



DCN: 3794



BRAC SRG #31

22 February 2005

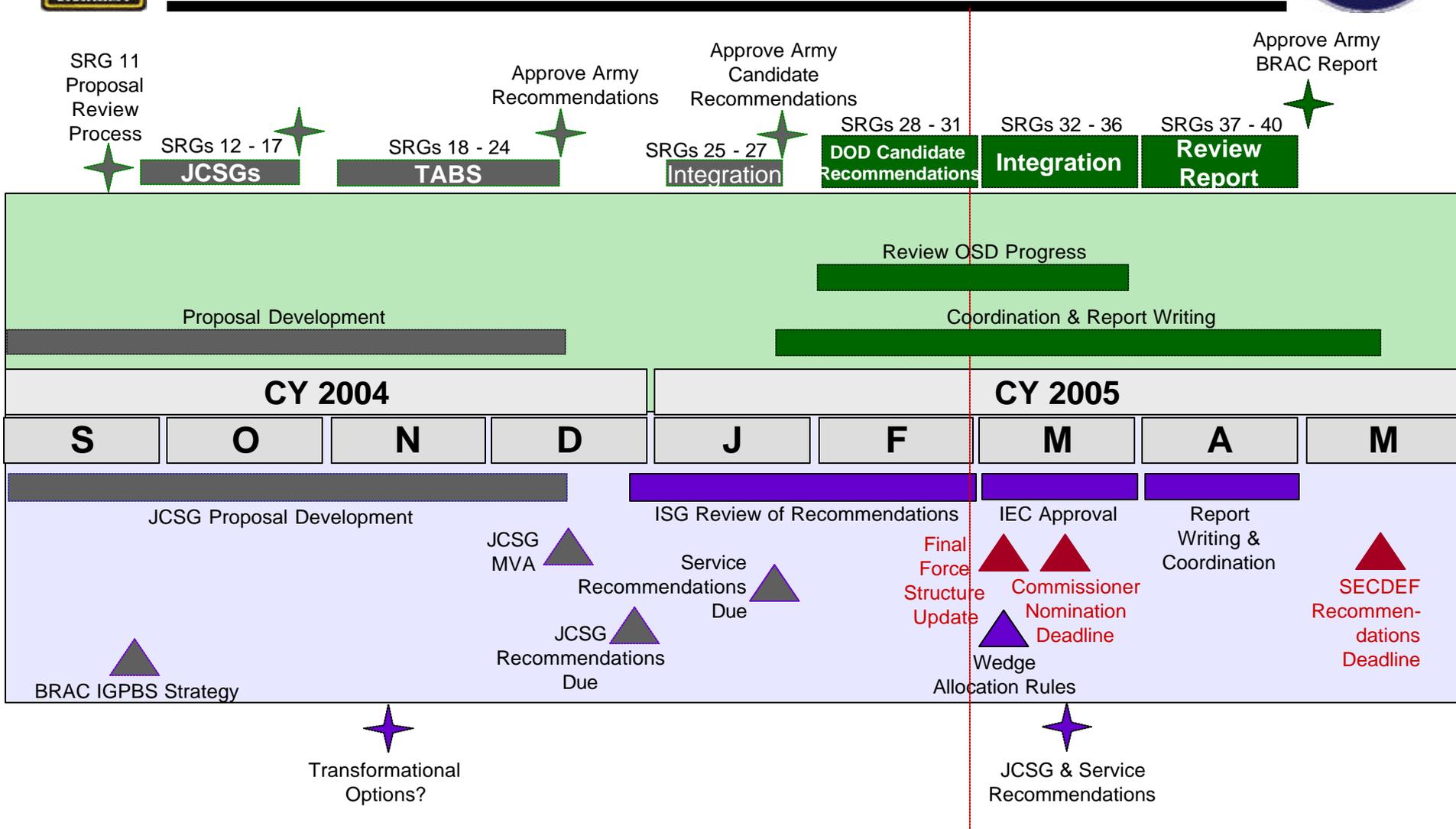


Purpose & Agenda

- Present for information:
 - Timeline Update
- Present for review:
 - Topics for Discussion
 - Final MVI & MVP
 - Review of Candidate Recommendations IV
 - New JCSG Candidate Recommendations
 - Assessment of JCSG Candidate Recommendations Briefed at 15 Feb SRG
 - Quantitative Roll-Up of Candidate Recommendations to Date
 - Army Hot Spots
- Recommendations
- Way Ahead



BRAC Timeline



Transforming Through Base Realignment and Closure



BRAC SRG Schedule



1 March	Integration of Candidate Recommendations I
8 March	Integration of Candidate Recommendations II
15 March	Integration of Candidate Recommendations III
22 March	Integration of Candidate Recommendations IV and Capacity & Surge
29 March	Integration of Candidate Recommendations V



Decisions from SRG #30

- Approved proposal to realign unserviceable combat vehicles and operational project stocks from Sierra to Yuma Proving Ground with addition of air field extension
- Supported proposal to close Ft Monmouth; details required from TECH JCSG
- Supported UA legal assessment



Topics for Discussion

- Updated Sierra Proposal
- USAG-Michigan (Selfridge) Proposal
- Ft Monmouth Proposal
- Red River Proposal



Candidate #USA-0008 (original)



Candidate Recommendation: Close Sierra Army Depot and move the storage function (Operational Project Stocks and unserviceable combat vehicles) to Yuma Proving Ground, AZ.

Justification

- ✓ Moves the storage function from a single purpose installation to a multi-purpose installation
- ✓ Preserve and optimize Storage/distribution capability while minimizing excess capacity
- ✓ Industrial 0113 and Supply & Storage 0030 enable the closure of Sierra Army Depot

Military Value

- ✓ Improves military value by moving functions to an installation with higher military value
- ✓ Sierra MVI rated lower among materiel and logistics installations (20 of 30)
- ✓ Sierra MVI rated 6 of 6 for Army Maintenance Centers (Depots)
- ✓ MVI: Yuma (6), Sierra Army Depot (42)

Payback

- ✓ One-Time cost: \$312.2M
- ✓ Net Implementation Savings: \$112.9M
- ✓ Annual Recurring savings: \$39.5M
- ✓ Payback Period: 7 Years
- ✓ NPV Savings: \$255.4M

Impacts

- ✓ Criterion 6 – Max potential reduction of 778 jobs (557 direct & 221 indirect) or 5.44% of the economic area employment
- ✓ Criterion 7 – Medium Risk. Housing Improves. Safety, Population Centers and Transportation decline.
- ✓ Criterion 8 – Moderate Impact - close & remediate 6 operational ranges (Sierra)

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/Services



Candidate #USA-0008 (updated)



Candidate Recommendation: Close Sierra Army Depot and move the storage function (operational project stocks and unserviceable combat vehicles) to Yuma Proving Ground, AZ.

Justification

- ✓ Move storage function from a single purpose installation to a multi-purpose installation
- ✓ Preserve and optimize Storage/distribution capability while minimizing excess capacity
- ✓ Industrial 0113 enables the closure of Sierra Army Depot by realigning munitions storage

Military Value

- ✓ Improves military value by moving functions to an installation with higher military value
- ✓ MVI rated lower among materiel and logistics installations (20 of 30)
- ✓ MVI rated 6 of 6 for Army Maintenance Centers (Depots)
- ✓ MVI: Yuma (6), Sierra Army Depot (42)

Payback

- ✓ One time cost: \$336.4M
- ✓ Net Savings: \$155.0M
- ✓ Annual Recurring savings: \$39.2M
- ✓ Payback Period: 9 Years
- ✓ NPV (savings): \$213.0M

Impacts

- ✓ Criterion 6 – Max potential reduction of 778 jobs (557 direct & 221 indirect) or 5.44% of the economic area employment
- ✓ Criterion 7 – Medium risk; housing Improves. Safety, Population Centers and Transportation decline.
- ✓ Criterion 8 – Moderate impact; close & remediate 6 operational ranges (Sierra)

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG Recommended
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Additional Information on Sierra



- Well situated with appropriate infrastructure for west coast deployment of operational project stocks
- Inside storage of serviceable items at 80% of capacity
 - Some items no longer needed and may provide additional space
 - 3.2M square feet of usable space
 - This, and more, required to bring home current overseas stocks
- Sierra provides surge capacity for future storage needs
- Current Option:
 - Close Sierra, reaps \$213M NPV savings from reduced overhead
 - Handle returning stocks at Yuma
- Alternative Option:
 - Do not close Sierra – maintain operational capacity
 - Realign that portion enabled by IND-0113



Candidate #USA-0063



Candidate Recommendation: Close United States Army Garrison, Michigan (Selfridge).

Justification

- ✓ Primary mission is to provide housing for activities in the local area
- ✓ Avoids the costs of continued operation and maintenance of unnecessary support facilities
- ✓ Sufficient housing is available in the Detroit Metropolitan area

Military Value

- ✓ USAG Selfridge was not in the Army MVP
- ✓ Available areas not well suited for maneuver units
- ✓ MVI: USAG Selfridge (80)

Payback

- ✓ One time cost: \$8.9M
- ✓ Net Savings: \$86.1BM
- ✓ Annual Recurring savings: \$18.8M
- ✓ Payback Period: Immediate
- ✓ NPV Savings: \$255.0M

Impacts

- ✓ Criterion 6 – Max potential reduction of 1206 jobs (719 direct and 489 indirect) or .08% of the economic area employment.
- ✓ Criterion 7 – Low risk
- ✓ Criterion 8 – Minimal impact; no ranges/DERA sites require cleanup

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



USAG-Michigan (Selfridge)



- Provides base support services and facilities to the Selfridge joint military community including housing, morale support, education, information technology, safety, transportation, quality of life, medical, dental, family services, child development, base exchange, commissary and religious services
- 80% of the base is owned by the AF and leased to the State of Michigan
- 20% is owned and managed by US Army Garrison-Michigan

Housing: On post: 174/ Off post: 373/ Total: 547	
Army	126 (41 work at Detroit Arsenal, 85 are other Army)
Air Force	25
Coast Guard	85
USMC	42
Navy	26
Civil Service	11
TOTAL	315 (58%)

Detroit market can accommodate housing requirement

Transforming Through Base Realignment and Closure



Candidate #USA-TBD

Candidate Recommendation: Close Ft Monmouth – Technical JCSG realign Research functions to Adelphi, Development and Acquisition (D&A) and Logistics functions to Ft. Belvoir. Army realigns USMA Prep School to USMA.

Justification

- ✓ Tech scenario 0035 and USA 0006 enable this closure
- ✓ Consolidates C4ISR assets in a single geographical area
- ✓ Supports the Army's "commodity" business model by geographically collocating R, D&A, and Logistics functions
- ✓ Collocates Prep school with USMA

Military Value

- ✓ TJCSG recommends creating a Land Network Science, Technology, Experimentation Center for Ground Network Centric Warfare addressing complex technical challenges inherent in integrated hardware/human operational environment.
- ✓ Supports Transformation Options #54 & #56.
- ✓ MVI: Fort Monmouth (50), Fort Belvoir (38), Adelphi (84)

Payback

One Time Cost:	\$760M
Net implementation Cost:	\$175M
Recurring Savings:	\$177M
Payback Period:	4 years
NPV Savings:	\$1,482M

Impacts

- ✓ Criterion 6 – Max potential reduction of 10,395 jobs (5669 direct and 4726 indirect jobs) or -0.85% of the total ROI Employment in Edison, NJ metropolitan area.
- ✓ Criterion 7 – Low. Of the ten attributes evaluated three declined (Cost of Living, Education, and Safety).
- ✓ Criterion 8 – Moderate Impact – air analysis req'd (Belvoir, Adelphi); buildable acres constrained (Adelphi); remediate 12 ranges (Monmouth)

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Candidate #USA-0036

Candidate Recommendation: Close Red River Army Depot. Industrial JCSG realigns Munitions Center and Depot Maintenance and S&S JCSG realigns the DLA Distribution Center.

Justification

- ✓ Preserve and optimize depot maintenance capability while minimizing excess capacity
- ✓ Supports consolidation of workload into Army's Center for Industrial and Technical Excellence
- ✓ Industrial scenarios 0111 and 0127B realign the maintenance and munitions functions that enable the closure of the scenario 004 and aligns DC

Military Value

- ✓ Improves military value by moving functions to an installation with higher military value
- ✓ Realignment MVI rated 2-12, Army Grade 1 Maintenance Center, 1000s of MVI (14), L. Kennedy (39), R

Payback

- ✓ One time cost: \$387.5BM
- ✓ Net Savings: \$56.6M
- ✓ Annual Recurring savings: \$88.0BM
- ✓ Payback Period 1 year
- ✓ NPV (savings): \$761.8M

Impacts

- ✓ Criterion 6 – Max potential reduction of 5,126 jobs (3120 direct and 2006 indirect) or 7.55% of the economic area employment
- ✓ Criterion 7 – Low risk; the trend of all attributes is to improve when moved to the other sites
- ✓ Criterion 8 – Moderate impact; Eight ranges and DERA sites (CTC \$48M) require cleanup

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/Services



Red River Army Depot



- Industrial JCSG indicates Anniston has greater MV than Red River and remaining capacity sufficient if Red River closed
 - Same conclusion as BRAC 95 analysis although in the end, Red River was retained
- Army benefited from that decision
 - Bradleys, HMMWVs, HEMTTs, add-on armor kits for HMMWVs and track and road-wheels are produced in large numbers at Red River to support GWOT
- Bottom Line: Army benefited from Red River but
 - Could the work have been equally accomplished without Red River?
 - If so, Red River should close



Final MVI & MVP



FINAL MVI : New Ranking (Q1/2)



First Quartile				Second Quartile			
1	Ft Bliss	14	Ft Campbell	26	Ft Jackson	38	Ft Belvoir (+1)
2	Ft Lewis	15	Ft Drum	27	McAlester AAP	39	Letterkenny AD (-1)
3	Ft Hood	16	Ft Polk	28	Ft Rucker (+3)	40	Red River AD
4	Ft Stewart / HAAF	17	Ft Irwin	29	Ft Richardson (-1)	41	Tooele AD
5	Ft Bragg	18	Aberdeen PG	30	Redstone Arsenal (-1)	42	Sierra AD
6	Yuma PG	19	Ft Sill	31	Hawthorne AD (-1)	43	Ft Sam Houston
7	Dugway PG	20	Schofield Barracks	32	Crane AD	44	Deseret Chem Plant (+1)
8	Ft Carson	21	Ft Huachuca	33	Ft Eustis	45	Bluegrass AD (-1)
9	Ft Benning	22	Ft AP Hill	34	Ft Lee	46	Walter Reed AMC
10	White Sands MR	23	Ft Dix	35	Ft Leonard Wood	47	Picatinny Arsenal
11	Ft Wainwright	24	Anniston AD	36	Ft Gordon	48	Watervliet Arsenal
12	Ft Knox	25	Ft Mc Coy	37	Tobyhanna AD	49	Ft Meade
13	Ft Riley					50	Ft Monmouth



FINAL MVI: New Ranking (Q3/4)



Third Quartile				Fourth Quartile			
51	Ft McPherson	64	Ft Mc Nair	77	Lima Tank Plant	90	Lease - Bailey's Crossroads
52	Ft Gillem	65	Newport Chem Depot	78	Scranton AAP	91	Lease - Army Research Office
53	Rock Island Arsenal	66	Ft Myer	79	USAG Selfridge	92	Lease - Crystal City Complex
54	MOT Sunny Point	67	Ft Monroe	80	Radford AAP	93	Lease - Hoffman Complex
55	Pueblo Chem Depot	68	Kansas AAP	81	Ft Shafter	94	Lease - ARPERCEN
56	Ft Detrick	69	Lake City AAP	82	Ft Buchanan	95	Lease - PEO STRICOM
57	Soldier Support Center	70	Iowa AAP	83	Holston AAP	96	Lease - Army JAG Agency
58	Charles Kelley Support	71	Lone Star AAP	84	Presidio Of Monterey	97	Lease - Army JAG School
59	Milan AAP	72	Adelphi Labs	85	Umatilla Chem Depot		
60	Mississippi AAP	73	Ft Hamilton	86	Lease - HQ, ATEC		Louisiana AAP
61	West Point	74	Detroit Arsenal	87	Tripler AMC		Lease - Ballston Complex
62	Pine Buff Arsenal	75	Carlisle	88	Lease - Rosslyn Complex		
63	Ft Leavenworth	76	Corpus Christi ADA	89	Riverbank AAP		Army 99 now 97



Army Portfolio

Rank	Installation	Rank	Installation	Rank	Installation	Rank	Installation
1	Ft Bliss	17	Ft Irwin	33	Ft Eustis	49	Ft Meade
2	Ft Lewis	18	Aberdeen PG	34	Ft Lee	50	Ft Monmouth
3	Ft Hood	19	Ft Sill	35	Ft Leonard Wood	54	MOT Sunny Point
4	Ft Stewart / HAAF	20	Schofield Barracks	36	Ft Gordon	55	Ft Detrick
5	Ft Bragg	21	Ft Huachuca	37	Tobyhanna AD	59	Milan AAP
6	Yuma PG	22	Ft AP Hill	38	Ft Belvoir	61	West Point
7	Dugway PG	23	Ft Dix	39	Letterkenny AD	62	Pine Buff Arsenal
8	Ft Carson	24	Anniston AD	40	Red River AD	64	Ft Mc Nair
9	Ft Benning	25	Ft Mc Coy	41	Tooele AD	66	Ft Myer
10	White Sands MR	26	Ft Jackson	42	Sierra AD	69	Lake City AAP
11	Ft Wainwright	27	McAlester AAP	43	Ft Sam Houston	76	Corpus Christi
12	Ft Knox	28	Ft Rucker	45	Bluegrass AD	78	Scranton AAP
13	Ft Riley	29	Ft Richardson	46	Walter Reed AMC	80	Radford AAP
14	Ft Campbell	30	Redstone Arsenal	47	Picatinny Arsenal	83	Holston AAP
15	Ft Drum	31	Hawthorne AD	48	Watervliet Arsenal	87	Tripler AMC
16	Ft Polk	32	Crane AD				

Entered the Portfolio

Transforming Through Base Realignment and Closure



Outside the Army Portfolio

Starting Point for Analysis



Rank	Installation	Rank	Installation	Rank	Installation
44	Deseret Chem Plant	70	Iowa AAP	86	Lease - HQ, ATEC
51	Ft McPherson	71	Lone Star AAP	88	Lease - Rosslyn Complex
52	Ft Gillem	72	Adelphi Labs	89	Riverbank AAP
53	Rock Island Arsenal	73	Ft Hamilton	90	Lease - Bailey's Crossroads
55	Pueblo Chem Depot	74	Detroit Arsenal	91	Lease - Army Research Office
57	Soldier Support Center	75	Carlisle	92	Lease - Crystal City Complex
58	Charles Kelley Support	77	Lima Tank Plant	93	Lease - Hoffman Complex
60	Mississippi AAP	79	USAG Selfridge	94	Lease - ARPERCEN
63	Ft Leavenworth	81	Ft Shafter	95	Lease - PEO STRICOM
65	Newport Chem Depot	82	Ft Buchanan	96	Lease - Army JAG Agency
67	Ft Monroe	84	Presidio Of Monterey	97	Lease - Army JAG School
68	Kansas AAP	85	Umatilla Chem Depot		

Left the Portfolio



Army Portfolio

Rank	Installation	Rank	Installation	Rank	Installation	Rank	Installation
1	Ft Bliss	17	Ft Irwin	33	Ft Eustis	49	Ft Meade
2	Ft Lewis	18	Aberdeen PG	34	Ft Lee	50	Ft Monmouth
3	Ft Hood	19	Ft Sill	35	Ft Leonard Wood	54	MOT Sunny Point
4	Ft Stewart / HAAF	20	Schofield Barracks	36	Ft Gordon	55	Ft Detrick
5	Ft Bragg	21	Ft Huachuca	37	Tobyhanna AD	59	Milan AAP
6	Yuma PG	22	Ft AP Hill	38	Ft Belvoir	61	West Point
7	Dugway PG	23	Ft Dix	39	Letterkenny AD	62	Pine Buff Arsenal
8	Ft Carson	24	Anniston AD	40	Red River AD	64	Ft Mc Nair
9	Ft Benning	25	Ft Mc Coy	41	Tooele AD	66	Ft Myer
10	White Sands MR	26	Ft Jackson	42	Sierra AD	69	Lake City AAP
11	Ft Wainwright	27	McAlester AAP	43	Ft Sam Houston	76	Corpus Christi
12	Ft Knox	28	Ft Rucker	45	Bluegrass AD	78	Scranton AAP
13	Ft Riley	29	Ft Richardson	46	Walter Reed AMC	80	Radford AAP
14	Ft Campbell	30	Redstone Arsenal	47	Picatinny Arsenal	83	Holston AAP
15	Ft Drum	31	Hawthorne AD	48	Watervliet Arsenal	87	Tripler AMC
16	Ft Polk	32	Crane AD				

SRG – kept in the Portfolio; unique capability

JCSG – Possible Closures

Transforming Through Base Realignment and Closure



Outside the Army Portfolio

Starting Point for Analysis



Rank	Installation	Rank	Installation	Rank	Installation
44	Deseret Chem Plant	70	Iowa AAP	86	Lease - HQ, ATEC
51	Ft McPherson	71	Lone Star AAP	88	Lease - Rosslyn Complex
52	Ft Gillem	72	Adelphi Labs	89	Riverbank AAP
53	Rock Island Arsenal	73	Ft Hamilton	90	Lease - Bailey's Crossroads
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68	Kansas AAP	85	Umatilla Chem Depot		

SRG/JCSG -- kept in Portfolio after analysis



New JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



HSA JCSG Candidate Recommendations Submitted to the ISG



HSA JCSG

Geo-clusters & Functional

Correctional Facilities (18 Feb 05)

Civilian Personnel Offices (11 Feb 05)

Defense Agencies

Financial Management (7 Jan 05)

Military Personnel Centers (11 Feb 05)

Installation Management (18 Feb 05)

Mobilization

Mobilization

Major Admin & HQ

✓ Combatant Commands (4 of 4)

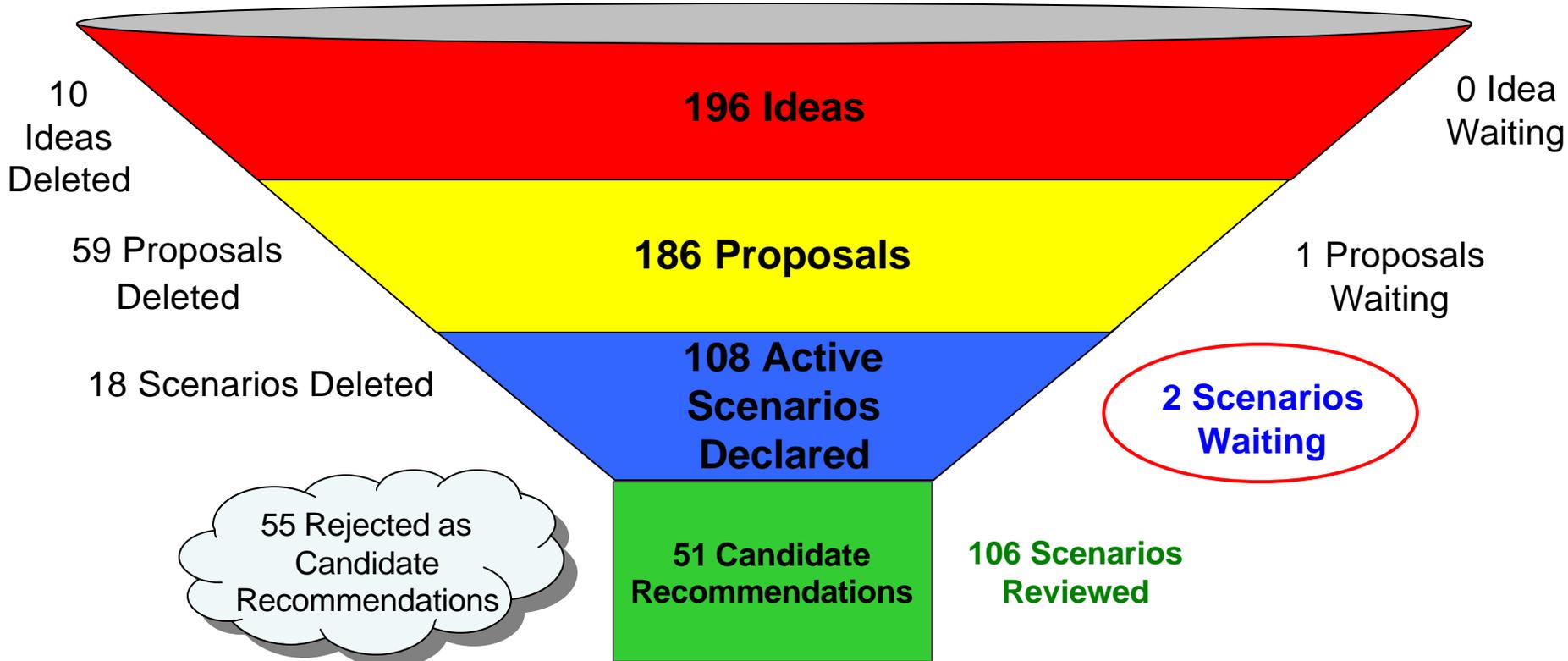
✓ Major Admin & HQ (14 of 16)

Reserve & Recruiting Commands (3 of 4) (4 Feb 05)



Statistics

HSA JCSG Currently has:



27 IEC Approved

38 ISG Approved & Prep for IEC

 ISG Approved, but on Hold for Enabling Scenario

 3 ISG On Hold for Addl Info or Related CR
HSA-0035 R&RC
HSA-0120R&RC
HSA-0063 MAH

 Note Conflict(s) to be Considered & Resolved

 2 ISG Disapproved
HSA-0050 (COCOM)



SOUTHCOM HQ

Relocate SOUTHCOM HQ
@ **Florida state-owned facility**
HSA-0058
MAH-COCOMs-0007



OR

~~Relocate SOUTHCOM HQ
@ Homestead Joint Air Reserve
HSA-0059
MAH-COCOMs-0004~~

OR

~~Purchase SOUTHCOM HQ
Leased facility & Land in Miami, FL
HSA-0101
MAH-COCOMs-0014~~



HSA-0058: Relocate SOUTHCOM HQ

Candidate Recommendation (Summary): If the State of Florida enters into a legally binding agreement with the Department to construct a facility to the Department's specifications, and lease that facility to the Department at a rate below standard market rental rates in Miami, FL, close SOUTHCOM Miami leased locations and relocate to a state owned built-to-lease facility in Miami, FL.

Justification

- ✓ State promises lease rates \$5/square foot below market rates.
- ✓ Enhances AT/FP over current conditions.
- ✓ State builds single site on 40 acres of State owned land and rents/leases to DoD for 10 years (plus four 10-year renew options).

Military Value

- ✓ SOUTHCOM HQ: 267 of 314.
- ✓ Scenario meets Transformational Option to consolidate HQs at single site by co-locating the main HQ building with satellite buildings.
- ✓ Improvement on current lease rates and AT/FP.
- ✓ Keeps facility near Miami International Airport.

Payback

- ✓ One Time Cost: \$49.4M
- ✓ Net Implementation Cost: \$49.3M
- ✓ Annual Recurring Cost: \$1.8M
- ✓ Payback Period: NEVER
- ✓ NPV (cost): \$61.1M

Impacts

- ✓ Criterion 6: No job reductions
- ✓ Criterion 7: No issues.
- ✓ Criterion 8: No impediments



Strategy – Rationalize Presence in the DC Area

- HSA-0018 Consolidate DFAS – 399 personnel
- HSA- 0006 Create Army HRC – 2177 personnel
- HSA- 0067 Relocate DCMA – 595 personnel
- HSA- 0092 Relocate AMC – 1656 personnel
- HSA -0065 Consolidate ATEC – 470 personnel (out of NCR, but not DC Area)
- HSA – 0047 Co-locate Missile and Space Defense Agencies at Huntsville – 3634 personnel
- HSA – 0046 Consolidate DISA – 4,019 personnel
- HSA – 0029 Consolidate CPOs – 244 personnel
- HSA – 0071 Create Media Agency – 1,617 (out of NCR, but not DC area)
- HSA – 0122 Relocate AF Real Property Agency – 63
- HSA – 0063 Co-locate TRANSCOM Components – 1183 personnel
- HSA- 0077 Consolidate and Co-locate USA IMA and Service Providers- 1768

TOTAL to Date (direct, not including indirect or eliminations): 16,642 out of NCR; 14,555 out of DC Area



Strategy – Minimize Leased Space in the NCR

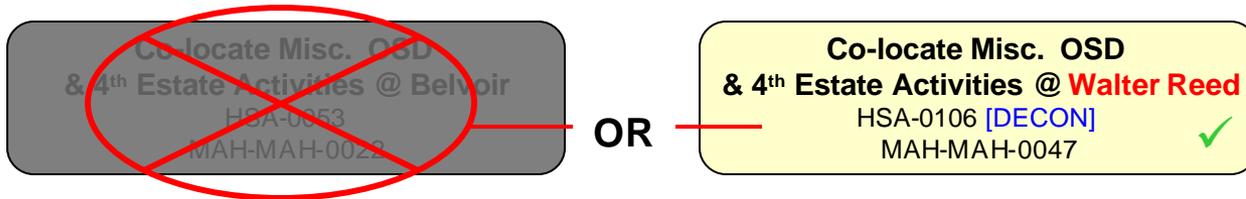
About 8.4 M USF of leased space in the NCR (> 2 Pentagons)

- HSA-0018 Consolidate DFAS – 102,979 USF
- HSA-0006 Create Army HRC – 437,516 USF
- HSA-0067 Relocate DCMA – 83,408 USF
- HSA-0065 Consolidate ATEC – 83,000 USF
- HSA-0047 Co-locate Missile and Space Defense Agencies – 168,000 USF
- HSA-0115 Co-locate Medical Activities – 166,000 USF
- HSA-0056 Co-locate AF Leased Locations – 190,000 USF
- HSA-0046 Consolidate DISA – 523,165 USF
- HSA-0029 Consolidate CPOs – 43,793 USF
- HSA – 0071 Create Media Agency – 44,526 USF
- HSA -0078 Consolidate NAVAIR – 25,000 USF
- HSA-0122 Relocate AF Real Property Agency – 16,437 USF
- HSA-0035 Co-locate National Guard HQs – 296,000 USF
- HSA-0063 Co-locate TRANSCOM Components – 162,000 USF
- HSA-0077 Consolidate and Co-locate USA IMA and Service Providers- 300,000USF
- HSA-0106 Co-locate OSD and 4th Estate Leased Locations – 1.75M USF

TOTAL to Date: 3,933,824 USF of leased space in NCR (46.8%)



Miscellaneous OSD & 4th Estate Activities





Candidate #HSA-0106: Co-locate Miscellaneous OSD and 4th Estate Leased Locations

Candidate Recommendation (summary): Close 13 and realign 23 leased installations in Northern Virginia by relocating offices of the Office of the Secretary of Defense, Washington Headquarters Services, the Defense Technology Security Administration, the Defense Human Resources Activity, the DoD Education Activity, the DoD Inspector General, and Pentagon Renovation Project temporary space to Walter Reed.

Justification

- ✓ Eliminates ~1.75 million USF leased space in NCR.
- ✓ Enabled by MED-0002 and MED-0029.
- ✓ Facilitates consolidation of common support functions.
- ✓ Relocates to AT/FP compliant location.

Military Value

- ✓ OSD-250th; WHS-251st; DHRA-260th; DTSA-268th; DODIG-315th; DODEA-319th - out of 324.
- ✓ WRAMC: 127th of 324.

Payback

- ✓ One Time Cost: \$249.8M
- ✓ Net Implementation Cost: \$ 32.0M
- ✓ Annual Recurring Savings: \$ 78.0M
- ✓ Payback Period: 3 Years
- ✓ NPV (savings): \$691.6M

Impacts

- ✓ Criterion 6: No job reductions
- ✓ Criterion 7: No impacts.
- ✓ Criterion 8: Air quality issue. No impediments.



IMA Agencies & Army Service Providers

**Consolidate/Co-locate IMA Agencies &
Army Service Providers**
@ Ft. Lee & Ft. Sam Houston
✓
HSA-0077
MAH-MAH-0009

OR

~~Consolidate/Co-locate IMA Agencies &
Army Service Providers
@ Aberdeen & Rock Island
HSA-0107 [DECON]
MAH-MAH-0042~~



Candidate #HSA-0077: Consolidate and Co-locate USA Installation Management Agency and Other USA Service Providers

Candidate Recommendation (Summary): Realign 2 leased installations in Northern Virginia; Ft. McPherson; Ft. Monroe; Rock Island Arsenal; Ft. Eustis; and Ft. Buchanan, by relocating HQs and regional offices of the Army Contracting Agency, Army Installation Management Agency and Army NETCOM to Ft. Lee and Ft. Sam Houston. Realign 3 leased installations in Northern Virginia by relocating Army HR XXI office, Army Community and Family Support Center, and Army Family Liaison Office to Ft. Sam Houston. Realign Park Center IV by relocating Army Center for Substance Abuse to Ft. Knox.

Justification

- ✓ Eliminates ~300,000 GSF of leased space within NCR.
- ✓ Consolidates IMA and NETCOM regions at two installations and co-locates related Activities; eliminates redundancy and enhances efficiency.
- ✓ Moves offices in leased space to AT/FP compliant locations.

Military Value

- ✓ MV for Activities ranges from 236th to 296th of 324.
- ✓ Ft Lee: 93rd of 324.
- ✓ Ft. Knox: 12th of 324.
- ✓ Ft. Sam Houston: 3rd of 324.

Payback

- ✓ One Time Cost: \$ 98.9M
- ✓ Net Implementation Savings: \$ 9.7M
- ✓ Annual Recurring Savings: \$ 29.2M
- ✓ Payback Period: 3 Years
- ✓ NPV (savings): \$277.4M

Impacts

- ✓ Criterion 6: -95 to -1,968 jobs; <0.1% to .15%
- ✓ Criterion 7: No impediments
- ✓ Criterion 8: Issues but no impediments



Medical JCSG Candidate Recommendations Submitted to the ISG



Candidate #MED-0002 National Capitol Region

Candidate Recommendation: Realign Walter Reed Medical Center, Washington, DC, as follows: relocate all tertiary medical services to National Naval Medical Center, Bethesda, MD, establishing it as a National Military Medical Center; and relocate all other patient care functions to DeWitt Hospital, Fort Belvoir, VA.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Reduces excess capacity ✓ Redistributes military providers to areas with more eligible population ✓ Reduces inefficient operations 	<ul style="list-style-type: none"> ✓ Healthcare Services Function: <ul style="list-style-type: none"> ✓ WRAMC: 54.41 ✓ Fort Belvoir: 58.84 ✓ Bethesda: 63.19
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$864M ✓ Net Implementation Cost: \$517M ✓ Annual Recurring Savings: \$100M ✓ Payback Period: 9 Years ✓ NPV (savings): \$436M 	<ul style="list-style-type: none"> ✓ Criteria 6: –4,488 jobs (2,637 direct and 1,851 indirect); <.16 %) ✓ Criteria 7: No issues ✓ Criteria 8: No impediments



Candidate #MED-0016 San Antonio Region

Candidate Recommendation: Realign Lackland Air Force Base, TX, by relocating the inpatient medical function at the 59th Medical Wing (Wilford Hall Medical Center) to the Brooke Army Medical Center, Ft Sam Houston, TX, establishing it as a Regional Military Medical Center, and converting Wilford Hall Medical Center into an ambulatory care center.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Reduces excess capacity ✓ Redistributes military providers to areas with more eligible population ✓ Reduces inefficient operations 	<ul style="list-style-type: none"> ✓ Lackland AFB: 70.31 ✓ Fort Sam Houston: 67.85 ✓ Military judgment favored Fort Sam Houston because of central location & age/condition of facilities
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$607M ✓ Net Implementation Cost: \$434M ✓ Annual Recurring Savings: \$69M ✓ Payback Period: 11 Years ✓ NPV (savings): \$224M 	<ul style="list-style-type: none"> ✓ Criteria 6: –2,077 jobs (1,015 direct, 1,062 indirect); 0.21% ✓ Criteria 7: No issues ✓ Criteria 8: No impediments



Candidate #MED-0018 Andrews AFB

Candidate Recommendation: Disestablish the inpatient mission at 89th Medical Group, Andrews AFB, MD, converting the hospital to a clinic with an ambulatory care center.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Reduces excess capacity ✓ Redistributes military providers to areas with more eligible population ✓ Reduces inefficient operations 	<ul style="list-style-type: none"> ✓ Healthcare Services Function: <ul style="list-style-type: none"> ✓ Average: 53.93 ✓ Andrews AFB: 48.14
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$6M ✓ Net Implementation Savings: \$12M ✓ Annual Recurring Savings: \$5M ✓ Payback Period: 2 Years ✓ NPV (savings): \$59M 	<ul style="list-style-type: none"> ✓ Criteria 6: – 281 jobs (160 direct, 121 indirect); <0.01% ✓ Criteria 7: No issues ✓ Criteria 8: No issues



Industrial JCSG Candidate Recommendations Submitted to the ISG



Candidate # IND-0056

Candidate Recommendation: Realign NAVSHIPYD PORTSMOUTH NH by relocating the ship depot repair function to NAVSHIPYD NORFOLK VA, NAVSHIPYD AND IMF PEARL HARBOR HI, and NAVSHIPYD PUGET SOUND WA, and by relocating the Submarine Maintenance Engineering, Planning and Procurement Command to NAVSHIPYD NORFOLK VA.

Justification

- Reduce excess capacity
- Mission elimination
- Enables DON-0133, closure of Portsmouth

Military Value

- Relative MV Scores
 - Puget Sound, 1st of 9
 - Norfolk, 2nd of 9
 - Portsmouth, 3rd of 9
 - Pearl Harbor, 4th of 9
- Military Judgment: Close Portsmouth because it is the only closure that eliminates excess and satisfies Navy desires to strive to place ship maintenance close to the Fleet

Payback

- One-time cost: \$426M
- Net implementation cost: \$204M
- Annual recurring savings : \$73M
- Payback time: 7 Years
- NPV (savings): \$486M

Impacts

- Criteria 6: -8,420 jobs (4,233 direct, 4,187 indirect); 3.53%
- Criteria 7: No issues
- Criteria 8: Air quality, water resources and water management issues. No impediments



Candidate # IND-0083A – Rock Island Arsenal

Candidate Recommendation: Realign Rock Island Arsenal, IL, by relocating the depot maintenance of Combat Vehicles and Other to Anniston Army Depot, AL, and the depot maintenance of Other Equipment and Tactical Vehicles to Letterkenny Army Depot, PA.

Justification

- Increases depot capability and capacity utilization.
- Supports further consolidation of workload into the Army's Centers for Industrial and Technical Excellence
- Follows the strategy of minimizing sites using maximum capacity at 1.5 shifts
- Reduces costs by eliminating 30% of duplicate overhead structures and 160K sq. ft. of excess

Military Value

- Combat Vehicles: Average increases from 37.81 to 44.28
- Other Equipment: Average increases from 38.25 to 41.44
- Tactical Vehicles: Average increases from 38.72 to 41.92

Payback

- | | |
|-----------------------------|-----------|
| ■ One-time cost: | \$29.036M |
| ■ Net implementation cost: | \$18.895M |
| ■ Annual recurring savings: | \$2.920M |
| ■ Payback period: | 11 Years |
| ■ 20 Yr NPV (savings): | \$8.706M |

Impacts

- Criteria 6: -337 Jobs (180 Direct; 157 Indirect); 0.15%
- Criteria 7: No issues
- Criteria 8: Air and Noise issues, No impediments



Candidate # IND-0083B – Seal Beach, CA

Candidate Recommendation (Summary) Eliminates depot maintenance functions from NAVWPNSTA Seal Beach, CA. Required capacity to support workloads and Core requirements for the Department of Defense are relocated to DoD Centers of Industrial and Technical Excellence.

Justification

- Minimizes sites using maximum capacity at 1.5 shifts.
- Eliminates 243K square feet and 30% of duplicate overhead
- Facilitates interservicing

Military Value

- For all commodities move to a location of higher quantitative military value.

Payback

- One-time cost: \$5.336M
- Net implementation savings: \$0.616M
- Annual recurring savings: \$1.520M
- Payback period: 2 years
- NPV: \$14.485M

Impacts

- Criteria 6: - 85 Jobs (47 direct, 38 indirect); < 0.1 %
- Criteria 7: No issues
- Criteria 8: Issues but no impediments



#IND-0114: WATERVLIET ARSENAL

Candidate Recommendation: Realign Watervliet Arsenal, NY, by disestablishing all capabilities for Other Field Artillery Components.

Justification

- ✓ Retains capacity and capability for cannons, gun tubes, rotary forging, and chrome plating.
- ✓ Reduces footprint and offers opportunity for leaseback partnership with local community.
- ✓ Partnering reduces Watervliet's footprint/retains property needed to fulfill core capabilities.

Military Value

- ✓ Watervliet: 2nd of 3 Armaments Production/Manufacturing sites

Payback

- ✓ One time cost: \$63.8M
- ✓ Net implementation costs: \$43.3M
- ✓ Annual recurring savings: \$6.2M
- ✓ Payback Time: 15 Years
- ✓ NPV (savings): \$16.2M

Impacts

- ✓ Criterion 6: 0 job losses
- ✓ Criterion 7: No Issues
- ✓ Criterion 8: No impediments

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services



Candidate # IND-0127 – MCLB Barstow

Candidate Recommendation: Realign depot maintenance functions on Marine Corps Logistics Base Barstow, CA. Disestablish Aircraft Rotary. Relocate Aircraft Other Components to Fleet Readiness Center (FRC) Southeast Jacksonville, FL. Relocate Armament and Structural Components, Combat Vehicles, Engines/Transmissions, Other, Other Components, and Small Arms/Personal Weapons to Anniston Army Depot, AL. Relocate Amphibious Vehicles, Construction Equipment, Conventional Weapons, Engines/Transmissions, Material Handling, Other Equipment, Powertrain Components, Starters/Alternators/Generators, Tactical Vehicles, Test Measurement Diagnostic Equipment and Wire to MCLB Albany, GA. Relocate Electronic Components (Non-Airborne), Electro-Optics/Night Vision/FLIR, Fire Control Systems and Components, Generators, Ground Support Equipment, Radar, and Radio to Tobyhanna Army Depot, PA. Relocate Strategic Missiles to Hill Air Force Base, UT. Relocate f Tactical Missiles and Tactical Vehicles to Letterkenny Army Depot, PA.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ■ Supports depot maintenance function elimination at MCLB Barstow ■ Minimizes sites using maximum capacity at 1.5 shifts. ■ Eliminates 1.1M square feet ■ Eliminates 30% of duplicate overhead ■ Facilitates interservicing 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ■ Aircraft Other Components Commodity from 41.94 to 43.16. ■ Aircraft Rotary Commodity increase from 35.55 to 52.63. ■ Amphibious Vehicles Commodity increase from 65.34 to 71.56. ■ Combat Vehicles Commodity increase from 37.81 to 44.28. ■ Construction Equipment Commodity increase from 53.23 to 53.48. ■ Conventional Weapons Commodity increase from 28.40 to 30.70.
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ■ One-time cost: \$39,569K ■ Net savings during implementation: \$40,059K ■ Annual recurring savings after implementation: \$19,675K ■ Payback time: 1 year ■ NPV: -\$218,216K 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ■ Criteria 6: -1,606 Jobs (798 direct, 808 indirect); <1.0% ■ Criteria 7: No issues ■ Criteria 8: Potential Impacts at Albany, Anniston, Hill, Letterkenny, Tobyhanna; See Backup Chart



Candidate # IND-0127B – Red River AD

Candidate Recommendation (abbreviated): Realign Red River as follows: Armament and Structural Components, Combat Vehicles, Construction Equipment, Depot Fleet/Field Support, Engines and Transmissions, Fabrication and Manufacturing, Fire Control Systems and Components, and Other to Anniston AD, AL; Construction Equipment, Powertrain Components, and Starters/Generators/Alternators to MLCB Albany, NY; Tactical Vehicles to Tobyhanna AD, PA and Letterkenny; and Tactical Missiles to Letterkenny AD, PA.

Justification

- Increases depot maintenance capability and capacity utilization.
- Supports the strategy of minimizing sites using maximum capacity at 1.5 shifts
- Supports further consolidation of workload into the Army's Centers for Industrial and Technical Excellence and future inter-service workload
- Eliminates >900K sq ft excess & 30% of duplicate overhead

Military Value

- For all commodities except Starters / Alternators / Generators, average military value increases
- For Starters / Alternators / Generators, Red River has higher quantitative MilVal but Military judgment favors Albany in order to enable a complete realignment of all depot maintenance commodities.

Payback

- | | |
|-----------------------------|------------|
| ■ One-time cost: | \$194.098M |
| ■ Net implementation cost: | \$82.409M |
| ■ Annual recurring savings: | \$21.851M |
| ■ Payback period: | 7 years |
| ■ 20 Yr. NPV (savings): | \$124.195M |

Impacts

- Criteria 6: -2929 Jobs (1752 Direct; 1177 Indirect); 4.3%
- Criteria 7: No impact
- Criteria 8: Potential impact: Letterkenny is marginal for non-attainment of Ozone, exceeds PB and SO2.



Assessment of Candidate Recommendations

Briefed at the 15 Feb BRAC SRG



Assessment of Candidate Recommendations

- HSA briefed 10 candidate recommendations
 - 6 did not apply to the Army
- Medical briefed 3 candidate recommendation
- Technical briefed 3 candidate recommendations
 - 1 did not apply to the Army
- Industrial briefed 1 candidate recommendation

To Date: 311

E&T: 7	HSA: 42
IND: 22	MED: 12
S&S: 4	TECH: 4
<i>(52 impact the Army)</i>	
ARMY: 149	NAVY: 40
USAF: 31	
<i>(Army has 4 pending)</i>	



HSA Assessment



CR #	Title	Assessment	Comments
0108	Realign Washington Navy Yard, District of Columbia, by relocating the Naval Criminal Investigation Service (NCIS) to MCB Quantico, Virginia. Realign Andrews Air Force Base, Maryland by relocating the AF Office of Special Investigation (AFOSI) to MCB Quantico, Virginia. Realign Ft. Belvoir, Virginia, by relocating the Army Criminal Investigation Command (CID) to MCB Quantico, Virginia.	Amber	<ul style="list-style-type: none"> Commander CIDC is also Army Provost Marshal, spending 60 % of his time in Pentagon. Minimal synergy with FBI will be achieved through co-location. CIDC is located in new facilities at Ft. Belvoir
0020	Realign Subbase Bangor, Washington, by relocating the correctional function to Fort Lewis, Washington, and consolidating it with the correctional function already at Fort Lewis, Washington, into a single Level II Joint Regional Correctional Facility.	Green	
0022	Realign Lackland Air Force Base, Texas, Fort Knox, Kentucky, and Fort Sill, Oklahoma, by relocating and consolidating the correctional function into a new single Level II Joint Regional Correctional Facility at Fort Leavenworth, Kansas.	Green	
0071	Creates a new DoD Media Activity by relocating Army Broadcasting Service, Soldiers Radio & TV, Soldiers Magazine, Air Force News Agency-Army/Air Force Hometown News Service, and the Naval Media Center from Fort Belvoir, Anacostia Annex, and leased locations in Alexandria, VA, and San Antonio, TX to Ft. Meade. Co-locates American Forces Information Service with the Defense Information School and the new DoD Media Activity at Ft. Meade.	Green	



MED Assessment



CR #	Title	Assessment	Comments
0005	Realign Naval Air Station Great Lakes, IL, by relocating medical enlisted basic training to Fort Sam Houston, TX. Realign Sheppard Air Force Base, TX, Naval Medical Center Portsmouth, VA and Naval Medical Center San Diego, CA by relocating medical enlisted basic training and medical enlisted specialty training to Fort Sam Houston, TX.	Green	
0017	Realign Pope Air Force Base, NC, by relocating all medical functions to Fort Bragg, NC.	Green	<ul style="list-style-type: none"> Need to clarify end state of facility and personnel with JCSG
0022	Realign McChord Air Force Base, WA, by disestablishing the 62nd Medical Group and relocating all medical functions to Fort Lewis, WA.	Green	<ul style="list-style-type: none"> Need to clarify end state of facility and personnel with JCSG



TECH Assessment



CR #	Title	Assessment	Comments
0020	Close the Naval Research Laboratory, Monterey Detachment Division, Monterey, CA. Relocate all functions to the Stennis Space Center, MS, and consolidate them with Naval Research Laboratory Detachment at Stennis Space Center, MS. Realign Army Research Laboratory, White Sands Missile Range, NM, by relocating the Battlespace Environments research, development and acquisition functions to Stennis Space Center, MS, and consolidate them with Naval Research Laboratory Detachment, Stennis Space Center, MS.	Green	<ul style="list-style-type: none"> ▪ Working MILCON and COBRA issue with JCSG
0032	Realigns Walter Reed Medical Center, DC, Naval Medical Research Center, Silver Spring, MD, Fort Belvoir, VA, Tyndall AFB, FL, Naval Surface Warfare Center, Dahlgren Division, VA, Naval Surface Warfare Center, Crane Division, IN, Brooks City-Base, TX, and Skyline 2 and 6, Falls Church, VA. Locates Medical Biological Defense Research at Fort Detrick, MD and Chemical Biological Defense Research and Development and Acquisition to Aberdeen Proving Ground, MD	Amber	<ul style="list-style-type: none"> ▪ Working MILCON and COBRA issue with JCSG



IND Assessment



CR #	Title	Assessment	Comments
0115	Realign Lima Tank Plant, OH, by disestablishing tank manufacturing.	Green	<ul style="list-style-type: none"> ▪ Working with JCSG on analytics used to support recommendation



Update of Previous Assessments



Red Status Candidate Recommendations

CR #	Title	Comments
HSA 0035	Relocate the National Guard Bureau, Army National Guard, Air National Guard and the Army National Guard Readiness Center at Arlington Hall Headquarters to Andrews Air Force Base, MD. Close Jefferson Plaza 1, Arlington, VA.	<ul style="list-style-type: none"> TABS working with National Guard to resolve location for HQs
E&T 0039	Realign Truman Annex,, by relocating Army Diver training to Panama City, FL, establishing a Joint Center of Excellence for Diver Training.	<ul style="list-style-type: none"> USSOCOM does not concur with proposed move



Update of Previous Assessments



Amber Status Candidate Recommendations

CR #	Title	Comments
E&T 0003	Realign Air Force Institute of Technology (AFIT) at Wright-Patterson AFB, by disestablishing graduate level education. Realign the Naval Postgraduate School (NPS) by disestablishing graduate Level Training.	<ul style="list-style-type: none"> ▪ Under E&T review ▪ Army submitted list of required activities ▪ Navy also working
HSA 0050	Realign Ft. Shafter by relocating USARPAC HQ & IMA Region Pacific to Naval Station Pearl Harbor	<ul style="list-style-type: none"> ▪ ISG directed that the CR be withdrawn
TECH 0040	Close the Office of Naval Research; the AF Office of Scientific Research; the Army Research Offices, Durham, Belvoir, and Arlington; and the Defense Advanced Research Project Agency, Arlington. Relocate all functions to Anacostia Annex. Realign the Defense Threat Reduction Agency by relocating the Extramural Research Program Management function to Anacostia Annex.	<ul style="list-style-type: none"> ▪ TABS monitoring if DARPA is included; without DARPA this CR must be dropped
IND 0112	Close Riverbank Army Ammunition Plant, CA. Relocate the artillery cartridge case metal parts functions to Rock Island Arsenal, IL.	<ul style="list-style-type: none"> ▪ No GOCO/GOGO legal issues



Update of Previous Assessments



Amber Status Candidate Recommendations

CR #	Title	Comments
IND 0106	Close Kansas AAP. Relocate the Sensor Fuzed Weapon/Cluster Bomb function to McAlester AAP. Relocate the Storage function to Pine Bluff Arsenal. Relocate the 155MM ICM Artillery function & the 60 MM, 81MM, & 120 MM Mortar function to Milan AAP. Relocate the 105 & 155MM HE Artillery function to Iowa AAP. Relocate the Missile Warhead production function to Iowa AAP & McAlester AAP. Relocate the Detonators/relays/delays workload to Crane AAP.	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND 0108	Close Hawthorne Army Depot. Relocate Storage and Demilitarization functions to Tooele Army Depot	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND 0110	Close Mississippi Army Ammunition Plant. Relocate the 155MM ICM artillery metal parts functions to Rock Island Arsenal.	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND 0111	Close Red River Munitions Center. Relocate Storage, Demilitarization, and Munitions Maintenance functions to McAlester AAP.	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND 0113	Realign Sierra Army Depot. Relocate Storage to Tooele Army Depot.	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND 0117	Close Deseret Chemical Demilitarization Facility. Transfer the storage igloos & magazines to Tooele Army Depot.	<ul style="list-style-type: none"> ▪ JCSG input title change
IND 0118	Close Pueblo Chemical Demilitarization Facility when work is complete.	<ul style="list-style-type: none"> ▪ JCSG input title change
IND 0119	Close Newport Chemical Demilitarization Facility.	<ul style="list-style-type: none"> ▪ JCSG input title change
IND 0120	Close Umatilla Chemical Demilitarization Facility.	<ul style="list-style-type: none"> ▪ JCSG input title change

Transforming Through Base Realignment and Closure



Future Red Status CRs

- Walter Reed Army Medical Center Closure
- Close Watervliet and move to Rock Island Arsenal
- Red River Closure
- Senior Service Colleges Co-location



Army Hot Spots



Army “Hot Spots”

- “Hot Spots” – Defined as Army installations negatively impacted by:
 - Available Installation Capacity
 - Army Transformation, Doctrine, or Processes
 - Cost
- Updated weekly based on JCSG Candidate Recommendation submissions



Fort Belvoir

Requirements: Summary of Puts and Takes

OSD #	Per Adj		Delta BOS (\$K)	Delta Sustainment (\$K)	Delta SF	Delta PRV (\$)
	MIL	CIV				
E&T-0012 Realign DRMI with DAU at Ft. Belvoir	2	26	\$142	\$0	0	\$0
E&T-0029 Move Prime Power School from Ft. Belvoir to Ft. Leonard Wood	-10	-25	(\$1,640)	(\$2,266)	-992,000	(\$168,904,032)
HSA-0092 Relocate AMC Belvoir to Redstone	-103	-1,239	(\$637)	\$0	0	\$0
TECH-0040 Consol Extramural Research Program Mgrs to Anacostia	-107	-213	(\$152)	\$0	0	\$0
TECH-0032 Chem Bio Def RD&A Consol	-14	-86	(\$47)	\$0	0	\$0
HSA-0071 Agency for Media and Pubs	-3	0	(\$1)	(\$10)	-4,558	(\$776,073)
HSA-0108 Co-locate MILDEP Investigation Agencies	-161	-163	(\$154)	(\$245)	-107,455	(\$18,295,950)
Total	-396	-1,700	(\$2,489)	(\$2,521)	-1,104,013	(\$187,976,055)

- 7 Candidate Recommendations as of 11 Feb 2005
- PRV decrease of \$188 M
- A reduction of 1,104,013 SF and are now available; 2355 buildable acres are available at Fort Belvoir
- There is no apparent capacity issue

Transforming Through Base Realignment and Closure



Fort Belvoir Comments



- Army Transformation
 - Supports C4I/Headquarters multi-HQ consolidation/co-location
- Army Business Process
 - Potentially improves internal coordination
- Costs
 - ~\$426M in one time costs



Red River Army Depot



Requirements: Summary of Puts and Takes

OSD #	Per Adj		Delta BOS (\$K)	Delta Sustainment (\$K)	Delta SF	Delta PRV (\$)
	MIL	CIV				
IND-0111 Close Red River Mun Ctr	0	-124	(\$256)	(\$2,564)	-1,917,610	(\$393,481,297)
S&S-0004 4 regional Strat Distr Ctrs	1	1,010	\$2,086	\$175	176,817	\$16,000,848
S&S-0043 Privatize Tires	0	-45	(\$93)	(\$857)	-641,000	(\$131,529,097)
S&S-0044 Privatize Package POL	0	0	\$0	(\$1)	-1,000	(\$205,193)
S&S-0045 Privatize Compressed Gases	0	-2	(\$4)	(\$7)	-5,000	(\$1,025,968)
Total	1	839	\$1,733	(\$3,254)	-2,387,793	(\$510,240,707)

- 5 Candidate Recommendations as of 11 Feb 2005
- PRV decrease of \$510 M
- A reduction of 2,387,793 SF and are now available; 407 buildable acres are available at Red River Army Depot
- There is no apparent capacity issue



Red River AD Comments



- Army Transformation
 - Partners with Industry to provide storage and distribution of common items
- Army Business Process
 - Potentially enables Closure of Red River AD
- Costs
 - ~\$340M in one time costs



Fort Sam Houston



Requirements: Summary of Puts and Takes

OSD #	Per Adj		Delta BOS (\$K)	Delta Sustainment (\$K)	Delta SF	Delta PRV (\$)
	MIL	CIV				
HSA-0017 Consol Lackland, Ft. Sam Houston, & Randolph	-28	-52	(\$122)	(\$8)	-9,234	(\$1,068,655)
MED-0005 Consol initial enlisted Med Tech training at Ft. Sam Houston	687	81	\$7,859	\$1,981	1,360,000	\$208,024,984
USA-0222 Close Ft. McPherson	3	37	\$61	\$0	0	\$0
Total	662	66	\$7,798	\$1,973	1,350,766	\$206,956,329

- 3 Candidate Recommendations as of 11 Feb 2005
- PRV increase of \$ 207M
- 1,350,766 Sq Ft requires less than 80 buildable acres; 1176 buildable acres are available at Fort Sam Houston
- There is no apparent capacity issue



Fort Sam Houston Comments



- Army Transformation
 - Consolidates Jt. Medical training to enhance coordination and Doctrine development
 - Improves operational and functional efficiencies
- Army Business Process
 - HSA-0017 Impacts Installation Management; details TBD during execution
- Costs
 - ~\$532M in one time costs



Other Army “Hot Spots”

- Aberdeen Proving Ground
- Fort Bliss – No Change
- Fort Benning
- Fort Eustis – No Change
- Fort Knox – No Change
- Fort Sill
- Fort Lee
- Fort Riley
- Redstone Arsenal – No Change



Quantitative Roll-up of Candidate Recommendations to Date

Briefed at 15 Feb BRAC SRG



Candidate Recommendation Financials

CR#	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
USA	\$4.0	\$2.0	(\$0.5)	(\$2.5)
DON	\$1.0	(\$0.4)	(\$0.4)	(\$4.4)
USAF	\$0.0	\$0.0	\$0.0	\$0.0
JCSGs	\$2.8	(\$1.8)	(\$1.3)	(\$14.3)
Total DOD	\$7.8	(\$0.2)	(\$2.2)	(\$21.2)

Army Impacts

Total JCSG	\$2.3	(\$1.3)	(\$1.1)	(\$11.3)
Army Total	\$4.0	\$2.0	(\$0.5)	(\$2.5)
Total Army	\$6.1	\$0.6	(\$1.5)	(\$13.4)

IGPBS	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
Total	4.2	0.9	-0.9	-7.6
BRAC	3.8	5.2	0.3	8.0
Non-Brac	0.3	-4.4	-1.2	-15.6

Submitted as of 4 Feb 05

Transforming Through Base Realignment and Closure



Candidate Recommendation Financials

CR#	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
USA	\$3.9	\$2.0	(\$0.5)	(\$2.5)
DON	\$1.0	(\$0.4)	(\$0.4)	(\$4.4)
USAF	\$1.3	(\$0.0)	(\$0.4)	(\$4.1)
JCSGs	\$3.8	(\$1.2)	(\$1.5)	(\$14.9)
Total DOD	\$10.0	\$0.4	(\$2.8)	(\$25.9)

Army Impacts

Total JCSG	\$2.9	(\$1.0)	(\$1.1)	(\$11.3)
Army Total	\$3.9	\$2.0	(\$0.5)	(\$2.5)
Total Army	\$6.8	\$1.1	(\$1.6)	(\$13.8)

IGPBS	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
Total	4.2	0.9	-0.9	-7.6
BRAC	3.8	5.2	0.3	8.0
Non-Brac	0.3	-4.4	-1.2	-15.6

Submitted as of 11 Feb 05

Transforming Through Base Realignment and Closure



CRs Affecting the Army



Proposal Inventory	JCSG	AC	RC	Totals
Number of Scenarios	49	16*	140	205
Potential Cost				
One Time (\$B)	\$1.1	\$7.5	\$3.3	11.9
6-Year Net (\$B)	-\$0.8	\$1.1	\$2.2	2.4
Potential 20-Year NPV (\$B)	-\$6.5	-\$14.0	-\$0.4	-20.8
Recurring Costs (\$B)	-\$0.6	-\$1.7	-\$0.3	-2.6
Military Positions Returned to Operational Army	1,887	6,237	2,838	10,962
Civilian Positions Eliminated	2,999	6,063	415	9,477
Closures	9	12	484	505
Realignments	31	13	138	182

3 more to analyze

Transforming Through Base Realignment and Closure

*Includes 7 Proposals not yet submitted as CRs

11 Feb 05



Budget Level All Scenarios



	Totals	Per POM Year
IGPBS	\$ 2.50	
1/3 IGPBS Non-BRAC Savings	\$ 1.11	
Wedge	\$ 4.00	
MILCON & Other	\$ 4.29	\$ 0.72
Total	\$ 11.90	
-1/3 Savings (1-6 Yr)	\$ (0.65)	
Adjusted Total:	\$ 11.25	

Adjusted MILCON & Other	\$ 3.64	\$ 0.61
(All Dollars in billions, Less Military Pay)		



Recommendations

- Approve proposals for Sierra, USAG-Michigan (Selfridge), Ft Monmouth, and Red River
- Approve final MVI & MVP
- Complete Army candidate recommendation submission to OSD
- Integrate additional JCSG scenarios as they become available



SRG Way Ahead

1 March	Integration of Candidate Recommendations I
8 March	Integration of Candidate Recommendations II
15 March	Integration of Candidate Recommendations III
22 March	Integration of Candidate Recommendations IV and Capacity & Surge
29 March	Integration of Candidate Recommendations V



ISG/IEC Way Ahead



Month	ISG	IEC
February	25	23
March	4, 11, 18 & 25	7 & 21
April	1, 8, 15, 22 & 29	11 & 21
May	6, 13, 20 & 27	2 & 9

BRAC SRG expected to continue meeting on a weekly basis



Backups



Proposals Affecting the Army



Proposal Inventory	JCSG	AC	RC	Totals
Number of Scenarios	16	17	140	173
Potential Cost				
One Time (\$B)	\$0.6	\$7.3	\$3.3	11.2
6-Year Net (\$B)	-\$0.9	\$1.2	\$2.2	2.4
Potential 20-Year NPV (\$B)	-\$5.5	-\$14.0	-\$0.4	-19.9
Recurring Costs (\$B)	-\$0.5	-\$1.6	-\$0.3	-2.4
Military Positions Returned to Operational Army	1,543	5,815	2,838	10,196
Civilian Positions Eliminated	1,543	5,510	415	7,468
Closures	9	14	483	506
Realignments	7	13	18	38

30 more to analyze

Transforming Through Base Realignment and Closure



Budget Level All Scenarios



	Totals	Per POM Year
IGPBS	\$ 2.50	
1/3 IGPBS non-BRAC Savings	\$ 1.11	
Wedge	\$ 4.00	
MILCON & Other	\$ 3.60	\$0.60
TOTAL:	\$ 11.21	
- 1/3 Savings (1-6 Yr)	\$ (0.65)	
Adjusted Total:	\$ 10.56	

Adjusted MILCON & Other	\$ 2.95	\$0.49
(All dollars in billions, less Military Pay)		



Prior MVI Ranking (Q1/2)

First Quartile				Second Quartile			
1	Ft Bliss	14	Ft Campbell	26	Ft Jackson	38	Red River AD (-5)
2	Ft Lewis	15	Ft Drum	27	McAlester AAP	39	Crane AD
3	Ft Hood	16	Ft Polk	28	Hawthorne AD	40	Ft Belvoir
4	Ft Stewart / HAAF	17	Ft Irwin (-4)	29	Ft Richardson	41	Tooele AD
5	Ft Bragg	18	Aberdeen PG	30	Redstone Arsenal (+6)	42	Sierra AD
6	Yuma PG	19	Schofield Barracks	31	Ft Eustis	43	Ft Sam Houston
7	Dugway PG (+4)	20	Ft Sill	32	Ft Rucker	44	Bluegrass AD
8	Ft Carson	21	Ft Huachuca	33	Ft Leonard Wood (+10)	45	Deseret Chem Plant
9	Ft Benning	22	Ft AP Hill	34	Ft Lee	46	Walter Reed AMC (+4)
10	White Sands MR	23	Ft Dix	35	Ft Gordon	47	Ft Monmouth
11	Ft Wainwright	24	Anniston AD	36	Tobyhanna AD	48	Picatinny Arsenal (-11)
12	Ft Knox	25	Ft Mc Coy	37	Letterkenny AD	49	Watervliet Arsenal
13	Ft Riley					50	Ft McPherson (?)

Data and/or Portfolio analysis may change rankings

Transforming Through Base Realignment and Closure



Prior MVI Ranking (Q3/4)

Third Quartile		Fourth Quartile	
51 Ft Meade	64 Ft Leavenworth	76 Carlisle	88 Tripler AMC
52 Ft Gillem	65 Newport Chem (-5)	77 Corpus Christi ADA (-7)	89 Lease - Rosslyn Complex
53 Rock Island Arsenal	66 Ft Monroe	78 Lima Tank Plant	90 Riverbank AAP
54 MOT Sunny Point (+4)	67 Lake City AAP	79 Scranton AAP	91 Lease - Bailey's Crossroads
55 Pueblo Chem Depot	68 Louisiana AAP (+15)	80 USAG Selfridge	92 Lease - Army Research Office
56 Ft Detrick	69 Iowa AAP	81 Ft Buchanan	93 Lease - Crystal City Complex
57 Soldier Support Center	70 Adelphi Labs	82 Radford AAP	94 Lease - Hoffman complex
58 Milan AAP (+7)	71 Mississippi AAP (-5)	83 Ft Shafter	95 Lease - ARPERCEN
59 Charles Kelley Support	72 Ft Hamilton	84 Holston AAP	96 Lease - PEO STRICOM
60 Pine Buff Arsenal	73 Kansas AAP	85 Presidio Of Monterey	97 Lease - Army JAG Agency
61 West Point (-6)	74 Lone Star AAP	86 Umatilla Chem Depot	98 Lease - Ballston Complex
62 Ft Mc Nair	75 Detroit Arsenal	87 Lease - HQ, ATEC	99 Lease - Army JAG School
63 Ft Myer			

Data and/or Portfolio analysis may change rankings

Transforming Through Base Realignment and Closure



Prior Army Portfolio



Rank	Installation	Rank	Installation	Rank	Installation	Rank	Installation
1	Ft Bliss	17	Ft Irwin	33	Ft Leonard Wood	51	Ft Meade
2	Ft Lewis	18	Aberdeen PG	34	Ft Lee	53	Rock Island Arsenal
3	Ft Hood	19	Schofield Barracks	35	Ft Gordon	54	MOT Sunny Point
4	Ft Stewart / Hunter AAF	20	Ft Sill	36	Tobyhanna AD	58	Milan AAP
5	Ft Bragg	21	Ft Huachuca	37	Letterkenny AD	60	Pine Buff Arsenal
6	Yuma PG	22	Ft AP Hill	38	Red River AD	61	West Point
7	Dugway PG	23	Ft Dix	39	Crane AD	62	Ft Mc Nair
8	Ft Carson	24	Anniston AD	40	Ft Belvoir	63	Ft Myer
9	Ft Benning	25	Ft Mc Coy	41	Tooele AD	67	Lake City AAP
10	White Sands MR	26	Ft Jackson	42	Sierra AD	77	Corpus Christi ADA
11	Ft Wainwright	27	McAlester AAP	43	Ft Sam Houston	79	Scranton AAP
12	Ft Knox	28	Hawthorne AD	44	Bluegrass AD	81	Ft Buchanan
13	Ft Riley	29	Ft Richardson	46	Walter Reed AMC	82	Radford AAP
14	Ft Campbell	30	Redstone Arsenal	47	Ft Monmouth	84	Holston AAP
15	Ft Drum	31	Ft Eustis	49	Watervliet Arsenal	88	Tripler AMC
16	Ft Polk	32	Ft Rucker	50	Ft McPherson		

Forced into Portfolio due to unique requirements

Transforming Through Base Realignment and Closure



Prior Installations Not in Army Portfolio



Rank	Installation	Rank	Installation	Rank	Installation
45	Deseret Chem Plant	72	Ft Hamilton	91	Lease - Bailey's Crossroads
48	Picatinny Arsenal	73	Kansas AAP	92	Lease - Army Research Office
52	Ft Gillem	74	Lone Star AAP	93	Lease - Crystal City Complex
55	Pueblo Chem Depot	75	Detroit Arsenal	94	Lease - Hoffman complex
56	Ft Detrick	76	Carlisle	95	Lease - ARPERCEN
57	Soldier Support Center	78	Lima Tank Plant	96	Lease - PEO STRICOM
59	Charles Kelley Support Activity	80	USAG Selfridge	97	Lease - Army JAG Agency
64	Ft Leavenworth	83	Ft Shafter	98	Lease - Ballston Complex
65	Newport Chem Depot	85	Presidio Of Monterey	99	Lease - Army JAG School
66	Ft Monroe	86	Umatilla Chem Depot		
68	Louisiana AAP	87	Lease - HQ, ATEC		
69	Iowa AAP	89	Lease - Rosslyn Complex		
70	Adelphi Labs	90	Riverbank AAP		
71	Mississippi AAP				

Request SRG approval of Army Portfolio pending new information

Transforming Through Base Realignment and Closure



Changes to Portfolio*



In Portfolio but CLOSED	Not in Portfolio but kept OPEN
Ft Monmouth	Detroit Arsenal
Hawthorne AD	Ft Buchanan
Red River AD	Ft Hamilton
Sierra AD	Ft Leavenworth
Walter Reed AMC	Ft Shafter
Watervliet Arsenal**	Lima Tank Plant
	Presidio Of Monterey

*Status as of today **Potential Leaseback

Transforming Through Base Realignment and Closure

22 February 2005
BRAC 2005 SRG# 31
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- To provide updates
- To present:
 - Decisions from SRG 30
 - Issues for Discussion
 - MVI/MVP Update
 - Review of Candidate Recommendations
 - Assessment and Quantitative Rollup

ACTIONS:

Dr. College began by welcoming the group and immediately started the briefing. He reviewed the calendar, noting that OSD has not yet received all candidate recommendations, but still intends to begin integration meetings next week.

Dr. College then reviewed the decisions from SRG 30: On Sierra Army Depot, which the SRG initially approved for closure consideration, Dr. College noted that there was new information available, which warranted a review of this decision. The SRG approved reopening analysis on Sierra, with a recommendation to follow from TABS. Additional decisions reviewed included the approval to close Ft Monmouth and support of the legal assessment for Units of Action.

Dr. College then introduced new topics for discussion:

On an updated Sierra proposal, Dr. College noted that upgrading the airfield at Yuma Proving Ground to meet standards will cost an additional \$24 million, and that additional storage space above what is available at Sierra now may still be required for surge requirements. Current options are to close Sierra and move the storage function to Yuma Proving Ground, retain Sierra for surge capacity, moving routine storage to YPG, or retain Sierra with no change to its mission.

PA&E noted that Sierra has approximately 20 million cubic feet of inside storage in use today; the FY 03 data, which formed the basis for analysis, may be outdated.

The SRG approved retaining the storage function at Sierra. Dr. College noted that this may be a hard decision to defend with OSD. ASA (I&E) noted that Army leadership would need to defend this recommendation at the ISG and IEC.

A discussion of funding and costs for Units of Action and IGPBS moves determined that the UA moves in BRAC generate costs with no savings; for IGPBS, there is no savings credit in BRAC, as the savings are generated by overseas base closures. This combination generates an artificially high cost picture, which will need to be explained at the ISG and IEC. Dr. College noted that the UA and IGPBS moves are transformational, thus in accordance with the SecDef's stated objectives for BRAC recommendations. The IGPBS costs-versus-savings situation is a matter of presentation.

On Selfridge, Dr. College noted that the installation is 80 percent owned by the Air Force, and there was no reason for the Army to continue to operate a garrison in that locale essentially for its housing. Analysis shows that the region is able to meet Army requirements for housing in the private sector. The SRG approved the TABS recommendation to close the Army garrison at Selfridge.

On Ft Monmouth, Dr. College noted that the majority of the activities on the installation are being moved elsewhere, and that it makes sense economically to close Ft. Monmouth.

Dep, G8 noted that the Technical JCSG recommendations will move the CECOM Development and Acquisition activities to Ft Belvoir, which is inconsistent with OSD guidance concerning limiting activities in the NCR to only those that need to be in the region.

The Technical JCSG representative noted that OSD would have preferred to roll both Adelphi Labs and the Development and Acquisition activities at Ft Monmouth to Aberdeen Proving Grounds; however the costs do not support this move.

Dr. College noted that over-commitment of Ft Belvoir and other installations, if it occurs, would have to be reconciled during integration, but that we should still recommend closing Ft Monmouth.

The SRG approved the TABS recommendation to close Ft. Monmouth.

On Red River Army Depot (RRAD), Dr. College noted that both the Industrial and Supply and Storage JCSGs have realigned the functions to other locations; the closure was coordinated to support four other candidate recommendations from these JCSGs. There is a question whether the FY03 data used accurately reflects the current and projected workload at RRAD. ASA(I&E) noted that there was no Industrial JCSG representative present, therefore discussion of this action should be deferred.

Dr. College then provided an update on the MVI and MVP, noting the changes in rankings generated from additional data. He noted that Louisiana AAP was removed from the list upon the approval of the SRG, and that Ballston leased activity was also removed, once it was determined that it was being double counted as the Army JAG Agency.

Dr. College also noted that Picatinny and Rock Island Arsenal had switched places, with Picatinny coming into the MVP and Rock Island dropping out. The SRG approved the updated Military Value Portfolio.

The Army's representatives to the JCSGs then presented new JCSG candidate recommendations beginning with H&SA.

On TRANSCOM, Dr. College noted that H&SA had received a proposal from the commander to move SDDC, Sealift Command and TRANSCOM to the Midwest. H&SA is determining the feasibility of this recommendation, and may propose a change to the original candidate recommendation at the next meeting.

On collocating the National Guard Headquarters, Dr. College noted that the only issue remaining to be worked is cost. The dilemma is whether to base all the staffs at Andrews AFB or move the G-staff to Ft Belvoir. C, ARNG noted that there is space to expand Arlington Hall and consolidate staffs there. Dr. College noted the Guard would need to work the data quickly through TABS to verify the capacity and costs.

On movement of USARC, the CAR challenged the decision to move the HQ to Pope AFB, claiming that the costs and savings are roughly equivalent with a move to Andrews AFB. He noted that he is willing to collapse the organization and achieve significant personnel savings if the USARC is moved to Andrews. DAS noted that he would represent the CAR's concerns to the VCSA (not present), but that the ASA (I&E) correctly represented the EOH's desire that USARC collocate with FORSCOM.

On relocating SOUTHCOM, the SRG discussed the need to maintain SOUTHCOM in Miami, which is a high-cost area, generating problems for the troops who work there. The HSA JCSG representative was directed to review this recommendation for additional options.

H&SA presented a Candidate Recommendation moving activities from leased space to the facilities at Walter Reed if it is closed. ASA (I&E) asked why we would close Walter Reed if the Army could not realize the savings benefits. HSA director noted that if the activities in leased space were not moved to Walter Reed, they would likely move to Belvoir, at the risk of crowding out other organizations. The SRG declined comment to approve this recommendation, since it presumes closure of Walter Reed which the SRG does not support.

The Medical JCSG candidate recommendations were then briefed by Mr. Maurice Yaglom. The first was the recommendation to realign Walter Reed Army Medical Center by moving tertiary care to Bethesda, and primary and secondary care to Ft. Belvoir.

TSG representative noted he did not support this recommendation and considers it an erosion of patient care in the area. He noted that Walter Reed is a unique medical center plus an academic medical center; closing the facility would require moving the graduate educational programs.

ASA (ALT) asked if the move of Graduate Educational Programs had been costed.

ASA (I&E) noted it was hard to quantify the morale and trust of soldiers and families – particularly those using the amputee center.

Dr. College noted that the Army is the only one saying that Walter Reed should stay open. This is going to be an uphill battle unless the Army can demonstrate that the move is not cost effective. He also noted that the data used in analysis was from FY 02, which does not reflect the increased demands from the war footing we are experiencing now.

No other Medical proposals generated comment.

Industrial candidate recommendations were presented by Dr. College. He noted that three candidate recommendations affect the Army: Realign Rock Island; realign Red River, and realign Watervliet.

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Dr. College then presented TABS' assessment of JCSG candidate recommendations and their impact on the Army, a summary of potential "hot spots," where Army installations could become overcommitted by multiple candidate recommendations, and a quantitative rollup of costs and savings to date. In the quantitative rollup, he noted that the submission of candidate recommendations by other services will lead to a change in the numbers, as will the impact of integration as we drop some double counting of costs.

Dr. College then presented a summary of recommendations from today's briefing to the SRG for approval: to drop the recommendation to close Sierra; to close Ft Monmouth and Selfridge, and to hold on action on Red River pending more information. The SRG approved these recommendations.

Dr. College then presented the Way Ahead and concluded the briefing.

SECRETARY, Dr. Craig College
RECORDER, Ms. Stephanie Hoehne