



DCN: 3792



BRAC SRG #30

15 February 2005

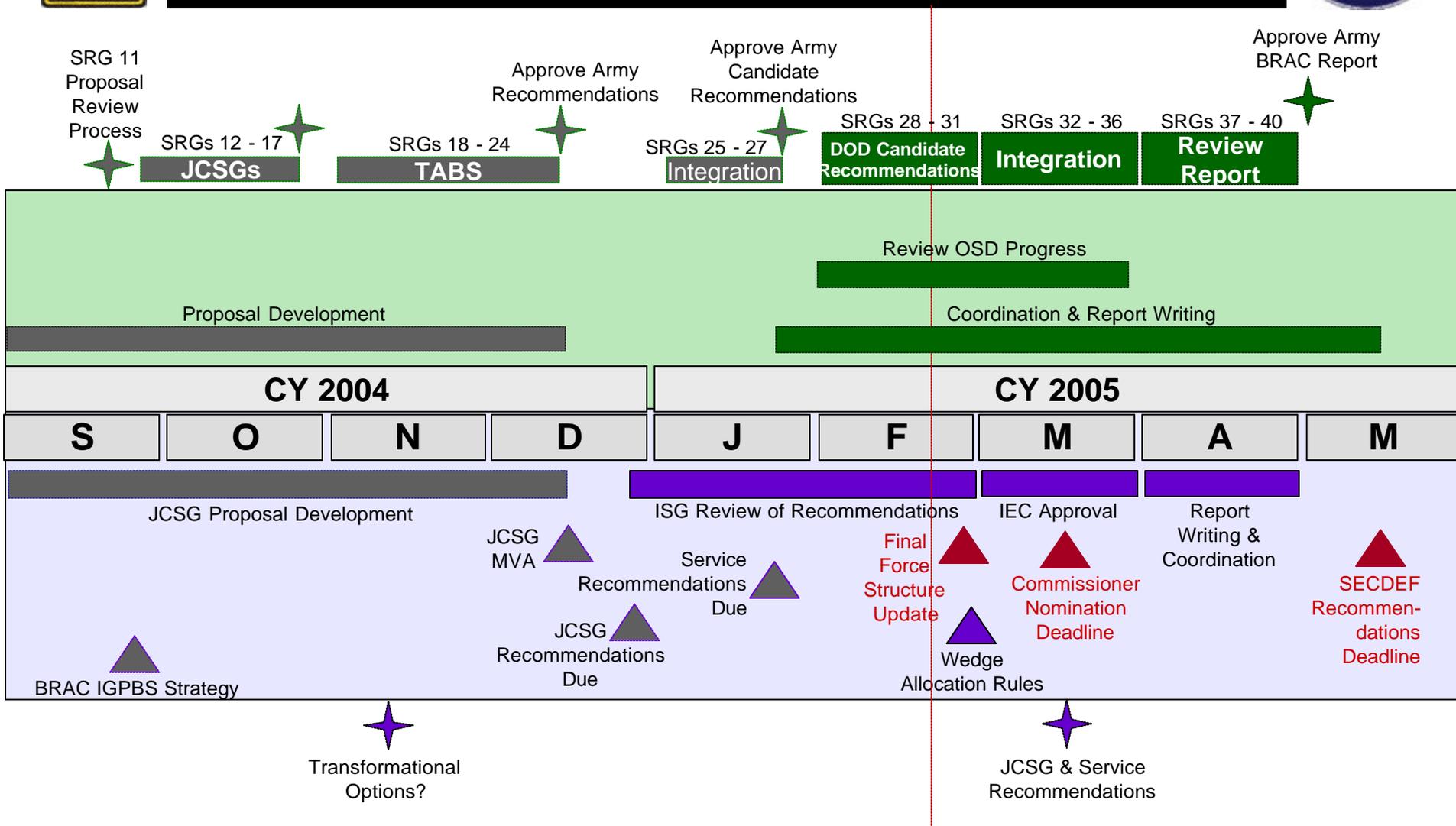


Purpose & Agenda

- Present for information:
 - Timeline Update
- Present for review:
 - Topics for Discussion
 - Review of Candidate Recommendations IV
 - New JCSG Candidate Recommendations
 - Assessment of JCSG Candidate Recommendations briefed at 8 Feb SRG
 - Quantitative Roll-Up of Candidate Recommendations to Date
 - Army Hot Spots
- Recommendations
- Way Ahead



BRAC Timeline



Transforming Through Base Realignment and Closure



BRAC SRG Schedule



22 Feb	Review of DoD Candidate Recommendations V and MVI & MVP
1 March	Integration of Candidate Recommendations I
8 March	Integration of Candidate Recommendations II
15 March	Integration of Candidate Recommendations III
22 March	Integration of Candidate Recommendations IV and Capacity & Surge
29 March	Integration of Candidate Recommendations V



Decisions from SRG #29

- Contest WRAMC closure and Senior Service Colleges co-location at ISG/IEC
- Supported combined Soldier Systems Life Cycle Management Center for Land Warfare at APG (Close Natick SSC)
- Work National Guard issues with HSA-0035 proposal to empty and refill Arlington Hall



Topics for Discussion

- Sierra Army Depot
- USAG-Michigan (Selfridge)
- C4ISR/Ft Monmouth
- UA Legal Issue



Close Sierra Army Depot



- S&S JCSG has identified three options:
 - Move operational project stocks and unserviceable vehicle storage to Barstow and Davis Monthan
 - Dropped because Navy plans to close Barstow
 - Spread all the materiel to approximately four DLA locations
 - Violates S&S-0004 (4 regional Strategic Distribution Platforms CR) and is too expensive
 - TABS pursues an Army scenario that moves all the materiel to an Army installation (Yuma/WSMR)



Candidate #USA-0008



Candidate Recommendation: Close Sierra Army Depot and move the storage function (Operational Project Stocks and unserviceable combat vehicles) to Yuma Proving Ground, AZ.

Justification

- ✓ Moves the storage function from a single purpose installation to a multi-purpose installation
- ✓ Preserve and optimize Storage/distribution capability while minimizing excess capacity
- ✓ Industrial 0113 and Supply & Storage 0030 enable the closure of Sierra Army Depot

Military Value

- ✓ Improves military value by moving functions to an installation with higher military value
- ✓ Sierra MVI rated lower among materiel and logistics installations (20 of 30)
- ✓ Sierra MVI rated 6 of 6 for Army Maintenance Centers (Depots)
- ✓ MVI: Yuma (6), Sierra Army Depot (42)

Payback

- ✓ One-Time cost: \$312.2M
- ✓ Net Implementation Savings: \$112.9M
- ✓ Annual Recurring savings: \$39.5M
- ✓ Payback Period: 7 Years
- ✓ NPV Savings: \$255.4M

Impacts

- ✓ Criterion 6 – Max potential reduction of 778 jobs (557 direct & 221 indirect) or 5.44% of the economic area employment
- ✓ Criterion 7 – Medium Risk. Housing Improves. Safety, Population Centers and Transportation decline.
- ✓ Criterion 8 – Moderate Impact - close & remediate 6 operational ranges (Sierra)

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/Services



Candidate #USA-0008

Candidate Recommendation: Close Sierra Army Depot and move the storage function (Operational Project Stocks and unserviceable combat vehicles) to White Sands Missile Range, NM.

Justification

- ✓ Moves the storage function from a single purpose installation to a multi-purpose installation
- ✓ Preserve and optimize Storage/distribution capability while minimizing excess capacity
- ✓ Industrial 0113 and Supply & Storage 0030 enable the closure of Sierra Army Depot

Military Value

- ✓ Improves military value by moving functions to an installation with higher military value
- ✓ Sierra MVI rated lower among materiel and logistics installations (20 of 30)
- ✓ Sierra MVI rated 6 of 6 for Army Maintenance Centers (Depots)
- ✓ MVI: WSMR (10), Sierra Army Depot (42)

Payback

- ✓ One-Time cost: \$295.6M
- ✓ Net Implementation Savings: \$80.1M
- ✓ Annual Recurring savings: \$43.9M
- ✓ Payback Period: 6 Years
- ✓ NPV Savings: \$327.5M

Impacts

- ✓ Criterion 6 – Max potential reduction of 778 jobs (557 direct & 221 indirect) or 5.44% of the economic area employment
- ✓ Criterion 7 – Medium Risk. Child Care and Education improve. Safety, population centers and transportation decline.
- ✓ Criterion 8 – Moderate Impact - close & remediate 6 operational ranges (Sierra)

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



USAG-Michigan (Selfridge)



- TABS is completing a scenario specific data call
- New data will allow TABS to update COBRA
- Closure discussed at JAST; no issues raised by other Services



Candidate # TECH-0035

Candidate Recommendation: Consolidate Army C4ISR RDA LCM assets in NCR at Adelphi and Ft. Belvoir. Close Ft Monmouth - realign Research functions to Adelphi, Development and Acquisition (D&A) functions to Ft. Belvoir. Realign Human Network assets from ARI at Fort Knox and ARL at APG to Adelphi.

Justification

- ✓ Solves the land force network challenge
- ✓ Closes Ft Monmouth.
- ✓ Adds remaining CECOM/CERDEC assets to NCR
- ✓ Collocation with MITRE in McLean and INSCOM at Ft Belvoir/other DoD C2 assets

Military Value

- ✓ TJCSG recommends creating a Land Network Science, Technology, Experimentation Center for Ground Network Centric Warfare addressing complex technical challenges inherent in integrated hardware/human operational environment.
- ✓ Supports Transformation Options #54 & #56

Payback

1. One-Time Cost:	\$690M
2. Net Implementation Cost	\$210M
3. Annual Recurring Savings	\$161M
4. Pay Back Period	4 Years
5. NPV Savings	\$1,305M

Impacts

Criterion 6 – Max potential reduction of 9,737 jobs (5,272 direct and 4,465 indirect jobs) or -0.8% of the total ROI Employment for the Edison, NJ metropolitan area. Max potential increase of 2,332 jobs (1,218 direct and 1,114 indirect jobs) or 0.32% of the total ROI Employment for the Bethesda-Frederick-Gaithersburg, MD metropolitan area. Max potential increase of 5,138 jobs (2,932 direct and 2,206 indirect jobs) or 0.19% of the total ROI Employment for the DC-VA-MD metropolitan area.

Criterion 7 – Low. Of the ten attributes evaluated three declined (Cost of Living, Education, and Safety).

Criterion 8 – Moderate Impact – air analysis req'd (Belvoir, Adelphi); buildable acres constrained (Adelphi); remediate 12 ranges (Monmouth)



Close Ft Monmouth

- Army closure depends on passage of previous enabling TECH JCSG scenario
- TECH JCSG principals approved the enabling scenario last week
- Currently under legal review

Other Closures:
Red River



UA Legal Issue

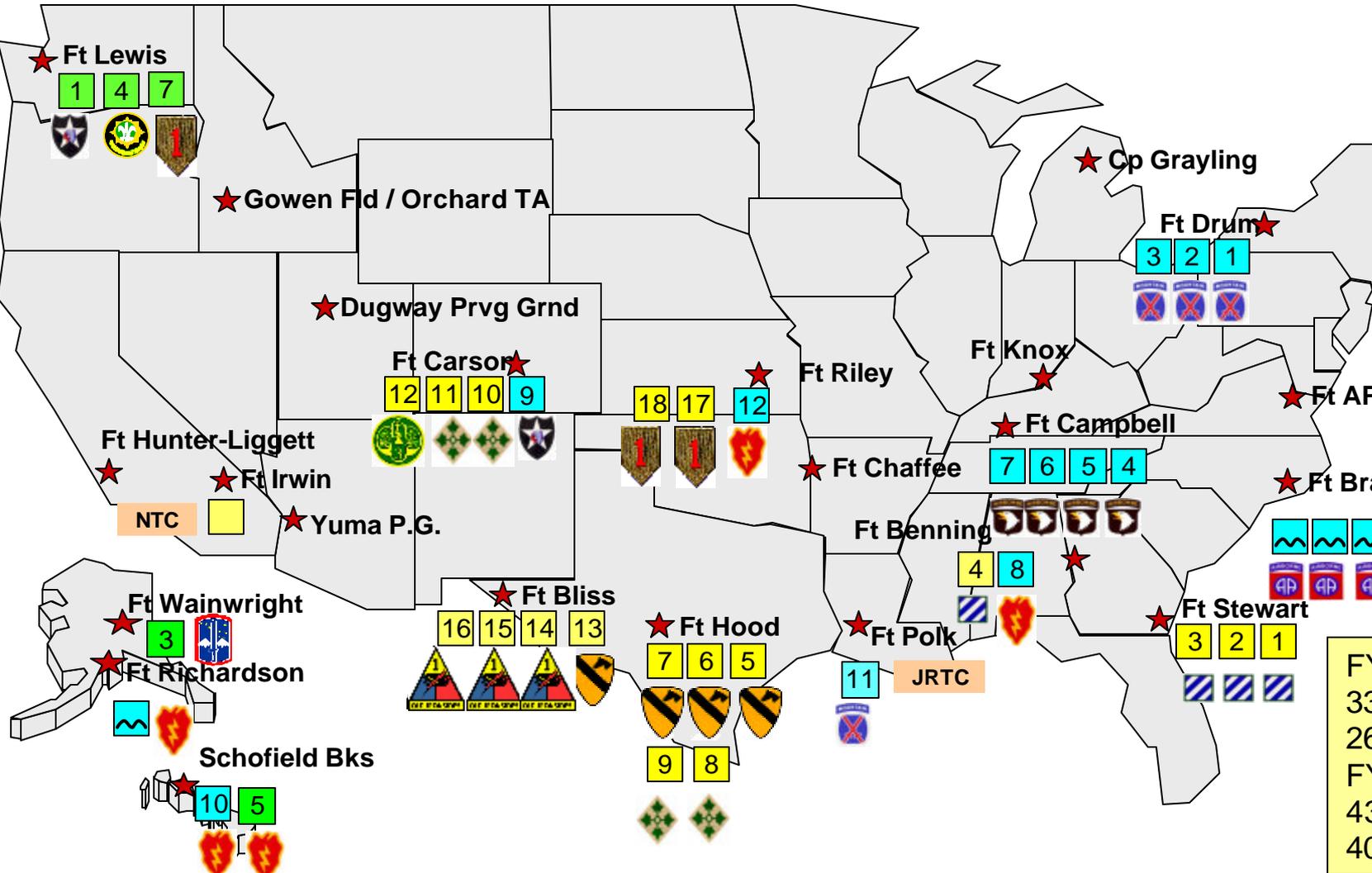


Current and Programmed

Stateside:
 18 x HVY
 12 x IN / AA
 5 x ABN
 5 x SBCT

Europe:
 1 x IN (Abn)
 1 x SBCT
 Korea:
 1 x HVY

FY03:
 33 Brigades w/
 26 in the US
FY11:
 43 BCTs w/
 40 in the US



Transforming Through Base Realignment and Closure



Army Modular Force Transformation



Installation	FY03	FY04	FY05	FY06	FY07-11	Endstate
Fort Stewart, GA	2	+1	0	0	0	3
Fort Drum, NY	2	+1	0	0	0	3
Fort Wainwright, AK	1	0	0	0	0	1
Fort Campbell, KY	3	+1	0	0	0	4
Fort Hood, TX	5	0	+1	0	-1	5
Fort Carson, CO	2	0	+1	0	+1	4
Fort Polk, LA	1	0	0	0	0	1
Fort Lewis, WA	2	0	+1	0	0	3
Schofield Barracks, HI	2	0	0	0	0	2
Fort Richardson, AK	0	0	+1	0	0	1
Fort Benning, GA	1	0	0	+1	0	2
Fort Bragg, NC	3	0	0	+1	0	4
Fort Riley, KS	2	0	0	+1	0	3
Fort Bliss, TX	0	0	0	+1	+3	4
Korea	2	0	-1	0	0	1
USAREUR	5	0	0	0	-3	2
Total	33	36	39	43	43	43

Transforming Through Base Realignment and Closure



NEPA Issue

- Issue: Does the stationing of new UAs have sufficient NEPA protection? Should BRAC assist?
- Ordinarily NEPA requires an examination of a “reasonable range of alternatives”
 - i.e. perform EA examining why a particular location was selected to site the new unit
 - Alternatives may be limited for operational or other reasons
 - BRAC process requires site-specific NEPA but not an examination of alternatives
- 2002 Programmatic Environmental Impact Statement (PEIS) examined transformation to the Objective Force, including conversion of up to 8 brigades to SBCT for Interim Force
 - PEIS scope: “transform in place”
 - PEIS does not cover IGPBS or other BCT moves—Carson, Riley, Bliss



NEPA Issue - Risks

- Earthjustice (EJ) filed a lawsuit alleging Army violated NEPA in the conversion of 2/25 to SBCT 5
 - Plaintiffs challenge lack of alternatives analysis; neither PEIS nor site-specific EIS adequately explained why Hawaii was selected as an SBCT location
 - If PEIS is invalidated in Hawaii litigation, all conversions within 9th circuit are impacted (Ft Lewis, Ft Wainwright, Fort Richardson, Schofield Barracks)
- Relocation of 2/2 ID to Ft Carson remains vulnerable to a lawsuit
 - No plaintiff is currently threatening
 - Not supported by PEIS because not an “in place” transformation
 - No formal NEPA document was prepared to examine a range of siting alternatives
 - Alternative analysis can be limited by operational needs – vulnerability remains because a court may not support our explanation of why the alternatives were limited to one site
 - No BRAC coverage



NEPA Issue – Current Actions



- Hawaii is already in dispute
 - 5 Nov 04 preliminary injunction denied
 - 22 Feb 05 argument on summary judgment
- TJAG and G-3 believe operational necessity takes care of Ft Carson
 - Doing EA, Finding Of No Substantial Impact (FONSI) in March or April
- 3 IGPBS moves are already in Candidate Recommendation USA-0221
- 3 other BCT/UAs fall within BRAC window:
 - Ft Benning: EA completed Jan 05, FONSI expected 11 Feb
 - Ft Bragg: EA in progress, FONSI expected 5 May
 - Ft Bliss: EIS, supported addition of Avn Bde, FONSI TBD



NEPA Assessment



- Benning, Bragg, Bliss and Carson actions are underway
- BRAC cannot resolve Hawaii
- BRAC currently covering 4 IGPBS BCT/UA moves—Riley and Bliss
- Recommendation: BCT/UA actions that fall within the BRAC window (FY06-11) will be included in the BRAC process (Carson, Benning, Bragg, Bliss stand up, 3 IGPBS)



HSA JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



HSA JCSG

Geo-clusters & Functional

- ✓ Correctional Facilities
- Civilian Personnel Offices (11 Feb 05)
- Defense Agencies
- Financial Management (7 Jan 05)
- Military Personnel Centers (11 Feb 05)
- ✓ Installation Management (15 of 15)

Mobilization

- Mobilization

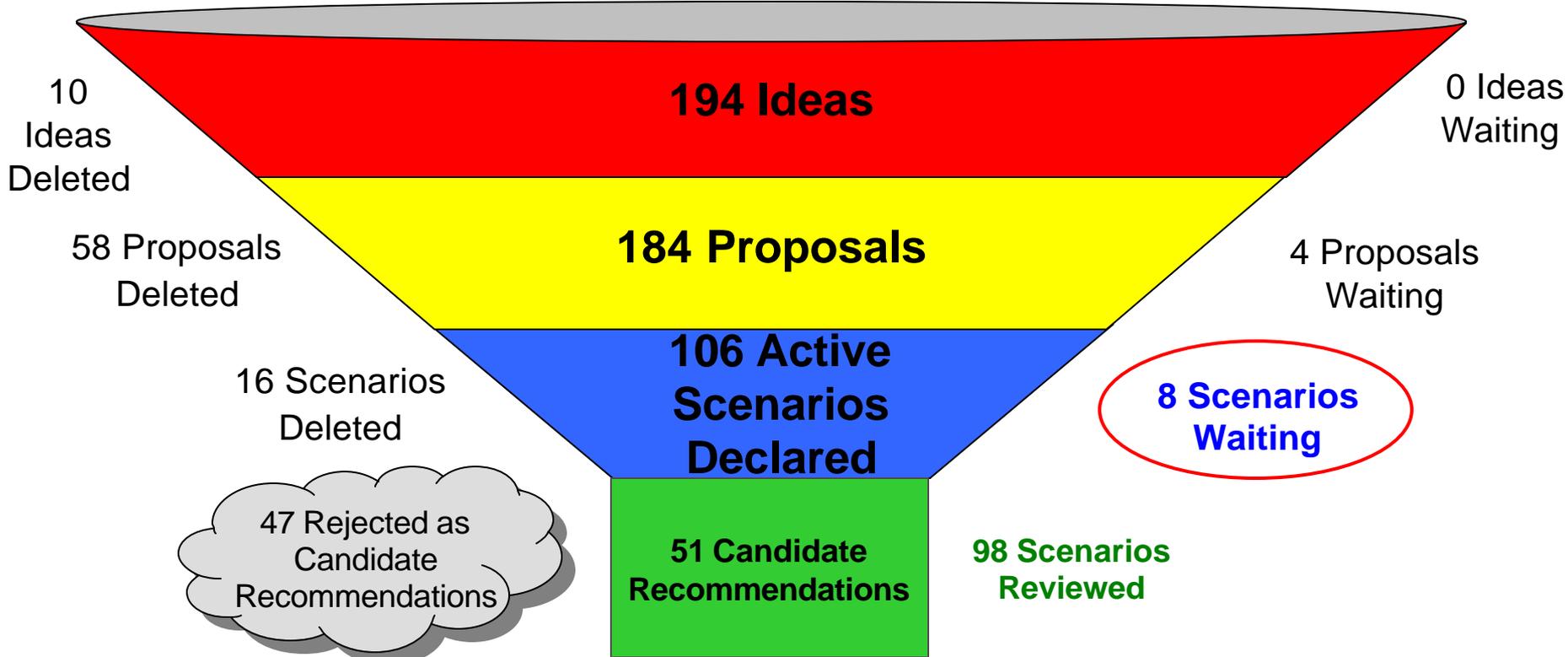
Major Admin & HQ

- Combatant Commands (3 of 4) (28 Jan 05)
- ✓ Major Admin & HQ (12 of 16)
- Reserve & Recruiting Commands (3 of 4) (4 Feb 05)



Statistics

HSA JCSG Currently has:



27 IEC Approved

29 ISG Approved & Prep for IEC

 ISG Approved, but on Hold for Enabling Scenario

 3 ISG On Hold for Addl Info or Related Candidate Rec

 Note Conflict(s) to be Considered & Resolved

 1 ISG Disapproved



Correctional Facilities

Regional Correctional Facilities



Northwest RCF

HSA-0020
GC-CF-0012



FT LEWIS

Southwest RCF

HSA-0021
GC-CF-0013



MCAS MIRAMAR

Mid-West RCF

HSA-0022
GC-CF-0014



FT LEAVENWORTH

Southeast RCF

HSA-0024
GC-CF-0017



NWS CHARLESTON

Mid-Atlantic RCF

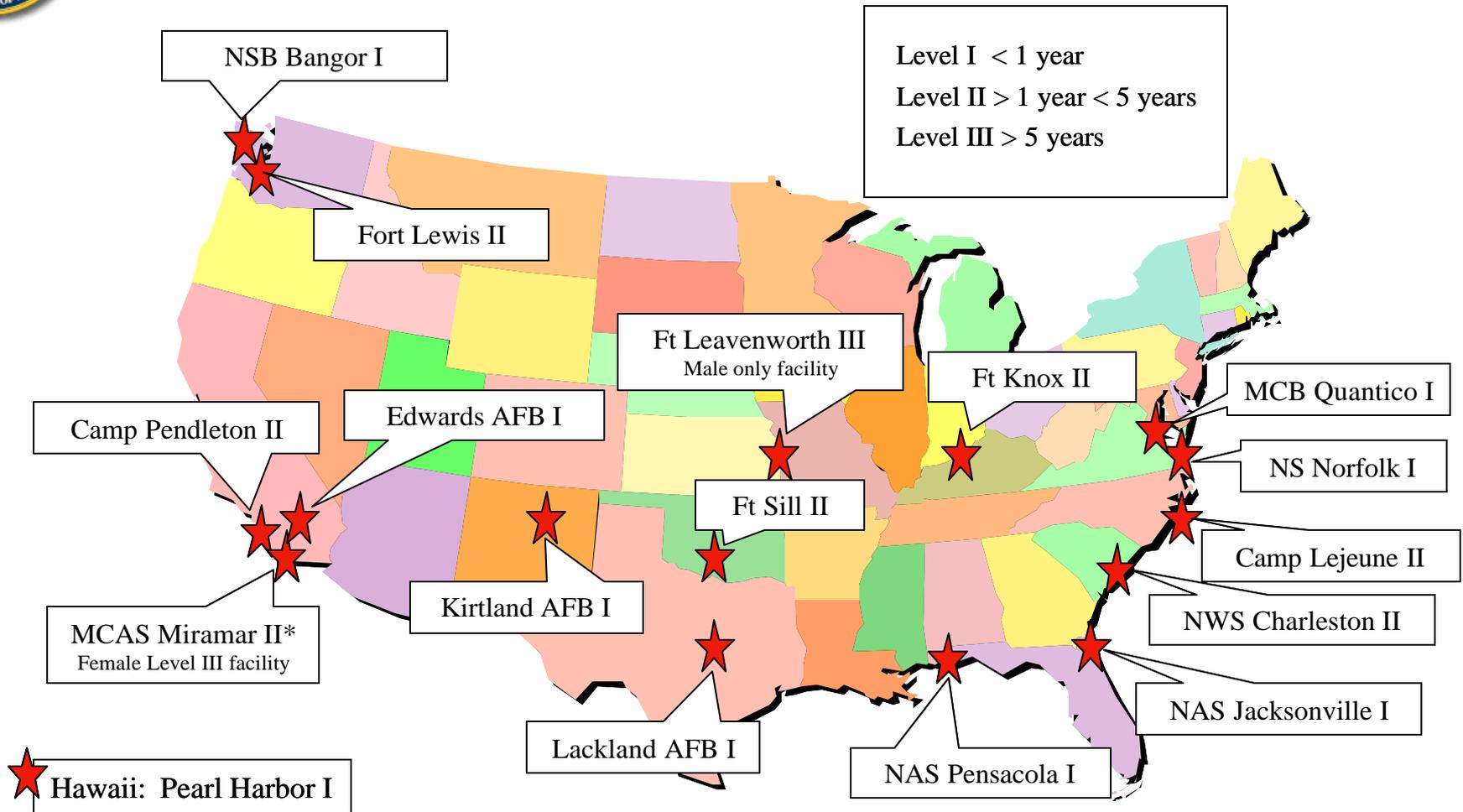
HSA-0082
GC-CF-0015



HAMPTON ROADS SOUTH



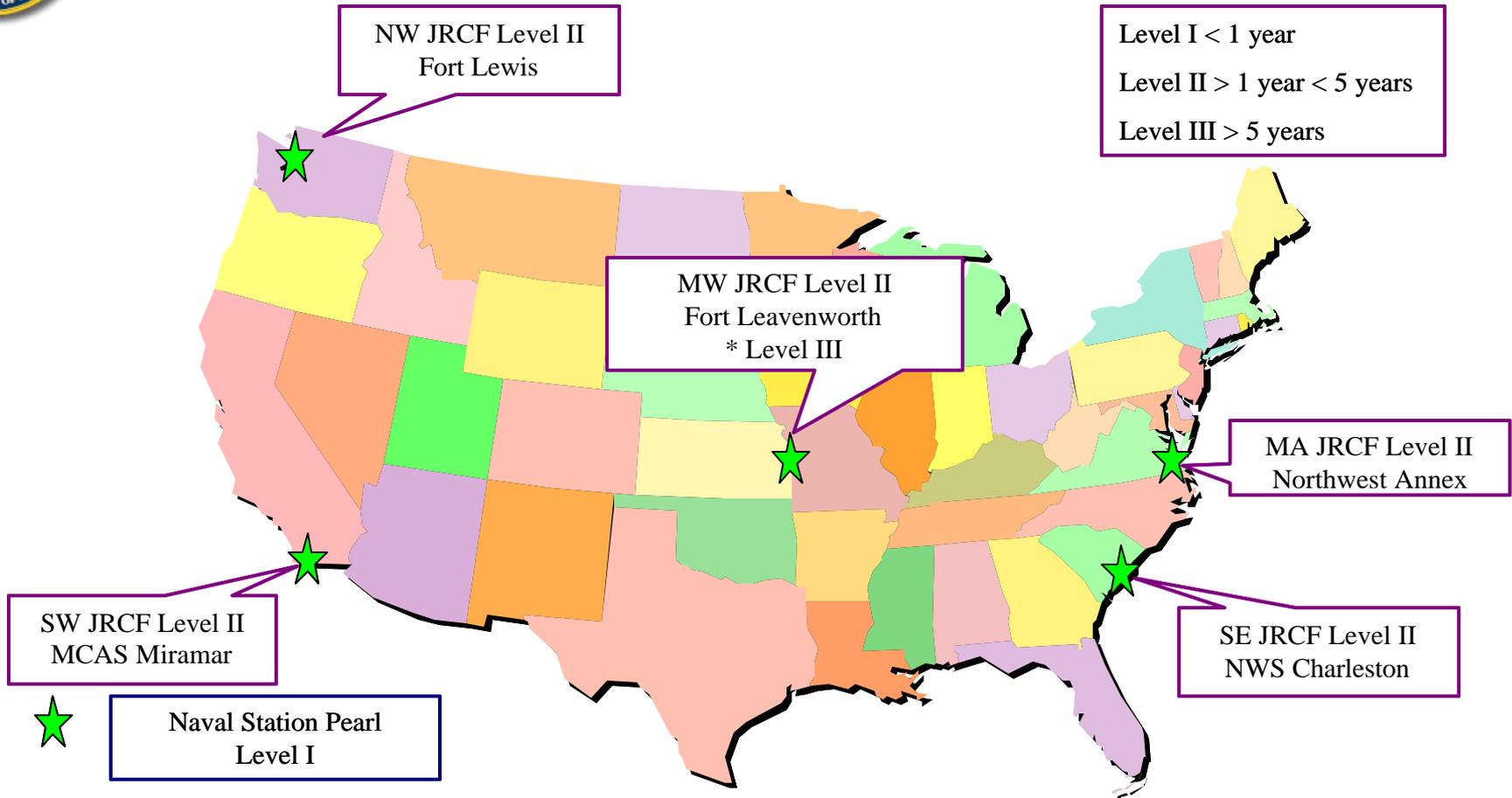
Corrections Facilities Today



➤ 4 facilities constructed in 1950's



Proposed Joint Regional Correctional Facilities



- **Average Age of Closed Facilities—26 years**
- **Working FBOP Reallocation of 500 inmates**
- **FBOP Transfers fully adjudicated/discharged from military service.**



Correctional Facilities Statistics

	Current Disposition	Joint Regional Corrections
Average Age (Years, weighed by GSF)	24	7
% of Facilities American Corrections Association Compliant	53	100
Number of Facilities	16	5
Capacity (GSF)	1.35M	1.37M
Staff	2196	1773
Beds	2655	2872

- Expect additional operational savings



HSA-0021 – Southwestern Joint Regional Correctional Facility

Candidate Recommendation: Realign Edwards Air Force Base, California, Kirtland Air Force Base, New Mexico, and Marine Corps Base Camp Pendleton, California, by relocating the correctional function to Marine Corps Air Station, Miramar, California, and consolidating it with the correctional function already at Marine Corps Air Station Miramar, California, into a single Level II Joint Regional Correctional Facility.

<u>Justification</u>		<u>Military Value</u>	
✓ Improves jointness, catalyst to creating a Joint DoD correctional system.		✓ Edwards 12 th of 17	
✓ Buildable acres available @ MCAS Miramar.		✓ Kirtland 14 th of 17	
✓ Consolidates DoD correctional facilities		✓ Pendleton 15 th of 17	
		✓ Miramar 2 nd of 17	
<u>Payback</u>		<u>Impacts</u>	
✓ One Time Cost:	\$34.8M	✓ Economic: 22 to 288 job losses; <0.1%	
✓ Net Implementation Cost:	\$28.4M	✓ Community: No Issues	
✓ Annual Recurring Savings:	\$5.3M	✓ Environmental: No impediments.	
✓ Payback Period:	8 Years	✓ Other Risks: Prisoner transportation costs higher at Miramar than Edwards and Kirtland.	
✓ NPV (savings):	\$24.6M		



HSA-0082 – Mid-Atlantic Joint Regional Correctional Facility

Candidate Recommendation: Realign Naval Station Norfolk, Virginia, Marine Corps Base Quantico, Virginia, and Camp Lejeune, North Carolina, by relocating and consolidating the correctional function into a single Level II Joint Regional Correctional Facility at Naval Support Activity Norfolk, Northwest Annex, Chesapeake, Virginia.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Improves jointness, catalyst to creating a Joint DoD correctional system. ✓ Buildable acres available @ NSA Norfolk, Northwest Annex. ✓ Consolidates DoD correctional facilities 	<ul style="list-style-type: none"> ✓ Norfolk 8th of 17 ✓ Lejeune 9th of 17 ✓ Quantico 13th of 17
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$60.3M ✓ Net Implementation Cost: \$54.1M ✓ Annual Recurring Savings: \$6.6M ✓ Payback Period: 12 Years ✓ NPV (savings): \$13.2M 	<ul style="list-style-type: none"> ✓ Economic: 2 to 199 job losses; (0.1% to 0.22%) ✓ Community: No Issues ✓ Environmental: No impediments. ✓ Other Risks: Prisoner transportation costs higher at Lejeune and Quantico.



HSA-0024 – Southeastern Joint Regional Correctional Facility

Candidate Recommendation: Realign Naval Air Station Pensacola, Florida, and Naval Air Station Jacksonville, Florida, by relocating the correctional function to Naval Weapons Station Charleston, South Carolina, and consolidating it with the correctional function already at Naval Weapons Station Charleston, South Carolina, into a single Level II Joint Regional Correctional Facility.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Improves jointness, catalyst to creating a Joint DoD correctional system. ✓ Buildable acres available @ NWS Charleston. ✓ Consolidates DoD correctional facilities. 	<ul style="list-style-type: none"> ✓ Jacksonville 17th of 17 ✓ Pensacola 7th of 17 ✓ Charleston 3rd of 17
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$5.6M ✓ Net Implementation Cost: \$6.0M ✓ Annual Recurring Savings: \$108K ✓ Payback Period: 100+Years ✓ NPV (costs): \$4.4M 	<ul style="list-style-type: none"> ✓ Economic: 32 to 74 job losses; <0.1% ✓ Community: No Issues ✓ Environmental: No impediments. ✓ Other Risks: Prisoner transportation costs higher at Charleston than Jacksonville and Pensacola.

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps



HSA0020 – Northwestern Joint Regional Correctional Facility

Candidate Recommendation: Realign Subase Bangor, Washington, by relocating the correctional function to Fort Lewis, Washington, and consolidating it with the correctional function already at Fort Lewis, Washington, into a single Level II Joint Regional Correctional Facility.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Improve jointness, catalyst to creating a Joint DoD correctional system. ✓ Insufficient buildable acres at Subase Bangor. ✓ Consolidates DoD correctional facilities. 	<ul style="list-style-type: none"> ✓ Bangor 5th of 17 ✓ Fort Lewis 10th of 17 ✓ Military judgment: Fort Lewis adequate buildable acres. Subase Bangor and Fort Lewis only DOD correctional facilities in the geographical region.
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$66.3M ✓ Net Implementation Cost: \$69.6M ✓ Annual Recurring Costs: \$1.06M ✓ Payback Period: Never ✓ NPV (cost): \$ 72.5 M 	<ul style="list-style-type: none"> ✓ Economic: -30 jobs (16 direct; 14 indirect); < 0.1% ✓ Community: No issues. ✓ Environmental: No impediments. ✓ Other Risks: Prisoner transportation costs higher at Fort Lewis.





HSA-0022 – Midwestern Joint Regional Correctional Facility

Candidate Recommendation: Realign Lackland Air Force Base, Texas, Fort Knox, Kentucky, and Fort Sill, Oklahoma, by relocating and consolidating the correctional function into a new single Level II Joint Regional Correctional Facility at Fort Leavenworth, Kansas.

<p style="text-align: center;"><u>Justification</u></p>	<p style="text-align: center;"><u>Military Value</u></p>
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$67.9M ✓ Net Implementation Cost: \$72.7M ✓ Annual Recurring Costs: \$ 1.4M ✓ Payback Period: Never ✓ NPV (costs): \$78.4M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Leavenworth 1st of 17 ✓ Knox 4th of 17 ✓ Sill 11th of 17 ✓ Lackland 6th of 17 ✓ Economic: 17 to 198 job losses; <0.1% to 0.31% ✓ Community: No Issues ✓ Environmental: No impediments. ✓ Other Risks: Prisoner transportation costs higher at Lackland, Knox, and Sill.



Candidates # HSA-0020, 0021, 0022, 0024 & 0082 – Regionalize Correctional Facilities (Roll-Up)

Candidate Recommendation: Realign 16 CONUS Department of Defense Level I and Level II correctional facilities by disestablishing the correctional facilities and relocating the mission into one of 5 Joint Regional Correctional Facilities (JRCF) located at Fort Lewis, Washington, Marine Corps Air Station Miramar, California, Fort Leavenworth, Kansas, Naval Weapons Station, Charleston, South Carolina and Naval Support Activity, Northwest Annex, Chesapeake, Virginia.

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$231.3M ✓ Net Implementation Costs: \$224.8M ✓ NPV: \$113.7M ✓ Payback Yrs/Break Even Yr: 53 Years / 2064 ✓ Annual Recurring Savings: \$ 9.38M ✓ Mil/Civ Reductions: 243/12 ✓ Mil/Civ Relocated: 605/502 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Initial Avg Mil Val: 0.3906 (Naval Station Norfolk, Camp Lejeune, Marine Corps Base Quantico) ✓ Scenario Mil Val: .425 (Mid-Atlantic JRCF) ✓ Military judgment: Potential for synergy through jointness. ✓ Synergy with current corrections mission. ✓ Economic: No significant adverse impact. ✓ Community: Overall favorable conditions. ✓ Environmental: Overall favorable conditions. ✓ Other Risks Associated with Implementation: Prisoner transportation costs will increase with fewer facilities available.



GC-CF-0003: Transfer Level III Discharged Prisoners to Federal Bureau of Prisons (28 Sep 04)

<p style="text-align: center;"><u>Scenario</u></p>	<p style="text-align: center;"><u>Drivers/Assumptions</u></p>
<p style="text-align: center;"><u>Justification/Impact</u></p> <ul style="list-style-type: none"> ■ Realign Fort Leavenworth by transferring long-term (Level III) fully adjudicated and discharged prisoners to Federal Bureau of Prisons (FBOP). ■ Reallocate current prisoner custody classification with the Federal Bureau of Prisons. 	<p style="text-align: center;"><u>Potential Conflicts</u></p> <ul style="list-style-type: none"> ■ Principle: Organize. ■ Principle: Recruit and train. ■ Transformational Option: Consolidate correctional facilities.
<ul style="list-style-type: none"> ■ Current custody classification allocation with FBOP insufficient. ■ FBOP support to reallocate current 500 prisoner custody classifications would open beds at USDB for Level III prisoners currently serving in Level II facilities. Efficient utilization of JRCF beds. ■ Approx. 1/3 of USDB prisoners are fully adjudicated and discharged from service. ■ Long-term fully adjudicated and discharged prisoners are transferred to the federal system. ■ “Good order and discipline.” 	<ul style="list-style-type: none"> ■ Cultural: “Cradle to grave” mentality. ■ Other: Cost.



Installation Management

Joint Bases (JB)

JB @ Dix/McGuire/Lakehurst
HSA-0011
GC-IM-0003 ✓

JB @ Bragg/Pope
HSA-0009
GC-IM-0001 ✓

JB @ Elmendorf/Richardson
HSA-0015
GC-IM-0007 ✓

JB @ Andrews/Washington
HSA-0012
GC-IM-0004 ✓

JB @ Anacostia/Bolling/NRL
HSA-0013
GC-IM-0005 ✓

JB @ Myer/Henderson Hall
HSA-0014
GC-IM-0006 ✓

JB @ Pearl Harbor/Hickam
HSA-0016
GC-IM-0008 ✓

JB @ Monmouth/Earle Colts Neck
HSA-0075
GC-IM-0018 ✓

JB @ Dobbins/Atlanta
HSA-0119
GC-IM-0019 ✓

JB @ Lewis/McChord
Lewis “executive agent”
HSA-0010
GC-IM-0002 ✓

Consolidations

**Consolidate Charleston AFB
& NWS Charleston**
HSA-0032
GC-IM-0009 ✓

**Consolidate Lackland AFB,
Ft. Sam Houston, & Randolph AFB**
HSA-0017
GC-IM-0014 ✓

**Consolidate Anderson AFB
and COMNAVMARIANAS Guam**
HSA-0XXX
GC-IM-00XX ✓

**Consolidate South Hampton
Roads Installations**
HSA-0034
GC-IM-0012 ✓

**Consolidate North Hampton
Roads Installations**
HSA-0033
GC-IM-0013 ✓



HSA-0127: Consolidate Andersen AFB and COMNAVMARIANAS

Candidate Recommendation: Realign Andersen AFB by relocating the installation management functions/responsibilities to COMNAVMARIANAS Guam. The U.S. Navy will assume responsibility for the execution of all Base Operating Support (BOS) (with the exceptions of Health and Military Personnel Services) and the O&M portion of Sustainment, Restoration and Modernization (SRM).

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Installation management mission consolidation eliminates redundancy and creates economies of scale ✓ Good potential for personnel and footprint reductions (minimum of 95 positions and associated footprint) ✓ Fuses synergy-type efficiencies to maximize potential for cost reductions and improved services 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Comparison of BASOPS missions using Military Value model: <ul style="list-style-type: none"> ✓ Andersen AFB - .162 ✓ COMNAVMARIANNAS – .181 ✓ Enhances jointness
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One time costs: \$2.0M ✓ Net Implementation savings: \$43.3M ✓ Annual Recurring savings: \$9.8M ✓ Payback period: Immediate ✓ NPV (savings): \$131.4M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: -174 jobs (-95 direct/-79 indirect) 0.32% ✓ Criterion 7: No issues ✓ Criterion 8: No impediments



Strategy – Rationalize Presence in the DC Area

- HSA-0018 Consolidate DFAS – 399 personnel
- HSA- 0006 Create Army HRC – 2177 personnel
- HSA- 0067 Relocate DCMA – 595 personnel
- HSA- 0092 Relocate AMC – 1656 personnel
- HSA -0065 Consolidate ATEC – 470 personnel (out of NCR, but not DC Area)
- HSA – 0047 Co-locate Missile and Space Defense Agencies at Huntsville – 3634 personnel
- HSA – 0046 Consolidate DISA – 4,019 personnel
- HSA – 0029 Consolidate CPOs – 244 personnel
- HSA – 0063 Co-locate TRANSCOM Components – 1183 personnel
- HSA – 0071 Create Media Agency – 1,617 (out of NCR, but not DC area)
- HSA – 0122 Relocate AF Real Property Agency - 63

TOTAL to Date (direct, not including indirect or eliminations):
14,874 out of NCR; 12,787 out of DC Area



Strategy – Minimize Leased Space in the NCR

- About 8.4 M USF of leased space in the NCR (> 2 Pentagons)
 - HSA-0018 Consolidate DFAS – 102,979 USF
 - HSA-0006 Create Army HRC – 437,516 USF
 - HSA-0067 Relocate DCMA – 83,408 USF
 - HSA-0065 Consolidate ATEC – 83,000 USF
 - HSA-0047 Co-locate Missile and Space Defense Agencies – 168,000 USF
 - HSA-0115 Co-locate Medical Activities – 166,000 USF
 - HSA-0056 Co-locate AF Leased Locations – 190,000 USF
 - HSA-0046 Consolidate DISA – 523,165 USF
 - HSA-0029 Consolidate CPOs – 43,793 USF
 - HSA-0035 Co-locate National Guard HQs – 296,000 USF
 - HSA-0063 Co-locate TRANSCOM Components – 162,000 USF
 - HSA – 0071 Create Media Agency – 44,526 USF
 - HSA -0078 Consolidate NAVAIR – 25,000 USF
 - HSA-0122 Relocate AF Real Property Agency – 16,437 USF

TOTAL to Date: 1,883,824 USF of leased space in NCR (22.4%)



Media and Publications

✓
**Create New Agency for
Media & Publications @ Meade**
HSA-0071
MAH-MAH-0012

OR

~~**Create New Agency for
Media & Publications @ Lackland AFB**
HSA-0104 [DECON]
MAH-MAH-0045~~



Candidate #HSA-0071

Create New Agency for Media and Publications

Candidate Recommendation: Creates a new DoD Media Activity by relocating Army Broadcasting Service, Soldiers Radio & TV, Soldiers Magazine, Air Force News Agency-Army/Air Force Hometown News Service, and the Naval Media Center from Fort Belvoir, Anacostia Annex, and leased locations in Alexandria, VA, and San Antonio, TX to Ft. Meade. Co-locates American Forces Information Service with the Defense Information School and the new DoD Media Activity at Ft. Meade.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Eliminates 84,000 USF of leased space. ✓ Promotes “jointness” and creates opportunities for savings and synergy. ✓ Co-location of new Media Activity with AFIS and Defense Information School facilitates possible consolidation of common support functions. ✓ Moves Activities to an AT/FP compliant location. 	<ul style="list-style-type: none"> ✓ Army Broadcasting Service and Soldiers Radio & TV: 242nd of 324 ✓ Soldiers Magazine: 200th of 324. ✓ AF News Agency-Army/AF Hometown News: 303rd of 324. ✓ Naval Media Center: 175th of 324 ✓ AFIS: 248th of 324 ✓ Ft. Meade: 88th of 324.
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$42.93M ✓ Net Implementation Cost: \$ 4.4M ✓ Annual Recurring Savings: \$ 9.3M ✓ Payback Period: 4 Years ✓ NPV (savings): \$81.4M 	<ul style="list-style-type: none"> ✓ Criterion 6: -740 jobs in NCR (439 direct, 301 indirect); < 0.1%. -488 jobs in San Antonio (59 direct, 301 indirect); <0.1%. ✓ Criterion 7: No Impacts. ✓ Criterion 8: No Impediments.



NAVAIR

Consolidate NAVAIR Leased Locations
@ **NAS Patuxent River**
✓
HSA-0078
MAH-MAH-0028

OR

~~Consolidate NAVAIR
@ **Leased Space**
HSA-0103 [DECON]
MAH-MAH-0044~~



#HSA-0078: Consolidate NAVAIR

Candidate Recommendation: Close 214191 Great Mills Road and 21535 Pacific Drive, leased installations in Lexington Park, Maryland. Relocate Naval Air Systems Command to Naval Air Station Patuxent River, Maryland.

Justification

- ✓ Eliminates approximately 25,000 USF of leased space within the DC Area.
- ✓ Consolidation of HQs from multiple to single locations eliminates redundancy.
- ✓ Moves NAVAIR Components to an AT/FP compliant location.

Military Value

- ✓ NAVAIR: 241st of 314.
- ✓ NAS Patuxent River: 143rd of 314.

Payback

- ✓ One Time Cost: \$16.4M
- ✓ Net Implementation Cost: \$15.0M
- ✓ Annual Recurring Savings: \$.5M
- ✓ Payback Period: 100+ Years
- ✓ NPV (cost): \$9.8M

Impacts

- ✓ Criterion 6: No job losses.
- ✓ Criterion 7: No issues.
- ✓ Criterion 8: No impediments.



MILDEP Investigation Agencies

~~Co-locate MILDEP Investigation Agencies
@ Ft Meade
HSA-0076
MAH-MAH-0007~~

OR

Co-locate MILDEP Investigation Agencies
@ Quantico
HSA-0108 [DECON]
MAH-MAH-0043 ✓



#HSA-0108: Co-locate MILDEP Investigation Agencies

Candidate Recommendation: Realign Washington Navy Yard, District of Columbia, by relocating the Naval Criminal Investigation Service (NCIS) to MCB Quantico, Virginia. Realign Andrews Air Force Base, Maryland by relocating the AF Office of Special Investigation (AFOSI) to MCB Quantico, Virginia. Realign Ft. Belvoir, Virginia, by relocating the Army Criminal Investigation Command (CID) to MCB Quantico, VA.

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$85.1M ✓ Net Implementation Cost: \$75.5M ✓ Annual Recurring Savings: \$4.1M ✓ Payback Period: 36 Years ✓ NPV (cost): \$32.1M 	<ul style="list-style-type: none"> ✓ NCIS: 157th of 324 ✓ AFOSI: 154th of 324 ✓ USA CID: 199th of 324 ✓ MCB Quantico: 61st of 324 <p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: -45 jobs (27 direct, 18 indirect); < .1%. ✓ Criterion 7: Distance to airport issue. No impediments. ✓ Criterion 8: No impediments. ✓ Other risks: Business disruption; benefits of “jointness” and co-location may not materialize.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDepts



AF Real Property Agency

Relocate AF Real Property Agency

@ Brooks City-Base, TX

HSA-0122

MAH-MAH-0053





#HSA-0122: Relocate Air Force Real Property Agency

Candidate Recommendation: Realign Rosslyn Center and the Nash Street Building, leased installations in Arlington, Virginia, by relocating the Air Force Real Property Agency to Brooks City-Base, San Antonio, Texas.

Justification

- ✓ Eliminates 16,437 USF NCR leased space
- ✓ Co-location creates synergy for installation planning and environmental response.
- ✓ Moves USAF leased space to an AT/FP compliant location.

Military Value

- ✓ AFRPA(AF/IE): 290th of 324
- ✓ Brooks City-Base: 82nd of 324

Payback

- ✓ One Time Cost: \$3.3M
- ✓ Net Implementation Savings: \$0.9M
- ✓ Annual Recurring Savings: \$0.9M
- ✓ Payback Period: 4 Years
- ✓ NPV (savings): \$9.3M

Impacts

- ✓ Criterion 6: NCR: -123 jobs (58 direct; 65 indirect); <0.1%.
- ✓ Criterion 7: No issues
- ✓ Criterion 8: historic properties and wetlands impacts. No impediments.



Medical JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



Candidate #MED-0005: Medical Basic and Specialty Enlisted Training

Candidate Recommendation: Realign Naval Air Station Great Lakes, IL, by relocating medical enlisted basic training to Fort Sam Houston, TX. Realign Sheppard Air Force Base, TX by relocating medical enlisted basic training and medical enlisted specialty training to Fort Sam Houston, TX. Realign Naval Medical Center Portsmouth, VA by relocating medical enlisted specialty training to Fort Sam Houston, TX. Realign Naval Medical Center San Diego, CA, by relocating medical enlisted specialty training to Fort Sam Houston, TX.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Reduces excess capacity ✓ Consolidates medical training ✓ Field Medical Training Site Available 	<ul style="list-style-type: none"> ✓ Sheppard AFB: 67.47 ✓ NAS Great Lakes: 63.49 ✓ Fort Sam Houston: 62.95 ✓ NMC Portsmouth: 61.62 ✓ NMC San Diego: 60.35
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$301.3M ✓ Net Implementation cost: \$280.1M ✓ Annual Recurring Savings: \$14.9M ✓ Payback Period: 34 years ✓ 20 Yr. NPV (cost): \$112.2M 	<ul style="list-style-type: none"> ✓ Criteria 6: from -1198 to -4248 jobs (0.12 to 3.12%) ✓ Criteria 7: No issues ✓ Criteria 8: No impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



Candidate #MED-0022 McChord AFB

Candidate Recommendation: Realign McChord Air Force Base, WA, by disestablishing the 62nd Medical Group and relocating all medical functions to Fort Lewis, WA.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Reduces excess capacity ✓ Redistributes military providers to areas with more eligible population ✓ Reduces inefficient operations 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Healthcare Services Function: <ul style="list-style-type: none"> ✓ McChord AFB: 51.45 ✓ Fort Lewis: 76.10
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$1.98M ✓ Net Implementation Savings: \$48.7M ✓ Annual Recurring Savings: \$10.5M ✓ Payback Period: Immediate ✓ NPV (savings): \$142.2M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: –355 jobs (192 direct, 163 indirect); <0.1% ✓ Criteria 7: No issues ✓ Criteria 8: No impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



Candidate #MED-0017 Pope AFB

Candidate Recommendation: Realign Pope Air Force Base, NC, by relocating all medical functions to Fort Bragg, NC.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Reduces excess capacity ✓ Redistributes military providers to areas with more eligible population ✓ Reduces inefficient operations 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Healthcare Services Function: <ul style="list-style-type: none"> ✓ Pope AFB: 43.14 ✓ Fort Bragg: 87.21
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$5.7M ✓ Net Implementation Savings: \$48.3M ✓ Annual Recurring Savings: \$11.8M ✓ Payback Period: Immediate ✓ NPV (savings): \$154M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: –415 jobs(239 direct, 176 indirect); 0.21% ✓ Criteria 7: No issues ✓ Criteria 8: No impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



Technical JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



#Tech-20: Joint Meteorology & Oceanography Center

Candidate Recommendation: Close the Naval Research Laboratory, Monterey Detachment Division, Monterey, CA. Relocate all functions to the Stennis Space Center, MS, and consolidate them with Naval Research Laboratory Detachment at Stennis Space Center, MS. Realign Army Research Laboratory, White Sands Missile Range, NM, by relocating the Battlespace Environments research, development and acquisition functions to Stennis Space Center, MS, and consolidate them with Naval Research Laboratory Detachment, Stennis Space Center, MS.

Justification

- Enhances technical synergy in Meteorology & Oceanography RD&A
- Supports the Battlespace Environments Joint Functional Concepts (CJCSI 3170)

Military Value

- Research: Stennis 2nd of 5; Monterey 3rd of 5; White Sands 5th of 5
- Development & Acquisition: Stennis 3rd of 3, Monterey 1st of 3
- Military judgment supported Stennis, not Monterey, because quantitative military value does not account for presence of Stennis NOAA National Ocean Center

Payback

- One-time cost: \$12.7M
- Net implementation cost: \$ 10K
- Annual recurring savings: \$ 2.3M
- Payback time: 6 years
- NPV (savings): \$20.7M

Impacts

- Criterion 6:
 - Las Cruces -114 jobs (56 direct, 58 indirect); 0.14%
 - Salinas -155 (76 direct, 79 indirect); <0.1%
- Criterion 7: No issues
- Criterion 8: No impediments

- | | | | |
|------------|--|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



#Tech-0054: Navy C4ISR RDAT&E Consolidation

Candidate Recommendation: Close Naval Air Warfare Center, Weapons Division, Pt. Mugu, CA. Relocate the Sensors, Electronic Warfare (EW), and Electronics Research, Development, Acquisition, Test & Evaluation (RDAT&E) functions to Naval Air Warfare Center, Weapons Division, China Lake, CA.

Justification

- Eliminate redundant infrastructure
- More efficient use of retained assets

Military Value

- China Lake has higher quantitative MV in R and T&E.
- Point Mugu has slightly higher quantitative MV in D&A, although approximately the same
- Military judgment said consolidation at China Lake provides highest overall Military Value

Payback

- One-time cost: \$72.8M
- Net implementation cost: \$51.0M
- Annual recurring savings: \$6.7M
- Payback time: 13 years
- NPV (savings): \$13.8M

Impacts

- Criteria 6: -1075 jobs (479 direct, 596 indirect); <0.3%
- Criteria 7: No issues
- Criteria 8: No impediments



#Tech-0032: Chemical-Biological RD&A

Candidate Recommendation (summary): Realigns Walter Reed Medical Center, DC, Naval Medical Research Center, Silver Spring, MD, Fort Belvoir, VA, Tyndall AFB, FL, Naval Surface Warfare Center, Dahlgren Division, VA, Naval Surface Warfare Center, Crane Division, IN, Brooks City-Base, TX, and Skyline 2 and 6, Falls Church, VA. Locates Medical Biological Defense Research at Fort Detrick, MD and Chemical Biological Defense Research and Development and Acquisition to Aberdeen Proving Ground.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ■ Enhances technical synergy in proving defense against chem-bio agents ■ Supports PL 103-160 mandating a single CB defense program ■ Supports DoD Strategy for Homeland Defense and Civil Support 	<ul style="list-style-type: none"> ■ Ft Detrick, Aberdeen Proving Ground (APG) and NSWC Dahlgren had the highest MV scores. ■ Military judgment applied when reviewing those scores drove the decision to consolidate both R and D&A functions for CBD to APG and the medical biological defense research to Ft. Detrick.
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ■ One-time cost: \$75.75M ■ Net implementation cost: \$53.58M ■ Annual recurring savings: \$ 6.30M ■ Payback time: 15 years ■ NPV (savings): \$ 8.35M 	<ul style="list-style-type: none"> ■ Criterion 6: From -22 to -598 jobs; <0.1% to 2.3% across 5 economic areas ■ Criterion 7: No issues ■ Criterion 8: No impediments

- | | | | |
|------------|--|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Industrial JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



IND-0115 – Lima Army Tank Plant

Candidate Recommendation: Realign Lima Tank Plant, OH, by disestablishing tank manufacturing.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Army acquisition strategy for the FCS and Marine Corps acquisition strategy for the EFV includes mfg of manned vehicle chassis at Lima ✓ Retains capability for M1 tank recap ✓ Re-establishing this capability elsewhere would far exceed the projected savings ✓ Reduces administrative ownership and footprint 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Lima: 3rd of 3 Armaments Production/Manufacturing Facilities
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One time cost: \$.74M ✓ Net implementation savings: \$5.30M ✓ Annual recurring savings: \$1.73M ✓ Payback Time: One Year ✓ NPV (savings): \$20.94M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: 0 job losses ✓ Criteria 7: No issues ✓ Criteria 8: No Impediments.

- | | | | |
|------------|--|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Assessment of Candidate Recommendations

Briefed at the 8 Feb BRAC SRG



Assessment of Candidate Recommendations

- S&S briefed 3 candidate recommendations
- HSA briefed 6 candidate recommendations
 - 5 did not apply to the Army
- E&T briefed 7 candidate recommendation
- Industrial briefed 3 candidate recommendations

To Date: 267

E&T: 7	HSA: 34
IND: 22	MED: 9
S&S: 4	TECH: 1
<i>(49 impact the Army)</i>	
ARMY: 149	NAVY: 40
<i>(Army has 1 pending)</i>	



S&S Assessment



CR #	Title	Assessment	Comments
0043	Privatize wholesale supply, storage and distribution for all tires used by DoD.	Green	Working with JCSG on COBRA
0044	Privatize wholesale supply, storage and distribution for all packaged POL used by DoD.	Green	
0045	Privatize wholesale supply, storage and distribution for all compressed gases used by DoD.	Green	



HSA Assessment



CR #	Title	Assessment	Comments
0029	Consolidate 25 CPOs into 10 DoD regional civilian personnel offices at: DFAS, Indianapolis; Redstone Arsenal; Aberdeen Proving Ground; Ft. Riley; Ft. Huachuca; Randolph AFB; Silverdale; Portsmouth; Naval Station, San Diego; and Naval Support Activity, Mechanicsburg – Philadelphia.	Green	



E&T Assessment

CR #	Title	Assessment	Comments
0003	Realign Air Force Institute of Technology (AFIT) at Wright-Patterson AFB, by disestablishing graduate level education. Realign the Naval Postgraduate School (NPS) by disestablishing graduate Level Training.	Amber	<ul style="list-style-type: none"> ▪ Dilutes DoD research capability ▪ Disregards department unique education and training requirements ▪ Cost to Army increases
0012	Realign Naval Postgraduate School (NPS), by relocating the Defense Resource Management Institute (DRMI) to Ft Belvoir, and consolidating its functions under the Defense Acquisition University (DAU) at Ft Belvoir.	Green	<ul style="list-style-type: none"> ▪ Working with JCSG on COBRA
0014	Realign Maxwell Air Force; Naval Air Station Meridian; and Naval Station Newport, by relocating religious training and education to Ft Jackson, establishing a Joint Center of Excellence for religious training and education.	Green	<ul style="list-style-type: none"> ▪ Working with JCSG on COBRA
0016	Realign Lackland AFB, by relocating Culinary Training to Fort Lee, establishing it as a Joint Center of Excellence for Culinary Training.	Green	<ul style="list-style-type: none"> ▪ Working with JCSG on COBRA
0029	Realign Ft. Belvoir, by relocating Army Prime Power School training to Ft Leonard Wood.	Green	<ul style="list-style-type: none"> ▪ Working with JCSG on COBRA
0039	Realign Truman Annex,, by relocating Army Diver training to Panama City, FL, establishing a Joint Center of Excellence for Diver Training.	Green	<ul style="list-style-type: none"> ▪ Working with JCSG on COBRA
0053	Realign Lackland AFB, by relocating the Transportation Management training to Ft Lee.	Green	<ul style="list-style-type: none"> ▪ Working with JCSG on COBRA



IND Assessment



CR #	Title	Assessment	Comments
0112	Close Riverbank Army Ammunition Plant, CA. Relocate the artillery cartridge case metal parts functions to Rock Island Arsenal, IL.	Amber	<ul style="list-style-type: none"> Working GOCO/GOGO legal issues Researching workload issues
0116	Realign NSWC Indian Head, MD by relocating the Bomb Energetic production function to McAlester AAP, OK and the 5" Navy Gun Projectile, Grenade (PBX), and Signals functions to Crane AAA, IN.	Green	
0122	Close Lone Star Army Ammunition Plant, TX. Relocate the Storage and Demilitarization functions to McAlester AAP, IL. Relocate the 105MM and 155MM ICM Artillery, MLRS Artillery, Hand Grenades, 60MM and 81MM Mortars functions to Milan AAP, TN. Relocate Mines and Detonators/Relays/Delays functions to Iowa AAP, IA. Relocate Demolition Charges functions to Crane AAA, IN.	Green	<ul style="list-style-type: none"> Working COBRA with JCSG



Update of Previous Assessments

Red Status Candidate Recommendations

CR #	Title	Comments
HSA 0035	Relocate the National Guard Bureau, Army National Guard, Air National Guard and the Army National Guard Readiness Center at Arlington Hall Headquarters to Andrews Air Force Base, MD. Close Jefferson Plaza 1, Arlington, VA.	<ul style="list-style-type: none"> TABS working with National Guard to resolve location for HQs
HSA 0050	Realign Ft. Shafter by relocating USARPAC HQ & IMA Region Pacific to Naval Station Pearl Harbor	<ul style="list-style-type: none"> ISG directed that the CR be withdrawn

TABS proposes to add HSA-0050 to Amber List



Update of Previous Assessments



Amber Status Candidate Recommendations

CR #	Title	Comments
TECH 0040	Close the Office of Naval Research; the AF Office of Scientific Research; the Army Research Offices, Durham, Belvoir, and Arlington; and the Defense Advanced Research Project Agency, Arlington. Relocate all functions to Anacostia Annex. Realign the Defense Threat Reduction Agency by relocating the Extramural Research Program Management function to Anacostia Annex.	<ul style="list-style-type: none"> ▪ TABS monitoring if DARPA is included; without DARPA not an issue ▪ Move into DC area violates Sec Def guidance ▪ Cost to Army will increase ▪ Move disrupt great relationship with Research Triangle area
IND 0106	Close Kansas AAP. Relocate the Sensor Fuzed Weapon/Cluster Bomb function to McAlester AAP. Relocate the Storage function to Pine Bluff Arsenal. Relocate the 155MM ICM Artillery function & the 60 MM, 81MM, & 120 MM Mortar function to Milan AAP. Relocate the 105 & 155MM HE Artillery function to Iowa AAP. Relocate the Missile Warhead production function to Iowa AAP & McAlester AAP. Relocate the Detonators/relays/delays workload to Crane AAP.	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND 0108	Close Hawthorne Army Depot. Relocate Storage and Demilitarization functions to Tooele Army Depot	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations



Update of Previous Assessments



Amber Status Candidate Recommendations

CR #	Title	Comments
IND 0110	Close Mississippi Army Ammunition Plant. Relocate the 155MM ICM artillery metal parts functions to Rock Island Arsenal.	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND 0111	Close Red River Munitions Center. Relocate Storage, Demilitarization, and Munitions Maintenance functions to McAlester AAP.	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND 0113	Realign Sierra Army Depot. Relocate Storage to Tooele Army Depot.	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND 0117	Close Deseret Chemical Demilitarization Facility. Transfer the storage igloos & magazines to Tooele Army Depot.	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND 0118	Close Pueblo Chemical Demilitarization Facility when work is complete.	<ul style="list-style-type: none"> ▪ JCSG will input title change
IND 0119	Close Newport Chemical Demilitarization Facility.	<ul style="list-style-type: none"> ▪ JCSG will input title change
IND 0120	Close Umatilla Chemical Demilitarization Facility.	<ul style="list-style-type: none"> ▪ JCSG will input title change



Army Hot Spots



Army “Hot Spots”

- “Hot Spots” – Defined as Army installations negatively impacted by:
 - Available Installation Capacity
 - Army Transformation, Doctrine, or Processes
 - Cost
- Updated weekly based on JCSG Candidate Recommendation submissions



Fort Eustis

Requirements: Summary of Puts and Takes

OSD #	Per ADJ		Delta BOS (\$K)	Delta Sustain (\$K)	Delta SF	Delta PRV (\$)
	MIL	CIV				
HSA-0033 Jt. Base Eustis, Monroe, & Langley	-50	-167	(\$513)	\$0	0	\$0
HSA-0034 Jt. Base Story, Naval Mid-Atlantic Region	-18	-3	(\$50)	(\$3)	-1,944	(\$247,398)
HSA-0057 TRADOC to Eustis	710	789	\$3,555	\$767	321,000	\$50,679,688
HSA-0063 TRANSCOM Components to Eustis	84	1,038	\$2,653	\$487	236,600	\$34,528,082
MED-0004b Disest Inpatient Msn at Eustis	0	-34	(\$80)	\$0	0	\$0
USA-0113 Close Ft. Monroe	952	827	\$4,222	\$536	209,000	\$34,335,033
Total	1,678	2,450	\$9,787	\$1,787	764,656	\$119,295,405

- 6 Candidate Recommendations as of 4 Feb 2005
- PRV increase of \$119 M
- 764,656 Sq Ft requires less than 70 buildable acres; 496 buildable acres are available at Fort Eustis
- There is no apparent capacity issue



Fort Eustis Comments



- Army Transformation
 - CRs do not contradict Army Transformation Objectives
- Army Business Process
 - HSA-0033 & 0034 Impact Installation Management; details TBD during execution
 - HSA-0034 removes the Fort Eustis
– Fort Story management link
- Costs
 - ~\$300M in one time costs

Does not include pending E&T Trans Ctr & School move to Ft. Lee



Redstone Arsenal



Requirements: Summary of Puts and Takes

OSD #	Per ADJ		Delta BOS (\$K)	Delta Sustainment (\$K)	Delta SF	Delta PRV (\$)
	MIL	CIV				
HSA-0047 Consol MDC and SMDC at Restone Arsenal	167	1,023	\$2,809	\$2,593	1,490,851	\$196,841,260
HSA-0092 Relocate AMC to Redstone	91	1,230	\$2,920	\$562	323,400	\$42,699,414
HSA-0029 Consol CPOs	0	349	\$771	\$119	68,600	\$9,057,451
USA-0121 Close Ft. Gillem	104	65	\$373	\$46	26,000	\$3,476,211
Total	258	2,602	\$6,873	\$3,320	1,908,851	\$252,074,336

- 4 Candidate Recommendations as of 4 Feb 2005
- PRV increase of \$252 M
- 1,908,851Sq Ft requires less than 160 buildable acres; 3,229 buildable acres are available at Redstone Arsenal
- There is no apparent capacity issue



Redstone Arsenal Comments



- Army Transformation
 - Supports C4I/Headquarters multi-HQ consolidation/co-location
- Army Business Process
 - Potentially improves internal coordination
- Costs
 - ~\$598M in one time costs



Anticipated Army “Hot Spots”



- Fort Benning
- Fort Knox
- Fort Sill
- Fort Lee
- Fort Riley
- Fort Belvoir
- Aberdeen Proving Ground
- Fort Sam Houston



Quantitative Roll-up of Candidate Recommendations to Date

Briefed at the 8 Feb BRAC SRG



Candidate Recommendation Financials

CR#	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
USA	\$3.3	\$1.9	(\$0.3)	(\$1.3)
DON	\$1.0	(\$0.2)	(\$0.4)	(\$3.6)
USAF	\$0.0	\$0.0	\$0.0	\$0.0
JCSGs	\$3.4	(\$2.3)	(\$1.6)	(\$17.7)
Total DOD	\$7.6	(\$0.6)	(\$2.3)	(\$22.6)

Army Impacts

Total JCSG	\$2.0	(\$1.4)	(\$1.0)	(\$10.6)
Army Total	\$3.3	\$1.9	(\$0.3)	(\$1.3)
Total Army	\$5.3	\$0.5	(\$1.3)	(\$11.9)

IGPBS	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
Total	4.2	0.9	-0.9	-7.6
BRAC	3.8	5.2	0.3	8.0
Non-Brac	0.3	-4.4	-1.2	-15.6

JCSG
Costs and
Savings
Mistakenly
Included
DON #'s

Submitted as of 1 Feb 05

Transforming Through Base Realignment and Closure



Candidate Recommendation Financials

CR#	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
USA	\$4.0	\$2.0	(\$0.5)	(\$2.5)
DON	\$1.0	(\$0.4)	(\$0.4)	(\$4.4)
USAF	\$0.0	\$0.0	\$0.0	\$0.0
JCSGs	\$2.8	(\$1.8)	(\$1.3)	(\$14.3)
Total DOD	\$7.8	(\$0.2)	(\$2.2)	(\$21.2)

Army Impacts

Total JCSG	\$2.3	(\$1.3)	(\$1.1)	(\$11.3)
Army Total	\$4.0	\$2.0	(\$0.5)	(\$2.5)
Total Army	\$6.1	\$0.6	(\$1.5)	(\$13.4)

IGPBS	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
Total	4.2	0.9	-0.9	-7.6
BRAC	3.8	5.2	0.3	8.0
Non-Brac	0.3	-4.4	-1.2	-15.6

Submitted as of 4 Feb 05

Transforming Through Base Realignment and Closure



Proposals Affecting the Army



Proposal Inventory	JCSG	AC	RC	Totals
Number of Scenarios	16	17	140	173
Potential Cost				
One Time (\$B)	\$0.6	\$7.3	\$3.3	11.2
6-Year Net (\$B)	-\$0.9	\$1.2	\$2.2	2.4
Potential 20-Year NPV (\$B)	-\$5.5	-\$14.0	-\$0.4	-19.9
Recurring Costs (\$B)	-\$0.5	-\$1.6	-\$0.3	-2.4
Military Positions Returned to Operational Army	1,543	5,815	2,838	10,196
Civilian Positions Eliminated	1,543	5,510	415	7,468
Closures	9	14	483	506
Realignments	7	13	18	38

30 more to analyze

Transforming Through Base Realignment and Closure



Budget Level All Scenarios



	Totals	Per POM Year
IGPBS	\$ 2.50	
1/3 IGPBS non-BRAC Savings	\$ 1.11	
Wedge	\$ 4.00	
MILCON & Other	\$ 3.60	\$0.60
TOTAL:	\$ 11.21	
- 1/3 Savings (1-6 Yr)	\$ (0.65)	
Adjusted Total:	\$ 10.56	

Adjusted MILCON & Other	\$ 2.95	\$0.49
(All dollars in billions, less Military Pay)		



Recommendations

- Approve proposal to realign unserviceable combat vehicles from Sierra to Yuma Proving Ground
- Support proposal to consolidate Army C4ISR RDA LCM assets in NCR at Adelphi and Ft. Belvoir and close Ft Monmouth
- Approve UA Legal issue assessment
- Complete Army candidate recommendation submission to OSD
- Integrate additional JCSG scenarios as they become available
- Continue COBRA refinements



SRG Way Ahead



22 Feb	Review of DoD Candidate Recommendations V and MVI & MVP
1 March	Integration of Candidate Recommendations I
8 March	Integration of Candidate Recommendations II
15 March	Integration of Candidate Recommendations III
22 March	Integration of Candidate Recommendations IV and Capacity & Surge
29 March	Integration of Candidate Recommendations V



ISG/IEC Way Ahead



Month	ISG	IEC
February	18 & 25	23
March	4, 11, 18 & 25	7 & 21
April	1, 8, 15, 22 & 29	11 & 21
May	6, 13, 20 & 27	2 & 9

BRAC SRG expected to continue meeting on a weekly basis



Backups



Proposals Affecting the Army



Proposal Inventory	JCSG	AC	RC	Totals
Number of Scenarios	5	28	140	173
Potential Cost				
One Time (\$B)	.2	\$7.7	\$3.3	11.2
6-Year Net (\$B)	.2	-\$0.3	\$2.2	2.1
Potential 20-Year NPV (\$B)	-.02	-\$19.7	-\$0.4	-20.1
Recurring Costs (\$B)	-.05	-\$2.1	-\$0.3	-2.4
Military Positions Returned to Operational Army	71	6,723	2,838	9632
Civilian Positions Eliminated	364	6,914	415	7693
Closures	1	23	485	509
Realignments	4	13	18	35

20 more to analyze

Transforming Through Base Realignment and Closure



Budget Level All Scenarios



	Totals	Per POM Year
IGPBS	\$ 2.50	
1/3 IGPBS non-BRAC Savings	\$ 1.11	
Wedge	\$ 3.00	
MILCON & Other	\$ 4.60	\$0.77
TOTAL:	\$ 11.21	
- 1/3 Savings (1-6 Yr)	\$ (0.65)	
Adjusted Total:	\$ 10.56	

Adjusted MILCON & Other	\$ 3.95	\$0.66
(All dollars in billions, less Military Pay)		

15 February 2005
BRAC 2005 SRG# 30
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- To provide updates
- To present:
 - Issues for Discussion
 - Army Candidate Recommendations for Review
 - JCSG Candidate Recommendations
 - Decisions from SRG 29

ACTIONS:

Dr. College began by welcoming the group and immediately started the briefing. He reviewed the calendar, noting that the SRG will probably take 1-2 weeks in March to finish reviewing the JCSG candidate recommendations.

Mr. Prosch then commented that the Red Team would assist TABS by role-playing the Presidential Commission review of the Army process and the current Candidate Recommendations. He noted the Army is ahead of schedule for submission and is ready for integration.

Dr. College then reviewed the decisions from SRG 29:

- Contest WRAMC closure and Senior Service Colleges co-location at ISG/IEC
- Supported combined Soldier Systems Life Cycle Management Center for Land Warfare at APG (Close Natick SSC)
- Work National Guard issues with HSA-0035 proposal to empty and refill Arlington Hall

MG Webb noted that Walter Reed does need renovation at about \$400-500 M; however building a new facility would cost closer to \$1 B.

Regarding the proposal to relocate the National Guard from Arlington, MG Pudlowski noted that consolidation of both the AF and Army National Guard Headquarters is not a critical end state. The ARNG would prefer being located in the Pentagon, but there is no space. He also noted that while some elements benefit from joint collocation, total collocation is not critical.

Dr. College then presented current topics for discussion:

- On Sierra, Dr. College noted that the Army is looking at both Yuma Proving Grounds and White Sands as possible receiving locations. Both locations save money and enable closing Sierra; there is slightly more free space at Yuma. Dir, PA&E noted that the airfield at Yuma Proving Grounds is substantial whereas White Sands can handle only C-130 aircraft, and would be difficult to expand. G4 noted that the Army needs the ability to strategically move materials and equipment. While the Army can do that at Yuma, it would be more difficult at White Sands. Dr. College summarized discussion by noting that Yuma appears to be a better choice and that TABS would review the airfield issue and any associated costs to upgrade.
- On Selfridge, Dr. College noted that TAB planned to present a candidate recommendation for closure next week.
- On C4ISR Consolidation, Dr. College briefed that this enabled the closure of Ft Monmouth. The SRG discussed concerns about moving an activity back into the NCR under the candidate recommendation.
- Dr. College then briefed a legal issue concerning NEPA and candidate recommendations concerning Units of Action. He noted that IGPBS moves are already addressed in candidate recommendations where appropriate, and recommended that BCT actions that fall within the BRAC implementation window of FY 06-11 be included in the BRAC candidate recommendations. OGC noted that anything done within the BRAC window qualifies for an abbreviated NEPA process because the analysis of where to locate an activity in the US is subsumed by the detailed analysis conducted within the BRAC process and, therefore, not required to be repeated in the NEPA process. Following discussion, the SRG approved the recommendation to incorporate Modular unit actions that occur within the BRAC implementation window in candidate recommendation process where appropriate.

Mr. Tison then presented the HSA candidate recommendations. He noted that the recommendations concerning corrections are transformational, but generate poor payback. They do generate conditions for reengineering correctional facility management.

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Mr. Tison also presented a candidate recommendation for a joint agency for media publications, which generated no comment.

Mr. Yaglom presented the Medical candidate recommendations. None generated issues for the SRG.

Mr. Simmons presented Technical candidate recommendations, none of which generated issues for the SRG.

Mr. Motsek presented Industrial candidate recommendations. The SRG supported the recommendation to realign Lima Army Tank Plant.

Dr. College then presented an assessment of JCSG candidate recommendations submitted to date. He noted that the candidate recommendation to close the Navy Post Graduate School was amber because Army activities based there would have to be moved and those costs accounted for by the Navy. Industrial JCSG's candidate recommendation on Riverbank is also amber for additional COBRA work. Those candidate recommendations reported as red in earlier briefings are still red, pending a decision by the ISG or IEC.

Dr. College then presented the Hot Spots (potentially overcommitted installations) and the quantitative rollup. He noted that the Army still accounts for about 85 percent of the costs and about 60 percent of the savings; however those numbers will change as the other Services submit more of their candidate recommendations.

Dr. College then summarized the SRG's decisions:

- Approve analyzing moving Sierra's storage function to Yuma Proving Ground and
- Close Ft Monmouth.

Dr. College then presented the Way ahead and concluded the briefing.

ASA(I&E) noted that he and the VCSA would represent the Army at the next IEC, and reminded SRG members to continue to protect the deliberative process.

SECRETARY, Dr. Craig College

RECORDER, Ms. Stephanie Hoehne