



DCN: 3784



BRAC SRG #23

7 December 2004



Purpose & Agenda

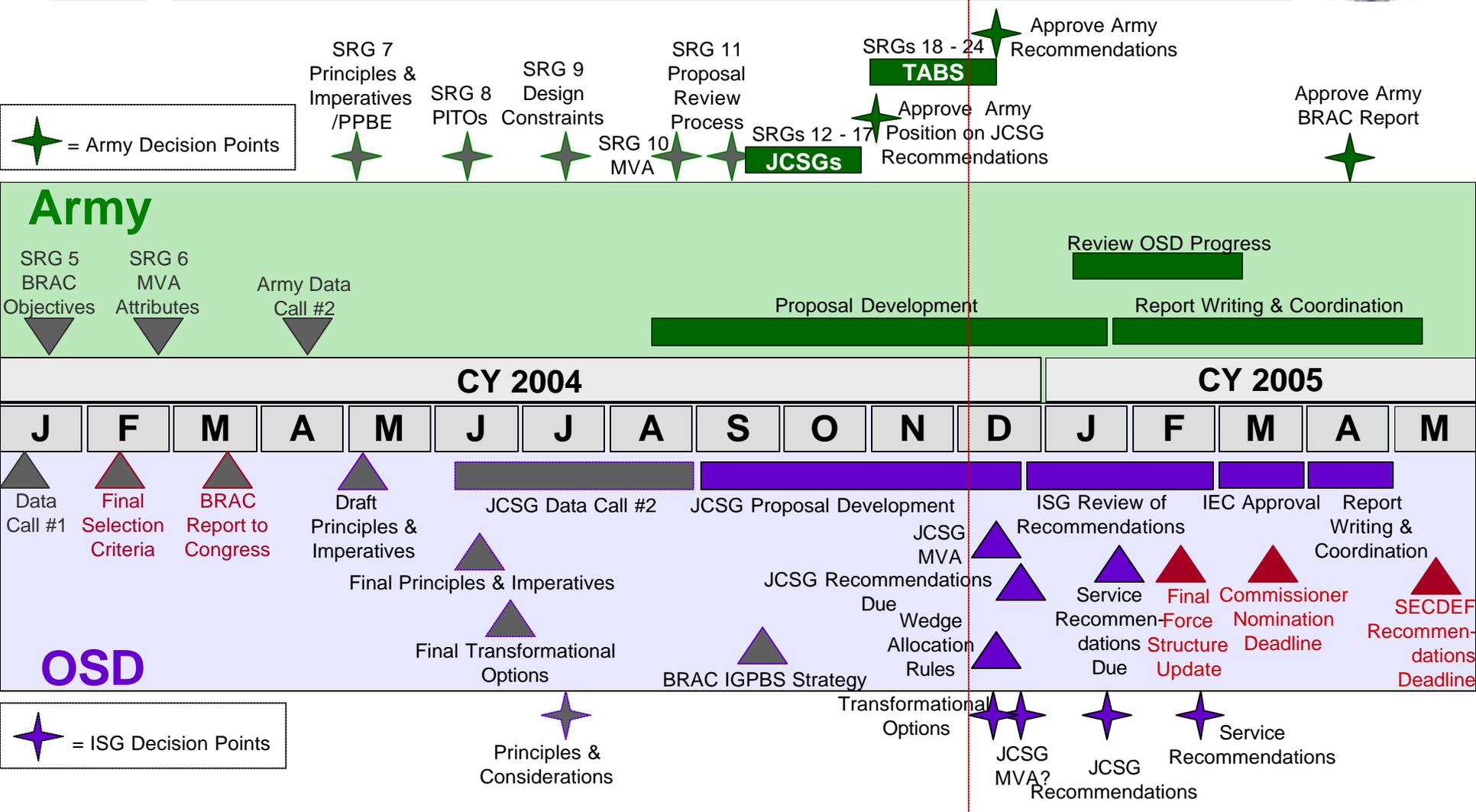
- Present for information:
 - Timeline Update
- Present for review:
 - Issues for Discussion
 - Prioritization of Army Proposals
 - Proposed Tradeoffs
- Recommendations
- Way Ahead



20 Dec
JCSG
Submit?



BRAC Timeline



Transforming Through Base Realignment and Closure



BRAC SRG Schedule



14 Dec	Final Approval of Scenarios
4 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
11 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
18 Jan	Integration of Army Candidate Recommendations with JCSG Efforts



Decisions from SRG #22



- Fort Buchanan should be retained because it is an integral part of the Transformation effort for Puerto Rico
- Adelphi Labs should be retained because it is a modern facility to which RDT&E functions were realigned in previous BRAC rounds
- The essential nature of Fort Hamilton should be discussed at the next BRAC SRG session



Issues for Discussion



Potential Issues

1. Should the Army retain Lima Tank Plant?
2. Is it necessary to retain Fort Hamilton to serve as a staging area?
3. What is the impact of closing Walter Reed Army Medical Center?
4. What is the BRAC SRG's position on potential closure of Red River and Letterkenny Army Depots?
5. Is Fort Rucker a viable alternative to locating UAV training at Fort Huachuca?



Lima Tank Plant

- ASA(ALT) has examined the impact on the FCS program of closing Lima Tank Plant
- FCS acquisition strategy includes manufacturing manned vehicle chassis at Lima Tank Plant
- Cost to manufacture elsewhere would far exceed the projected \$30 million annual savings from closing Lima
- Additional impacts include Marine Corps plan to manufacture Expeditionary Force Vehicle chassis and flexibility to accomplish Army tank recap program
- Military judgment appears to be that the benefits of closing Lima do not outweigh the costs



Potential Issues

1. Should the Army retain Lima Tank Plant?
2. Is it necessary to retain Fort Hamilton to serve as a staging area?
3. What is the impact of closing Walter Reed Army Medical Center?
4. What is the BRAC SRG's position on potential closure of Red River and Letterkenny Army Depots?
5. Is Fort Rucker a viable alternative to locating UAV training at Fort Huachuca?



Fort Hamilton



- NYC area recruiting base
- 9/11 Response
 - 400 Soldiers staged from Hamilton for WTC Security*
 - At peak Hamilton billeted over 800 soldiers*
- NYARNG desires establishing a permanent enclave at Hamilton
- Other potential NYC staging areas include Ft Dix, Ft Monmouth, Picatinny, Stewart Army Sub Post, West Point
- Recommendation
 - Close Fort Hamilton and establish NYARNG enclave
 - Retain RCI housing complex, recruiting facilities
 - Construct proposed AFRC on NYARNG enclave
 - NGB coordinate with Army G-3, MDW and NYARNG to identify primary and alternate HLD/HLS response staging areas for NYC



Potential Issues

1. Should the Army retain Lima Tank Plant?
2. Is it necessary to retain Fort Hamilton to serve as a staging area?
3. What is the impact of closing Walter Reed Army Medical Center?
4. What is the BRAC SRG's position on potential closure of Red River and Letterkenny Army Depots?
5. Is Fort Rucker a viable alternative to locating UAV training at Fort Huachuca?



WRAMC Closure



- WRAMC closure may adversely impact the following health care missions:
 - Tertiary care facility with significant patient referral capability
 - Support of the warfighters with its specialized medical, technical and support resources
 - Army graduate medical education
 - Accessible patient transport from the aeromedical staging facility at Andrews AFB
 - Surge contingency beds to support potential Homeland Security requirements
 - Clinical interface requirements with the new Walter Reed Army Institute of Research (Daniel K. Inouye Laboratory)
 - New Military Amputee Training Center (under construction)
 - Quality of Life/Well Being Enhancements for Walter Reed patients and their families
- Potential replacement costs for a new medical center at Ft Belvoir could range from \$500M - \$800M

Army should not support MJCSG closure recommendation - hospital services and primary care needs of beneficiary population south of the Beltway are met without relocating Walter Reed to Ft Belvoir



Potential Issues

1. Should the Army retain Lima Tank Plant?
2. Is it necessary to retain Fort Hamilton to serve as a staging area?
3. What is the impact of closing Walter Reed Army Medical Center?
4. What is the BRAC SRG's position on potential closure of Red River and Letterkenny Army Depots?
5. Is Fort Rucker a viable alternative to locating UAV training at Fort Huachuca?



Red River & Letterkenny



- BRAC SRG expressed concern with Red River and Letterkenny proposals based on:
 - GWOT-induced workload expected to stay high
 - Both locations in Army MV Portfolio (#38, #40)
 - Former TACOM Commander and Industrial JCSG discussions
- Industrial JCSG pushing closure of at least one, in part due to Army analysis of closures
- Recommendation: Inform JCSG that Army does not wish to close Red River or Letterkenny based on Military Value analysis and expected workload



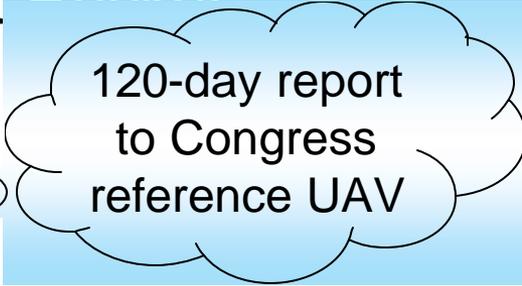
Potential Issues

1. Should the Army retain Lima Tank Plant?
2. Is it necessary to retain Fort Hamilton to serve as a staging area?
3. What is the impact of closing Walter Reed Army Medical Center?
4. What is the BRAC SRG's position on potential closure of Red River and Letterkenny Army Depots?
5. Is Fort Rucker a viable alternative to locating UAV training at Fort Huachuca?



UAV Training

- UAV training consists of operator training and aircraft locations: probably more than one site
- Army UAV training currently done at Fort Huachuca
- Fort Rucker is a strong alternative
 - Memo sent to E&T to consider Fort Rucker for Army and Joint UAV training – not originally considered
 - Aircraft would remain at Huachuca
- E&T Military Value analysis supports Fort Rucker
- Indian Springs, Huachuca and Choctaw also being considered



120-day report
to Congress
reference UAV



Potential Issues

6. What is the current planned future force structure?
7. Should the Army station a Heavy BCT at Knox?
8. Where should the Army station two Heavy BCTs?
 - Yuma as training center or full-up installation?
9. How did TABS analyze the well-being and retention impacts of these proposals?



Force Structure Organizations



Does not include up to five more Infantry BCT UAs for a total of 48

	AC	ARNG	USAR	TOTAL
Brigade Combat Teams (Units of Action)				
• Heavy	19	10	0	29
• Infantry	18	23	0	41
• Stryker	6	1		
Support UAs				
• Sustain	13	14		
• Aviation	11	14	0	25
• Fires	5-6	8	0	13-14
• Maneuver Enhancement	6	11	5	22
• RSTA (Recon, Surveillance Target Acquisition)	5	0	1	6
UEx	10-13	8	0	18-21
UEy	5	0	0	5

Experimental BCT?



Potential Issues

6. What is the current planned future force structure?
7. Should the Army station a Heavy BCT at Knox?
8. Where should the Army station two Heavy BCTs?
 - Yuma as training center or full-up installation?
9. How did TABS analyze the well-being and retention impacts of these proposals?



Brigade Capacity - Knox

- G3 28 June briefing to Acting Secretary and CSA concluded that Ft Knox had capacity for one Infantry BCT only
- TABS and TR also assessed Ft Knox as only capable of supporting an Infantry BCT due to limited amount of heavy maneuver space

Recommendation: Do not station a Heavy BCT at Ft Knox



Potential Issues

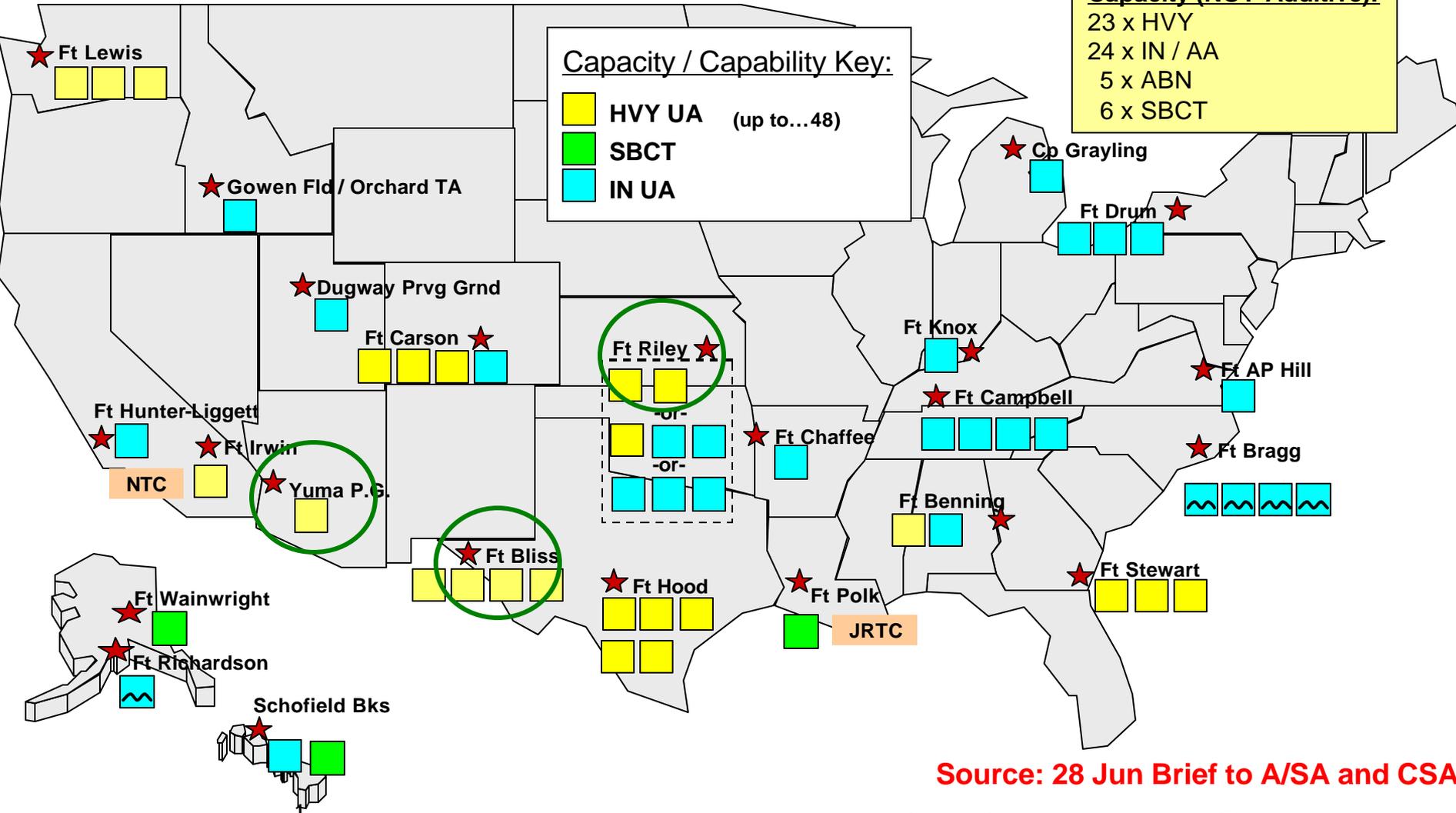
6. What is the current planned future force structure?
7. Should the Army station a Heavy BCT at Knox?
8. Where should the Army station two Heavy BCTs?
 - Yuma as training center or full-up installation?
9. How did TABS analyze the well-being and retention impacts of these proposals?



US Stationing Capacity (by Capability)

Capacity (NOT-Additive):
23 x HVY
24 x IN / AA
5 x ABN
6 x SBCT

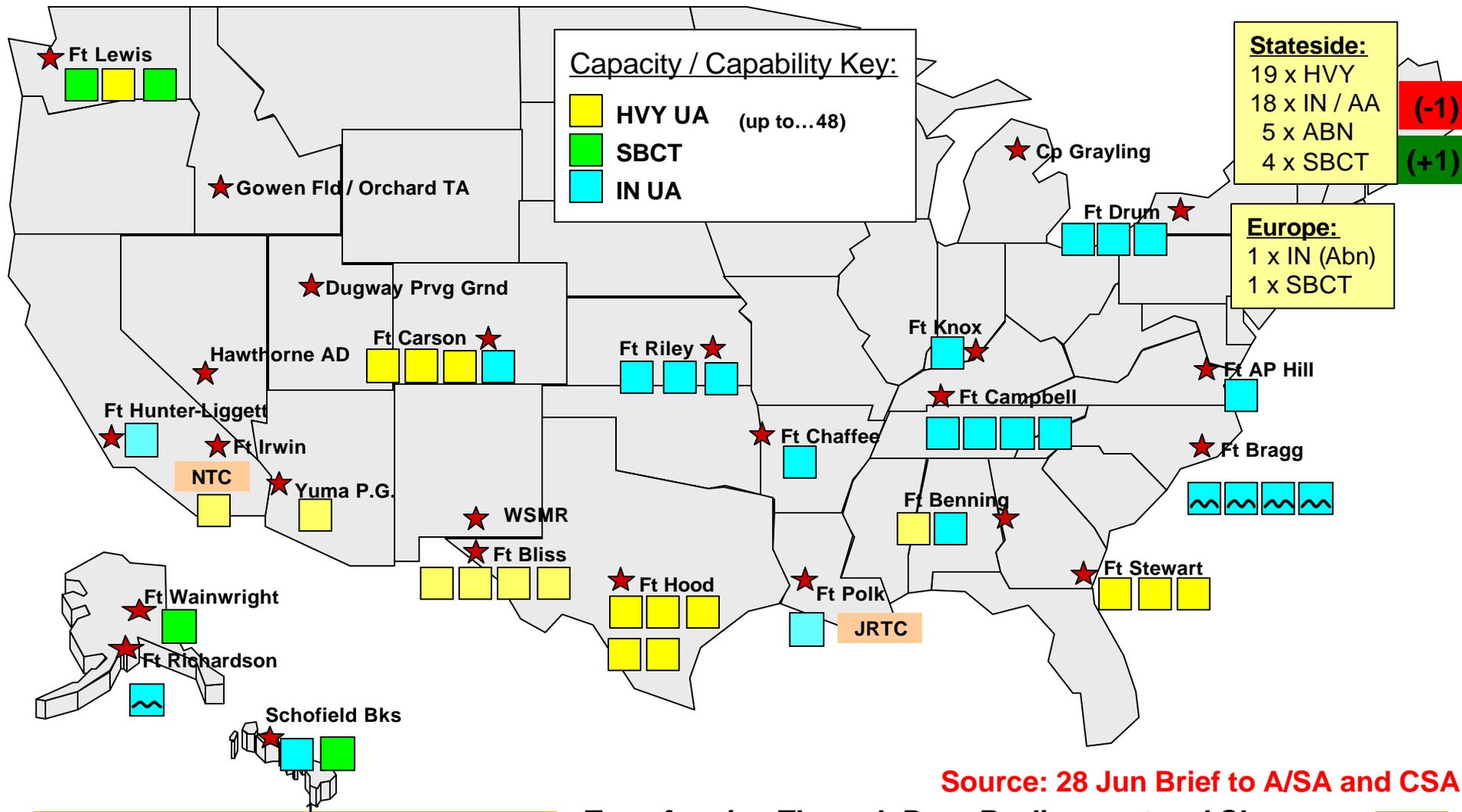
Capacity / Capability Key:
 HVY UA (up to...48)
 SBCT
 IN UA



Source: 28 Jun Brief to A/SA and CSA



Decision Point #8: BCT Stationing



Source: 28 Jun Brief to A/SA and CSA

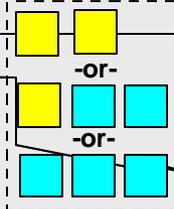


Options

Capacity / Capability Key:

- HVY UA (up to...48)
- SBCT
- IN UA

Ft Riley



Yuma P.G.

Options		
#	Yuma	Riley
1	 	-
2		
3	-	





Options

Yuma as training center or full-up installation?

Capacity / Capability Key:

- HVY UA (up to...48)
- SBCT
- IN UA

Ft Riley ★

-or-		
-or-		

★ Yuma P.G.

Options		
#	Yuma	Riley
1	 	-
2		
3	-	





Potential Issues

6. What is the current planned future force structure?
7. Should the Army station a Heavy BCT at Knox?
8. Where should the Army station two Heavy BCTs?
 - Yuma as training center or full-up installation?
9. How did TABS analyze the well-being and retention impacts of these proposals?



Criterion Seven Evaluation

CRITERIA SEVEN EVALUATION TOOL

			Risk Evaluation	
			MEDIUM	
Attribute	LOSING INSTALLATION FORT KNOX	GAINING INSTALLATION FORT BENNING	Attribute Change	
Child Care	Green	Green	SUSTAIN	
Housing	Red	Red	SUSTAIN	
Cost of Living	Green	Red	DECLINE	
Education	Green	Yellow	DECLINE	
Employment	Red	Yellow	IMPROVE	
Medical Health	Red	Red	SUSTAIN	
Safety	Green	Red	DECLINE	
Population Center	Yellow	Green	IMPROVE	
Transportation	Yellow	Green	IMPROVE	
Utilities	Green	Green	SUSTAIN	

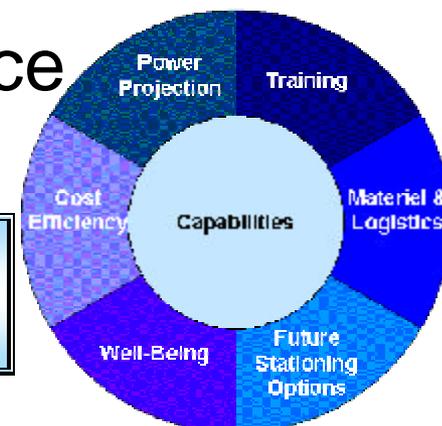
- Each installation has a score for each attribute
- Whether an attribute declines, sustains, or improves is based on the comparison of the installation scores
- Overall risk evaluation is based on the sum of the differences between installation scores



Well-Being

- Military Value – well-being is 1 of 6 major capabilities
- Criterion 7 – well-being
 - BRAC will build new facilities
 - BRAC will create better training
 - Command information to sell program
- Scenario analysis to properly balance these capabilities

Proposal: Continue to use these tools and respond to specific SRG questions





Manage Turbulence/Support Retention



- Much turbulence caused by actions outside of BRAC
- How can BRAC execution mitigate turbulence?
 - Current executability QC review
 - Military leadership and command information (Future SRG)
 - Reduces uncertainty for the soldier and family
 - Quality execution plan
 - ASA(I&E), ACSIM & G3 will determine policy
 - Quality personnel management
 - M&RA & G1 focus on soldier issues

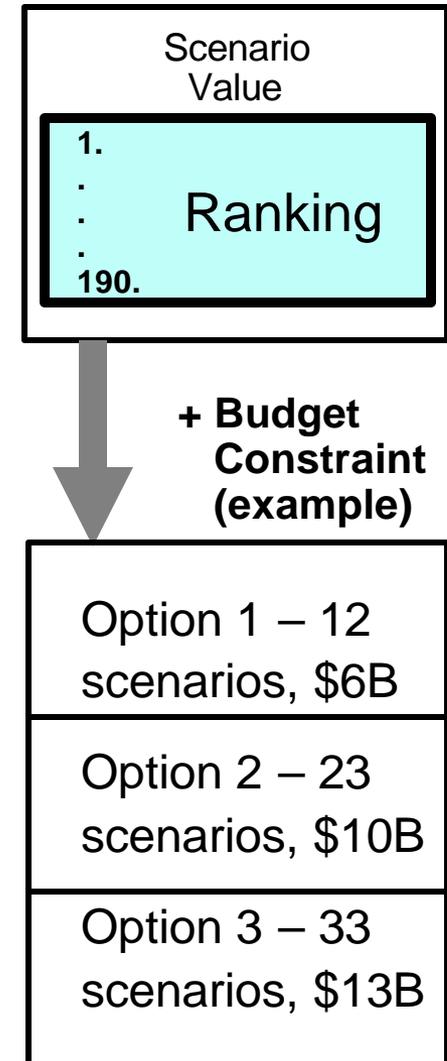


Prioritization



Determining Options

- Analogous to MVI
 - Determine the value of a scenario; based on a set of attributes
 - Attributes represent DoD Criteria
- Differences from MVI:
 - Apply a budget constraint
 - Includes savings as possible budget dollars
 - Assumed funding levels represent levels of budget risk
- The best scenarios from a model perspective; BRAC SRG adds military judgment to determine final outcome





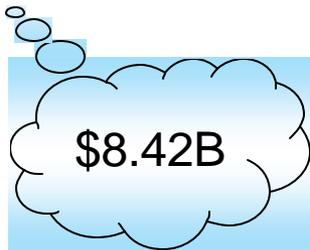
Value Model Weighting

Efficiency	Transformational-Joint	DOD Criteria 6,7, and 8
<ul style="list-style-type: none"> • NPV • Closure (sf and acres) <p>100</p>	<ul style="list-style-type: none"> • Training improvements • Logistics improvements <p>75</p>	<ul style="list-style-type: none"> • DoD Criterion 6 <p>25</p>
<ul style="list-style-type: none"> • Military positions realigned • Civilian positions eliminated <p>75</p>	<ul style="list-style-type: none"> • Realignment to AFRC <p>25</p>	<ul style="list-style-type: none"> • DoD Criterion 7 • DoD Criterion 8 • TAA inactivation <p>5</p>



Top 25% Value

- Realign Fort Bliss
- Maneuver Center (Benning)
- Soldier/Ground Systems LCM Command (APG)
- Info Support Center (Gordon)
- Transform Yuma PG
- Close Hawthorne Army Depot
- Close Sierra Army Depot
- CSS Center (Lee)
- Close Lima Tank Plant
- Close Selfridge Army activities
- Net Fires Center (Bliss)
- Close War College and move to Leavenworth
- Aviation Log to Rucker
- 30 RC Proposals



\$8.42B



Optimization Model

- Objective: Maximize the “value” of an Option
- Subject to a set of constraints:
 - Budget constraint
 - Either/Or constraints
 - Closures: Some scenarios close installations, while other scenarios move units to these installations; SRG can approve only one of these types of scenarios
 - UICs: some UICs are in multiple scenarios; SRG can only approve one scenario involving each UIC



Costing Approach

	One-Time Cost	6-yr Net costs	Savings	1/3 rd of Savings
No MILPAY	\$10.0	\$6.0	-\$4.0	-\$1.3
With MILPAY	\$10.0	\$7.0	-\$3.0	-\$1.0
No savings	\$10.0	\$12.0	none	none

	Change One-Time Cost	One-Time Adjusted Cost
No MILPAY	\$10.0 - \$1.3	\$8.7
With MILPAY	\$10.0 - \$1.0	\$9.0
No savings	Use higher cost	\$12.0



Budget Levels (SRG 22)



- Three different budget levels represent a “risk” to Army programs (potential bill-payers); does not include JCSG Proposals

	Low	Medium	High
IGPBS scenarios	\$2.5	\$2.5	\$2.5
Wedge	\$1.0	\$2.0	\$2.5
MILCON	\$2.0	\$4.0	\$6.0
Other	\$0.0	\$1.0	\$2.0
Totals:	\$5.5	\$9.5	\$13.0
Plus 6-yr Savings	1/3 rd of Savings		



Forced at all Budget Levels

Scenario Name	NPV Measure	One Time Adjusted Cost
Realign Fort Bliss	-1.972	2.616
Transform Yuma PG	-2.104	1.811
USAR C2 NORTHEAST	-0.448	0.063
USAR C2 NORTHWEST	-0.100	0.054
USAR C2 SOUTHWEST	-0.027	0.045
USAR C2 SOUTHEAST	-0.064	0.037
TOTALS:	-4.714	4.626
Close Umatilla Chemical Depot	-0.695	-0.029
Close Pueblo Chemical Depot	-0.754	-0.032
Close Newport Chemical Depot	-0.398	-0.015
Close Deseret Chemical Depot	-0.384	-0.016

(all values in Billions)

- Chemical DEMIL forced in, but costs and savings not considered due to their extended timeline



Minimum Budget Solution

Scenario Name	NPV Measure	One Time Adjusted Cost
Force TOTALS:	-4.714	4.626
+Close Lonestar AAP	-0.242	-0.027
+Close Kansas AAP	-0.142	-0.015
+Close Lima Tank Plant	-0.386	-0.046
+Close Louisiana AAP	-0.164	-0.019
+Close Mississippi AAP	-0.072	-0.008
+Close Hawthorne Army Depot	-1.083	-0.122
+Close Riverbank AAP	-0.092	-0.011
+Close Sierra Army Depot	-0.964	-0.085
Relocate Cold Regions Test Center (CRTC) HQ	0.000	0.000
subTOTALS:	-3.145	-0.333
10 RC Scenarios		
subTOTALS:	-0.064	0.042
TOTALS:	-7.924	4.334

- Assume the minimum budget completes all scenarios that have a payback < 6 years.
- Nine of eleven RC Scenarios completed with available savings.
- “+” Scenarios enabled by JCSG



Low Budget Solution



Scenario Name	NPV Measure	One Time Adjusted Cost
Minimum Budget TOTALS:	-7.924	4.334
* Close War College and move to Leavenworth	-0.570	0.042
subTOTALS:	-0.570	0.042
116 RC Scenarios		
subTOTALS:	-1.099	1.722
TOTALS:	-9.593	6.098

- 121 RC scenarios completed due to their aggregate value
- “*” Recommended JCSG submission



Medium Budget Solution



Scenario Name	NPV Measure	One Time Adjusted Cost
Low Budget TOTALS:	-9.593	6.098
* Net Fires Center (Bliss)	-0.725	0.211
Drill SGT school consolidation (Jackson)	-0.020	0.022
Prep school to West Point	0.016	0.046
+Close Detroit Arsenal	-0.023	0.600
+Close Letterkenny Army Depot	-0.151	0.230
*Close Watervliet Arsenal and Leaseback	-0.094	0.063
* Info Support Center (Gordon)	-1.488	0.494
7th SFG from FT Bragg (EGLIN AFB)	0.196	0.129
IN BCT from Fort Campbell (Fort Knox)	0.256	0.218
* Move US Army Prime Power School -(Ft. Leonard Wood)	0.023	0.056

“*” Recommended JCSG submission; “+” JCSG enabled



Medium Budget Solution Cont.



Scenario Name	NPV Measure	One Time Adjusted Cost
+ Close Selfridge Army activities	-0.388	-0.037
Closure - Ft. Gillem (Ft. Dix)	-0.464	0.044
5TH SFG from Fort Campbell (NAS Fallon)	0.266	0.192
+ Close Ft. Monroe	-0.423	0.099
+ Close Ft. McPherson	-0.730	0.174
+ Close Fort Shafter	-0.776	0.142
* Relocate Army Materiel Command	-0.004	0.073
subTOTALS:	-4.528	2.757
12 RC Scenarios		
subTOTALS:	0.049	0.722
TOTALS:	-14.072	9.577

“*” Recommended JCSG submission; “+” JCSG enabled



High Budget Solution



Scenario Name	NPV Measure	One Time Adjusted Cost
Med Budget TOTALS:	-14.072	9.577
* Maneuver Center (Benning)	-1.447	0.594
* Aviation Log to Rucker	-0.474	0.465
* CSS Center (Lee)	-1.229	0.756
+ Close Red River Army Depot	0.315	0.709
HVY BCT from Ft. Hood (Bliss)	0.631	0.423
HQDA Leased Activities Arlington Hall, Ft. Belvoir, and APG	-0.096	0.156
subTOTALS:	-2.301	3.103
TOTALS:	-16.372	12.680

“*” Recommended JCSG submission; “+” JCSG enabled



Scenarios Not Funded



Scenario Name	NPV Measure	One Time Adjusted Cost
Light BCT from Fort Bragg (FT Benning) HVY from Fort Benning (WSMR)	1.012	0.586
Close Rock Island Arsenal	0.514	0.816
Close Watervliet Arsenal	-0.064	0.107
5th SFG from Fort Campbell (Yuma Proving Ground)	0.206	0.169
Soldier/Ground Systems LCM Command (APG)	-0.090	1.174
Soldier/Ground Systems LCM Center (APG & Picatinny)	0.028	0.529

- Not funded at the high budget level
- Could trade other scenarios for above if desired



Budget Levels

	MIN	Low	Medium	High
IGPBS scenarios	\$2.50	\$2.50	\$2.50	\$2.50
Wedge	\$0.50	\$1.00	\$2.00	\$2.50
MILCON	\$1.33	\$2.00	\$4.00	\$6.00
Other	\$0.00	\$0.60	\$1.08	\$1.68
Totals:	\$4.33	\$6.10	\$9.58	\$12.68

- “MIN” level represents the forced in Scenarios, all Scenarios that produce savings in years 1-6, and some additional RC proposals.
- L-M-H roughly the same budgets as shown at SRG 22



Budget Levels Continued

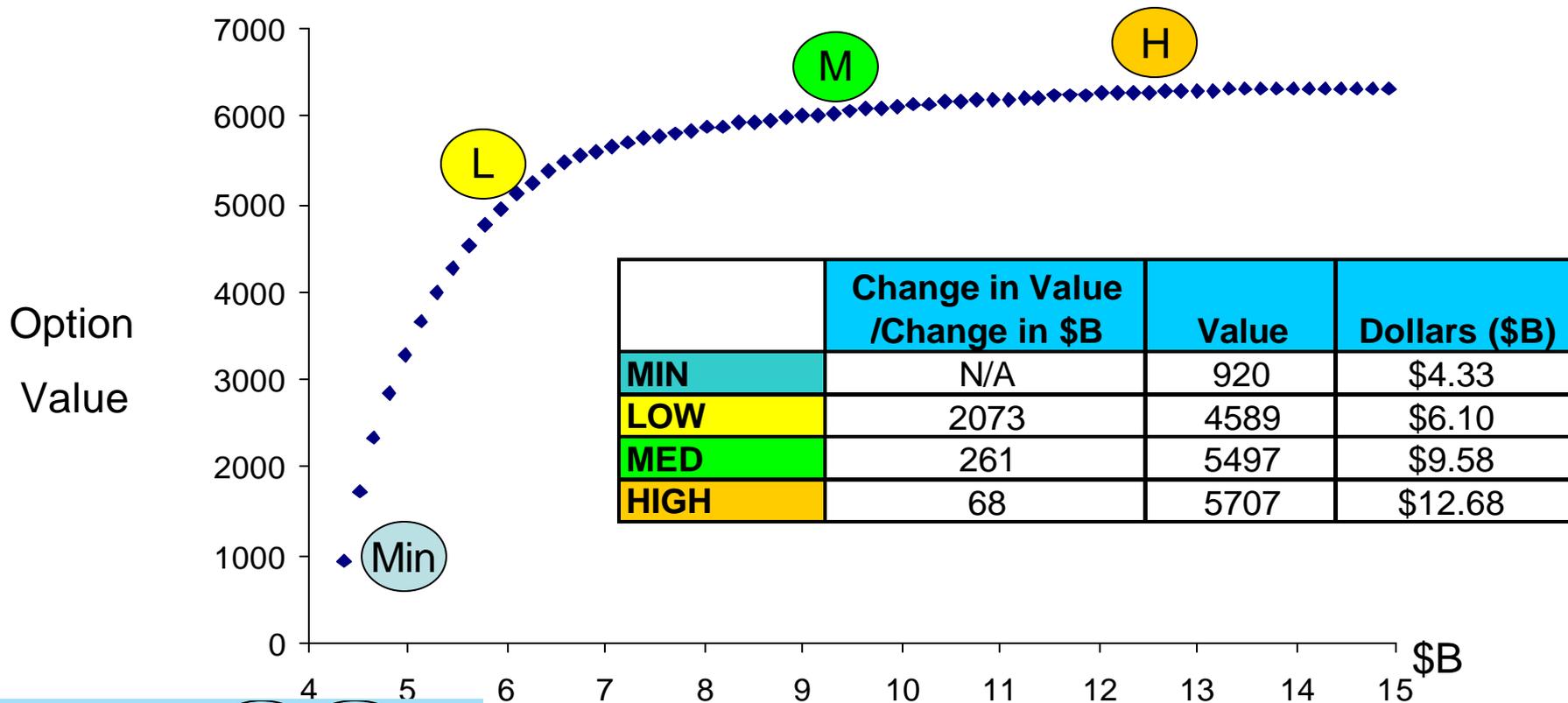


	MIN	Low	Medium	High
Totals:	\$4.33	\$6.10	\$9.58	\$12.68
Per POM year (MILCON+Other)	\$0.22	\$0.43	\$0.85	\$1.28
Military available (AC only)	2015	2272	4749	8035
1-6 yr Savings	-\$0.34	-\$0.34	-\$0.34	-\$0.34
7-20 yr Recurring Savings	-\$0.96	-\$0.98	-\$1.29	-\$1.41

- Per POM year impact represents the risk to other Army programs
- Military available can be used to fill force structure requirements



Value at Different Risk Levels



Recommendation:
Begin decision-
making at Medium
Budget Level
~\$9.6B

Additional value tapers at higher budget levels



Transforming Through Base Realignment and Closure



BRAC Makes Sense

Army's 4 BRAC Rounds:

Costs	\$5.56
Recurring Savings	-\$0.94

BRAC 2005 provides potential future savings

2005	MIN	Low	Medium	High
Costs	\$4.32	\$6.24	\$9.74	\$12.90
Recurring	-\$0.96	-\$0.98	-\$1.29	-\$1.41

(all values in \$B)



U.S. ARMY

Tradeoffs at Medium Budget Level



Tradeoff Scenario	One Time Adjusted Cost	NEW Scenario	One Time Adjusted Cost
Close Detroit Arsenal	0.600	* CSS Center (Lee)	0.756
* Info Support Center (Gordon)	0.494	* Maneuver Center (Benning)	0.594
Close Letterkenny Army Depot	0.230	Soldier/Ground Systems LCM Center (APG & Picatinny)	0.529
* Net Fires Center (Bliss)	0.211	* Aviation Log to Rucker	0.465
IN BCT from Fort Campbell (Fort Knox)	0.218	HQDA Leased Activities Arlington Hall, Ft. Belvoir, and APG	0.156
+ Close Selfridge Army activities	-0.037		
+Close Lima Tank Plant	0.002		
* Relocate Army Materiel Command(AMC)-Alt.	0.073		
5TH SFG from Fort Campbell (NAS Fallon)	0.192	5th SFG from Fort Campbell (Yuma Proving Ground)	0.169
TOTALS	1.984		2.668
RC Scenarios (currently \$2.5B):	??		
Additional Army \$\$ (currently \$5.1B):	??		
NEED for NEW Scenarios (\$B):	0.684	Soldier/Ground Systems LCM Command (APG)	1.174
	\$2.668	added cost for this LCM Scenario:	0.645

- Does the BRAC SRG direct TABS to include tradeoffs at the Medium Budget Level?
- TABS will continue to scrub costs



Recommendations

- Submit proposals for JCSG submission on 20 December
- Finalize Analysis and integrate additional JCSG scenarios as they become available
- Approve initial prioritization of proposals at the Medium Budget Level
 - Except per SRG tradeoffs
- Continue JCSG coordination and COBRA refinements



Way Ahead

Date	Topic
14 Dec	Final Approval of Scenarios
4 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
11 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
18 Jan	Integration of Army Candidate Recommendations with JCSG Efforts



Back-up



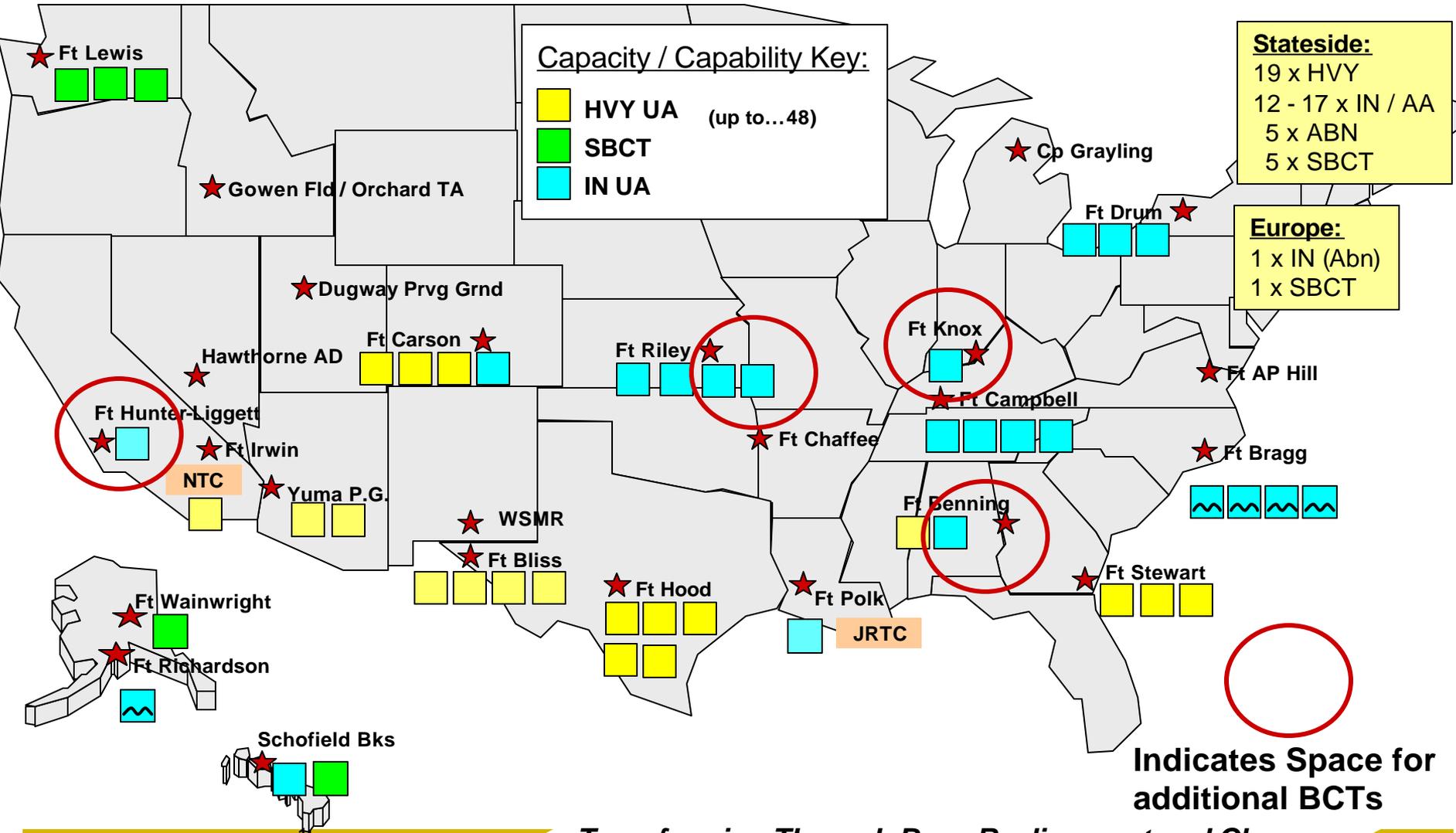
TABS COA 1

Capacity / Capability Key:

- HVY UA (up to...48)
- SBCT
- IN UA

Stateside:
 19 x HVY
 12 - 17 x IN / AA
 5 x ABN
 5 x SBCT

Europe:
 1 x IN (Abn)
 1 x SBCT



Transforming Through Base Realignment and Closure





TABS COA 2

Requirements / Capability

Key:

- HVY (19)
- SBCT (6)
- IN (18-23)

↑

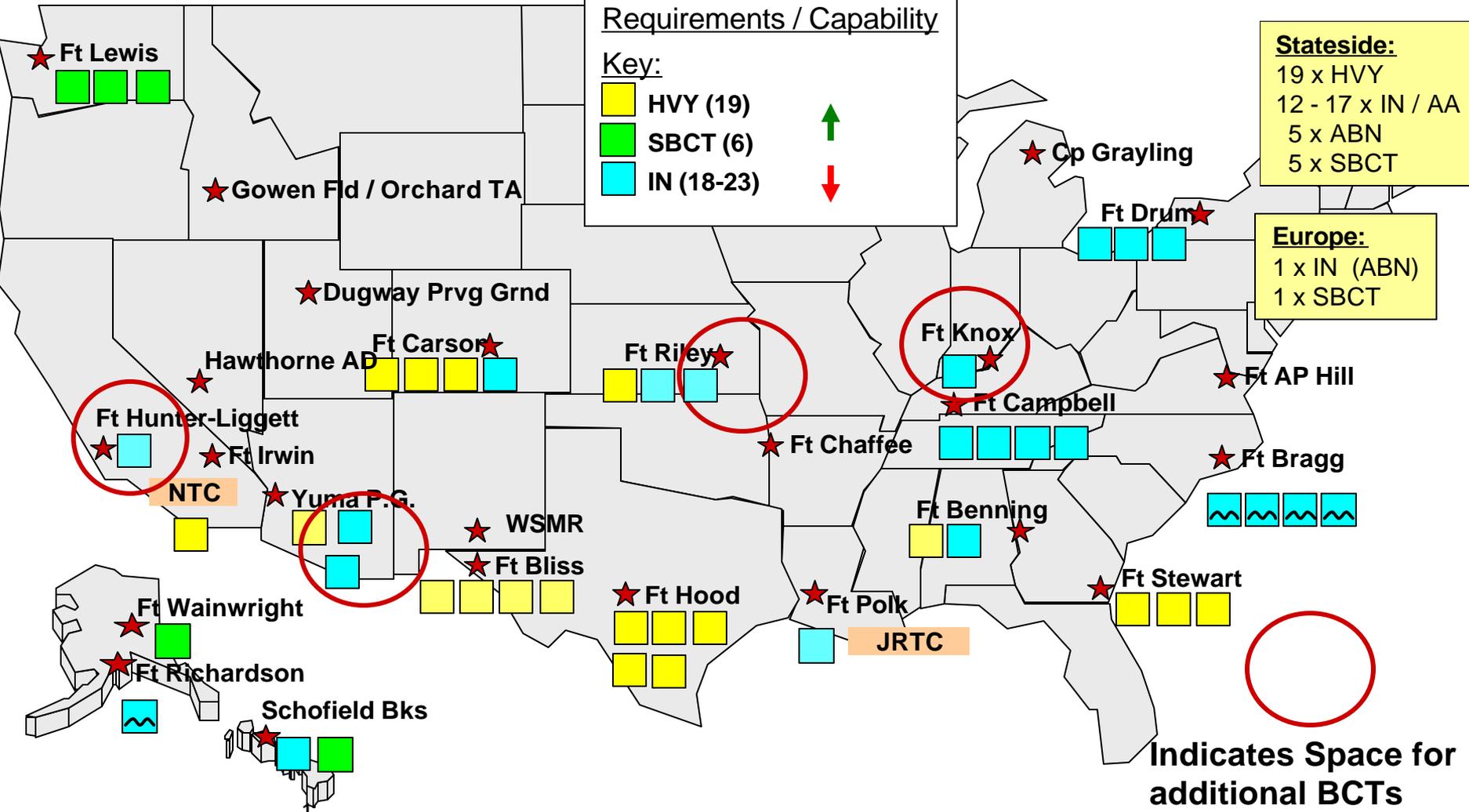
↓

Stateside:

- 19 x HVY
- 12 - 17 x IN / AA
- 5 x ABN
- 5 x SBCT

Europe:

- 1 x IN (ABN)
- 1 x SBCT



Indicates Space for additional BCTs





TABS COA 3

Requirements / Capability

Key:

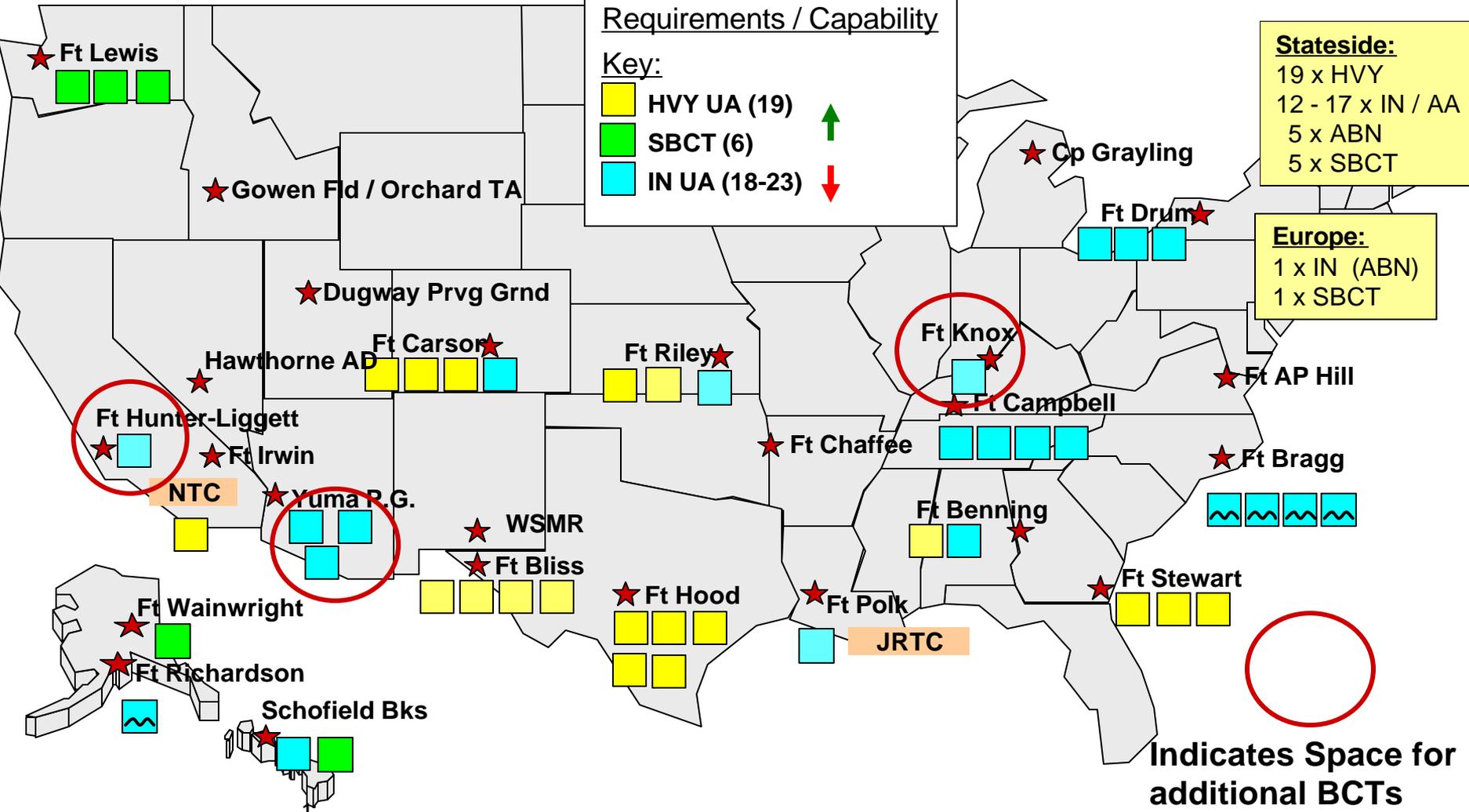
- HVY UA (19) ↑
- SBCT (6) ↓
- IN UA (18-23)

Stateside:

- 19 x HVY
- 12 - 17 x IN / AA
- 5 x ABN
- 5 x SBCT

Europe:

- 1 x IN (ABN)
- 1 x SBCT





AC OV Ranking



2nd QTR	3rd QTR	4th QTR
Close Letterkenny Army Depot	Closure Ft. Hamilton	Close Mississippi AAP
Close Ft. Monroe	7th SFG from FT Bragg (EGLIN AFB)	Drill SGT school consolidation (Jackson)
Closure - Ft. Gillem - Ft. Dix	5TH SFG from Fort Campbell (NAS Fallon)	5th SFG from Fort Campbell (Yuma Proving Ground)
Close Louisiana AAP	Close Red River Army Depot	Close Riverbank AAP
Close Detroit Arsenal	IN BCT from Fort Campbell (Fort Knox)	HQDA Leased Activities Arlington Hall, Ft. Belvoir, and APG
Close Ft. McPherson	IN BCT from Ft. Drum (YPG)	Prep school to West Point
Close Kansas AAP	Close Watervilet Arsenal and Leaseback	Move US Army Prime Power School -(Ft. Leonard Wood)
Relocate Army Operational Test Command	HVY BCT from Ft. Hood (Bliss)	Close Rock Island Arsenal
Relocate CRTC HQ to Ft. Greely	Light BCT from Fort Bragg (FT Benning) HVY from Fort Benning (WSMR)	HSA-0092 Relocate Army Materiel Command(AMC)-Alternate
Close Fort Shafter		



Army Proposals

- Review of the current status of Army Proposals
 - Reserve Component
 - Materiel and Logistics
 - Institutional Army
 - Institutional Training
 - Headquarters and Support
 - Operational Army
 - Operational Army
 - RDATE&E



Budget Levels (SRG 23)



	MIN	Low	Medium	High
IGPBS scenarios	\$2.50	\$2.50	\$2.50	\$2.50
Wedge	\$0.50	\$1.00	\$2.00	\$2.50
MILCON	\$1.39	\$2.00	\$4.00	\$6.00
Other	\$0.00	\$0.52	\$1.10	\$1.92
Totals:	\$4.40	\$6.02	\$9.60	\$12.92

- “MIN” level represents the forced in Scenarios, all Scenarios that produce savings in years 1-6, and some additional RC proposals.
- L-M-H roughly the same budgets as shown at SRG 22

07 December 2004
BRAC 2005 SRG# 23
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- To provide updates
- To present:
 - Issues for Discussion
 - Prioritization
 - Proposed Trade-offs
 - BRAC 05 SRG meetings schedule

ACTIONS:

Dr. College opened the meeting by welcoming the group and immediately began the briefing. He reviewed the BRAC timeline, noting that next week the SRG will be asked to approve initial Army scenarios.

Dr. College then reviewed previous SRG decisions to retain Ft. Buchanan and Adelphi Labs, and continue to discuss Ft. Hamilton.

Dr. College then presented a variety of issues for discussion.

Lima Tank Plant: Further analysis indicated that the cost to move the manufacturing mission elsewhere far exceeded the savings generated by closing the facility. After discussion the SRG supported retaining Lima Tank Plant and gave guidance to the Army up to the Industrial JCSG accordingly.

Fort Hamilton: Options included closing and enclaving Fort Hamilton, keeping it open, or closing it and turning it over to the National Guard. Fort Hamilton is a strategic location for the northeast, especially for New York City, and is used as a staging area for security operations in that region.

After discussion, the VCSA directed further study, to include: What will the Army save? What will the Army preserve in capability? Gain input from the COE and Recruiting Command on impacts to their missions.

Walter Reed: The Medical JCSG has initiated a proposal to close either Walter Reed or Bethesda Medical Centers. The SRG does not support closing Walter Reed and directed the Army Representative to communicate that strongly to the Medical JCSG.

07 DEC 04
Page 2 of 3
BRAC 2005 SRG# 23
(CONTD)

Red River/Letterkenny: The SRG supports retaining both facilities and directed the Army Representative to the Industrial JCSG to represent the Army position.

Fort Rucker and UAV training: Dr. College noted that the Education and Training JCSG is analyzing the feasibility of placing UAV training at Ft. Rucker as an alternative location. The SRG noted the information.

Force Structure Organization: Dr. College presented the current and future Force Structure Organization, as coordinated with the G3, which must be based within BRAC. The SRG approved the Force structure as presented.

Heavy BCT at Knox: Dr. College presented analytical results indicating that Ft. Knox is capable of basing a light Infantry BCT, but lacks capability to base a heavy BCT. SRG concurred with the assessment.

UA Stationing by Capacity: Dr. College presented a potential basing plan for UAs and IGPBS units. He noted there are four brigades returning from overseas plus one experimental unit. Three brigades go to Ft Bliss; the location of the 4th brigade is TBD. Following discussion, Dr. College noted that TABS will perform a cost analysis and bring the results to the next meeting.

Well Being Analysis: Dr. College presented how Well Being is factored into BRAC analysis under both Military Value and center of analysis. VCSA noted that, with an All-Volunteer Force and the level of commitment generated by Iraq and the GWOT, the importance of Well Being increases and becomes directly tied to retention.

Carlisle Barracks: Dr. College noted that, if the War College is moved to Ft. Leavenworth, according to one scenario, the Army may not gain the savings of closing Carlisle if a JCSG opts to move activities there. It is an attractive option for HSA to empty some lease space and relocate the activities to Carlisle if that is the case, then the Army may wish to leave AWC at Carlisle particularly if the savings aren't apparent.

Dr. College noted that a remaining issue for discussion at the next SRG will be whether the capacity at Ft. Benning is sufficient for the Maneuver Center, Intelligence Center and School, and the Heavy and Light brigades.

07 DEC 04
Page 3 of 3
BRAC 2005 SRG# 23
(CONTD)

Dr. College concluded by presenting the Way Ahead, noting that final approval of scenarios, prior to Integration will be next week's topic.

SECRETARY, DR Craig College
RECORDER, MS Stephanie Hoehne