



DCN: 3785



BRAC SRG #24

14 December 2004

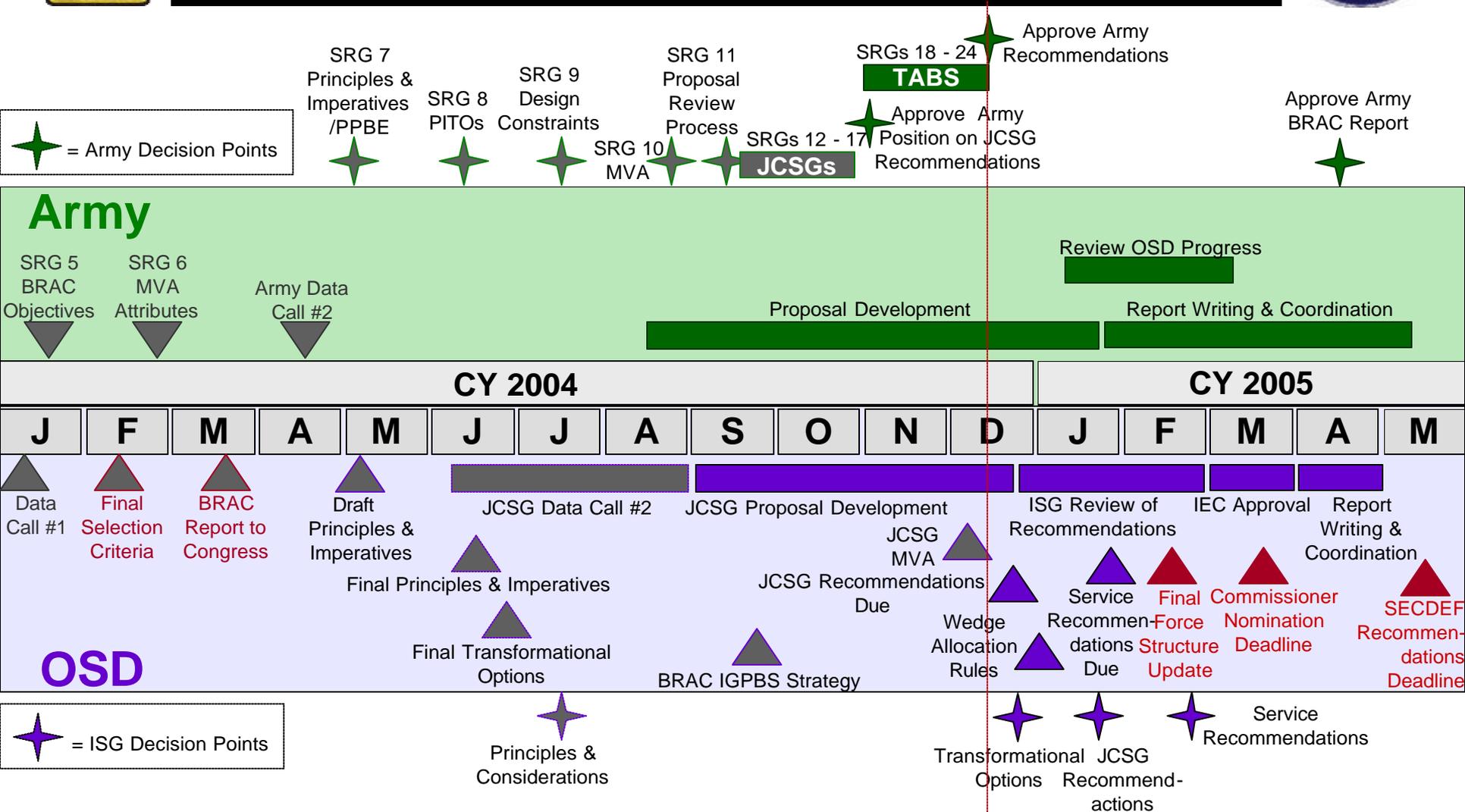


Purpose & Agenda

- Present for information:
 - Timeline Update
- Present for review:
 - Issues for Discussion
 - Prioritization of Army Proposals
- Recommendations
- Way Ahead



BRAC Timeline



Transforming Through Base Realignment and Closure



BRAC SRG Schedule



4 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
11 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
18 Jan	Integration of Army Candidate Recommendations with JCSG Efforts



Decisions from SRG #23

- Retain Lima Tank Plant to support FCS
- Encourage the Medical JCSG to retain Walter Reed Army Medical Center
- Work to retain Letterkenny and Red River and withdraw closure proposals
- Approved initial Prioritization of proposals and directed tradeoffs
- Forward subcontracted proposals for JCSG submission



Proposals for JCSG Submission

- Close Carlisle and move Army War College to Leavenworth
- Net Fires Center (Bliss or Sill)
- CSS Center (Lee)
- INTEL School (Gordon or Benning)
- Maneuver Center (Benning)
- Aviation Log to Rucker
- Soldier/Ground Systems LCM Center (APG & Picatinny)



Issues for Discussion



Discussion Issues

1. How does COBRA estimate BOS, SRM, and RECAP costs?
2. What is the impact of Environmental Remediation on “BRAC Costs”?
3. What is the potential impact of Military to Civilian and guard conversions?
4. What is the status of Lima Tank Plant?
5. What are the impacts and costs of RCI?



BOS, SRM & RECAP

BOS	<ul style="list-style-type: none"> Weighted average of actuals 	<ul style="list-style-type: none"> FY01 – FY03
SRM & RECAP	<ul style="list-style-type: none"> Actuals 	<ul style="list-style-type: none"> FY 03
	<ul style="list-style-type: none"> Appropriated 	<ul style="list-style-type: none"> FY 04
	<ul style="list-style-type: none"> President's Budget 	<ul style="list-style-type: none"> FY 05

- Using BOS actuals captures “full cost” of BOS
- Mixed approach to SRM and RECAP captures new OSD policy on under-execution of these accounts
- To the extent policy is enforced & Army executes, this approach provides a reasonable estimate of these costs



Discussion Issues Continued



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4. What is the status of Lima Tank Plant?
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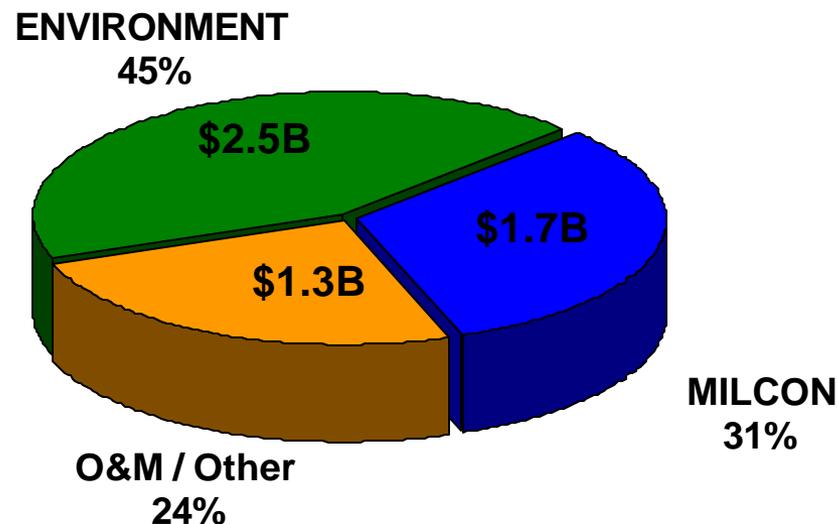
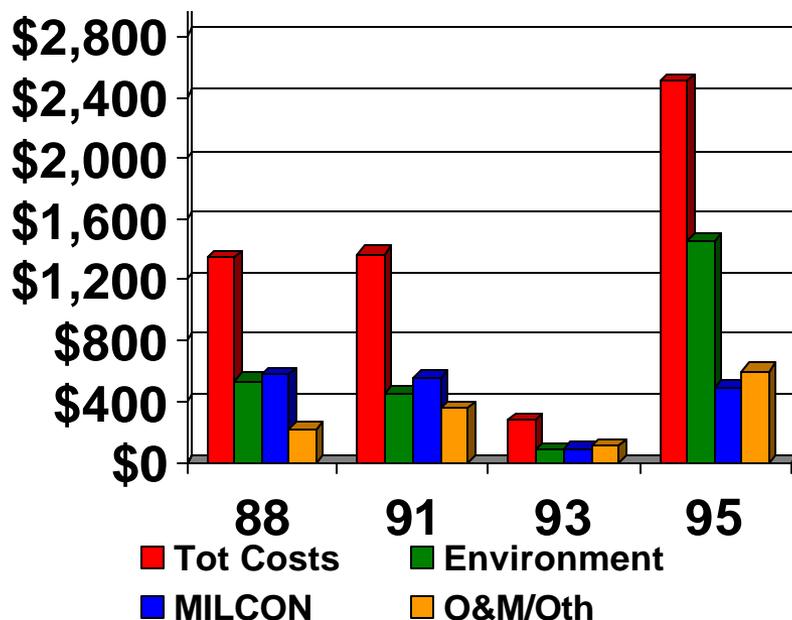
Impact of Environmental Remediation on BRAC Costs

Army's 4 Rounds of BRAC (\$M)

Costs	\$5,556
Savings	\$9,771
Recurring	\$ 945



Costs	
Env Remediation	\$2,535
MILCON	\$1,726
O&M/Other	\$1,295





Discussion Issues Continued



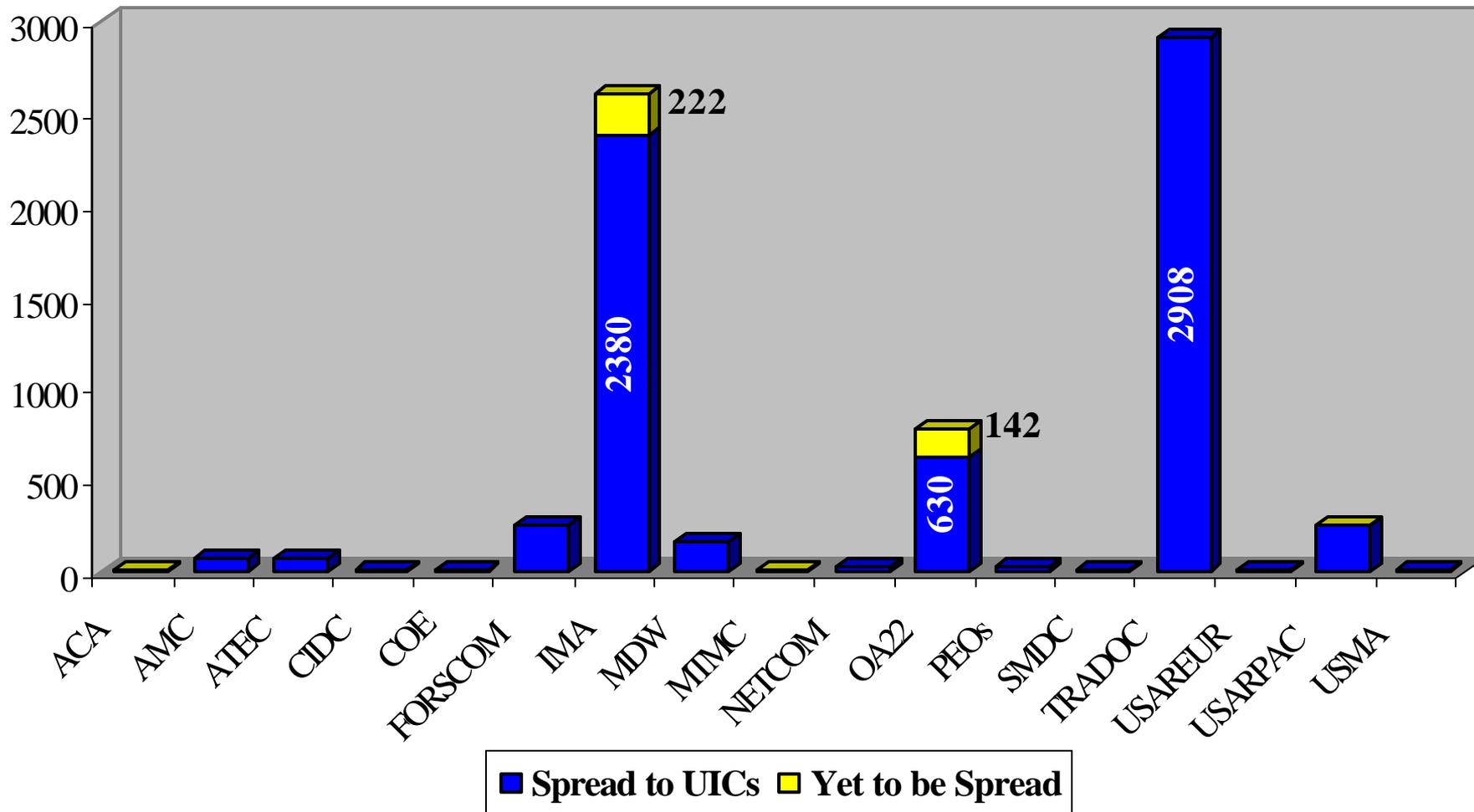
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Military to Civilian Conversions



MACOM Conversions



Transforming Through Base Realignment and Closure



Military to Civilian Conversions

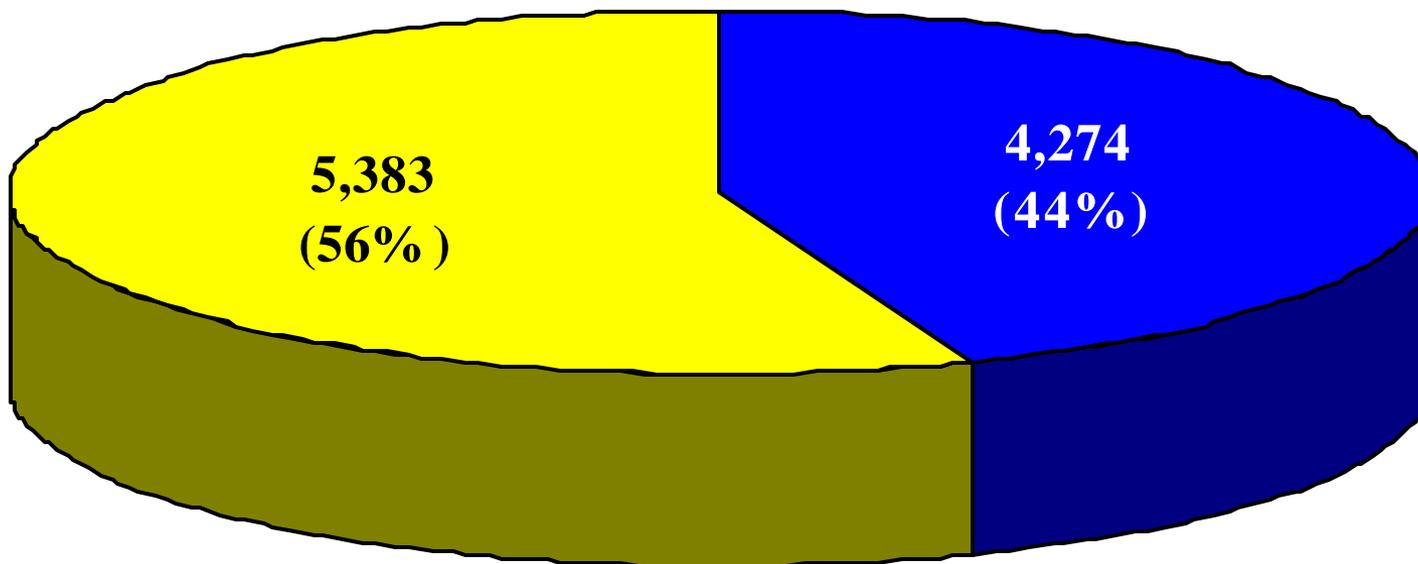


- MIL conversions have been identified by UIC through FY05
- FY06+ consists primarily of DHP and is not identified by UIC yet
- Conversions planned to be complete by FY11
- Conversions are not part of the FY 2003 cost baseline and should not be included in COBRA
- MIL to CIV conversions will be used to adjust potential Soldier savings
- Conversions will cause “NPV less MilSal” savings to be underestimated



Guard Conversions

Mobilized Reservist Conversions to Contract Guards



■ FY05 Conversions **■ Yet to be Converted**



Guard Conversions

- Guard conversions have been identified by location through FY05 and are planned to be complete by FY09
- Conversions are not part of the FY03 cost baseline and should not be included in COBRA
- Conversions do not represent Soldier Savings that can be added back to the active force (mobilized RC Soldiers)
- Conversions will cause “NPV less MilSal” savings to be underestimated in the RC analysis



Discussion Issues Continued



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2. What is the impact of Environmental Remediation on “BRAC Costs”?
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4. What is the status of Lima Tank Plant?
5. What are the impacts and costs of RCI?



Status of Lima Tank Plant



- Army informed the Industrial JCSG that Lima Tank Plant must be retained
- Lima Army Tank Plant is DOD's only organic combat/tactical vehicle manufacturing facility
 - Current workload includes the USMC Expeditionary Fighting Vehicle chassis and M1 Tank recapitalization program
 - Acquisition strategy for the Future Combat System includes manufacturing chassis at Lima Army Tank Plant
- If the business base is present, privatization in place may be an option
- Industrial JCSG is analyzing privatizing Lima Tank Plant to retain access to the capability



Discussion Issues Continued

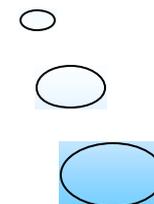


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Family Housing

- TABS/RCI Model
 - Army Family Housing (AFH)
 - Residential Communities Initiative (RCI) investment
- RCI possible if government investment <45% of total capital costs
- 15 installations are currently affected
 - 4 RCI installations - \$162 million
 - 11 AFH installations - \$2.5 billion
- Largest housing estimates (AFH)
 - Yuma PG - \$818 million
 - Fort Bliss - \$740 million
 - Fort Riley - \$461 million



Does the BRAC statute relieve the 45% requirement?



Coordination

- ACSIM – Director of Family Housing
 - Review assumptions
 - Housing Market Analysis (HMA) update
 - Update on-post policies from Army Family Housing Master Plan
- RCI Office – RCI Program Director
 - Review assumptions
 - Validate model
 - Review RCI possibilities

**Bring final
estimate to 4
January SRG**



Discussion Issues Continued



6. What is the impact on the proposed enclave of keeping UAV aircraft at Huachuca?
7. How should the Army retain access to Fort Hamilton?
8. Could the Army move the ADA School to Fort Sill to relieve space at Fort Bliss?
9. What is the BCT Stationing Plan?
10. Can Fort Benning host the Maneuver Center and 1 HVY and 1 INF BCTs? If the Intel School is added?
11. Where should Army station 5th SFG?



Fort Huachuca

- **Fort Huachuca enclave would include**
 - **Electronic Proving Ground**
 - **Joint Interoperability Test Command**
 - **Thunder Mountain Evaluation Center**
 - **Intel Electronic Warfare Test Directorate**
 - **UAV Training**
- **TABS must verify the enclave requirements for activities above (MILCON, Ranges, & Personnel) at Fort Huachuca**
 - **Seeking confirmation on UAV training strategy**
- **Timeline**
 - **Verify requirements NLT 22 Dec 04**
 - **Submit Information Support Center (Gordon) or MI Center & School (Benning) to E&T NLT 20 Jan 05**



Discussion Issues Continued



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Fort Hamilton – Stakeholders



New York City Recruiting Battalion:

- Must stage from within New York City to properly execute mission
- Fort Hamilton provides housing, soldier support, facilities and vehicle storage
- Prefers to be a tenant in the new AFRC – current facility is marginal in quality

Northeast Area Division, USACE

- Could stage from another installation in the NYC area if Ft Hamilton closed
- Prefers to be a tenant in the new AFRC – current facilities are marginal

New York Army National Guard

- Prefers to be a tenant in the new AFRC
- Willing to accept responsibility for operation of an enclave if Hamilton closes

Quality of Life (military personnel, civilian personnel and retirees)

- Enclave would preserve only essentials (AAFES, Commissary, RCI housing)
- As a sub-installation all services would remain intact



Fort Hamilton – Options



Construct New AFRC on Fort Hamilton

- Nested within the USAR C2 Northeast proposal
- Close NYARNG Marcy/47th Regt Armory and NYARNG Brooklyn Armory/OMS12
- Close Floyd-Bennett Field USMCRC (90 acre property)
- Relocate USAR, USMCR and NYARNG units into Fort Hamilton AFRC
- Relocate NYC Recruiting Bn into Fort Hamilton AFRC
- Relocate North Atlantic Division COE into Fort Hamilton AFRC (optional)

Sub-installation of Fort Myer / MDW

CLOSE FORT HAMILTON

OPTION 1 COBRA:

One-Time Cost: \$153.6M
 Total Cost: \$50.4M
 Recurring: -\$25.1M
 NPV: -\$182.1M
 Payback Yrs / Break Even Yr: 6 / 2014

DELTA

\$2.6M
 \$20.8M
 -\$2.8M
 -\$44.6M
 2 YRS

RETAIN FORT HAMILTON

OPTION 2 COBRA:

One-Time Cost: \$151.0M
 Total Cost: \$71.2M
 Recurring: -\$22.3M
 NPV: -\$137.5M
 Payback Yrs / Break Even Yr: 8 / 2016

Transforming Through Base Realignment and Closure



Discussion Issues Continued



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ADA School to Sill

- Creates Net Fires Center at Sill versus Bliss
 - PATRIOT training concern is not an issue
- Consolidates Net Fires training and doctrine development at a single location, promoting training effectiveness and functional efficiencies
- Lowest One-Time Cost (23.3M less versus Bliss)
- Lowest 6 Year Total Cost – Mil Pay (saves 11.0M)
- Creates space at Fort Bliss for additional activities
- TRADOC supported



Net Fires Center (Sill)

Candidate Recommendation: Moves ADA center and school (Bliss) to Fort Sill (with the FA center and school). Realigns Fort Bliss.

Justification

- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives
- ✓ Lowest 6 Year Total Cost – Mil Pay (saves 11.0M)
- ✓ Creates space at Fort Bliss for additional activities
- ✓ TRADOC supported

Military Value

- ✓ MVI: Fort Bliss (1), Fort Sill (20), & White Sands (15)

Recommendation: Net Fires Center (Sill) should be the primary proposal

Payback

- | | |
|-------------------------------|---------------------|
| 1. One-Time Cost: | \$196.1M |
| 2. MILCON: | \$144.9M |
| 3. NPV / NPV-Mil Pay: | -\$424.9M/ 145.8M |
| 4. Payback Yrs/Break Even Yr: | 4 / 2012 |
| 5. Steady State/ - Mil Pay: | -\$48.3M/-3.4M |
| 6. Mil/Civ Reductions: | 507 / 112 |
| 7. Mil/Civ/Stu Relocated: | 1,421 / 221 / 1,354 |

Impacts

- ✓ Consolidates Net Fires training and doctrine development at a single location
- ✓ No current air quality or noise issues
- ✓ PATRIOT training not impacted

- | | | | |
|------------|---|--|---|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | <input type="checkbox"/> JCSG Recommended | <input type="checkbox"/> De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | <input type="checkbox"/> Criteria 6-8 Analysis | <input type="checkbox"/> De-conflicted w/Services |



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BCT Stationing

- Verified capacity and Heavy, Infantry and SBCT mix
- Developed BCT Stationing COAs
- Senior Leader guidance on Yuma Proving Ground as a Training Center or Full-up Installation
- Timeline
 - Refine Army force structure analysis and costs NLT 22 Dec 04
 - Coordinate potential scenario changes NLT 27 Dec 04
 - SRG #25 4 Jan 05



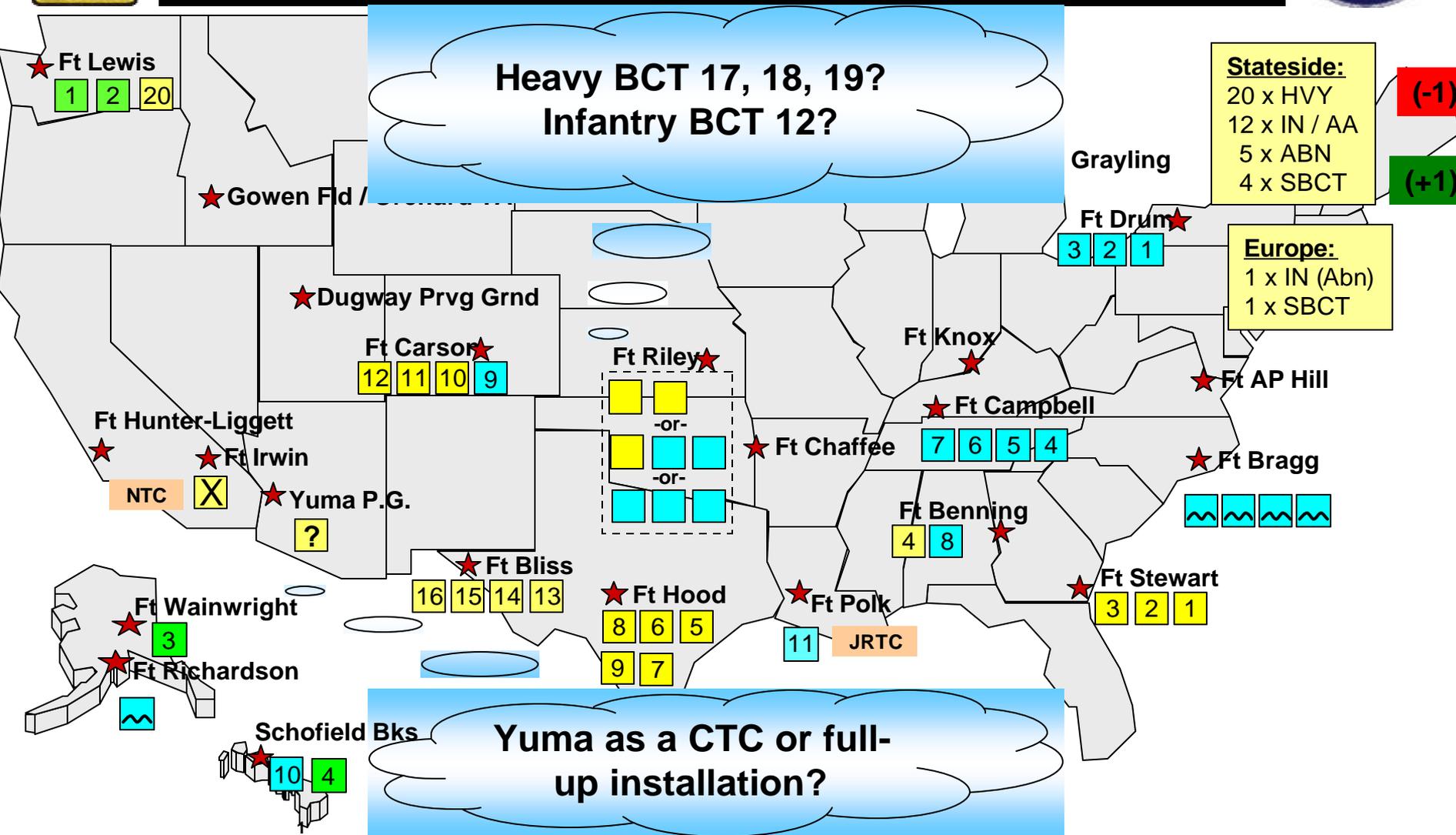
BCT Stationing

Heavy BCT 17, 18, 19?
Infantry BCT 12?

Stateside:
20 x HVY
12 x IN / AA
5 x ABN
4 x SBCT

(-1)
(+1)

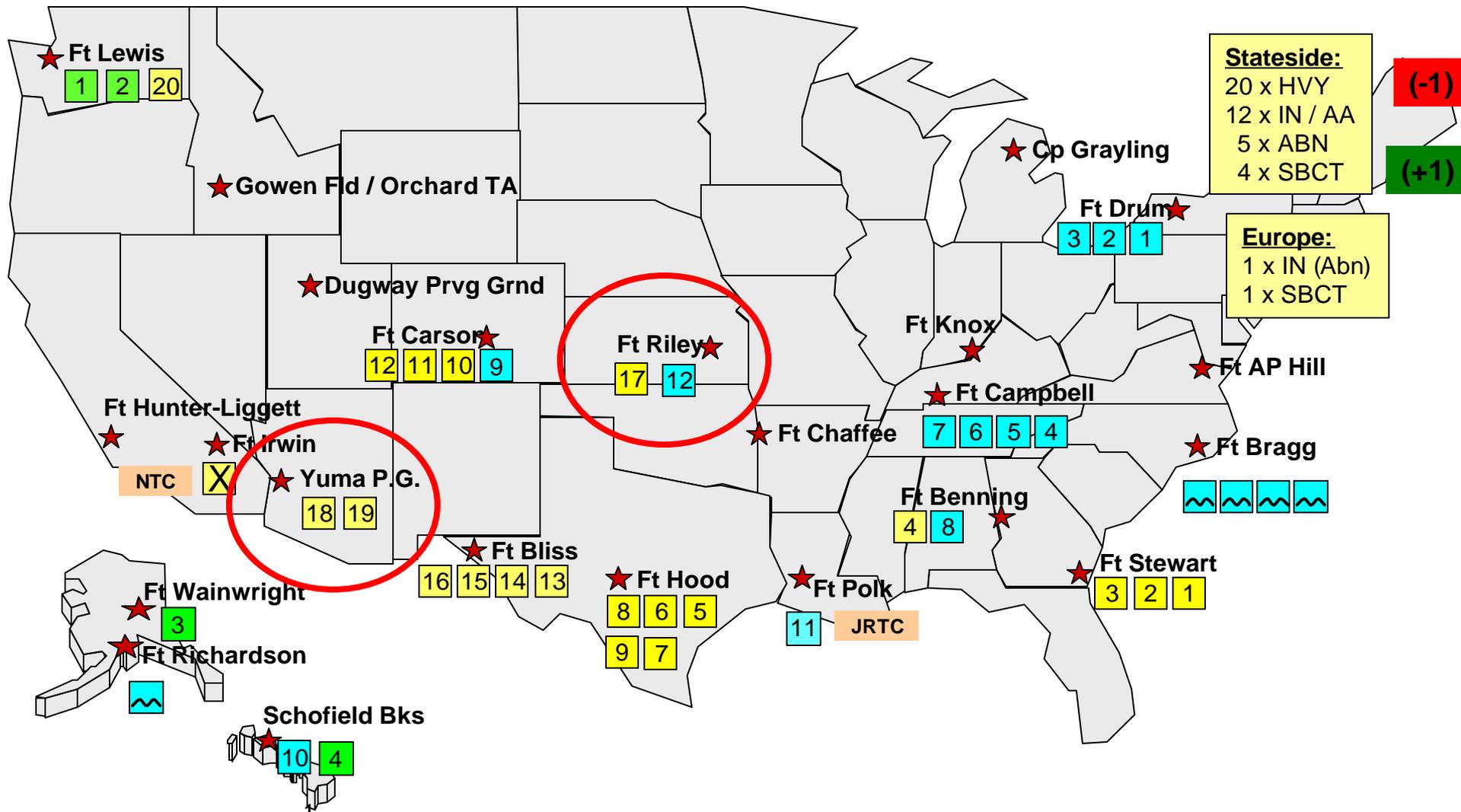
Europe:
1 x IN (Abn)
1 x SBCT



Yuma as a CTC or full-up installation?



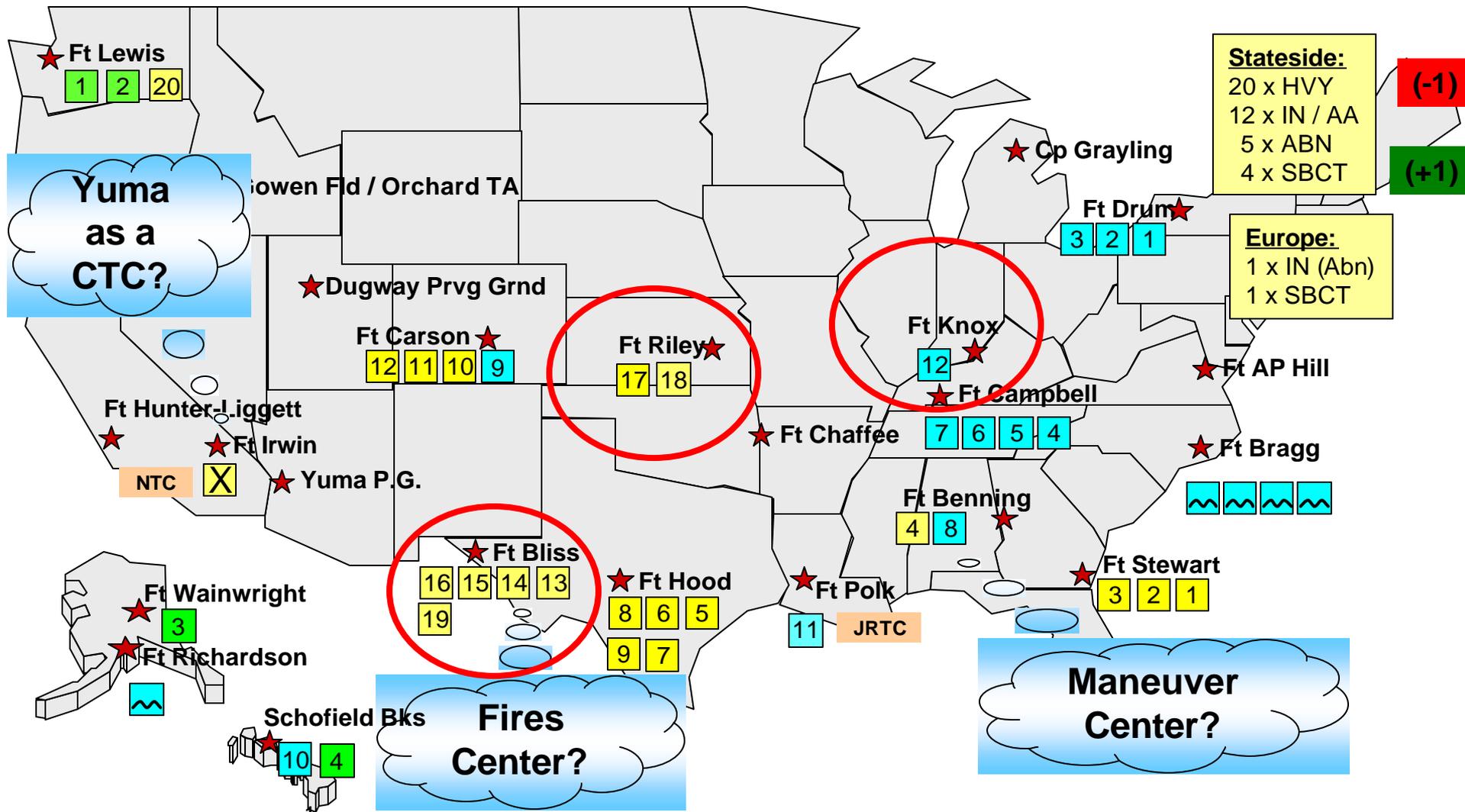
BCT Stationing COA 1



Transforming Through Base Realignment and Closure



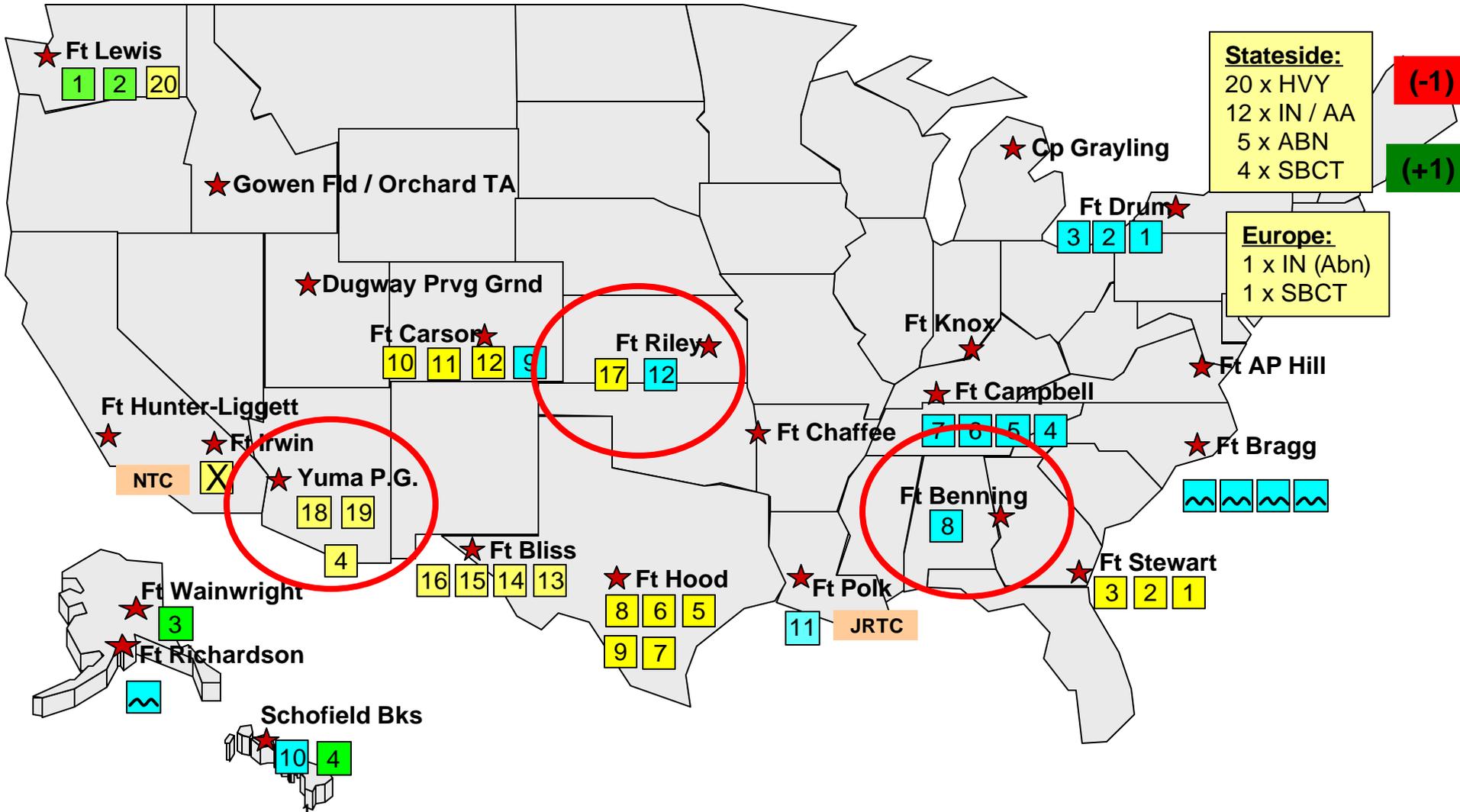
BCT Stationing COA 2



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BCT Stationing COA 3



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Fort Benning

- TABS must verify capacity (MILCON, Maneuver Acres, & Ranges) at Fort Benning
 - With Heavy BDE remaining
 - With Heavy BDE relocating
- MI School move: Gordon? Benning? Goodfellow AFB?
- Timeline
 - Verify capacity NLT 17 Dec 04
 - Submit Maneuver Center (Benning) scenario to E&T JCSG NLT 20 Dec 04
 - Submit Information Support Center (Gordon) or MI Center & School (Benning) to E&T NLT 20 Jan 05



Discussion Issues Continued



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Realign 5th Special Forces Group



- Stationing options:
 - 5th SFG at NAS Fallon
 - 5th SFG at MCAS Yuma
 - 5th SFG at Yuma Proving Ground
- TABS must verify capacity (MILCON, Maneuver Acres, & Ranges) at NAS Fallon and MCAS Yuma
- Timeline
 - Verify capacity NLT 17 Dec 04
 - Coordinate potential scenario change to MCAS Yuma with JAST NLT 20 Dec 04
 - SRG #25 4 Jan 05





Prioritization



Prioritization Guidance



- Plan for funding near the “medium” level budget (\$9.5B, < \$1B per POM year of Army programmed dollars)
- Make tradeoffs between scenarios given SRG guidance
- Brief SRG on the updated prioritization



Tradeoffs at Medium Budget Level



Tradeoff Scenario	One Time Adjusted Cost	NEW Scenario	One Time Adjusted Cost
Close Detroit Arsenal	0.600	* CSS Center (Lee)	0.756
* Info Support Center (Gordon)	0.494	* Maneuver Center (Benning)	0.594
Close Letterkenny Army Depot	0.230	Soldier/Ground Systems LCM Center (APG & Picatinny)	0.529
* Net Fires Center (Bliss)	0.211	* Aviation Log to Rucker	0.465
IN BCT from Fort Campbell (Fort Knox)	0.218	HQDA Leased Activities Arlington Hall, Ft. Belvoir, and APG	0.156
+ Close Selfridge Army activities	-0.037		
+Close Lima Tank Plant	0.002		
* Relocate Army Materiel Command(AMC)-Alt.	0.073		
5TH SFG from Fort Campbell (NAS Fallon)	0.192	5th SFG from Fort Campbell (Yuma Proving Ground)	0.169
TOTALS	1.984		2.668
RC Scenarios (currently \$2.49B):	??		
Additional Army \$\$ (currently \$5.08B):	??		
NEED for NEW Scenarios (\$B):	0.684	Soldier/Ground Systems LCM Command (APG)	1.174
	\$2.668	added cost for this LCM Scenario:	0.645

Not Funded

Funded

Transforming Through Base Realignment and Closure



Tradeoffs

Tradeoff Scenario		New Scenarios	
5 th @ NAS Fallon	\$.192	5 th @ MCAS Yuma or Yuma Proving Ground	\$.169
		CSS	\$.756
		LCM Center (APG & Picatinny)	\$.529
		AMC	\$.073
		LCM	\$1.174

- \$1.4B required for CSS, LCM (-Picatinny) and AMC
- \$2.0B required for CSS, full LCM and AMC
- ~\$233M and \$333M per year



Budget Levels

IGPBS	\$2.50	
Wedge	\$2.00	
MILCON & Other	\$5.69	→ \$0.95B/Year
TOTAL	\$10.19	
AC Avail	6004	
Civ Eliminated	4427	
1-6 Yr Savings	\$0.333	
7-20 Yr Savings	-\$1.29	

\$1.2B/yr to \$1.3B/yr to buy CSS, AMC & LCM

FY06-11 POM
\$680B Total
~\$113B/yr



Unresolved Issues

Reduce Cost

- Base X
- AMC
- Facilities Scrub
- Real Property Exchange
- ADA School to Sill

? or Neutral

- IGPBS
- 5th SFG
- Huachuca
- Benning Decision
 - Intel School
 - Heavy BCT
 - Maneuver Center
- Selection Criterion #6

Increase Cost

Family Housing/RCI



Recommendations

- Integrate additional JCSG scenarios as they become available
- Continue COBRA refinements
- Revisit Prioritization at 4 Jan SRG based on JCSG and COBRA updates



Way Ahead

Date	Topic
4 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
11 Jan	Integration of Army Candidate Recommendations with JCSG Efforts
18 Jan	Integration of Army Candidate Recommendations with JCSG Efforts



U.S. ARMY



Backup

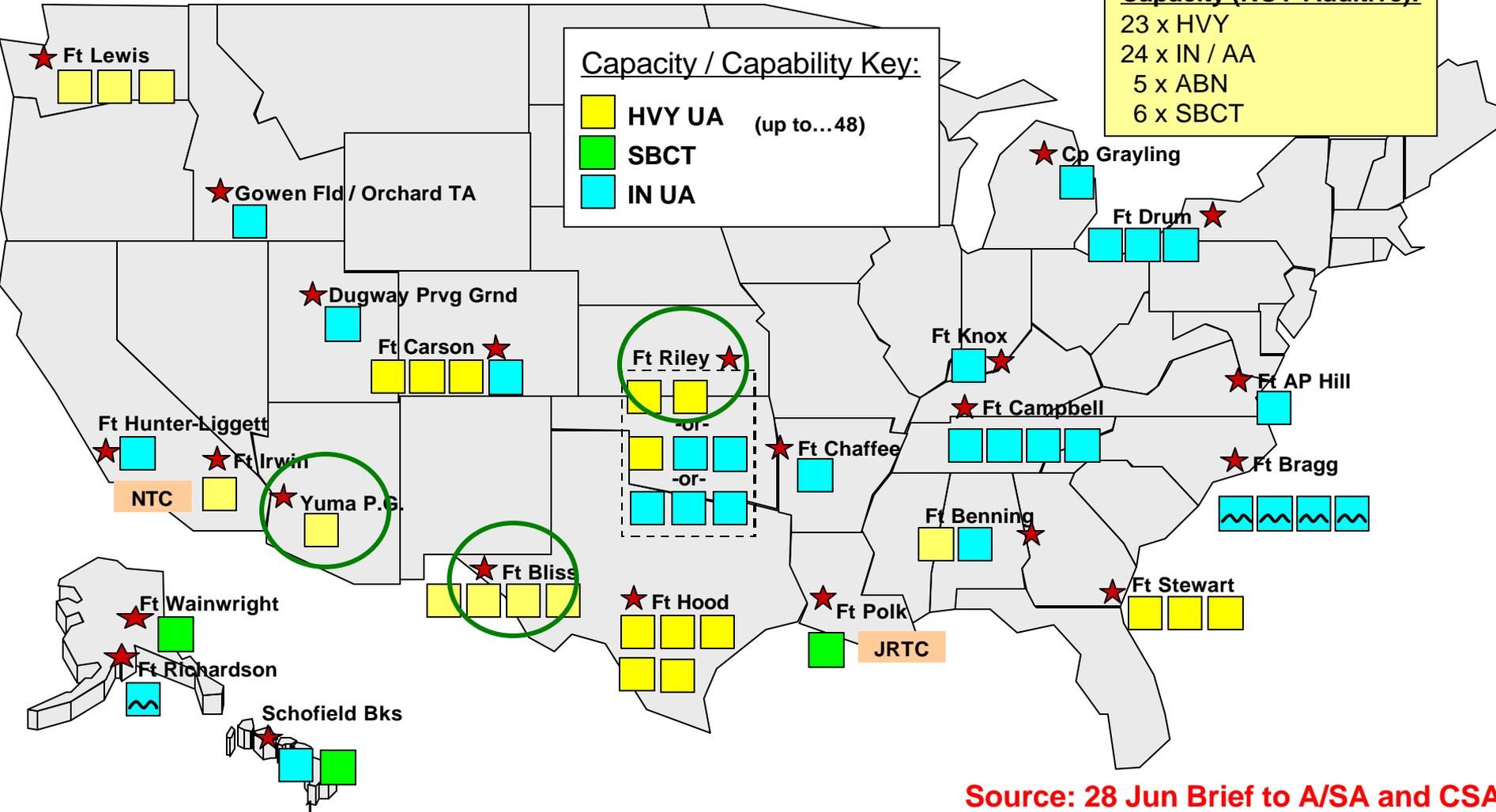


US Stationing Capacity (by Capability)

Capacity (NOT-Additive):
 23 x HVY
 24 x IN / AA
 5 x ABN
 6 x SBCT

Capacity / Capability Key:

- HVY UA (up to...48)
- SBCT
- IN UA



Source: 28 Jun Brief to A/SA and CSA

Transforming Through Base Realignment and Closure



Forced at all Budget Levels

Scenario Name	NPV Measure	One Time Adjusted Cost
Realign Fort Bliss	-2.053	2.816
Transform Yuma PG	-1.250	2.086
USAR C2 NORTHEAST	-0.448	0.063
USAR C2 Proposal - NORTHWEST	-0.100	0.054
USAR C2 Proposal - SOUTHWEST	-0.027	0.045
USAR C2 Proposal -Southeast	-0.064	0.037
TOTALS:	-3.942	5.100
Close Umatilla Chemical Depot	-0.695	-0.029
Close Pueblo Chemical Depot	-0.754	-0.032
Close Newport Chemical Depot	-0.398	-0.015
Close Deseret Chemical Depot	-0.384	-0.016

(all values in Billions)

- Chemical DEMIL forced in, but costs and savings not considered due to their extended timeline



Forced at all Budget Levels

Scenario Name	NPV Measure	One Time Adjusted Cost
Realign Fort Bliss	-1.972	2.616
Transform Yuma PG	-2.104	1.811
USAR C2 NORTHEAST	-0.448	0.063
USAR C2 NORTHWEST	-0.100	0.054
USAR C2 SOUTHWEST	-0.027	0.045
USAR C2 SOUTHEAST	-0.064	0.037
TOTALS:	-4.714	4.626
Close Umatilla Chemical Depot	-0.695	-0.029
Close Pueblo Chemical Depot	-0.754	-0.032
Close Newport Chemical Depot	-0.398	-0.015
Close Deseret Chemical Depot	-0.384	-0.016

(all values in Billions)

- Chemical DEMIL forced in, but costs and savings not considered due to their extended timeline



Minimum Budget Solution

Scenario Name	NPV Measure	One Time Adjusted Cost
Force TOTALS:	-3.942	5.100
+Close Lonestar AAP	-0.242	-0.027
+Close Kansas AAP	-0.142	-0.015
+Close Louisiana AAP	-0.164	-0.019
+Close Mississippi AAP	-0.072	-0.008
+Close Hawthorne Army Depot	-1.083	-0.122
+Close Riverbank AAP	-0.092	-0.011
+Close Sierra Army Depot	-0.964	-0.085
Relocate Cold Regions Test Center (CRTC)	0.000	0.000
subTOTALS:	-2.760	-0.287
2 RC Scenarios		
subTOTALS:	-0.101	0.004
TOTALS:	-6.802	4.817

- Assume the minimum budget completes all scenarios that have a payback < 6 years.
- Two RC Scenarios completed with available savings.
- “+” Scenarios enabled by JCSG
- “*” Recommended JCSG submission



Minimum Budget Solution

Scenario Name	NPV Measure	One Time Adjusted Cost
Force TOTALS:	-4.714	4.626
+Close Lonestar AAP	-0.242	-0.027
+Close Kansas AAP	-0.142	-0.015
+Close Lima Tank Plant	-0.386	-0.046
+Close Louisiana AAP	-0.164	-0.019
+Close Mississippi AAP	-0.072	-0.008
+Close Hawthorne Army Depot	-1.083	-0.122
+Close Riverbank AAP	-0.092	-0.011
+Close Sierra Army Depot	-0.964	-0.085
Relocate Cold Regions Test Center (CRTC) HQ	0.000	0.000
subTOTALS:	-3.145	-0.333
10 RC Scenarios		
subTOTALS:	-0.064	0.042
TOTALS:	-7.924	4.334

- Assume the minimum budget completes all scenarios that have a payback < 6 years.
- Nine of eleven RC Scenarios completed with available savings.
- “+” Scenarios enabled by JCSG
- “*” Recommended JCSG submission



Low Budget Solution



Scenario Name	NPV Measure	One Time Adjusted Cost
Minimum Budget TOTALS:	-6.802	4.817
subTOTALS:	0.000	0.000
110 RC Scenarios		
subTOTALS:	-0.987	1.376
TOTALS:	-7.789	6.193

- 110 RC scenarios completed due to their aggregate value
- “*” Recommended JCSG submission



Low Budget Solution

Scenario Name	NPV Measure	One Time Adjusted Cost
Minimum Budget TOTALS:	-7.924	4.334
* Close War College and move to Leavenworth	-0.570	0.042
subTOTALS:	-0.570	0.042
116 RC Scenarios		
subTOTALS:	-1.099	1.722
TOTALS:	-9.593	6.098

- 116 RC scenarios completed due to their aggregate value
- “*” Recommended JCSG submission



Medium Budget Solution

Scenario Name	NPV Measure	One Time Adjusted Cost
Low Budget TOTALS:	-7.789	6.193
Maneuver Center (Benning)	-1.447	0.594
Aviation Log to Rucker	-0.474	0.465
*Close War College and move to Leavenworth	-0.570	0.042
* Net Fires Center (Bliss)	-0.725	0.211
Drill SGT school consolidation (Jackson)	-0.020	0.022
Prep school to West Point	0.016	0.046
Close Watervliet Arsenal and Leaseback	-0.094	0.063
* Info Support Center (Gordon)	-1.488	0.494
7th SFG from FT Bragg (EGLIN AFB)	0.196	0.129
* Move US Army Prime Power School	0.023	0.056
Closure - Ft. Gillem (Ft. Dix)	-0.464	0.044
5TH SFG from Fort Campbell (NAS Fallon)	0.267	0.192
+ Close Ft. Monroe	-0.423	0.099
+ Close Ft. McPherson	-0.730	0.174
+ Close Fort Shafter	-0.776	0.142
HQDA Leased Activities	-0.096	0.156
subTOTALS:	-6.805	2.928
25 RC Scenarios		
subTOTALS:	0.327	1.065
TOTALS:	-14.268	10.187

Transforming Through Base Realignment and Closure



Medium Budget Solution

Scenario Name	NPV Measure	One Time Adjusted Cost
Low Budget TOTALS:	-9.593	6.098
* Net Fires Center (Bliss)	-0.725	0.211
Drill SGT school consolidation (Jackson)	-0.020	0.022
Prep school to West Point	0.016	0.046
+Close Detroit Arsenal	-0.023	0.600
+Close Letterkenny Army Depot	-0.151	0.230
*Close Watervliet Arsenal and Leaseback	-0.094	0.063
* Info Support Center (Gordon)	-1.488	0.494
7th SFG from FT Bragg (EGLIN AFB)	0.196	0.129
IN BCT from Fort Campbell (Fort Knox)	0.256	0.218
* Move US Army Prime Power School -(Ft. Leonard Wood)	0.023	0.056

“*” Recommended JCSG submission; “+” JCSG enabled



Medium Budget Solution Cont.



Scenario Name	NPV Measure	One Time Adjusted Cost
+ Close Selfridge Army activities	-0.388	-0.037
Closure - Ft. Gillem (Ft. Dix)	-0.464	0.044
5TH SFG from Fort Campbell (NAS Fallon)	0.266	0.192
+ Close Ft. Monroe	-0.423	0.099
+ Close Ft. McPherson	-0.730	0.174
+ Close Fort Shafter	-0.776	0.142
* Relocate Army Materiel Command	-0.004	0.073
subTOTALS:	-4.528	2.757
12 RC Scenarios		
subTOTALS:	0.049	0.722
TOTALS:	-14.072	9.577

“*” Recommended JCSG submission; “+” JCSG enabled



High Budget Solution



Scenario Name	NPV Measure	One Time Adjusted Cost
Med Budget TOTALS:	-14.268	10.187
* CSS Center (Lee)	-1.229	0.756
Relocate Army Materiel Command	-0.004	0.073
LCM Center (APG & Picatinny)	0.028	0.529
subTOTALS:	-1.206	1.358
TOTALS:	-15.474	11.545

“*” Recommended JCSG submission; “+” JCSG enabled



High Budget Solution

Scenario Name	NPV Measure	One Time Adjusted Cost
Med Budget TOTALS:	-14.072	9.577
* Maneuver Center (Benning)	-1.447	0.594
* Aviation Log to Rucker	-0.474	0.465
* CSS Center (Lee)	-1.229	0.756
+ Close Red River Army Depot	0.315	0.709
HVY BCT from Ft. Hood (Bliss)	0.631	0.423
HQDA Leased Activities Arlington Hall, Ft. Belvoir, and APG	-0.096	0.156
subTOTALS:	-2.301	3.103
TOTALS:	-16.372	12.680

“*” Recommended JCSG submission; “+” JCSG enabled



Scenarios Not Funded

Scenario Name	NPV Measure	One Time Adjusted Cost
Close Detroit Arsenal	0.000	0.000
Close Lima Tank Plant	0.000	0.000
Close Letterkenny Army Depot	0.000	0.000
AFRC Fort Hamilton, NY	0.000	0.000
AFRC Louisville, TN	0.000	0.000
Light BCT from Fort Bragg (FT Benning) HVY from Fort Benning (WSMR)	0.000	0.000
IN BCT from Fort Campbell (Fort Knox)	0.000	0.000
Close Rock Island Arsenal	0.514	0.816
Close Red River Army Depot	0.000	0.000
Close Watervliet Arsenal	-0.064	0.107
5th SFG from Fort Campbell (Yuma)	0.206	0.169
Close Selfridge Army activities	-0.388	-0.037
Closure Ft. Hamilton	0.000	0.000
Soldier/Ground Systems LCM Command (APG)	-0.090	1.174
Relocate Army Operational Test Command	0.000	0.000
IN BCT from Ft. Drum (YPG)	0.000	0.000
HVY BCT from Ft. Hood (Bliss)	0.000	0.000
TOTALS:	0.178	2.228

- Not funded at the high budget level
- Could trade other scenarios for above if desired



Scenarios Not Funded

Scenario Name	NPV Measure	One Time Adjusted Cost
Light BCT from Fort Bragg (FT Benning) HVY from Fort Benning (WSMR)	1.012	0.586
Close Rock Island Arsenal	0.514	0.816
Close Watervliet Arsenal	-0.064	0.107
5th SFG from Fort Campbell (Yuma Proving Ground)	0.206	0.169
Soldier/Ground Systems LCM Command (APG)	-0.090	1.174
Soldier/Ground Systems LCM Center (APG & Picatinny)	0.028	0.529

- Not funded at the high budget level
- Could trade other scenarios for above if desired



Budget Levels

	MIN	Low	Medium	High
IGPBS scenarios	\$2.50	\$2.50	\$2.50	\$2.50
Wedge	\$0.50	\$1.00	\$2.00	\$2.50
MILCON	\$1.33	\$2.00	\$4.00	\$6.00
Other	\$0.00	\$0.60	\$1.08	\$1.68
Totals:	\$4.33	\$6.10	\$9.58	\$12.68

- “MIN” level represents the forced in Scenarios, all Scenarios that produce savings in years 1-6, and some additional RC proposals.
- L-M-H roughly the same budgets as shown at SRG 22



Budget Levels Continued



	MIN	Low	Medium	High
Totals:	\$4.33	\$6.10	\$9.58	\$12.68
Per POM year (MILCON+Other)	\$0.22	\$0.43	\$0.85	\$1.28
Military available (AC only)	2015	2272	4749	8035
1-6 yr Savings	-\$0.34	-\$0.34	-\$0.34	-\$0.34
7-20 yr Recurring Savings	-\$0.96	-\$0.98	-\$1.29	-\$1.41

- Per POM year impact represents the risk to other Army programs
- Military available can be used to fill force structure requirements

14 December 2004
BRAC 2005 SRG# 24
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- To provide updates
- To present:
 - Issues for Discussion
 - Prioritization of Army Proposals

ACTIONS:

Dr. College opened the meeting by welcoming the group and immediately began the briefing. He reviewed the BRAC decision cycle timeline, noting that the ISG is not going to formally review the JCSG Military Value Analysis.

Dr. College then reviewed the decisions from SRG 23. The Army reps to the Medical JCSG have been unsuccessful in encouraging the JCSG to drop a proposal to close Walter Reed Army Medical Center. Discussion in the IEC is anticipated.

Issues for Discussion:

COBRA – Dr. College reviewed how BOS/SRM/RECAP are calculated within the model.

ASA(FM) expressed reservations about the OSD decision to use the President's Budget number as it only captures sustainment.

Dr. College discussed OSD rationale and the probable impact on cost and savings estimates. Dr. College noted that the method is the best possible given the available data. It is also important to keep in mind that COBRA is a comparative tool for judging between scenarios.

Impact of Environmental Remediation – Dr. College noted that Environmental Remediation accounts for 45% of all previous BRAC rounds execution costs. This number is tracked as a part of BRAC execution.

Military to Civilian and Guard Conversions – TABS is studying this issue to ensure these conversions are not counted as military personnel savings. This method may result in underestimating savings from Civilian pay and BOS.

Status of Lima Tank Plant – The BRAC SRG has previously agreed to retain Lima Tank Plant for the FCS mission. Privatization in place is another viable solution being reviewed.

RCI – RCI will be revisited at 4 January SRG when more accurate numbers are available.

Huachuca Enclave – The activities that will comprise the enclave must be determined. This issue will be revisited at the next SRG.

Ft. Hamilton – Dr. College briefed two possible options for Ft. Hamilton: enclave under ARNG control or subpost of Ft. Myer. The cost and savings of the two options are comparable. MDW prefers that Ft. Hamilton become a subpost of Ft. Myer in order to more easily take advantage of staging area. ARNG prefers this option as well but could assume responsibility for an enclave at Hamilton. ARNG would be a tenant on post if Hamilton is retained. The SRG determined that Fort Hamilton should not be closed and directed TABS to complete the related RC actions.

Net Fires Center at Ft. Sill – In the course of this discussion VCSA inquired about moving FORCECOM to Bliss. Also, if III Corps Artillery leaves Sill, what else must move with it? Dr. College will provide an answer to these questions at a future SRG.

BCT Stationing Plan – VCSA suggested a Heavy and Light Brigade at Benning would provide synergy with the Maneuver Center created there. VCSA provided the following issues for analysis:

- Retain a Light and Heavy at Benning
- Station five Heavy each at both Bliss and Hood
- Station three Light at Riley
- Do not create a permanent footprint at Yuma
- Station a Heavy at Irwin
- Must factor in rotating brigades OCONUS
- Review stationing four Heavy at Carson

VCSA would also like to review where heavy brigades are collocated with USMC.

Benning – The impact of stationing the Intel School at Benning will be discussed at the 4 January SRG. VCSA questioned the synergy created by moving the Intel School to Benning. VCSA also asserted that Gordon is not an ideal site for the Intel School. There is no benefit to stationing the Intel School with the Maneuver School unless there is collective Program of Instruction.

5th SFG – This issue will be discussed at the 4 January SRG.

Next, Dr. College presented a discussion on Prioritization. Tradeoffs suggested by the SRG at the previous SRG were reviewed.

VCSA suggested that a handful of proposals require assistance from the G3 to get agreement on stationing and finalize the analysis. Dr. College will meet with the G3 and present final proposals at a future SRG.

Dr. College concluded by presenting the Way Ahead.

SECRETARY, DR Craig College
RECORDER, MS Stephanie Hoehne