



Senior Review Group

DCN: 3755



Reserve Component Proposals Briefing 2 November 2004



Base Realignment and Closure 2005



Transforming Through Base Realignment and Closure

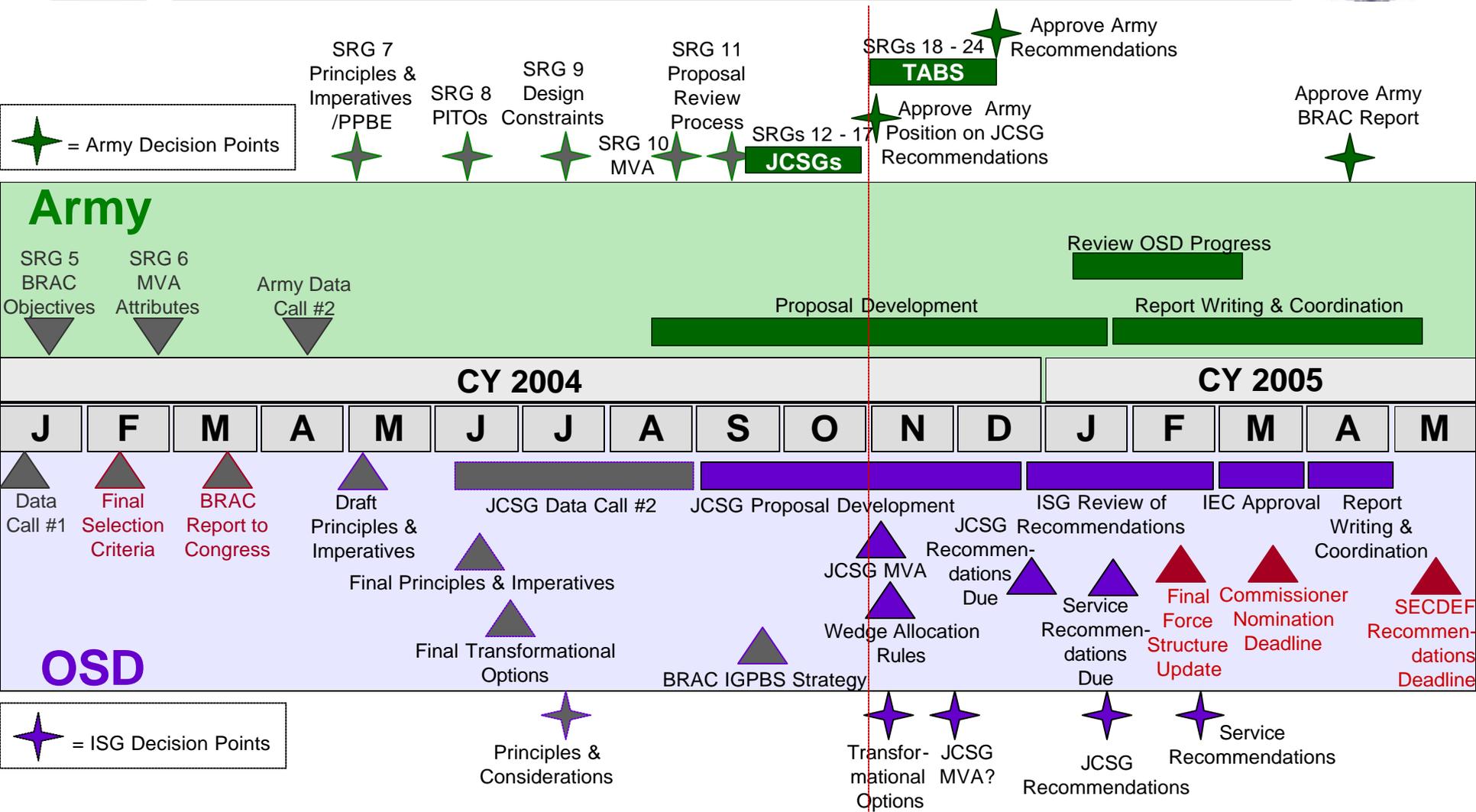


Purpose & Agenda

- Present for information:
 - Timeline Update
 - Review of BRAC Recommendations Approval Process
- Present for initial approval:
 - TABS RC Proposals
- Recommendations
- Way Ahead



BRAC Timeline



Transforming Through Base Realignment and Closure



BRAC SRG Schedule



9 Nov	TABS Materiel and Logistics Proposals
16 Nov	TABS Institutional Army Proposals
23 Nov	TABS Operational Army Proposals
30 Nov	Integration of TABS Proposals
7 Dec	Integration of TABS Proposals
14 Dec	Final Approval of Scenarios
4 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
11 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
18 Jan	Integration of Army Candidate Recommendations with JCSG Efforts

Transforming Through Base Realignment and Closure



Commission Review

- Commission must find that SecDef “deviated substantially” from force structure plan or Selection Criteria to reject, change, or add new recommendations
 - Public hearings, site visits, and analysis
 - Joint Cross-Service Group and Military Department testimony
- Commission cannot *consider* an installation for closure or realignment that is not on SecDef’s list unless:
 - Two Commissioners visit the installation
 - 7 of 9 Commissioners vote to consider the installation
- 7 of 9 commissioners must vote to close or realign an installation not on SecDef list.



The President and Congress



- President must approve or disapprove Commission's recommendations on an all or none basis by Sept 23, 2005
 - If disapproved, Commission revised report due to President by Oct 20, 2005
 - President has until Nov 7, 2005 to approve revised report and send to Congress
- Congress has 45-days or the adjournment sine die for the session to enact a joint resolution disapproving President's recommendations on an all or none basis, or the recommendations become binding



TABS RC PAT Proposals

Transforming Through Base Realignment and Closure



Purpose

- Provide information on Reserve Components Process Action Team (RC PAT) Proposals
- Address SECARMY's requirements for RC Participation in BRAC 2005
- Request approval to forward proposals to the 30 Nov 04 Integration SRG
- Discuss funding options



Reserve Component Process Action Team (RC PAT)



- Chartered by LTG Helmly, LTG Schultz, and Dr. College
- Multi-Compo Reserve Component Team of functional SMEs
 - Installations / Facilities
 - Mobilization / Current Ops / Maneuver Training and Ranges
 - Force Programs / Development
 - Aviation Maintenance / Ground Equipment Maintenance
 - Supply and Storage
 - Recruiting and Retention
 - Medical / Legal / Budget
- Developed a methodology to rationalize RC infrastructure
- Unique to the BRAC 2005 process – provides a package of RC options for potential inclusion in BRAC recommendations

Transforming Through Base Realignment and Closure



Reserve Component Participation

SUPPORT DoD TRANSFORMATION

- JOINT USE
- JOINT BASING
- JOINT ENCLAVES

Complies With
OSD Guidance
Supports OCONUS
Redeployment
Preserves Quality of
Life
Fiscally Responsible

ARMY STATIONING STRATEGY

**JCSGs
JAST
ISG/IEC**

**DASA (IA)
TABS**

**ARMY
BRAC 2005
RECOMMENDATIONS**

Optimizes
Infrastructure
Complies with
Legislation
Supports Training and
Mobilization
Ensures Equal
Consideration

**USAR & ARNG
INITIATIVES
SUPPORTED BY RC PAT**

ELIMINATE C4
& BUILD TTHS

TRANSFORM
USAR C2

PERSCOM / HR
RE-DESIGN

REENGINEER
MOBILIZATION

AGRI / ADRS
STRYKER BDE

WARFIGHTING CENTERS &
ENDURING MOBILIZATION
INSTALLATIONS

SUPPORT ARMY TRANSFORMATION

Transforming Through Base Realignment and Closure



RC PAT Goals

- Present transformational RC stationing options to the Service BRAC Directors that:
 - Enhance readiness
 - Promote a more powerful and efficient Army
 - Enhance Homeland Security / Domestic Response Capabilities
 - Exploit Joint stationing opportunities
 - Maximize savings, reduce footprint, and save FTUS spaces
 - Eliminate excess, substandard, and undersized infrastructure
 - Improve quality of life to enhance recruiting and retention
 - Capture RC savings initiatives
- Preserve RC access to maneuver training areas / ranges
 - Identify potential enclave requirements and costs
 - Avoid inefficient enclave acquisitions



Scope of the RC PAT Inventory



State Owned Army Facilities	2919
10 USC 2687 Army Facilities	1101

AAA will Audit RC PAT Process

Sub Total of Army Facilities	4020
10 USC 2687 USMC Facilities	187
10 USC 2687 USNR Facilities	178
10 USC 2687 USAFR Facilities	9
10 USC 2687 ANG Facilities	113

Explores Joint RC Stationing Opportunities

Supports Navy 50-State Review Process

Follow-on Process for ANG / USAFR

TAG

Transforming Through Base Realignment and Closure



Army Guard and Reserve Property



Transforming Through Base Realignment and Closure



Proposal Coordination Process



February 2004

MEETING I – KICKOFF:

Nashville & San Francisco

Provided intent, tools, guidance, procedures, goals and objectives

March - May 2004

MEETING II – FIELD ANALYSIS:

Orlando, Providence, Fort Dix, Kansas City, Salt Lake City

Provided assistance on drafting proposals, COBRA training

June - August 2004

MEETING III – FINAL SUBMISSION:

Savannah, Las Vegas, Baltimore

Collected proposals, certification documents and COBRA data

Participants included Army G-3, AAA, OCAR / USARC, NGB, Army National Guard representatives from the States and Territories, Army Reserve Regional Readiness Commands, and the Marine Corps Reserve.

Transforming Through Base Realignment and Closure



RC PAT Accomplishments



- ★ Organized a team of functional experts to analyze more than 4000 Guard and Reserve properties
- ★ Developed 145 transformational proposals that:
 - Deliver high military value and enhance readiness
 - Incorporate restructuring actions
 - Locate units to maximize recruiting
 - Support Home Station Mobilization
 - Improve Anti-Terrorism / Force Protection posture
 - Enhance Homeland Defense and domestic response
 - Respect States roles as described in Title 10 Sec 18238
 - Relocate units from ISR “Red/Amber” to modern facilities



SECARMY
Memo, 7 October 2004



Addressing SECARMY Concerns



Incorporate restructuring Guard & Reserve into BRAC

- RC PAT process respects Governors' roles in stationing Guard units in accordance with Title 10 Sec 18238
- RC PAT participants incorporated known force reductions into proposals where feasible and acceptable
- AC/RC rebalancing and force structure shifts were key elements in identifying which facilities to close or realign
- BRAC Analysis produced facility closure recommendations directly linked to recent TAA force structure actions:
 - Closes 60 Army Reserve properties
 - Closes 73 Army Guard properties



Addressing SECARMY Concerns



Locate units to maximize recruiting opportunities

- RC PAT proposals directly address recruiting / retention
 - Proposals establish new AFRCs where the population base supports recruiting and retention
 - Divests properties in locations that are not productive
- Proposals locate units based on several measures of merit
 - TAA decisions to station specific types of units in areas where required skills are readily available (demographics)
 - Readiness, recruiting models, Governors' stationing strategies, supportability, maintenance, training, personnel / FTUS,
 - Most proposals do not relocate units more than 50 miles (Supports DoD Directive 1225.7)
 - SECDEF directive to “evaluate opportunities to consolidate or relocate Active and Reserve Components onto any base retained in the base structure” (*DoD Policy memo 1, dtd 16 Apr 03*)

Transforming Through Base Realignment and Closure



RC PAT Proposals by Tier

71 Army Only Proposals
74 Joint with Other Service
 145 *Total RC PAT Proposals*



74 Number sent to JAST
12 Number questioned
 62 *Currently Working*

TIER III MAJOR REGIONAL MOBILIZATION, DEPLOYMENT & TRAINING SITES

24

Integrates major RC C2, training, maneuver, logistical capabilities on a large installation. Proposals include ECS, MATES / UTES, RTS. Major capabilities

TIER II MAJOR ADMINISTRATIVE, AVIATION, MAINTENANCE AND SUPPORT FUNCTIONS

75

Combines Army Reserve Centers, Guard Readiness Centers, Navy/Marine Corps Reserve Centers. Proposals include OMS, AMSA, AASF activities

TIER I MINOR ADMINISTRATIVE AND HOME STATION MOBILIZATION / TRAINING SITES

46

Combines Army Reserve Centers, Guard Readiness Centers, Navy/Marine Corps Reserve Centers into Armed Forces Reserve Centers



Proposal Example – Tier I

**MINOR ADMINISTRATIVE AND HOME STATION MOBILIZATION /
TRAINING SITES**

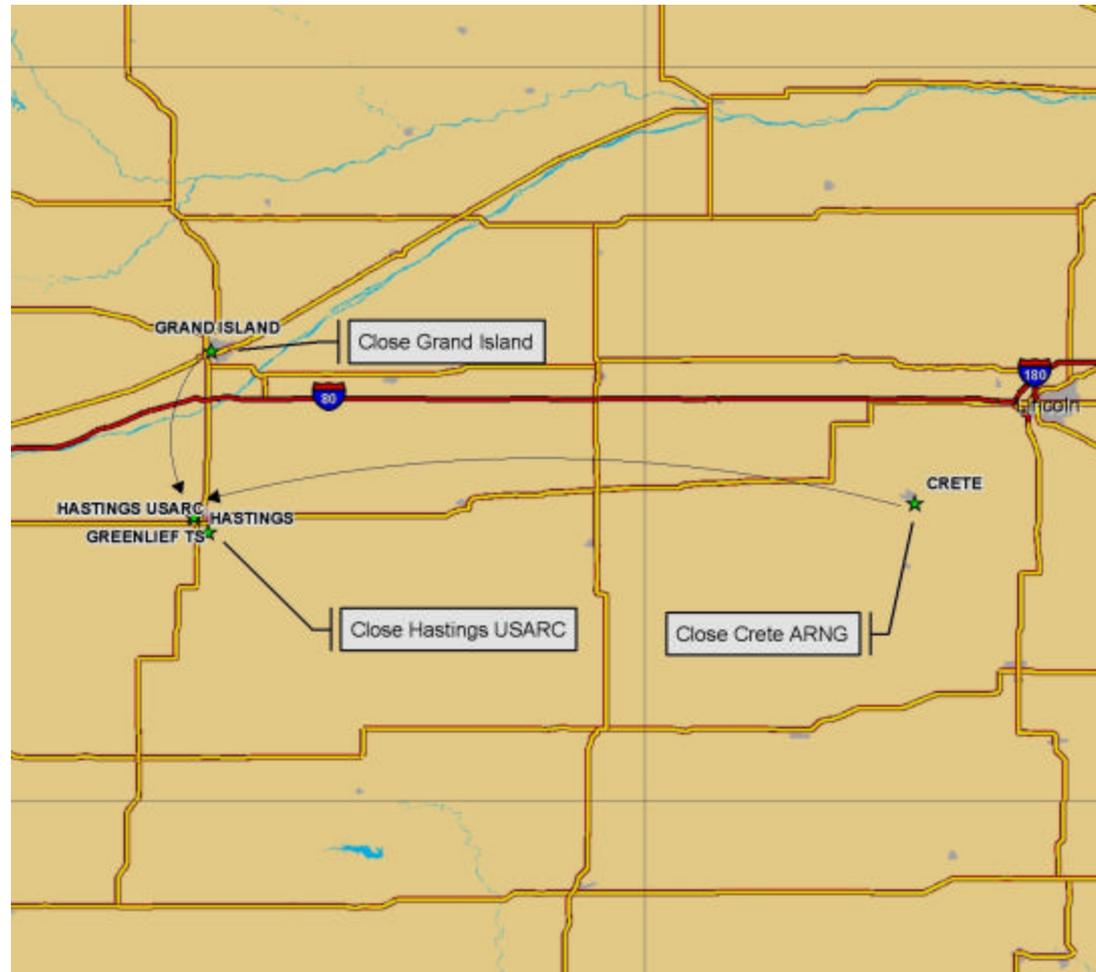
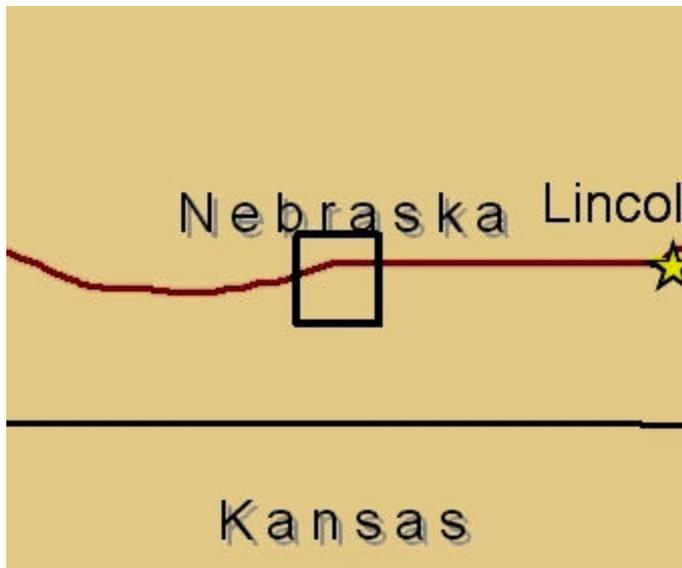
Proposed AFRC Greenlief, NE

CLOSES:
Hastings USARC
Crete, Grand Island, Hastings ARNGRCs

Builds a new AFRC on Greenlief Training Site



Proposed AFRC Greenlief, NE



Transforming Through Base Realignment and Closure



Condition of Facilities

- All properties are significantly encroached
- Vulnerable – poor AT/FP posture
- Inadequate stand-off distances (land restrictions)
- Age of facilities range from 42 to 62 years
- Facilities are substantially undersized
- Insufficient equipment supply areas
- Military vehicle storage areas not isolated from POVs
- Maintenance bays crowded with supplies and repair parts
- Limited IT – no Distance Learning / VTC Capability
- Inadequate classrooms and administrative areas



Condition of Facilities

Grand Island ARNGRC – Status: **RED**

Crete ARNGRC – Status: **RED**



Hastings ARNGRC – Status:
USAR = **AMBER**, ARNG = **RED**

Transforming Through Base Realignment and Closure



AFRC Greenlief, NE

Scenario

- Close NE ARNG Readiness Centers at Grand Island, Hastings, and Crete
- Close the Army Reserve Center in Hastings.
- Relocate all tenant units to a new AFRC on the Greenlief Training Site near Hastings, NE.

Drivers/Assumptions

- Principles: Recruit and Train, Quality of Life, Organize, Deploy & Employ (Operational)
- Transformational Options:
 - Reshape installations and RC facilities to support Home Station Mob / Demob and implement the Train/Alert/Deploy model.
 - Collocate RC units at AC bases or consolidate the Guard and Reserve units that are located in close proximity to one another at one location if practical, i.e., joint use facilities.

Justification/Impact

- Relocates units to a major training site
- Provides capability for Home Station SRP/ MOB and DEMOB.
- Closes substandard / undersized facilities
- Substantially improves AT/FP posture.
- Provides robust IT / DL / VTC capability
- Enhances HLS / domestic response

Potential Conflicts

- No known conflicts with JCSG, Navy or Air Force proposals.

Transforming Through Base Realignment and Closure



AFRC Greenlief, NE



COBRA

1. Total Cost:	\$6.58M
2. MILCON:	\$16.7M
3. NPV:	-\$14.96M
4. Payback Yrs/Break Even Yr:	7 yrs/2015
5. Steady State Savings:	-\$2.3M
6. Mil/Civ Reductions:	0
7. Mil/Civ Relocated:	0

Environmental

- Improvements in environmental compliance with HM/HW storage and fuel storage. No known restoration issues. Minimal environmental issues with existing centers.
- EBS required on closing facilities
- NEPA required for new construction

Economic

- Direct: 0
- Indirect: 0
- Employment Base: 0

Community

- LAI: Negligible Impact. Minimal impact to community since most unit/installation relocations are within a local driving distance from the soldiers' current residence. Reservists and full-time personnel will not need to relocate as a result
- Community Impact: Negligible Impact



Tier I Proposals

Proposal No	Proposal Title
1	AFRC White River Junction, VT
18	AFRC Mobile AL
19	AFRC Marana, AZ
22	AFRC Hot Springs, AR
26	AFRC Arkadelphia, AR
27	AFRC Camden, AR
28	AFRC El Dorado, AR
29	AFRC NW ARK AR
32	AFRC Des Moines, IA
66	AFRC Fort Hamilton, NY
69	AFRC Chattanooga, TN
74	AFRC Wilmington, NC
99	AFRC Muskogee, OK

Proposal No	Proposal Title
107	AFRC Ceiba, PR
108	AFRC Lewisburg, PA
154	AFRC Memphis, TN
190	AFRC Lafayette, IN
191	AFRC Greenwood-Franklin, IN
199	AFRC Beatrice, NE
202	AFRC Columbus, NE
206	AFRC Kearney, NE
207	AFRC Kirksville, MO
212	AFRC Spencer-Ripley, WV
213	AFRC Fairmont, WV
221	AFRC Morgantown, WV
223	AFRC Elkins, WV
224	AFRC Camp Minden, LA

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Tier I Proposals

Proposal No	Proposal Title
229	AFRC Mt. Vernon, IL
230	AFRC McCook, NE
231	AFRC Missoula, MT
232	AFRC Lake County, JRC, IL
233	AFRC Shreveport, LA
235	AFRC Smokey Point Nav Spt Fac, WA
242	AFRC Frederick, MD
247	AFRC Lewisville, TX
249	AFRC Lufkin, TX

Proposal No	Proposal Title
250	AFRC Brownsville, TX
251	AFRC Huntsville, TX
252	AFRC San Marcos, TX
267	AFRC Camden, NJ
269	AFRC Muscatine, IA
270	AFRC Faribault, MN
272	AFRC Akron-Canton Airport, OH
273	AFRC Cambridge, MN
282	AFRC Fort Taylor Hardin, AL

Transforming Through Base Realignment and Closure



Proposal Example – Tier II

**MAJOR ADMINISTRATIVE, AVIATION, MAINTENANCE AND
SUPPORT FUNCTIONS**

Proposed AFRC Suffolk County

CLOSES:

**Uniondale USARC / OMS
Freeport, Bayshore, Huntington Station,
Patchogue and Riverhead ARNGRCs
Amityville AFRC**

Builds a new AFRC in Farmingdale, New York on Federal Land



Proposed AFRC Suffolk County, NY



Transforming Through Base Realignment and Closure



Condition of Facilities

- All properties are significantly encroached
- Vulnerable – poor AT/FP posture
- Inadequate stand-off distances (note drunk driver vehicle damage to Bayshore ARNGRC)
- Age of facilities range from 30 to 50 years
- Facilities are substantially undersized
- Insufficient equipment supply areas
- Military vehicle storage areas not isolated from POVs
- Maintenance bays crowded with supplies and repair parts
- Limited IT infrastructure
- Inadequate classrooms and administrative areas

Transforming Through Base Realignment and Closure



Condition of Facilities

Uniondale USARC – Status:
AMBER



Uniondale OMS Shop– Status:
AMBER



Amityville AFRC– Status:
AMBER



Bayshore ARNGRC–
Status: **RED**



Farmingdale W.E.T. Site –
Status: **RED**



Patchogue ARNGRC–
Status: **AMBER**



Transforming Through Base Realignment and Closure



AFRC Suffolk County (Farmingdale), NY



Scenario

- Close 5 ARNG Readiness Centers and 2 Army Reserve Centers (one is joint with USNR/USMCR) on Long Island, NY
- Consolidate two organizational maintenance shops and relocate all tenant units to a new AFRC on 13 acre federal property licensed to NYARNG at the Farmingdale training site

Drivers/Assumptions

- Principles: Recruit and Train, Quality of Life, Organize, Deploy & Employ (Operational)
- Transformational Options:
 - Reshape installations and RC facilities to support Home Station Mob / Demob and implement the Train/Alert/Deploy model.
 - Collocate RC units at AC bases or consolidate the Guard and Reserve units that are located in close proximity to one another at one location if practical, i.e., joint use facilities.

Justification/Impact

- Relocates units to a local training site
- Provides capability for Home Station SRP/ MOB and DEMOB.
- Closes substandard / undersized facilities
- Substantially improves AT/FP posture.
- Provides robust IT / DL / VTC capability
- Enhances HLS / domestic response

Potential Conflicts

- No known conflicts with JCSG, Navy or Air Force proposals.

Transforming Through Base Realignment and Closure



AFRC Suffolk County (Farmingdale), NY



COBRA

1. Total Cost:	\$43.5M
2. MILCON:	\$45.9M
3. NPV:	\$33.5M
4. Payback Yrs/Break Even Yr:	100+
5. Steady State Savings:	-\$885K
6. Mil/Civ Reductions:	0
7. Mil/Civ Relocated:	0

Environmental

- Improvements in environmental compliance with HM/HW storage and fuel storage. No known restoration issues. Minimal environmental issues with existing centers.
- EBS required on closing facilities
- NEPA required for new construction

Economic

Direct:	0
Indirect:	0
Employment Base:	0

Community

- LAI: Negligible Impact. Minimal impact to community since most unit/installation relocations are within a local driving distance from the soldiers' current residence. Reservists and full-time personnel will not need to relocate as a result
- Community Impact: Negligible Impact



Tier II Proposals

Proposal No	Proposal Title	Proposal No	Proposal Title
2	AFRC Buckeye, AZ	30	Joint Maint. Facility, Fort Chaffee, AR
3	AFRC Moffett Field, CA	31	AFRC Tuscaloosa, AL
4	AFRC Bell, CA	63	AFRC Chicopee, MA
6	AFRC Port Hueneme Naval Base, CA	64	AFRC Rutland, VT
7	AFRC El Centro Naval Air Station, CA	65	AFRC Stewart Army Sub-Post, NY
9	AFRC Kingsley Field ANG Base, OR	67	AFRC Niagara Falls, NY
10	AFRC Camp Withycombe, OR	68	AFRC Broken Arrow, OK
14	AFRC Suffolk County (Farmingham), NY	70	AFRC Kingsport, TN
16	JFHQ Montgomery, AL	71	AFRC Tullahoma, TN
17	AFRC Birmingham ANG Base, AL	72	Consolidated Maintenance Facility Smyrna, TN
20	AFRC Middletown, CT	73	Consolidated Maintenance Facility Milan, TN
21	AFRC Newtown, CT	87	AFRC Norman, OK
23	AFRC Fort Chaffee, AR	89	AFRC Keaukaha, HI
24	AFRC Jonesboro AR	92	AFRC Oklahoma, OK

Transforming Through Base Realignment and Closure



Tier II Proposals

Proposal No	Proposal Title	Proposal No	Proposal Title
95	AFRC Grand Prairie, TX	198	AFRC Greenlief TS, NE
97	AFRC Louisville, TN	200	AFRC Camp Dodge, IA
98	AFRC McAlester, OK	201	AFRC Cape Girardeau, MO
100	AASF Will Rogers International Airport, OK	203	AFRC Fargo, ND
106	AFRC Fort Buchanan, PR	205	AFRC Jefferson Barracks, MO
149	AFRC Bluegrass Army Depot, KY	208	AFRC Roanoke, VA
150	AFRC Paducah, KY	209	AFRC Round Rock, TX
155	AFRC Greenville, SC	210	Aviation Facility Salisbury, NC
188	Pelham Range, AL	211	AFRC Williamsport, PA
192	AFRC FT Custer, MI	225	AASF, NAS New Orleans, LA
193	AFRC Grand Rapids, MI	226	AFRC FT Allen, PR
194	AFRC Mansfield, OH	227	AFRC Mayaguez, PR
195	AFRC Raleigh, NC	228	AFRC Carbondale, IL
196	AFRC NW Houston, TX	234	AFRC Pease-Newington AFB, NH

Transforming Through Base Realignment and Closure



Tier II Proposals

Proposal No	Proposal Title	Proposal No	Proposal Title
236	AFRC Chester-Germantown, PA	254	AFRC Madison, WI
237	AFRC Allentown-Bethlehem, PA	255	AFRC Springfield ANG Base, OH
238	AFRC Bristol-Woodhaven, PA	256	AFRC JRB Ft Worth, TX
239	AFRC Scranton, PA	260	AFRC NAS Kingsville, TX
241	AFRC Newark, DE	261	AFRC Amarillo, TX
245	AFRC Milwaukee, WI	263	AFRC East Houston, TX
246	AFRC Baton Rouge, LA	265	AFRC Columbus DSCC, OH
248	AFRC Seagoville, TX	266	AFRC Terre Haute, IN
253	AFRC Tyler, TX	268	AFRC Middletown, IA
		271	AFRC Cedar Rapids, IA



Proposal Example – Tier III

MAJOR REGIONAL MOBILIZATION, DEPLOYMENT & TRAINING SITES

Proposed AFRC Chicopee, MA

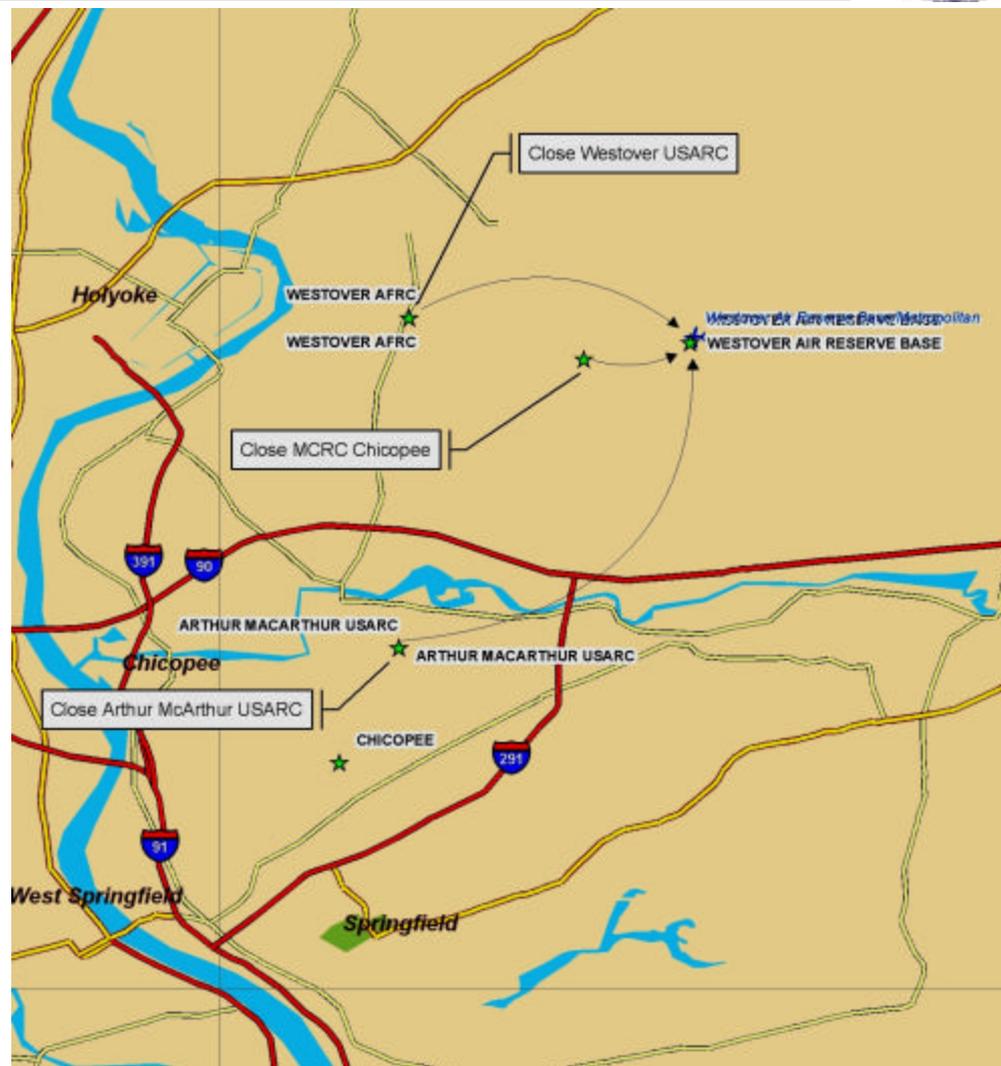
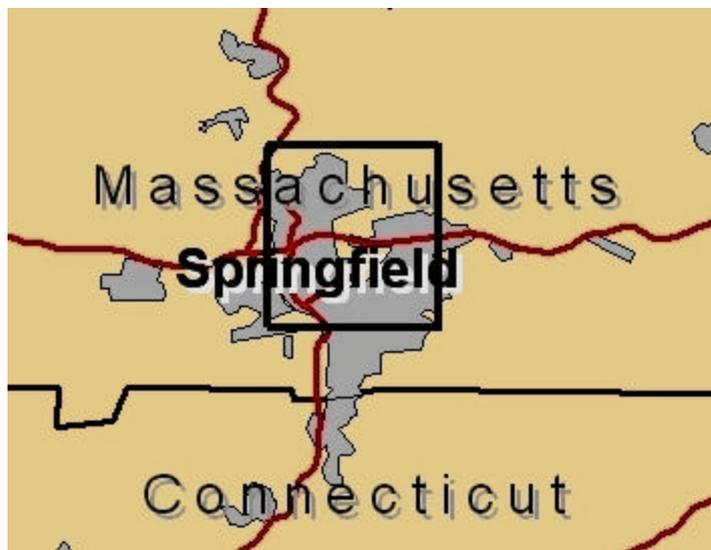
CLOSES:

**Westover and MacArthur USARCs
Windsor Locks AMSA Shop
Agawam ARNGRC**

Builds a new AFRC on Westover AFB



Proposed AFRC Chicopee, MA



Transforming Through Base Realignment and Closure



Condition of Facilities



- All properties are significantly encroached
- Vulnerable – poor AT/FP posture
- Inadequate stand-off distances Age of facilities range from 30 to 50 years
- Facilities are substantially undersized
- Insufficient equipment supply areas
- Military vehicle storage areas not isolated from POVs
- Maintenance bays crowded with supplies and repair parts
- Limited IT infrastructure
- Inadequate classrooms and administrative areas



Condition of Facilities



Springfield USARC – Status: **RED**



Windsor Locks AMSA – Status: **RED**



Crowded Drill Hall

Transforming Through Base Realignment and Closure



AFRC Chicopee (Westover AFB), MA



Scenario

- Close Agawam ARNG Readiness Center, Westover and MacArthur USAR Centers, Windsor Locks AMSA Shop
- Inactivates 94th RRC and activates a new MEB
- Realigns one Naval Reserve Center
- Colocates Army RC transportation, medical, postal and infantry units with USNR Seabee and USMCR TOW platoon on Westover Air Reserve Base

Drivers/Assumptions

- Principles: Recruit and Train, Quality of Life, Organize, Deploy & Employ (Operational)
- Transformational Options:
 - Reshape installations and RC facilities to support Home Station Mob / Demob and implement the Train/Alert/Deploy model.
 - Collocate RC units at AC bases or consolidate the Guard and Reserve units that are located in close proximity to one another at one location if practical, i.e., joint use facilities.

Justification/Impact

- Relocates units to a major training site
- Provides capability for Home Station SRP/ MOB and DEMOB.
- Closes substandard / undersized facilities
- Substantially improves AT/FP posture.
- Provides robust IT / DL / VTC capability
- Enhances HLS / domestic response

Potential Conflicts

- No known conflicts with JCSG, Navy or Air Force proposals.

Transforming Through Base Realignment and Closure



U.S. ARMY

AFRC Chicopee (Westover AFB), MA



COBRA

1. Total Cost:	\$58.9M
2. MILCON:	\$88.7M
3. NPV:	-\$13.8M
4. Payback Yrs/Break Even Yr:	14 yrs
5. Steady State Savings:	-\$7.6M
6. Mil/Civ Reductions:	77
7. Mil/Civ Relocated:	0

Environmental

- Improvements in environmental compliance with HM/HW storage and fuel storage. No known restoration issues. Minimal environmental issues with existing centers.
- EBS required on closing facilities
- NEPA required for new construction

Economic

Direct:	0
Indirect:	0
Employment Base:	0

Community

- LAI: Negligible Impact. Minimal impact to community since most unit/installation relocations are within a local driving distance from the soldiers' current residence. Reservists and full-time personnel will not need to relocate as a result
- Community Impact: Negligible Impact

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Tier III Proposals



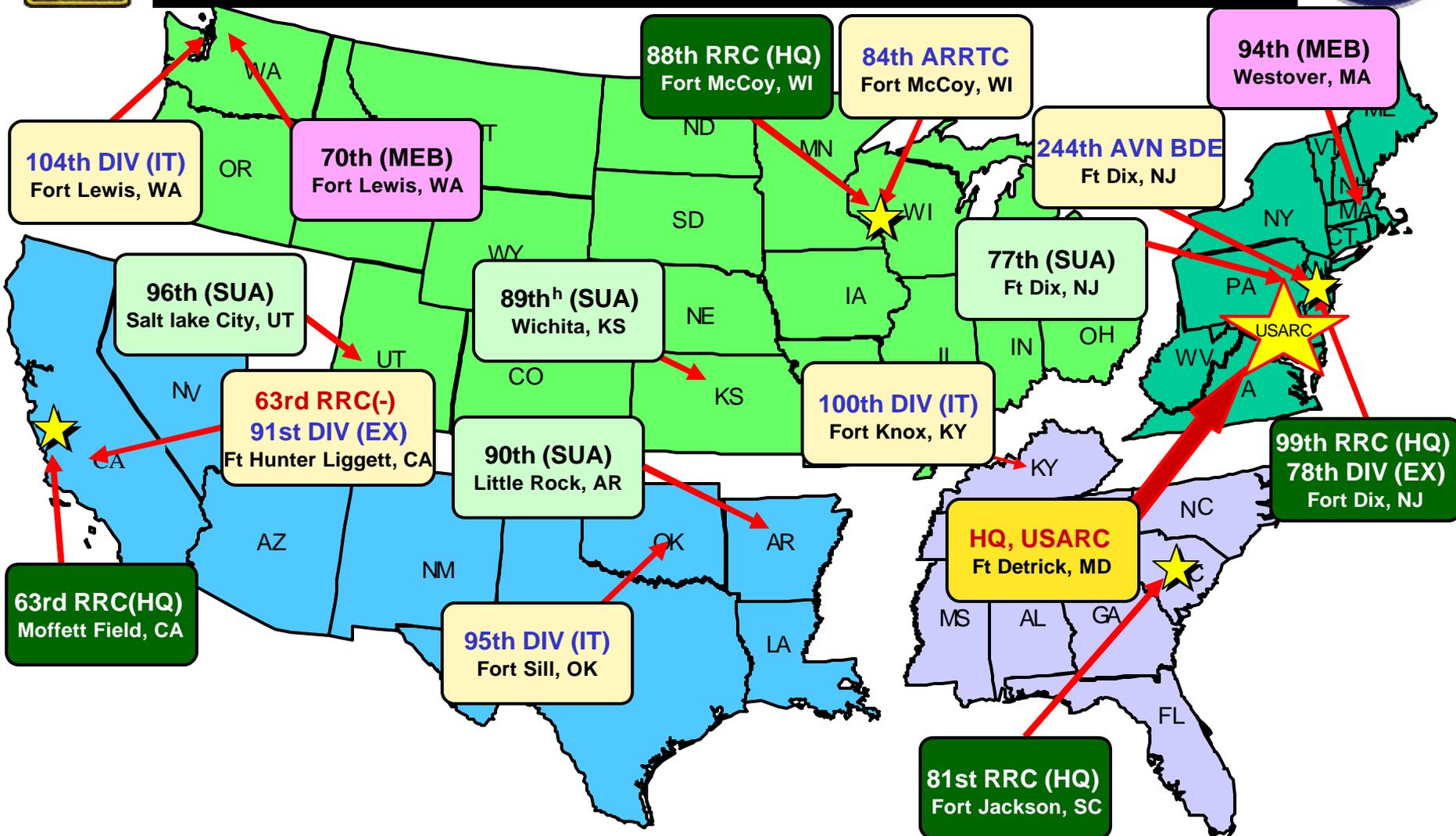
Proposal No	Proposal Title
11	AFRC Fairchild AFB, WA
12	AFRC Yakima Training Center, WA
13	USAR C2 - Northeast
15	AFRC Redstone Arsenal , AL
25	AFRC Pine Bluff Arsenal AR
45	AFRC Newport Naval Base, RI
62	AFRC Ayer, MA
90	AFRC Fort Sill, OK
91	AFRC Vance AFB,OK
96	AFRC Kirtland AFB, NM
152	AFRC Fort Knox, KY
153	AFRC Fort Campbell, KY
189	AFRC FT Benning, GA
197	AFRC Great Falls Malmstrom, MT

Proposal No	Proposal Title
204	AFRC Fort Bliss, TX
222	AFRC Martinsburg, WV (Shepherd ANGB)
243	AASF Cheyenne (Warren AFB) WY
244	JFHQ Wyoming (Warren AFB) WY
257	AFRC Camp Bullis, TX
258	AFRC Dyess AFB, TX
259	AFRC FT Hood AAF, TX
262	AFRC Red River, TX
264	Camp Atterbury, IN
298	USAR C2 - Southwest
299	USAR C2 - Northwest
363	USAR C2 - Southeast

Transforming Through Base Realignment and Closure



Army Reserve C2 Proposals



Transforming Through Base Realignment and Closure



Army Reserve C2 Restructuring Option



SUSTAINMENT UA



REGIONAL READINESS SUSTAINMENT COMMAND



MANEUVER ENHANCEMENT BDE



CHANGE FROM CURRENT LOCATION

COMMAND	POTENTIAL NEW FUNCTION	CURRENT LOCATION	FUTURE LOCATION
63RD RRC	RRSC	LOS ALAMITOS, CA	MOFFETT FIELD, CA
70 TH RRC	MANEUVER ENHANCEMENT BDE	VANCOUVER BARRACKS, WA	FT LEWIS, WA
77TH RRC	SUSTAINMENT UA	FT TOTTEN, NY	FT DIX, NJ
81ST RRC	RRSC	BIRMINGHAM, AL	FT JACKSON, SC
88TH RRC	RRSC	FT SNELLING, MN	FT MCCOY, WI
89TH RRC	SUSTAINMENT UA	WICHITA, KS	WICHITA, KS
90TH RRC	SUSTAINMENT UA	LITTLE ROCK, AR	LITTLE ROCK, AR
94TH RRC	MANEUVER ENHANCEMENT BDE	DEVENS RFTA, MA	WESTOVER AFB, MA
96TH RRC	SUSTAINMENT UA	SALT LAKE CITY, UT	SALT LAKE CITY, UT
99 TH RRC	RRSC	CORAPOLIS, PA	FT DIX, NJ

Reduces 10 RRCs to 4 RRSCs. Converts 6 RRCs to AREP / AREF Structure.

Transforming Through Base Realignment and Closure



Rollup Metric Drivers



- Square Footage Increase:
 - Facilities built prior to the 1990s were primarily company sized
 - ARPLANS builds to the true SRC type requirement
 - RC facilities are mostly undersized for the type and number of tenant units
- Cost Avoidance:
 - Costs required to bring facilities from “Red” or “Amber” status to “Green”
 - Costs to upgrade undersized facilities to acceptable standards
 - Costs to meet AT/FP standards and required IT infrastructure upgrades
- Why many proposals do not pay back:
 - Lack of personnel reductions
 - MILCON costs to meet ARPLANS square footage requirements
 - Unable to take credit for State portion of operating costs (approx 25%)



COBRA Rollup

Not in COBRA

\$981M MILPERS

Operational Impact

Costs and Savings

Square Foot Closed	14.5M
Square Foot New	15.5M
Percent Increase SQFT	6.8%
Number Facilities Closed (AR)	200
Number Facilities Closed (NG)	306
Total Closed	506
Less New Sites	52
<i>Net Facility Footprint Reduction</i>	<i>454</i>

20 Year NPV (\$K)	\$-1.4B
Total One-Time Cost	\$2.6B
Total MILCON Cost	\$2.5B
Steady State Savings	\$293M
Cost Avoidance	\$1.7B
Total Number of Proposals	145
Proposals that Payback	101
Proposals that do not Payback	44



Prior BRAC Decisions

- BRAC law provides ability to revisit previous decisions: (e.g., Ft Chaffee, Ft Hunter-Liggett, Ft Indiantown Gap, Ft McClellan, Ft Pickett)
- BRAC 2005 could revisit these installations to:
 - Retain use of essential ranges, training areas and critical infrastructure
 - Divest obsolete, and run-down portions of the installations
 - Privatize utilities and redesign these installations to better support RC Training (Realignment or Transfer and Leaseback)
- The Deputies recommend we review these earlier decisions



RC PAT Analytical Results



- Developed 145 proposals that:
 - ✓ Transform RC facilities from 1960's technology into modern platforms
 - ✓ Enhance unit readiness, homeland defense and domestic response capabilities
 - ✓ Provide the capability to execute Home Station Mobilization
 - ✓ Divest high cost, sub-standard, undersized, and deteriorated facilities
 - ✓ Provide critical IT, Distance Learning / VTC, simulation training capabilities
 - ✓ Mitigate AT / FP non compliance issues
 - ✓ Reduce encroachment, environmental, and human health risks
 - ✓ Improve quality of life, to boost recruiting and retention
- Incorporates Army Reserve C2 restructuring initiatives
 - ✓ Stations four Regional Readiness Sustainment Commands (IMA aligned)
 - ✓ Sets conditions to re-mission 6 former RRCs to support Combatant Command requirements through AREP / AREF (MEB, SUA, functional commands)
- All proposals are supported by the CAR, DARNG, the TAGS, RRCs



Recommendations

- Advance RC proposals into integration effort
- Analyze potential funding sources in December, to include:
 - Fund from OSD BRAC Wedge
 - Leverage savings from other Army BRAC proposals
 - Leverage internal MILCON (MCA / MCAR / MCNG)
 - Use other Army programs

Army will continue working RC proposals - Final SRG Decision in December



Way Ahead

Date	Topic
9 Nov	TABS Materiel and Logistics Proposals
16 Nov	TABS Institutional Army Proposals
23 Nov	TABS Operational Army Proposals
30 Nov	Integration of TABS Proposals
Dec	TABS Proposal Integration, Final Approval for EOH
Jan	Integration of Army Candidate Recommendations with JCSG Efforts



RC PAT - Transforming Through BRAC 2005



**Stationing the Reserve
Components of the
21st Century**

Transforming Through Base Realignment and Closure

2 November 2004
BRAC 2005 SRG # 18
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- To provide updates
- To present:
 - Review of BRAC recommendation approval process
 - RC-PAT proposals for review
- To present the BRAC 05 SRG meetings schedule

ACTIONS:

Dr. College opened the meeting by welcoming the group and immediately began the briefing. He reviewed the timeline, noting that the SRG will review the Army review the Army scenarios during the next three sessions. From 30 Nov – 7 December, TABS will begin to array the scenarios against a budget constraint to help the SRG in prioritizing scenarios.

A/SA asked how the described prioritization process aligned with the OSD approach, which he understood aligned capacity reductions against the Wedge proportionally.

Dr. College noted that we could calculate this, but it is not the TABS approach. He further noted that TABS will present both constrained and unconstrained recommendations, with expectations of budget limits affecting the final recommendations. Furthermore, OSD has never set a specific percentage reduction (of installations or capacity) despite their public comment and the DoD Report issued in February. They know that the DoD report was the starting point for analysis, and they are not using it as a basis for expectations.

A/SA noted that the Army will have to prioritize according to both impact and cost.

G8 asked who pays for JCSG actions impacting the MILDEPS? For example, if a JCSG moves an activity from leased space to an installation, how is that funded? Dr. College stated that he believed it would be a combination of the Wedge and monies from the Defense Agencies and MILDEPs. Dr. College noted that the integration of the scenarios may impact savings and costs.

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ASA(FM) noted that the Army will have upfront costs that will far outweigh the savings, including a potential high MILCON bill up front. The challenge will be that MILCON is traditionally at risk of being diverted to other accounts in Budget actions. Dr. College noted that BRAC is a single line item in the MILCON budget.

A/SA noted the discussion was valuable, and stated that the Army strategy must manage the budget risks of recommendations while considering OSD and Congressional interests and impacts.

Dr. College then presented a review of the Presidential BRAC Commission's potential impact on BRAC recommendations and the legislated decision timeline.

Dr. College then presented the Reserve Component proposals for approval to send to integration analysis. He noted that most proposals do not move units more than 50 miles.

A/SA asked what happens to the closed sites?

Dr. College noted that National Guard sites revert to state control; Reserve centers will be handled like active installations and transferred to the communities or used by other Federal agencies.

ASA (ALT) asked if the Army is required to track the payback period.

Dr. College noted that this was a GAO issue in past BRACs; however he does not know how OSD intends to handle the issue this year.

Chief of the Army Reserve noted that the C2 proposals can convert approximately 1,000 command and control personnel slots to deployable structure, and aligns Base Ops management to complement the IMA structure. It also ensures deployable structure is TOE versus TDA organization.

Dr. College noted that the RC proposals are solid; the issue will be how to fund and prioritize them.

The SRG approved advancing 145 RC proposals to Integration and prioritization.

The SRG also approved reviewing earlier BRAC decisions regarding Ft. Chaffee, Ft. Hunter-Liggett, Ft. Indiantown Gap, Ft. McClellan and Ft. Pickett.

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A/SA noted that the analysis presented thus far was a good job; however, if the Army is unable to track savings, he would be unwilling to use other Army programs to fund BRAC actions.

Dr. College then reviewed the Way Ahead, discussing the timeline for ISG and SRGs and noting that we will be discussing the Materiel and Logistics Army proposals at the next SRG.

SECRETARY, DR Craig College
RECORDER, MS Stephanie Hoehne