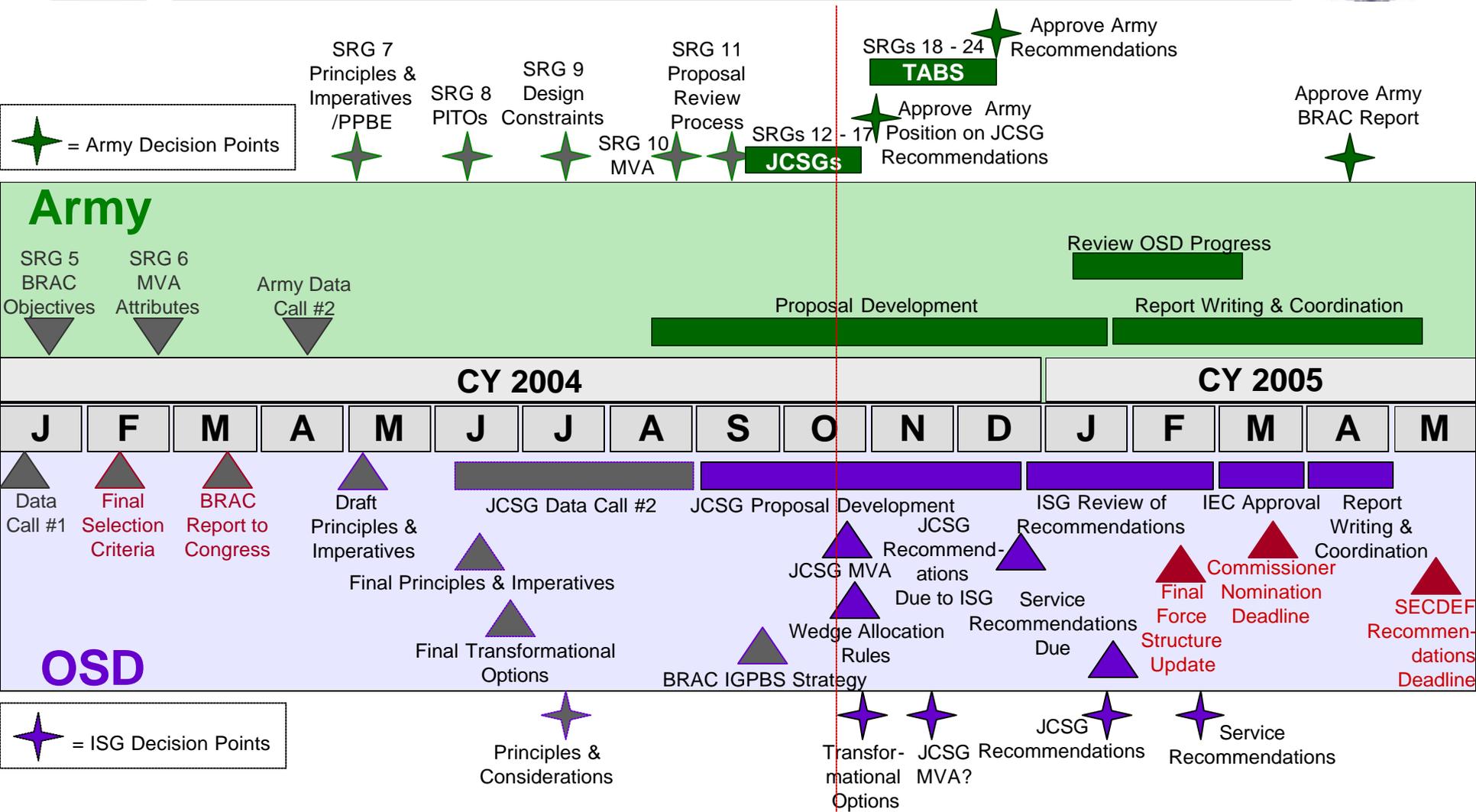


# Purpose & Agenda

- Present for information:
  - Timeline Update
  - BRAC Ethics Briefing
- Present for review:
  - Proposal Integration
- Recommendations
- Way Ahead



# BRAC Timeline



*Transforming Through Base Realignment and Closure*

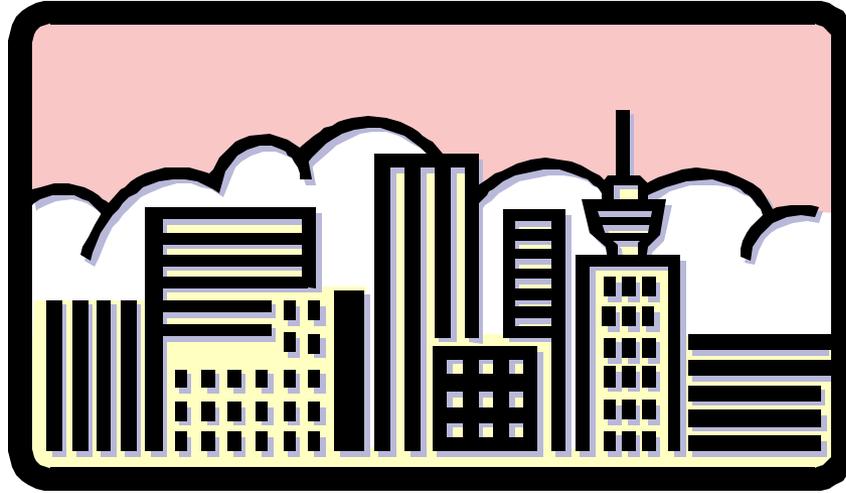


# BRAC SRG Schedule



27 Oct	Final Integration and Guidance for JCSGs
2 Nov	TABS Reserve Component Proposals
9 Nov	TABS Materiel and Logistics Proposals
16 Nov	TABS Institutional Army Proposals
23 Nov	TABS Operational Army Proposals
30 Nov	Integration of TABS Proposals
7 Dec	Integration of TABS Proposals
14 Dec	Final Approval of Scenarios
4 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
11 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
18 Jan	Integration of Army Candidate Recommendations with JCSG Efforts

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# Conflicts of Interest and BRAC

# Introduction

- As a member of a DOD base closure executive group, you hold a position of special trust and confidence regarding the BRAC process
- The public needs to have confidence in the integrity of the process
- For this reason, participants must be fair and impartial, both in reality and perception
- As government employees, you must avoid conflicts of interest as you carry out your duties

# Conflicts of Interest

First Issue: What is a conflict of interest?

- A conflict arises when your personal financial interests (or those of someone close to you) may be affected by the BRAC decision or recommendation



# Conflicts of Interest

- A criminal statute (18 USC 208) provides as follows:
  - Employees are prohibited from participating **personally and substantially** in an official capacity in any **particular matter** in which they (or any person whose interests are imputed to them) **have a financial interest**, if the matter will have a **direct and predictable** effect on that interest

# Apparent Conflicts

## Second Issue: The Appearance of a Conflict of Interest?

- Public perception issue-  
Washington Post test
- Reasonable person questions your impartiality
- Based on financial interest of member of household, employer, private organization



# Identifying Conflicts

- How are Conflict Situations Identified?
  - Financial Disclosure Forms
    - All of you should have a current SF 278 or OGE 450 financial disclosure report on file with your supporting ethics office
  - Self-Identification
    - You are responsible for reporting all potential conflicts of interest as you identify them
  - Supervisor's Identification
    - Your supervisor is also responsible for helping you identify and resolve any conflicts of interest in your work area

# Identifying Conflicts

## What Type of Financial Interests may Create a Conflict?

1. Ownership of real estate near any military installation
2. Interest in a company, including utilities, that does business with a military installation
3. Bonds issued by local governments in the vicinity of a military installation



# Identifying Conflicts

## What May Create a Conflict?

4. You or close relatives (spouse, children, parents, siblings) live near a military installation or work for installation contractors
5. You or close relatives are actively affiliated with a civic or private BRAC-proofing organization
6. Seeking employment with a person or business that could be affected by a base closing or realignment



# Resolving Conflicts

- How are Conflict Situations Resolved?
- Options include....
  - Disqualification
  - Change of Duties
  - Waiver
  - Authorization
  - Eliminating the interest/ position that creates the conflict





# Purpose

- Update Military Value of Installations (MVI) and present the Military Value Portfolio (MVP)
- Illustrate JCSG support of Army portfolio analysis (MVP)
- Identify the Army installations that are most impacted by JCSG proposals



# Initial Ranking of Installations (Q1/2)



First Quartile		Second Quartile	
1	Ft Bliss	14	Ft Riley
2	Ft Lewis	15	Ft Knox
3	Ft Hood	16	Ft Drum
4	Yuma PG	17	Ft Polk
5	Ft Bragg	18	Aberdeen PG
6	Ft Stewart	19	Schofield Barracks
7	White Sands MR	20	Ft Sill
8	Ft Wainwright	21	Ft Huachuca
9	Ft Carson	22	Ft AP Hill
10	Ft Benning	23	Ft Dix
11	Dugway PG	24	Anniston AD
12	Ft Campbell	25	Ft Mc Coy
13	Ft Irwin		
		26	Hawthorne AD
		27	McAlester AAP
		28	Ft Richardson
		29	Ft Jackson
		30	Ft Rucker
		31	Ft Eustis
		32	Ft Lee
		33	Red River AD
		34	Ft Gordon
		35	Letterkenny AD
		36	Redstone Arsenal
		37	Picatinny Arsenal
		38	Tobyhanna AD
		39	Sierra AD
		40	Crane AD
		41	Tooele AD
		42	Ft Belvoir
		43	Ft Leonard Wood
		44	Ft Sam Houston
		45	Deseret Chem Plant
		46	Bluegrass AD
		47	Ft Monmouth
		48	Ft Meade
		49	Watervliet Arsenal
		50	Walter Reed AMC

***Initial rankings may change***

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# Initial Ranking of Installations (Q3/4)



Third Quartile		Fourth Quartile	
51	Ft McPherson	64	Ft Monroe
52	Ft Gillem	65	Milan AAP
53	Rock Island Arsenal	66	Mississippi AAP
54	Pueblo Chem Depot	67	Ft Leavenworth
55	West Point	68	Lake City AAP
56	Soldier Support Center	69	Adelphi Labs
57	Charles Kelley Support Act	70	Corpus Christi ADA
58	MOT Sunny Point	71	Ft Hamilton
59	Ft Detrick	72	Iowa AAP
60	Newport Chem Depot	73	Kansas AAP
61	Ft Mc Nair	74	Detroit Arsenal
62	Pine Buff Arsenal	75	Carlisle
63	Ft Myer		
		76	Lone Star AAP
		77	Scranton AAP
		78	Lima Tank Plant
		79	USAG Selfridge
		80	Radford AAP
		81	Ft Buchanan
		82	Holston AAP
		83	Louisiana AAP
		84	Presidio Of Monterey
		85	Ft Shafter
		86	Umatilla Chem Depot
		87	Riverbank AAP
		88	Tripler AMC
		89	Lease - Bailey's Crossroads
		90	Lease - HQ, ATEC
		91	Lease - Army Research Office
		92	Lease - ARPERCEN
		93	Lease - Crystal City Complex
		94	Lease - Hoffman complex
		95	Lease - Rosslyn Complex
		96	Lease - PEO STRICOM
		97	Lease - Army JAG School
		98	Lease - Army JAG Agency
		99	Lease - Ballston Complex

***Data and/or Portfolio analysis may change rankings***

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# MVI Update: New Ranking (Q1/2)



First Quartile				Second Quartile			
1	Ft Bliss	14	Ft Campbell	26	Ft Jackson	38	Red River AD (-5)
2	Ft Lewis	15	Ft Drum	27	McAlester AAP	39	Crane AD
3	Ft Hood	16	Ft Polk	28	Hawthorne AD	40	Ft Belvoir
4	Ft Stewart / HAAF	17	Ft Irwin (-4)	29	Ft Richardson	41	Tooele AD
5	Ft Bragg	18	Aberdeen PG	30	Redstone Arsenal (+6)	42	Sierra AD
6	Yuma PG	19	Schofield Barracks	31	Ft Eustis	43	Ft Sam Houston
7	Dugway PG (+4)	20	Ft Sill	32	Ft Rucker	44	Bluegrass AD
8	Ft Carson	21	Ft Huachuca	33	Ft Leonard Wood (+10)	45	Deseret Chem Plant
9	Ft Benning	22	Ft AP Hill	34	Ft Lee	46	Walter Reed AMC (+4)
10	White Sands MR	23	Ft Dix	35	Ft Gordon	47	Ft Monmouth
11	Ft Wainwright	24	Anniston AD	36	Tobyhanna AD	48	Picatinny Arsenal (-11)
12	Ft Knox	25	Ft Mc Coy	37	Letterkenny AD	49	Watervliet Arsenal
13	Ft Riley					50	Ft McPherson (?)

***Data and/or Portfolio analysis may change rankings***

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# MVI Update: New Ranking (Q3/4)

Third Quartile		Fourth Quartile	
51 Ft Meade	64 Ft Leavenworth	76 Carlisle	88 Tripler AMC
52 Ft Gillem	65 Newport Chem (-5)	77 Corpus Christi ADA (-7)	89 Lease - Rosslyn Complex
53 Rock Island Arsenal	66 Ft Monroe	78 Lima Tank Plant	90 Riverbank AAP
54 MOT Sunny Point (+4)	67 Lake City AAP	79 Scranton AAP	91 Lease - Bailey's Crossroads
55 Pueblo Chem Depot	68 Louisiana AAP (+15)	80 USAG Selfridge	92 Lease - Army Research Office
56 Ft Detrick	69 Iowa AAP	81 Ft Buchanan	93 Lease - Crystal City Complex
57 Soldier Support Center	70 Adelphi Labs	82 Radford AAP	94 Lease - Hoffman complex
58 Milan AAP (+7)	71 Mississippi AAP (-5)	83 Ft Shafter	95 Lease - ARPERCEN
59 Charles Kelley Support	72 Ft Hamilton	84 Holston AAP	96 Lease - PEO STRICOM
60 Pine Buff Arsenal	73 Kansas AAP	85 Presidio Of Monterey	97 Lease - Army JAG Agency
61 West Point (-6)	74 Lone Star AAP	86 Umatilla Chem Depot	98 Lease - Ballston Complex
62 Ft Mc Nair	75 Detroit Arsenal	87 Lease - HQ, ATEC	99 Lease - Army JAG School
63 Ft Myer			

***Data and/or Portfolio analysis may change rankings***

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# Summary MVI Moves

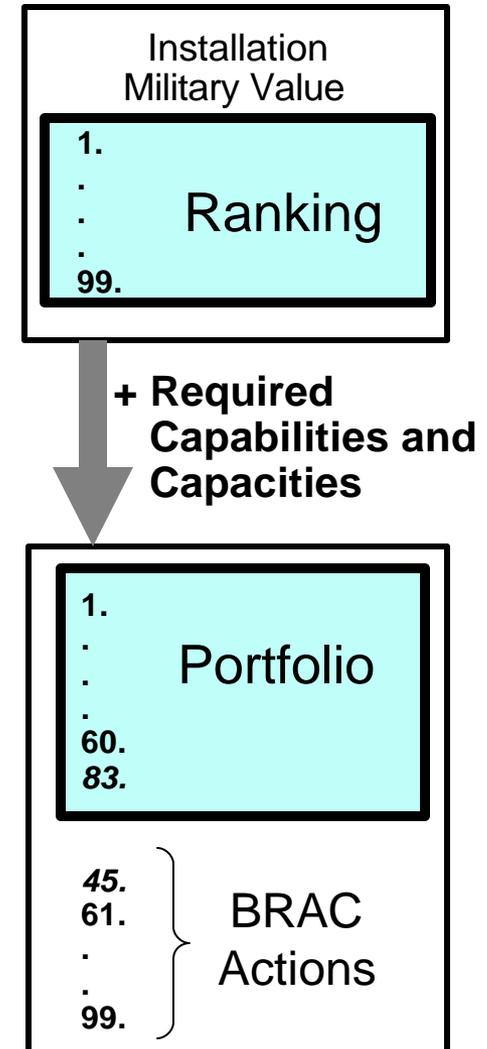
- TABS updated multiple data elements for the MVI
- TABS will continue to update MVI data
- Four installations changed quartiles (FT McPherson, FT Meade, Corpus Christi, Louisiana)

***Request BRAC SRG approval for updated MVI pending new information.***



# Next Steps – Portfolio

- Military Value Portfolio Goal: Recommend a set of installations (an Army portfolio) required to support Army needs while maintaining the maximum military value
- Installations not in Portfolio: At risk from a model perspective; SRG adds military judgment to determine final outcome





# Portfolio Capacities

- Capacity requirements generally derive from Capacity Report and Military Value (MV).
- Capacity requirements define the Portfolio; example, the Army must have the capacity for 46 BCTs.
- Installations fall out of the Portfolio when their capacity can be met elsewhere by higher MV installations.
- The initial Installation Portfolio and list of installations not in the portfolio generate a start point for analysis.
  - Military Judgment and fiscal constraints will influence results.



# Unique Considerations

<b>Holston</b>	Sole permit holder to produce energetics
<b>Radford</b>	Sole permit holder to produce TNT
<b>Lake City</b>	Only producer of small arms ammunition
<b>Pine Bluff</b>	Sole permit holder to produce white phosphorous. Also, chemical defense equipment
<b>Watervliet</b>	8 unique capabilities
<b>Sunny Point</b>	Sole east-coast, deep-water port capable of handling munitions
<b>Fort Myer</b>	Houses Arlington Cemetery/Old Guard
<b>Fort Buchanan</b>	Only location in Puerto Rico
<b>Tripler</b>	Only Medical Center in Pacific
<b>Walter Reed</b>	Medical Research & Congressional Medical Mission



# Army Portfolio



Rank	Installation	Rank	Installation	Rank	Installation	Rank	Installation
1	Ft Bliss	17	Ft Irwin	33	Ft Leonard Wood	51	Ft Meade
2	Ft Lewis	18	Aberdeen PG	34	Ft Lee	53	Rock Island Arsenal
3	Ft Hood	19	Schofield Barracks	35	Ft Gordon	54	MOT Sunny Point
4	Ft Stewart / Hunter AAF	20	Ft Sill	36	Tobyhanna AD	58	Milan AAP
5	Ft Bragg	21	Ft Huachuca	37	Letterkenny AD	60	Pine Buff Arsenal
6	Yuma PG	22	Ft AP Hill	38	Red River AD	61	West Point
7	Dugway PG	23	Ft Dix	39	Crane AD	62	Ft Mc Nair
8	Ft Carson	24	Anniston AD	40	Ft Belvoir	63	Ft Myer
9	Ft Benning	25	Ft Mc Coy	41	Tooele AD	67	Lake City AAP
10	White Sands MR	26	Ft Jackson	42	Sierra AD	77	Corpus Christi ADA
11	Ft Wainwright	27	McAlester AAP	43	Ft Sam Houston	79	Scranton AAP
12	Ft Knox	28	Hawthorne AD	44	Bluegrass AD	81	Ft Buchanan
13	Ft Riley	29	Ft Richardson	46	Walter Reed AMC	82	Radford AAP
14	Ft Campbell	30	Redstone Arsenal	47	Ft Monmouth	84	Holston AAP
15	Ft Drum	31	Ft Eustis	49	Watervliet Arsenal	88	Tripler AMC
16	Ft Polk	32	Ft Rucker	50	Ft McPherson		

Forced into Portfolio due to unique requirements

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# Installations Not in Army Portfolio



Rank	Installation	Rank	Installation	Rank	Installation
45	Deseret Chem Plant	72	Ft Hamilton	91	Lease - Bailey's Crossroads
48	Picatinny Arsenal	73	Kansas AAP	92	Lease - Army Research Office
52	Ft Gillem	74	Lone Star AAP	93	Lease - Crystal City Complex
55	Pueblo Chem Depot	75	Detroit Arsenal	94	Lease - Hoffman complex
56	Ft Detrick	76	Carlisle	95	Lease - ARPERCEN
57	Soldier Support Center	78	Lima Tank Plant	96	Lease - PEO STRICOM
59	Charles Kelley Support Activity	80	USAG Selfridge	97	Lease - Army JAG Agency
64	Ft Leavenworth	83	Ft Shafter	98	Lease - Ballston Complex
65	Newport Chem Depot	85	Presidio Of Monterey	99	Lease - Army JAG School
66	Ft Monroe	86	Umatilla Chem Depot		
68	Louisiana AAP	87	Lease - HQ, ATEC		
69	Iowa AAP	89	Lease - Rosslyn Complex		
70	Adelphi Labs	90	Riverbank AAP		
71	Mississippi AAP				

***Request SRG approval of Army Portfolio pending new information***

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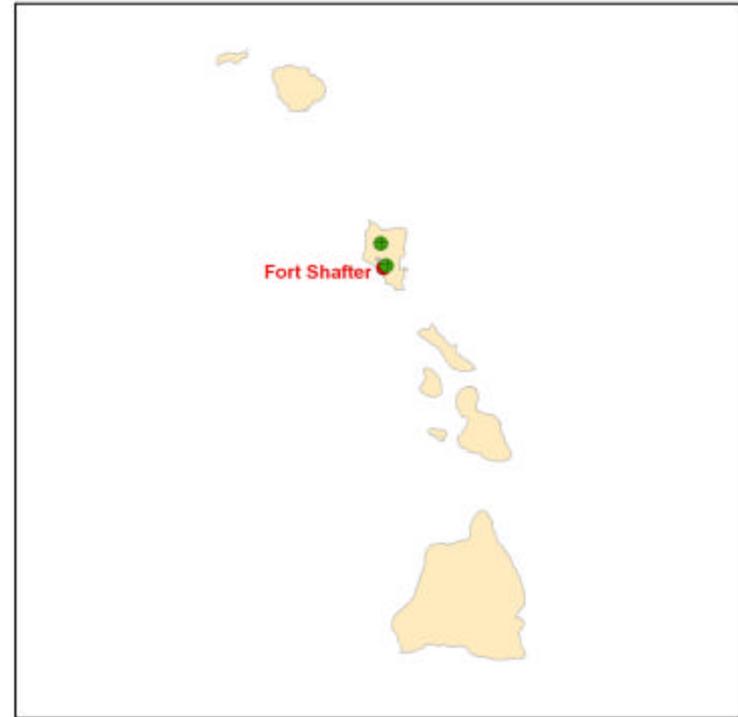
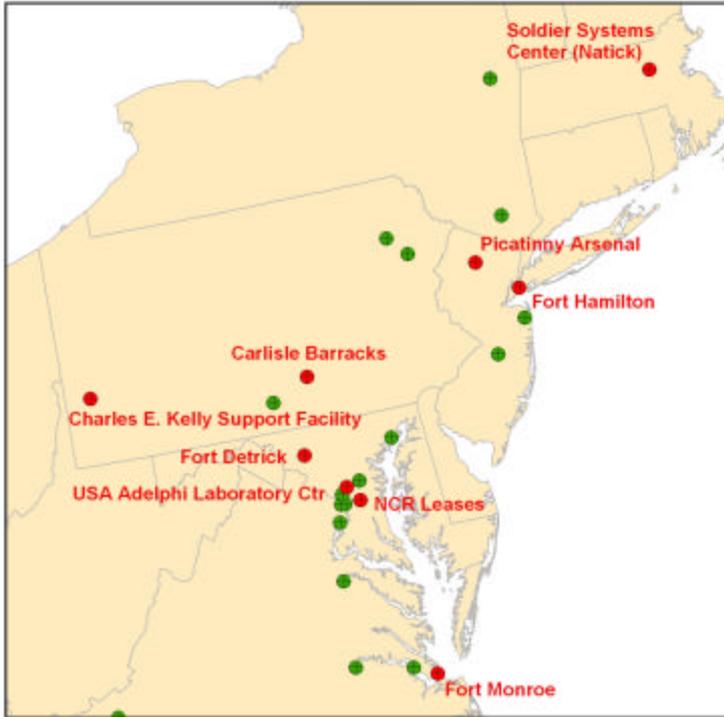


# Starting Point for Analysis



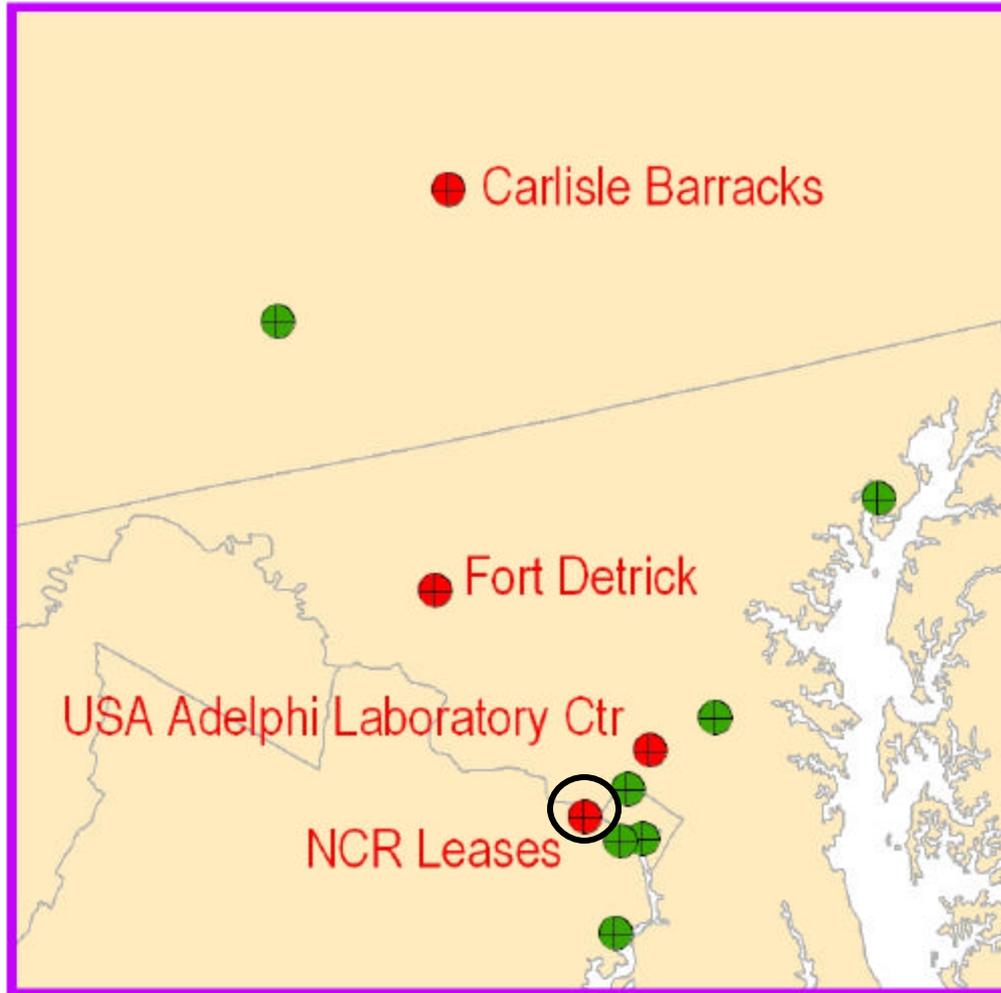


# Starting Point for Analysis





# Lease Space NCR



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# Lease Space NCR

## • **HSA - Collocate :**

- ACA HQs & ACA Regional HQs with IMA HQ
- Analysis Agencies
- MILDEP and 4<sup>th</sup> Estate Legal Activities
- Misc Army Leased Locations
- Research Agencies and DARPA
- Collocate Acquisition Agencies
- Installation Management Agencies
- Medical Activities
- Missile and Space Defense Agencies
- TRANSCOM Components

## **Consolidate:**

- DISA Components in DC Area
- MILDEP/Defense Agency CPOs
- DLA

## **Create New Agency for Media and Publications**

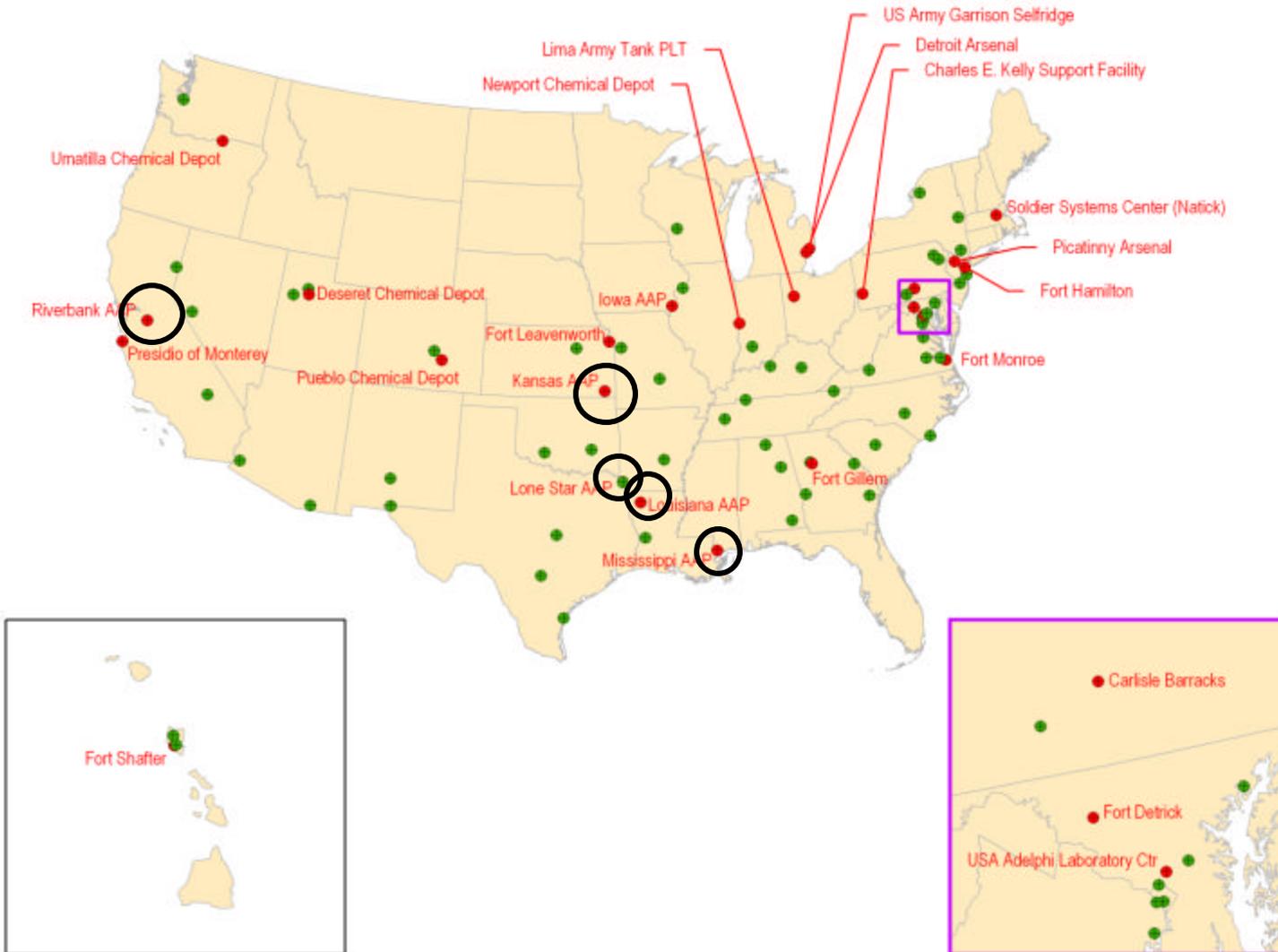
## **Relocate ATEC Command HQ; DoDEA**

## • **TABS - Close 11 lease sites**

## **Use HSA JCSG scenarios**



# Army Ammunition Plants



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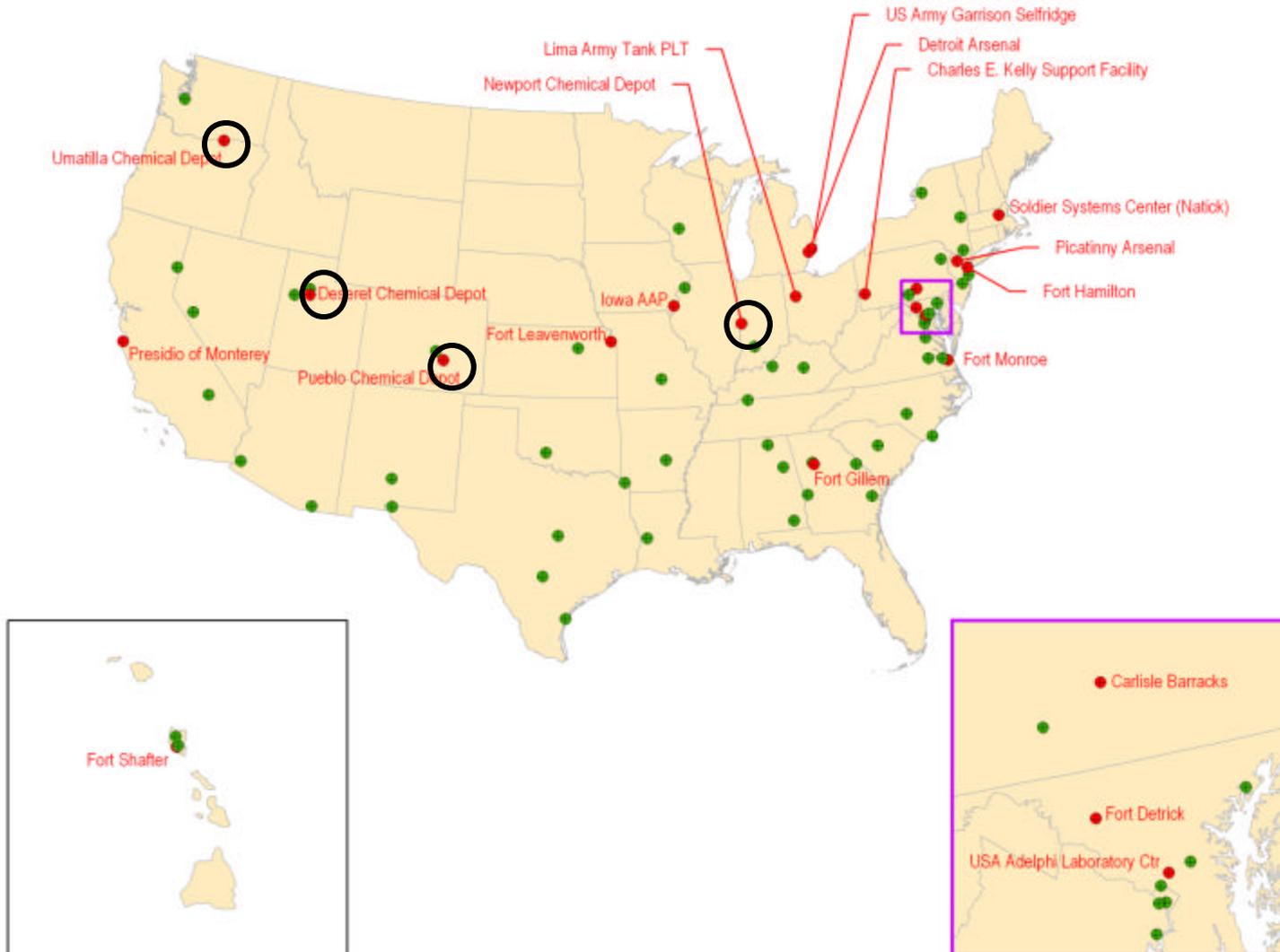
# Army Ammunition Plants



- **Industrial** - Realign:
  - Kansas
  - Lone Star
  - Louisiana
  - Mississippi
  - Riverbank
- **TABS** - Close these 5 installations  
Use Industrial JCSG scenarios



# Chemical Demil Sites



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# Chemical Demil Sites

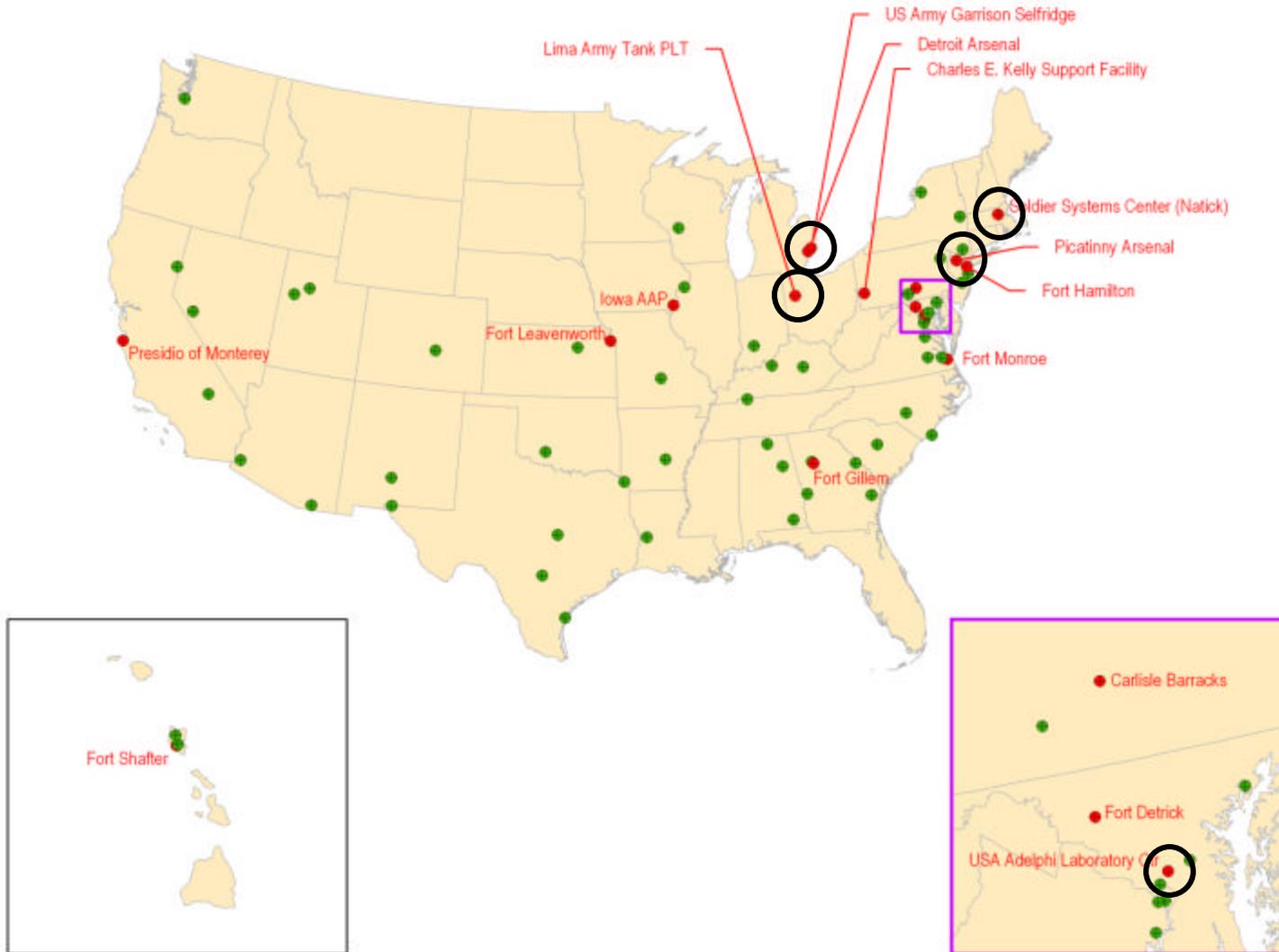
**Industrial** - Upon completion of chemical demil, close Chemical Demil Facilities:

- Deseret
- Pueblo
- Newport
- Umatilla

**TABS** - Close these 4 installations  
Use Industrial JCSG scenarios



# RDAT&E Installations



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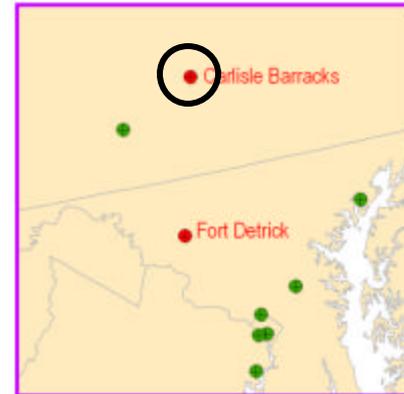
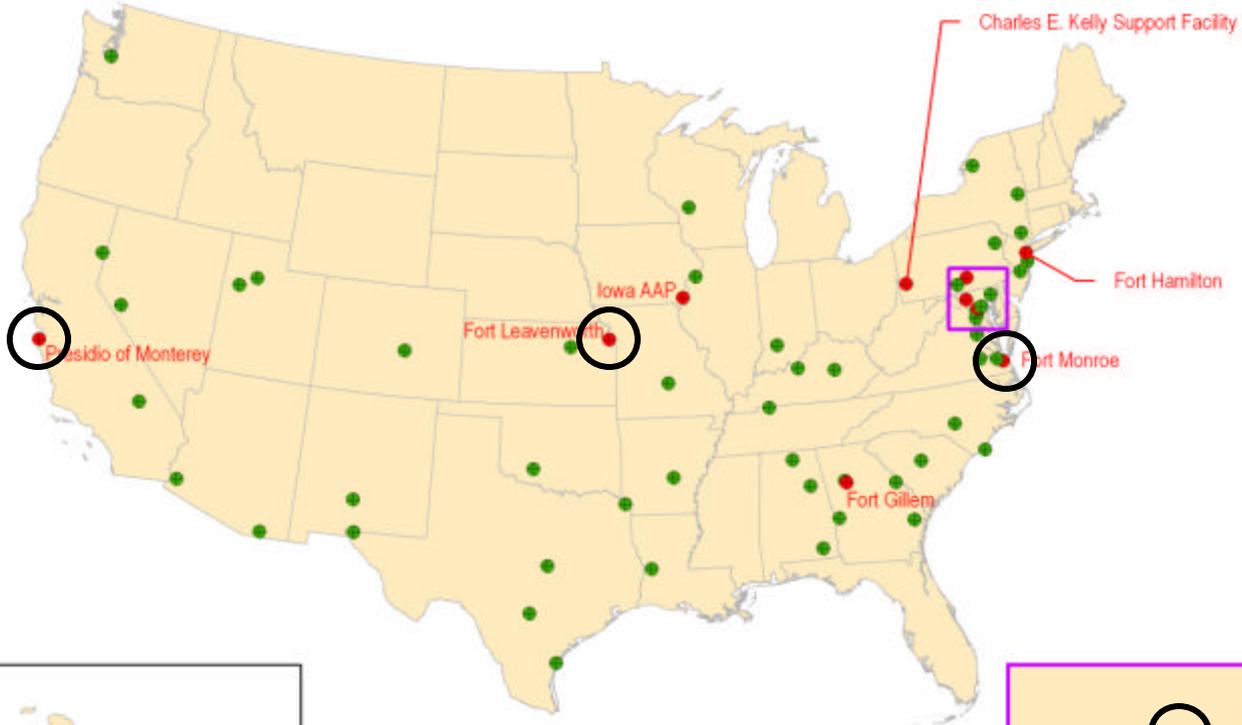


# RDAT&E Installations

- **Industrial** - Close Lima Tank Plant  
Privatize Lima Tank Plant
- **Technical** - Create Combined weapons and armaments and platform integration centers:
  - Soldier Systems Center (Natick); ARL/Adelphi Lab; Detroit Arsenal; Picatinny
- **TABS** - Use Technical JCSG scenarios to close these installations, as appropriate  
Close USAG Selfridge



# Institutional Training



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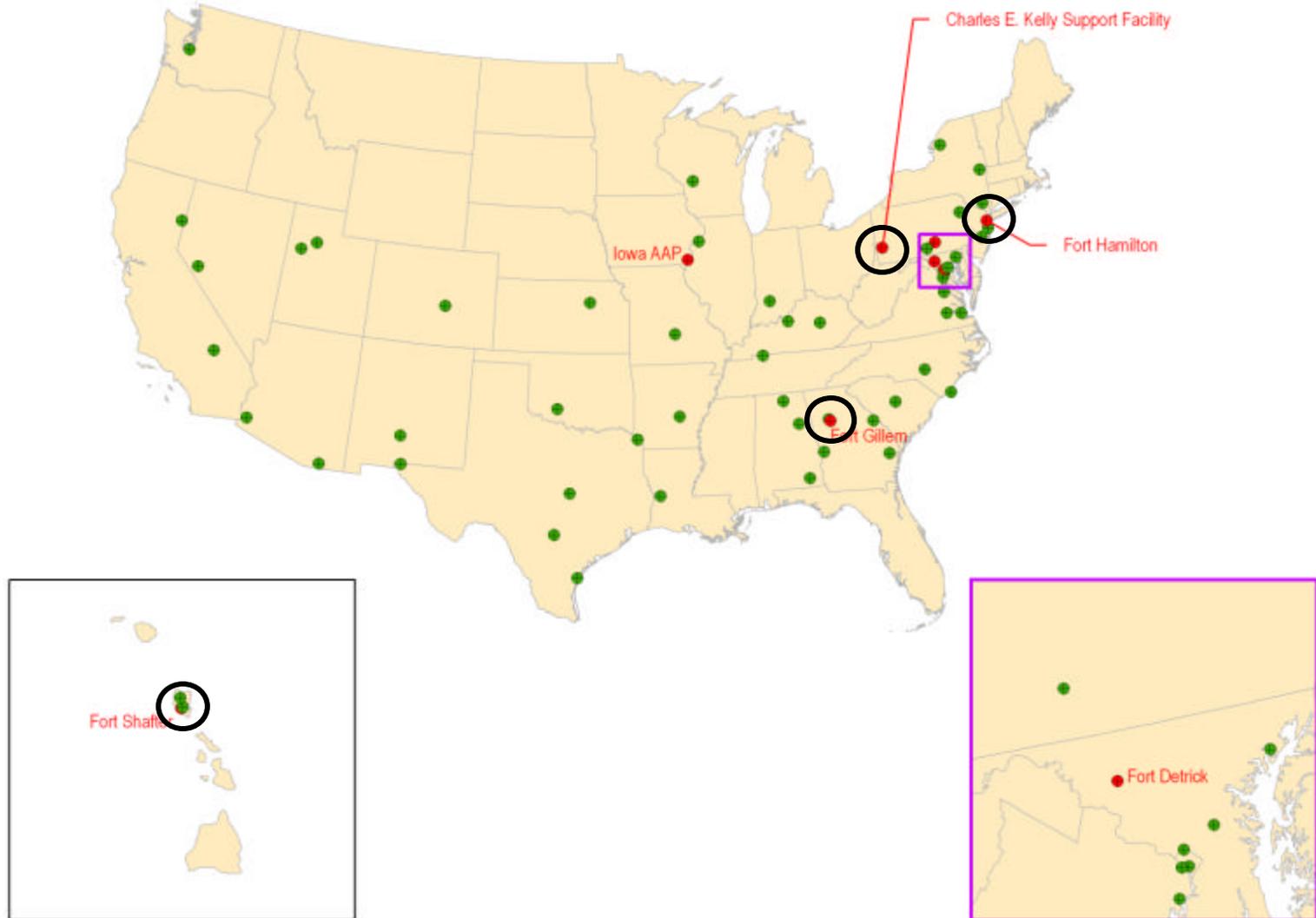


# Institutional Training

- **Education & Training -** Move the Defense Language Institute (DLI) from Presidio of Monterey to Fort Meade  
Privatize PDE Function at AFIT and NPS  
Consolidate the War College with CGSC at a single installation: Eustis, Knox, West Point
- **HSA -** Realign Fort Monroe, by re-locating Army Accessions Command and Cadet Command with Army Enlisted Recruiting Command and HR Command at Ft Knox  
Move Training and Doctrine Command's Headquarters from Fort Monroe to Fort Eustis
- **TABS -** Close Monroe, Leavenworth, Carlisle, Presidio of Monterey  
Use Education & Training JCSG and HSA JCSG scenarios



# Single Purpose Installations



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# Single Purpose Installations



- **HSA** - Realign Ft Shafter by collocating USARPAC with PACFLT and PACAF at Joint Base Hickam – Pearl Harbor
- **TABS** - Close Fort Gillem. Enabled by potential HSA relocation of 1st Army.  
Close Charles E. Kelly Support Center. Transfer all functions to Ft Dix.  
Close Ft Hamilton. Enclave Recruiting Battalion and New York Military Entrance Processing Center; privatize housing at Ft Hamilton.



# Military Value Portfolio



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# Starting Point for Analysis



Installation	-	?	+	Installation	-	?	+
Deseret Chem Plant	1			Ft Hamilton	1		
Picatinny Arsenal	1	2		Kansas AAP	2		
Ft Gillem	1			Lone Star AAP	2		
Pueblo Chem Depot	1			Detroit Arsenal	1	1	
*Ft Detrick		5	2	Carlisle	13		2
Soldier Support Center		4		Lima Tank Plant	3		
Charles Kelley Support Activity	1			USAG Selfridge	1		
Ft Leavenworth	14		3	Ft Shafter	1		
Newport Chem Depot	1			Presidio Of Monterey	2		
Ft Monroe	5	1		Umatilla Chem Depot	1		
Louisiana AAP	1			Riverbank AAP	1		
*Iowa AAP			3	Leased Space	44		
Adelphi Labs	2	2					
Mississippi AAP	1						

**Proposal Counts Only**

Green – TABS proposals only

Red – JCSG adding to installations not in the Army Portfolio



U.S. ARMY

# JCSG “Hot-spots” on Army Installations

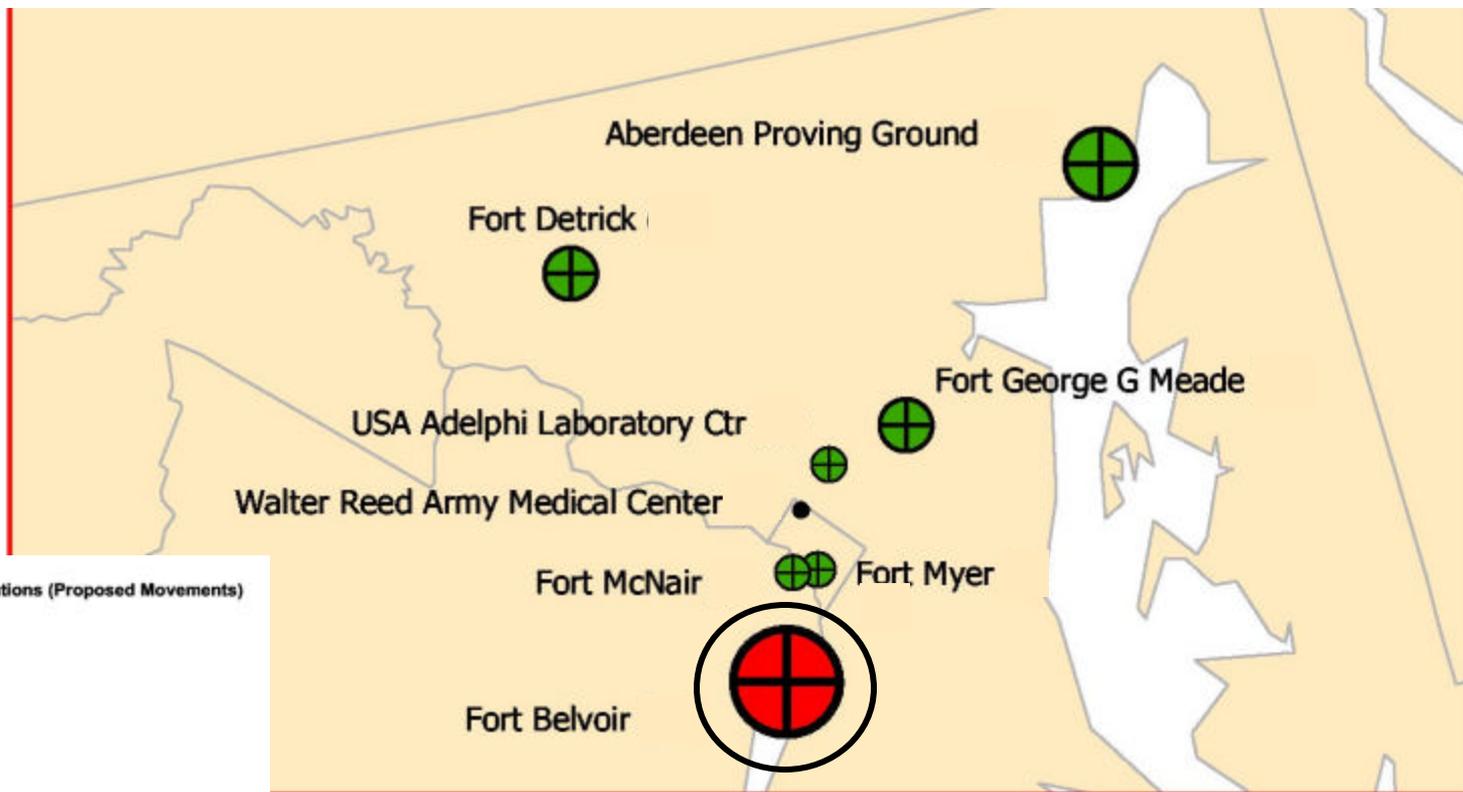


Installation	Total Actions
Lease Space NCR	42
Fort Leavenworth	17
Carlisle Barracks	15
Fort Belvoir	25
Fort Sam Houston	15
Redstone Arsenal	14
Aberdeen Proving Ground	14
Fort Eustis	14
Fort Rucker	13
Red River Army Depot	10

“Hot-spots” – an Army installation where there is a significant amount of stationing actions (gaining and losing)



# Fort Belvoir





# Fort Belvoir

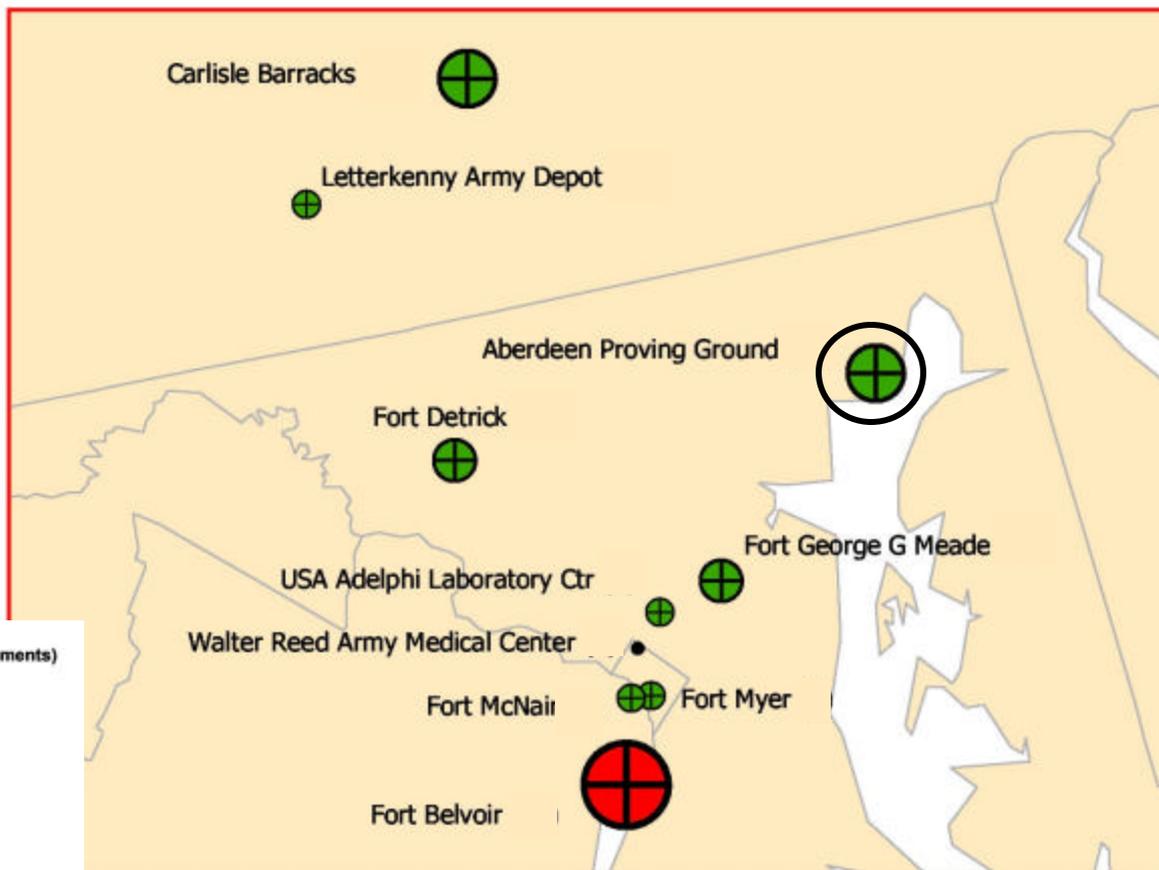


JCSG	Proposal	-	?	+	Grand Total
Education and Training JCSG	Establish Western T&E OAR Complex	1			1
	Professional Military Education(PME)/Joint PME			3	3
Headquarters and Support Activities JCSG	Collocate Acquisition Agencies			1	1
	Collocate Analysis Agencies			1	1
	Collocate MILDEP and 4th Estate Legal Activities			1	1
	Collocate MILDEP Investigation Agencies	1			1
	Collocate Misc Army Leased Locatons			1	1
	Consolidate DLA			1	1
	Create New Agency for Media and Publications	2			2
	Joint Administrative Campus			1	1
	Relocate AMC	3			3
Relocate ATEC HQ			1	1	
Intelligence JCSG	Consolidate NGA NCR Fcns	1		2	3
Supply and Storage	Consolidate Base Level Supply Functions		1		1
Technical JCSG	C4ISR		1		1
	Combined Defense Research Laboratory (DRL)		1		1
	Combined Weapons & Armaments and Platform Integration Centers	1			1
	Weapons & Armaments Centers	1			1
Grand Total		10	3	12	25

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# Aberdeen Proving Ground



U.S. Army Installations (Proposed Movements)





# Aberdeen Proving Ground

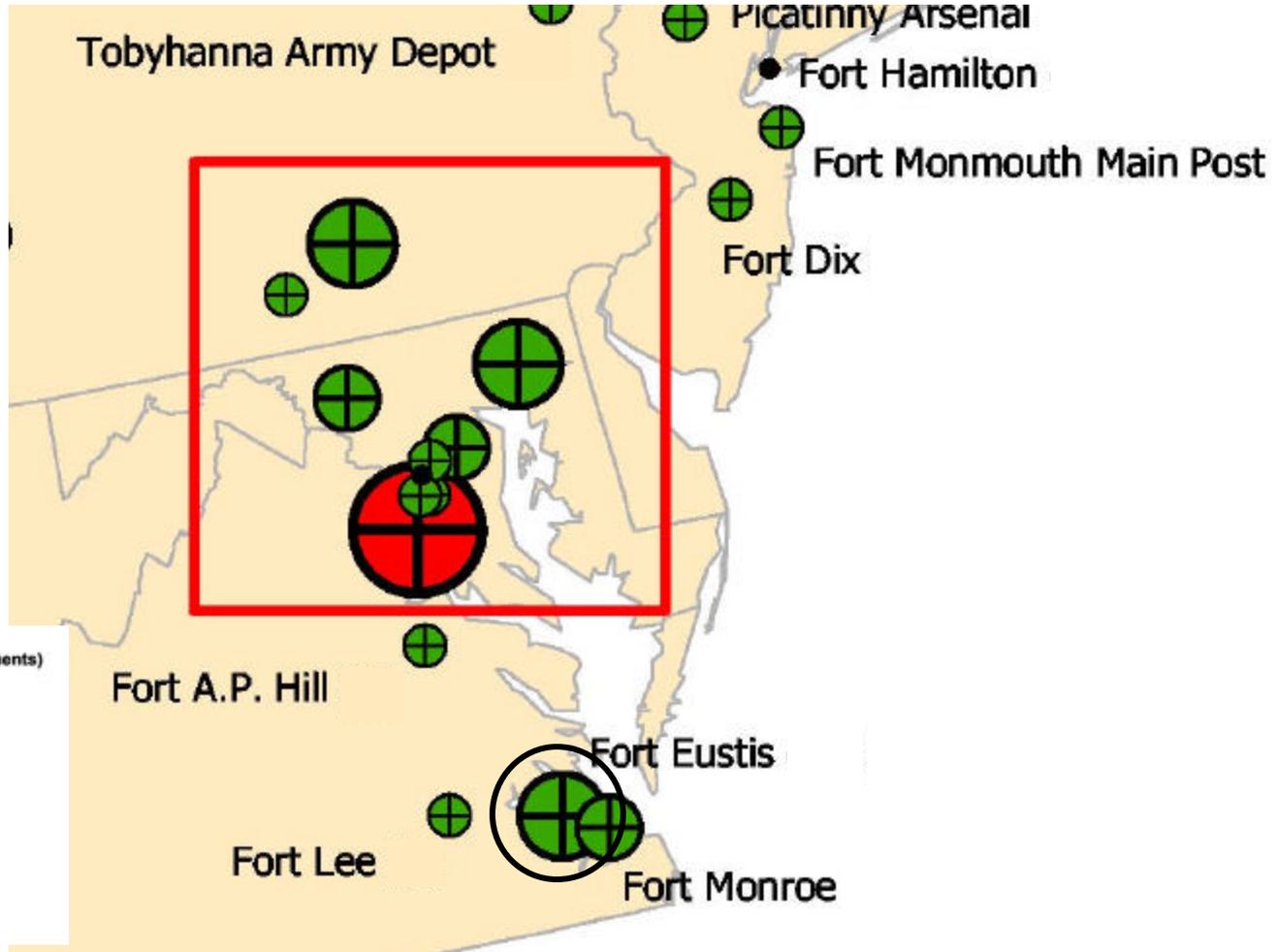


JCSG	Proposal	-	?	+	Grand Total
Education and Training JCSG	Establish Western T&E OAR Complex	1			1
Headquarters and Support Activities JCSG	Collocate Research Agencies and DARPA			1	1
	Create Joint Mobilization Sites	1			1
	Relocate AMC			1	1
	Relocate AMC2			1	1
	Consolidate CPOs HSA 0029			1	1
	Relocate ATEC HQ			1	1
Medical JCSG	Est Centers of Excellence - At Current Sites		1		1
	Est Centers of Excellence - Possible New Site		1		1
	Minimize Capacity within Existing Facilities		1		1
Technical JCSG	C4ISR		1		1
	Combined Defense Research Laboratory (DRL)		1		1
	Combined Weapons & Armaments and Platform Integration Centers	1			1
	Weapons & Armaments Centers	1			1
Grand Total		4	5	5	14

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# Fort Eustis





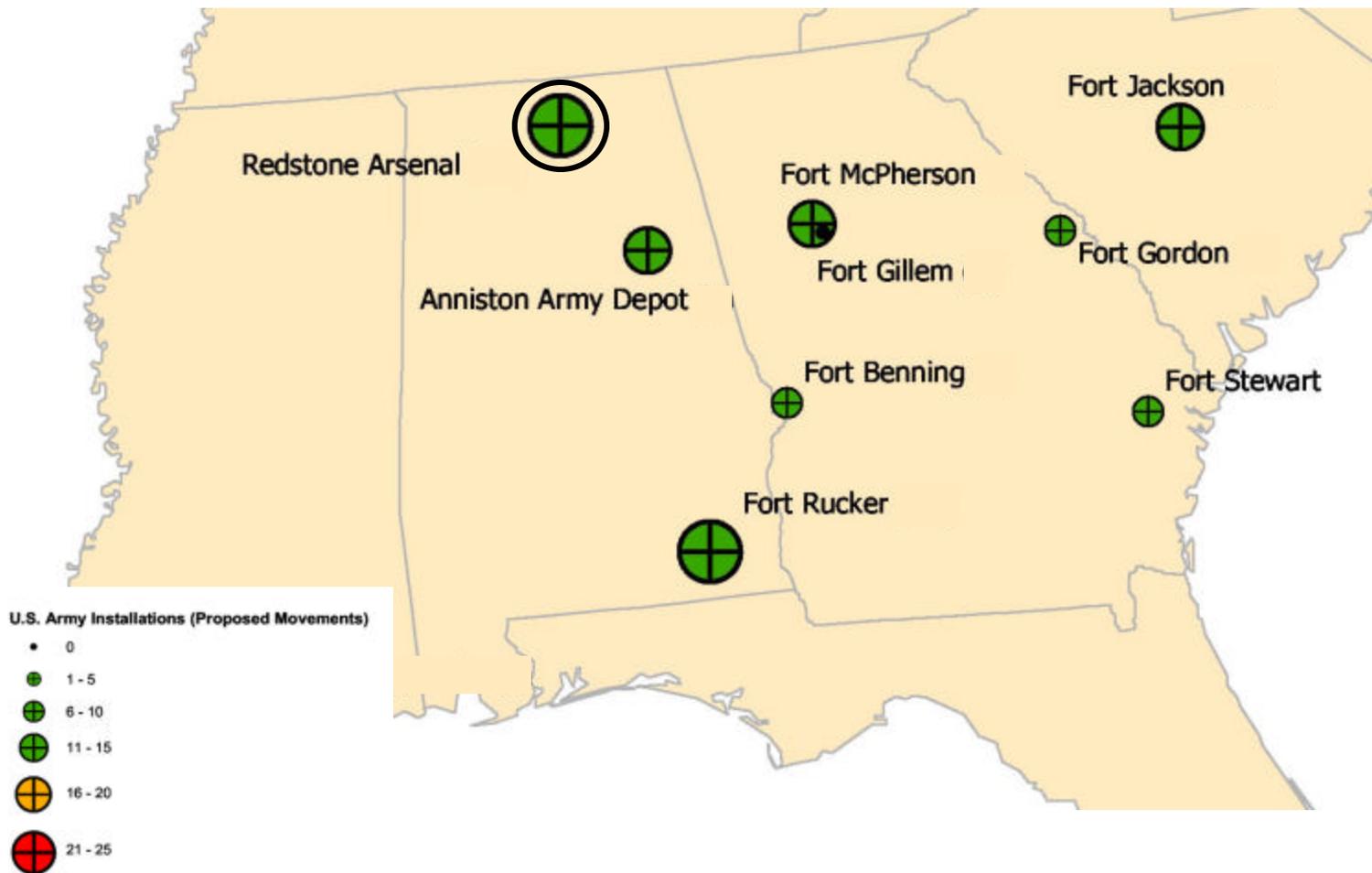
# Fort Eustis



JCSG	Proposal	-	?	+	Grand Total
Education and Training JCSG	Establish Western T&E OAR Complex	1			1
	Joint Center of Excellence for Transportation Training		1		1
	Professional Military Education(PME)/Joint PME		1	1	2
Headquarters and Support Activities JCSG	Collocate TRANSCOM Components	2		1	3
	Consolidate North Hampton Roads Installations		1		1
	Create Joint Mobilization Sites	1			1
	Relocate TRADOC			1	1
Medical JCSG	Minimum Daily Patient Load	1			1
Supply and Storage	S&S-0001 Consolidate Base Level Supply Functions	1			1
Technical JCSG	Combined Air Platforms	1			1
Grand Total		7	3	3	13



# Redstone Arsenal





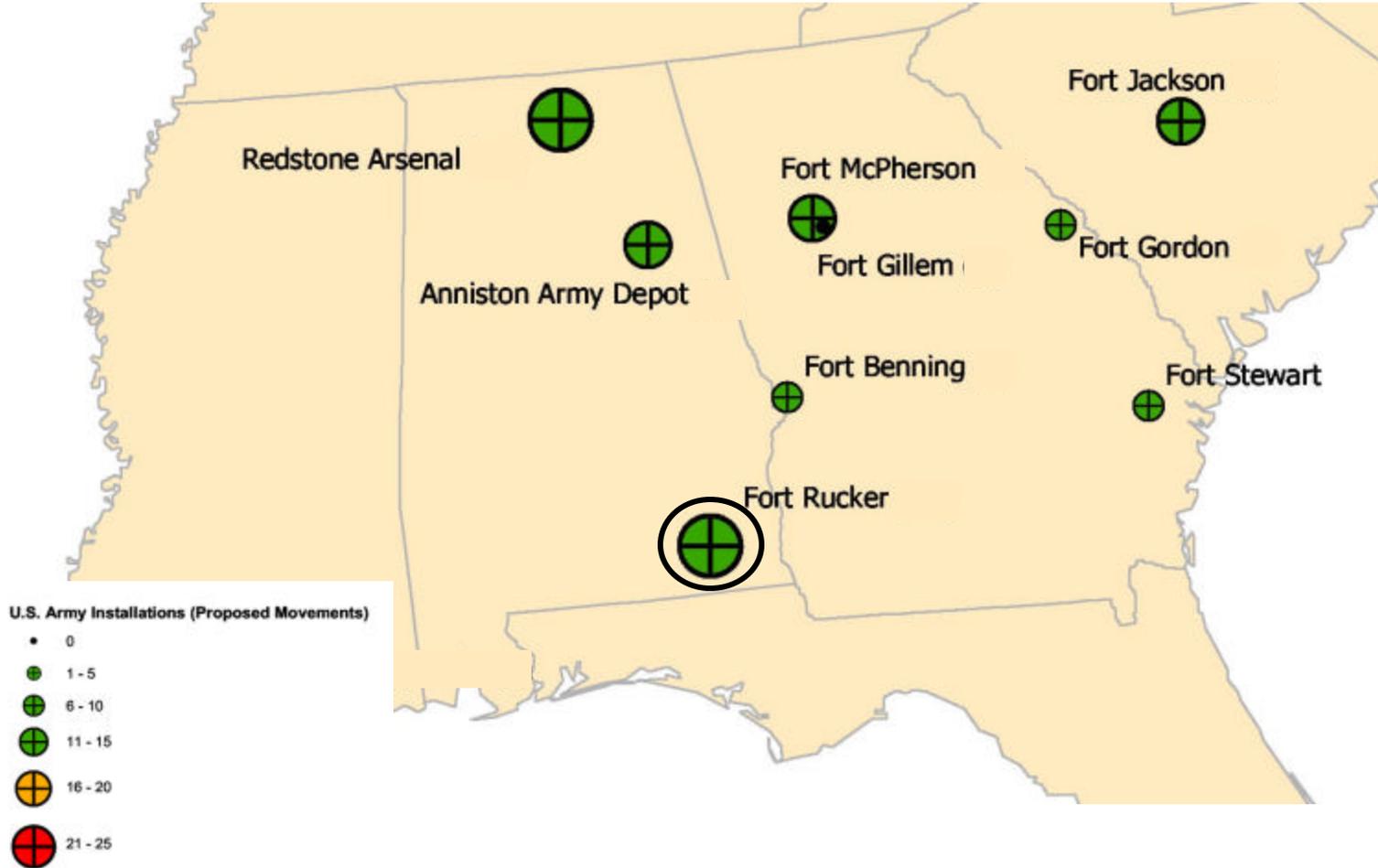
# Redstone Arsenal



JCSG	Proposal	-	?	+	Grand Total
Education and Training JCSG	Establish Western T&E OAR Complex	1			1
Headquarters and Support Activities JCSG	Collocate Missile and Space Defense Agencies	6		1	7
	Consolidate CPOs HSA 0029			1	1
Technical JCSG	C4ISR		1		1
	Combined Air Platforms	1			1
	Combined Defense Research Laboratory (DRL)		1		1
	Combined Weapons & Armaments and Platform Integration Centers			1	1
	Weapons & Armaments Centers			1	1
Grand Total		8	2	4	14



# Fort Rucker





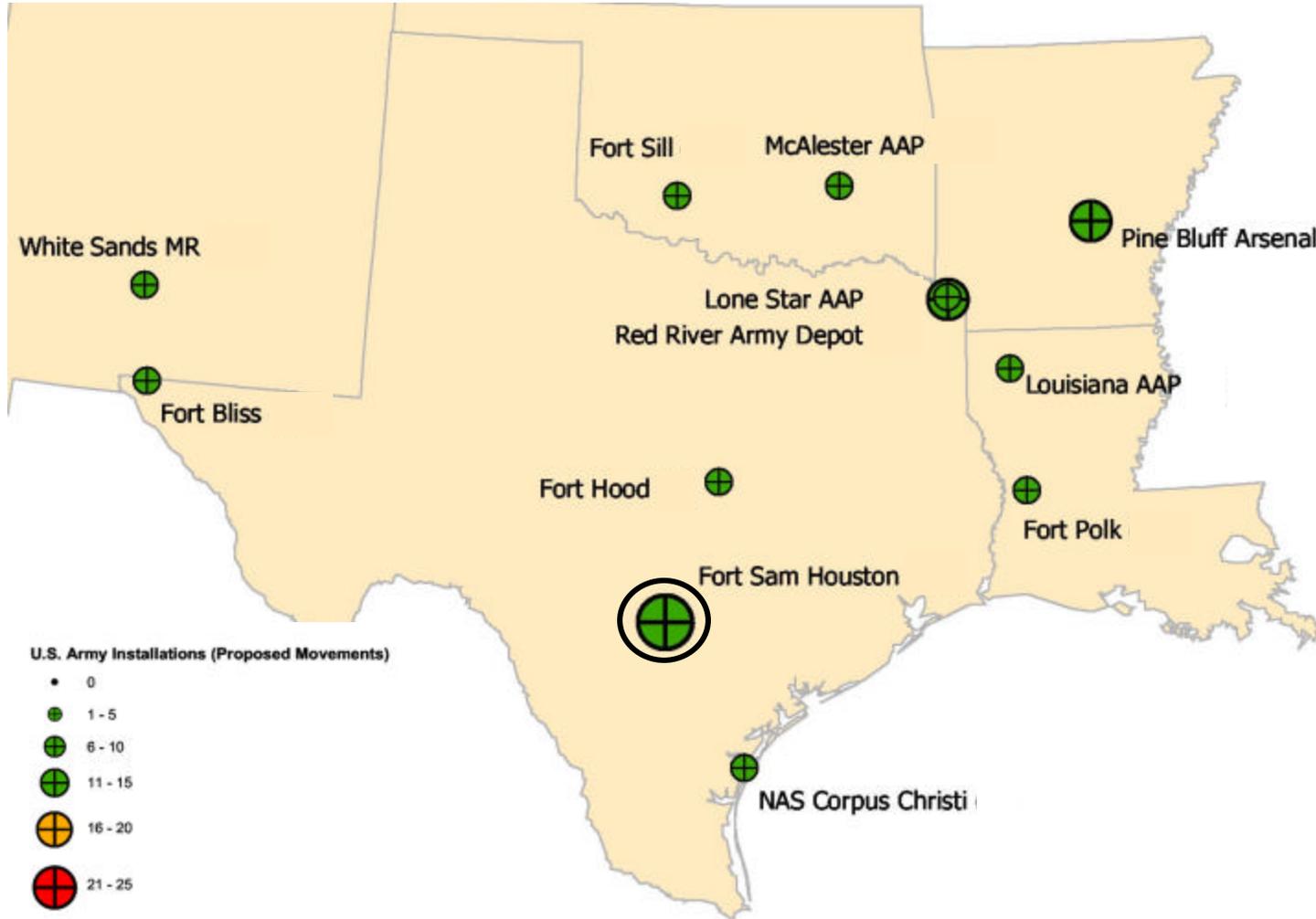
# Fort Rucker



JCSG	Proposal	-	?	+	Grand Total
Education and Training JCSG	Consolidate Rotary Wing Flight Training	1		1	2
	Establish Western T&E OAR Complex	1			1
	Joint Center of Excellence for Aviation Safety Training		2		1
Headquarters and Support Activities JCSG	Create Joint Mobilization Sites	1			1
Medical JCSG	Aerospace Medical Training Consolidation	3		1	4
	Establish Civilian Partnerships	1			1
Technical JCSG	C4ISR		1		1
	Combined Air Platforms	1			1
Grand Total		8	3	2	13



# Fort Sam Houston





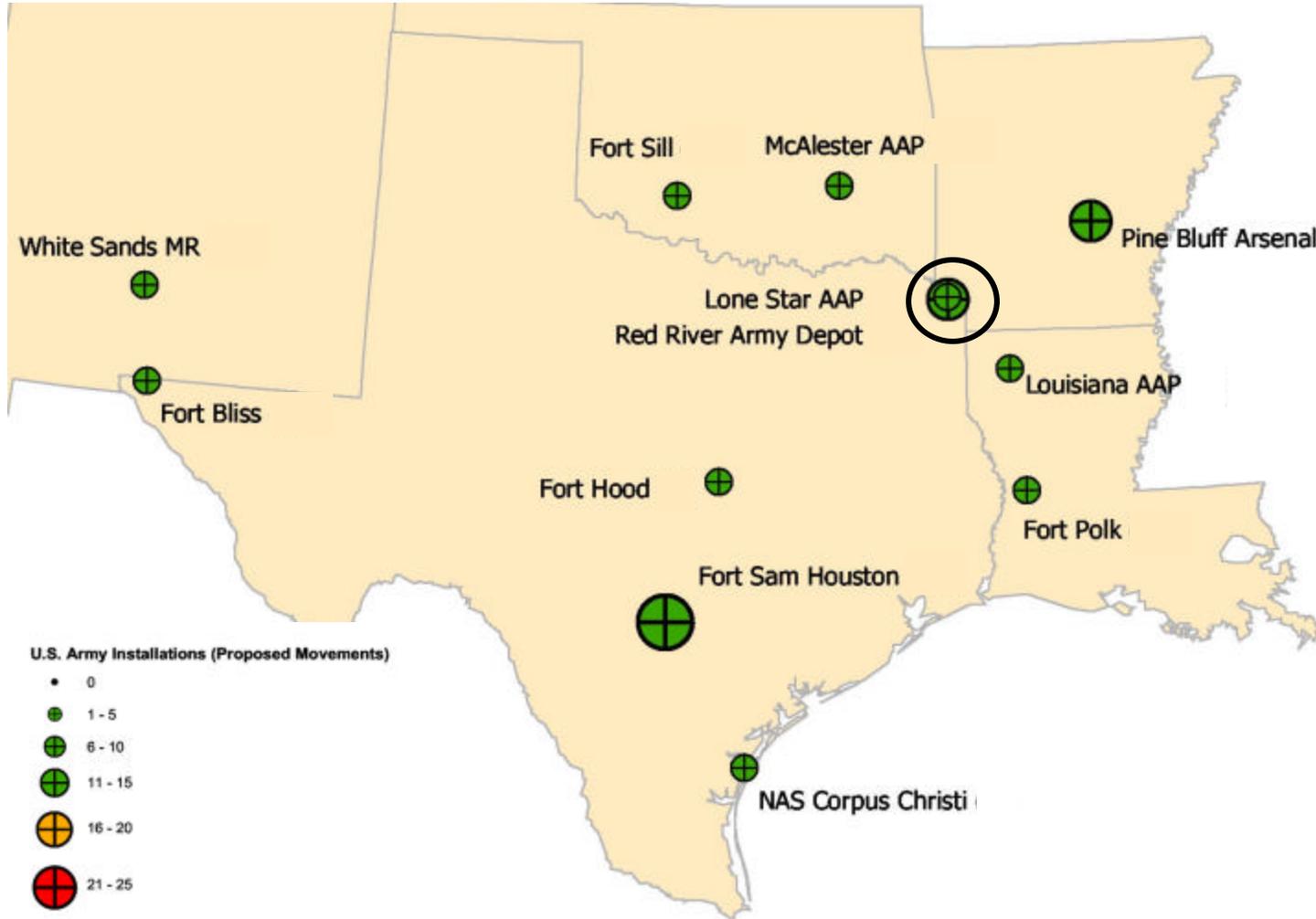
# Fort Sam Houston



JCSG	Proposal	-	?	+	Grand Total
Headquarters and Support Activities JCSG	Collocate ACA HQs & ACA Regional HQs with IMA HQ			1	1
	Collocate Installation Management Agencies			1	1
	Consolidate Lackland, Randolph AF/Fort Sam Houston	1			1
	Relocate SOUTHCOM			1	1
Medical JCSG	Est Centers of Excellence - At Current Sites		1		1
	Est Centers of Excellence - Possible New Site		1		1
	Initial Med Enlisted Med Tech Training Consolidation	1		1	2
	Medical Enlisted Specility Training Consolidation	1		1	2
	Medical Pro Svc Consolidation			1	1
	Reorganize Facilities			1	1
Supply and Storage	Consolidate Base Level Supply Functions		1		1
Technical JCSG	C4ISR		1		1
	Combined Defense Research Laboratory (DRL)		1		1
Grand Total		3	5	7	15



# Red River Army Depot



*Transforming Through Base Realignment and Closure*



# Red River Army Depot



JCSG	Proposal	-	?	+	Grand Total
Headquarters and Support Activities JCSG	Consolidate DFAS into 3 Locatons	1			1
	Consolidate DFAS into 6 Locatons		1		1
	Consolidate DFAS into 8 Locatons		1		1
Industrial JCSG	Munitions Demilitarization	1			1
	Munitions Maintenance	1			1
	Munitions Storage and Distribution	1			1
Supply and Storage	Regional Strategic Distribution Platforms	1		3	4
Grand Total		5	2	3	10



# Summary

- Multiple JCSG proposals impact Army installations
- JCSG & TABS coordination is key
- Must continue to define and develop proposals and scenarios; will hand off new ideas to JCSGs
- Army continues to identify and help resolve or reduce conflict areas

***Request interim approval for MVI & MVP***



# Way Ahead

## TABS and JCSGs

- Identify primary and alternate proposals
  - Primary: most likely to become “candidate recommendations”
- Refine impacts on installations (e.g., personnel, space requirements) and seek mutual solutions
- Consolidate proposals with JCSGs and the Service
  - More powerful scenarios for ISG & IEC
  - Gain understanding of cumulative impacts



# Way Ahead

## BRAC SRG 27 October

- JCSG Impacts
  - Outside portfolio
  - Inside portfolio
- Operation Army Impacts
  - UAs (BCTs)
  - IGPBS
- JAST
- Financials



# Calendar



Date	Topic
27 Oct	JCSG Final Proposal Integration
2 Nov	TABS Reserve Component Proposals
9 Nov	TABS Materiel and Logistics Proposals
16 Nov	TABS Institutional Army Proposals
23 Nov	TABS Operational Army Proposals
30 Nov	Integration of TABS Proposals
Dec	TABS Proposal Integration, Final Approval for EOH, submit to OSD
Jan	Integration of Army Candidate Recommendations with JCSG Efforts



# BACKUP



# Summary MVI Moves

## Greatest Change

Installation	Change
Louisiana AAP	15
Ft Leonard Wood	10
Redstone Arsenal	6
West Point	-6
Corpus Christi ADA	-7
Picatinny Arsenal	-11
(All changes > +/- 6)	

## Selected data changes within this update

Attribute	Changes
Water Quantity	42
Joint Facilities Cost Sharing	23
Airspace	22
Buildable Acres	20
MOUT Capabilites	19
InterService / Partnering Workload Flexibility	18
Munitions Production Capability	17
Maintenance / Manufacturing Capability	11

(number of installations with updates)

Request BRAC SRG approval for updated MVI pending new information.



# Portfolio Capacities



	<b>Attribute</b>	<b>Capacity Constraint</b>
1	Direct Fire Capability	<ul style="list-style-type: none"> <li>• 90% on Impact area</li> </ul>
4	Heavy Maneuver Area*	<ul style="list-style-type: none"> <li>• 98%, 25 CONUS (20 Hvy +5 SBCT)</li> </ul>
5	Light Maneuver Area	<ul style="list-style-type: none"> <li>• 98%, 21 CONUS (18 light+3)</li> </ul>
7	General Instructional Facilities	<ul style="list-style-type: none"> <li>• 90%</li> </ul>
8	Applied Instructional Facilities	<ul style="list-style-type: none"> <li>• 90%</li> </ul>
21	Munitions Production	<ul style="list-style-type: none"> <li>• 21 of 49 LAP processes</li> <li>• 50% of all explosive processes</li> <li>• 1 of 2 metal part installations</li> </ul>
22	Ammunition Storage Cap.	<ul style="list-style-type: none"> <li>• 85% of the ammo storage on hand</li> </ul>
16	Ops/Admin Facilities	<ul style="list-style-type: none"> <li>• 90%</li> </ul>
19	RDT&E Mission diversity	Set covering
24	Maintenance/Manufacturing	<ul style="list-style-type: none"> <li>• Maintenance – 85% of DLH on hand</li> <li>• Production – 40% of DLH on hand (based on actual usage rate of 36%)</li> </ul>
25	Supply & Storage Capacity	<ul style="list-style-type: none"> <li>• 85% of supply and storage SF of what is on hand</li> </ul>
36	Buildable Acres	<ul style="list-style-type: none"> <li>• 80%</li> </ul>
other	Climate/Terrain type	<ul style="list-style-type: none"> <li>• At least one maneuver capable installation within each type</li> </ul>



# MVI UPDATE: New Ranking (Q1/2)

New	SRG	Installation	New	SRG	Installation	New	SRG	Installation	New	SRG	Installation
1	1	Ft Bliss	14	12	Ft Campbell	26	29	Ft Jackson	38	33	Red River AD
2	2	Ft Lewis	15	16	Ft Drum	27	27	McAlester AAP	39	40	Crane AD
3	3	Ft Hood	16	17	Ft Polk	28	26	Hawthorne AD	40	42	Ft Belvoir
4	6	Ft Stewart / HAAF	17	13	Ft Irwin	29	28	Ft Richardson	41	40	Tooele AD
5	5	Ft Bragg	18	18	Aberdeen PG	30	36	Redstone Arsenal	42	39	Sierra AD
6	4	Yuma PG	19	19	Schofield Barracks	31	31	Ft Eustis	43	44	Ft Sam Houston
7	11	Dugway PG	20	20	Ft Sill	32	30	Ft Rucker	44	46	Bluegrass AD
8	9	Ft Carson	21	21	Ft Huachuca	33	43	Ft Leonard Wood	45	45	Deseret Chem Plant
9	10	Ft Benning	22	22	Ft AP Hill	34	32	Ft Lee	46	50	Walter Reed AMC
10	7	White Sands MR	23	23	Ft Dix	35	34	Ft Gordon	47	47	Ft Monmouth
11	8	Ft Wainwright	24	24	Anniston AD	36	38	Tobyhanna AD	48	37	Picatinny Arsenal
12	15	Ft Knox	25	25	Ft Mc Coy	37	35	Letterkenny AD	49	49	Watervliet Arsenal
13	14	Ft Riley							50	51	<b>Ft McPherson (?)</b>

***Ranking may change with data updates***

improve

lower

***Transforming Through Base Realignment and Closure***



# MVI UPDATE: New Ranking (Q3/4)

New	SRG	Installation	New	SRG	Installation	New	SRG	Installation	New	SRG	Installation
51	48	Ft Meade	64	67	Ft Leavenworth	76	75	Carlisle	88	88	Tripler AMC
52	52	Ft Gillem	65	60	Newport Chem Depot	77	70	Corpus Christi ADA	89	95	Lease - Rosslyn Complex
53	53	Rock Island Arsenal	66	64	Ft Monroe	78	78	Lima Tank Plant	90	87	Riverbank AAP
54	58	MOT Sunny Point	67	68	Lake City AAP	79	77	Scranton AAP	91	89	Lease - Bailey's Crossroads
55	54	Pueblo Chem Depot	68	83	Louisiana AAP	80	79	USAG Selfridge	92	91	Lease - Army Research Office
56	59	Ft Detrick	69	72	Iowa AAP	81	81	Ft Buchanan	93	93	Lease - Crystal City Complex
57	56	Soldier Support Center	70	69	Adelphi Labs	82	80	Radford AAP	94	94	Lease - Hoffman complex
58	65	Milan AAP	71	66	Mississippi AAP	83	85	Ft Shafter	95	92	Lease - ARPERCEN
59	57	Charles Kelley Support	72	71	Ft Hamilton	84	82	Holston AAP	96	96	Lease - PEO STRICOM
60	62	Pine Buff Arsenal	73	73	Kansas AAP	85	84	Presidio Of Monterey	97	98	Lease - Army JAG Agency
61	55	West Point	74	76	Lone Star AAP	86	86	Umatilla Chem Depot	98	99	Lease - Ballston Complex
62	61	Ft Mc Nair	75	74	Detroit Arsenal	87	90	Lease - HQ, ATEC	99	97	Lease - Army JAG School
63	63	Ft Myer									

***Data and/or Portfolio analysis may change rankings***

improve      lower

***Transforming Through Base Realignment and Closure***



# Army Links into JCSG Scenario Development

		<u>Army</u>	<u>JCSG</u>
<b>Administration &amp; HQs (16)</b>		◇	★ HSA
<b>Institutional Army (15)</b>		◆	★ E&T
<b>Materiel &amp; Logistics (11)</b>		◇	S&S
<b>Operational Forces (06)</b>		◆	★ Industrial (E&T)
<b>RDT&amp;E (08)</b>		◇	★ Technical
<b>Other (44)</b>		◇	Medical/ Intelligence



# Where are we today with JCSG Proposals?



# Our Source of Information



- Proposals (and Ideas) from:
  - OSD Tracker
  - JCSG SRG Briefings or Pre-Briefings
- Stationing actions only; impacted personal or space requirements unknown
- Includes all known alternatives and their current status (some unknowns highlighted)
- Illustrate installations with:
  - moving units, activities, or functions
  - gaining units, activities, or functions
- Does not include Army proposals



# Army Vision for BRAC 2005



DOD Selection Criteria

Title X Responsibilities

DOD Strategic  
Planning Guidance

The Army Plan

Army Campaign Plan

Army's Focus Areas

Senior Leaders  
MACOM Commanders

Strategic Readiness  
System

Transformation

***“A campaign quality Joint and Expeditionary Army positioned to provide relevant and ready combat power to Combatant Commanders from a portfolio of installations that projects power, trains, sustains and enhances the readiness and well-being of the Joint Team.”***

***Transforming Through Base Realignment and Closure***



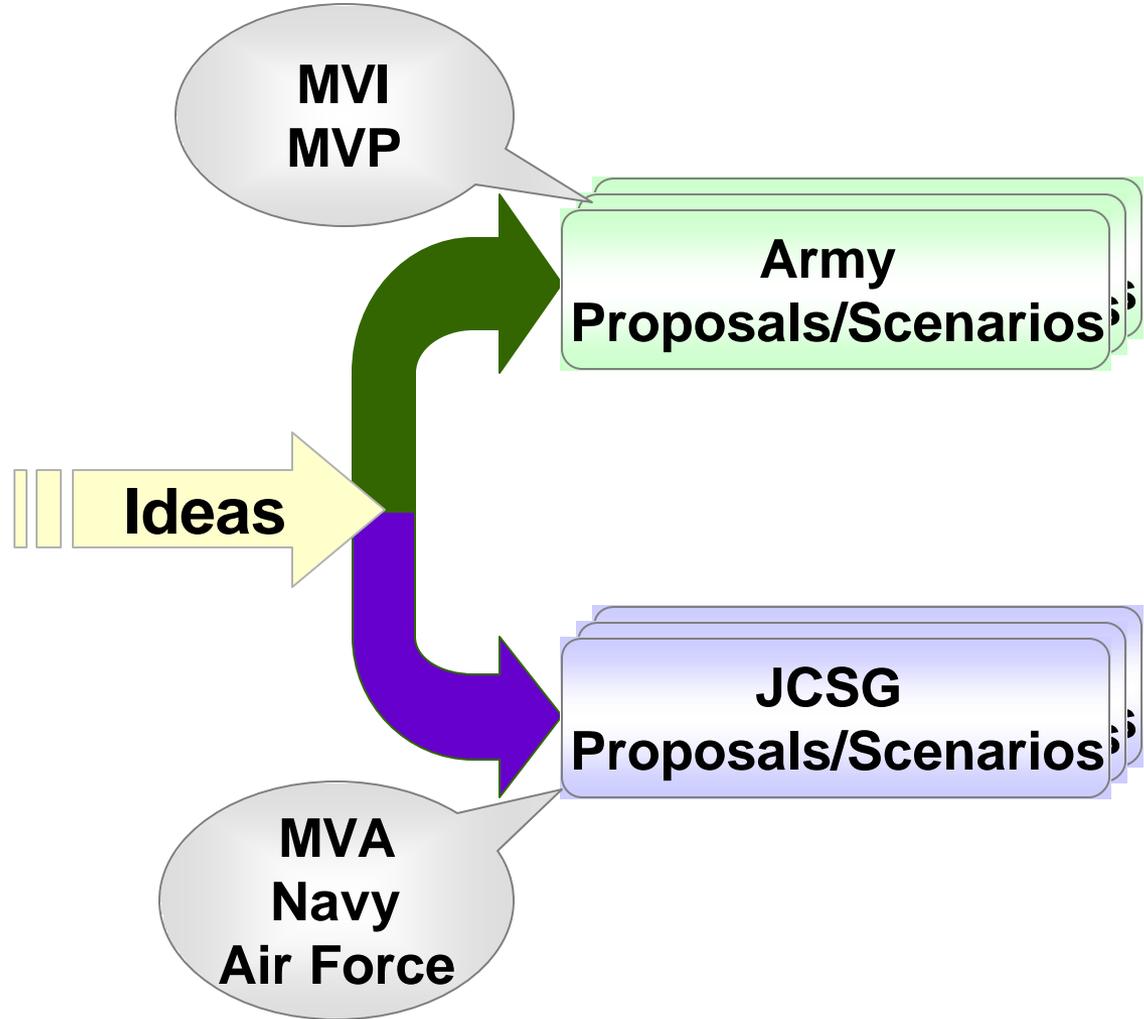
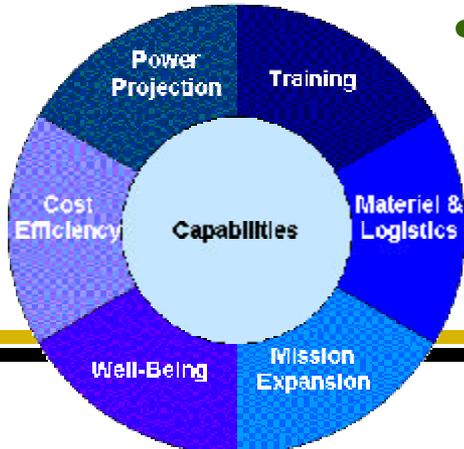
# Scenario Development

Transformational Options

BRAC Objectives

Considerations (nee Imperatives)

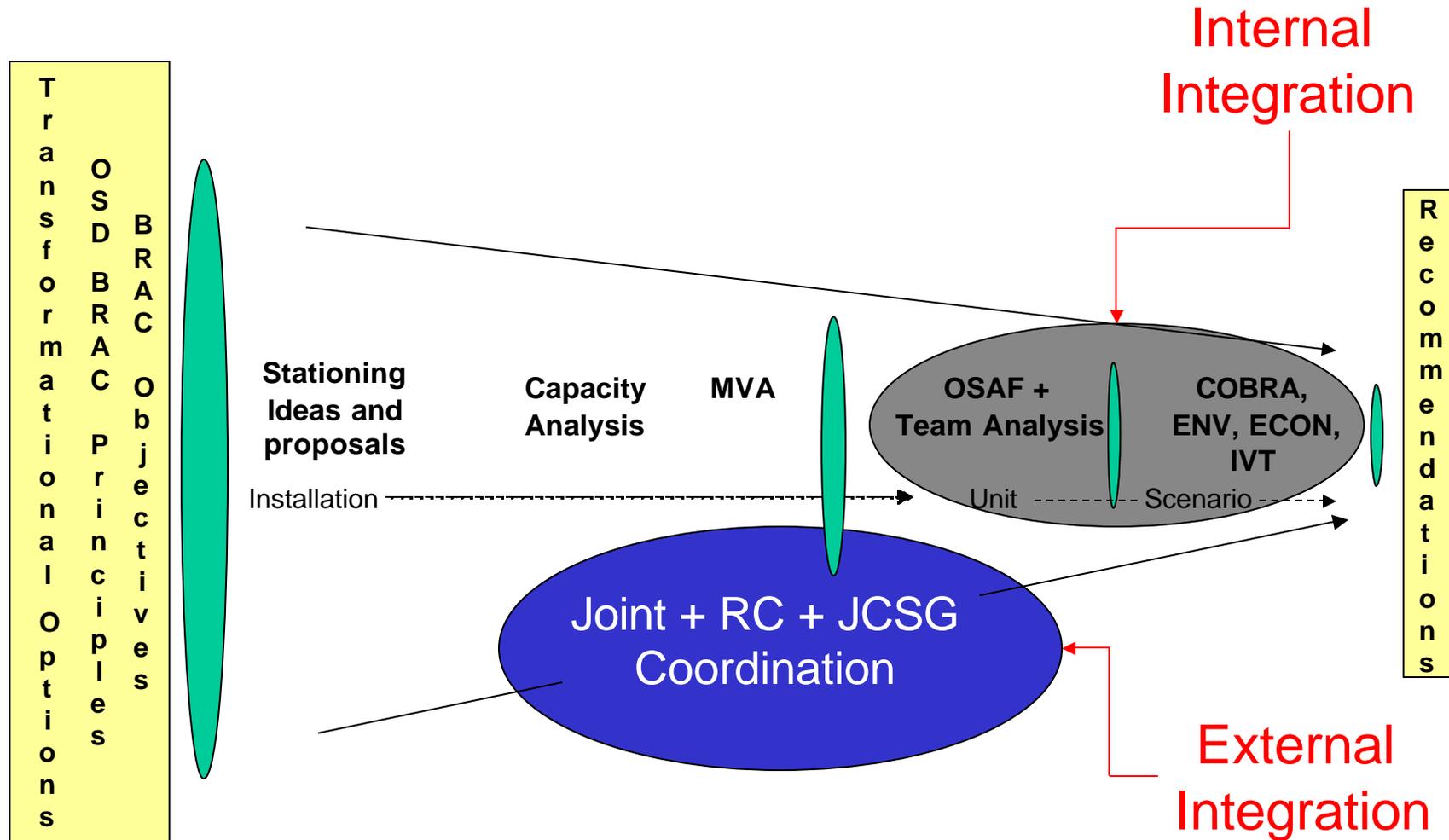
Operational Constraints



*Transforming Through Base Realignment and Closure*



# Integration and Analysis



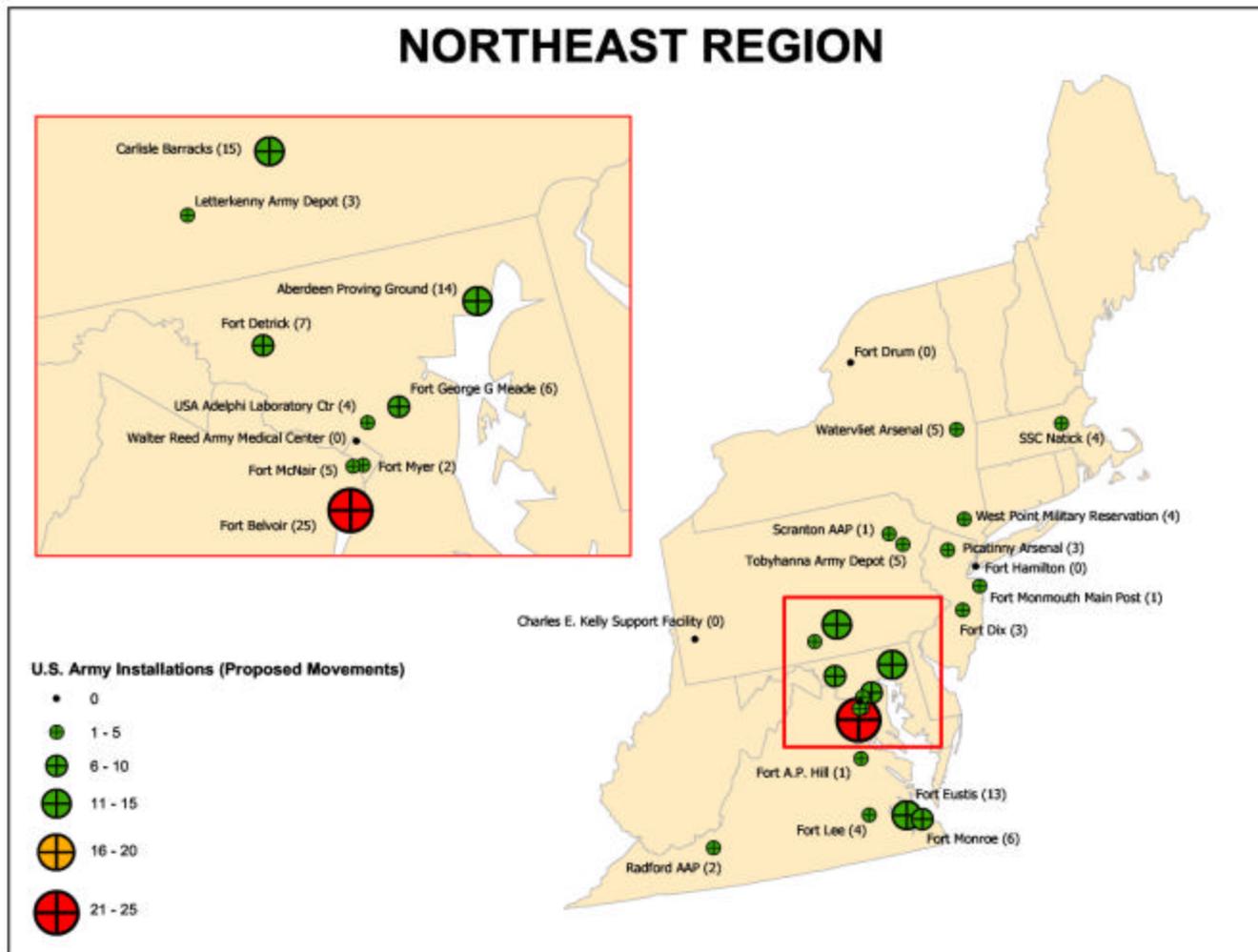




# Fort Leavenworth



JCSG	Proposal	-	+	Grand Total
Education and Training JCSG	Professional Military Education(PME)/Joint PME	13	1	14
Headquarters and Support Activities JCSG	Co-Locate Military Personnel Centers (Leavenworth)		1	1
	Regionalize Correctional Facilities		1	1
	Transfer to Federal Bureau of Prisons	1		1
Grand Total		14	3	17





# Carlisle Barracks



JCSG	Proposal	-	+	Grand Total
Education and Training JCSG	Professional Military Education(PME)/Joint PME	13	1	14
Headquarters and Support Activities JCSG	Consolidate DISA Components in DC Area		1	1
Grand Total		13	2	15



# Lease Space NCR



JCSG	Proposal	-	Grand Total
Headquarters and Support Activities JCSG	Collocate ACA HQs & ACA Regional HQs with IMA HQ	1	1
	Collocate Acquisition Agencies	5	5
	Collocate Analysis Agencies	1	1
	Collocate Installation Management Agencies	1	1
	Collocate MILDEP and 4th Estate Legal Activities	3	3
	Collocate MILDEP and 4th Estate Medical Activities	4	4
	Collocate Misc Army Leased Locatons	3	3
	Collocate Missile and Space Defense Agencies	7	7
	Collocate Research Agencies and DARPA	2	2
	Collocate TRANSCOM Components	3	3
	Consolidate DISA Components in DC Area	4	4
	Consolidate DLA	1	1
	Consolidate MILDEP/Defense Agency CPOs	1	1
	Create New Agency for Media and Publications	2	2
	Relocate AT&E Command HQ	2	2
	Relocate DoDEA	2	2
Grand Total		42	42



# Munitions & Armaments Munitions Production

<h2 style="text-align: center;">Scenario</h2>	<h2 style="text-align: center;">Drivers/Assumptions</h2>
<h2 style="text-align: center;">Justification/Impact</h2> <ul style="list-style-type: none"> <li>▪ Preserve and optimize Munitions Production and metal parts capability while minimizing excess capacity.</li> <li>▪ Retain capabilities at Crane, Indian Head, Holston, Iowa, Lake City, McAlester, Milan, Pine Bluff, Radford, Scranton, and Yorktown.</li> <li>▪ <b>Realign workload Kansas, Lone Star, Louisiana, Mississippi, and Riverbank.</b></li> </ul>	<h2 style="text-align: center;">Potential Conflicts</h2> <ul style="list-style-type: none"> <li>▪ Transformational Options:                             <ul style="list-style-type: none"> <li>• Reshape and integrate critical munitions and armaments capability to sustain peacetime and wartime Joint operational requirements in the most effective and efficient manner.</li> </ul> </li> <li>▪ Principle:                             <ul style="list-style-type: none"> <li>• Consider the value of preserving the capability to support surge, mobilization, continuity of operations, evacuations for natural disasters, or conduct core roles and missions (e.g., sea-based operations, combined arms, etc.).</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>▪ Retains artillery, bomb, CAD/PAD, energetics, medium/small caliber, missiles, mines, metal parts, pyro/demo, tank, and torpedo Joint capability</li> <li>▪ JOINT Sites</li> <li>▪ Avoids “Single Point Failure”</li> </ul>	<ul style="list-style-type: none"> <li>▪ Indian Head falls into the Industrial JSCG and the Technical JCSG</li> <li>▪ Industrial JSCG recommends limiting Indian Head and Yorktown munitions production to LRIP production required to support their R&amp;D efforts</li> </ul>



# Chemical Demil Sites

<p style="text-align: center;"><b>Proposal</b></p> <ul style="list-style-type: none"> <li>▪ Close Chemical Depots Deseret, Pueblo, Newport, and Umatilla.</li> </ul>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p> <ul style="list-style-type: none"> <li>▪ Transformational Options:             <ul style="list-style-type: none"> <li>• Reshape and integrate critical munitions and armament capability to sustain Joint operational requirements effectively and efficiently.</li> <li>• Retain DOD Installations with the most flexible capability to accept new missions.</li> </ul> </li> </ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>▪ Retains capability to comply with the Chemical Weapons Convention Treaty.</li> </ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>▪ Treaty compliance may be outside of BRAC timeline.</li> <li>▪ Recommendation: Closure of all 4 Installations upon completion of chemical demil.</li> </ul>



# USAG Selfridge

<p style="text-align: center;"><b>Proposal</b></p> <ul style="list-style-type: none"><li>▪ Close USAG Selfridge</li></ul>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p> <ul style="list-style-type: none"><li>▪ Transformational Options.<ul style="list-style-type: none"><li>• Retain DOD Installations with the most flexible capability to accept new missions.</li></ul></li></ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"><li>▪ USAG Selfridge supports Army and DOD functions in the surrounding area.</li><li>▪ Loss of Quality of Life assets for retirees, reservists, and active duty military would be eliminated.</li></ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"><li>▪ None</li></ul>



# Lima Tank Plant

<p style="text-align: center;"><b>Proposal</b></p> <ul style="list-style-type: none"><li>▪ Close Lima Tank Plant</li><li>▪ Privatize Lima Tank Plant</li></ul>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p> <ul style="list-style-type: none"><li>▪ Transformational Options:<ul style="list-style-type: none"><li>• Reshape and integrate critical munitions and armament capability to sustain Joint operational requirements effectively and efficiently.</li><li>• Retain DOD Installations with the most flexible capability to accept new missions.</li></ul></li></ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"><li>▪ Reduces excess capacity</li><li>▪ Could consolidate existing workload within the private sector and other government facilities.</li></ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"><li>▪ Privatization in place must guarantee workload.</li><li>▪ Only DOD organic combat/tactical vehicle manufacturing facility.</li></ul>



# Close Detroit Arsenal

## Proposal

- Create Combined Center(s) for Land Warfare R, D&A, and T&E
- Losing Activities: Detroit Arsenal
- Gaining Activities: APG

## Drivers/Assumptions

- TJCSG has a proposal on “Combined Land Warfare Center”
- Transformational Options:#32 & 33
- Collocate RDAT&E
- Other: Analysis based upon COBRA

## Justification/Impact

- Consolidates survivability efforts for combatant vehicle systems
- Promotes synergy and efficiencies across the spectrum of functions involved in Land warfare R, D&A, and T&E (vehicles)
- Enhances Life Cycle Management by physically consolidating organizations contained in Ground Systems LCMC

## Potential Conflicts

- Reconstitution of Intellectual Capital
- Simultaneous displacement of RDAT&E infrastructure for FCS



# Close Natick Soldier Support Center

## Proposal

- Create Combined Center(s) for Land Warfare R, D&A, and T&E
- Impacted Activities: Natick Soldier Center, MEDCOM detachment (Army Research Institute for Environmental Medicine)
- Gaining Activities: Picatinny or APG

## Drivers/Assumptions

- TJCSG has a proposal on “Combined Land Warfare Center”
- Transformational Options:#32 & 33
- Collocate RDAT&E
- Other: Analysis based upon COBRA

## Justification/Impact

- Consolidates survivability efforts for combatant vehicle systems
- Promotes synergy and efficiencies across the spectrum of functions involved in Land warfare R, D&A, and T&E (Soldier Systems)
- Enhances Life Cycle Management by physically consolidating organizations contained in Soldier Systems LCMC

## Potential Conflicts

- Reconstitution of Intellectual Capital
- Simultaneous displacement of RDAT&E infrastructure for FCS



# Close ARL/Adelphi Labs

Scenario	Drivers/Assumptions
<p data-bbox="272 853 730 901"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li data-bbox="63 929 875 1019">■ Realign organizations devoted to Joint &amp; Cross Service Solutions</li> <li data-bbox="63 1043 865 1133">■ Supports Anti Terrorist/Force Protection Objectives</li> <li data-bbox="63 1158 799 1196">■ Reduces infrastructure &amp; duplication</li> </ul>	<p data-bbox="1213 853 1644 901"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li data-bbox="981 929 1688 1076">■ HSA JCSG coordination required if Combined Center proposed for the NCR/Military District Washington</li> <li data-bbox="981 1093 1673 1132">■ Coordinate with Intelligence JCSG</li> <li data-bbox="981 1153 1823 1243">■ Conflicts with MILDEP Business Models &amp; Organizational Structure</li> </ul>



# Munitions & Armaments

## Armaments (Alt 3)



### Scenario

- Preserve and optimize Armaments capability while minimizing excess capacity.
- Retain core capability at Watervliet Arsenal
- Close Rock Island Arsenal and realign workload to Watervliet
- Close Lima Tank Plant

### Drivers/Assumptions

- Principles:
  - Consider the value of preserving the following critical industrial capabilities: castings and forgings of ground components; white phosphorous-based munitions; chemical and biological defense equipment; the manufacture of gun tubes, mortars, and cannon tubes; and rubber track and road wheels that are required by law, not commercially available.

### Justification/Impact

- Retain core capability at Watervliet (cannons, gun tubes, mortars, and chrome plating)
- Facilitize Watervliet to accommodate Rock Island's workload

### Potential Conflicts

- None



# Combined Land Warfare Center



## Scenario

- Create Combined Center(s) for Land Warfare R, D&A, and T&E
- Impacted Activities: Army: Detroit Arsenal, Natick Soldiers Center, Picatinny and APG; Potential minor impacts on other service activities at USMC: Quantico; Navy: NSWC-Corona and Pax River; AF: Tyndall, Robbins, and Hanscom AFB

## Drivers/Assumptions

- Transformational Option:
  - #32 Evaluate Joint Centers for ... technologies use by more than one Military Department ...
  - #33 Consolidate within each Service...
- Other:
  - Collocate RDAT&E
  - Analysis based upon Linear Optimization Model

## Justification/Impact

- Consolidates survivability efforts for light combat systems
- Promotes synergy and efficiencies across the spectrum of functions involved in Land warfare R, D&A, and T&E (Soldier Systems, vehicles, weapons, Chem Bio Defense)
- Enhances Life Cycle Management by physically consolidating organizations contained in Soldier/Ground Systems LCMC

## Potential Conflicts

- Reconstitution of Intellectual Capital
- Simultaneous displacement of RDAT&E infrastructure for FCS



# DLI to Fort Meade

<h2>Scenario</h2> <ul style="list-style-type: none"><li>Move the Defense Language Institute (DLI) from the Presidio of Monterey to Fort Meade</li></ul>	<h2>Drivers/Assumptions</h2> <ul style="list-style-type: none"><li>Transformational Options: Collocates institutional training at an installation with other activities</li></ul>
<h2>Justification/Impact</h2> <ul style="list-style-type: none"><li>Closes a single focused installation</li><li>NSA (Fort Meade) is a significant customer of DLI</li></ul>	<h2>Potential Conflicts</h2> <ul style="list-style-type: none"><li>A number of instructors may be unwilling to relocate</li></ul>



# Privatize PDE Function at AFIT and NPS

<p style="text-align: center;"><b>Scenario</b></p> <ul style="list-style-type: none"> <li>▪ Disestablish PDE function at Naval Post Graduate School and Air Force Institute of Technology and privatize</li> </ul>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p> <ul style="list-style-type: none"> <li>▪ Principle: Recruit and Train</li> <li>▪ Principle: Organize</li> <li>▪ Transformational Options: Privatize Graduate Level Education</li> </ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>▪ Eliminates need for education program management at AFIT and NPS.</li> <li>▪ Realize savings through privatizing education function to civilian colleges and universities.</li> </ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>▪ Military Specific Graduate Degrees</li> <li>▪ Military Specific Support Spaces (e.g. TS Level Spaces)</li> <li>▪ Partnership for Peace Program at Monterey, CA</li> <li>▪ Cost of privatization</li> </ul>



# Land Warfare University (War College & CGSC)



## Scenario

- Consolidate the War College with CGSC at a single installation.

## Drivers/Assumptions

- Transformational Options:
  - Collocate Army War College and Command and General Staff College at a single location.
  - Consolidates institutional training at an at a single installation to support force stabilization.
- Army Objective:
  - Consolidate, collocate, or disperse training to enhance coordination, doctrine development , training effectiveness, and improve operational and functional efficiencies.

## Justification/Impact

- Promotes the concept of an Army Land Warfare University by placing officer operational & strategic together at a single installation.
- Closes Carlisle and Fort Leavenworth
- Supports force stabilization

## Potential Conflicts

- Service culture with Joint solution
- Enclave requirement for the USDB (with closure of Fort Leavenworth)



# Close Leavenworth & Carlisle



## Scenario

- Moves the Army War College (Carlisle Barracks) to Fort Eustis
- Moves CGSC and CAC (Fort Leavenworth) to Fort Eustis
- Alternative locations: West Point, Fort Knox
- Closes Fort Leavenworth and Carlisle Barracks

## Drivers/Assumptions

- Transformational Options:
  - Collocate Army War College and Command and General Staff College at a single location.
  - Consolidates institutional training at a single installation to support force stabilization.
- Army Objective:
  - Consolidate, collocate, or disperse training to enhance coordination, doctrine development, training effectiveness, and improve operational and functional efficiencies.

## Justification/Impact

- Promotes the concept of an Army Land Warfare University by placing officer operational & strategic together at a single installation.
- Closes Carlisle and Fort Leavenworth
- Supports force stabilization

## Potential Conflicts

- Enclave requirement for the USDB (with closure of Fort Leavenworth)



# Create Army Human Resources Center at Fort Knox



## Scenario

- Realign HRC leased space (Alexandria VA, Indianapolis IN and St. Louis MO) and owned space occupied by CHRA at APG by consolidating and re-locating to Fort Knox.
- Realign Fort Monroe, VA, by re-locating Army Accessions Command and Cadet Command and collocating with Army Enlisted Recruiting Command and HR Command at Ft Knox.

## Drivers/Assumptions

- Principals: Recruit and Train; Quality of Life; Organize.
- Transformational Option: Consolidate Active and Reserve Military Personnel of the same service.
- Transformational Option: Eliminate leased space US-wide.
- Transformational Option: Consolidate HQs at single locations.
- Transformational Options: Eliminate stand-alone HQs.

## Justification/Impact

- Creates an HR Ctr for Excellence and supports DoD HR goals to include: the Defense Integrated Human Resource System (DIMHRS), Continuum of Service concept, and increasing Total Force effectiveness.
- Cost avoidance of \$24M annually (FY 04\$).
- Key Relationship indicators do not support continued presence in the NCR.
- Sufficient admin space exists at Fort Knox.
- Facilitates closure of two leased sites.

## Potential Conflicts

- Moves ACC and Cadet CMD, but not rest of TRADOC.
- Availability of civilian workforce with personnel experience for HRC.
  - Not currently a Military Personnel Center location. HRC portion of the scenario requires ~2,925 civilians in primarily personnel-related GS-Series (GS-201/203).



# TRADOC HQ to Fort Eustis

## Scenario

- Moves Training and Doctrine Command's Headquarters from Fort Monroe to Fort Eustis

## Drivers/Assumptions

- Transformational Options:
  - Eliminate locations of stand-alone HQs.
- Army Objective:
  - Create multifunctional, multi-component installations that provide better level of service to the Joint Team at a reduced cost.

## Justification/Impact

- Keeps TRADOC HQ in the Tidewater Area to strengthen its' partnership with Joint Forces Command for concept development, experimentation, and training.
- Closes a single focused installation (Ft. Monroe).

## Potential Conflicts

- Multiple proposals adding activities to Fort Eustis.



# Close Fort Monroe

## Scenario

- Moves Training and Doctrine Command's Headquarters from Fort Monroe to Fort Eustis
- Moves Army Accessions Command and Cadet Command to Fort Knox
- Closes Fort Monroe

## Drivers/Assumptions

- Transformational Options:
  - Eliminate locations of stand-alone HQs.
- Army Objective:
  - Create multifunctional, multi-component installations that provide better level of service to the Joint Team at a reduced cost.

## Justification/Impact

- Closes a single focused installation (Ft. Monroe)
- Fort Monroe is not in the Army MVP.

## Potential Conflicts

- Requires coordination with HSA.



# Collocate USARPAC with PACFLT and PACAF

<p style="text-align: center;"><b>Scenario</b></p> <ul style="list-style-type: none"> <li>• Re-align Ft Shafter, HI by collocating USARPAC with PACFLT and PACAF at Joint Base Hickam – Pearl Harbor.</li> </ul>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p> <ul style="list-style-type: none"> <li>• Principles: Organize.</li> <li>• Transformational Options: Consolidate HQs at a single location.</li> <li>• Transformational Options: Eliminate stand-alone HQs.</li> </ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>• Collocates three PACOM Service Component Commands in the Geo-cluster which will reduce footprint, improve interoperability, and realize savings through shared common support functions.</li> <li>• Realize savings through the potential closure of Ft Shafter, HI.</li> </ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>• None</li> </ul>



# Close Fort Shafter

## Scenario

- Closes Fort Shafter
- Moves Garrison activities and other tenet units to other installations TBD
- Enabled by HSA JCSG moving USARPAC

## Drivers/Assumptions

- Transformational Options:
  - Eliminate locations of stand-alone HQs.
- Army Objective:
  - Create multifunctional, multi-component installations that provide better level of service to the Joint Team at a reduced cost.

## Justification/Impact

- Closes a single focused installation (Ft. Shafter)
- Fort Shafter is not in the Army MVP.

## Potential Conflicts

- Requires coordination with HSA.



# Close Fort Gillem & McPherson



## Scenario

- Close Fort Gillem. Enabled by HSA Relocation of 1<sup>st</sup> Army to one of the following: Ft. Drum, Dix, or Knox; Disestablishes the Garrison and other tenants are transferred to other installations or are enclaved
- Close Ft McPherson. This scenario is enabled by the HSA proposed move of FORSCOM HQs, USARC, and Third Army HQs to yet to be determined locations and moving the IMA SE Region HQs to Ft Lee or APG.

## Drivers/Assumptions

- Principles: Organize.
- Transformational Option: Consolidate HQs at Single Locations. Consolidate multi-location headquarters at single locations. Source and Application: H&SA.
- Transformational Option: Eliminate locations of stand-alone headquarters. Source and Application: H&SA.

## Justification/Impact

- Closes single focused installation (Ft. Gillem & McPherson)
- Fort Gillem is not in the Army MVP

## Potential Conflicts

- Requires close coordination with HSA



# Close Charles Kelly Support Center

## Scenario

- Closes the Charles E. Kelly Support Center and all sub installations in the Pittsburgh, PA area.
- Transfers all functions at the Neville Island facility (Old Nike missile Site) to Ft. Dix N.J.
- Transfers all garrison (non-tenant) functions to Ft. Dix N.J.
- Relocates tenant RC units to other AFRCs (Locations TBD)

## Drivers/Assumptions

- Principles
  - Quality of Life, Organize, Supply, service, and Maintain, Deploy and Employ (Operational)
- Transformational Options
  - Consolidate HQs at Single Locations ; Eliminate locations of stand-alone headquarters; Collocate Reserve Component (RC) Headquarters; Reshape RC facilities and RC major training centers to support the Train/Alert/Deploy model; Reduce the number of USAR regional headquarters to reflect Federal reserve Restructuring Initiative (FRR).

## Justification/Impact

- Charles Kelly Support Center is encroached
- Units vacating CKSC will move to a modern facility capable of executing home station mobilization operations. Relocated units will have better access to distance learning, video teleconferencing , and stationed in facilities with enhanced AT/FP capabilities.
- Enhances the mobilization mission capabilities of Fort Dix while reducing costs.

## Potential Conflicts

- Ability to re-station tenant RC units locally depends on approval of a separate enabling proposal



# Close Fort Hamilton

<p style="text-align: center;"><b>Scenario</b></p> <ul style="list-style-type: none"> <li>■ Close Fort Hamilton. Enclaves a Recruiting Battalion and the New York Military Entrance Processing Center; privatize housing at Ft. Hamilton.</li> </ul>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p> <ul style="list-style-type: none"> <li>■ Principles: Organize.</li> <li>■ BRAC Objective: cost efficiency.</li> </ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>■ Fort Hamilton is not in the Army Portfolio and is encroached</li> </ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>■ Enclaves a Recruiting Battalion and a MEPs station</li> </ul>

19 October  
BRAC 2005 SRG#16  
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- Present BRAC Ethics Briefing
- To update Military Value of Installations and present the Military Value Portfolio
- Illustrate JCSG support of Army portfolio analysis
- Identify the Army installations that are most impacted by JCSG proposals

**ACTIONS:**

Mr. Brent Green, OSD, briefed attendees on “Conflict of Interest and BRAC and the importance of their having completed a “Public Financial Disclosure Statement.”

Dr. College opened the meeting by thanking Mr. Green and welcoming the group and immediately began the briefing. Dr. College presented an MVI update and pointed out the installations that moved up and down in the ranking quartiles.

SECARMY asked for examples of reasons that installations move? Dr. College responded that some installations amended their data, e.g., work that is joint in nature and maneuver capacity. These amended data changed rankings.

SECARMY remarked that activities in lease spaces were there because we couldn't afford MILCON. What happens if the move from lease space depends on future military construction and Congress won't approve the MILCON?

Dr. College remarked that BRAC dollars go lump sum into the MILCON committee for approval and that he didn't believe that the committee could cherry pick BRAC projects out of the lump sum pot. He also stated that the situation had not arisen in prior BRAC rounds.

Dr. College discussed installations with unique capabilities that could not be easily replicated elsewhere and explained the rationale for forcing this installation into the Military Value Portfolio. He stated that didn't mean they wouldn't be

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studied for realignment/closure. He also agreed with a recommendation from the Surgeon General that Ft. Detrick be moved into the portfolio because of its level 1/2/3/4 bio chemical facility (The US Army Medical Research Institute for Infectious Disease) because its MVI ranking seemed out of line when compared to other similar installations.

In reference to Fort Buchanan, SECARMY stated that he did not believe that Ft. Buchanan's capabilities were so unique that it should be forced into the portfolio.

The ACSIM, MG Lust, suggested that we review the data on Ft. McPherson.

SECARMY talked about installations that have been closed and cannot be used because of cleanup issues and wanted to know if we considered the situation like the cleanup of old ordnance at Ft. Monroe. Dr. College replied that DOD is liable for accomplishing that cleanup whether we close an installation or not and that the liability associated with cleanup is not a BRAC cost.

**General Comments:**

The SRG approved current MVI and MVP analysis with the adjustments discussed above.

Instructed TABS to:

- move Ft. Detrick into the portfolio
- do not force Ft Buchanan into the portfolio
- move Iowa into portfolio subject to discussion with the Industrial JCSG

SECRETARY, DR Craig College  
RECORDER, MS Rose Lilly