



DCN: 3783



# BRAC SRG #22

## 30 November 2004

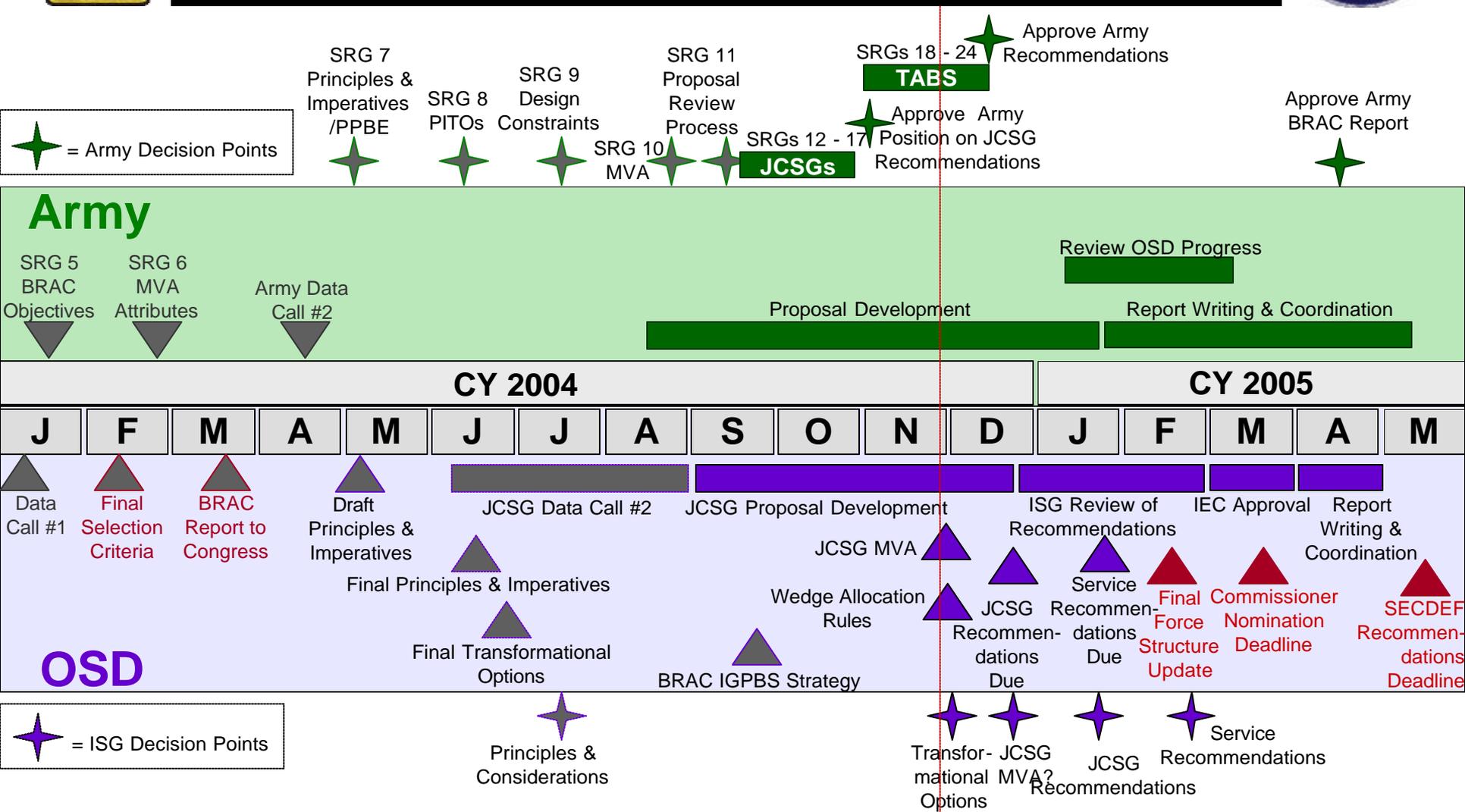


# Purpose & Agenda

- Present for information:
  - Timeline Update
- Present for review:
  - COBRA
  - Prioritization
  - New Proposals
  - JCSG Potential Conflicts and/or Concerns
  - TABS Integration of Army Proposals
- Recommendations
- Way Ahead



# BRAC Timeline



*Transforming Through Base Realignment and Closure*



# BRAC SRG Schedule



7 Dec	Integration of TABS Proposals
14 Dec	Final Approval of Scenarios
4 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
11 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
18 Jan	Integration of Army Candidate Recommendations with JCSG Efforts

***Potential Requirement to approve proposals for submission to JCSGs before 20 December – Industrial (9), Education & Training (6), Headquarters and Support Activities (5), and Technical (1)***



# COBRA



# Recurring Costs in COBRA

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- Sustainment
- Recapitalization
- Base Operating Support (BOS)
- Personnel Salaries
- Housing Allowance
- TRICARE



# Sustainment/Recap



- Sustainment
  - Definition – resources for maintenance and repair activities necessary to keep facilities in good working order
  - COBRA value – determined by OUSD AT&L using the Facilities Sustainment Model (FSM) times the service sustainment rate (Army – 0.87, 3-yr average of historical requirement funded)
- Recapitalization
  - Definition – value used to estimate the resources that would be allocated to recapitalize installation facilities
  - COBRA value – Service recapitalizes all installation facilities every 103 years (recap rate 3-yr average of historical requirement funded), so value is Plant Replacement Value (PRV) divided by recap rate
- Issues
  - Some installations have had no resources allocated for recap in many years
  - TABS removed recap savings at inactive ammunition plants



# BOS



- Definition – resources allocated for municipal like services, utilities, and the command element for an installation
- COBRA value – average non-payroll BOS obligations from FY 01, 02, and 03



# Salaries

- Definition – salary savings from personnel eliminations
- COBRA values:
  - Officer – number eliminated times average officer compensation (\$124,971)
  - Enlisted – number eliminated times average enlisted compensation (\$82,399)
  - Civilian – number eliminated times mean civilian compensation (\$59,959)
- OSD (P&R) provided military compensation rates
- CPMS provided civilian compensation rates
- Issues
  - Savings from military eliminations can only be reallocated to other un-funded military positions
  - TABS highlights NPV difference without military salary savings



# Housing/TRICARE



- Housing
  - Definition – difference in BAH rate from the losing and the gaining installation
  - COBRA value:
    - Officers – O3 with dependents rate
    - Enlisted – E3 with dependents rate
- TRICARE
  - Definition – cost associated with closing a medical treatment facility, adding additional visits to a gaining installation, and the difference in TRICARE rates from the losing and gaining installation
  - COBRA value – OSD (HA) provided factors



# Net Present Value

- Net Present Value (NPV) – the discounted monetized value of expected net costs (i.e. costs minus savings)
- COBRA NPV method:
  - COBRA sums the costs (positive values) and the savings (negative values) for each year (2006-2025)
  - Each sum is then discounted based on a discount rate (3.15%)
  - Discount rate from OMB Circular A-94
  - Discounted sums from each year are added together to determine the scenario NPV



# Prioritization



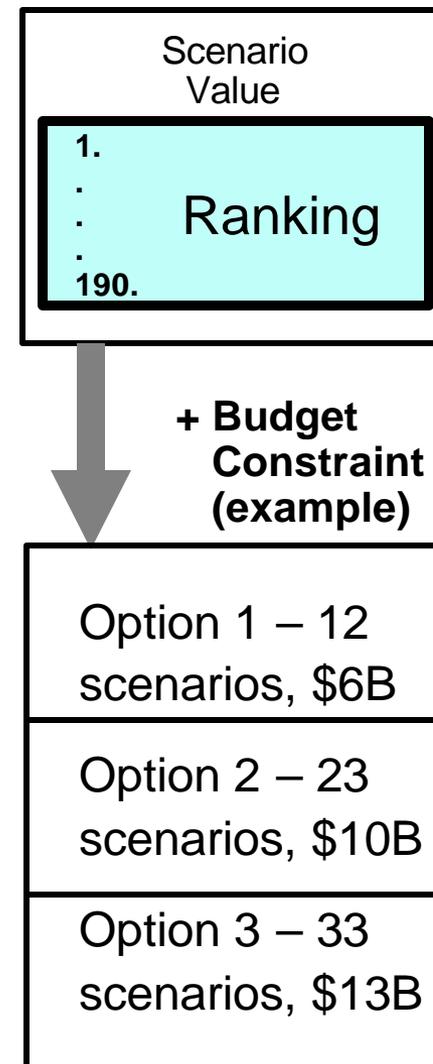
# Purpose

- Propose an approach for the BRAC SRG to use to analyze groups of scenarios for potential submission to OSD as “candidate recommendations”
- Proposed approach:
  - Choose from sets of scenarios called Options, which are based on an analysis of scenario “Value” derived by preferences determined by the BRAC SRG
  - The number of scenarios in an Option is constrained by the level of budgetary risk chosen by the BRAC SRG



# Determining Options

- Analogous to MVI
  - Determine the value of a scenario; based on a set of attributes
  - Attributes represent DoD Criteria
- Differences from MVI:
  - Apply a budget constraint
  - Includes savings as possible budget dollars
  - Assumed funding levels represent levels of budget risk
- The best scenarios from a model perspective; SRG adds military judgment to determine final outcome





# Value Model: Proposed Attributes

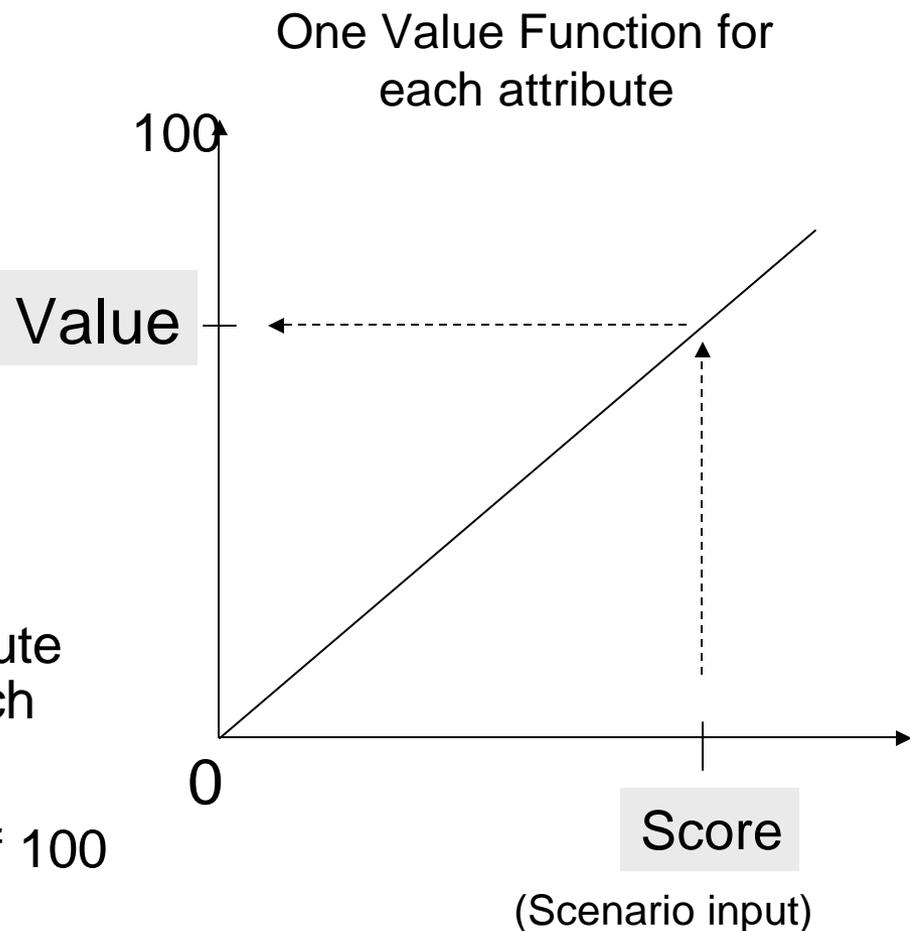


Attribute Category	Attributes (DoD Criterion)
Efficiency	<ul style="list-style-type: none"> <li>● NPV (5)</li> <li>● Closure (Acres + SF shutdown) (3)</li> <li>● # Civilian positions eliminated (4)</li> <li>● # Military positions realigned (4)</li> </ul>
Transformational-Joint	<ul style="list-style-type: none"> <li>● Materiel and Logistics capabilities (1-2)</li> <li>● Training capabilities (1-2)</li> </ul>
	<ul style="list-style-type: none"> <li>● TAA Inactivation (1-4)</li> <li>● Realignment to AFRC (1-4)</li> </ul>
Community Employment	<ul style="list-style-type: none"> <li>● Direct + indirect impact (6)</li> </ul>
Local Area Infrastructure and Environment	<ul style="list-style-type: none"> <li>● Risk levels (7 and 8)</li> </ul>



# Value Calculation

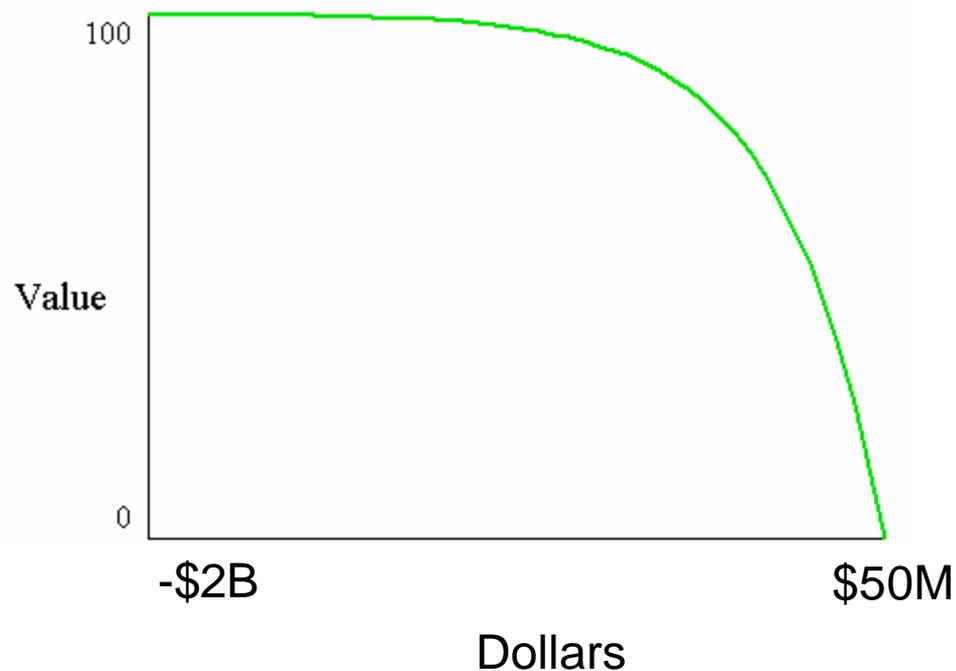
- Process steps include
  - Select Attribute<sub>s</sub> (A<sub>s</sub>)
  - Select Weight<sub>s</sub> (w<sub>s</sub>)
- To calculate Scenario Value (VS)
  - Find the score for an attribute
  - Convert the score to a value
  - Sum the weight of each attribute multiplied by the value for each attribute
  - $SV_s = \sum_a w_a V(A_s)$ , max SV of 100





# Net Present Value (NPV)

- NPV over 20 years
- Can be a savings (negative) or a cost (positive)
- Truncates at \$50M





# Closures

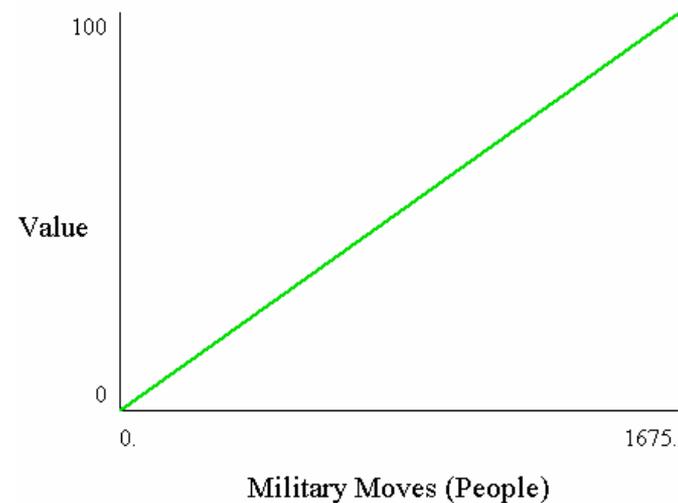
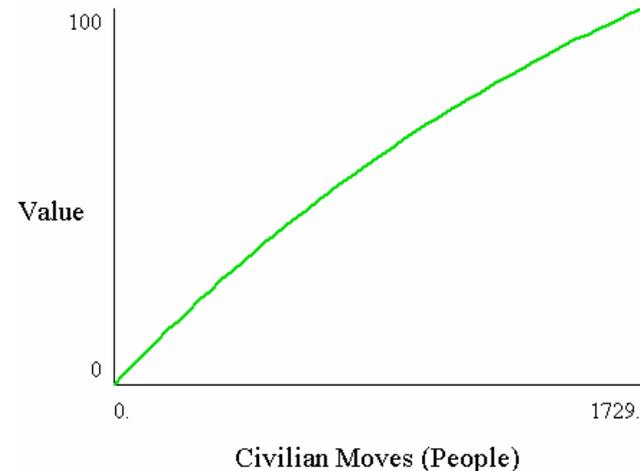
- Multi-Dimensional Constructed Scale
- Combines Acres Closed and square feet Closed
- Considers growth in Army footprint (new SF)

	SF Closed		
<b>Acres Closed</b>	>0 to <100K	>= 100K and < 1M	>=1M
<5000	10	20	30
<15000	50	70	80
>=15000	70	80	100



# Positions Eliminated or Realigned

- Number of military and civilian jobs eliminated thru realignment

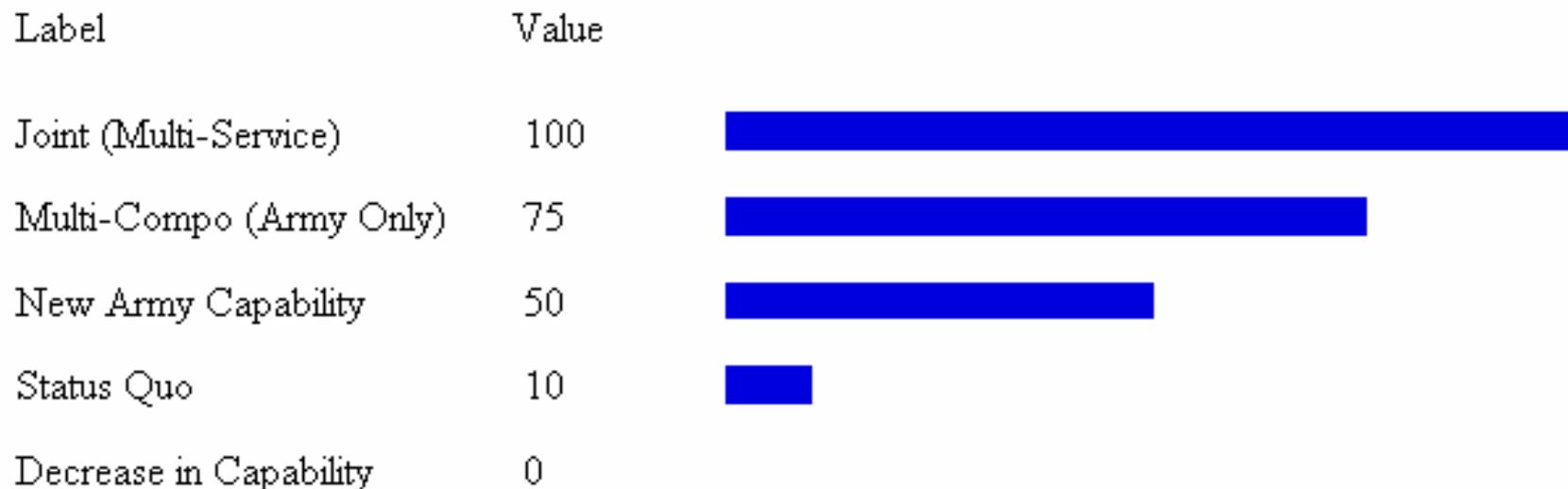




# Training and Materiel-Logistics Capabilities



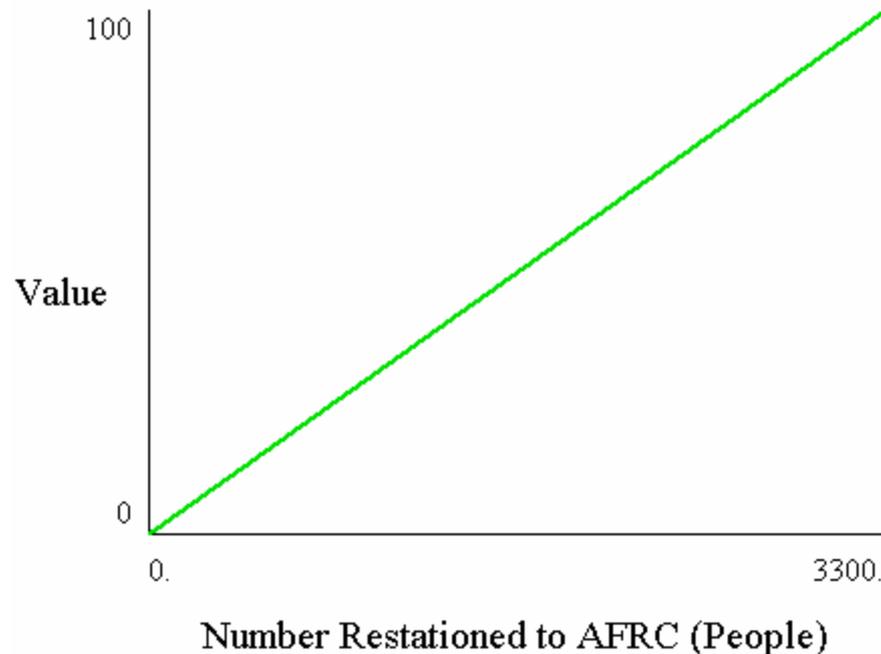
A Scenario's ability to enhance the Army's training and/or materiel logistics capability





# RC Specific

- AFRC  
Realignment:  
number of civilian  
and military  
personnel moved  
to AFRC
- TAA Related  
Inactivation



Label	Value
TRUE	100
FALSE	0

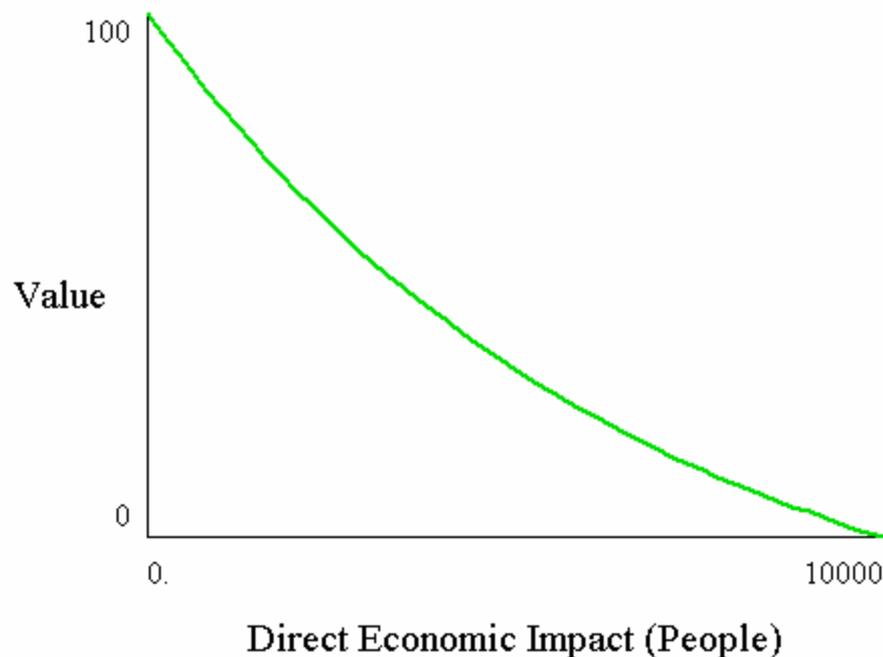




# Criteria 6: Economic Impact



- Number of direct and indirect jobs lost in the local economy
- Data range not yet established
- Scale may be linear or non-linear





# Criteria 7

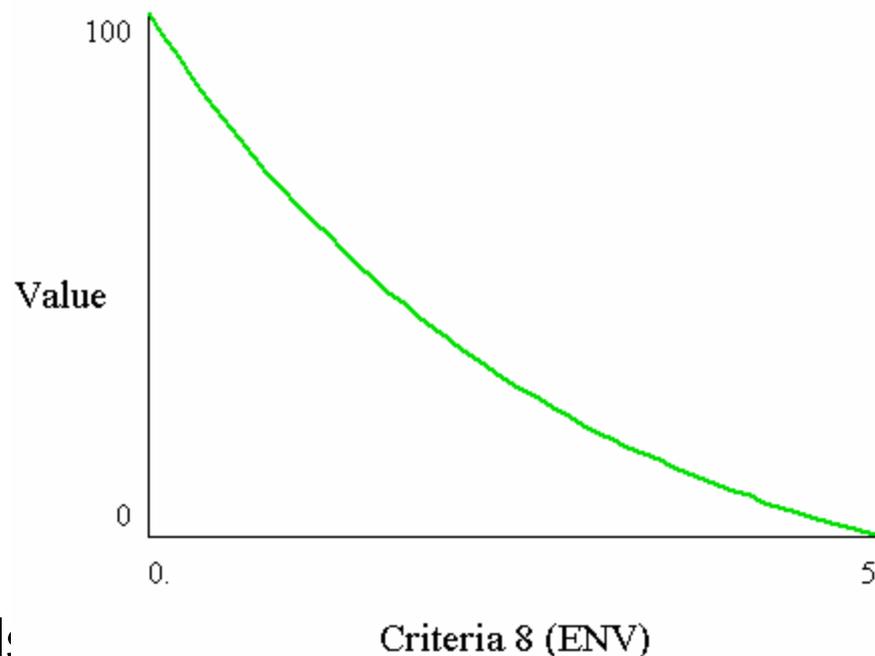
- The ability of the local community to absorb additional forces
- Considers the scenarios risk as evaluated in TABS scenario analysis

Label	Value	
Army Low	100	
Army Medium	50	
Army High	0	



# Criteria 8

- Environmental risk of a Scenario
- Scenario assessment covers Air Quality, Cultural Resources, Dredging, Land Use, Marine Resources, Noise, Threatened Species, Waste, Water Resources, and Wetlands





# Proposed Weighting

Efficiency	Transformational-Joint	DOD Criteria 6,7, and 8
<ul style="list-style-type: none"> <li>• NPV</li> <li>• Closure (sf and acres)</li> </ul> <p>100</p>	<ul style="list-style-type: none"> <li>• Training improvements</li> <li>• Logistics improvements</li> </ul> <p>75</p>	<ul style="list-style-type: none"> <li>• DoD Criterion 6</li> </ul> <p>25</p>
<ul style="list-style-type: none"> <li>• Military positions realigned</li> <li>• Civilian positions eliminated</li> </ul> <p>75</p>	<ul style="list-style-type: none"> <li>• Realignment to AFRC</li> </ul> <p>25</p>	<ul style="list-style-type: none"> <li>• DoD Criteria 7</li> <li>• DoD Criteria 8</li> <li>• TAA inactivation</li> </ul> <p>5</p>

***“Preference” 1 above; a second Preference could transpose Efficiency and Transformation; recommend Preference 1***



# Value Solution

- Ranking based on current data and is subject to change
- Ranking does not ensure the scenario is in an Option; Option constrained by the budget
- One scenario may “conflict” with others and will not be chosen due to the net budget and value

## Top 10 Scenarios based on value

Transform Yuma
Realign Fort Bliss
Close Hawthorne AD
Soldier/Ground Sys.LCM Center
Info Support Center (Gordon)
Maneuver Center
4 RC Scenarios



# Optimization Model

- Objective: Maximize the “value” of the chosen scenarios
- Subject to a set of constraints:
  - Budget constraint
  - Either/Or constraints
    - Closures: TABS has scenarios to close installations and others move units to these installations; SRG can approve only one of these two types of scenarios
    - UICs: some UICs are in multiple scenarios; SRG can only approve one scenario involving each UIC



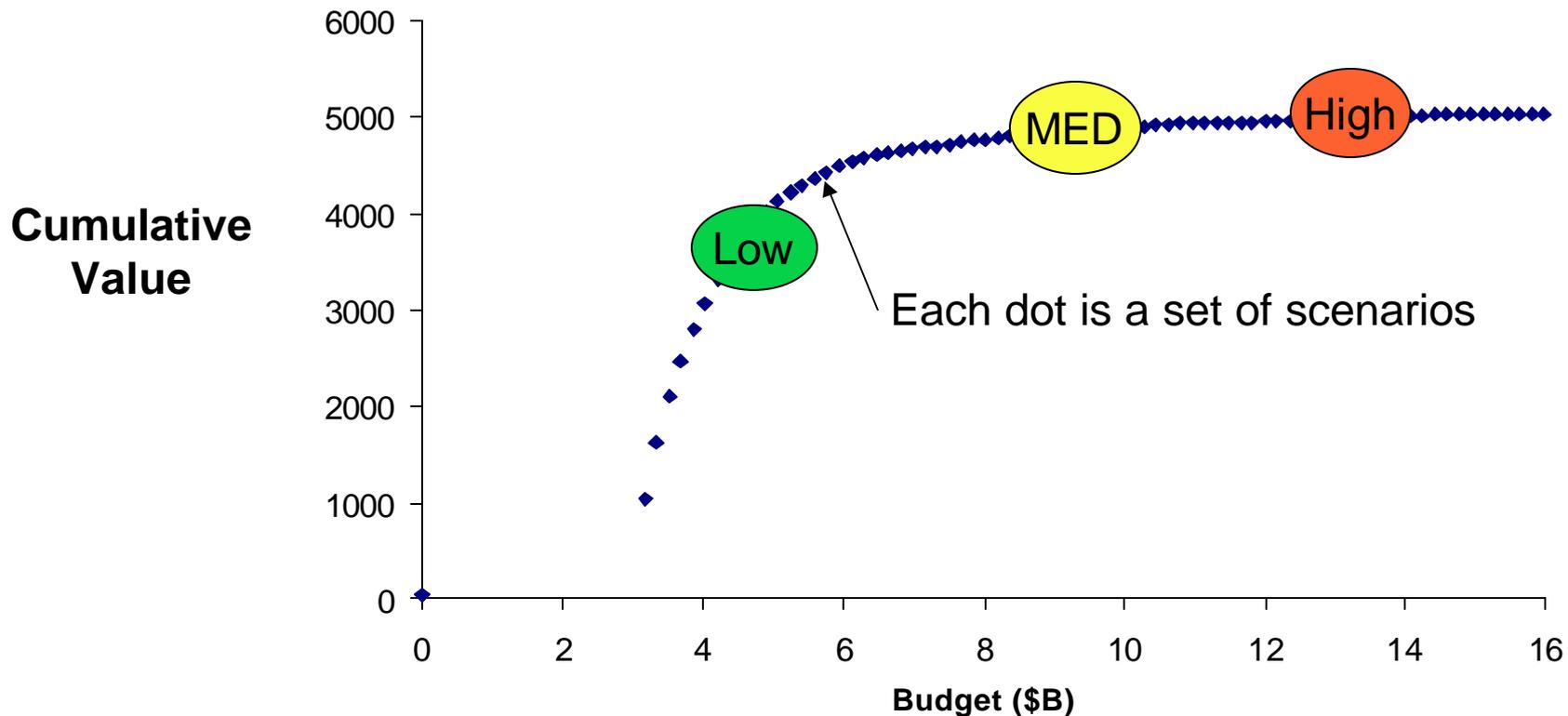
# Budget Levels

- Three different budget levels
- Each level represents a “risk” to Army programs
- Does not include JCSG Proposals

	Low	Medium	High
IGPBS scenarios	\$2.5	\$2.5	\$2.5
6-yr Savings	Calculated		
Wedge	\$1	\$2	\$2.5
MILCON	\$2	\$4	\$6
Other	0	\$1	\$2
Totals:	\$5.5	\$9.5	\$13.0



# Value at Different Risk Levels (Illustrative Example)



***Each funding level provides additional value due to more scenarios being funded***



# Scenarios in the Solution

- TABS “forces” some transformational scenarios into the solution
  - IGPBS
  - Four Reserve C2 scenarios
  - Four Chemical-DEMIL sites (costs and savings not considered)
- Low Budget level includes the above Transformational scenarios plus other scenarios that can be completed up to the budget level



# Model Capability



- Provides a means to quickly determine possible Options of scenarios at different funding levels
- Will incorporate JCSGs scenarios when available
- Can determine impact on Options if the SRG or other deliberative body “forces” a scenario in-out of an Option (e.g., budget impact and scenario constraints)
- Provides the next scenario to fund or the first scenario to drop as funding changes



# Next Steps

- December 7<sup>th</sup>
  - Scenario update
  - Present Initial Options, preferences, and scenarios
- December 14<sup>th</sup>
  - Scenario update
  - Revised Options based on guidance
  - Select an interim set of Options for each budget level of interest to the BRAC SRG



# New Proposals



# Move US Army Prime Power School (Ft. Leonard Wood)



## Scenario

- Consolidates the US Army Engineering School by relocating the US Army Prime Power School that is located at Ft. Belvoir to Ft Leonard Wood
- E&T JCSG is running this scenario.
- MVI: Fort Leonard Wood (35), and Fort Belvoir (39)

## Drivers/Assumptions

- Principles: Recruit and Train
- Transformational Options:
  - Collocate or consolidate multiple branch schools and centers on single locations
  - Collocate institutional training, MTOE units, RDTE organizations and other TDA units in large numbers on single installations to support force stabilization and enhance training

## Justification/Impact

- Further consolidates engineer training and doctrine development at a single location promoting training effectiveness and functional efficiencies
- Frees space at Fort Belvoir

## Potential Conflicts

- None



# Move US Army Prime Power School (Ft. Leonard Wood)



## COBRA

1. One-Time Cost:	\$59M
2. MILCON:	\$49M
3. NPV/ NPV-MiL Pay:	\$23M /23M
4. Payback Yrs/Break Even Yr:	Never
5. Steady State/ - Mil Pay:	-\$2M/-2M
6. Mil/Civ Reductions:	0 / 0
7. Mil/Civ/Stu Relocated:	10 / 25 / 61

## Environmental

- No impact

## Economic

- Direct/Indirect:
- Employment Base:

## Community

- Overall risk evaluation: Medium
- 3 out of 10 evaluated attributes decline: housing, medical health, & population center



# Close Ft. Buchanan

## Scenario

- MVI Losing Ft. Buchanan (66)
- Enclave 65<sup>th</sup> Regional Readiness Command
- Enclave Puerto Rico Army National Guard existing in planned facilities
- Enclave DoD School
- Enclave AAFES / Commissary operations

## Drivers/Assumptions

- Transformational Options: Eliminate stand-alone HQ; Consolidate HQs at a single location; Reduce excess capacity by 5%

## Justification/Impact

- Savings generated from base closures/personnel reductions
- Transfers remaining property to the Army Reserve
- Retains property to operate the DoD School and AAFES / Commissary activities

## Potential Conflicts

- Eliminates last remaining active Army installation in Caribbean area
- Reduces capability to support and sustain mobilization, RC training and operations in the Caribbean area



# Station IGPBS Forces

## Scenario

- Station IGPBS-related units at Fort Bliss, TX and Yuma Proving Ground, AZ. Allows for the closure of several installations in Germany
- Station additional units at Lewis, Carson, Riley, Knox
- MVI: Bliss (1), Yuma PG (6)

## Drivers/Assumptions

- Transformational Options:
  - Locate (Brigades) Units of Action at Installations DOD-wide, capable of training modular formations, both mounted and dismounted, at home station with sufficient training land and facilities to test, simulate, or fire all organic weapons

## Justification/Impact

- Maximizes the use of excess training land capacity at Bliss and Yuma
- Reduces training requirement at Fort Riley
- Supports E&T JCSG's objective to establish regional Cross-Service and Cross-functional ranges that will support Service collective, interoperability and joint training as well as test and evaluation of weapon systems
- TABS MVI/MVP supports the stationing of Operational Army Forces at these installations

## Potential Conflicts

- Maneuver Center at Fort Bliss
- Fires Center at Fort Bliss

- 
- Assumes BCT returns from Korea
    - Costs included
    - Savings not included



# Station IGPBS Forces (Bliss - Yuma)



## COBRA

1. One-Time Cost: \$5259.5M
2. MILCON: \$3502.1M
3. NPV/NPV-Mil Pay: -\$4076.2M/- \$1816.6M
4. Payback Yrs/Break Even Yr: 6 / 2017
5. Steady State Savings: -\$717.2M/- \$891.2M
6. Mil/Civ Reductions: 1933 / 2961
7. Mil/Civ/Stu Relocated: 39455 / 0 / 0

## Environmental

- Possible water constraints
- Bliss –
  - Air Quality – Non-Attainment for Particulate Matter (PM), Ozone, & CO
  - Requires Air Conformity Analysis & New Source Review
- Yuma –
  - Air Quality – Non-Attainment for PM
  - Requires Air Conformity Analysis & New Source Review

## Economic

- Direct/Indirect:
- Employment Base:

Avn Bde to Fort Sill vice Fort Bliss?

## Community

Overall risk evaluation: Medium



# Station IGPBS Forces (Bliss - Yuma)



## COBRA

1. One-Time Cost: \$5154.7M
2. MILCON: \$3418.1M
3. NPV/NPV-Mil Pay: -\$4261.8M/- \$2002M
4. Payback Yrs/Break Even Yr: 6 / 2017
5. Steady State Savings: -\$722.9M/- \$896.9M
6. Mil/Civ Reductions: 1933 / 2961
7. Mil/Civ/Stu Relocated: 39455 / 0 / 0

## Environmental

- Possible water constraints
- Flight restrictions at Ft Sill vicinity of Wichita Mtn Wildlife Refuge
- Bliss –
  - Air Quality – Non-Attainment for Particulate Matter (PM), Ozone, CO
  - Air Conformity Analysis & New Source Review (NSR) req'd
- Yuma –
  - Air Quality – Non-Attainment for PM
  - Air Conformity Analysis & NSR req'd

## Economic

- Direct/Indirect:
- Employment Base:

Avn Bde to Fort Sill vice Fort Bliss?

## Community

Overall risk evaluation: Medium



# Potential Conflicts with Joint Cross Service Groups Scenarios (JCSGs)



# JCSG Proposal Status



- 217 JCSG Proposals impacting Army Installations
  - 81 Headquarters and Support Activities
  - 35 Education and Training
  - 33 Industrial and Supply & Service
  - 32 Technical
  - 5 Intelligence
  - 31 Medical
- 80 Enable Closures of Army Installations outside the Portfolio
- Currently, 21 are potentially in conflict with Army



# Conflicts

## Additions to Bases Outside Portfolio

- 13 JCSG Proposals add activities
  - Adelphi – Recommend continue
  - Carlisle – Recommend HSA drop
  - Detroit – Recommend TECH push alternative as primary
  - Picatinny – Recommend TECH push alternative as primary
  - Selfridge – Recommend TECH push alternative as primary
  - Shafter – Recommend E&T develop alternative

**FIXED**

## Army Doctrine or Transformational Option

- 10 Proposals are in conflict
  - Jt Trans Mgmt to Eustis - Recommend adjust to align with Army CSS Center options
  - 6 Realign War College under NDU Scenarios (E&T)
  - 3 Proposals - Intel School to Goodfellow AFB

## Closures in Conflict with Army

- 4 JCSG Proposal
  - Walter Reed – Recommend MED JCSG Drop the proposal
  - Red River
  - Letterkenny
  - Adelphi
  - UAVs to Huachuca

## Capacity

- 10 “Hot Spots” with 222 Army & JCSG proposals impacting
- Too early to identify; 20 Dec JCSG submission will enable
- More to follow



# Army Proposals

- Review of the current status of Army Proposals
  - Reserve Component
  - Materiel and Logistics
  - Institutional Army
    - Institutional Training
    - Headquarters and Support
  - Operational Army
    - Operational Army
    - RDAT&E



# RC PAT Proposals by Tier

**146 Total RC PAT Proposals**

**45**

## **TIER I** MINOR ADMINISTRATIVE AND HOME STATION MOBILIZATION / TRAINING SITES

Combines Army Reserve Centers, Guard Readiness Centers, Navy/Marine Corps Reserve Centers into Armed Forces Reserve Centers

**75**

## **TIER II** MAJOR ADMINISTRATIVE, AVIATION, MAINTENANCE AND SUPPORT FUNCTIONS

Combines Army Reserve Centers, Guard Readiness Centers, Navy/Marine Corps Reserve Centers. Proposals include OMS, AMSA, AASF activities

**26**

## **TIER III** MAJOR REGIONAL MOBILIZATION, DEPLOYMENT & TRAINING SITES

Integrates major RC C2, training, maneuver, logistical capabilities on a large installation. Proposals include ECS, MATES / UTES, RTS. Major capabilities

**4**

## **USAR** COMMAND AND CONTROL REDESIGN

Reduces the number of Regional Readiness Commands from 10 to 4. Adds deployable headquarters to the USAR inventory.



# RC Rollup

Proposal	1Time Cost (\$B)	NPV (\$B)	NPV Less Mil Pay (\$B)	Total Cost (Year 1 - 6) (\$B)	Total Cost less Mil Pay (Year 1 - 6) (\$B)	Recurring Costs (\$B)	Recurring Costs Less Mil Pay (\$B)	Personnel AC	Personnel CIV
Tier 1	\$0.5	(\$0.2)	\$0.1	\$0.3	\$0.5	(\$0.0)	\$0.0	0	7
Tier 2	\$1.5	(\$1.2)	\$0.6	\$0.7	\$1.4	(\$0.2)	\$0.0	0	74
Tier 3	\$0.7	(\$0.1)	\$0.2	\$0.4	\$0.7	(\$0.1)	\$0.0	0	207
<b>Total</b>	<b>\$2.6</b>	<b>(\$1.4)</b>	<b>\$0.9</b>	<b>\$1.4</b>	<b>\$2.6</b>	<b>(\$0.3)</b>	<b>\$0.1</b>	<b>0</b>	<b>288</b>

## Operational Impact

Square Feet Closed	14.2M
Square Feet New	15.5M
Percent Increase SQFT	9.2%
Number Facilities Closed (AR)	193
Number Facilities Closed (NG)	293
Total Closed	486
Less New Sites	52
<b>Net Facility Footprint Reduction</b>	<b>434</b>

**Not in COBRA**

<b>Cost Avoidance</b>	<b>\$1.7B</b>
<b>Total Number of Proposals</b>	<b>146</b>
<b>Proposals that Payback</b>	<b>48</b>
<b>Proposals that do not Payback</b>	<b>98</b>



# Materiel and Logistics



# Materiel and Logistics

Proposal	1 Time Cost (\$B)	NPV (\$B)	NPV Less Mil Pay (\$B)	Total Cost (Year 1 - 6) (\$B)	Total Cost - Mil Pay (Year 1 - 6) (\$B)	Recurring Costs (\$B)	Recurring Costs - Mil Pay (\$B)	Personnel	
								AC	CIV
Close Detroit Arsenal	\$0.7	(\$0.1)	\$0.0	\$0.5	\$0.5	(\$0.1)	(\$0.1)	0	153
Close Sierra Army Depot	\$0.0	(\$1.0)	(\$0.0)	(\$0.3)	(\$0.3)	(\$0.1)	(\$0.0)	2	514
Close Rock Island Arsenal	\$0.8	\$0.5	\$0.5	\$0.7	\$0.7	(\$0.0)	(\$0.0)	3	0
Close Red River Army Depot	\$0.8	\$0.3	\$0.3	\$0.6	\$0.6	(\$0.0)	(\$0.0)	0	7
Close Watervliet Arsenal	\$0.1	(\$0.1)	(\$0.1)	\$0.1	\$0.1	(\$0.0)	(\$0.0)	0	8
Close Selfridge Army Activities	\$0.0	(\$0.4)	(\$0.4)	(\$0.1)	(\$0.1)	(\$0.0)	(\$0.0)	12	154
Close Lima Tank Plant	\$0.0	(\$0.4)	(\$0.0)	(\$0.0)	(\$0.0)	(\$0.0)	(\$0.0)	4	41
Close Letterkenny Army Depot	\$0.3	(\$0.2)	(\$0.2)	\$0.1	\$0.1	(\$0.0)	(\$0.0)	0	8
Close Hawthorne Army Depot	\$0.0	(\$1.1)	(\$1.0)	(\$0.4)	(\$0.4)	(\$0.1)	(\$0.1)	3	45
Close Watervliet Arsenal and Leaseback	\$0.1	(\$0.1)	\$0.0	\$0.1	\$0.1	(\$0.0)	(\$0.0)	0	0
Close Ammunition Plants	\$0.0	(\$0.7)	(\$0.2)	(\$0.3)	(\$0.3)	(\$0.0)	(\$0.0)	2	37
Close Chem Demil Plants	\$0.0	(\$2.2)	(\$0.8)	(\$0.5)	(\$0.4)	(\$0.2)	(\$0.1)	12	689
<b>Total</b>	<b>\$2.9</b>	<b>(\$5.3)</b>	<b>(\$1.8)</b>	<b>\$0.4</b>	<b>\$0.6</b>	<b>(\$0.6)</b>	<b>(\$0.4)</b>	<b>38</b>	<b>1656</b>

**Enables Closure of Umatilla, Pueblo, Newport, and Deseret Chem Depots; Lonestar, Kansas, Louisiana, Mississippi, and Riverbank AAPs; Rock Island, Red River, Watervliet, Selfridge, Detroit, Lima Tank Plant, Sierra and Hawthorne**

**Transforming Through Base Realignment and Closure**



# Materiel and Logistics





# Institutional Army



U.S. ARMY

# Institutional Training



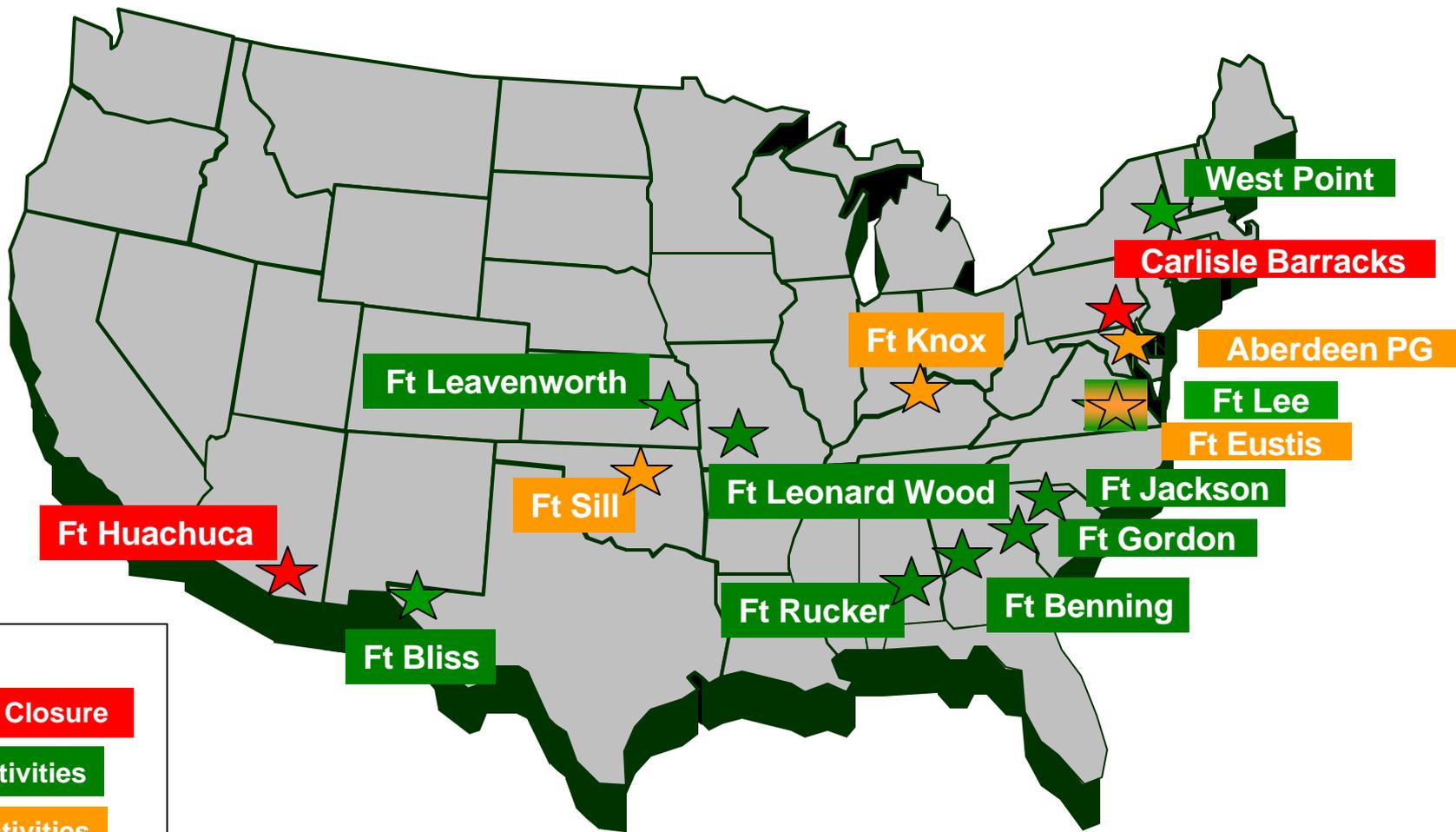
Proposal	1 Time Cost (\$B)	NPV (\$B)	NPV Less Mil Pay (\$B)	Total Cost (Year 1 - 6) (\$B)	Total Cost - Mil Pay (Year 1 - 6) (\$B)	Recurring Costs (\$B)	Recurring Costs - Mil Pay (\$B)	Personnel	
								AC	CIV
Drill SGT school consolidation (Jackson)	\$0.0	(\$0.0)	\$0.0	\$0.0	\$0.0	(\$0.0)	\$0.0	39	11
Prep school to West Point	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	(\$0.0)	(\$0.0)	4	9
Maneuver Center (Benning)	\$0.6	(\$1.4)	\$0.4	\$0.0	\$0.6	(\$0.2)	(\$0.0)	1675	299
Net Fires Center (Bliss)	\$0.2	(\$0.7)	\$0.1	(\$0.1)	\$0.2	(\$0.1)	(\$0.0)	757	26
Aviation Log to Rucker	\$0.5	(\$0.5)	\$0.2	\$0.2	\$0.4	(\$0.1)	(\$0.0)	571	247
Close War College and move to Leavenworth	\$0.1	(\$0.6)	(\$0.2)	(\$0.1)	(\$0.0)	(\$0.0)	(\$0.0)	257	230
Info Support Center (Gordon)	\$0.6	(\$1.5)	(\$0.4)	(\$0.0)	\$0.3	(\$0.2)	(\$0.1)	990	735
CSS Center (Lee)	\$0.8	(\$1.2)	(\$0.0)	\$0.2	\$0.6	(\$0.2)	(\$0.1)	1018	344
Move US Army Prime Power School -(Ft. Leonard Wood)	\$0.1	\$0.0	\$0.0	\$0.0	\$0.0	(\$0.0)	(\$0.0)	0	0
<b>Total</b>	<b>\$2.9</b>	<b>(\$5.9)</b>	<b>\$0.2</b>	<b>\$0.4</b>	<b>\$2.2</b>	<b>(\$0.7)</b>	<b>(\$0.2)</b>	<b>5311</b>	<b>1901</b>

***Enables Closure of Fort Huachuca and Carlisle Barracks***

***Transforming Through Base Realignment and Closure***



# Institutional Training





# Headquarters and Support

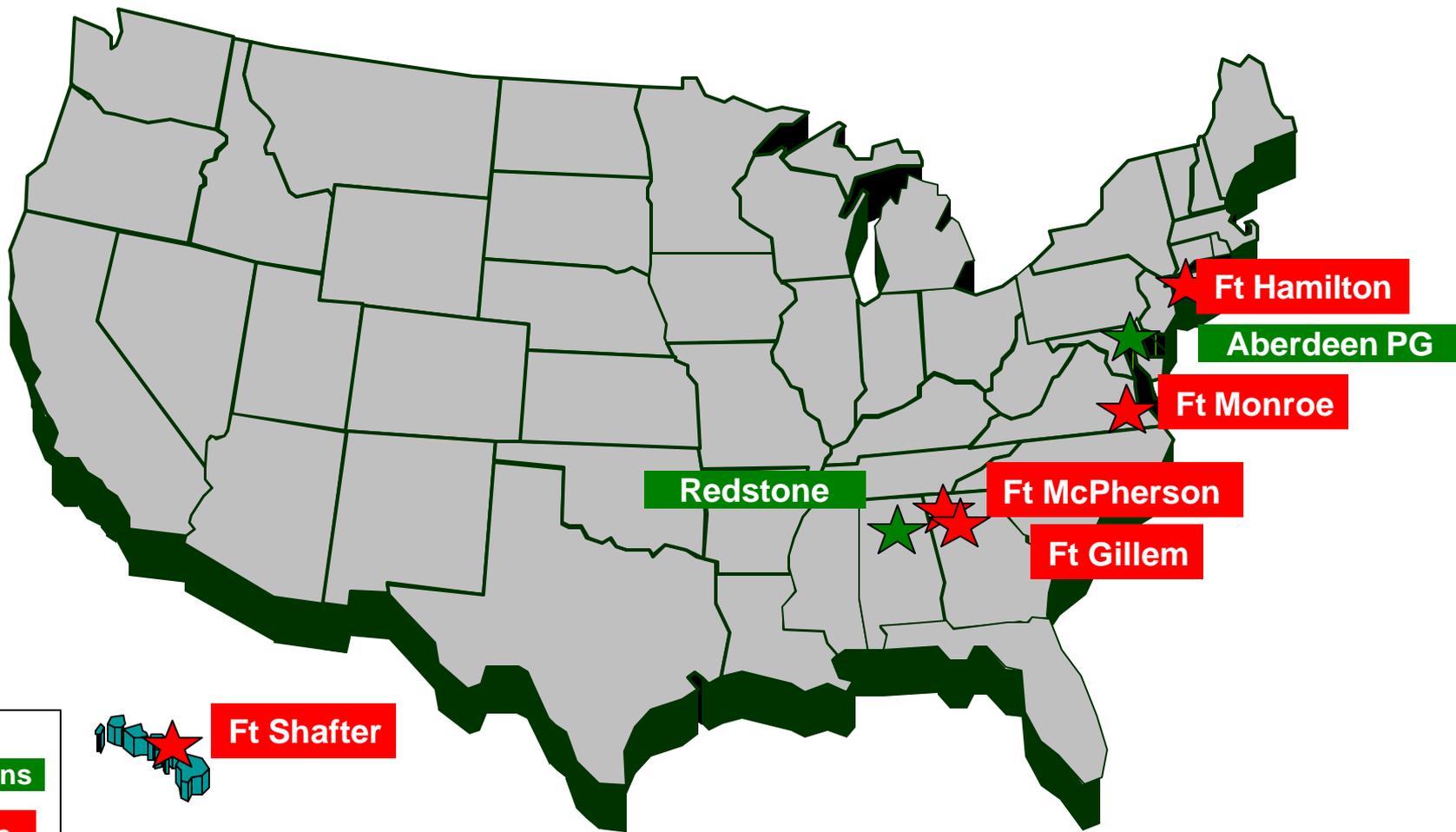
Proposal	1 Time Cost (\$B)	NPV (\$B)	NPV Less Mil Pay (\$B)	Total Cost (Year 1 - 6) (\$B)	Total Cost - Mil Pay (Year 1 - 6) (\$B)	Recurring Costs (\$B)	Recurring Costs - Mil Pay (\$B)	Personnel	
								AC	CIV
Closure - Ft. Gillem - Ft. Dix	\$0.1	(\$0.5)	(\$0.4)	(\$0.1)	(\$0.1)	(\$0.0)	(\$0.0)	71	196
Closure Ft. Hamilton	\$0.0	(\$0.4)	(\$0.3)	(\$0.1)	(\$0.1)	(\$0.0)	(\$0.0)	42	154
Close Ft. Monroe	\$0.1	(\$0.4)	(\$0.1)	(\$0.0)	(\$0.0)	(\$0.0)	(\$0.0)	256	171
Close Ft. McPherson	\$0.2	(\$0.8)	(\$0.5)	(\$0.1)	(\$0.1)	(\$0.1)	(\$0.1)	0	0
Close Fort Shafter	\$0.2	(\$0.8)	(\$0.8)	(\$0.1)	(\$0.1)	(\$0.1)	(\$0.1)	13	179
HQDA Leased Activities Arlington Hall, Ft. Belvoir, and APG	\$0.2	(\$0.1)	\$0.0	\$0.1	\$0.1	(\$0.0)	(\$0.0)	0	0
HSA-0077 Consolidate/Co- locate Installation Management Agencies and Army Service Providers	\$0.1	(\$0.2)	(\$0.2)	\$0.0	\$0.0	(\$0.0)	(\$0.0)	18	203
HSA-0092 Relocate Army Materiel Command(AMC)- Alternate	\$0.1	(\$0.0)	\$0.0	\$0.0	\$0.0	(\$0.0)	(\$0.0)	12	9
<b>Total</b>	<b>\$1.1</b>	<b>(\$3.1)</b>	<b>(\$2.2)</b>	<b>(\$0.2)</b>	<b>(\$0.2)</b>	<b>(\$0.3)</b>	<b>(\$0.3)</b>	<b>412</b>	<b>912</b>

**Enables Closure of Forts Gillem, Hamilton, McPherson, Monroe, and Shafter**

*Transforming Through Base Realignment and Closure*



# Headquarters and Support





# Operational Army



# Operational Army

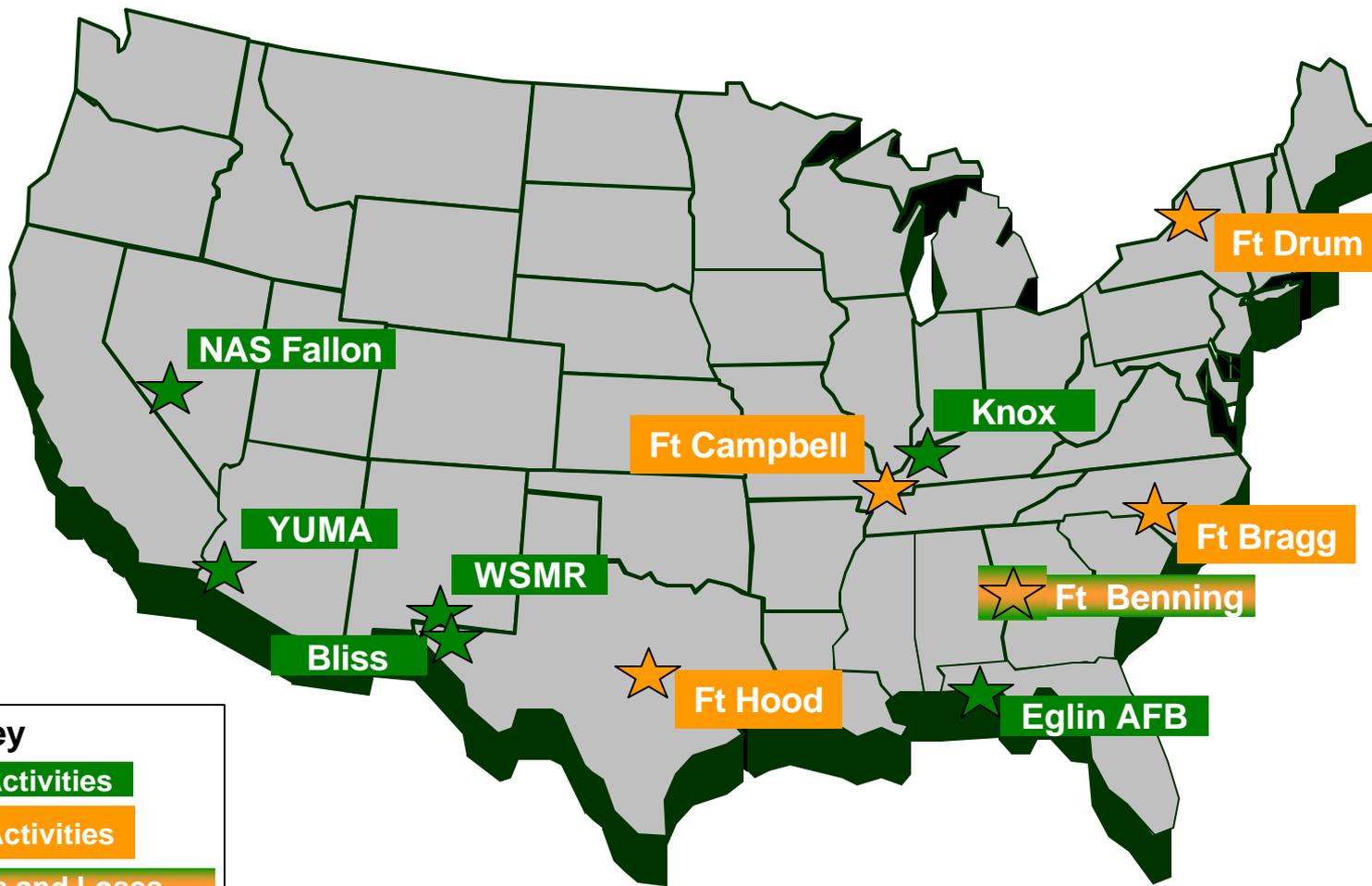


Proposal	1 Time Cost (\$B)	NPV (\$B)	NPV Less Mil Pay (\$B)	Total Cost (Year 1 - 6) (\$B)	Total Cost - Mil Pay (Year 1 - 6) (\$B)	Recurring Costs (\$B)	Recurring Costs - Mil Pay (\$B)	Personnel	
								AC	CIV
7th SFG from FT Bragg (EGLIN AFB)	\$0.1	\$0.1	\$0.1	\$0.1	\$0.1	(\$0.0)	(\$0.0)	3	12
Transform Yuma PG	\$2.1	(\$2.9)	(\$1.9)	\$0.7	\$1.0	(\$0.4)	(\$0.3)	945	1729
Light BCT from Fort Bragg (FT Benning) HVY from Fort Benning (WSMR)	\$0.4	\$0.9	\$0.9	\$0.5	\$0.5	\$0.0	\$0.0	8	30
IN BCT from Fort Campbell (Fort Knox)	\$0.2	\$0.1	\$0.1	\$0.2	\$0.2	(\$0.0)	(\$0.0)	18	60
Realign Fort Bliss	\$3.3	(\$4.0)	(\$2.8)	\$1.1	\$1.5	(\$0.5)	(\$0.5)	988	1232
5th SFG from Fort Campbell (Yuma Proving Ground)	\$0.4	\$0.6	\$0.6	\$0.5	\$0.5	\$0.0	\$0.0	8	24
5TH SFG from Fort Campbell (NAS Fallon)	\$0.1	\$0.1	\$0.2	\$0.1	\$0.1	\$0.0	\$0.0	8	24
IN BCT from Ft. Drum (YPG)	\$0.4	\$0.5	\$0.5	\$0.4	\$0.4	\$0.0	\$0.0	25	123
HVY BCT from Ft. Hood (Bliss)	\$0.3	\$0.4	\$0.4	\$0.3	\$0.3	\$0.0	\$0.0	22	57
<b>Total</b>	<b>\$7.2</b>	<b>(\$4.3)</b>	<b>(\$1.9)</b>	<b>\$3.9</b>	<b>\$4.6</b>	<b>(\$0.9)</b>	<b>(\$0.7)</b>	<b>2025</b>	<b>3291</b>

*Transforming Through Base Realignment and Closure*



# Operational Army



**Key**

- Gains Activities
- Loses Activities
- Gains and Losses



# RDAT&E

Proposal	1 Time Cost (\$B)	NPV (\$B)	NPV Less Mil Pay (\$B)	Total Cost (Year 1 - 6) (\$B)	Total Cost - Mil Pay (Year 1 - 6) (\$B)	Recurring Costs (\$B)	Recurring Costs - Mil Pay (\$B)	Personnel	
								AC	CIV
Soldier/Ground Systems LCM Command (APG)	\$1.2	(\$0.1)	(\$0.0)	\$1.1	\$1.1	(\$0.1)	(\$0.1)	73	430
Relocate Cold Regions Test Center (CRTC) headquarters from Ft. Wainwright to Ft. Greely	\$0.0	(\$0.0)	(\$0.0)	(\$0.0)	(\$0.0)	(\$0.0)	\$0.0	0	0
Soldier/Ground Systems LCM Command (APG & Picatinny)	\$0.5	(\$0.1)	(\$0.0)	\$0.4	\$0.4	(\$0.0)	(\$0.0)	37	229
<b>Total</b>	<b>\$1.8</b>	<b>(\$0.2)</b>	<b>(\$0.0)</b>	<b>\$1.5</b>	<b>\$1.5</b>	<b>(\$0.2)</b>	<b>(\$0.1)</b>	<b>110</b>	<b>659</b>

***Enables Closure of Soldier's Support Center (Natick), Detroit, and Picatinny***



# RDAT&E





# Cost Roll-up

Proposal	1 Time Cost (\$B)	NPV (\$B)	NPV Less Mil Pay (\$B)	Total Cost (Year 1 - 6) (\$B)	Total Cost - Mil Pay (Year 1 - 6) (\$B)	Recurring Costs (\$B)	Recurring Costs - Mil Pay (\$B)	Personnel	
								AC	CIV
Reserve Component	\$2.6	(\$1.4)	\$0.9	\$1.4	\$2.6	(\$0.3)	\$0.1	0	288
Materiel and Logistics	\$2.9	(\$5.3)	(\$1.8)	\$0.4	\$0.6	(\$0.6)	(\$0.4)	38	1,656
Institutional Army	\$4.0	(\$9.0)	(\$2.0)	\$0.1	\$2.0	(\$1.0)	(\$0.5)	5,723	2,813
Operational Army	\$9.0	(\$4.4)	(\$1.9)	\$5.4	\$6.1	(\$1.0)	(\$0.8)	2,135	3,950
<b>Total</b>	<b>\$18.5</b>	<b>(\$20.2)</b>	<b>(\$4.9)</b>	<b>\$7.4</b>	<b>\$11.4</b>	<b>(\$2.9)</b>	<b>(\$1.6)</b>	<b>7,896</b>	<b>8,707</b>

**(Negative Numbers) = Savings**



# Summary of Impacts on Installations Outside the Portfolio



Rank	Installation	Rank	Installation	Rank	Installation
45	Deseret Chem Plant	71	Iowa AAP	87	Lease - HQ, ATEC
47	Picatinny Arsenal	72	Lone Star AAP	89	Lease - Rosslyn Complex
51	Ft McPherson	73	Adelphi Labs	90	Riverbank AAP
52	Ft Gillem	74	Ft Hamilton	91	Lease - Bailey's Crossroads
55	Pueblo Chem Depot	75	Detroit Arsenal	92	Lease - Army Research Office
57	Soldier Support Center	76	Carlisle Barracks	93	Lease - Crystal City Complex
58	Charles Kelley Support	78	Lima Tank Plant	94	Lease - Hoffman complex
60	Mississippi AAP	80	USAG Selfridge	95	Lease - ARPERCEN
63	Ft Leavenworth	82	Ft Shafter	96	Lease - PEO STRICOM
65	Newport Chem Depot	83	Ft Buchanan	97	Lease - Army JAG Agency
67	Ft Monroe	85	Presidio Of Monterey	98	Lease - Ballston Complex
68	Kansas AAP	86	Umatilla Chem Depot	99	Lease - Army JAG School
69	Louisiana AAP				



No Proposals to date enabling closure; Iowa AAP ranked high on Industrial's MVI; Leavenworth designated as primary site for the Army War College during SRG 20.



Installations with JCSG or Army Proposals that enable closure

**34 of 37 Installations Outside the Portfolio Enabled for Closure**



# Way Ahead



Date	Topic
7 Dec	Integration of TABS Proposals
14 Dec	Final Approval of Scenarios
4 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
11 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
18 Jan	Integration of Army Candidate Recommendations with JCSG Efforts



# Back-up



# JCSG Proposals

## Sub-Contracted to Army



- Industrial (Materiel and Logistics)
  - 5 Army Ammunition Plants
  - 4 Chem Demil Sites
- Education & Training (Institutional Army)
  - 4 Centers and Schools (Maneuver, Net Fires, Info Support and CSS) (+ Alternatives)
  - War College to Leavenworth (+ Alternatives)
  - Avn Logistics school to Rucker(+ Alternatives)
- Headquarters and Support Activities (Institutional Army)
  - 5 proposals that restation HQ and Spt Activities enabling closures of Forts Monroe, McPherson, & Shafter and Army NCR Lease Spaces
- Technical (Operational Army (RDAT&E))
  - Joint Land System LCM Command

***Potential Requirement to approve proposals for submission to JCSGs before 20 December – Industrial (9), Education & Training (6), Headquarters and Support Activities (5), and Technical (1)***



# Potential JCSG Conflicts



Proposal	From	To	Remarks
Technical JCSG			
Relocate Ground Veh RDAT&E at Detroit Arsenal to Selfridge	Detroit	Selfridge	Moves activities to an installation outside the portfolio (Selfridge)
Est Joint Centers for Ground Platform RDAT&E	Adelphi, Belvoir, Redstone, Rock Island	Aberdeen, Detroit,	Moves activities to an installation outside the portfolio (Detroit)
Consolidate Extramural Research Program Managers	Army Research Office DC & Durham	Adelphi	Moves activities to an installation outside the portfolio (Adelphi)
Defense Research Svc Led Labs	Whitesands	Adelphi	Moves activities to an installation outside the portfolio (Adelphi)
Defense Research Svc Led Labs Alt	Aberdeen, Whitesands	Adelphi	Moves activities to an installation outside the portfolio (Adelphi)
Jt. Land Network Warfare LCM&TE	Redstone, Walter Reed	Adelphi, Belvoir	Moves activities to an installation outside the portfolio (Adelphi)
C4ISR Cross DTAP & Function	Adelphi, Belvoir, Hood, Monmouth, Redstone, Whitesands	Adelphi, Huachuca, Manmouth	Moves activities to an installation outside the portfolio (Adelphi)



# Potential JCSG Conflicts Con't.



Proposal	From	To	Remarks
Technical JCSG Continued			
Weapons & Armaments RDAT&E to 3 Primary & 4 Speciality with weapons from PAX River & Pt. Mugu to China Lake	Aberdeen, Adelphi, Dugway, Hood, Picatinny, Redstone, Rock Island, Watervliet	Picatinny, Redstone, Whitesands	Moves activities to an installation outside the portfolio (Picatinny)
Weapons & Armaments RDAT&E to 3 Primary & 4 Speciality; Retain/relocate energetics at Dalgren	Aberdeen, Adelphi, Redstone, Rock Island, Watervliet	Picatinny, Redstone,	Moves activities to an installation outside the portfolio (Picatinny)
Wpns & Armaments Ctr RDAT&E at 3 Pri Loc & 4 Speciality Loc	Aberdeen, Adelphi, Dugway, Hood, Picatinny, Redstone, Rock Island, Watervliet	Picatinny, Redstone, Whitesands	Moves activities to an installation outside the portfolio (Picatinny)
Relocate DoD Guns and Ammo RD&A at one location (Picatinny)	Aberdeen, Adelphi, Rock Island, Watervliet	Picatinny	Moves activities to an installation outside the portfolio (Picatinny)



# Potential JCSG Conflicts Con't.



Proposal	From	To	Remarks
Headquarters and Support Activities JCSG			
Relocate DCMA HQ to Carlisle	Alexandria Lease	Carlisle	Moves activities to an installation outside the portfolio (Carlisle)
Education and Training JCSG			
Consolidate Transportation Management Training		Eustis	Conflicts with Army CSS Center proposals (transportation school no longer at Eustis)
Est Joint Training Capability - West		Bliss, Shafter	Moves activities to an installation outside the portfolio (Shafter)
Medical JCSG			
Close Water Reed AMC	Walter Reed	Belvoir, Sam Houston	Army placed Walter Reed into Portfolio to protect unique capability



# Potential JCSG Conflicts

- Addition to Installations outside the Army portfolio
  - Technical JCSG – 11
    - Adelphi – 5
      - Impact – none; insufficient proposals to allow closure
      - Recommendation – JCSGs continue to run
    - Selfridge – 1
      - Impact – prevents desired closure
      - Recommendation – Push JCSGs to make alternatives primary
    - Detroit – 1
      - Impact – prevents desired closure
      - Recommendation – Push JCSGs to make alternatives primary
    - Picatinny - 4
      - Impact – prevents desired closure
      - Recommendation – Push JCSGs to make closure alternatives primary



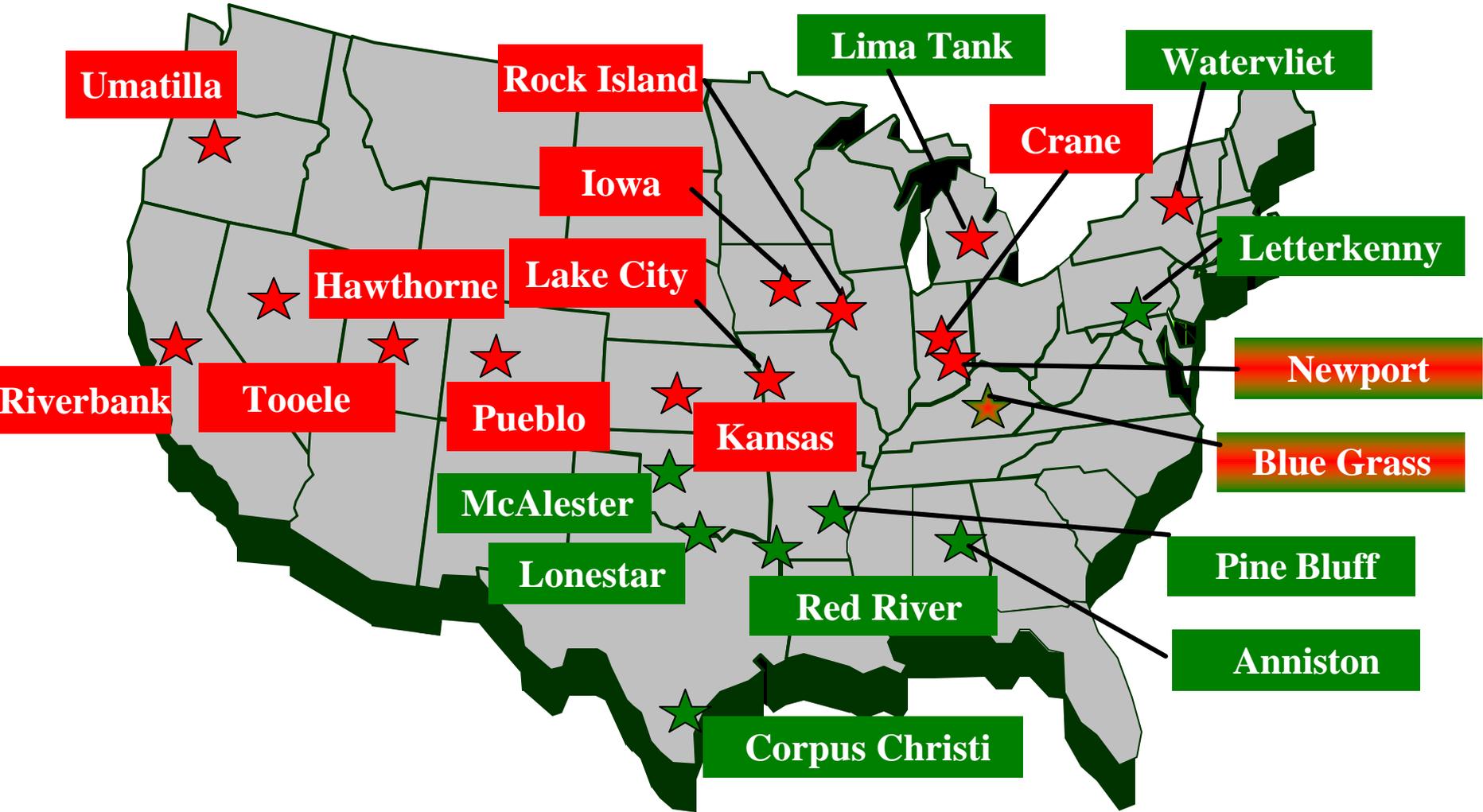
# Potential JCSG Conflicts Con't



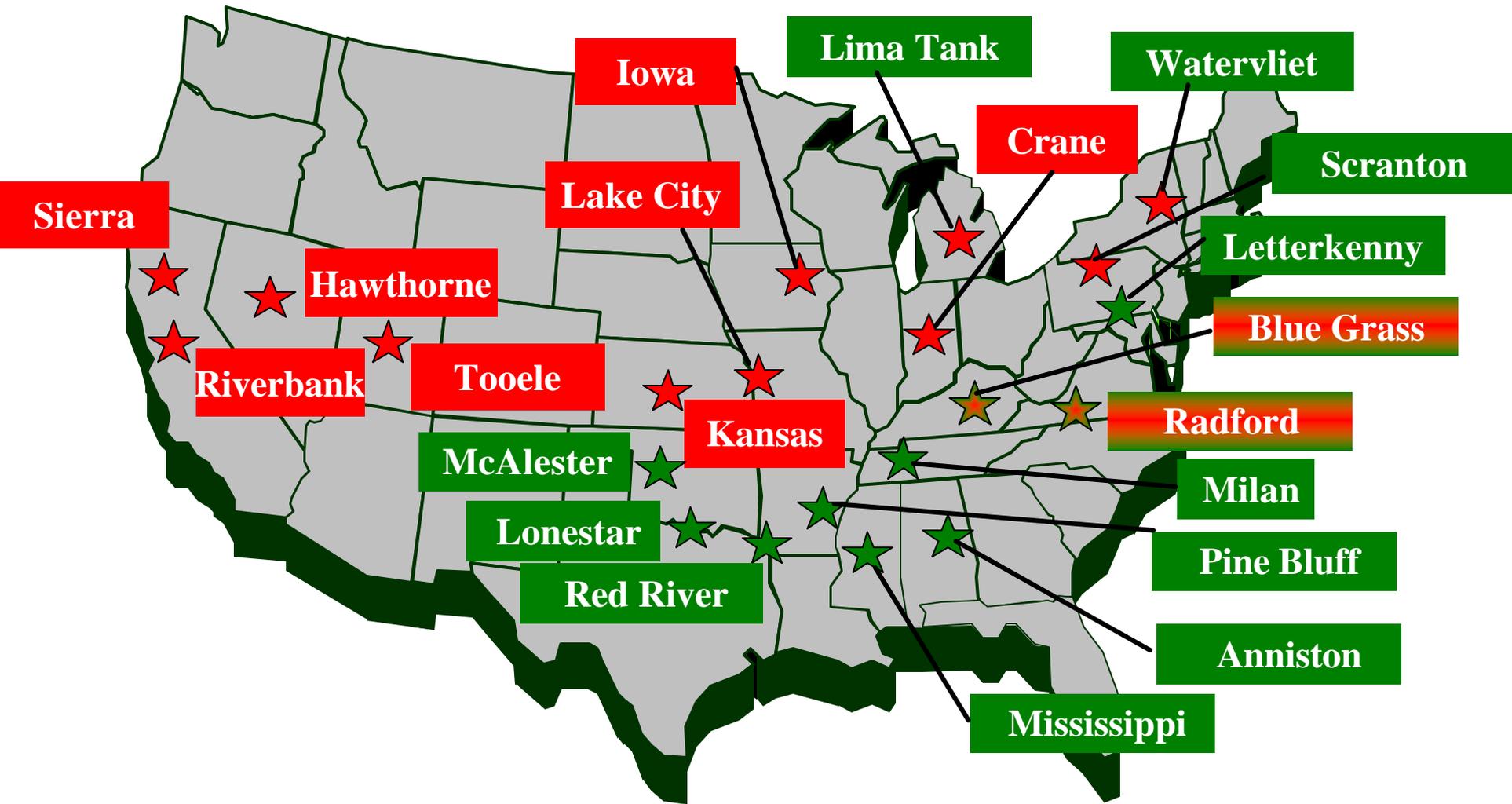
- Addition to Installations outside the Army portfolio Con't
  - Headquarters and Support Activities – 1
    - Carlisle – 1
      - o Impact – prevents desired closure
      - o Recommendation – Push HSA JCSG to drop the proposal
  - Education and Training – 1
    - Shafter - 1
      - o Impact – prevents desired closure
      - o Recommendation – Push E&T JCSG to develop an alternate proposal as primary



# Industrial JCSG

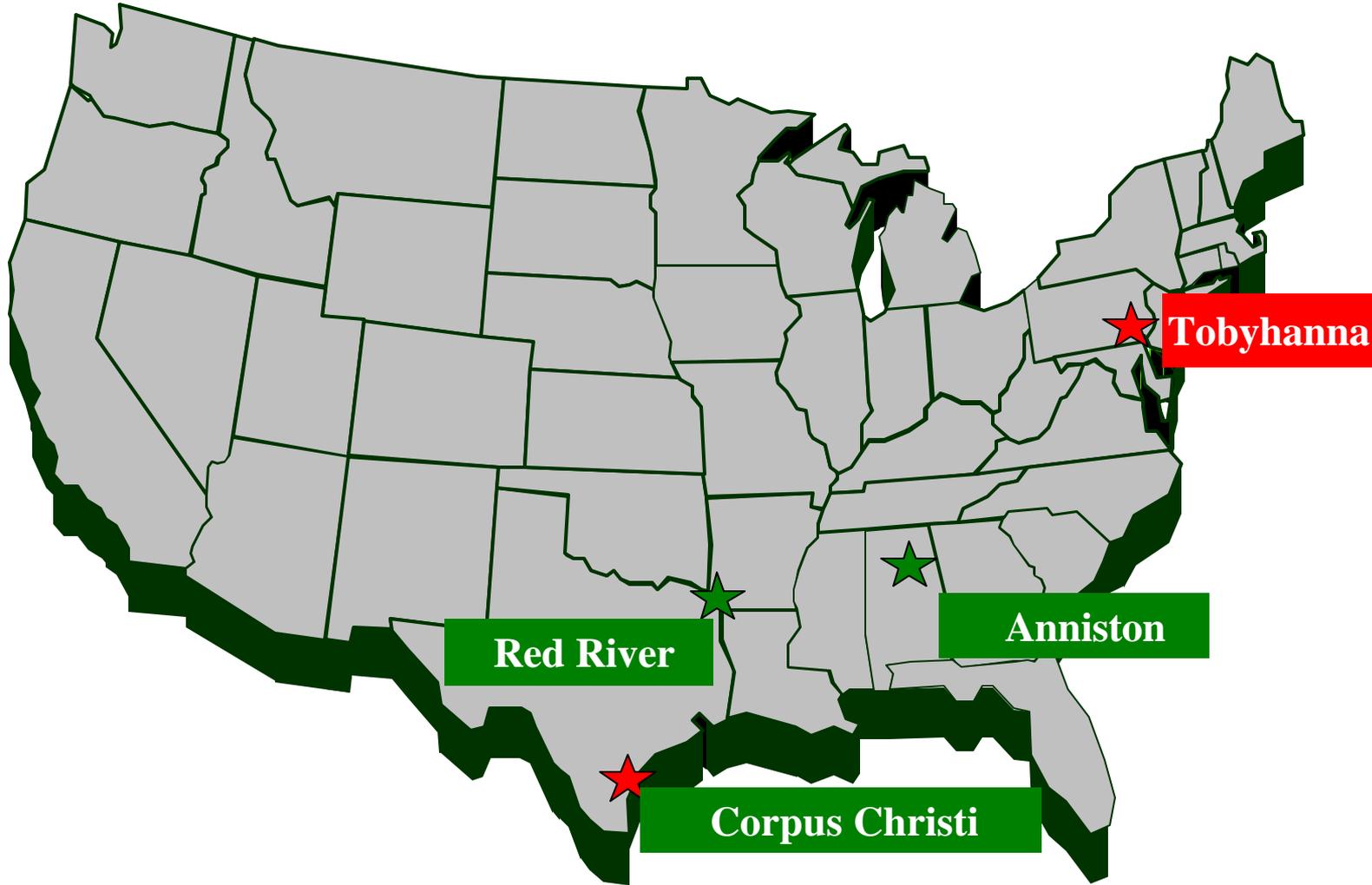


# Industrial JCSG



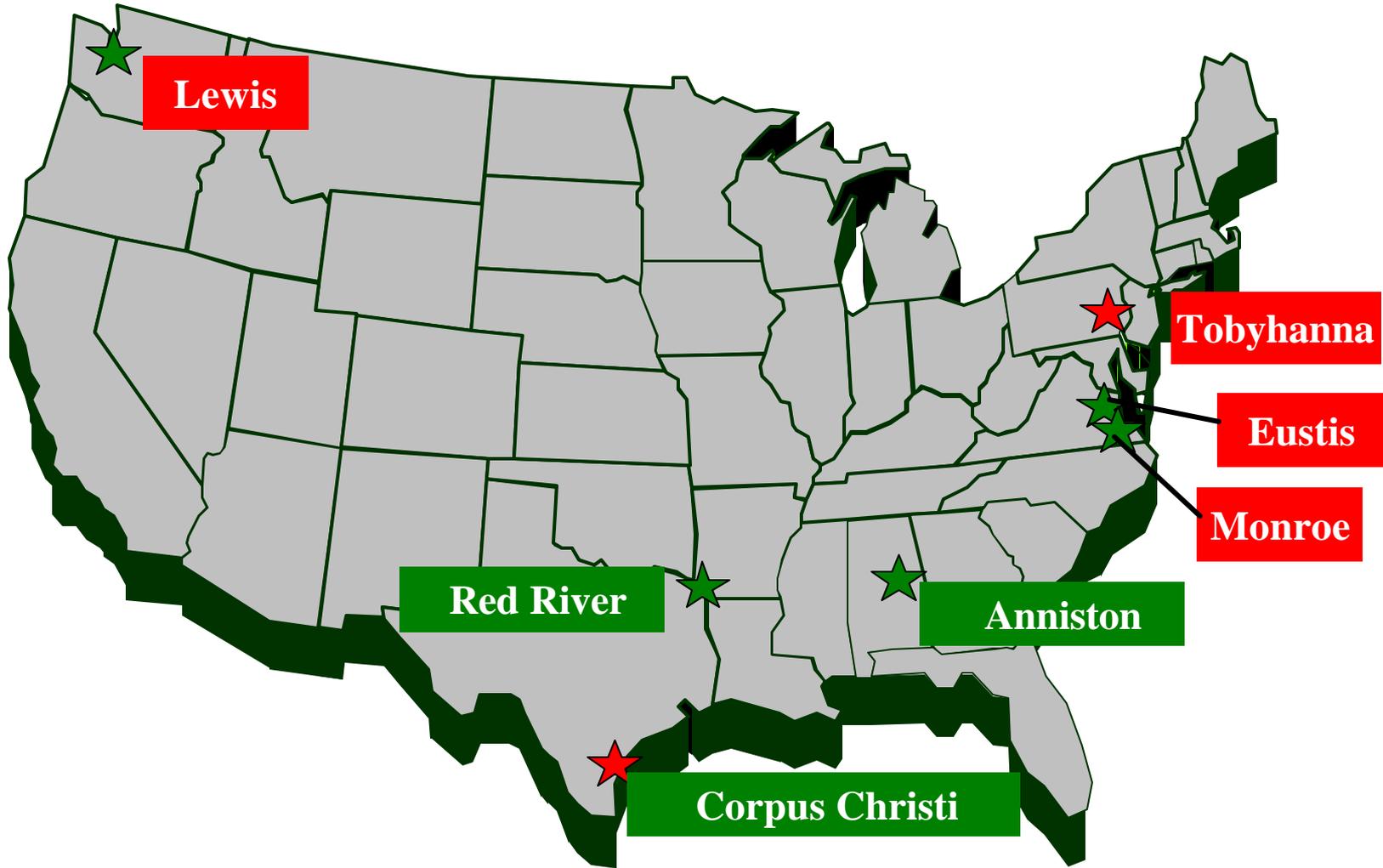


# Supply and Storage JCSG





# Supply and Storage JCSG





# Proposed Attributes

MV Capability	Attributes
<i>Achieve cost efficient installations</i>	<ul style="list-style-type: none"> <li>• NPV</li> <li>• Implementation Cost</li> </ul>
<i>Support Army Materiel and joint logistics</i>	<ul style="list-style-type: none"> <li>• Materiel and Logistics capabilities</li> </ul>
<i>Support Army and joint training transformation</i>	<ul style="list-style-type: none"> <li>• Training capabilities</li> </ul>
<i>Enhance soldier and family well being</i>	<ul style="list-style-type: none"> <li>• # Civilians Moved</li> <li>• # Military Moved</li> </ul>
Other Capabilities	Attributes
<b>Criteria 6</b>	<ul style="list-style-type: none"> <li>• Direct + indirect impact</li> </ul>
<b>Criteria 7, 8</b>	<ul style="list-style-type: none"> <li>• Risk levels</li> </ul>
Performance	<ul style="list-style-type: none"> <li>• Acres -- SF shutdown</li> </ul>



# RC – Specific Attributes



## Attributes

- TAA Inactivation Related Closure
- Supports Federal Reserve Restructuring Initiative (USAR C2 Realignment)
- Provides Home Station Mobilization Capability
- Enhances Homeland Security / Domestic Response
- Number of Soldiers re-Stationed into an AFRC (higher is better)
- Number of Facilities Closed (higher is better)
- New Location is on Existing Installation



# Close Kansas, Lone Star, Louisiana, Mississippi, and Riverbank Army Ammunition Plants (GOCO)s



Scenario	Drivers/Assumptions
<p><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>▪ Retains required capabilities and capacities while reducing footprint</li> <li>▪ Supports IJCSG’s objective to preserve and optimize munitions production and metal parts capability while minimizing excess capacity</li> <li>▪ TABS MVI/MVP supports the MACOM and JCSG</li> <li>▪ Supports the State of Louisiana’s goals for transfer</li> <li>▪ Economizes the operations at the remaining sites</li> <li>▪ Armament, Retooling and Manufacturing Support (ARMS) Tenants</li> </ul>	<p><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>▪ None identified to date</li> </ul>

- Close Kansas, Lone Star, Louisiana, Mississippi, and Riverbank Army Ammunition Plants. Army disestablishes garrison and realigns or disestablishes non-JCSG functions. Industrial JCSG disestablishes or realigns its assigned functions
- Industrial JCSG scenarios IN0039, IN0041-IN0046 and IN0051 enable the closure of these installations
- MVI: Kansas (73), Lone Star (74), Louisiana (68), Mississippi (71), Riverbank (90)

- Transformational Options:
  - Implement concept of Vertical Integration by putting entire life cycle at same site to increase synergies, e.g. production of raw Materials to the manufacture of finished parts, co-locating storage, maintenance and demil.



# Close Lima Army Tank Plant

## Scenario

- Close Lima Tank Plant. Army disestablishes garrison and realigns or disestablishes non JCSG functions. Industrial JCSG disestablishes or realigns it's assigned functions
- ALT: Privatize Lima Army Tank Plant
- Industrial JCSG scenario IN-0050 and IN0052 enable the closure of this Installation

## Drivers/Assumptions

- Army BRAC Objective:
  - Retain DOD Installations with the most flexible capability to accept new missions (LATP is a single purpose Installation)

MVI: Lima Tank Plant (78)

## Justification/Impact

- Preserves and optimizes Armaments capability while minimizing excess capacity
- Eliminates DOD's only organic combat/tactical vehicle manufacturing facility
- Must address the current USMC workload
- May limit Army options for FCS production

## Potential Conflicts

- None identified to date



# Close Rock Island Arsenal



## Scenario

- Close Rock Island Arsenal. Army disestablishes garrison and realigns or disestablishes non JCSG functions. JCSGs disestablish or realign their assigned functions
- ALT: Transfer ownership of RIA and leaseback only facilities required to support continuing missions. Disestablish the garrison staff
- JCSGs are developing scenarios that will enable the closure or retention of RIA
- Industrial JCSG scenario IN0050 enables the closure of this installation

## Justification Impact

- MVI: Rock Island Arsenal (53)
- Preserve and optimize Armaments capability while minimizing excess capacity
- Large diverse white collar workforce

## Drivers/Assumptions

- Transformational Options:
  - Reshape and integrate critical munitions and armament capability to sustain Joint operational requirements effectively and efficiently
  - Retain DOD Installations with the most flexible capability to accept new missions

## Potential Conflicts

- None identified to date



# Close Watervliet Arsenal

Scenario	Drivers/Assumptions
<ul style="list-style-type: none"> <li>▪ Close Watervliet Arsenal. Army disestablishes garrison and realigns or disestablishes non JCSG functions. Industrial and technical JCSG disestablish or realign its assigned functions</li> <li>▪ Industrial JCSG scenario IND-0052 enables the transfer and leaseback of WVA</li> <li>▪ MVI: (49)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Transformational Options:                             <ul style="list-style-type: none"> <li>• Reshape and integrate critical munitions and armament capability to sustain Joint operational requirements effectively and efficiently</li> <li>• Retain DOD Installations with the most flexible capability to accept new missions</li> </ul> </li> </ul>
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none"> <li>▪ Reduces excess capacity and retains core Armament capability</li> <li>▪ Local community is interested in a transfer and leaseback of Watervliet Arsenal. The Net Present Value for a potential leaseback is estimated at \$-163M</li> </ul>	<ul style="list-style-type: none"> <li>▪ None identified to date</li> </ul>



## Close Deseret, Pueblo, Newport, and Umatilla Chemical Depots

### Scenario

- Close Chemical Sites: Deseret, Pueblo, Newport, and Umatilla. Army disestablishes garrison and realigns or disestablishes non JCSG functions. Industrial JCSG disestablishes or realigns its assigned functions. All actions to occur upon completion of Chem Demil mission
- Industrial JCSG scenario IN0047 enables the closure of these Installations
- MVI: Deseret (45), Pueblo (55), Newport (65) Umatilla (86)

### Justification/Impact

- Complies with strategy to eliminate chemical weapons in accordance with the Chemical Weapons Convention Treaty
- Advances restoration as part of BRAC

### Drivers/Assumptions

- Army BRAC Objective:
  - Retain DOD Installations with the most flexible capability to accept new mission
- Assumptions:
  - Commission will accept a recommendation contingent upon mission completion

### Potential Conflicts

- Treaty compliance may be outside of BRAC timeline
- Requires contingent recommendation within SECDEF BRAC list



# Close Hawthorne Army Depot (GOCO)



Scenario	Drivers/Assumptions
<ul style="list-style-type: none"> <li>▪ Close Hawthorne Army Depot. Army disestablishes garrison and realigns or disestablishes non-JCSG functions. Industrial JCSG disestablishes or realigns its assigned functions</li> <li>▪ ALT: Realign HWAD divesting of unnecessary facilities and <b>enclave remaining facilities and land required to support training of operational forces</b></li> <li>▪ Industrial JCSG scenarios IN-0053 and IN0047-IN0049 enable the closure of this Installation</li> </ul>	<ul style="list-style-type: none"> <li>▪ Transformational Options: Maintain a multi-service distribution and deployment network consolidating on regional joint service nodes</li> <li>▪ Considerations: Consider the value of preserving parcels of land in the United States that: consist of 37,000 acres or larger; are currently suitable for mounted ground maneuver training; and unencumbered by major restrictions as capability to accommodate surge, contingency, and future force structure/weapon systems requirements</li> </ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>▪ MVI/MVP: Hawthorne Army Depot (28)</li> <li>▪ Preserves and optimizes <u>Storage/distribution</u> capability while minimizing excess capacity</li> <li>▪ Closure eliminates maneuver acreage for future use. HWAD is a 147k acre Installation with 55K acres of maneuver space</li> </ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>▪ None identified to date</li> </ul>



# Close Sierra Army Depot

Scenario	Drivers/Assumptions
<p><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>■ Close Sierra Army Depot. Army disestablishes garrison and realigns or disestablishes non JCSG functions. Industrial and S &amp; S JCSGs disestablish or realign functions</li> <li>■ ALT: Realign SIAD divesting of unnecessary facilities and <b>enclave remaining facilities and land required to support operational forces</b></li> <li>■ Industrial and Supply &amp; Storage JCSG are proposing scenarios that enables the closure of SIAD</li> <li>■ MVI: Sierra Army Depot (42)</li> <li>■ Preserve and optimize <u>Storage/distribution</u> capability while minimizing excess capacity</li> <li>■ Preserve and optimize Maintenance Depot capability while minimizing excess capacity</li> <li>■ SIAD is a 37k acre Installation with 8K acres of maneuver space – SOF training is ongoing</li> <li>■ Closure eliminates maneuver acreage for future use</li> </ul>	<p><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>■ Transformational Options:                         <ul style="list-style-type: none"> <li>• Maintain a multi-service distribution and deployment network consolidating on regional nodes (31)</li> <li>• Consolidate similar commodities under centers of Technical Excellence (28)</li> </ul> </li> <li>■ None identified to date</li> </ul>



# Close Letterkenny Army Depot

Scenario	Drivers/Assumptions
<ul style="list-style-type: none"> <li>▪ Close Letterkenny Army Depot. Army disestablishes garrison and realigns or disestablishes non JCSG functions. Industrial JCSG disestablishes or realigns functions</li> <li>▪ Alternate: Close Red River Army Depot</li> <li>▪ Industrial JCSG Scenarios IN0001 and 0008 enable the closure of either RRAD or LEAD</li> </ul>	<ul style="list-style-type: none"> <li>▪ Transformational Options:                             <ul style="list-style-type: none"> <li>• Maintain a multi-service distribution and deployment network consolidating on regional nodes (31)</li> <li>• Consolidate similar commodities under centers of Technical Excellence (28)</li> </ul> </li> </ul>
<p><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>▪ MVI: Letterkenny (37), Red River (38)</li> <li>▪ Preserve and optimize Maintenance Depot capability while minimizing excess capacity</li> <li>▪ Consolidates common commodity workloads, which creates a more efficient and effective life cycle management process</li> </ul>	<p><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>▪ None identified to date</li> </ul>



# Close Red River Army Depot

## Scenario

- Close Red River Army Depot. Army disestablishes garrison and realigns or disestablishes non JCSG functions. Industrial JCSG disestablishes or realigns functions
- Alternate: Close Letterkenny Army Depot
- Industrial JCSG Scenarios IN0001 and 0008 enable the closure of either RRAD or LEAD

## Drivers/Assumptions

- Transformational Options:
  - Maintain a multi-service distribution and deployment network consolidating on regional nodes (31)
  - Consolidate similar commodities under centers of Technical Excellence (28)

## Justification/Impact

- MVI: Letterkenny (37), Red River (38)
- Preserve and optimize Maintenance Depot capability while minimizing excess capacity
- Consolidates common commodity workloads, which creates a more efficient and effective life cycle management process
- Supply and Storage JCSG has a scenario that would create a DLA strategic distribution platform at Red River

## Potential Conflicts

- None identified to date

Enclave the rubber plant

*Transforming Through Base Realignment and Closure*



# Close Detroit Arsenal

Scenario	Drivers/Assumptions
<p><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>Close Detroit Arsenal. Army disestablishes garrison and realigns or disestablishes non-JCSG functions. Technical and Supply and Storage JCSGs disestablish or realign their assigned functions</li> <li>ALT: Close Detroit Arsenal. Army disestablishes garrison and realigns or disestablishes non-JCSG functions i.e. TACOM HQs, Acquisition Center, etc. and move to SANGB. Technical and supply and Storage JCSGs disestablish or realign their assigned functions</li> <li>Enabling scenarios from Technical and Supply &amp; Storage JCSGs may require deconfliction</li> <li>Technical JCSG scenario TECH0007 enables the closure of this installation</li> </ul>	<p><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>Transformational Options:                             <ul style="list-style-type: none"> <li>Evaluate Joint Centers for classes and types of weapons systems and/or technologies used by more than one Military Department (32)</li> <li>Evaluate Service-Centric concentration, i.e. consolidate within each service (33)</li> </ul> </li> <li>Multiple JCSGs analysis of Detroit Arsenal may sub optimize an integrated Army Business process by breaking it down into functional categories disrupting the Army's Life Cycle Management Command concept</li> </ul>



# Close USAG SANGB

Scenario	Drivers/Assumptions
<ul style="list-style-type: none"> <li>▪ Close United States Army Garrison, Selfridge Air National Guard Base. Army disestablishes garrison and realigns or disestablishes non JCSG functions. Technical JCSG disestablishes or realigns functions</li> <li>▪ ALT: Transfer to Air Force contingent on relocation of Detroit Arsenal</li> <li>▪ ALT: Transfer and leaseback critical functions contingent on relocation of Detroit Arsenal</li> </ul>	<ul style="list-style-type: none"> <li>▪ Army BRAC Objective:                             <ul style="list-style-type: none"> <li>• Retain DOD Installations with the most flexible capability to accept new missions</li> </ul> </li> </ul>
<p>MVI: USAG SANGB (80)</p> <p><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>▪ USAG Selfridge supports Army and DOD functions in the surrounding area this will result in the loss of Quality of Life assets for retirees, reservists, and active duty military in the surrounding area</li> </ul>	<p><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>▪ None identified to date</li> </ul>



# Industrial JCSG



## Depots

- IND-0001 Consolidate Ground workload from 7 location to 2-3, Rotary workload to 1 location, and Components-Commodities (electronics)
  - Losing installations Blue Grass, Pine Bluff, Red River, Rock Island and Toole
  - Gaining installations Anniston, Letterkenny, Tobyhanna, and Corpus Christi
- IND-0008 Consolidate Ground workload from 7 location to 2-3, Rotary workload to 1 location, and Components-Commodities (electronics)
  - Losing installations Blue Grass, Pine Bluff, Rock Island and Toole
  - Gaining installations Anniston, Letterkenny, Red River, Tobyhanna, and Corpus Christi



# Industrial JCSG

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## Munitions

- IND-0039 – IND-0049, IND-0051 and IND-0053 examine ammunition production (artillery, bombs, pyrotechnics and demolition, energetics, mines, missiles, mortars, rockets, and tank), demilitarization, maintenance, and storage

## Armaments

- IND-0050 Retain Pin Bluff Arsenal and disestablish Rock Island Arsenal, Lima Army Tank Plant, and Watervliet Arsenal
- IND-0052 Retain Rock Island Arsenal and disestablish Lima and Watervliet Arsenal and Leaseback Watervliet Arsenal



# Supply & Storage Scenarios



## Create Regional Strategic Distribution Platforms

- S&S-0003 Regionalization of Strategic Distribution (5 regions)
  - Losing activities DLA Depot Anniston, Corpus Christi, and Tobyhanna
  - Red River becomes southeast center hub
- S&S-0004 Regionalization of Strategic Distribution (4 regions)
  - Losing activities DLA Depot Anniston, Corpus Christi, and Tobyhanna
  - Red River becomes southeast center hub
- S&S-0012 Regionalization of Strategic Distribution (3 regions)
  - Losing activities DLA Depot Anniston, Corpus Christi, Red River and Tobyhanna
- S&S-0025 Regionalization of Strategic Distribution (3 regions)
  - Losing activities DLA Depot Anniston, Corpus Christi, and Tobyhanna
  - Red River becomes southeast center hub



# Supply & Storage Scenarios



## Consolidate Base Level Supply Functions

- S&S-0013 Eliminate Base Level Supply Functions in Hampton Roads Area
  - Losing installations Forts Monroe, Eustis, and Story
- S&S-0014 Eliminate Base Level Supply Functions in Puget Sound WA area
  - Losing installation Fort Lewis
- S&S-0015 Consolidate Base Level Supply Functions in Hampton Roads area
  - Losing installations Forts Monroe, Eustis, and Story
- S&S-0016 Consolidate Base Level Supply Functions in Puget Sound WA area
  - Losing installation Fort Lewis



# Supply & Storage Scenarios



## Establish a single Inventory Control Point (ICP) within each service or consolidate into Joint ICP

- S&S -0008 Consolidate Army ICPs in a single location (Redstone Arsenal)
  - Losing installations – Detroit Arsenal (TACOM), Fort Monmouth (CECOM), Rock Island Arsenal (TACOM), and Soldier Systems Command (TACOM)
- S&S -0009 Transfer service ICPs to DLA and consolidate
  - Losing installations – Detroit Arsenal (TACOM), Fort Monmouth (CECOM), Rock Island Arsenal (TACOM), Soldier Systems Command (TACOM), and Redstone Arsenal (AMCOM)



# Supply & Storage Scenarios

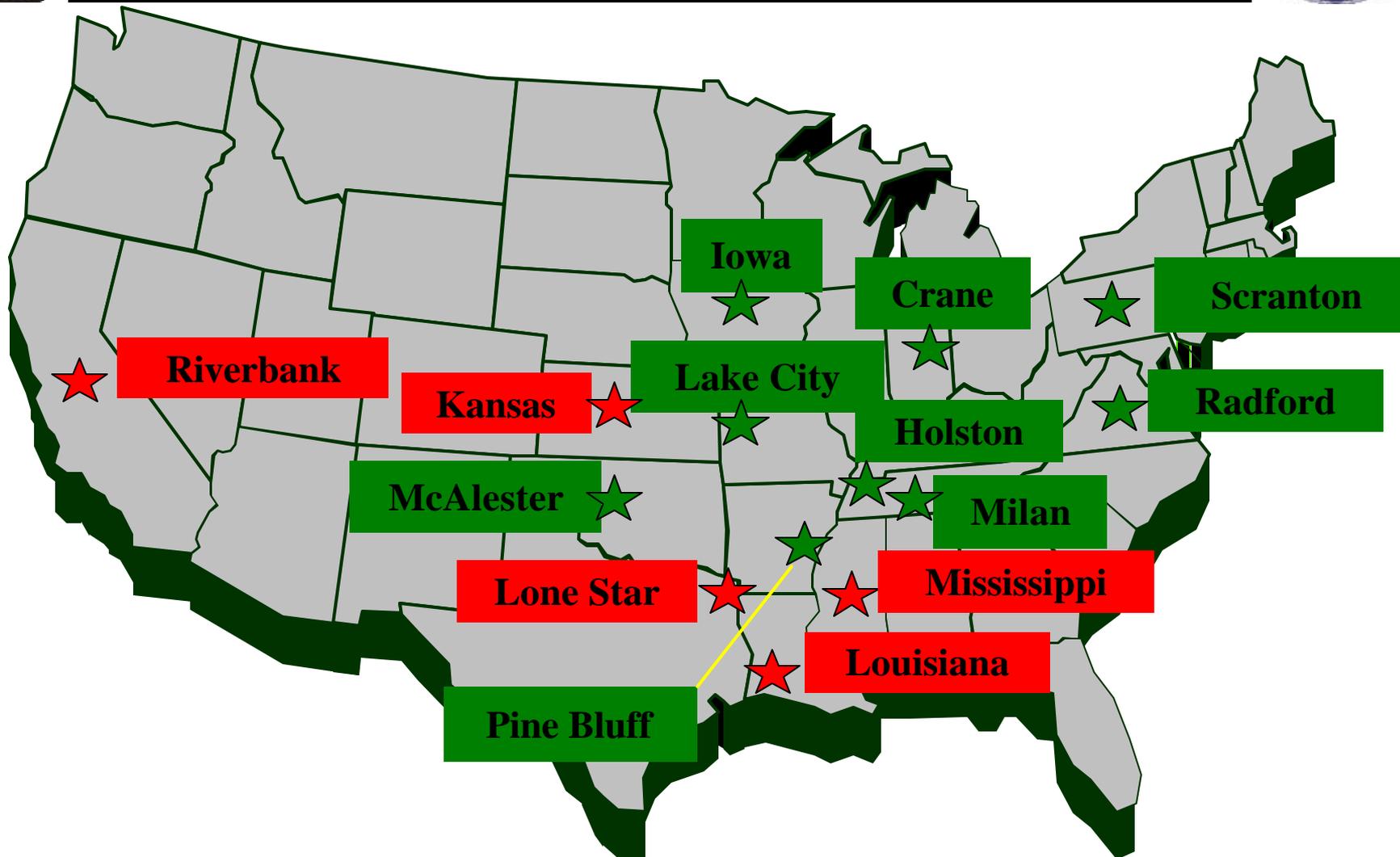


## Privatize Wholesale Storage and Distribution

- S&S-0020 Privatize Wholesale Distribution
  - Losing activities DLA Depot Anniston, Corpus Christi, Red River, and Tobyhanna
- S&S-0021 Privatize Wholesale Storage and Distribution
  - Losing activities DLA Depot Anniston, Corpus Christi, Red River, and Tobyhanna
- S&S-0022, 0023, and 0024 Privatize Storage and Distribution on Specific Commodities (Tires, Packaged POL, and Compressed Gases)
  - Losing activities DLA Depot Anniston, Corpus Christi, Red River, and Tobyhanna

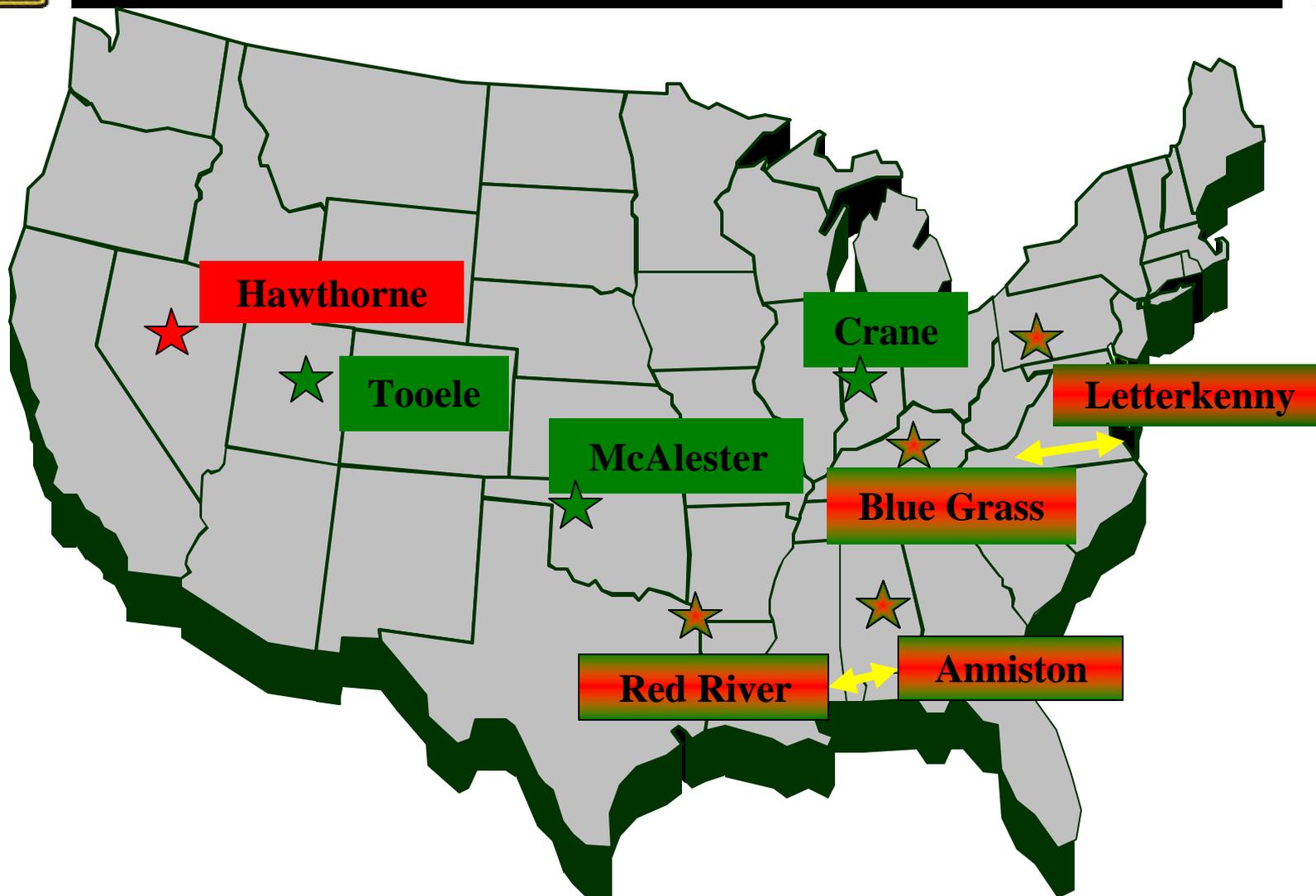


# Army Ammunition Plants



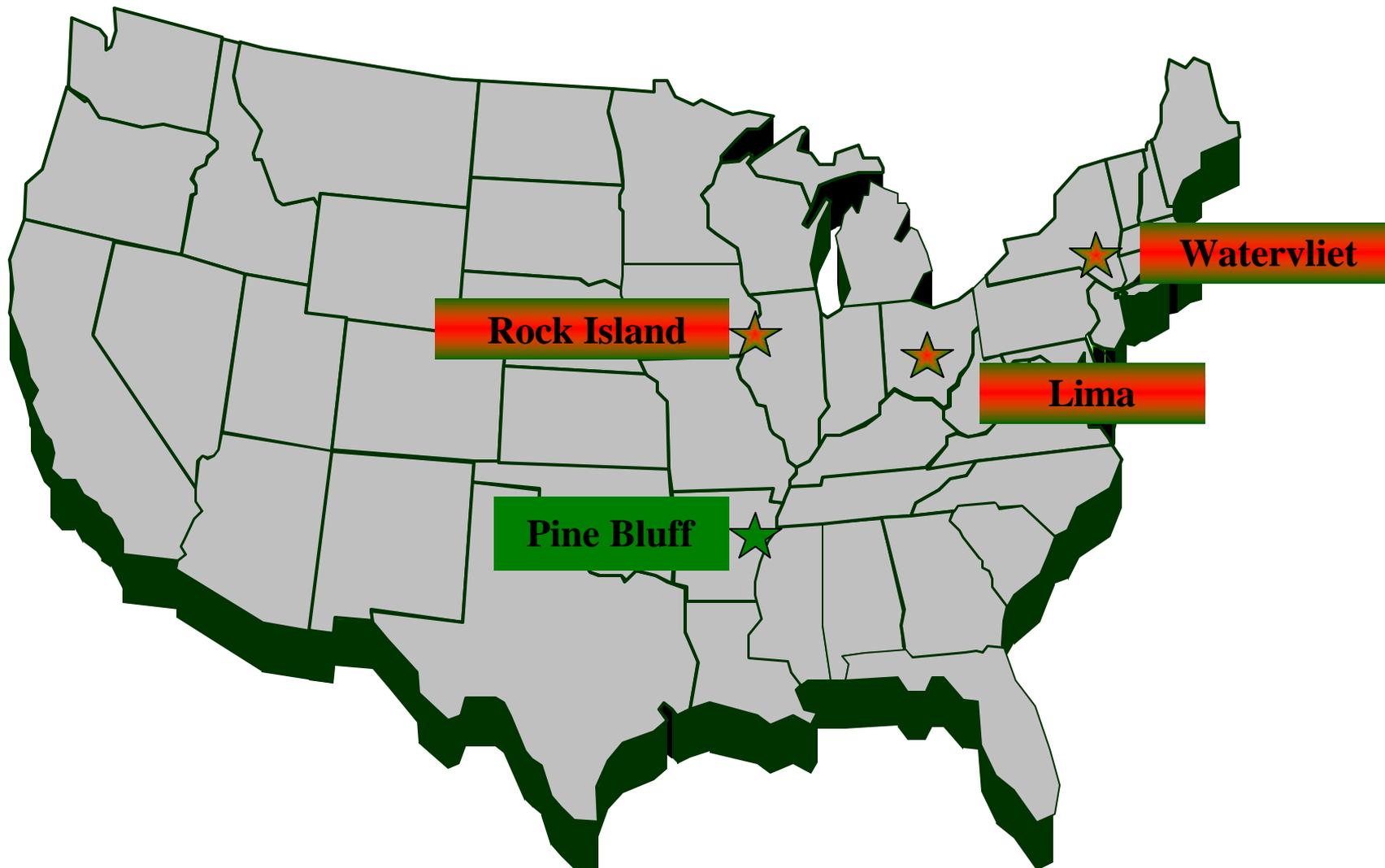


# Munitions Centers (Storage and Distribution)



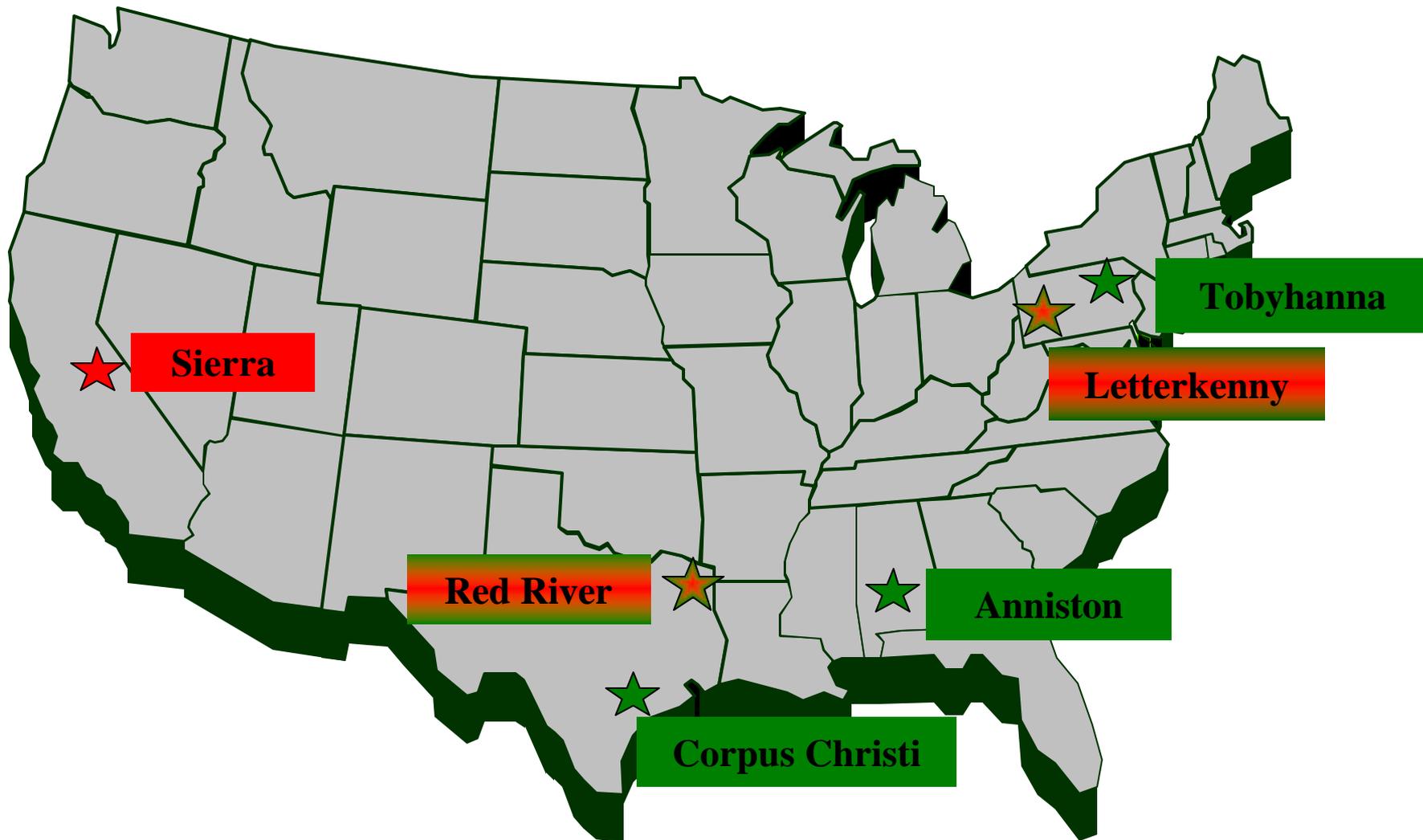


# Manufacturing Centers





# Maintenance Depots





# E&T JCSG Proposals



- Establish Joint Center of Excellence for Supply (Logistics) Training at Ft. Lee VA.
- Consolidate Rotary Wing Phase of Undergraduate Flight Training at Fort Rucker
- Consolidate Rotary Wing Phase of Undergraduate Flight Training at NAS Whiting Field.
- Realign Defense Resource Management Institute (DRMI) with the Defense Acquisition University (DAU) at Ft. Belvoir
- Re-locate Defense Contract and Audit Institute (DCAI) to Ft. Belvoir, VA
- Establish Joint Center of Excellence for Religious SST/PDE Functions.



# E&T JCSG Proposals (Cont.)



- Establish Joint Center of Excellence for Legal SST/PDE Functions
- Establish Joint Center of Excellence for Culinary Training
- Establish Joint Center of Excellence for Administration, Personnel, and Finance Training
- Establish Joint Center of Excellence for Intelligence Training
- Realign Service ILC and SSC with Service Academies



# Medical JCSG Proposal Update



## Proposals briefed at 12 October SRG:

- Disestablish Hickam AFB Clinic
- Close Walter Reed Army Medical Center
- Close Bethesda Naval Medical Center
- Realign Inefficient Inpatient Functions
- Consolidate Initial Enlisted Medical Tech Training at Ft Sam Houston
- Consolidate Aerospace Medical Training at Pensacola NAS



# Medical JCSG Proposal Update



## Proposals briefed at 12 October SRG:

- Consolidate Aerospace Medical Training at Brooks City Base
- Consolidate Aerospace Medical Training at Ft Rucker
- Consolidate Preventive Medical Functions at Portsmouth, VA
- Consolidate Preventive Medical Functions at Brooks City Base
- Consolidate Preventive Medical Functions at Aberdeen



# Medical JCSG Proposal Update



## New Medical JCSG Proposals:

- Consolidate Aerospace Medical Training at Wright-Patterson AFB
- Disestablish Langley AFB Medical Facility
- Disestablish Ft Eustis Army Hospital
- Realign Langley AFB and Ft Eustis Inpatient Care to Veterans Affairs Hospital
- Disestablish 59<sup>th</sup> Medical Wing Inpatient Facility
- Disestablish Pope AFB Clinic
- Realign Andrews AFB Inpatient Services
- Co-locate Medical Professional Contracting Services at Ft Sam Houston
- Co-locate Medical Professional Contracting Services at Ft Detrick, MD



# Medical JCSG Proposal Update



## New Medical JCSG Proposals:

- Realign Medical Care at McChord AFB
- Create Tri-Service Biomedical Research Centers of Excellence – Alternative 1a
- Create Tri-Service Biomedical Research Centers of Excellence – Alternative 1b
- Create Center of Excellence for Aerospace Medicine (Alternative 2a – Wright-Pat AFB)
- Create Center of Excellence for Aerospace Medicine (Alternative 2b – Brooks City Base TX)
- Create Center of Excellence for Aerospace Medicine (Alternative 2c – NAS Pensacola)
- Tri-Service Biomedical Research, Development and Acquisition Management Center (TBRDAMC)



# Intelligence JCSG Status Update



- DCS, G-2 BRAC team has submitted two scenarios to the Intelligence JCSG impacting MI Forces (Coordination: HSA JCSG)
  - Realign 500<sup>th</sup> MI Group (INSCOM MSC) in Hawaii based on closure scenarios for Ft Shafter
  - Realign 470<sup>th</sup> MI Group (INSCOM MSC) for better support to USARSO in San Antonio, TX
- DCS, G-2 BRAC is tracking
  - Consolidation Defense Geospatial-Intelligence School from Ft Belvoir to Ft Leonard Wood – Move only the Army element of the school (Coordination TABS, E&T JCSG)
  - Move USAIC&FH from Ft Huachuca to Ft Gordon to create an Information Support Center – Move need to address UAV training (Coordination: TABS; E&T JCSG)
  - Establish Joint Center of Excellence for Intelligence Training at Goodfellow AFB, TX – Move cryptologic training from Ft Huachuca (Coordination: E&T JCSGG)



# Tier I Proposals

Proposal No	Proposal Title
1	AFRC White River Junction, VT
18	AFRC Mobile AL
19	AFRC Marana, AZ
22	AFRC Hot Springs, AR
26	AFRC Arkadelphia, AR
27	AFRC Camden, AR
28	AFRC El Dorado, AR
29	AFRC NW ARK AR
32	AFRC Des Moines, IA
66	AFRC Fort Hamilton, NY
69	AFRC Chattanooga, TN
74	AFRC Wilmington, NC
99	AFRC Muskogee, OK

Proposal No	Proposal Title
107	AFRC Ceiba, PR
108	AFRC Lewisburg, PA
154	AFRC Memphis, TN
190	AFRC Lafayette, IN
191	AFRC Greenwood-Franklin, IN
199	AFRC Beatrice, NE
202	AFRC Columbus, NE
206	AFRC Kearney, NE
207	AFRC Kirksville, MO
212	AFRC Spencer-Ripley, WV
213	AFRC Fairmont, WV
221	AFRC Morgantown, WV
223	AFRC Elkins, WV
224	AFRC Camp Minden, LA



# Tier I Proposals

Proposal No	Proposal Title
229	AFRC Mt. Vernon, IL
230	AFRC McCook, NE
231	AFRC Missoula, MT
232	AFRC Lake County, JRC, IL
233	AFRC Shreveport, LA
235	AFRC Smokey Point Nav Spt Fac, WA
242	AFRC Frederick, MD
247	AFRC Lewisville, TX
249	AFRC Lufkin, TX

Proposal No	Proposal Title
250	AFRC Brownsville, TX
251	AFRC Huntsville, TX
252	AFRC San Marcos, TX
267	AFRC Camden, NJ
269	AFRC Muscatine, IA
270	AFRC Faribault, MN
272	AFRC Akron-Canton Airport, OH
273	AFRC Cambridge, MN
282	AFRC Fort Taylor Hardin, AL



# Tier II Proposals

Proposal No	Proposal Title	Proposal No	Proposal Title
2	AFRC Buckeye, AZ	30	Joint Maint. Facility, Fort Chaffee, AR
3	AFRC Moffett Field, CA	31	AFRC Tuscaloosa, AL
4	AFRC Bell, CA	63	AFRC Chicopee, MA
6	AFRC Port Hueneme Naval Base, CA	64	AFRC Rutland, VT
7	AFRC El Centro Naval Air Station, CA	65	AFRC Stewart Army Sub-Post, NY
9	AFRC Kingsley Field ANG Base, OR	67	AFRC Niagara Falls, NY
10	AFRC Camp Withycombe, OR	68	AFRC Broken Arrow, OK
14	AFRC Suffolk County (Farmingham), NY	70	AFRC Kingsport, TN
16	JFHQ Montgomery, AL	71	AFRC Tullahoma, TN
17	AFRC Birmingham ANG Base, AL	72	Consolidated Maintenance Facility Smyrna, TN
20	AFRC Middletown, CT	73	Consolidated Maintenance Facility Milan, TN
21	AFRC Newtown, CT	87	AFRC Norman, OK
23	AFRC Fort Chaffee, AR	89	AFRC Keaukaha, HI
24	AFRC Jonesboro AR	92	AFRC Oklahoma, OK



# Tier II Proposals

Proposal No	Proposal Title	Proposal No	Proposal Title
95	AFRC Grand Prairie, TX	198	AFRC Greenlief TS, NE
97	AFRC Louisville, TN	200	AFRC Camp Dodge, IA
98	AFRC McAlester, OK	201	AFRC Cape Girardeau, MO
100	AASF Will Rogers International Airport, OK	203	AFRC Fargo, ND
106	AFRC Fort Buchanan, PR	205	AFRC Jefferson Barracks, MO
149	AFRC Bluegrass Army Depot, KY	208	AFRC Roanoke, VA
150	AFRC Paducah, KY	209	AFRC Round Rock, TX
155	AFRC Greenville, SC	210	Aviation Facility Salisbury, NC
188	Pelham Range, AL	211	AFRC Williamsport, PA
192	AFRC FT Custer, MI	225	AASF, NAS New Orleans, LA
193	AFRC Grand Rapids, MI	226	AFRC FT Allen, PR
194	AFRC Mansfield, OH	227	AFRC Mayaguez, PR
195	AFRC Raleigh, NC	228	AFRC Carbondale, IL
196	AFRC NW Houston, TX	234	AFRC Pease-Newington AFB, NH



# Tier II Proposals



Proposal No	Proposal Title	Proposal No	Proposal Title
236	AFRC Chester-Germantown, PA	254	AFRC Madison, WI
237	AFRC Allentown-Bethlehem, PA	255	AFRC Springfield ANG Base, OH
238	AFRC Bristol-Woodhaven, PA	256	AFRC JRB Ft Worth, TX
239	AFRC Scranton, PA	260	AFRC NAS Kingsville, TX
241	AFRC Newark, DE	261	AFRC Amarillo, TX
245	AFRC Milwaukee, WI	263	AFRC East Houston, TX
246	AFRC Baton Rouge, LA	265	AFRC Columbus DSCC, OH
248	AFRC Seagoville, TX	266	AFRC Terre Haute, IN
253	AFRC Tyler, TX	268	AFRC Middletown, IA
		271	AFRC Cedar Rapids, IA



# Tier III Proposals

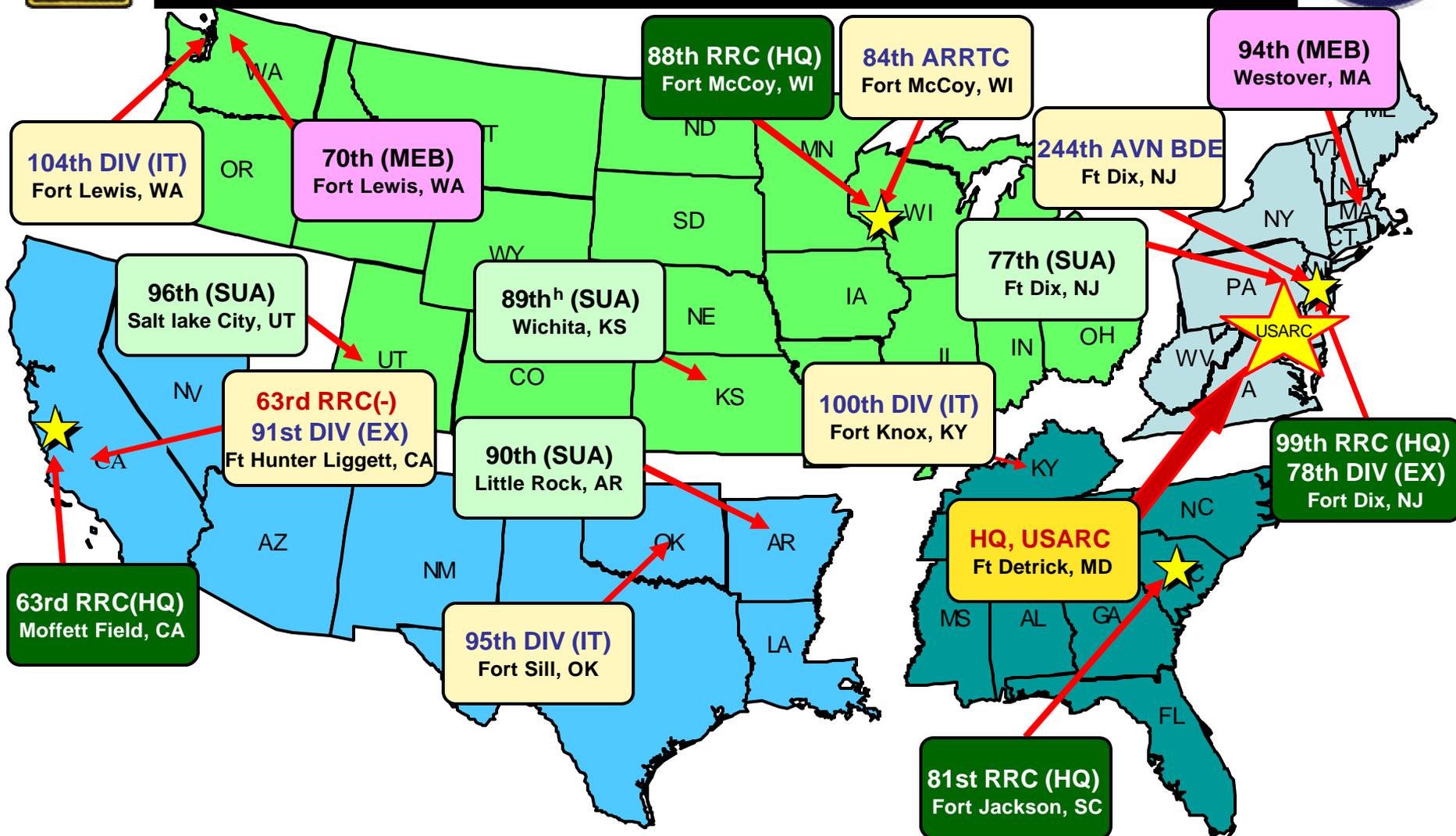


Proposal No	Proposal Title
11	AFRC Fairchild AFB, WA
12	AFRC Yakima Training Center, WA
13	USAR C2 - Northeast
15	AFRC Redstone Arsenal , AL
25	AFRC Pine Bluff Arsenal AR
45	AFRC Newport Naval Base, RI
62	AFRC Ayer, MA
90	AFRC Fort Sill, OK
91	AFRC Vance AFB,OK
96	AFRC Kirtland AFB, NM
152	AFRC Fort Knox, KY
153	AFRC Fort Campbell, KY
189	AFRC FT Benning, GA
197	AFRC Great Falls Malmstrom, MT

Proposal No	Proposal Title
204	AFRC Fort Bliss, TX
222	AFRC Martinsburg, WV (Shepherd ANGB)
243	AASF Cheyenne (Warren AFB) WY
244	JFHQ Wyoming (Warren AFB) WY
257	AFRC Camp Bullis, TX
258	AFRC Dyess AFB, TX
259	AFRC FT Hood AAF, TX
262	AFRC Red River, TX
264	Camp Atterbury, IN
298	USAR C2 - Southwest
299	USAR C2 - Northwest
363	USAR C2 - Southeast



# Army Reserve C2 Proposals





# HSA Scenarios that Facilitate Installation Closures



Activity	From	To	Army Implications
USARPAC & IMA HQs Pacific	Ft Shafter	Naval Station Pearl	Close Ft Shafter
HQs TRADOC	Ft Monroe	Ft Eustis	Close Ft Monroe
ACC/Cadet Cmd	Ft Monroe	Ft Knox	
IMA/NETCOM/ACA Regional HQs	Ft Monroe	Ft Lee or APG	
HQs FORSCOM	Ft McPherson	Ft Eustis, Peterson AFB, or Ft Carson	Close Ft McPherson
USARC	Ft McPherson	Ft Eustis or Ft Detrick	
IMA/NETCOM/ACA Regional HQs	Ft McPherson	Ft Lee or APG and Ft Sam Houston	



# HSA Scenarios that Facilitate Lease Space Closures



Activity	From	To	Army Implications
Human Resources Command	Hoffman & ARPERSCOM Sites	Ft Knox, Ft Sam Houston, Ft Leavenworth or Randolph AFB	Close Hoffman and ARPERSCOM lease space and eliminate lease space Indianapolis
Misc Army Lease Space	Hoffman Lease Site	Ft Belvoir, Arlington Hall and APG	
Misc Army Lease Space	Ballston and Rosslyn Lease Sites	Ft Belvoir, Arlington Hall and APG	Close Ballston & Rosslyn Lease Space
OTSG & DC Area MEDCOM	Bailey's Crossroads Lease Site	WRAMC	Close Bailey's Crossroads Lease Space
Misc Army Lease Space	Crystal City Sites	Ft Belvoir, Arlington Hall and APG	Close Crystal City Lease Space
HQs IMA & NETCOM	Crystal City Sites	Ft Lee or APG	
HQs SMDC	Crystal City Sites	Redstone	
HQs ATEC	ATEC Lease Site	APG or Ft Belvoir	Close ATEC Lease Space
Misc Army Lease Space	ATEC Lease Site	Ft Belvoir, Arlington Hall and APG	



# HSA Scenarios with no Impact on Installation Closures



Activity	From	To	Army Implications
Army National Guard	Arlington Hall	Andrews AFB	Enables Army Misc leased space scenario
ARNG HQs Elements	NCR Lease Space	Andrews AFB	
HQs AMC & HQs USASAC	Ft Belvoir	APG or Redstone	Provides for permanent facilities for HQs AMC
USA Criminal Investigation Command	Ft Belvoir	Ft Meade	Promote “jointness” and create opportunities for synergy
Army Broadcasting Service, Soldiers Radio & TV, Soldiers Magazine, Army /Air Force Hometown News Service	Ft Belvoir	Ft Meade	Promote “jointness” and create opportunities for synergy



# Industrial JCSG Update



# Industrial JCSG



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
MA-4 Artillery	Kansas, Lonestar, Louisiana, Mississippi, Riverbank	Crane, Iowa, McAlester, Milan, Pine Bluff, Scranton	X			Kansas, Lonestar, Louisiana, Mississippi, Riverbank
MA-6 Mines	Lonestar	Iowa	X			Lonestar
MA-7 Missiles	Kansas, Letterkenny		X			Kansas
MA-8 Mortars	Kansas, Lonestar, Riverbank	Crane, Milan, Scranton	X			Kansas, Lonestar, Riverbank
MA-9 Pyro/Demo	Kansas, Lonestar	Crane, Iowa, Milan, Pine Bluff	X			Kansas, Lonestar
MA-10 Rockets	Kansas, Lonestar, Riverbank	Pine Bluff, Scranton	X			Kansas, Lonestar, Riverbank
MA-11 Tank	Riverbank	Scranton	X			Riverbank
MA-1 Bombs	Kansas, Lonestar		X			Kansas, Lonestar
MA-2 Storage	Anniston, Hawthorne, Kansas, Letterkenny, Lonestar, Louisiana, Red River, Sierra	Bluegrass, Crane, Iowa, Lake City, McAlester, Milan, Pine Bluff, Radford, Tooele	X			Kansas, Lonestar, Louisiana
MA-3 Araments	Lima, Watervliet	Watervliet	X			Lima



U.S. ARMY

# Industrial JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
MA-15 Armaments	Lima, Rock Island, Watervliet		X			Lima
MA-13 Maintenance	Anniston, Hawthorne, Letterkenny, Red River	Bluegrass, Crane, McAlester, Tooele			X	
MA-14 Maintenance (privatize all)	Anniston, Bluegrass, Crane, Hawthorne, Letterkenny, McAlester, Red River, Tooele	Industry			X	
Scenario MX-1 Der 3 (Maint Depot Consol?)	Bluegrass, Pine Bluff, Red River, Rock Island, Tooele	Anniston, Corpus Christi, Letterkenny, Tobyhanna			X	
Scenario MX-1 Der 1 (Maint Depot Consol?)	Bluegrass, Pine Bluff, Red River, Rock Island, Tooele	Anniston, Corpus Christi, Letterkenny, Red River, Tobyhanna			X	
MA-12 Demilitarization	Anniston, Deseret, Hawthorne, Kansas, Letterkenny, Lonestar, Newport, Pueblo, Red River, Umatilla	Bluegrass, Crane, Iowa, Lake City, McAlester, Pine Bluff, Tooele	X			Deseret, Kansas, Lonestar, Newport, Pueblo, Umatilla



# Supply and Storage JCSG Update



# Supply & Storage JCSG



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Privatize Stor & Distr on Specific Comm (Tires)	Anniston, Corpus Christi, Red River, Tobyhanna	Industry			x	
Privatize Stor & Distr on Specific Commodity Compressed Gases	Anniston, Corpus Christi, Red River, Tobyhanna	Industry			x	
Privatize Stor & Distr on Specific Comm (Pkg POL)	Anniston, Corpus Christi, Red River, Tobyhanna	Industry			x	
Realign Storage and Distribution at Sierra	Sierra				x	
Regionalization Strategic Distribution Platforms (create 5)	Anniston, Corpus Christi, Tobyhanna	Red River			x	
Regionalization of Strategic Distribution Optimized Alt create 5						
Regionalization Strategic Distribution Platforms (create 4)	Anniston, Tobyhanna	Red River			x	
Regionalization of Strategic Distribution Optimized Alt create 4						
Regionalize Strategic Distribution Platforms (create 3)	Anniston, Red River, Tobyhanna				x	
Regionalization of Strategic Distribution Optimized Alt create 3		Red River			x	



# Supply & Storage JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Reduce wholesale distr infra by closing excess	Corpus Christi				x	
Xfer Svc ICPs to DLA and Consol	Detroit, Huachuca, Natick	Red River, Monmouth, Redstone	x			Monmouth
Xfer Svc ICPs to DLA and Consol (incl HQ Staff)	Belvoir, Detroit, Huachuca, Monmouth, Redstone, Rock Island, Natick	Belvoir, Redstone	x			Detroit, Monmouth, Natick
Consol Army ICPs in a single location (Monmouth)	Detroit, Huachuca, Redstone, Rock Island, Natick	Monmouth	x	x		Detroit, Natick
Consol Army ICPs in a single location (Redstone)	Detroit, Huachuca, Monmouth, Rock Island, Natick	Redstone	X			Detroit, Monmouth, Natick
Xfer Svc Common DLRs to DLA	Detroit, Huachuca, Monmouth, Redstone, Rock Island, Natick		x			Detroit, Monmouth, Natick



# **Educations & Training JCSG Proposal Update**



U.S. ARMY

# Education & Training JCSG



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Realign SSCs in Place	N/A	N/A			x	
Consolidate SLCs at Ft. McNair	Carlisle	McNair	x			Carlisle
Consolidate SLCs at Quantico	Carlisle, McNair		x			Carlisle
Consolidate SLCs at Eustis	Carlisle, McNair	Eustis	x			Carlisle
Realign SLCs under NDU (Colocate at McNair)	Carlisle	McNair	x			Carlisle
Realign SLCs under NDU (Colocate at Quantico)	Carlisle, McNair		x			Carlisle
Realign SLCs under NDU (Colocate at Eustis)	Carlisle, McNair	Eustis	x			Carlisle
Realign SSCs under NDU (Colocate Quantico)	Carlisle		x			Carlisle
Realign SSCs under NDU (Colocate Eustis)	Carlisle	Eustis	x			Carlisle
War College & CGSC (W. Point)	Carlisle/Leavenworth	West Point	x			Carlisle/Leavenworth
Est. Jt. Center of Excellence for Log/supply TNG		Lee			x	
Consolidate Transportation Management Training		Eustis		x		
Est Jt Ctr of Excel for Culinary Tng (Lee)		Lee			x	



U.S. ARMY

# Education & Training JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Move USA Prime Power School to Leonard Wood	Belvoir	Leonard Wood			x	
Privitize DLI Foreign Language Ctr	Presidio of Monterey		x			Presidio of Monterey
Relocate DLI FLC to Meade	Presidio of Monterey	Meade	x			Presidio of Monterey
Realign DLI Institution FLC (Goodfellow)	Presidio of Monterey		x			Presidio of Monterey
Est Jt Ctr of Excel for Legal SST/PDE	Lease - Army JAG School, Jackson		x			Lease - Army JAG School
Consolidate RW Tng (Rucker)		Rucker			x	
Realign and Consol DoD Undergrad Pilot and NAV/NFO/CSO Tng		Rucker			x	
Realign and Consol DoD Undergrad Pilot and NAV/NFO/CSO Tng & Realign Adv Jet with JSF ITS		Rucker			x	
#2 Realign and Consol DoD Undergrad Pilot and NAV/NFO/CSO Tng & Realign Adv Jet with JSF ITS		Rucker			x	
Consol RW Air Veh T&E OAR Footprint	Rucker, Eustis	Redstone			x	
Est. a Jt. Urban Operations Tng Ctr of Excellence	TBD	TBD			x	



U.S. ARMY

# Education & Training JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Realign Def Resource Mgmt Institute with Def Acquisition U at Ft. Belvoir		Belvoir			x	
Relocate DCAI to Fort Belvoir	DCAI	Belvoir			x	
Est Jt Ctr of Excellence for Religious SST/PDE Functions - Ft. Jackson		Jackson			x	
Est Jt Ctr of Excel for Admin, Per & Fin (Keesler)	Jackson				x	
Est Jt Ctr of Excel for Intel (Goodfellow)	Huachuca				x	
Est Jt Ctr of Excel for Intel TNG (Goodfellow)	Gordon, Huachuca				x	
Consol Crypto & Intel Tng for Army and USAF	Huachuca				x	
Est Jt Ctr of Excel for Diving	Bragg				x	
Est Western T&E OAR Complex	AP Hill, Belvoir, Bragg, Eustis, Hood, Knox, Lonard Wood, Redstone, Rucker, Selfridge, Sill	Huachuca, Whitesands			x	
Est Joint Training Capability - East		Bragg			x	
Est Joint Training Capability - West		Bliss, Shafter		x		



# Headquarters and Support Activities JCSG



# HSA JCSG



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Collocate JFCOM & TRADOC (Eustis)	Monroe	Eustis	x			Monroe
Collocate JFCOM & TRADOC (Story)	Monroe		x			Monroe
Relocate Army Res Cmd (Detrick)	McPherson	Detrick	x			McPherson
Collocate FORSCOM & USARC (Eustis)	McPherson	Eustis	x			McPherson
FORSCOM HQs (Peterson AFB)	McPherson		x			McPherson
FORSCOM HQS (Carson)	McPherson	Carson	x			McPherson
Colloc Svc Res Cmds (Robins AFB)	McPherson		x			McPherson
Collocate National Guard HQs (Andrews AFB)	Arlington Hall, Crystal City Lease		x			Crystal City Lease
Collocate USARPAC w/ PACFLT & PACAF (Pearl/Hickham)	Shafter		x			Shafter
Relocate USARPAC to Schofield Bks	Shafter	Schofield	x			Shafter



# HSA JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Collocate Msl & Space Def Ag (Redstone)	Arlington Lease, Crystal City Lease	Redstone	x			Arlington Lease, Crystal City Lease
Consolidate MDA within DC Area (Meade)	Arlington Lease, Crystal City Lease	Meade	x			Arlington Lease, Crystal City Lease
Collocate MDA (Peterson AFB)	Arlington Lease, Crystal City Lease		x			Arlington Lease, Crystal City Lease
Relocate USA SMDC (Redstone)	Crystal City Lease	Redstone	x			Crystal City Lease
Relocate USA SMDC (Peterson AFB)	Crystal City Lease		x			Crystal City Lease
Establish Joint Base Bragg-Pope		Bragg			x	
Establish Joint Base Lewis-McChord		Lewis			x	
Establish Joint Base McG-Dix-Lkhrst	Dix				x	
Establish Joint Base Myer-Hendrsn Hall		Myer			x	
Establish Joint Base Elmndrf-Rchrdsn	Richardson				x	
Jt. Base Monmouth/Earle Colts Neck		Monmouth		x		
Create JMS Dix-McGuire-Lakehurst	Aberdeen	Dix			x	



# HSA JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Create JMS Lewis McChord		Lewis			x	
Create JMS Bliss-Hollomon	Huachuca	Bliss			x	
Create JMS Bragg-Pope	Eustis, Jackson, Lee	Bragg			x	
Est JMS Pt. Hueneme-Cmp Roberts Hunter Liggett	AFRC Ventura				x	
Create JMS Bliss-Campbell-Dix- Lewis McCoy-Sill-Shelby-Atterbury- LW	Aberdeen, Eustis, Huachuca, Jackson, Knox, Lee, Rucker	Bliss, Camp Atterbury, Camp Shelby, Campbell, Dix, Leonard Wood, Lewis, McCoy, Sill			x	
Create JMS Huachuca	Bliss	Huachuca			x	
Consol Lackland AFB/Sam Houston	Sam Houston				x	
Consol N Hampton Rds Installations	Eustis, Monroe		x			Monroe
Consol S Hampton Rds Installations	Story				x	
Create New Agy for Media & Pubs (Meade)	Alexandria Lease, Belvoir	Meade	x			Alexandria Lease
Create New Agy for Media & Pubs (Lackland AFB)	Alexandria Lease, Belvoir		x			Alexandria Lease



# HSA JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
ATEC-AEC Consolidation (Belvoir)	Alexandria Lease	Belvoir	x			Alexandria Lease
ATEC-AEC-DTC Consolidation (APG)	Alexandria Lease	Aberdeen	x			Alexandria Lease
Consolidate/Co-locate All Mil Per Ctrs San Antonio	ARPERCEN, Hoffman Lease, HRC Indianapolis	Sam Houston	x			ARPERCEN, Hoffman Lease, HRC Indianapolis
Collocate Army HRCs w/ other Mil Pers Ctrs (Randolph AFB)	Aberdeen, ARPERCEN, Hoffman Lease, HRC Indianapolis		x			ARPERCEN, Hoffman Lease, HRC Indianapolis
Collocate Mil Pers Ctrs (Leavenworth)	ARPERCEN, Hoffman Lease, HRC Indianapolis	Leavenworth	x			ARPERCEN, Hoffman Lease, HRC Indianapolis
Create Army HRC at Ft Knox	Aberdeen, ARPERCEN, Hoffman Lease, HRC Indianapolis, Monroe	Knox	x			ARPERCEN, Hoffman Lease, HRC Indianapolis, Monroe
Create Army HRC at Ft. Sam Houston	Aberdeen, ARPERCEN, HRC, Knox, HRC-Indianapolis, Monroe	Sam Houston	x			HRC Leases (Hoffman, Indianapolis, & St. Louis), Monroe
Relocate Army Acc & Cadet CMD (Knox)	Monroe	Knox	x			Monroe



# HSA JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Consol MILDEP/DA CPOs (TBD)	Richardson, Rock Island	Aberdeen, Huachuca, Redstone, Riley			x	
Consol DA CPOs w/ Svc CPOs (TBD)	Richardson, Rock Island	Aberdeen, Huachuca, Redstone, Riley			x	
Consol CPOs (Multi sites)	Richardson, Rock Island	Aberdeen, Huachuca, Redstone, Riley			x	
Realign Max CPOs per MILDEP & 4th Estate	Richardson, Rock Island	Aberdeen, Huachuca, Redstone, Riley			x	
Realign Max CPOs per MILDEP & 4th Estate	Arlington Lease, Rock Island	Aberdeen, Huachuca, Redstone, Richardson, Riley	x			Arlington Lease
Realign DOD Ag CPOs w/SVC CPOs	Arlington Lease, Richardson, Rock Island	Aberdeen, Redstone, Riley	x			Arlington Lease
Create Single NW Reg Corr Fac (Lewis)		Lewis			x	
Xsfer to LEVEL III Discharge Prisoners to FBOP	Leavenworth				x	
Create Single MW Reg Corr Fac (Leav)	Knox, Sill	Leavenworth			x	



U.S. ARMY

# HSA JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Collocate TRANSCOM Components (MSC & SDDC @ Eustis)	Hoffman Lease	Eustis	x			Hoffman Lease
Collocate TRANSCOM Components (Scott)	Hoffman Lease, Eustis		x			Hoffman Lease
AMC Permanent Home (APG)	Belvoir	Aberdeen			x	
AMC Permanent Home (Redstone)	Belvoir	Redstons			x	
Consol DFAS into 3 Locations (TBD)	Rock Island, Sill				x	
Consol DISA Components in DC Area (Ft Meade)	Belvoir, Crystal Gateway 3, Hoffman,	Meade	x			Crystal City Lease, Hoffman Lease
Consol DISA Comp Outside DC (Offutt)	Belvoir, Crystal Gateway 3, Hoffman,		x			Crystal City Lease, Hoffman Lease
Consol DISA/CIFA (Meade)		Meade			x	
Consol DISA/CIFA (Wright-Pat AFB)					x	
Consol DISA Components in DC Area (Belvoir)	Arlington Lease, Hoffman Lease, Crystal City Lease, Falls Church Lease	Belvoir	x			Arlington Lease, Hoffman Lease, Crystal City Lease, Falls Church Lease



# HSA JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Consol DISA Components outside DC Area (Peterson)	Arlington Lease, Belvoir, Hoffman Lease, Crystal City Lease, Falls Church Lease		x			Arlington Lease, Hoffman Lease, Crystal City Lease, Falls Church Lease
Consol DISA Components outside DC Area (Schiever)	Arlington Lease, Belvoir, Hoffman Lease, Crystal City Lease, Falls Church Lease		x			Arlington Lease, Hoffman Lease, Crystal City Lease, Falls Church Lease
Consol DSS & Joint CI Tng Academies (Meade)		Meade			x	
Relocate DCMA HQ to Ft. Lee	Alexandria Lease	Lee	x			Alexandria Lease
Relocate DCMA HQ to Carlisle	Alexandria Lease	Carlisle	x	x		Alexandria Lease
Collocate MILDEP Investigation Aqs (Meade)	Belvoir	Meade			x	
Collocate DEF/MILDEP Adjud Act (Wright-Pat)	Meade				x	
Collocate DEF/MILDEP Adjud Act (Meade)		Meade			x	
Collocate MILDEP Investigation Aqs (Quantico)	Belvoir				x	



# HSA JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Collocate Installation Mgt Agencies and Army Service Providers	Crystal City Lease, Eustis, McPherson, Monroe, Rock Island, Rosslyn Lease, Falls Church Lease, Arlington Lease	Lee, Sam Houston	x			Crystal City Lease, McPherson, Monroe, Rosslyn Lease, Falls Church Lease, Arlington Lease
Collocate Installation Mgt Agencies & Army Service Providers (Aberdeen & Rock Island)	Crystal City Lease, Eustis, McPherson, Monroe, Rosslyn Lease, Sam Houston, Falls Church Lease	Aberdeen, Rock Island	x			Crystal City Lease, McPherson, Monroe, Rosslyn Lease, Falls Church Lease
Consolidate DLA (Belvoir)		Belvoir			x	
Collocate Misc Army Lease Loc	Crystal City Lease, Hoffman Lease, Arlington Lease, Rosslyn Lease, Falls Church Lease	Aberdeen, Arlington Hall, Belvoir	x			Crystal City Lease, Hoffman Lease, Arlington Lease, Rosslyn Lease, Falls Church Lease
Collocate OSD, 4th Estate (Belvoir)	Rosslyn Lease, Alexandria Lease, Fairfax Lease, Crystal City Lease, Falls Church Lease	Belvoir	x			Rosslyn Lease, Alexandria Lease, Fairfax Lease, Crystal City Lease, Falls Church Lease



# HSA JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Collocate Misc OSD & 4th Estate Leased Locations (WRAMC)	Rosslyn Lease, Alexandria Lease, Fairfax Lease, Crystal City Lease, Falls Church Lease	Walter Reed	x			Rosslyn Lease, Alexandria Lease, Fairfax Lease, Crystal City Lease, Falls Church Lease
Collocate MILDEP & 4th Estate Medical Activities (WRAMC)	Hoffman Lease, Falls Church Lease	Walter Reed	x			Hoffman Lease, Falls Church Lease
Collocate MILDEP & 4th Estate Medical Activities (Bethesda)	Hoffman Lease, Falls Church Lease		x			Hoffman Lease, Falls Church Lease
Relocate SOUTHCOM HQs (Homestead Jt Air Res Sta)					x	
Relocate SOUTHCOM HQs (Gov Bush)					x	
Relocate SOUTHCOM (New Lease)					x	
Consol DECA East and Midwest Regional Offices with DECA HQ Ft. Lee		Lee			x	



# Medical JCSG Proposal Update



# Medical JCSG



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Disestablsih Hickham AFB Clinic		Tripler AMC			x	
Close Water Reed AMC	Walter Reed	Belvoir, Sam Houston		x		
Close Bethesda National NMC		Belvoir, Sam Houston, Walter Reed			x	
Close Inefficient Inpatient Functions	Eustis, West Point	Carson			x	
Collocate Medical Professional Services (Fort Sam Houston)	Detrick	Sam Houston			x	
Collocate Medical Professional Services (Fort Detrick)	Sam Houston	Detrick			x	
Create Tri-Svc Bio-Med Research Ctr of Excel	Walter Reed	Aberdeen, Sam Houston, Walter Reed			x	
Create Tri-Svc Bio-Med Research Ctr of Excel Alternative	Walter Reed	Aberdeen, Sam Houston, Walter Reed			x	
Create Center of Excellence for Aerospace Medicine (Wright Pat)	Rucker				x	
Create Center of Excellence for Aerospace Medicine (Brooks City)	Rucker				x	
Create Center of Excellence for Aerospace Medicine (NAS Pensacola)	Rucker				x	



# Medical JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Tri-Svc Bio-Med R, D, & A Mgmt Ctr		Detrick			x	
Disest the Armed Forces Institute of Pathology	Walter Reed	Sam Houston			x	
Disestablish Langley AFB Medical Facility (Eustis)		Eustis			x	
Disestablish Fort Eustis Army Hospital (Langley)	Eustis				x	
Realign Langley AFB and Eustis Inpatient to VA	Eustis				x	
Disestablish 59th Med Wing Inpatient Facility (Sam Houston)		Sam Houston			x	
Disestablish Pope AFB Clinic (Fort Bragg)		Bragg			x	
Realign Andrews AFB Inpatient Svcs (Belvoir & WRAMC)		Belvoir, WRAMC			x	
Realign Andrews AFB Inpatient Svcs (Belvoir & Bethesda)		Belvoir			x	
Realign Medical Care at MCChord (Fort Lewis)		Lewis			x	
Consolidate Initial Enlisted Medical Tech Training (Sheppard)	Sam Houston				x	



# Medical JCSG Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Consolidate Initial Enlisted Medical Tech Training (Great Lakes)	Sam Houston				x	
Consolidate Initial Enlisted Medical Tech Training (Sam Houston)		Sam Houston			x	
Consolidate Aerospace Med Training at Pensacola NAS	Aberdeen, Rucker, Sam Houston				x	
Consolidate Aerospace Med Training at Brooks City Base	Aberdeen, Rucker, Sam Houston				x	
Consolidate Aerospace Med Training at Fort Rucker	Aberdeen, Sam Houston	Rucker			x	
Consolidate Aerospace Med Training at Wright-Patterson AFB	Detrick, Rucker				x	
Consolidate Preventive Med Fcns at Portsmouth, VA	Aberdeen				x	
Consolidate Preventive Med Fcns at Brooks City Base	Aberdeen				x	
Consolidate Preventive Med Fcns at Aberdeen		Aberdeen			x	



# Intelligence JCSG Proposal Update



# Intelligence JCSG



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Consolidate NCR-Based NGA at Chantilly/ Westfields, VA	Belvoir				x	
Consolidate NCR Based NGA at Fort Belvoir		Belvoir			x	
Consolidate NCR Based NGA at Fort Meade	Belvoir	Meade			x	
Consolidate Select DIA Analytical Elements at NGIC Charlottesville, VA		NGIC			x	
Consol Select Buckley AFB COOP FCNs at WSMR		Whitesands			x	



# Technical JCSG Proposal Update



# Technical



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Chemical-Biological Defense RD&A Consolidation	Dugway, Walter Reed	Aberdeen, Detrick			x	
Relocate Ground Veh RDAT&E at Detroit Arsenal to Selfridge	Detroit	Selfridge	x	x		Detroit
Est Joint Centers for Ground Platform RDAT&E	Adelphi, Belvoir, Redstone, Rock Island	Aberdeen, Detroit,		x		
Consolidate Extramural Research Program Managers	Army Research Office DC & Durham	Adelphi	x	x		Army Research Office Lease DC & Durham
Consolidate Extramural Research Program Managers (Bolling AFB)	Army Research Office DC & Durham		x			Army Research Office Lease DC & Durham
Consolidate Extramural Research Program Managers (Naval Research Lab, DC)	Army Research Office DC & Durham		x			Army Research Office Lease DC & Durham
Consolidate Extramural Research Program Managers (Naval Research Lab, Chesapeake Beach)	Army Research Office DC & Durham		x			Army Research Office Lease DC & Durham
Consolidate Extramural Research Program Managers (NAS Anacostia)	Army Research Office		x			Army Research Office Lease DC & Durham



# Technical Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Defense Research Svc Led Labs	Whitesands	Adelphi		x		
Defense Research Svc Led Labs Alt	Aberdeen, Whitesands	Adelphi		x		
Jt. Battlespace Environments Ctr	Aberdeen, Adelphi, Hood, Redstone, Sam Houston, Whitesands		x			Adelphi
Consolidate Rotary Wing RDAT&E into 2 Core Sites	Adelphi, Eustis, Rucker, Yuma	Redstone	x			Adelphi
Est Jt. Ctrs for Rotary Wing Air Platform RDAT&E at Redstone	Adelphi, Eustis, Rucker	Redstone	x			Adelphi
Est Jt. Ctrs for Rotary Wing Air Platform RDAT&E at Pax River	Adelphi, Eustis, Redstone		x			Adelphi
Est Jt. Ctrs for Fixed Wing Platform RDAT&E	Redstone				x	
Directed Energy T&E to WSMR	Aberdeen, Dugway, Hood	Whitesands			x	
Relocate DoD Directed Energy Research to one location (Kirkland)	Adelphi, Picatinny, Redstone		x			Adelphi, Picatinny
Est Jt. Ctrs for Space Platform R, D&A & T&E	Redstone				x	



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# Technical Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Jt. Land Network Warfare LCM&TE	Redstone, Walter Reed	Adelphi, Belvoir		x		
Army Joint Land System LCM Center						
C4ISR Cross DTAP & Function	Adelphi, Belvoir, Hood, Monmouth, Redstone, Whitesands	Adelphi, Huachuca, Manmouth		x		
C4ISR RDAT&E consolidation at Belvoir		Belvoir				
Defense Research Service Led Labs	Adelphi, Whitesands	Aberdeen	x			Adelphi
Est Joint Centers for Air Platforms RDAT&E	Adelphi, Eustis, Redstone, Rucker,	Redstone	x			Adelphi
Weapons & Armaments RDAT&E to 3 Primary & 4 Speciality with weapons from PAX River & Pt. Mugu to China Lake	Aberdeen, Adelphi, Dugway, Hood, Picatinny, Redstone, Rock Island, Watervliet	Pickatinny, Redstone, Whitesands		x		
Weapons & Armaments RDAT&E to 3 Primary & 4 Speciality; Retain/relocate energetics at Dalgren	Aberdeen, Adelphi, Redstone, Rock Island, Watervliet	Picatinny, Redstone,	x	x		Adelphi



U.S. ARMY

# Technical Con't



Proposal	From	To	Supports Army?			
			Enable	Conflict	Neutral	Enable Closure (not in Portfolio)
Wpns & Armaments Ctr RDAT&E at 3 Pri Loc & 4 Speciality Loc	Aberdeen, Adelphi, Dugway, Hood, Picatinny, Redstone, Rock Island, Watervliet	Pickatinny, Redstone, Whitesands	x	x		Adelphi
Wpns & Armaments Ctr RDAT&E at 3 Pri Loc & 4 Spec Loc (ret Indian Head)	Aberdeen, Adelphi, Dugway, Hood, Picatinny, Redstone, Rock Island, Watervliet	Redstone, Whitesands	x			Adelphi, Picatinny
Wpns & Armaments Ctr RDAT&E at 3 Pri Loc & 4 Spec Loc (ret Dahlgren)	Aberdeen, Adelphi, Dugway, Hood, Picatinny, Redstone, Rock Island, Watervliet	Redstone, Whitesands	x			Adelphi, Picatinny
Relocate RD&A energetic Cap from Crane, Aberdeen and Yorktown to Indian Head	Aberdeen				x	
Relocate DoD Guns and Ammo RD&A at one location (Picatinny)	Aberdeen, Adelphi, Rock Island, Watervliet	Pickatinny		x		
Relocate DoD Guns and Ammo RD&A at one location (Dalgren)	Aberdeen, Adelphi, Picatinny, Rock Island, Watervliet		x			Adelphi, Picatinny

30 November 2004  
BRAC 2005 SRG# 22  
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- To provide updates
- To present:
  - Three new Army proposals
  - COBRA review
  - Prioritization
  - JCSG Proposals in conflict with Army Proposals
  - TABS integration of Army proposals
  - BRAC 05 SRG meetings schedule

**ACTIONS:**

Dr. College opened the meeting by welcoming the group and immediately began the briefing. He reviewed the BRAC decision cycle timeline, noting that the Army's next deadline is the 20 January submission of Army candidate recommendations to OSD; however the SRG may need to make some decisions earlier, to support JCSG proposals that impact Army interests.

Dr. College then briefed selected calculations used in the Cost of Base Realignment and Closure (COBRA) model. ACSIM noted that COBRA looks at what is budgeted and not what is executed which could affect results. In reality some funds were moved to BOS accounts and that SRM is SRM historically underfunded.

Dr. College then noted the COBRA model is not a budgeting tool. It is useful for comparison between scenarios to determine the most cost effective options. If there is an error in applying budgeted costs versus execution costs across scenarios being compared, then the error has no impact. He also indicated that while costs may be understood, savings are also understated.

In discussion, an objection was raised to using "Obligation" vice "budget" data in the COBRA model. Dr. College took this as an action to ensure TABS is not intermixing words that have definite meanings in the POM world and others in the COBRA model.

ACSIM noted that contractor costs are included in BOS, not payroll figures.

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Dr. College noted that the TABS analysis backs out MILPAY savings, as the military personnel are reassigned. He also confirmed that TRICARE costs reflected are derived from the data calls, and reflect TRICARE's reporting of average cost per person.

ASA(FM) asked how environmental costs are determined. Dr. College replied that compliance costs are incorporated into the model as a cost of a proposed move; however remediation costs (for closings) are not included as they exist independent of BRAC decisions.

ACSIM noted that, while the immediate costs are independent, they come due with a BRAC decision whereas they may otherwise have been deferred. Thus the SRG would need to know their size to accurately program budget impacts of BRAC decisions. Dr. College replied that the funding level for remediation has remained constant. BRAC may reprioritize which projects are funded. While the remediation costs are not factored into the COBRA model, they are addressed in the final report.

Dr. College concluded the briefing on COBRA by noting that it is not a budget level predictor, but is good enough to compare scenarios. Additionally, while the Army is gaining efficiencies through its BRAC proposals, it will not realize big savings within the first six years, when implementation costs are high.

Dr. College then briefed a Prioritization approach, which will enable the SRG to determine the best mix of scenarios to forward as candidate recommendations, based on the value of the scenario against the potential available dollars.

VCSA asked the ACSIM how we determine the economic impact of an installation on the surrounding community. In discussion, it was determined that the economic impact is derived from the number of contracts within the local community, and a multiple of the number of people employed on post to account for the dollars spent off post. VCSA noted that the economic impact the Army determines for an installation will likely be lower than that reported by representatives of the local communities affected, which may be an issue during review of the BRAC recommendations by the Presidential Commission and Congress.

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Dr. College noted that the local economic impact is a consideration within the Selection Criteria, not a basis for decision. TABS and the rest of DoD will use a certified model and treat every installation the same way.

In discussion of the prioritization model, G4 noted that the approach presented is the opposite of what the Supply and Storage JCSG is doing. For Supply and Storage, the Net Present Value drives the analysis. If there are no savings in 8-10 years, the scenario is discarded. G8 noted that each JCSG will develop slightly different models for prioritizing their proposals.

VCSA then made the following remarks: He applauds what TABS is doing with COBRA. The economic impact of a (closing) installation will be a contentious issue during discussion of the recommendations, and we will need to arm the SECARMY on this issue.

VCSA stated that The Center of Gravity of the GWOT is the All-Volunteer Force. One of the CSA's focus areas remains "Installations as Flagships." The Army needs to be comfortable with the "Quality of Life" impacts of the scenarios we are proposing. Do these scenarios make sense in terms of sustaining the All-Volunteer Force? If a movement sets up a situation where it takes 10 years to reconstitute the quality of life, married soldiers will leave. Make this an item of discussion for the next SRG.

A second issue to consider is to ensure in developing power projection platforms that we take care of Reserve Component soldiers' mobilization needs. (VCSA exited)

Dr. College then presented three new proposals. Movement of the Prime Power School from Fort Belvoir to Fort Leonard Wood was approved for continued analysis by the E&T JCSG.

The SRG determined that Fort Buchanan needs to be retained due to its unique location and capabilities and its importance to the Reserve Component in that region.

The SRG determined that TABS should pursue stationing an IGPBS Aviation Brigade at Fort Sill.

Dr. College then presented conflicts with JCSG proposals, noting that most are in discussion with the JCSGs. Some may go to the IEC for resolution.

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The issue of how to handle MILDEP war colleges will be an item of discussion for the ISG. E&T JCSG currently proposes a Joint War College under NDU.

The Army G2 does not support collocating the Intel school with the Signal school. G2 prefers collocating the Intel school with the Maneuver Center. TABS agreed to examine their option.

For Intelligence JCSG, a potential doctrinal conflict is that the future of Intelligence is to be embedded with maneuver units; however one scenario collocates intelligence training with the Signal School.

The SRG determined that it does not support closing Walter Reed and directed The Surgeon General to make this clear to the Medical JCSG.

Dr. College noted that several JCSG scenarios place activities at Adelphi, which is not currently in the Army portfolio. Following discussion, the SRG determined to retain Adelphi and move it into the portfolio.

In discussion of Fort Hamilton, it was noted that the Army may need to consider its value as a joint venture and staging area for that region of the US. This will be discussed at the next SRG.

Dr. College concluded by presenting the Way Ahead, noting that the issues brought up by the SRG and Prioritization will be revisited at the next SRG meeting.

SECRETARY, DR Craig College  
RECORDER, MS Stephanie Hoehne