



DCN: 3798



BRAC SRG #35

22 March 2005

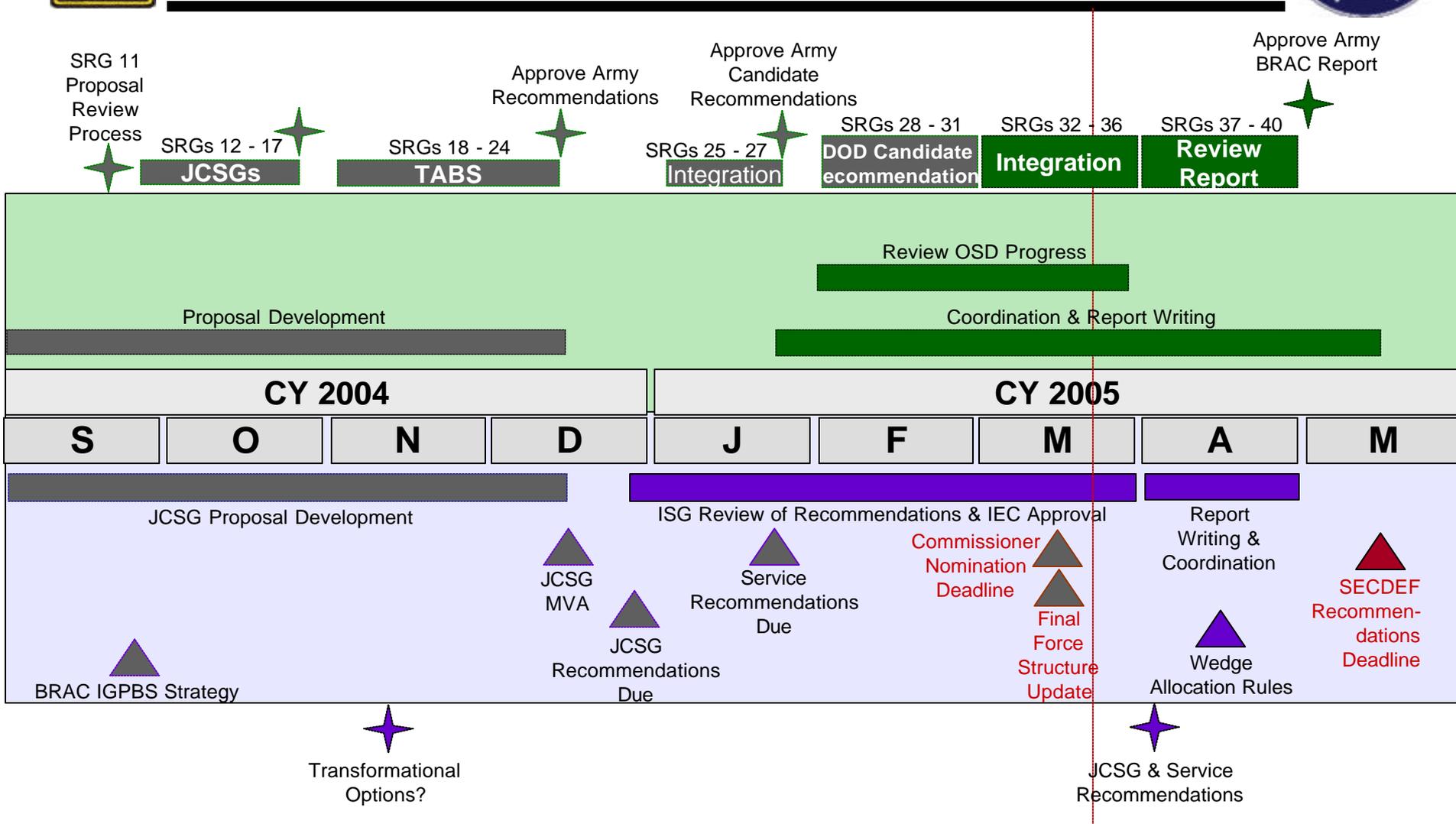


Purpose & Agenda

- Present for information:
 - Timeline Update
- Present for review:
 - Topics for Discussion
 - Integration of Candidate Recommendations IV
 - Review of Candidate Recommendations
 - New JCSG Candidate Recommendations
 - Assessment of JCSG Candidate Recommendations Briefed at 15 March SRG
 - Quantitative Roll-Up of Candidate Recommendations to Date
 - Army Hot Spots
- Recommendations
- Way Ahead



BRAC Timeline



Transforming Through Base Realignment and Closure



BRAC SRG Schedule



29 March	Integration of Candidate Recommendations V
5 April	Final Integration Results
12 April	Packaging of Candidate Recommendations
19 April	Army BRAC Report
26 April	Army BRAC Report



Decisions from SRG #34



- Approved dropping 23 RC National Guard-only proposals
- Approved Natick Soldier Systems Center and Red River Army Depot proposals for submission to OSD



Topics for Discussion

- JCSG CR issues
 - National Guard Bureau Headquarters
 - Three options for Walter Reed Army Medical Center
 - NGA to Engineer Proving Ground vice NGA to Fort Belvoir
 - Red River discussion
 - Virtual ICP and S&S-0035
- Army RC proposals
- Modularity update
- Army response to OSD memo



National Guard Bureau Headquarters



- HSA JCSG approved proposal to build at both Arlington Hall and Andrews AFB
 - HQ to remain at Arlington Hall
 - Some elements of staff to relocate to Andrews for Joint benefit



Walter Reed Reservation



- Tenants include:
 - Army Medical Center (AMC)
 - Armed Forces Institute of Pathology (AFIP)
 - Vaccine production facility
 - Regional Medical Command HQs (Vet, Dental & Medical Commands)
 - Walter Reed Army Institute of Research (WRAIR)
 - Medical logistics warehouses & tissue repository
- Two geographically separated campuses; Forest Glen & Main Campus
 - Forest Glen houses WRAIR, warehousing & vaccine production facility
 - Main Campus houses AMC, AFIP & various HQs
- Courses of Action
 - MED-0002, MED-0029 & HSA-0106 – current proposal
 - Close WRAMC – MED-0002 & MED-0029, relocate WRAIR & other tenants to Ft. Belvoir – SecArmy question
 - Close WRAMC & Enclave Forest Glen (WRAIR) – SecArmy question, no difference



Relocate Med Ctr & Backfill



- MED-0002 relocates the Medical Center
- MED-0029 relocates AFIP
- Tenants remain at Walter Reed
 - Regional Medical Command HQs
- Tenants remain at Forest Glen
 - WRAIR
 - Medical warehousing
 - Vaccine production
- HSA-0106 backfills
Medical Center space

One-Time Cost:	\$1,116.9M
Net Implementation Cost:	\$710.2M
Annual Recurring Savings:	\$140.1M
Payback Period:	8 Years
NPV (Savings):	\$644.3M



Close Walter Reed

- MED-0002 relocates the Medical Center
- MED-0029 relocates AFIP
- Other tenants to Ft Belvoir
 - WRAIR
 - Medical warehousing
 - Vaccine production
 - Regional Medical Command HQs
- Moves OSD leases to Ft Belvoir

One-Time Cost:	\$1,773.1M
Net Implementation Cost:	\$1,368.0M
Annual Recurring Savings:	\$138.2M
Payback Period:	16 Years
NPV (Savings):	\$11.9M



Close Walter Reed & Enclave FG



- MED-0002 relocates the Medical Center
- MED-0029 relocates AFIP
- Tenants enclave at Forest Glen
 - WRAIR
 - Medical warehousing
 - Vaccine production
- Regional Medical Commands to Ft Belvoir
- Moves OSD leases to Ft Belvoir

One-Time Cost:	\$1,303.5M
Net Implementation Cost:	\$748.8M
Annual Recurring Savings:	\$175.0M
Payback Period:	8 Years
NPV (Savings):	\$926.2M



Red River Discussion

- OSD will enhance Red River closure proposal by constructing 2.6M DLHs of capacity at Anniston and Letterkenny
 - How does that relate to AMC initiative to improve use of DOLs in vehicle maintenance?
 - Is 2.6M DLHs sufficient to replace current Red River capacity?
 - Should Army support enhanced Red River closure proposal?



Depots Vs. DOLs

DEPOTS

- Advanced technical skills, facilities, tools & processes:
 - ✓ Ballistic armor welding
 - ✓ Water jet cutting
 - ✓ CAD/CAM machining
 - ✓ Bead stripping
 - ✓ Fabrication & manufacturing
- Total rebuild & overhaul capability
 - ✓ Assemblies and sub-assemblies
 - ✓ End items
- Reclamation and demilitarization
 - ✓ Technical skills
 - ✓ Facilities
- Field support
 - ✓ Technical assistance
 - ✓ Deployable forward repair activities
- Collocated DLA supply, storage & distribution support

DOLs

- Skills, facilities, tools & processes limited to:
 - ✓ Repair
 - ✓ “Niche” Maintenance (NMP) – limited certification to meet national standard
 - ✓ Low volume – personnel & facilities

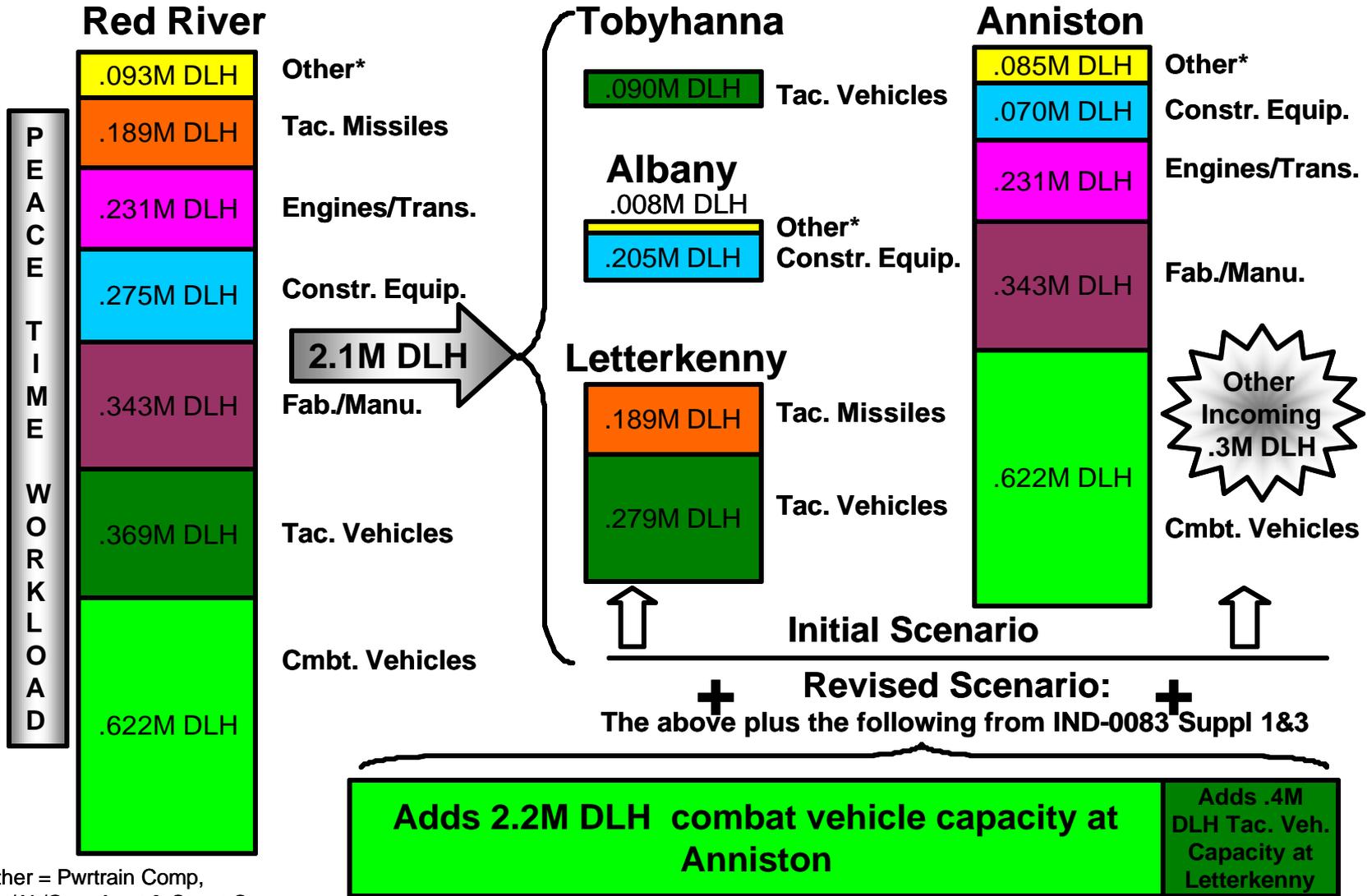
DOL initiative has no affect on distribution of Red River workload



- Sup
 - ✓
 - ✓ NOT DEPLOYABLE
- On hand stocks limited in scope & size



Red River Army Depot Closure Scenario (#0093)



* Other = Pwrtrain Comp, Start/Alt/Gen, Armt & Struct Comp, Depot Fleet/Fld Spt, Fire Cntrl & Other



DOL Depot Level Work Impact on Red River Closure



- DOLs support niche maintenance that is key to National Maintenance Program
- No affect on the distribution of RRAD workloads

At the IEC SecArmy and CSA accepted a CR that creates 2.6M DLHs at Anniston and Letterkenny



Virtual ICP and S&S-0035

- Virtual ICP and S&S-0035 are related scenarios
- S&S-0035 includes DLA management of DLRs and does not support LCMC concept
 - Removes readiness responsibilities from the Army
 - Savings are suspect
- Virtual ICP proposal is in line with Army LCMC concept
 - Locates ICPs with respective LCMC (TACOM, AMCOM, CECOM)

May change
based on S&S
deliberations
Monday

***TABS recommends Army request S&S JCSG submit
Virtual ICP to OSD to compete with S&S 0035***



Candidate #S&S-TBD

Candidate Recommendation: Establish a Virtual Army Inventory Control Point with a control element at Headquarters AMC and operational cells co-located with their Inventory Materiel Management Center (IMMC). Realign outlying Integrated Materiel Management functions from Fort Huachuca, Soldier Systems Command and Fort Monmouth to Aberdeen Proving Grounds and Rock Island to Detroit Arsenal.

Justification

- ✓ Aligns outlying IMMC sites with their LCMC organization
- ✓ Aligns with TECH scenario 35 and 45 and enables the closure of Soldier Systems Command and Fort Monmouth
- ✓ Reduces overhead and streamlines business processes

Military Value

- ✓ Improves Military Value by consolidating functions at Installations with the highest military value
- ✓ Military judgment deems that moving outlying elements from RIA to Detroit Arsenal does not adversely affect MV
- ✓ MVI: APG (18), Fort Huachuca (21), RIA (53), SSC (57), Detroit (74)

Payback

- | | |
|------------------------------|----------|
| 1. One time cost: | \$190.9M |
| 2. Net Implementation Cost: | \$143.4M |
| 3. Annual Recurring Savings: | \$19.1M |
| 4. Payback Period: | 12 years |
| 5. NPV (savings): | \$47.6M |

Impacts

- ✓ Criterion 6: Analysis in progress.
- ✓ Criterion 7: Low Risk. Two elements improve and two decline in moving from Rock Island to Detroit and two elements improve and two decline in moving from Ft. Monmouth to Aberdeen.
- ✓ Criterion 8: Minimal impact.

- | | | | |
|------------|--|---------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ JCSG/MILDEP Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Army RC Proposals



RC Candidate Recommendations Review



- The definition of a “military installation” does not include ARNG “state-owned” properties
 - Cannot submit CRs that do not include the closure or realignment of a “military installation”
 - Army should drop 2 ARNG-only CRs
 - The Adjutant General of Missouri has asked to withdraw 2 proposals



Affected RC



Candidate Recommendations

CR Title	Comments
AFRC Fort Worth, TX	Drop
AFRC Milwaukee, WI	Drop
AFRC Kirksville, MO	USAR only
AFRC Cape Girardeau, MO	USAR only



Modularity Update



Candidate #USA-0224 (old)



Candidate Recommendation: Realign Fort Hood, TX by relocating a Brigade Combat Team to Fort Carson, CO.

Justification

- ✓ Single Service relocation of a Brigade Combat Team at Fort Carson and takes advantage of one of the largest heavy maneuver areas
- ✓ Excess capacity exists at Fort Carson and Fort Hood does not have the capacity for the permanent stationing of six BCTs
- ✓ Fort Carson has over twice the training capacity of Fort Hood

Military Value

- ✓ MVI: Fort Hood (3), Fort Carson (8)
- ✓ Improves Military Value (by moving activities to another high military value installation), and takes advantage of excess capacity at Fort Carson.
- ✓ Essential to support the Twenty Year Force Structure Plan

Payback

- | | |
|---------------------------------|----------|
| 1. One-time cost: | \$445.2M |
| 2. Net of Implementation Costs: | \$579.3M |
| 3. Annual Recurring Costs: | \$41.7M |
| 4. Payback period: | Never |
| 5. NPV Costs: | \$923.9M |

Impacts

- ✓ Criterion 6 – Max potential loss of 6,301 jobs in the Killeen, TX metropolitan area which is 3.37% of ROI. Max potential increase of 6,832 jobs in the Colorado Springs, CO metropolitan area which is 1.95% of ROI
- ✓ Criterion 7 – Low risk. Of the ten attributes evaluated one improved (Population Center) and one declined (Education)
- ✓ Criterion 8 – Moderate Impact – air analysis required, & potential restrictions due to archeological resource issues & water availability

- | | | | |
|------------|--|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Candidate #USA-0224 (updated)



Candidate Recommendation: Realign Fort Hood, TX by relocating a Brigade Combat Team and a UEx headquarters to Fort Carson, CO.

Justification

- ✓ Single Service relocation of a BCT and UEx HQ to Fort Carson and takes advantage of one of the largest heavy maneuver areas
- ✓ Single Service relocation of a UEx HQ to Fort Carson to provide command and control of assigned units
- ✓ Excess capacity exists at Fort Carson and Fort Hood does not have the capacity for the permanent stationing of six BCTs
- ✓ Fort Carson has over twice the training capacity of Fort Hood

Military Value

- ✓ MVI: Fort Hood (3), Fort Carson (8)
- ✓ Improves Military Value (by moving activities to another high military value installation), and takes advantage of excess capacity at Fort Carson.
- ✓ Essential to support the Twenty Year Force Structure Plan

Payback

1. One-time cost:	\$493.9M
2. Net of Implementation Costs:	\$633.8M
3. Annual Recurring Costs:	\$47.8M
4. Payback period:	Never
5. NPV Costs:	\$1031M

Impacts

- ✓ Criterion 6 – Max potential loss of 6,301 jobs in the Killeen, TX metropolitan area which is 3.37% of ROI. Max potential increase of 6,832 jobs in the Colorado Springs, CO metropolitan area which is 1.95% of ROI
- ✓ Criterion 7 – Low risk. Of the ten attributes evaluated one improved (Population Center) and one declined (Education)
- ✓ Criterion 8 – Moderate Impact – air analysis required, & potential restrictions due to archeological resource issues & water availability

- | | | | |
|------------|--|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Candidate #USA-0TBD

Candidate Recommendation: Realign Ft Bragg, NC by relocating a Sustainment Brigade to Ft Knox, KY, and also locating a Maneuver Enhancement Brigade and various support units at Fort Knox.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Service Collocation enabled by E&T-0063 ✓ Has existing capacity to support a wide range of combat support and combat service support units 	<ul style="list-style-type: none"> ✓ MVI: Knox (12) ✓ Takes advantage of existing capacity
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> One Time Cost: \$213.9M ✓ Net of Implementation Cost: \$29.1M ✓ Recurring Savings: \$29.3M ✓ Payback Period: 2013 ✓ NPV Savings: \$234.6M 	<ul style="list-style-type: none"> ✓ Criterion 6 – Max potential decrease of 4909 jobs (4319 direct & 590 indirect) or 7.45% of economic area employment. ✓ Criterion 7 – Low risk ✓ Criterion 8 – Low risk

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ MilDep Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Responses to 4 March OSD Memo



Ft Knox



- Ft Knox has high Military Value - Ranked 12th of 87 installations
 - Possesses mobilization/surge capacity and houses the US Gold Reserve
- Ft Knox is the best choice for:
 - Human Resources Command – least cost, great workforce
 - 100th Division (institutional training) from Louisville
 - USAR 84th Regional Readiness Training Center
 - Sustainment Brigade, Maneuver Enhancement Brigade and various support units
 - Surge capacity for additional BCT UA if Army goes to more than 43
- Linchpin in the Camp Atterbury-Ft Knox-Ft Campbell training corridor
- Uses all existing and created excess facilities and family housing
- Some MILCON and renovation required for unaccompanied soldier housing and unit headquarters facilities

Recommend TABS tell OSD BRAC Directors Army will not create a CR to close Ft Knox



Rock Island Arsenal (RIA)



- The major activities moving from RIA (1750 personnel):
 - DFAS (404), CPOC (160), IMA HQs (122), Maintenance (146)
 - S&S 0035 ICP (918), may be smaller based on S&S and Tech discussions
- To close RIA the following major activities must also move (2145 personnel):
 - Joint Munitions Command (Army) Picatinny (430)
 - Army Field Services Command (Army) Redstone (942 including 115 personnel located worldwide)
 - Manufacturing function (IJCSG) Watervliet, Lima, or Depots (609)
 - Armament Research and Development Center Cell (TJCSG) Picatinny (121)
 - Program Executive Office IEW (TJCSG) Fort Belvoir (43)
- Enclave the Corps of Engineers (565) and the National Cemetery (12)

**Awaiting
decision of
Industrial
JCSG**

Recommend Army not submit closure proposal pending IJCSG decision



Fort Monmouth



- TABS coordinated with the S&S JCSG on 10 March to relocate the ICP to Aberdeen Proving Ground
- Enables the ICP to remain with the Life Cycle Management Command
- TABS will integrate these CRs when integration phase begins



Sierra Army Depot



- Indoor storage total cubic feet = 34.6M
- HQDA G4, the Army Materiel Command, and TABS evaluated future storage requirements for Brigade Combat Team sets, Army Prepositioned Stocks, and Operational Project Stocks returning from Korea and Germany
- Utilized indoor storage in cubic feet:
 - 2nd Qtr FY05 29.5M, 85%
 - 4th Qtr FY05 35.0M, 101% (projected)
 - 3rd Qtr FY06 46.7M, 135% (projected)

Recommend TABS tell OSD BRAC Director Army will not submit a CR to close Sierra Army Depot



Soldier System Center Natick



- TABS coordinated with Army representatives from TECH and S&S JCSG to define the ICP
- TECH & S&S have not agreed on a location for the ICP
- TABS submitted closure CR on 18 March; still awaiting final location for ICP



Ft Huachuca

- Ft Huachuca has high Military Value - Ranked 21st of 87 installations
- E&T JCSG developed two CRs moving the Intel School & Center from Ft Huachuca; both CRs were deactivated
- E&T JCSG developed two CRs moving UAV flight training from Ft Huachuca; both CRs were deactivated
- Additionally, if Intel School were relocated, Army would require an enclave equal to more than 90% of the current installation:
 - Electronic Proving Ground
 - Joint Interoperability Test Command
 - Thunder Mountain Evaluation Center
 - Intel Electronic Warfare Test Directorate
 - UAV Training
- E&T JCSG to reexamine 24 March



NWS Crane

- Crane Army Ammunition Activity occupies 80% of NWS Crane
- IJCSG agrees that Army cannot vacate NWS Crane because Crane produces munitions and is a strategic platform for munitions storage and out load

Army and Navy integration effort must resolve details of the Navy closure and its impact on Crane AAA

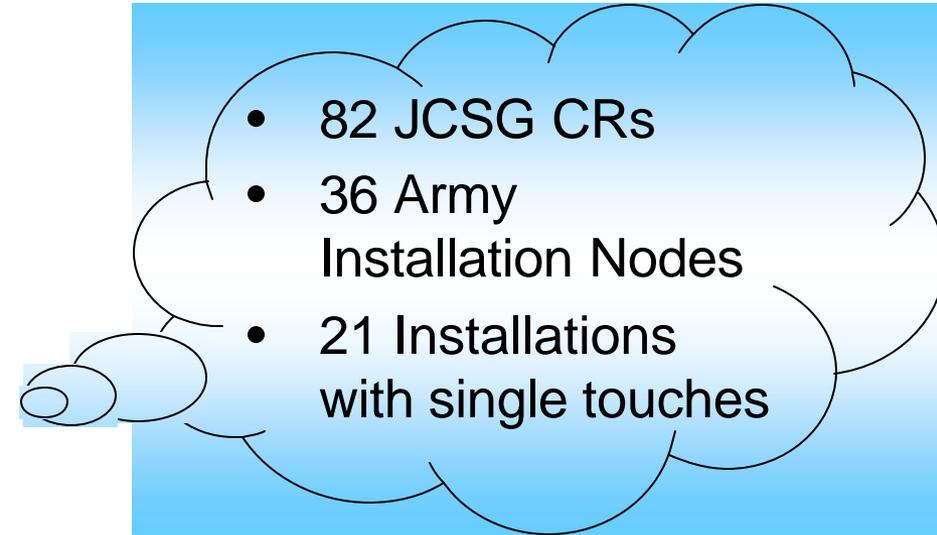


Integration Status



Integration Status

- 20 March
 - All CR COBRA reviews completed
 - MFRs provided to JCSGs
- COBRA Reviews
 - TECH – 21 March
 - HSA – 22/24 March
 - IND – 22 March
 - E&T – 23 March
 - S&S – 23 March
 - INTEL – 24 March
 - MED involved throughout
- 28 March – 1 April – Nodal Analysis
- 5 April – Brief SRG
- 8 April – Brief ISG





New JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



HSA JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



HSA JCSG

Geo-clusters & Functional

Correctional Facilities (11 Mar 05)

Civilian Personnel Offices (11 Feb 05)

Defense Agencies (15 Mar 05)

Financial Management (7 Jan 05)

Military Personnel Centers (11 Feb 05)

Installation Management (18 Feb 05)

Mobilization

Mobilization (11 Mar 05)

Major Admin & HQ



Combatant Commands (25 Feb 05) (revisit)



Major Admin & HQ (15 Mar 05) (revisit)

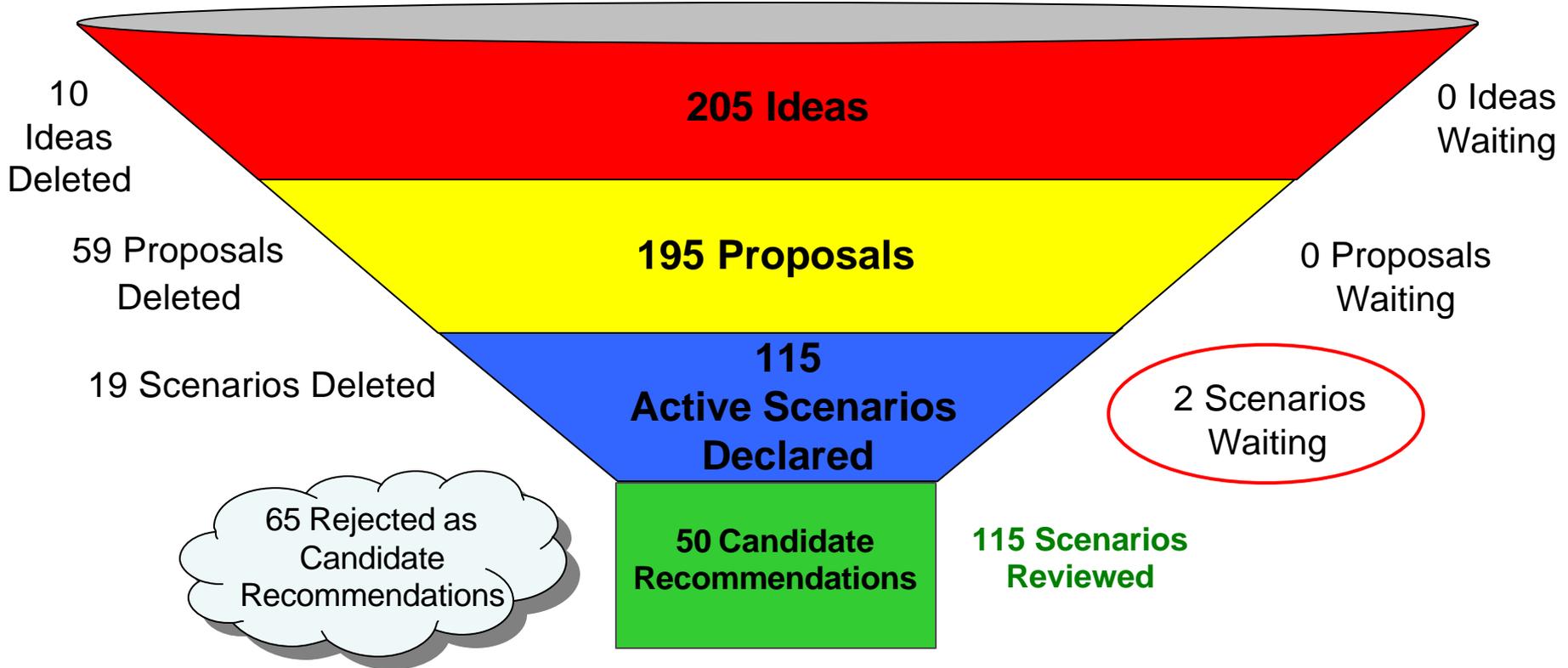


Reserve & Recruiting Commands (11 Mar 05) (revisit)



Statistics

HSA JCSG Currently has:



_ IEC Approved

46 ISG Approved & Prep for IEC

_ ISG Approved, but on Hold for Enabling Scenario

_ ISG On Hold for Addl Info or Related CR

_ Note Conflict(s) to be Considered & Resolved

2 ISG Disapproved
HSA-0050 COCOM
HSA-0058 COCOM



Strategy – Minimize Leased Space in the NCR

About 8.4 M USF of leased space in the NCR (> 2 Pentagons)

- HSA-0018 Consolidate DFAS – 102,979 USF
- HSA-0006 Create Army HRC – 437,516 USF
- HSA-0067 Relocate DCMA – 83,408 USF
- HSA-0065 Consolidate ATEC – 83,000 USF
- HSA-0047 Co-locate Missile and Space Defense Agencies – 168,000 USF
- HSA-0115 Co-locate Medical Activities – 166,000 USF
- HSA-0056 Co-locate AF Leased Locations – 190,000 USF
- HSA-0046 Consolidate DISA – 523,165 USF
- HSA-0029 Consolidate CPOs – 43,793 USF
- HSA – 0071 Create Media Agency – 44,526 USF
- HSA -0078 Consolidate NAVAIR – 25,000 USF
- HSA-0122 Relocate AF Real Property Agency – 16,437 USF
- HSA-0077 Consolidate and Co-locate USA IMA and Service Providers- 300,000USF
- HSA-0106 Co-locate OSD and 4th Estate Leased Locations – 1.75M USF
- HSA-0069 Co-locate Army Leased Activities – 675,000
- HSA -0131 Consolidate DSS and CIFA – 236,873 USF
- HSA -0099 Co-locate Adjudication Agencies – 43,000 USF
- HSA-0134 Co-locate USN Leased Locations – 182,400 USF
- HSA-0141 Relocate AFRPA and AFCEE – 16,437 USF
- HSA-0132 Co-locate National Guard HQs – 296,000 USF
- HSA-0114 Co-locate TRANSCOM Components – 162,000 USF

TOTAL to Date: 5,545,534 USF of leased space in NCR (66%)



Strategy – Rationalize Presence in the DC Area

- HSA-0018 Consolidate DFAS – 399 personnel
- HSA- 0006 Create Army HRC – 2177 personnel
- HSA- 0067 Relocate DCMA – 595 personnel
- HSA- 0092 Relocate AMC – 1656 personnel
- HSA -0065 Consolidate ATEC – 470 personnel (out of NCR, but not DC Area)
- HSA – 0047 Co-locate Missile and Space Defense Agencies at Huntsville – 3634 personnel
- HSA – 0046 Consolidate DISA – 4,019 personnel
- HSA – 0029 Consolidate CPOs – 244 personnel
- HSA – 0071 Create Media Agency – 1,617 personnel (out of NCR, but not DC area)
- HSA – 0122 Relocate AF Real Property Agency – 63 personnel
- HSA- 0077 Consolidate and Co-locate USA IMA and Service Providers- 1768 personnel
- HSA-0141 Relocate AFRPA and AFCEE – 59 personnel
- HSA 0114 Consolidate TRANSCOM – 468 personnel

TOTAL to Date (direct, not including indirect or eliminations): 17,169 out of NCR; 15,082 out of DC Area



AF Real Property Agency/AF Ctr for Envr Excellence

~~Relocate AF Real Property Agency
@ Brooks City-Base, TX
HSA-0122
MAH-MAH-0053~~

OR

Relocate AFRPA & AFCEE
@ Lackland AFB
HSA-0141
MAH-MAH-00XX ✓



Candidate #HSA-0141: Relocate Air Force Real Property Agency and Air Force Center for Environmental Excellence

Candidate Recommendation: Realign Rosslyn Center and the Nash Street Building, leased installations in Arlington, Virginia, by relocating the Air Force Real Property Agency to Lackland Air Force Base, Texas. Realign Brooks City-Base, Texas, by relocating the Air Force Center for Environmental Excellence to Lackland Air Force Base, Texas.

Justification

- ✓ Eliminates 16,437 USF NCR leased space
- ✓ Co-location creates synergy for installation planning and environmental response.
- ✓ Facilitates potential closure of Brooks City-Base.
- ✓ Moves USAF leased space to an AT/FP compliant location.

Military Value

- ✓ AFRPA(SAF/IE): 303rd of 336
- ✓ AFCEE: 265th of 336
- ✓ Lackland AFB: 25th of 336

Payback

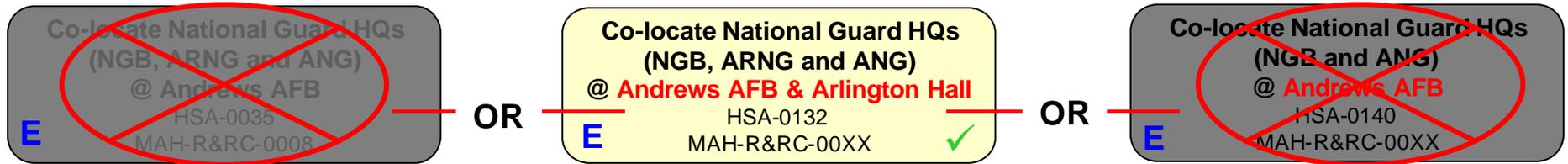
- ✓ One Time Cost: \$16.9M
- ✓ Net Implementation Cost: \$13.3M
- ✓ Annual Recurring Savings: \$1.6M
- ✓ Payback Period: 14 Years
- ✓ NPV (savings): \$2.0M

Impacts

- ✓ Criterion 6: -125 jobs (71 direct; 54 indirect); <0.1%.
- ✓ Criterion 7: No issues
- ✓ Criterion 8: Historic properties, land use constraints, and wetlands. No impediments.



National Guard HQs





Candidate # HSA-0132 Co-locate National Guard Headquarters

Candidate Recommendation: Realign Jefferson Plaza 1, Arlington, VA, by relocating the National Guard Bureau Headquarters, the Air National Guard Headquarters and elements of the Army National Guard Headquarters to the Army National Guard Readiness Center, Arlington Hall, VA, and Andrews Air Force Base, MD.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Eliminates 296,000 USF NCR leased space ✓ Enhances Joint Service interoperability ✓ Consolidate back shop functions ✓ Enables personnel reductions 	<ul style="list-style-type: none"> ✓ HQs NGB/JP-1 243rd of 336 ✓ ANG/JP-1 219th of 336 ✓ ARNGRC (Arlington Hall) 104th of 336 ✓ Andrews AFB 45th of 336
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$60.9 M ✓ Net Implementation Savings: \$12.7 M ✓ Annual Recurring Savings: \$22.7 M ✓ Payback Period: 2 years ✓ NPV Savings: \$221.6 M 	<ul style="list-style-type: none"> ✓ Criteria 6: Insignificant job reductions ✓ Criteria 7: No issues ✓ Criteria 8: Potential air quality, noise and water resources issues at AAFB. Arlington Hall currently in Non-Attainment area for Ozone. No impediments

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



TRANSCOM

~~Co-locate TRANSCOM Components
@ Ft. Eustis
HSA-0063
MAH-MAH-0013~~

Co-locate TRANSCOM Components
@ **Scott AFB**
✓ HSA-0114 [DECON]
MAH-MAH-0048

~~Relocate SDDC
@ Ft. Eustis
HSA-00063-ALT
MAH-MAH-00XX~~

~~Co-locate TRANSCOM Components
@ McGuire AFB
HSA-0136
MAH-MAH-00XX~~





HSA-0114: Realign TRANSCOM HQ and Service Component HQs

Candidate Recommendation (Summary): Realign Fort Eustis, VA, Hoffman 2, and Washington Navy Yard, DC by relocating the Army Service Deployment and Distribution Command, and part of the Navy Military Sealift Command to Scott Air Force Base, IL, and consolidating them with AF Air Mobility Command and TRANSCOM.

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One Time Cost: \$49.2M ✓ Net Implementation Savings: \$324.1M ✓ Annual Recurring Savings: \$84.1M ✓ Payback Period: Immediate ✓ NPV Savings: \$1,079.5M 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: DC area: -1079 jobs (616 direct, 463 indirect); <0.1% Norfolk area: - 770 jobs (325 direct, 445 indirect); 0.1% ✓ Criterion 7: No Issues ✓ Criterion 8: No Impediments

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps



MED JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



Candidate #MED-0024 Create Tri-Service Biomedical Research Centers of Excellence

Candidate Recommendation: Consolidates combat casualty care research at the Army Institute of Surgical Research, Fort Sam Houston, TX; hyperbaric and undersea medicine research at Naval Medical Research Center, Walter Reed –Forest Glenn Annex, MD; infectious disease research at Army Institute of Research, Walter Reed – Forest Glenn, MD; and medical biological defense research at Army Medical Research Institute of Infectious diseases, Fort Detrick, MD.

Justification

- ✓ Increase synergy through mission collocation and exploit access to military trauma center at BAMC
- ✓ Facilitate jointness & reduces leased space
- ✓ Linked recommendations TECH-0009, TECH-0032, DON-0033/34
- ✓ Costs would be lower & payback quicker w/o actions required by TECH-0009 & DON-0033/34

Military Value

- ✓ Combat Casualty Care & Med Bio Defense Research to locations with highest quantitative MV score
- ✓ Hyperbaric and Undersea Medicine, military judgment selected site where animal and human research can be combined
- ✓ Infectious Disease, quantitative not determinative because losing sites MV determined as part of gaining site, which had highest MV Score.

Payback

- ✓ One-time cost: \$ 92.6M
- ✓ Net implementation cost: \$ 85.0M
- ✓ Annual recurring savings: \$ 4.6M
- ✓ Payback time: 33 years
- ✓ NPV cost: \$ 35.7M

Impacts

- ✓ Criteria 6: -45 to 293 jobs; <0.1%
- ✓ Criteria 7: No issues
- ✓ Criteria 8: No impediments

Tri-Service Biomedical Research Centers of Excellence MED0024/55



Fort Detrick, MD
• Center of Excellence for Medical Biological Defense

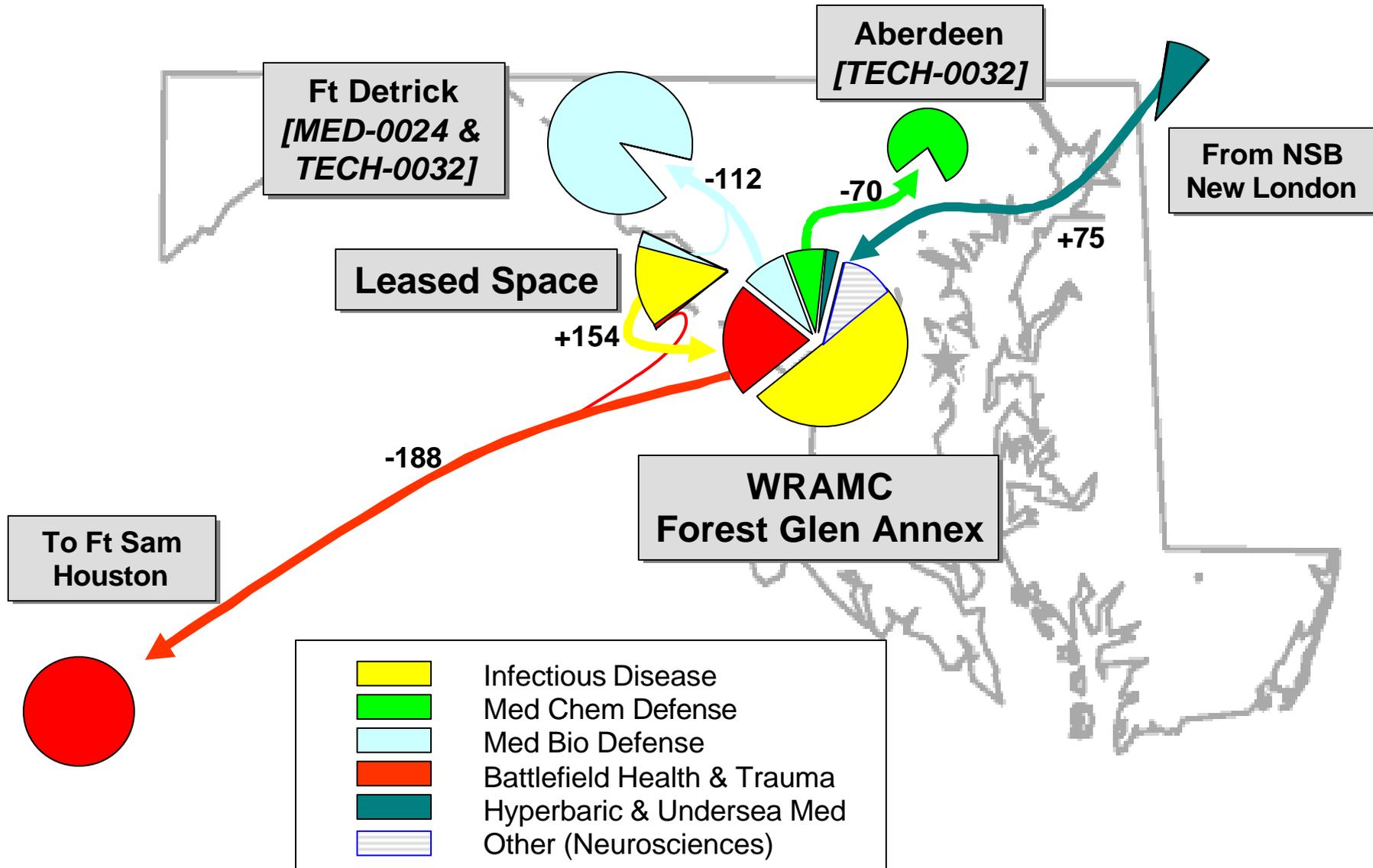
WRAMC-FGA, Silver Spring MD
• Center of Excellence for Infectious Disease Research
• Center of Excellence for Hyperbaric and Undersea Medicine

Fort Sam Houston, TX
• Center of Excellence for Battlefield Health and Trauma

- ★ Gainers (3)
- Donors (8)

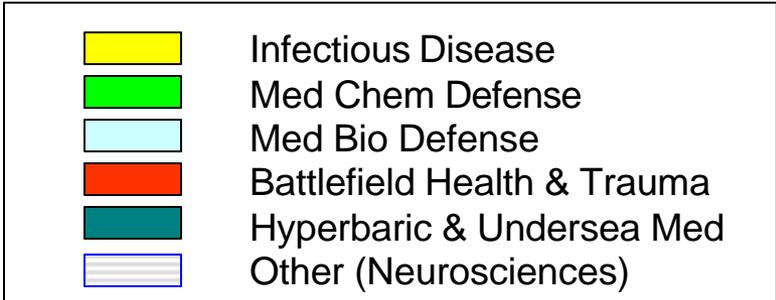
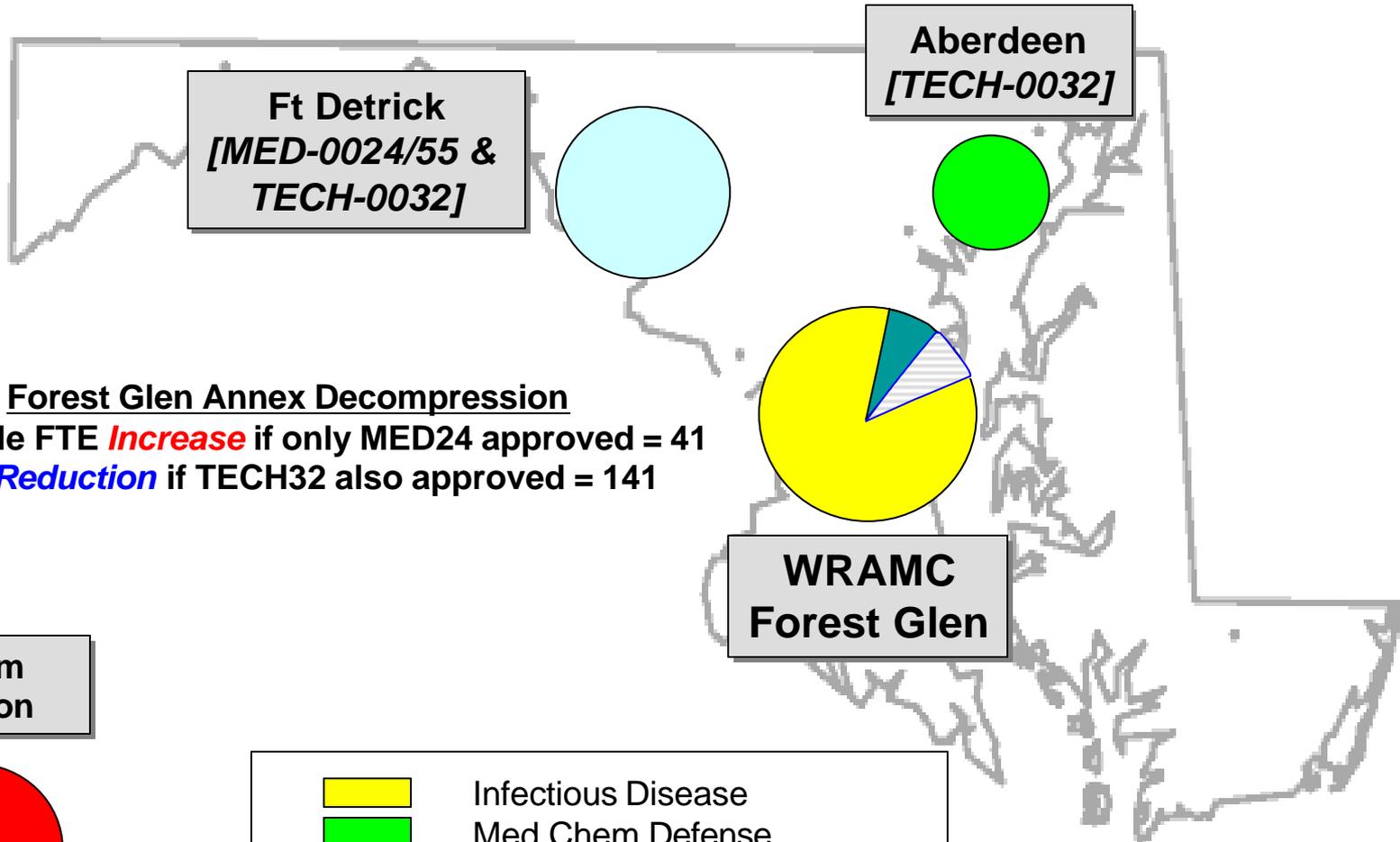


Movements To/From WRAMC FGA





End State





Candidate #MED-0029 AFIP

Candidate Recommendation: Realign Walter Reed as follows: disestablish all elements of AFIP except the National Medical Museum and the Tissue Repository; relocate the Armed Forces Medical Examiner, DNA Registry, and Accident Investigation to Dover AFB; relocate sufficient personnel to the NNMC, Bethesda, to establish a Program Management Office that will coordinate pathology results, contract administration, and QA/QC of DoD second opinion consults worldwide; relocate Legal Medicine to the NNMC, Bethesda; and relocate enlisted histology technician training to Fort Sam Houston.

Justification

- ✓ Reduces excess capacity
- ✓ Aligns military unique functions for enhanced operational mission effectiveness
- ✓ Divests DoD of non-military unique operations

Military Value

- ✓ Military judgment: Divests DoD of non-military unique operations; aligns military unique functions for enhanced operational mission effectiveness
- ✓ Medical/Dental RDA MV Avg
with AFIP: 18.84
without AFIP: 19.22

Payback

- ✓ One Time Cost: \$83.3M
- ✓ Net Implementation Cost: \$39.8M
- ✓ Annual Recurring Savings: \$9.8M
- ✓ Payback Period: 7 Years
- ✓ NPV (savings): \$56M

Impacts

- ✓ Criteria 6: –799 jobs (476 direct/323 indirect); .03%
- ✓ Criteria 7: No issues
- ✓ Criteria 8: No impediments.



Candidate #MED-0057 - Disposition of the Tri-Service Directed Energy Bioeffects co-location implemented under Biomedical Reliance & BRAC91

Candidate Recommendation: Realign Brooks City Base, TX, by relocating the Naval Health Research Center Electro-Magnetic Energy Detachment to Wright Patterson Air Force Base, OH.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Increase synergy and shared use of unique facilities through mission collocation ✓ Facilitate jointness ✓ Payback improves if combined with TECH-0009 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Relative quantitative military value scores not determinative because moving to a location that does not currently perform the function ✓ Military Judgment favored Wright-Patterson because of synergy with AF human factors research
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-time cost: \$ 6.5M ✓ Net implementation cost: \$ 6.7M ✓ Annual recurring savings: \$ 0.01M ✓ Payback time: never ✓ NPV (cost): \$ 6.3M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: -44 jobs (22 direct, 22 indirect); <0.1% ✓ Criteria 7: No issues ✓ Criteria 8: No impediments

- ✓ Strategy
- ✓ COBRA

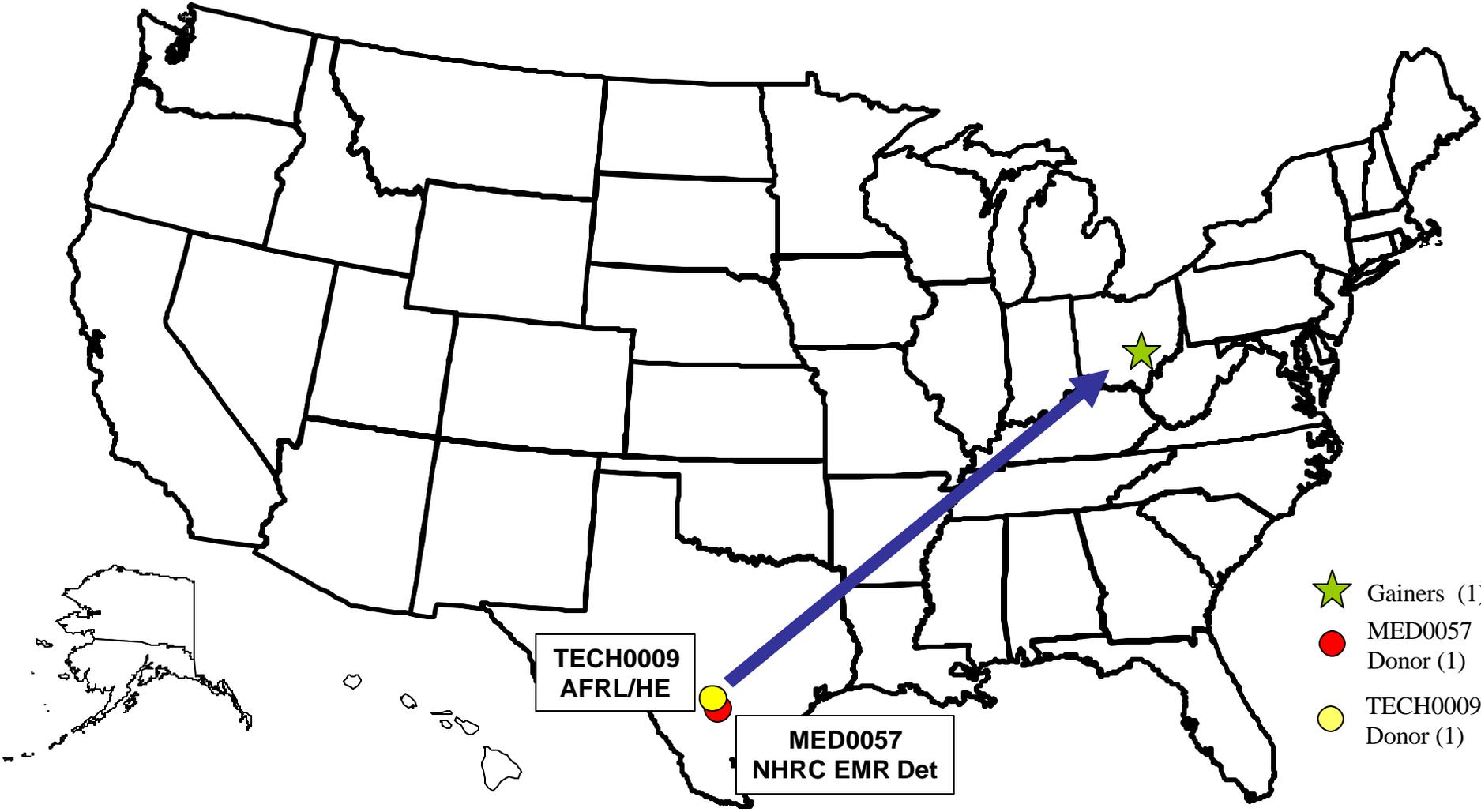
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- De-conflicted w/MilDepts



Disposition of the Tri-Service Directed Energy Bioeffects co- location implemented under Biomedical Reliance & BRAC91– MED0057



TECH0009
AFRL/HE

MED0057
NHRC EMR Det

- ★ Gainers (1)
- MED0057 Donor (1)
- TECH0009 Donor (1)



TECH JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



#Tech-0035R: Army Land C4ISR Center

Candidate Recommendation: Realigns Fort Monmouth, ARL Fort Knox, ARL Aberdeen, White Sands and Night Vision Lab, Fort Belvoir, by relocating and consolidating Information Systems, Sensors, Electronic Warfare, & Electronics, and Human Systems Research to ARL Adelphi. Realigns Fort Monmouth & Redstone Arsenal, by relocating and consolidating Information Systems and Sensors, Electronic Warfare, and Electronics Development and Acquisition to Aberdeen Proving Ground, MD. Retains at Ft. Belvoir current Development and Acquisition in Information Systems, Sensors, Electronic Warfare, and Electronics, and realigns PM ALTESS facility in Arlington to Ft. Belvoir.

Justification

- Enables research to solve the land force network challenge
- Consolidates C4ISR in one geographical area
- Supports Army’s "commodity" business model by geographically collocating R, D&A, and Logistics
- Collocates near NRL and WRAIR in DC, and INSCOM at Ft Belvoir/other DoD C2 assets.

Military Value

- Research: Adelphi had highest MV score in Sensors, Elec. Warfare, & Electronics. Military judgment favored locating other research functions there also to enable integrated C4ISR.
- Development & Acquisition: Military judgment favored APG because it provided proximity to Research and had sufficient capacity. Ft Belvoir, which had the highest MV of locations proximate to Research, lacked sufficient capacity.

Payback

- One-Time Cost: \$700,200 K
- Net Implementation Cost: \$572,098 K
- Annual Recurring Savings: \$46,799 K
- Payback Period: 20 Years
- NPV: \$ 93,975 K

Impacts

- Criteria 6: -20 to -10175 jobs; <0.1% to 0.83%
- Criteria 7: No issues
- Criteria 8: No Impediments



#Tech-0040R: Co-locate Extramural Research Program Managers to Anacostia Annex

Candidate Recommendation: Close ONR Arlington, VA; AFOSR Arlington, VA; ARO Durham, NC, and Arlington, VA; and the DARPA Arlington, VA. Relocate all functions to Anacostia Annex, DC. Realign Fort Belvoir, VA, by relocating the ARO to Anacostia Annex, DC. Realign the DTRA Alexandria, VA, by relocating the Extramural Research Program Management function (except conventional armaments research) to Anacostia Annex, DC.

Justification

- Foster coordination among extramural research activities
- Enhance force protection

Military Value

- DARPA and ONR had higher quantitative MV scores than Anacostia.
- Military judgment said quantitative scores high because of research managers not location. Anacostia provides highest overall MV because of enhanced force protection, accessibility to Pentagon and Capital Hill by metro, and quality of buildings.

Payback

- One-time cost: \$104M
- Net implementation savings: \$110M
- Annual recurring savings: \$52M
- Payback time: 1 year
- NPV (savings): \$583M

Impacts

- Criteria 6: -193 jobs (122 direct, 71 indirect); <0.1%
- Criteria 7: No issues
- Criteria 8: No impediments



S&S JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



Re-vamped Scenario #35 - Mitigates Risk / Consolidates DLR Buying Function

SERVICES RETAIN

- Logistics Support Processes
- Service Logistics Systems
- DLR Requirements Determination
- Item mgmt responsibility
- DLR Repair Management
- Title 10 Responsibilities
 - Achieving readiness levels
 - 50/50 compliance
- Technical/Engineering Spt
- DLR Reliability Improvement
- Deficiency Resolution
- ECPs/TOs/TCTO Execution
- Engineering Release Authority
- Airworthiness Responsibility
- DLR Stockage policies



DLR Purchasing Responsibility
 Service DLR “Buy” Authority Funding
 (example: Air Force buy = \$1.5B/yr)
 Buy Contract Development & Execution
 Required Buy Support Personnel
 Remaining service consumable items

Transfer to
 DLA





Requirements Execution

Single Service ICPs



Army DLR Requirements
Army Buy Cost Authority



USMC DLR Requirements
USMC Buy Cost Authority



Navy DLR Requirements
Navy Buy Cost Authority



USAF DLR Requirements
USAF Buy Cost Authority

DLA
ICP



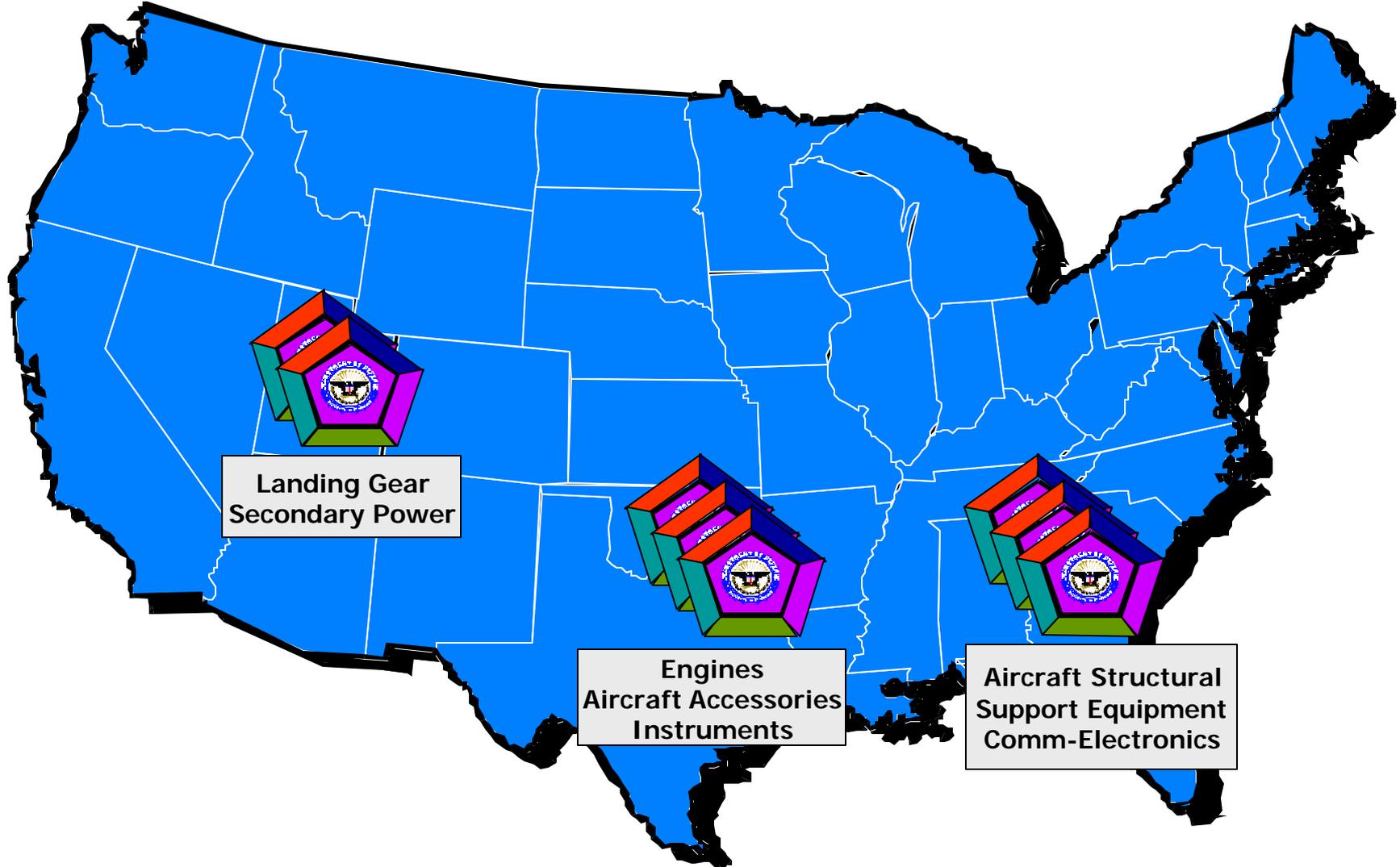
Add DLA
Consumable
Requirements
& cost
authority



DLA orchestrates the transition from tactical to strategic contract agreements



Commodity Councils - Leverage Existing AF Councils





Candidate #S&S-0035

Candidate Recommendation (Summary): Realignment of the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support and Maintenance Management Service Inventory Control Point functions to Defense Logistics Agency (DLA).

Justification

- ✓ Mission consolidation
- ✓ Reduces excess capacity
- ✓ Provides for significant personnel reductions

Military Value

- ✓ Relative military value scores not determinative because all service ICP locations were realigned to DLA

Payback

- ✓ One Time Cost: \$93.2M
- ✓ Net Implementation Savings: \$851.8M
- ✓ Annual Recurring Saving: \$226.6M
- ✓ Payback Period: Immediate
- ✓ 20 Yr. NPV savings: \$2,898.8M

Impacts

- ✓ Criterion 6: -18 to -691 jobs; <0.1% to .41%
- ✓ Criterion 7: No Issues.
- ✓ Criterion 8: No impediments.

✓ Strategyx

✓ Capacity Analysis / Data Verification

✓ JCSG/MilDep Recommended

✓ De-conflicted w/JCSGs

✓ COBRA

✓ Military Value Analysis / Data Verification

✓ Criteria 6-8 Analysis

✓ De-conflicted w/MilDepts



Assessment of Candidate Recommendations

Briefed at the 15 March BRAC SRG



Assessment of Candidate Recommendations

- HSA briefed 3 candidate recommendations
 - 2 do not impact the Army
- E&T briefed 4 candidate recommendations
- S&S briefed 1 candidate recommendations
- Technical briefed 3 candidate recommendations
 - 1 did not apply to the Army
- Industrial briefed 6 candidate recommendations
 - 6 do not affect the Army
- Medical brief 1 candidate recommendation
 - 1 did not affect the Army

To Date: 309

E&T: 14	HSA: 56
IND: 37	MED: 17
S&S: 5	TECH: 21

(82 impact the Army)

ARMY: 153	NAVY: 53
USAF: 53	

(Army has 4 pending, 1 re-submit)



HSA Assessment



CR #	Title	Assessment	Comments
HSA-0099	Relocates all Military Department and Department of Defense security clearance adjudication and appeals activities from the Washington Navy Yard, Bolling Air Force Base, the Pentagon; the U.S. Army Soldiers Systems Center, and leased locations in CA, MD, OH, VA, & AZ to Fort Meade, Maryland.	Green	



E&T Assessment



CR #	Title	Assessment	Comments
E&T-0061	Realign Fort Bliss, TX, by relocating the Air Defense Artillery (ADA) Center & School to Fort Sill, OK. Consolidate the Air Defense Artillery Center & School with the Field Artillery Center & School to establish a Net Fires Center.	Green	
E&T-0062	Realign Fort Eustis, VA, by relocating the Aviation Logistics School to Fort Rucker, AL, and consolidating it with the Aviation Center and School.	Green	
E&T-0063	Realign Fort Knox, KY, by relocating the Armor Center and School to Fort Benning, GA. Consolidate the Armor Center and School with the Infantry Center and School to create a Maneuver Center.	Green	
E&T-0064	Realign Fort Eustis, VA, by relocating the Transportation Center and School to Ft. Lee, VA. Realign Aberdeen Proving Ground, MD by relocating the Ordnance Center and School to Ft. Lee, VA. Realign Redstone Arsenal, AL by relocating the Missile and Munitions Center to Fort Lee, VA. Consolidate the Transportation Center and School and the Ordnance Center and School with the Quartermaster Center & School, the Army Logistic Management College, and Combined Arms Support Command, to establish a Combat Service Support Center at Fort Lee, VA.	Green	



S&S Assessment

CR #	Title	Assessment	Comments
S&S-0048	Reconfigure wholesale storage and distribution around 4 regional Strategic Distribution Platforms (SDPs): Susquehanna,, Warner Robins, Oklahoma City and San Joaquin. Disestablish DD Columbus and DD Red River. Realign the following DDs as Forward Distribution Points (FDPs) and consolidate their supply and storage functions, and associated inventories with those supporting industrial activities such as maintenance depots and shipyards: Tobyhanna, Norfolk, Richmond, Cherry Point, Albany, Jacksonville, Anniston, Corpus Christi, Hill, Puget Sound, San Diego and Barstow.	Green	



TECH Assessment



CR #	Title	Assessment	Comments
TECH-0018C	Relocate Missile Defense Agency Weapons and Armaments Research and Development & Acquisition functions from FOB 2, leased locations in the National Capital Region, and Kirtland Air Force Base, NM, to Redstone Arsenal, AL.	Green	MILCON issues to be worked during Integration
TECH-0031	Realign Detroit Arsenal, MI, by relocating Sea Vehicle Development and Acquisition to Naval Surface Warfare Center Carderock Division, Bethesda, MD, and Program Management and Direction of Sea Vehicle Development and Acquisition to Naval Sea Systems Command Washington Navy Yard, DC.	Green	



INTEL Assessment



CR #	Title	Assessment	Comments
INT-0004	National Geospatial Agency (NGA) East	Red	<ul style="list-style-type: none"> ▪ Army does not want JCSG to specify EPG as the exact location for realignment on Fort Belvoir
INT-0011	Selected Continuity of Operations (COOP) and Mission Assurance (MA) Capabilities	Red	<ul style="list-style-type: none"> ▪ Disapproved at March 15 ISG ▪ Recommend declare green
INT-0007	Consolidate selected Missouri based NGA at Allenton, MO	Green	
INT-0010	DIA and Army Analytical Collocation	Green	



Update of Previous Assessments



Red Status Candidate Recommendations

CR #	Title	Comments
HSA – 0035	Relocate the National Guard Bureau, Army National Guard, Air National Guard and the Army National Guard Readiness Center at Arlington Hall Headquarters to Andrews Air Force Base. Close Jefferson Plaza 1.	<ul style="list-style-type: none"> ▪ HSA and TABS working with National Guard to resolve location for HQs ▪ Declare green pending HSA submit
E&T – 0039	Realign Truman Annex, by relocating Army Diver training to Panama City, establishing a Joint Center of Excellence for Diver Training.	<ul style="list-style-type: none"> ▪ USSOCOM does not concur with proposed move
E&T – 0032	Realign Carlisle Barracks, Maxwell AFB, Naval Station Newport, and MCB Quantico by relocating Service War Colleges to Fort McNair, making them colleges of the National Defense University.	<ul style="list-style-type: none"> ▪ Disapproved by IEC – recommend declare green



Update of Previous Assessments



Amber Status Candidate Recommendations

CR #	Title	Comments
MED – 0002	Realign Walter Reed Medical Center as follows: relocate all tertiary medical services to National Naval Medical Center, Bethesda, establishing it as a National Military Medical Center; and relocate all other patient care functions to DeWitt Hospital, Fort Belvoir.	<ul style="list-style-type: none"> IAW with IEC guidance TABS working with Medical & HSA to develop three options regarding the closure/realignment of WRAMC
HSA – 0106	Close 13 and realign 23 leased installations in Northern Virginia by relocating offices of the Office of the Secretary of Defense, Washington Headquarters Services, the Defense Technology Security Administration, the Defense Human Resources Activity, the DoD Education Activity, the DoD Inspector General, and Pentagon Renovation Project temporary space to Walter Reed.	<ul style="list-style-type: none"> IAW with IEC guidance TABS working with Medical & HSA to develop options regarding the closure/realignment of WRAMC
IND – 0127B	Realign Red River as follows: relocate Armament and Structural Components, Combat Vehicles, Construction Equipment, Engines/ Transmissions and other to Anniston; relocate Construction Equipment, Power train Components, and Starters/Alternators/Generators to Albany; relocate Fire Control Systems and Components to Tobyhanna; and relocate Tactical Missiles and Tactical Vehicles to Letterkenny Army Depot.	<ul style="list-style-type: none"> TABS working with Industrial JCSG to include additional costs associated with adding capacity to Letterkenny & Anniston



Update of Previous Assessments



Amber Status Candidate Recommendations

CR #	Title	Comments
IND - 0127A	Realign depot maintenance functions on Marine Corps Logistics Base Barstow. Disestablish Aircraft Rotary. Relocate various function to: Fleet Readiness Center (FRC) Southeast Jacksonville, Anniston Army Depot, MCLB Albany, Tobyhanna Army Depot, Hill Air Force Base and Letterkenny Army Depot.	<ul style="list-style-type: none"> TABS working with Navy to include Army railhead operations and cost and 80 Family Housing units in Navy closure recommendation
TECH 0040	Close the Office of Naval Research; the AF Office of Scientific Research; the Army Research Offices, Durham, Belvoir, and Arlington; and the Defense Advanced Research Project Agency, Arlington. Relocate all functions to Anacostia Annex. Realign the DTRA by relocating the Extramural Research Program Management function to Anacostia Annex.	<ul style="list-style-type: none"> Recommend change to green status – no indication that DARPA will drop out
HSA – 0050	Realign Ft Shafter by relocating USARPAC HQ & IMA Region Pacific to Naval Station Pearl Harbor	<ul style="list-style-type: none"> CR withdrawn by ISG
HSA – 0077	Realign 2 leased installations in Northern Virginia; Ft. McPherson; Ft. Monroe; Rock Island Arsenal; Ft. Eustis; and Ft. Buchanan, by relocating HQs and regional offices of the ACA, Army IMA and Army NETCOM to Ft. Lee and Ft. Sam Houston. Realign 3 leased installations in Northern Virginia by relocating Army HR XXI office, Army Community and Family Support Center, and Army Family Liaison Office to Ft. Sam Houston. Realign Park Center IV by relocating Army Center for Substance Abuse to Ft. Knox.	<ul style="list-style-type: none"> TABS working with JCSG to include AEC in this recommendation



Update of Previous Assessments



Amber Status Candidate Recommendations

CR #	Title	Comments
E&T – 0003R	Realign AFIT at Wright-Patterson AFB, by disestablishing graduate level education. Realign the NPS at Monterey, by disestablishing graduate level education. Military unique sub-elements of extant grad-level curricula may need to be relocated or established to augment privatized delivery of graduate education, in the case where the private ability to deliver that sub-element is not available.	<ul style="list-style-type: none"> ▪ Army working activity relocation with Navy pending closure
IND – 0106 0108 0110 0111 0113 0114	<p>Close Kansas AAP.</p> <p>Close Hawthorne Army Depot.</p> <p>Close Mississippi Army Ammunition Plant.</p> <p>Close Red River Munitions Center. Relocate Storage, Demilitarization, and Munitions Maintenance functions.</p> <p>Realign Sierra Army Depot. Relocate Storage.</p> <p>Realign Watervliet Arsenal, by disestablishing all capabilities for Other Field Artillery Components.</p>	<ul style="list-style-type: none"> ▪ JCSG incorporating COBRA recommendations
IND – 0117 0118 0119 0120	<p>Close Deseret Chemical Demilitarization Facility.</p> <p>Close Pueblo Chemical Demilitarization Facility.</p> <p>Close Newport Chemical Demilitarization Facility.</p> <p>Close Umatilla Chemical Demilitarization Facility.</p>	<ul style="list-style-type: none"> ▪ JCSG input title change



Army Hot Spots

- No Change from Previous Briefings
 - Adelphi – potential problems
 - Fort Sam Houston
 - Rock Island



Fort Belvoir

Requirements: Summary of Puts and Takes

OSD #	Per Adj			Delta BOS (\$K)	Delta Sustainment (\$K)	Delta SF	Delta PRV (\$)
	MIL	CIV	Stu				
	2,027	3,696	210				
				(\$112)	\$741	903,983	\$417,546,532
E&T-0012	2	26	271	\$142	\$0	0	\$0
E&T-0029	-10	-25	-61	(\$1,640)	(\$2,266)	-992,000	(\$168,904,032)
HSA-0069	547	1,678	0	\$1,056	\$1,606	718,143	\$113,675,848
HSA-0071	-3	0	0	(\$1)	(\$10)	-4,558	(\$776,073)
HSA-0092	-103	-1,239	0	(\$637)	\$0	0	\$0
HSA-0108	-161	-163	0	(\$154)	(\$245)	-107,455	(\$18,295,950)
MED-0002	1,792	1,018	0			673,964	\$363,841,657
TECH-0018a	-24	-39	0	(\$30)	\$0	0	\$0
TECH-0032	-14	-86	0	(\$47)	\$0	0	\$0
TECH-0035	120	2,812	0	\$1,391	\$1,688	629,889	\$130,388,808
TECH-0040	-107	-213	0	(\$152)	\$0	0	\$0
TECH-0045	-12	-73	0	(\$40)	(\$32)	-14,000	(\$2,383,726)
USA-0223	138	3,239	0	\$1,603	\$1,709	668,538	\$147,962,740

- 13 candidate recommendations as of 11 March 2005
- PRV increase of \$417.5M
- 903,983 Sq Ft requires less than 152 buildable acres; 2,355 buildable acres are available at Fort Belvoir
- There is no apparent capacity issue – CERL concern on transportation access



Fort Benning

Requirements: Summary of Puts and Takes

OSD #	Per Adj			Delta BOS (\$K)	Delta Sustainment	Delta SF	Delta PRV (\$)
	MIL	CIV	Stu				
	4,767	900	7,877				
E&T-0063	1,516	811	7,877	\$22,199	\$7,691	3,232,975	\$424,519,502
USA-0046v2	3,251	89	0	\$7,027	\$1,560	755118	\$99,354,837

- 2 candidate recommendations as of 11 March 2005
- PRV increase of \$523.9M
- 3,988,093 Sq Ft requires less than 123 buildable acres; 2,508 buildable acres are available at Fort Benning
- There is no apparent capacity issue



Fort Bliss



Requirements: Summary of Puts and Takes

OSD #	Per Adj			Delta BOS (\$K)	Delta Sustainment	Delta SF	Delta PRV (\$)
	MIL	CIV	Stu				
	20,354	144	-1,444	\$26,151	\$24,819	7,429,801	\$1,153,683,565
HSA-0133	0	0	0	\$0	\$0	0	\$0
E&T-0061	-1,680	-335	-1,444	(\$4,747)	(\$2,930)	-1,300,000	(\$237,774,846)
USA-0221	22,034	479	0	\$30,898	\$27,749	8,729,801	\$1,391,458,411

- 3 candidate recommendations as of 11 March 2005
- PRV increase of \$1.2B
- 7,429,801 Sq Ft requires less than 404 buildable acres; 10,747 buildable acres are available at Fort Bliss
- There is no apparent capacity issue



Fort Lee



Requirements: Summary of Puts and Takes

OSD #	Per Adj			Delta BOS (\$K)	Delta Sustainment (\$K)	Delta SF	Delta PRV (\$)
	MIL	CIV	Stu				
	1,253	4,871	5,011				
E&T-0016	59	0	217	\$520	\$0	0	\$0
E&T-0053	39	4	97	\$331	\$0	0	\$0
E&T-0064	1,088	2,521	4,697	\$15,665	\$7,849	3,410,880	\$571,106,994
HSA-0067	54	483	0	\$1,013	\$241	146,438	\$23,244,359
HSA-0077	6	716	0	\$1,362	\$241	139,800	\$21,168,803
HSA-0109	1	346	0	\$654	\$342	207,400	\$30,266,797
HSA-0133	0	0	0	\$0	(\$32)	-20,134	(\$2,559,382)
USA-0113	3	665	0	\$1,260	\$166	87,000	\$14,278,586
USA-0222	3	136	0	\$262	\$39	21,000	\$3,400,260

- 9 candidate recommendations as of 11 March 2005
- PRV increase of \$660.9M
- 3,992,384 Sq Ft requires less than 195 buildable acres; 1,982 buildable acres are available at Fort Lee
- There is no apparent capacity issue



Redstone Arsenal



Requirements: Summary of Puts and Takes

OSD #	Per Adj			Delta BOS (\$K)	Delta Sustainment (\$K)	Delta SF	Delta PRV (\$)
	MIL	CIV	Stu				
	70	3,196	-889	\$5,431	\$3,169	2,084,225	\$207,110,622
E&T-0064	-422	-132	-889	(\$3,190)	(\$1,679)	-647,000	(\$168,459,918)
HSA-0029	0	349	0	\$771	\$119	68,600	\$9,057,451
HSA-0047	167	1,023	0	\$2,809	\$2,593	1,490,851	\$196,841,260
HSA-0092	91	1,230	0	\$2,920	\$562	323,400	\$42,699,414
TECH-0005b	33	311	0	\$760	\$334	197,941	\$33,470,261
TECH-0013	-4	-73	0	(\$170)	(\$13)	-5,000	(\$1,301,854)
TECH-0018c	108	454	0	\$1,242	\$1,207	629,433	\$91,327,797
TECH-0035	-7	-31	0	(\$84)	\$0	0	\$0
USA-0121	104	65	0	\$373	\$46	26,000	\$3,476,211

- 9 Candidate Recommendations as of 11 March 2005
- PRV increase of \$207 M
- 2,084,225 Sq Ft requires less than 108 buildable acres; 3,229 buildable acres are available at Redstone Arsenal
- There is no apparent capacity issue



Fort Riley



Requirements: Summary of Puts and Takes

OSD #	Per Adj			Delta BOS (\$K)	Delta Sustainment	Delta SF	Delta PRV (\$)
	MIL	CIV	Stu				
	9,504	542	0				
HSA-0029	0	173	0	\$335	\$0	0	\$0
USA-0221	9,504	369	0	\$19,107	\$10,676	3,762,362	\$759,220,177

- 2 Candidate Recommendations as of 11 March 2005
- PRV increase of \$759.2 M
- 3,762,362 Sq Ft requires less than 253 buildable acres; 2,624 buildable acres are available at Fort Riley
- There is no apparent capacity issue



Fort Sill



Requirements: Summary of Puts and Takes

OSD #	Per Adj			Delta BOS (\$K)	Delta Sustainment	Delta SF	Delta PRV (\$)
	MIL	CIV	Stu				
	938	289	1,444				
HSA-0022	-116	-3	0	(\$317)	(\$122)	-65,197	(\$8,500,284)
HSA-0135	-119	-5	0	(\$330)	(\$122)	-65,197	(\$8,500,284)
E&T-0061	1,173	297	1,444	\$7,764	\$2,314	800,415	\$127,309,432

- 3 Candidate Recommendations as of 11 March 2005
- PRV increase of \$110.3 M
- 670,021 Sq Ft requires less than 33 buildable acres; 615 buildable acres are available at Fort Sill
- There is no apparent capacity issue



Quantitative Roll-up of Candidate Recommendations

As briefed at 15 March BRAC SRG



Candidate Recommendation Financials



CR#	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
USA	\$5.3	\$3.1	(\$0.6)	(\$2.3)
DON	\$1.3	(\$0.6)	(\$0.6)	(\$6.3)
USAF	\$2.0	\$0.3	(\$0.6)	(\$5.4)
JCSGs	\$10.8	\$0.0	(\$2.8)	(\$25.9)
Total DOD	\$19.5	\$2.7	(\$4.6)	(\$39.8)

Army Impacts

Total JCSG	\$5.5	\$0.9	(\$1.3)	(\$11.0)
Army Total	\$5.3	\$3.1	(\$0.6)	(\$2.3)
Total Army	\$10.8	\$3.9	(\$1.8)	(\$13.3)

IGPBS	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
Total	4.2	0.9	-0.9	-7.6
BRAC	3.8	5.2	0.3	8.0
Non-BRAC	0.3	-4.4	-1.2	-15.6

Submitted as of 4 March 05

Transforming Through Base Realignment and Closure



Candidate Recommendation Financials

CR#	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
USA	\$4.9	\$2.8	(\$0.5)	(\$2.2)
DON	\$1.3	(\$0.6)	(\$0.6)	(\$6.3)
USAF	\$2.1	\$0.3	(\$0.6)	(\$5.5)
JCSGs	\$13.6	\$0.2	(\$3.6)	(\$32.8)
Total DOD	\$21.9	\$2.6	(\$5.3)	(\$46.8)

Army Impacts

Total JCSG	\$5.6	\$0.9	(\$1.3)	(\$11.5)
Army Total	\$4.9	\$2.8	(\$0.5)	(\$2.2)
Total Army	\$10.5	\$3.7	(\$1.9)	(\$13.7)

IGPBS	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
Total	4.2	0.9	-0.9	-7.6
BRAC	3.8	5.2	0.3	8.0
Non-BRAC	0.3	-4.4	-1.2	-15.6

Submitted as of 11 March 05

Transforming Through Base Realignment and Closure



CRs Affecting the Army



Proposal Inventory	JCSG	AC	RC	Totals
Number of Scenarios	94	13	127	234
Potential Cost				
One Time (\$B)	\$5.6	\$6.3	\$2.9	14.7
6-Year Net (\$B)	\$0.9	\$1.8	\$1.9	4.6
Potential 20-Year NPV (\$B)	-\$11.3	-\$9.5	-\$0.3	-21.3
Recurring Costs (\$B)	-\$1.3	-\$1.2	-\$0.2	-2.8
Military Positions Returned to Operational Army	5,874	2,076	(FTEs) 2,483	10,433
Civilian Positions Eliminated	6,483	4,447	508	11,438
Closures	18*	7	414	439
Realignments	39	14	119	172

1 more to analyze

Transforming Through Base Realignment and Closure

*Includes 8 Leases

11 March 05



Budget Level All Scenarios



	Totals	Per POM
Total Requirement	\$ 14.70	
IGPBS	\$ (2.50)	
1/2 IGPBS Non-BRAC Savings	\$ (2.15)	
Wedge	\$ (4.00)	
1/2 Savings (1-6 Yr)	\$ (1.18)	
Remaining Bill	\$ 4.86	\$ 0.81
(All Dollars in billions, Less Military Pay)		

UA Activations & Moves	\$ 0.85	
Remaining Bill Less UA	\$ 4.01	\$ 0.67

Transforming Through Base Realignment and Closure



Recommendations

- Continue working integration with other Services and JCSGs
- Complete Army candidate recommendation submission to OSD



SRG Way Ahead

29 March	Integration of Candidate Recommendations V
5 April	Final Integration Results
12 April	Packaging of Candidate Recommendations
19 April	Army BRAC Report
26 April	Army BRAC Report



ISG/IEC Way Ahead



Month	ISG	IEC
March	24	28
April	1, 8, 15, 22 & 29	4, 11, 16, 18 & 25
May	6, 13, 20 & 27	2 & 9

BRAC SRG expected to continue meeting on a weekly basis



Backups



CRs Affecting the Army



Proposal Inventory	JCSG	AC	RC	Totals
Number of Scenarios	36*	12	140	238
Potential Cost				
One Time (\$B)	\$5.6	\$6.3	\$3.3	15.2
6-Year Net (\$B)	\$0.9	\$1.7	\$2.2	4.8
Potential 20-Year NPV (\$B)	-\$11.5	-\$9.5	-\$0.4	-21.4
Recurring Costs (\$B)	-\$1.3	-\$1.2	-\$0.3	-2.8
Military Positions Returned to Operational Army	5,852	2,595	(FTEs) 2,863	11,310
Civilian Positions Eliminated	6,107	4,541	519	11,167
Closures	18**	7	483	508
Realignments	39	14	138	191

1 more to analyze

Transforming Through Base Realignment and Closure

*Includes 4 Proposals not yet submitted as CRs

**Includes 8 Leases

4 March 05





Budget Level All Scenarios



	Totals	Per POM Year
Total Requirement	\$ 15.10	
IGPBS	\$ (2.50)	
1/2 IGPBS Non-BRAC Savings	\$ (2.15)	
Wedge	\$ (4.00)	
1/2 Savings (1-6 Yr)	\$ (1.18)	
Remaining Bill	\$ 5.26	\$ 0.88
(All Dollars in billions, Less Military Pay)		

UA Activations & Moves	\$ 0.85	
Remaining Bill Less UA Actions	\$ 4.41	\$ 0.74

Transforming Through Base Realignment and Closure

22 MARCH 2005
BRAC 2005 SRG# 35
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- To provide updates
- To present:
 - Decisions from SRG 34
 - Issues for Discussion
 - Review of Candidate Recommendations
 - Assessment and Quantitative Rollup

ACTIONS:

Dr. College began by welcoming the group and immediately started the briefing. He reviewed the calendar and the decisions from SRG 34. They included dropping 23 Army National Guard Candidate Recommendations and the approval to submit Candidate Recommendations closing Soldier Systems Center (Natick) and Red River Army Depot.

Dr. College then introduced new topics for discussion:

Dr. College noted that HSA is still working the National Guard issue with TABS' assistance. The revised proposal expands capacity at both Arlington Hall and Andrews AFB, and is a good compromise.

On Walter Reed Installation, Dr College noted that TABS, assisted by HSA, was examining three options for what to do with the property: close the installation; backfill it with activities from leased space; or, backfill and make it part of the Pentagon Reservation.

In discussion, it was noted that if the Walter Reed Main Post capacity is not used and activities move to Ft Belvoir instead, it will increase the costs for MILCON and infrastructure improvements, and likely generate some schedule risk. HSA director noted that the closure of USUHS and AFIP and backfill of those facilities was also a consideration. Dr College noted that an additional data call will determine useable space at Walter Reed main post.

A/USA directed that the costs be analyzed both with USUHS closed and not closed, to prepare for discussion at the ISG.

ASAALT mentioned that we need to factor the impact of an increase in personnel at Ft Belvoir, if Walter Reed not used.

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On the movement of the National Geospatial Intelligence Agency (NGA) to Ft Belvoir vice EPG, Dr. College noted that he is working with OSD to refine this candidate recommendation. He recommended that we not be specific about locating activities on the EPG in this or any recommendation, so that the Army could retain flexibility in the BRAC-related moves affecting Ft. Belvoir while preserving our options regarding the EPG. The SRG approved this approach.

On Red River, Dr. College reported the IEC decision to close Red River, and build additional capacity at Anniston Army Depot and Letterkenny Army Depot.

On S&S 35, Dr. College noted that TABS is working with the Supply and Storage JCSG to refine the candidate recommendation.

Dr. College also provided a modularity update, noting that the latest actions moved a UEx HQs from Ft Hood to Ft Carson.

A/USA expressed concern about presenting these recommendations to properly reflect the Army's transformation requirements since the costs are significant.

Dr. College also noted that a SUA/MEB is currently slated to go to Ft Knox. In response to Mr. Wynne's memo on Ft Knox, Dr College noted that the Army had made full use of Ft Knox's capacity, and had no intentions of closing it.

On Rock Island, also a subject of the Wynne Memo, Dr. College noted that TABS is awaiting action by the Industrial JCSG to see if closing Rock Island is feasible. Unless IJCSG moves activities away from Rock Island, the Army will not close it.

On closing Ft Monmouth, the Army is on track to make that recommendation.

On Sierra Army Depot, the Army is not contemplating closure.

On Soldier Systems Center (Natick), Dr. College noted that it was on track to be recommended for closure.

On Ft Huachuca, OSD asked why there was no action to close it. Dr. College noted that TABS responded that there were a number of activities best suited to perform their missions at Ft Huachuca and that the JCSGs had not relocated sufficient activities from there to make a closure action possible.

Dr College briefed that the Navy is contemplating closing Naval Weapons Station Crane. Crane Army Ammunition Activity occupies 80% of NWS Crane. The Army cannot vacate, as it is a strategic platform for production and storage. Army will watch this action closely and work with Navy as appropriate.

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Dr. College then presented an update on integration of candidate recommendations, noting that all initial reviews with the JCSGs have been completed.

The JCSGs then presented their new candidate recommendations:

COL Coulson presented HSA CRs, including the revised ARNG, NGB Headquarters at Arlington Hall, and movement of TRANSCOM and SDDC to Scott AFB, noting that there is a conflicting CR by the Air Force to close Scott AFB.

Mr. Yaglom briefed Medical CRs, including consolidation of medical RDA.

VCSA noted that Medical JCSG needs to ensure that the Army Institute of Research is factored into this CR.

Mr. Neal briefed S&S Candidate Recommendations. He noted that the JCSG has revamped S&S 0035 recommendation, consolidating the DLA buying function. SRG members continued to express dissatisfaction with that piece of the recommendation.

Dr. College then presented information on an assessment of JCSG candidate recommendations and their impact on the Army, a summary of potential “hot spots,” where Army installations could become overcommitted by multiple candidate recommendations, and a quantitative rollup of costs and savings to date.

Dr. College then presented the Way Ahead and concluded the briefing.

SECRETARY, Dr. Craig College
RECORDER, Ms. Stephanie Hoehne