



DCN: 3800



# BRAC SRG #37

## 5 April 2005

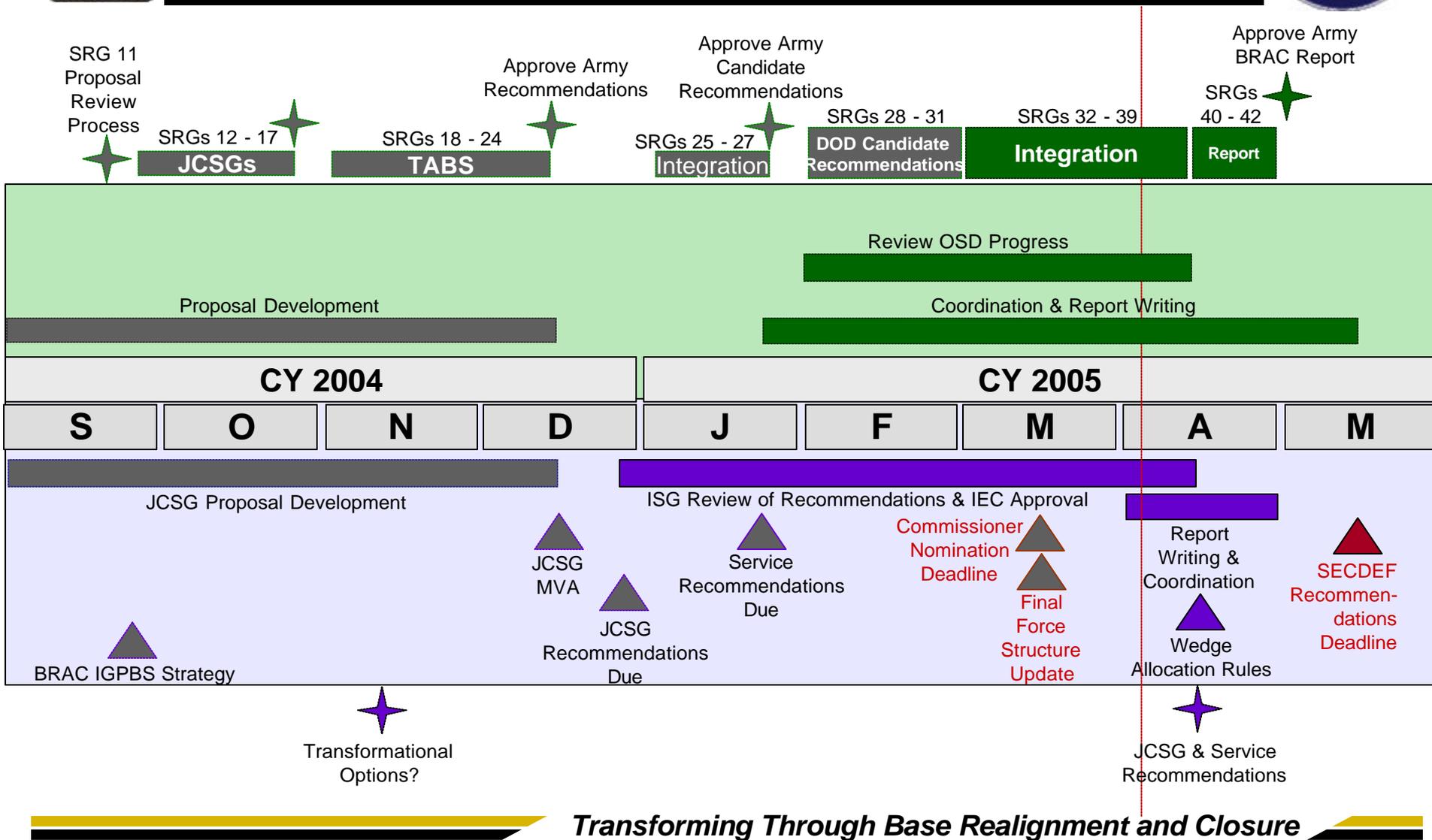


# Purpose & Agenda

- Present for information:
  - Timeline Update
- Present for review:
  - Topics for Discussion
  - Review of Candidate Recommendations
    - New JCSG Candidate Recommendations
    - Assessment of JCSG Candidate Recommendations Briefed at 29 March SRG
  - Quantitative Roll-Up of Candidate Recommendations to Date
  - Army Hot Spots/Nodal Analysis
- Recommendations
- Way Ahead



# BRAC Timeline



*Transforming Through Base Realignment and Closure*



# Decisions from SRG #36



- Approved updated:
  - Military Value
  - Capacity and Surge
  - Operational Army candidate recommendations



# Topics for Discussion

- Army RC candidate recommendations
- Walter Reed Army Medical Center
- Virtual ICP & S&S-0035
- G-8 Briefing: Modeling the Prioritization of Resources as Result of IGPBS, BRAC, Modularity and MILCON



# Reserve Component

## Candidate Recommendations Update



CR Title	Comments
AFRC JFHQ Montgomery	Add to AL
AFRC Arkadelphia, AR	Add to AR
AFRC Cape Girardeau, MO	Drop

- First two are no longer ARNG only
- After ARNG removed from CR – only one facility closing and moving to another location in the same vicinity



# Walter Reed Army Medical Center



# Walter Reed Installation



- Issue: SecArmy asked that we examine what DoD should do with Walter Reed Installation given the collection of CRs affecting the property, i.e., relocate the Medical Center and disestablish AFIP
- Facts:
  - Walter Reed property has three geographically separated campuses
    - Main campus, Forest Glen (WRAIR), Glen Haven (Housing)
  - Relocation of Medical Center and disestablishment of AFIP frees up 1.0 - 1.5M SF
    - Tenants occupy .1M SF of space on main campus
  - Collection of activities remaining on Forest Glen occupy 1.5M SF
  - Relocation of 4<sup>th</sup> estate requires 2.0M SF
- Assumptions:
  - USUHS property is back-filled; may have 0.5 –0.7M SF available for use
  - EPG is available for construction at Ft Belvoir
  - Highway construction around main post Ft Belvoir may cost ~\$200M
  - Enclave Glen Haven for housing to support Walter Reed National Military Medical Center, Bethesda

***4<sup>th</sup> estate does not fit at WRAMC main campus even after medical center and AFIP move out***



# Options



Options	One-Time Cost		NPV (Savings)		Schedule Risk	
	W/EPG	W/O EPG	W/EPG	W/O EPG	W/EPG	W/O EPG
<b>Keep Walter Reed Installation</b> <ul style="list-style-type: none"> <li>Renovate 2.0M SF at Walter Reed &amp; USUHS</li> </ul>	1.10B	1.10B	.64B	.64B	<ul style="list-style-type: none"> <li>WR: High</li> <li>Belvoir: N/A</li> </ul>	<ul style="list-style-type: none"> <li>WR: High</li> <li>Belvoir: N/A</li> </ul>
<b>Close Walter Reed</b> <ul style="list-style-type: none"> <li>Renovate .5M at USUHS</li> <li>Construct 3.1M SF at Belvoir</li> </ul>	1.74B	1.94B	.66B	.46B	<ul style="list-style-type: none"> <li>WR: N/A</li> <li>Belvoir: Med</li> </ul>	<ul style="list-style-type: none"> <li>WR: N/A</li> <li>Belvoir: High</li> </ul>
<b>Enclave Forest Glen</b> <ul style="list-style-type: none"> <li>Renovate .5M at USUHS</li> <li>Construct 1.6M SF at Belvoir</li> </ul>	1.27B	1.47B	.98B	.78B	<ul style="list-style-type: none"> <li>WR: N/A</li> <li>Belvoir: Low</li> </ul>	<ul style="list-style-type: none"> <li>WR: N/A</li> <li>Belvoir: Med</li> </ul>

***Recommend close Main Campus and enclave Forest Glen and Glen Haven, construct 1.6 - 2.1M SF at Belvoir***



# Virtual ICP & S&S-0035



# Virtual ICP and S&S-0035



- ISG directed the following:
  - S&S rewrite S&S-0035 ✓ Done
  - S&S explain \$3B savings in greater detail Working
  - Army Virtual ICP proposal be incorporated into S&S-0035 using Army military value approach ✓ Done



# TECH JCSG Candidate Recommendations

Submitted to the  
Infrastructure Steering Group



# #Tech-0060: Relocate NSWSA Corona to March ARB

**Candidate Recommendation:** Close Naval Surface Warfare Support Activity Corona, CA. Relocate all functions to March Air Reserve Base.

## Justification

- Minimizes disruption to critical and unique Navy RDAT&E asset (local move, no PCS)
- Reduces DOD footprint, PRV: -\$543M
- Provides purpose built facility to increase efficiency of organization
- Enhances opportunity for Jointness

## Military Value

- Corona has low quantitative Military Value in eleven functions.
- Closure increases average quantitative military value in all functions.
- Military judgment concluded that keeping Corona functions together provides an integrated independent assessment across 11 functions

## Payback

- One-time cost: \$94.3M
- Net implementation cost: \$43.2M
- Annual recurring savings: \$13.5M
- Payback time: 6 years
- NPV savings: \$85.2M

## Impacts

- Criteria 6: -6 jobs (3 direct, 3 indirect); <0.1%
- Criteria 7: No issues
- Criteria 8: No impediments

✓ Strategy  
✓ COBRA

✓ Capacity Analysis / Data Verification  
✓ Military Value Analysis / Data Verification

✓ JCSG/MilDep Recommended  
✓ Criteria 6-8 Analysis

✓ De-conflicted w/JCSGs  
✓ De-conflicted w/MilDeps



# MED JCSG Candidate Recommendations

Submitted to the  
Infrastructure Steering Group



# Candidate #MED-0028: Establish a Joint Biomedical RDA Management Center

Candidate Recommendation: Co-locates all management activities overseeing biomedical Science and Technology and regulated medical product Development and Acquisition at Fort Detrick, MD.

### Justification

- Create synergies and efficiencies:
  - Coordinate program planning to build joint economies & eliminate undesired redundancy
  - Optimize utilization of limited critical professional personnel
  - Build common practices for FDA regulatory affairs & communications
- Reduces leased space

### Military Value

- Builds on high Ft. Detrick mil value as judged by both Medical and Technical JCSGs.
- Military judgment: Facilitates better communication and integration of programs; more jointness.

### Payback

- One-time cost: \$ 6.273M
- Net implementation cost: \$ 5.330M
- Annual recurring savings: \$ 0.634M
- Payback time: 14 years
- NPV (savings): \$ 0.961M

### Impacts

- Criteria 6: -116 jobs (68 direct, 48 indirect); <0.1%
- Criteria 7: No issues
- Criteria 8: No impediments



# **E&T JCSG Candidate Recommendations**

Submitted to the  
Infrastructure Steering Group



# E&T-0038A: Joint Range Coordination Centers



**Candidate Recommendation:** Establish, under JFCOM, three Joint Range Coordination Centers to facilitate installation management functions of ranges for joint operations and exercises.

<u>Justification</u>	<u>Military Value</u>										
<ul style="list-style-type: none"> <li>✓ Supports all Service and Joint large-scale range use.</li> <li>✓ Simplifies coordination of large-scale exercises, across multiple ranges.</li> <li>✓ Expands on and leverages existing formal and informal relationships.</li> <li>✓ Supports DoD Training Transformation.</li> <li>✓ Optimizes use of ground, air, and sea range space for both training and testing.</li> <li>✓ Estimated 87 billets (civilian/military) from Services</li> </ul>	<ul style="list-style-type: none"> <li>✓ Eglin (East Region): Highest quantitative MV in region.</li> <li>✓ Bliss (Central Region): 2<sup>nd</sup> highest quantitative MV in region. Military judgment rejected highest in region as not suitable (White Sands) because primarily T&amp;E.</li> <li>✓ North Island (West Region): Highest quantitative MV in region.</li> </ul>										
<u>Payback</u>	<u>Impacts</u>										
<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">✓ One Time Cost:</td> <td style="text-align: right;">\$4.666M</td> </tr> <tr> <td>✓ Net Implementation Cost:</td> <td style="text-align: right;">\$48.078M</td> </tr> <tr> <td>✓ Annual Recurring Cost:</td> <td style="text-align: right;">\$9.567M</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">Never</td> </tr> <tr> <td>✓ NPV Cost:</td> <td style="text-align: right;">\$137.9M</td> </tr> </table>	✓ One Time Cost:	\$4.666M	✓ Net Implementation Cost:	\$48.078M	✓ Annual Recurring Cost:	\$9.567M	✓ Payback Period:	Never	✓ NPV Cost:	\$137.9M	<ul style="list-style-type: none"> <li>✓ Criterion 6: Total reduction equals 155 (direct jobs = 87, indirect jobs=68) -0.01% to -0.08%; &lt;0.1%</li> <li>✓ Criterion 7: No Issues</li> <li>✓ Criterion 8: No impediments</li> </ul>
✓ One Time Cost:	\$4.666M										
✓ Net Implementation Cost:	\$48.078M										
✓ Annual Recurring Cost:	\$9.567M										
✓ Payback Period:	Never										
✓ NPV Cost:	\$137.9M										

- ✓ Strategy
- ✓ COBRA

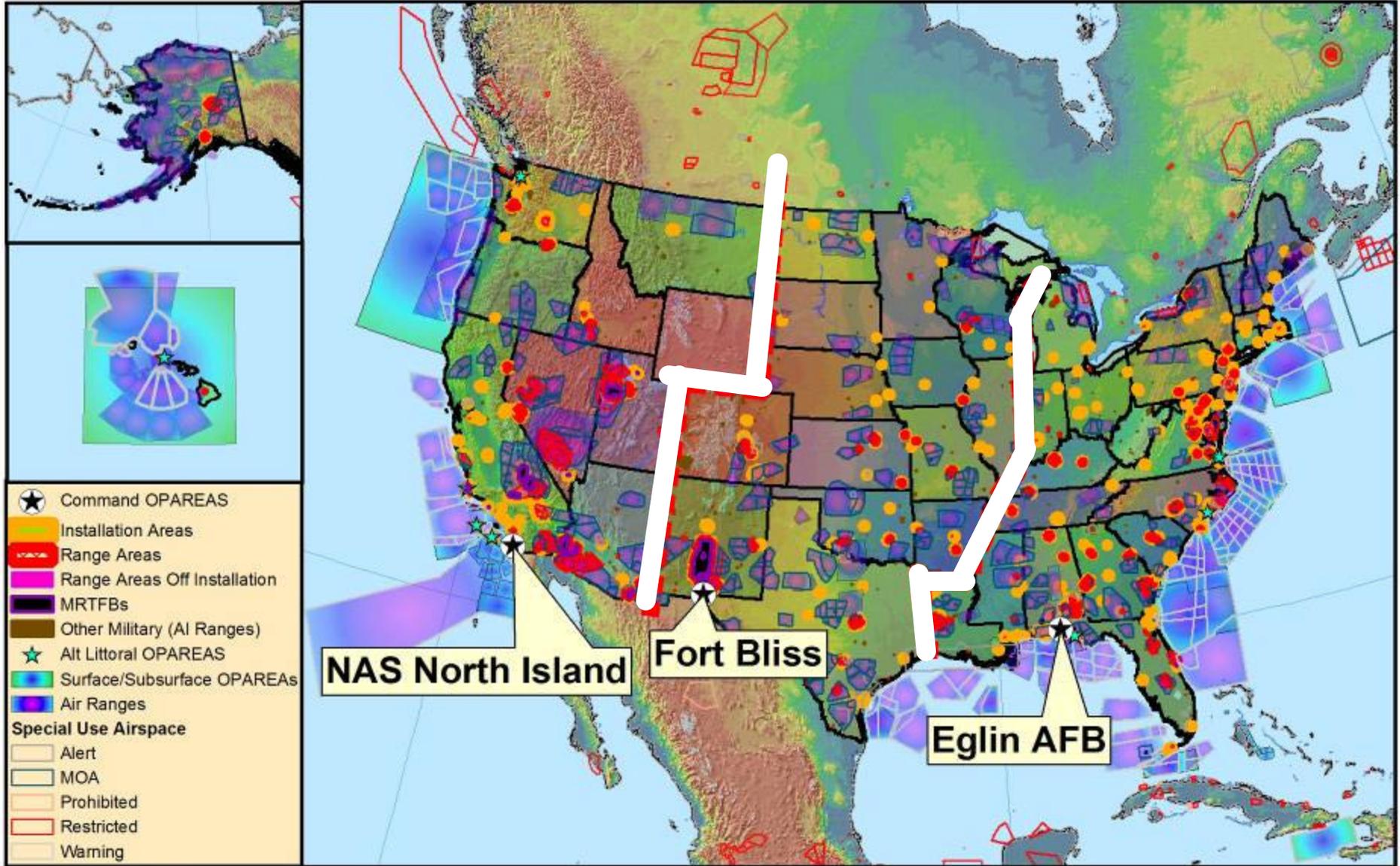
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps

# Joint Regional Range Coordination Centers Scenario 38A

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA



Albers Equal Area Conic Projection  
Printed by CALIBRE Systems  
24 Feb 2005  
For information contact:  
Markus Craig  
GIS Program Manager

CALIBRE

0 500 1,000  
Kilometers

0 500 1,000  
Miles





# Issues

- **High probability that Flight Training E&T-0046 will be deleted by ISG**
  - ✓ **Impacts Rotary Wing (RW) Consolidation at Rucker (Realign from Whiting NAS to Rucker)**
  - ✓ **Initially, E&T-0006 was stand alone for RW consolidation**
  - ✓ **E&T-0006 was rolled into other FT scenarios (including 0046)**
  - ✓ **Navy/USMC do not support if Whiting NAS remains open**
  - ✓ **Without Army intervention RW consolidation will not happen**
  - ✓ **Obtain operational guidance from SRG**
    - Push** concept of RW Consolidation
    - Do Not** push concept of RW Consolidation



# **Assessment of Candidate Recommendations**

**Briefed at the 29 March BRAC SRG**



# Assessment of Candidate Recommendations



- E&T briefed 2 candidate recommendations
  - 1 does not impact the Army
- Intel briefed 2 candidate recommendations
  - 1 does not apply to the Army

<b>To Date: 309</b>	
E&T: 16	HSA: 59
IND: 37	MED: 20
S&S: 6	TECH: 22
INT: 4	
<i>(93 impact the Army)</i>	
ARMY: 130	NAVY: 53
USAF: 56	



# Assessment



CR #	Title	Assessment	Comments
E&T-0058	Realign Carlisle Barracks, Pennsylvania, by relocating the United States Army War College to Fort Leavenworth, Kansas, and consolidating it with the United States Army Command and General Staff College at Fort Leavenworth, Kansas, to create the Land Warfare University.	Green	
INT-0012	Close National Geospatial-Intelligence Agency (NGA) facilities at 2nd Street, St. Louis, MO, and Arnold, MO. Relocate functions to a new facility on Scott Air Force Base, IL.	Green	



# Update of Previous Assessments



## Red Status Candidate Recommendations

CR #	Title	Comments
	<i>No Red Status Candidate Recommendations at this time</i>	



# Update of Previous Assessments



## Amber Status Candidate Recommendations

CR #	Title	Comments
MED – 0002	Realign Walter Reed Medical Center as follows: relocate all tertiary medical services to National Naval Medical Center, Bethesda, establishing it as a National Military Medical Center; and relocate all other patient care functions to DeWitt Hospital, Fort Belvoir.	<ul style="list-style-type: none"> <li>▪ IAW with IEC guidance TABS worked with Medical &amp; HSA to develop three options regarding the closure/realignment of WRAMC</li> <li>▪ <b>Recommend declare green</b></li> </ul>
HSA – 0106	Close 13 and realign 23 leased installations in Northern Virginia by relocating offices of the Office of the Secretary of Defense, Washington Headquarters Services, the Defense Technology Security Administration, the Defense Human Resources Activity, the DoD Education Activity, the DoD Inspector General, and Pentagon Renovation Project temporary space to Walter Reed.	<ul style="list-style-type: none"> <li>▪ IAW with IEC guidance TABS working with Medical &amp; HSA to develop options regarding the closure/realignment of WRAMC</li> </ul>
IND – 0127B	Realign Red River as follows: relocate Armament and Structural Components, Combat Vehicles, Construction Equipment, Engines/Transmissions and other to Anniston; relocate Construction Equipment, Power train Components, and Starters/Alternators/Generators to Albany; relocate Fire Control Systems and Components to Tobyhanna; and relocate Tactical Missiles and Tactical Vehicles to Letterkenny Army Depot.	<ul style="list-style-type: none"> <li>▪ TABS working with Industrial JCSG to include additional costs associated with adding capacity to Letterkenny &amp; Anniston</li> <li>▪ <b>Recommend declare green</b></li> </ul>

*Transforming Through Base Realignment and Closure*



# Update of Previous Assessments



## Amber Status Candidate Recommendations

CR #	Title	Comments
IND – 0127A	Realign depot maintenance functions on Marine Corps Logistics Base Barstow. Disestablish Aircraft Rotary. Relocate various function to: Fleet Readiness Center (FRC) Southeast Jacksonville, Anniston Army Depot, MCLB Albany, Tobyhanna Army Depot, Hill Air Force Base and Letterkenny Army Depot.	<ul style="list-style-type: none"> <li>TABS working with Navy to include Army railhead operations and cost and 80 Family Housing units in Navy closure recommendation</li> </ul>
HSA – 0050	Realign Ft Shafter by relocating USARPAC HQ & IMA Region Pacific to Naval Station Pearl Harbor	<ul style="list-style-type: none"> <li>CR withdrawn by ISG</li> </ul>
HSA – 0077	Realign 2 leased installations in Northern Virginia; Ft. McPherson; Ft. Monroe; Rock Island Arsenal; Ft. Eustis; and Ft. Buchanan, by relocating HQs and regional offices of the ACA, Army IMA and Army NETCOM to Ft. Lee and Ft. Sam Houston. Realign 3 leased installations in Northern Virginia by relocating Army HR XXI office, Army Community and Family Support Center, and Army Family Liaison Office to Ft. Sam Houston. Realign Park Center IV by relocating Army Center for Substance Abuse to Ft. Knox.	<ul style="list-style-type: none"> <li>TABS working with JCSG to include AEC in this recommendation</li> </ul>



# Update of Previous Assessments



## Amber Status Candidate Recommendations

CR #	Title	Comments
E&T – 0003R	Realign AFIT at Wright-Patterson AFB, by disestablishing graduate level education. Realign the NPS at Monterey, by disestablishing graduate level education. Military unique sub-elements of extant grad-level curricula may need to be relocated or established to augment privatized delivery of graduate education, in the case where the private ability to deliver that sub-element is not available.	<ul style="list-style-type: none"> <li>▪ Army working activity relocation with Navy pending closure</li> </ul>
IND – 0106 0110	Close Kansas AAP. Close Mississippi Army Ammunition Plant.	<ul style="list-style-type: none"> <li>▪ Working recap savings issues with Army Ammunition Plants</li> </ul>
IND – 0113 0114	Realign Sierra Army Depot. Relocate Storage. Realign Watervliet Arsenal, by disestablishing all capabilities for Other Field Artillery Components.	<ul style="list-style-type: none"> <li>▪ JCSG incorporating COBRA recommendations</li> </ul>
IND – 0119	Close Newport Chemical Demilitarization Facility.	<ul style="list-style-type: none"> <li>▪ Title change requested</li> </ul>



# Army Hot Spots/Nodal Analysis



- Complete integration for 50 installations touched by 147 CRs\*\*
- 28 March – 8 April – Nodal Analysis Scheduled
  - 11 installation level meetings completed, 7 additional scheduled
  - Integration is complete on 18 of 18 Installation Closures\*
  - Integration is complete on 21 of 21 single touch installations\*
- 8 April – Results of Integration and Nodal Analysis complete & submitted to OSD

\*\* Some CRs touch multiple installations

\* Subject to change

- 
- 90 JCSG CRs
  - 36 Army Installation Nodes (18 closures)
  - 21 Installations with single touches



# CERL Analysis

- Purpose: To identify issues and analyze impacts at installations undergoing major BRAC actions (moving > 3,000 people or building > 1M SF of new facilities)

## Installations impacted

Fort Belvoir	Fort Lee
Fort Benning	Fort Riley
Fort Bliss	Fort Sill
Fort Eustis	Adelphi



# CERL Analysis



- TABS asked the Construction Engineering and Research Lab (CERL) to examine impacted installations from these perspectives:
  - Urban Growth
    - Assess encroachment pressures around the installation boundary to include residential land use development patterns
  - Capacity
    - Installation’s ability to accommodate the facility requirements from the BRAC CRs
  - Training Load
    - Training load per acre before and after scenario impacts
    - Impact of training activities on soil erosion measured in maneuver impact miles per acres



# CERL / TABS Findings

	Urban Growth	Capacity	Training Intensity (maneuver impact miles)		Other
			Current	Future	
Belvoir	Surrounded	Resolve construction issues with multi-story facilities	None	None	Transportation infrastructure
Benning	May limit future training		Top 35	Top 10	
Bliss	No pressure		Bottom 15	Bottom 35	
Eustis	Surrounded		#1	#3	
Lee	Possible restrictions on training		Top 10	Top 10	
Riley	No pressure		Top 10	Top 5	
Sill	No pressure		Top 20	Top 20	
Adelphi	Surrounded		None	None	Parking requirements



# CERL / TABS Conclusions



- Belvoir: Fully surrounded by urban development, no opportunity to increase the size of the installation. Able to support the minimal training conducted on the post. Transportation access may limit population expansion without major investment. Construction scheduling is a key factor.
- Benning: Future development on northern and eastern perimeters may limit training and expansion. Possible expansion opportunities to south-west. Training impact will move Ft Benning from top 35 to top 10 training installation.
- Bliss: No expected urban encroachment. Training impact will greatly increase but remains in bottom one-third of Army installations. Environment is ecologically sensitive with low resilience.
- Eustis: Fully surrounded by urban development, no opportunity to expand. Training impact believed to be high due to small size. Impact will lessen after realignment. Must renovate or demolish vacated facilities to support new requirements.



# CERL / TABS Conclusions



- Lee: Mostly surrounded by urban development. Development proximity limits training noise, dust, and smoke. Good road access.
- Riley: No expected urban encroachment. Training impact will move Ft Riley from top 10 to top 5 training installation; however, the environment is very resilient and recovers quickly from training impact.
- Sill: No expected urban encroachment. Training impact remains unchanged with additional mission.
- Adelphi: Mostly surrounded by urban development. Able to expand into adjacent GSA property. No training on post. Parking structures encouraged by community planning commission.

***Risks exist, but CERL / TABS analysis has identified no “show stoppers” at these installations.***



# Aberdeen Proving Ground



## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		-560	2,975	-2,818	
E&T-0064	CSS Center Lee	-1,165	-2,505	-2,818	-2,101,000
HSA-0065	ATEC Consol	169	195	0	0
HSA-0133	Joint Mob Sites	0	0	0	0
TECH-0009b	Def Research Svc Labs Consol Army	3	62	0	10,240
TECH-0032	Chem-Bio RD&A	110	323	0	25,000
TECH-0035R	Consol Army Land C4ISR	118	3,004	0	667,526
TECH-0045	Army Soldier & Bio Chem Ctr	102	994	0	553,976
USA-0227	Close Soldier Systems Center (Natick)	103	902	0	499,280

- 8 candidate recommendations as of 25 March 2005
- PRV decrease of \$207.4M
- 344,978 additional Sq Ft available; 2,863 buildable acres are available at Aberdeen Proving Ground
- There is no apparent capacity issue; opportunity to lower other CR costs



# Integration Results

- Several JCSG CRs pending:
  - HSA-0031 – CPO Consolidation
  - SS-0035R – Revised ICP Proposal
- MED and TECH working UIC conflict between MED-0028 and TECH-0032; same UIC going to two different installations



# Adelphi



## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		73	2,398	0	672,671
TECH-0005b	Jt Rotary Wing Platforms	0	0	0	0
TECH-0009b	Def Research Svc Labs Consol Army	10	105	0	26,000
TECH-0018b	Realign Guns & Ammo RD&A	0	-43	0	-5,000
TECH-0035R	Consol Army Land C4ISR	31	1,391	0	413,818
USA-0223	Close Ft. Monmouth	32	945	0	237,853

- 5 candidate recommendations as of 25 March 2005
- PRV increase of \$258.6M
- 672,671 SF requires less than 24 buildable acres; 5.2 buildable acres are available at Adelphi
- TECH Solution is to use vertical constructions; will fit in available space with 7+ story office & parking structure



# Integration Results



- Meeting Scheduled for Monday – 5 April 05



# Fort Belvoir

## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		2,044	3,735	210	902,496
E&T-0012	DRMI to Belvoir	2	26	271	0
E&T-0029	Prime Power	-10	-25	-61	-992,000
HSA-0069	Close Misc Army Leases NCR	547	1,678	0	718,143
HSA-0071	Media & Pubs to Ft. Meade	-3	0	0	-4,558
HSA-0092	AMC to Redstone	-103	-1,239	0	0
HSA-0108	MILDEP CIS to Quantico	-161	-163	0	-107,455
MED-0002	Realign Walter Reed AMC	1,792	1,018	0	673,964
MED-0029	Disestablish AFIP	0	0	0	0
S&S-0035	ICP to DLA	13	111	0	27,864
TECH-0018a	Realign Wpns/Armaments Research	-24	-39	0	0
TECH-0032	Chem-Bio RD&A	-14	-86	0	0
TECH-0035R	Consol Army Land C4ISR	-2	-426	0	-54,000
TECH-0040R	Consolidate Extramural Research Program managers to NAS Anacostia, DC	-107	-213	0	0
TECH-0045	Army Soldier & Bio Chem Ctr	-12	-73	0	-14,000
USA-0223	Close Ft. Monmouth	138	3239	0	668,538
USA-0227	Close Soldier Systems Center (Natick)	-12	-73	0	-14,000

Does not  
Include  
INT-  
0004

- 16 candidate recommendations as of 25 March 2005
- PRV increase of \$428.2M
- 902,496 Sq Ft requires less than 150 buildable acres; 2,355 buildable acres are available at Fort Belvoir
- There is no apparent capacity issue

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# Integration Results

- Requires careful planning and scheduling
  - Air attainment may impact overall MILCON schedule
- Road improvement costs
- Hospital footprint: planned hospital of 300k SF is smaller than new 1M SF; may require new site
- MED JCSG working footnoting of hospital costs as well as adding additional costs (IT, utility, parking)
- Incorporated INTEL costs



# Fort Benning

## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		4,767	900	7,877	
E&T-0063	Maneuver Center Benning	1,516	811	7,877	3,232,975
USA-0046v2	Drill SGT School Consolidation (Jackson)	3,251	89	0	755118

- 2 candidate recommendations as of 25 March 2005
- PRV increase of \$523.9M
- 3,988,093 Sq Ft requires less than 123 buildable acres; 2,508 buildable acres are available at Fort Benning
- There is no apparent capacity issue



# Integration Results

- Scheduling issue
  - Maneuver Center and BDE structures will require MILCON planning
- Included Range upgrade costs highlighted by G3



# Fort Bliss



## Requirements: Summary of Puts and Takes

OSD #	Title	Per Adj			Delta SF
		MIL	CIV	Stu	
		20,354	144	-1,444	7,429,801
E&T-0061	Net Fires Center (Sill)	-1,680	-335	-1,444	-1,300,000
HSA-0133	Joint Mob Sites	0	0	0	0
USA-0221	Realignment and Global Force Posturing of the Operational Army	22,034	479	0	8,729,801

- 3 candidate recommendations as of 25 March 2005
- PRV increase of \$1.2B
- 7,429,801 Sq Ft requires less than 404 buildable acres; 10,747 buildable acres are available at Fort Bliss
- There is no apparent capacity issue



# Integration Results



- Scheduled for 7 April 05



# Fort Eustis

## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		808	401	-2,779	
E&T-0062	Aviation Log to Rucker	-224	-231	-1,789	-2,622,000
E&T-0064	CSS Center Lee	-519	-228	-990	-984,000
HSA-0033	Jt. Base Langley/Eustis/Monroe (USAF Pri)	-50	-167	0	0
HSA-0034	Norfolk/Story (USN Pri)	-18	-3	0	-1,944
HSA-0057	TRADOC to Eustis	710	789	0	321,000
HSA-0077	IMA-ACA-NETCOM Colocation	-2	-31	0	-8,000
HSA-0114	TRANSCOM Components to Scott	-20	-305	0	-101,000
HSA-0133	Joint Mob Sites	0	0	0	-46,614
MED-0004b	Disestablish Eustis Med Fac	0	-34	0	0
TECH-0005b	Jt Rotary Wing Platforms	-21	-216	0	-45,000
USA-0113	Close Ft. Monroe	952	827	0	209,000

- 11 candidate recommendations as of 25 March 2005
- PRV decrease of \$399.7M
- 3,278,558 additional Sq Ft are available; 496 buildable acres are available at Fort Eustis
- There is no apparent capacity issue; opportunity to lower other CR costs

*Transforming Through Base Realignment and Closure*



# Integration Results

- No Issues
- Fort Eustis has ~3M SF available for school like units
- Recommended moving HSA-0077 to Fort Eustis to alleviate some crowding on Fort Lee



# Fort Knox



## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		1,082	1,574	-7,877	
E&T-0063	Maneuver Center Benning	-3,191	-1,110	-7,877	-4,208,000
HSA-0006	HRC to Knox	695	2,466	0	447,000
HSA-0077	IMA-ACA-NETCOM Colocation	5	46	0	8,262
HSA-0135	Regional Correctional Facilities	-102	-10	0	-48,324
MED-0054	Disestablish Knox Med Fac	0	-84	0	0
TECH-0035R	Consol Army Land C4ISR	0	-11	0	-2,000
USA-0113	Close Ft. Monroe	76	197	0	4,000
USA-0243	Transform Fort Knox	3,599	80	0	3,053,062

- 9 candidate recommendations as of 25 March 2005
- PRV decrease of \$720.0M
- An additional 746,000 Sq Ft is available; 1,321 buildable acres are available at Fort Knox
- There is no apparent capacity issue



# Integration Results

- No issues
- Fort Knox has ~.74M SF available for school like units
- All available excess admin and housing space has been used
- Additional stationing would require new MILCON or rehab existing classrooms/specialty training space



# Fort Lee



## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		1,253	4,871	5,011	
E&T-0016	Culinary to Fort Lee	59	0	217	0
E&T-0053	Trans Mgmt School to Lee	39	4	97	0
E&T-0064	CSS Center Lee	1,088	2,521	4,697	3,410,880
HSA-0067	DCMA to Ft. Lee	54	483	0	146,438
HSA-0077	IMA-ACA-NETCOM Colocation	6	716	0	139,800
HSA-0109	Consol DECA Regional Offices Lee	1	346	0	207,400
HSA-0133	Joint Mob Sites	0	0	0	-20,134
USA-0113	Close Ft. Monroe	3	665	0	87,000
USA-0222	Close Ft. McPherson	3	136	0	21,000

- 9 candidate recommendations as of 25 March 2005
- PRV increase of \$660.9M
- 3,992,384 Sq Ft requires less than 195 buildable acres; 1,982 buildable acres are available at Fort Lee
- There is no apparent capacity issue



# Integration Results

- Requires careful scheduling
  - Schools from Eustis, Aberdeen, Lackland, and Redstone
  - Defense Agencies



# Red River



## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		-9	-4,806	0	-14,716,410
IND-0111v2	Realign Red River Munitions Ctr	0	-124	0	-1,917,610
IND-0127B	Realign Red River (Maintenance)	0	-1,752	0	-918,800
S&S-0043	Privitize Tires	0	-45	0	-641,000
S&S-0044	Privitize Packaged POL	0	0	0	-1,000
S&S-0045	Privitize Compressed Gases	0	-2	0	-5,000
S&S-0048	7 Strat Dist Plat (SDPs)	0	-392	0	-3,758,000
USA-0036	Close Red River	-9	-2491	0	-7,475,000

- 7 Candidate Recommendations as of 25 March 2005
- PRV decrease of \$3.0 B
- An additional 14,716,410 Sq Ft is available; 407 buildable acres are available at Red River
- Closes Red River



# Integration Results



- Analysis pending



# Redstone Arsenal



## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		70	3,137	-889	2,065,225
E&T-0064	CSS Center Lee	-422	-132	-889	-647,000
HSA-0029	CPO Consol	0	349	0	68,600
HSA-0047	MDA/USA MSL to Redstone	167	1,023	0	1,490,851
HSA-0092	AMC to Redstone	91	1,230	0	323,400
S&S-0035	ICP to DLA	0	-59	0	0
TECH-0005b	Jt Rotary Wing Platforms	33	311	0	197,941
TECH-0013	Jt. Ctr for Land Veh RDAT&E	-4	-73	0	-5,000
TECH-0018c	Reloc MDAWA RD&A	108	454	0	629,433
TECH-0035R	Consol Army Land C4ISR	-7	-31	0	-19,000
USA-0121	Close Ft. Gillem	104	65	0	26,000

- 10 Candidate Recommendations as of 25 March 2005
- PRV increase of \$202 M
- 2,065,225 Sq Ft requires less than 108 buildable acres; 3,229 buildable acres are available at Redstone Arsenal
- There is no apparent capacity issue



# Integration Results

- Airfield upgrades required prior to implementing TECH-0005
- SS-0035R pending
- MDA construction time sensitive; MDA needs to vacate a lease by 2009/10
- HSA-0047 and TECH-0018c duplicative; recommend delete TECH-0018c
- Issue with TECH 0005b & E&T-0062 moving the same unit (W1FD13) to different locations was resolved



# Fort Riley



## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		9,504	542	0	
HSA-0029	CPO Consol	0	173	0	0
USA-0221	Realignment and Global Force Posturing of the Operational Army	9,504	369	0	3,762,362

- 2 Candidate Recommendations as of 25 March 2005
- PRV increase of \$759.2 M
- 3,762,362 Sq Ft requires less than 253 buildable acres; 2,624 buildable acres are available at Fort Riley
- There is no apparent capacity issue



# Integration Results



- Meeting scheduled for 7 April 05



# Rock Island Arsenal



## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		-3	-814	0	
HSA-0029	CPO Consol	0	-250	0	0
HSA-0077	IMA-ACA-NETCOM Colocation	-3	-130	0	-26,000
IND-0083A	Realign Rock Island	0	-180	0	-160,500
IND-0110v2	Close Mississippi AAP	0	0	0	0
IND-0112v2	Close Riverbank AAP	0	0	0	0
S&S-0035	ICP to DLA	0	-254	0	-170,100

- 6 Candidate Recommendations as of 25 March 2005
- PRV decrease of \$62.3 M
- An additional 356,600 Sq Ft is available; 274 buildable acres are available at Rock Island Arsenal
- There is no apparent capacity issue



# Integration Results

- Analysis pending; anticipate closure based on IND JCSG activity



# Fort Sam Houston



## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		2,472	1,465	30	
HSA-0017	Jt. Base Randolph/Sam Houston (USAF Pri)	-28	-52	0	-9,234
HSA-0077	IMA-ACA-NETCOM Colocation	63	927	0	0
MED-0005	Enlisted Med Tng to Ft. Sam Houston	687	81	0	1,360,000
MED-0016	Disestablish 59th Med Wing	1,609	382	0	529,093
MED-0024	Tri-Svc Biomed COE	137	86	0	109,380
MED-0029	Disestablish AFIP	1	4	30	0
USA-0222	Close Ft. McPherson	3	37	0	0

- 7 Candidate Recommendations as of 25 March 2005
- PRV increase of \$ 558.3 M
- 1,989,239 Sq Ft requires less than 150 buildable acres; 1176 buildable acres are available at Fort Sam Houston
- There is no apparent capacity issue



# Integration Results

- Careful scheduling required
  - 8605 new personnel at Fort Sam Houston
  - Center of Excellence for Joint Enlisted Medical training
  - Some actions tied to Walter Reed
  - Some actions linked to Brooks City Base closure
- Long term housing requirements for medical personnel moving from Lackland AFB to Sam Houston remains to be clarified; RCI costs of ~40M



# Fort Sill



## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		1,054	292	1,444	735,218
E&T-0061	Net Fires Center (Sill)	1,173	297	1,444	800,415
HSA-0135	Regional Correctional Facilities	-119	-5	0	-65,197

- 2 Candidate Recommendations as of 25 March 2005
- PRV increase of \$118.8 M
- 735,218 Sq Ft requires less than 50 buildable acres; 615 buildable acres are available at Fort Sill
- There is no apparent capacity issue



# Integration Results



- No issues



# Walter Reed

## Requirements: Summary of Puts and Takes

OSD #	Title	Net Per Adj			Delta SF
		MIL	CIV	Stu	
		-101	2,370	169	
HSA-0106*	OSD 4th Estate to WRAMC	2,693	5,109	0	2,045,114
MED-0002	Realign Walter Reed AMC	-2,537	-2,435	200	-2,831,000
MED-0024	Tri-Svc Biomed COE	-42	-15	0	8,354
MED-0029	Disestablish AFIP	-181	-259	-31	-258,016
TECH-0032	Chem-Bio RD&A	-34	-30	0	-57,800

\*Estimate SF & PRV; occupies vacated space and does not require construction

- 5 Candidate Recommendations as of 25 March 2005
- PRV decrease of \$197.1 M
- An additional 1,093,348 Sq Ft is available; 3.3 buildable acres are available at Walter Reed
- There is no apparent capacity issue



# Integration Results

- Scheduling issue
  - Hospital turnover and responsibilities for care during MILCON
  - Rehab (if needed) to move leases to Walter Reed
- Space required for HSA will influence schedule and cost
- Actions on Fort Belvoir will also impact Walter Reed



# Quantitative Roll-up of Candidate Recommendations

As briefed at 29 March BRAC SRG



# Candidate Recommendation Financials



CR#	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
USA	\$5.7	\$3.2	(\$0.7)	(\$3.0)
DON	\$1.3	(\$0.6)	(\$0.6)	(\$6.3)
USAF	\$2.3	\$0.3	(\$0.7)	(\$6.7)
JCSGs	\$15.7	\$0.6	(\$4.0)	(\$36.9)
<b>Total DOD</b>	<b>\$25.0</b>	<b>\$3.4</b>	<b>(\$6.0)</b>	<b>(\$52.9)</b>

## Army Impacts

Total JCSG	\$5.7	\$1.0	(\$1.3)	(\$11.1)
Army Total	\$5.7	\$3.2	(\$0.7)	(\$3.0)
<b>Total Army</b>	<b>\$11.4</b>	<b>\$4.2</b>	<b>(\$2.0)</b>	<b>(\$14.2)</b>

IGPBS	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
Total	4.2	0.9	-0.9	-7.6
BRAC	3.8	5.2	0.3	8.0
Non-BRAC	0.3	-4.4	-1.2	-15.6

***Submitted as of 18 March 05***

*Transforming Through Base Realignment and Closure*



# Candidate Recommendation Financials

CR#	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
USA	\$5.9	\$3.3	(\$0.7)	(\$3.1)
DON	\$1.3	(\$0.6)	(\$0.6)	(\$6.3)
USAF	\$2.3	\$0.3	(\$0.7)	(\$6.7)
JCSGs	\$15.2	\$0.4	(\$3.9)	(\$35.9)
Total DOD	\$24.7	\$3.4	(\$5.9)	(\$51.9)

## Army Impacts

Total JCSG	\$5.7	\$0.1	(\$1.5)	(\$14.0)
Army Total	\$5.9	\$3.3	(\$0.7)	(\$3.1)
<b>Total Army</b>	<b>\$11.5</b>	<b>\$3.4</b>	<b>(\$2.2)</b>	<b>(\$17.1)</b>

IGPBS	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
Total	4.2	0.9	-0.9	-7.6
BRAC	3.8	5.2	0.3	8.0
Non-BRAC	0.3	-4.4	-1.2	-15.6

***Submitted as of 25 March 05***

*Transforming Through Base Realignment and Closure*



# Budget Level All Scenarios



	Totals	Per POM Year
<b>Total Requirement</b>	\$ 15.50	
IGPBS	\$ (2.50)	
1/2 IGPBS Non-BRAC Savings	\$ (2.15)	
Wedge	\$ (4.00)	
1/2 Savings (1-6 Yr)	\$ (1.18)	
<b>Remaining Bill</b>	\$ 5.66	\$ 0.94
(All Dollars in billions, Less Military Pay)		

UA Activations & Moves	\$ 0.85	
<b>Remaining Bill Less UA</b>	\$ 4.81	\$ 0.80

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# Budget Level All Scenarios



	Totals	Per POM Year
<b>Total Requirement</b>	\$ 15.70	
IGPBS	\$ (2.50)	
1/2 IGPBS Non-BRAC Savings	\$ (2.15)	
Wedge	\$ (4.00)	
1/2 Savings (1-6 Yr)	\$ (1.18)	
<b>Remaining Bill</b>	\$ 5.86	\$ 0.98
(All Dollars in billions, Less Military Pay)		

UA Activations & Moves	\$ 1.05	
<b>Remaining Bill Less UA</b>	\$ 4.81	\$ 0.80



# Recommendations

- Complete nodal analysis
- Complete work on S&S-0035 and Virtual ICP
- Complete Walter Reed analysis



# SRG Way Ahead



12 April	Integration and Packaging of Candidate Recommendations
19 April	Integration and Army BRAC Report
26 April	Integration and Army BRAC Report
3 May	Integration, BRAC Report and Execution Discussions
10 May	BRAC Report and Execution Discussions
17 May	BRAC Report and Execution Discussions



# ISG/IEC Way Ahead

Month	ISG	IEC
April	8, 15, 22 & 29	6, 11, 18 & 25
May	6, 13, 20 & 27	2 & 9

***BRAC SRG expected to continue meeting on a weekly basis***



# Backups



# Relocate Med Ctr & Backfill

- MED-0002 relocates the Medical Center
- MED-0029 relocates AFIP
- Tenants remain at Walter Reed
  - Regional Medical Command HQs
- Tenants remain at Forest Glen & Glen H
  - WRAIR
  - Medical warehousing
  - Vaccine production
  - RCI
- HSA-0106 backfills Medical Center space

**1.3B includes 1.0M SF of new MILCON and rehab of 1.0M SF versus 2.0M SF of rehab**

One-Time Cost:	\$1,300.0M
Net Implementation Cost:	\$710.2M
Annual Recurring Savings:	\$140.1M
Payback Period:	8 Years
NPV (Savings):	\$644.3M



# Close Walter Reed

- MED-0002 relocates the Medical Center
- MED-0029 relocates AFIP
- Other tenants to Ft Belvoir
  - WRAIR
  - Medical warehousing
  - Vaccine production
  - Regional Medical Command HQs
- Moves OSD leases to Ft Belvoir

One-Time Cost:	\$1,773.1M
Net Implementation Cost:	\$1,111.2M
Annual Recurring Savings:	\$187.2M
Payback Period:	11 Years
NPV (Savings):	\$600.9M



# Close Walter Reed & Enclave FG

- MED-0002 relocates the Medical Center
- MED-0029 relocates AFIP
- Tenants enclave at Forest Glen & Glen Haven
  - WRAIR
  - Medical warehousing
  - Vaccine production
  - RCI
- Regional Medical Commands to Ft Belvoir
- Moves OSD leases to Ft Belvoir

One-Time Cost:	\$1,303.5M
Net Implementation Cost:	\$18.8M
Annual Recurring Savings:	\$175.0M
Payback Period:	8 Years
NPV (Savings):	\$926.2M



# WRAMC Options



CR Description	One-Time Cost	Net Implementation Cost	Annual Recurring Savings	Payback Period	NPV (Savings)
<b>Relocate Med Ctr &amp; Backfill</b> <ul style="list-style-type: none"> <li>MED-0002, MED-0029, HSA-0106</li> <li>Tenants remain at Walter Reed &amp; at Forest Glen &amp; Glen Haven</li> </ul>	\$1,116.9M	\$710.2M	\$140.1M	8 Years	\$644.3M
<b>Close Walter Reed</b> <ul style="list-style-type: none"> <li>MED-0002, MED-0029,</li> <li>Other tenants to Ft Belvoir</li> <li>Moves OSD leases to Ft Belvoir</li> </ul>	\$1,773.1M	\$1,221.2M	\$187.2M	11 Years	\$600.9M
<b>Close Walter Reed &amp; Enclave FG</b> <ul style="list-style-type: none"> <li>MED-0002, MED-0029</li> <li>Tenants enclave at Forest Glen &amp; Glen Haven</li> <li>Regional Medical Commands to Ft Belvoir</li> <li>Moves OSD leases to Ft Belvoir</li> </ul>	\$1,303.5M	\$748.8M	\$175.0M	8 Years	\$926.2M

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# CRs Affecting the Army



Proposal Inventory	JCSG	AC	RC	Totals
Number of Scenarios	92	15	115	222
Potential Cost				
One Time (\$B)	\$5.7	\$7.0	\$2.8	15.5
6-Year Net (\$B)	\$1.0	\$2.1	\$1.9	5.1
Potential 20-Year NPV (\$B)	-\$11.1	-\$10.3	-\$0.2	-21.7
Recurring Costs (\$B)	-\$1.3	-\$1.3	-\$0.2	-2.9
Military Positions Returned to Operational Army	5,954	2,624	(FTEs) 2,391	10,969
Civilian Positions Eliminated	6,948	5,942	508	13,398
Closures	17*	9	424	450
Realignments	39	14	119	172

6 more to analyze

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\*Includes 8 Leases

**18 March 05**





## Example of Double Counting of 1 Time Costs

	1 Time Cost (\$K)	CRs included in Closure *
Close Ft. Monroe	\$126,323	HSA-0057, 0077, 0033, 0006
Close Red River	\$446,907	IND-0011, 0127b, S&S-0004, 0043
Close Ft. Monmouth	\$645,406	S&S-0035, TECH-0035, 0047
Close SSC (Natick)	\$314,188	HSA-0099, S&S-0035, TECH-0045
Close Ft. Mcpherson	\$150,117	HSA-0077, 0124, 0128
Close Carlisle	\$45,979	E&T-0058
<b>est. Total</b>	<b>\$1,728,920</b>	

\*Not all of the costs in the CR are included in the closure

**Integration should eliminate the majority of double counting**

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# Fort Belvoir Background



- Post expansion not apparent
- Adding people will require investing in off-post road improvements
- Must use multi-story buildings
- Need Area Development Plan to ensure best use of available assets and leave room for the future
- No change in low training intensity



# Fort Benning Background



- Some expansion possible to south-west and south-east
- Potential noise impacts to north and east
- Must use multi-story buildings
- Need Area Development Plan to ensure best use of available assets and leave room for the future
- Training intensity increases from medium (2.05) to high (3.91), similar to Ft McCoy (3.74)



# Fort Bliss Background



- Surrounded by undeveloped lands owned by various state and federal agencies
- Urban development near El Paso and Las Cruces not expected to limit expansion of installation
- Must use multi-story buildings
- Need Area Development Plan to ensure best use of available assets and leave room for the future
- Predict 30% increase in training intensity; similar to Yakima
- Region is ecologically sensitive with low resilience



# Fort Eustis Background



- No expansion possible
- Existing interstate access makes the area very attractive for urban growth
- Need Area Development Plan to ensure best re-use of vacated assets and leave room for the future
- Must use multi-story buildings for any new construction
- Changes reduce very high intensity metric (8.4 to 7.1)
- Current intensity is believed to be high due to small size of installation and includes Fort Story



# Fort Lee Background

- Post expansion unlikely but may be possible north-west towards river
- Existing interstate road net makes it ideal for offices
- Must use multi-story buildings
- Need Area Development Plan to ensure best use of available assets and leave room for the future
- Only 20% increase in training intensity
- Current intensity is believed to be high due to small size of installation



# Fort Riley Background



- Little risk of serious urban encroachment
- Most attractive areas for urban development are Manhattan to east and Junction City to south
- Must use multi-story buildings
- Need Area Development Plan to ensure best use of available assets and leave room for the future
- Predict 50% increase in training intensity
- The installation is very resilient and recovers quickly from training impacts



# Fort Sill Background

- Relatively remote with little incompatible land use problems with urban areas
- Must use multi-story buildings
- Need Area Development Plan to ensure best use of available assets and leave room for the future
- No change in training intensity
- The region is fairly resilient to military training
- Tribal land environmental issues restrict training in some areas



# Adelphi Background

- Some opportunity for expansion by acquiring land from adjoining federal property
- Embedded in urbanized Washington DC area
- Must use multi-story buildings
- Must use structured parking
- Need Area Development Plan to ensure best use of available assets and leave room for the future
- No training on the installation



# E&T Backups



# Range Subgroup

**Eastern Joint Range  
Coordination Center Staff  
29 Billets  
Eglin AFB (USAF)**

**Director  
O6  
2 Billets (USAF)**

**Totals:  
USAF 11  
USA 7  
USN 8  
USMC 3**

**Instrumentation/Ops Staff/Analysis  
8 Billets (3 USAF, 3 USA, 2 USN)**

**DEP XO Staff  
4 Billets (3 USAF, 1 USA)**

**Air  
5 Billets**

**Ground  
6 Billets**

**Sea  
4 Billets**

**USAF (2)**

**USA (3)**

**USN (1)**

**USN (3)**

**USN (2)**

**USMC (1)**

**USAF (1)**

**USMC (1)**

**USMC (1)**



# Range Subgroup

Section	Rank	Service	Position Title	Source
<b>Director Staff (2)</b>				
	O-6	USAF	Director	Pope AFB
	GS-7	USAF	Admin Asst	Pope AFB
<b>Deputy/XO Staff (4)</b>				
	GS-14	USAF	Deputy / XO	Cannon AFB
	O-3	USAF	Admin Officer	Cannon AFB
	E-7	Army	Admin Asst	Fort McPherson
	GS-11	USAF	Community Involve	Pope AFB
<b>Air Staff (5)</b>				
	O-5	Navy	Ops	NAVSTA Ingleside
	O-4	USMC	Ops	MCLB Barstow
	O-4	USAF	Ops	Cannon AFB
	GS-9	USAF	Ops	Pope AFB
	E-7	Navy	Ops NCO	NAS Brunswick
<b>Ground Staff (6)</b>				
	O-5	Army	Ops	Fort McPherson
	O-4	USMC	Ops	MCLB Barstow
	O-4	Army	Ops	Fort McPherson
	GS-10	USAF	Ops	Pope AFB
	E-7	Navy	Ops NCO	NAS Brunswick
	O-4	Army	Ops	Carlisle Barracks
<b>Sea Staff (4)</b>				
	O-5	Navy	Ops	NAVSTA Ingleside
	O-4	Navy	Ops	NAVSTA Pascagoula
	E-6	Navy	Ops NCO	NAS Brunswick
	E-7	USMC	Ops NCO	MCLB Barstow
<b>Instrumentation/Ops/Plans Staff/Analysis (8)</b>				
	O-5	USAF	Ops/Plans	Pope AFB
	O-4	Navy	Ops/Plans	Portsmouth NAVSHIPYD
	GS-12	Army	Ops/Plans	Fort McPherson
	O-4	Army	Ops/Plans	Carlisle Barracks
	GS-12	DoN	Ops/Plans	NAS Brunswick
	GS-12	USAF	Ops/Plans	Cannon AFB
	GS-9	USAF	Ops/Plans	Pope AFB
Staff	GS-9	Army	Ops/Plans	Fort McPherson

**29 Personnel  
Center  
Staffing**

**Eastern Joint Range  
Coordination Center**

	USA	USN	USAF	USMC
OFF	4	4	4	2
ENL	1	3	0	1
CIV	2	1	7	0
Source	Ft McPherson & Carlisle	Ingleside, Brunswick, Pascagoula, Portsmouth	Cannon, Pope	Barstow



# Range Subgroup

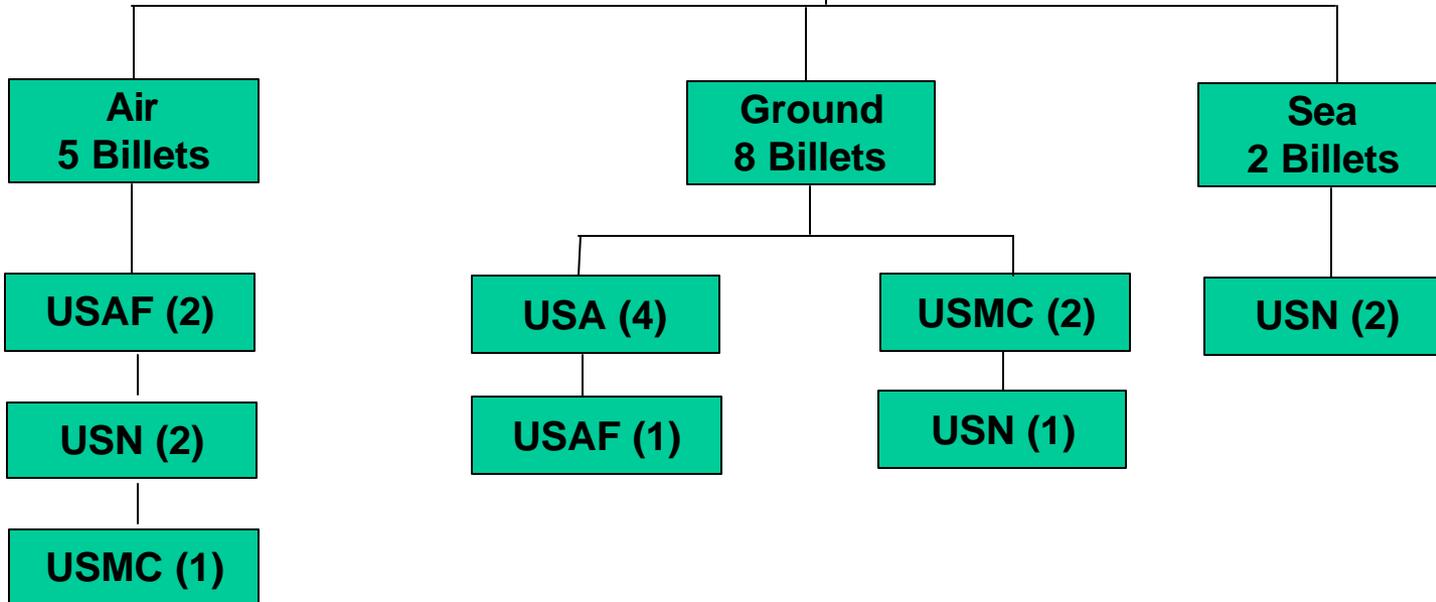
**Central Joint Range  
Coordination Center Staff  
29 Billets  
Fort Bliss (USA)**

**Director  
O6  
2 Billets (USA)**

**Totals:**  
USA 12  
USAF 6  
USN 7  
USMC 4

**Instrumentation/Ops Staff/Analysis  
8 Billets (2 USAF, 4 USA, 2 USN)**

**DEP XO Staff  
4 Billets (2 USA, 1 USMC, 1 USAF)**





# Range Subgroup

Section	Rank	Service	Position Title	Source
<b>Director Staff (2)</b>				
	O-6	Army	Director	Fort McPherson
	GS-7	Army	Admin Asst	Fort McPherson
<b>Deputy/XO Staff (4)</b>				
	GS-14	Army	Deputy/XO	Fort McPherson
	O-3	Army	Admin Asst	Fort McPherson
	E-7	USMC	Admin Asst	MCLB Barstow
	GS-11	USAF	Community Involve	Cannon AFB
<b>Air Staff (5)</b>				
	O-5	USAF	Ops	Cannon AFB
	O-4	USMC	Ops	MCLB Barstow
	O-4	Navy	Ops	NAVWPNSTA Charleston
	GS-9	USAF	Ops	Cannon AFB
	E-7	Navy	Ops NCO	NAS Brunswick
<b>Ground Staff (8)</b>				
	O-5	USMC	Ops	MCLB Barstow
	O-4	Army	Ops	Fort Monroe
	O-4	Army	Ops	Fort Monroe
	GS-10	Army	Ops	Fort McPherson
	E-7	USMC	Ops NCO	MCLB Barstow
	O-4	USAF	Ops	Cannon AFB
	O-4	Army	Ops	Fort Monroe
	E-7	Navy	Ops NCO	NAS Brunswick
<b>Sea Staff (2)</b>				
	O-5	Navy	Ops	NAS Atlanta
	E-6	Navy	Ops NCO	NAS Brunswick
<b>Instrumentation/Ops/Plans Staff/Analysis (8)</b>				
	O-5	Army	Ops/Plans	Carlisle Barracks
	O-4	Army	Ops/Plans	Fort Monmouth
	GS-12	DoN	Ops/Plans	NAS Brunswick
	O-4	USAF	Ops/Plans	Cannon AFB
	GS-12	DoN	Ops/Plans	NAS Brunswick
	GS-12	Army	Ops/Plans	Fort McPherson
	GS-9	Army	Ops/Plans	Fort McPherson
	GS-9	USAF	Ops/Plans	Cannon AFB

**29 Personnel  
Center  
Staffing**

**Central Joint Range  
Coordination Center**

	USA	USN	USAF	USMC
OFF	7	2	3	2
ENL	0	3	0	2
CIV	5	2	3	0
Source	McPherson; Monroe; Monmouth	Charleston, Brunswick, Atlanta	Cannon	Barstow



# Range Subgroup

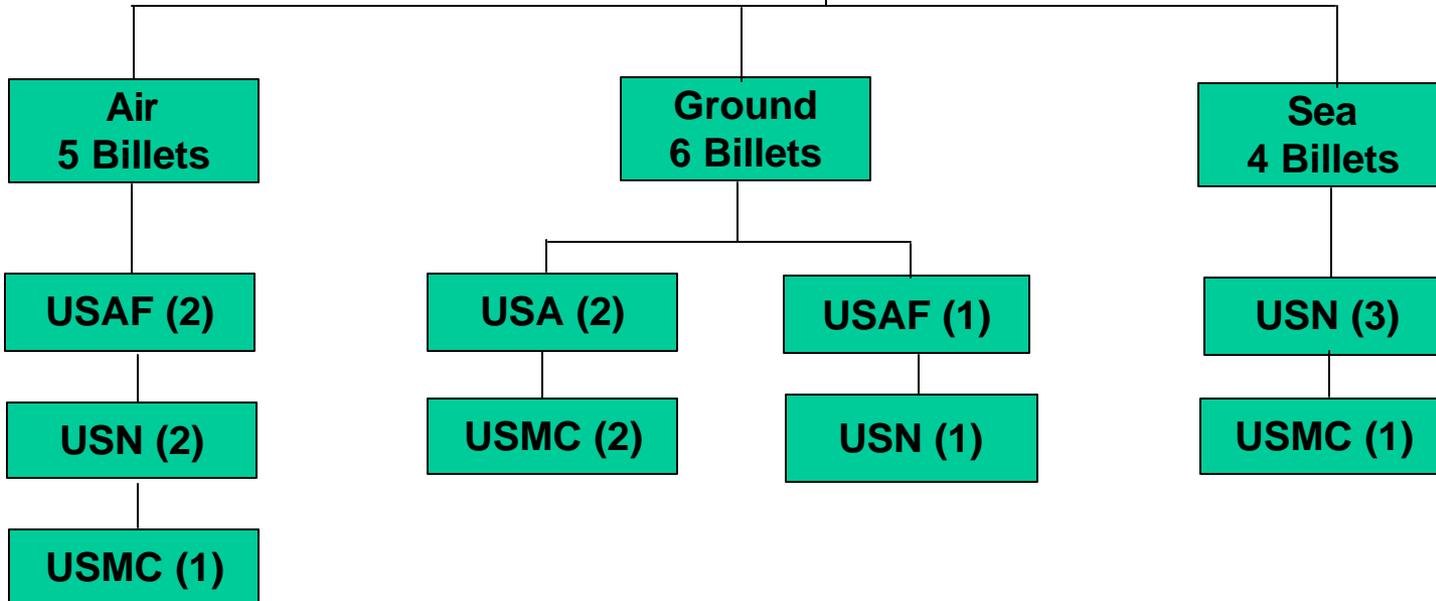
**Western Joint Range  
Coordination Center Staff  
29 Billets  
NAS North Island (USN)**

**Director  
O6  
2 Billets (USN)**

**Totals:**  
**USN 14**  
**USA 5**  
**USAF 5**  
**USMC 5**

**Instrumentation/Ops Staff/Analysis  
8 Billets (2 USAF, 2 USA, 4 USN)**

**DEP XO Staff  
4 Billets (1 USA, 2 USN, 1 USMC)**





# Range Subgroup

Section	Rank	Service	Position Title	Source
<b>Director Staff (2)</b>				
	O-6	Navy	Director	NAS Brunswick
	GS-7	DoN	Admin Asst	NAS Brunswick
<b>Deputy/XO Staff (4)</b>				
	GS-14	DoN	Deputy/XO	Portsmouth NAVSHIPYD
	O-3	Navy	Admin Asst	NAS Brunswick
	E-7	Army	Admin Asst	Fort McPherson
	GS-11	DoN	Community Involve	NAS Brunswick
<b>Air Staff (5)</b>				
	O-5	USAF	Ops	Pope AFB
	O-4	USMC	Ops	MCLB Barstow
	O-4	Navy	Ops	NAS Brunswick
	GS-9	USAF	Ops	Pope AFB
	E-7	Navy	Ops NCO	NAS Brunswick
<b>Ground Staff (6)</b>				
	O-5	Army	Ops	Fort McPherson
	O-4	USMC	Ops	MCLB Barstow
	O-4/3	Army	Ops	Red River AD
	GS-10	USAF	Ops	Pope AFB
	E-7	USMC	Ops NCO	MCLB Barstow
	O-4	Navy	Ops	NAS Brunswick
<b>Sea Staff (4)</b>				
	O-5	Navy	Ops	NAS Brunswick
	O-4	Navy	Ops	NAS Atlanta
	E-6	Navy	Ops NCO	NAS Brunswick
	E-7	USMC	Ops NCO	MCLB Barstow
<b>Instrumentation/Ops/Plans Staff/Analysis (8)</b>				
	O-5	Navy	Ops/Plans	NAS Brunswick
	O-4/3	Army	Ops/Plans	Fort McPherson
	GS-12	DoN	Ops/Plans	NAS Brunswick
	O-4	USAF	Ops/Plans	Pope AFB
	GS-12	DoN	Ops/Plans	NAS Brunswick
	GS-12	Army	Ops/Plans	Fort McPherson
	GS-9	DoN	Ops/Plans	NAS Brunswick
	GS-9	USAF	Ops/Plans	Pope AFB

**29 Personnel  
Center  
Staffing**

**Western Joint  
Range Coordination  
Center**

	USA	USN	USAF	USMC
OFF	3	7	2	2
ENL	1	2	0	2
CIV	1	5	3	1
Source	McPherson; Red River	Brunswick, Portsmouth, Atlanta	Pope	Barstow



# E&T CR-0046

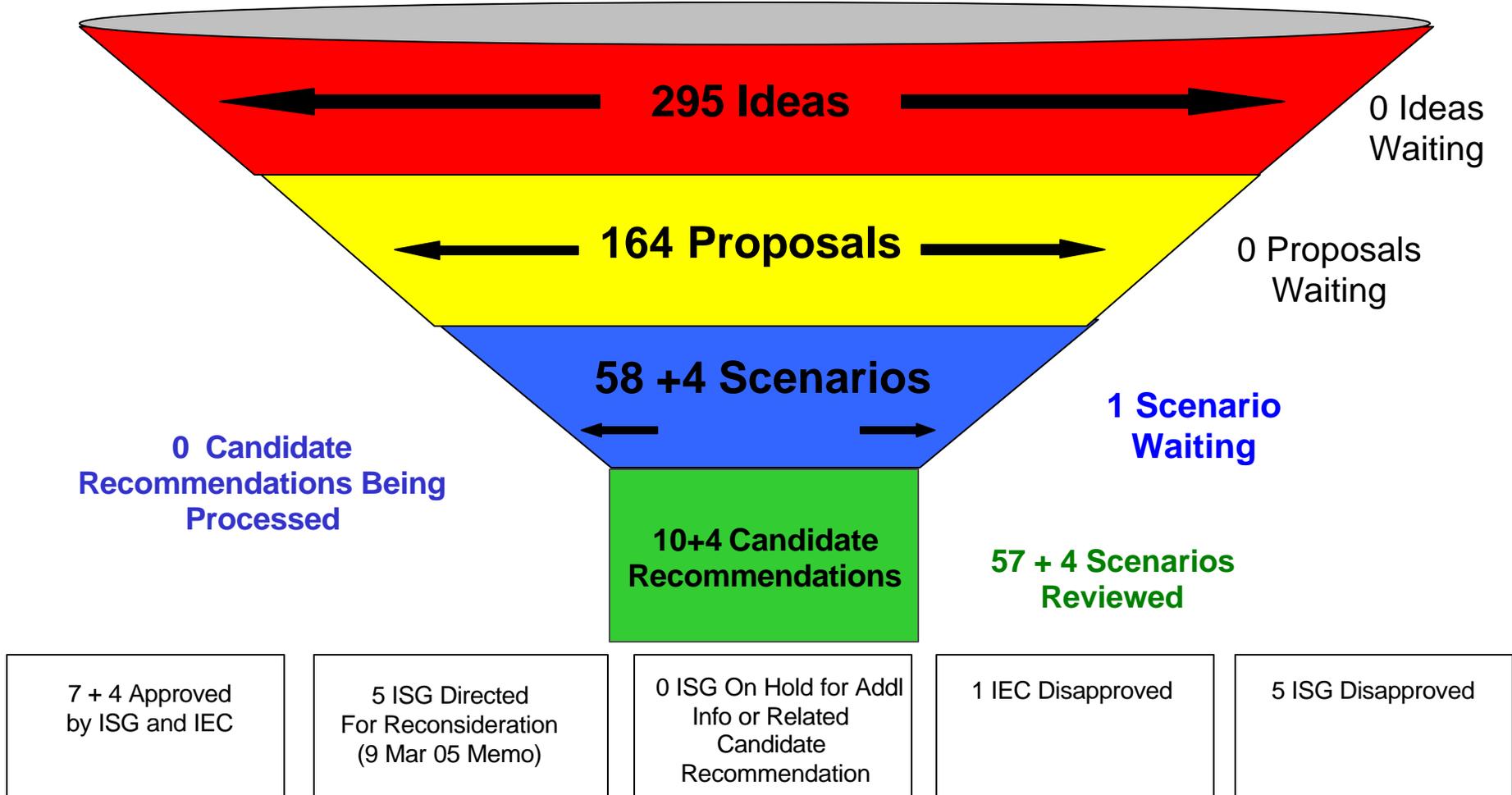
**Candidate Recommendation: Cooperative: Realign & consolidate DoD Undergraduate Pilot and Nav/NFO/CSO Training. Realign Randolph AFB, Moody AFB, NAS Whiting Field by 1) Consolidating UPT at Columbus AFB, NAS Corpus Christi, NAS Kingsville, Laughlin AFB, NAS Meridian, Sheppard AFB, and Vance AFB; 2) Consolidating UNT at NAS Pensacola, and 3) Consolidating URT in a Joint Rotary Wing Training Center of Excellence at Fort Rucker.**

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> <li>✓ Establishes baseline with Inter-Service Training Review Organization</li> <li>✓ Eliminates redundancy</li> <li>✓ Postures for joint acquisition of Services' undergraduate program replacement aircraft</li> </ul>	<ul style="list-style-type: none"> <li>✓ UPT:</li> <li>✓ MVA Scores:</li> <li>✓ NAS P-Cola 69.20</li> <li>✓ Vance AFB 66.37</li> <li>✓ Laughlin AFB 63.94</li> <li>✓ NAS Meridian 63.64</li> <li>✓ NAS Whiting 63.61</li> <li>✓ NAS Kingsville 63.34</li> <li>✓ Columbus AFB 62.88</li> <li>✓ Randolph AFB 62.62</li> <li>✓ Sheppard AFB 62.51</li> <li>✓ NAS C-Christi 61.89</li> <li>✓ Moody AFB 58.14</li> <li>✓ Fort Rucker 75.54</li> <li>✓ NAS Whiting 63.26</li> </ul>
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> <li>✓ One-time cost \$399.83M</li> <li>✓ Net Implementation Cost \$199.375M</li> <li>✓ Annual Recurring Savings \$33.313M</li> <li>✓ Payback/Break Even Year 10 Years</li> <li>✓ NPV (savings) \$130.98M</li> </ul>	<ul style="list-style-type: none"> <li>✓ Criteria 6 - -340 to 3983 jobs; 0.23 to 2.79%</li> <li>✓ Criteria 7 - No Issues</li> <li>✓ Criteria 8 - No Impediments</li> </ul>

✓ Strategy	✓ Capacity Analysis / Data Verification	<input type="checkbox"/> JCSG/MilDep Rec'd	✓ De-conflicted w/JCSGs
✓ COBRA	✓ Military Value Analysis / Data Verification	✓ Criteria 6-8 Analysis	✓ De-conflicted w/MilDeps



# E&T JCSG Statistics





# E&T JCSG Roadmap



## Flight Training

- Fixed-Wing Pilot
- Rotary-Wing Pilot
- Navigator / Naval Flight Officer
- Jet Pilot (JSF)
- Unmanned Aerial Vehicles Operators

## Professional Development Education

- Professional Military Education
- Graduate Education
- Other Full-Time Education Programs

## Specialized Skill Training

- Initial Skill Training
- Skill Progressive Training
- Functional Training

## Ranges

- Training Ranges
- Test and Evaluation (T&E) Ranges



# Strategies

- **Specialized Skill Training Subgroup**

- Establish “Joint Centers of Excellence” for common functions
- Rely on private sector for appropriate technical training
- Preserve opportunities for continuing Service acculturation

- **Ranges Subgroup**

- For Training — do not propose losses and gains
- Establish cross-functional/service regional range complexes
  - Highest capability: ground-air-sea
- Preserve irreplaceable “one-of-a-kind”
- Create new range capabilities for emerging joint-needs



# Strategies

- **Flight Training Subgroup**
  - Move to / toward common Undergraduate Flight Training (UFT) platforms at fewer joint bases
  - Co-locate advanced UFT functions with Formal Training Units / Flight Replacement Squadron (FTU/FRS)
  - Preserve Service & Joint combat training programs
  
- **Professional Development Education Subgroup**
  - Transfer appropriate functions to private sector
  - Create Joint “Centers of Excellence” for common functional specialties
  - Re-balance Joint with Service competencies across PME spectrum



# E&T JCSG Candidate Recommendations



E&T 0003R	Privatize AFIT and NPS (Hold at ISG-Pending more Information)	PDE
E&T 0004R	Navy Supply School (Athens, GA) to Newport	SST
E&T 0010	Establish (1,2, or 3 – Site) Joint Urban Ops Training Centers of Excellence	Range
E&T 0012	Realign and collocate DRMI (Def Resource Mgmt Institute) with DAU	PDE
E&T 0014	Establish Joint Center of Excellence for Religious Functions	PDE/SST
E&T 0016	Establish Joint Center of Excellence for Culinary Training	SST
E&T 0029	Move US Army Prime Power School to Ft Leonard Wood	SST
E&T 0032	Realign and Collocate SLC at Ft McNair	PDE
E&T 0038A	Establish Three Joint Range Coordination Centers (East/Central/West) (Combines E&T 0037 Establish Joint Training Center Capability-East and E&T 0038 Establish Joint Training Center Capability-West)	Range



# E&T JCSG Candidate Recommendations



<b>E&amp;T 0046 Cooperative: Realign DoD Undergraduate Pilot Training And NAV/NFO/CSO Training (Includes former ET0006 Rotary Wing to Rucker)</b>	<b>FT</b>
<b>E&amp;T 0052 Stand Alone JSF Flying / Maintenance Training Site</b>	<b>FT</b>
<b>E&amp;T 0053 Joint Center for Consolidated Transportation Management Training</b>	<b>SST</b>
<b>E&amp;T 0058 Army War College to Leavenworth</b>	<b>PDE</b>
<b>A 0002 / E&amp;T 0060 Maneuver Center at Benning</b>	<b>SST</b>
<b>A 0004 / E&amp;T 0061 Net Fires Center Sill</b>	<b>SST</b>
<b>A 0051 / E&amp;T 0062 CSS Center Lee</b>	<b>SST</b>
<b>A 0137 / E&amp;T 0063 Aviation LOG School to Rucker</b>	<b>SST</b>



# Deleted (of Army Interest)



E&T 0015	Establish Joint Center of Excellence for Legal Functions	PDE/SST
E&T 0018	Establish Joint Center of Excellence for Intelligence at Goodfellow (ISG directed relook-completed)	SST
E&T 0042	Establish Joint Center of Excellence for Intelligence at Goodfellow (ISG directed relook-completed)	SST
E&T 0025	Realign SSC in place	PDE
E&T 0058	Army War College to Leavenworth	PDE
E&T 0030	Privatize DLI	SST
E&T 0031	Relocate DLI to Meade	SST
E&T 0039	Establish Joint Center of Excellence for Diver Training	SST
E&T 0043	Realign Defense Language Institute Foreign Language Center to Goodfellow	SST
E&T 0049	UAV Center of Excellence at Rucker (ISG directed relook-completed)	FT
E&T 0050	UAV Center of Excellence at Indian Springs (ISG directed relook-completed)	FT



# E&T 0010 Establish (1, 2, or 3 -site) Joint Urban Ops Training Centers of Excellence



## Proposal

- Establish a Joint Urban Operations Training Center of Excellence at a suitable installation proposed for closure by one of the Services
- Privatize the operation and maintenance of the facility (GOCO)
- Provide a “turn key” facility meeting all Service and Joint Urban Operation live training requirements.
- Establish an OSD executive agent to coordinate use and oversee contractor.
- Retain small (7 pers) DoD Civ structure as management & QA/QC
- Gaining – ONE OF THE FOLLOWING:
  1. NAS Pt Mugu – linked to Port Hueneme
  2. NAS Whiting - Linked to Eglin AFB
  3. Cannon AFB - Linked to Ft Bliss
- Losing: Same As Gaining\

## Drivers/Assumptions

- Transformational Option: #40
- A suitable site meeting the following criteria will be proposed for closure:
  - Sufficient ground space for maneuver
  - Special Use airspace
  - Impact area for live-fire
  - Runway
  - Proximity to coastline
  - Cantonment area
  - Minimal encroachment
  - Proximity to enduring installation
  - Proximity to Commercial/Active Airport

## Justification/Impact

### Justification

- Establishes urban ops training center with minimal construction
- Supports all Service and joint urban ops training tasks
- Provide urban ops training capability without degrading service’s capability

### Impact

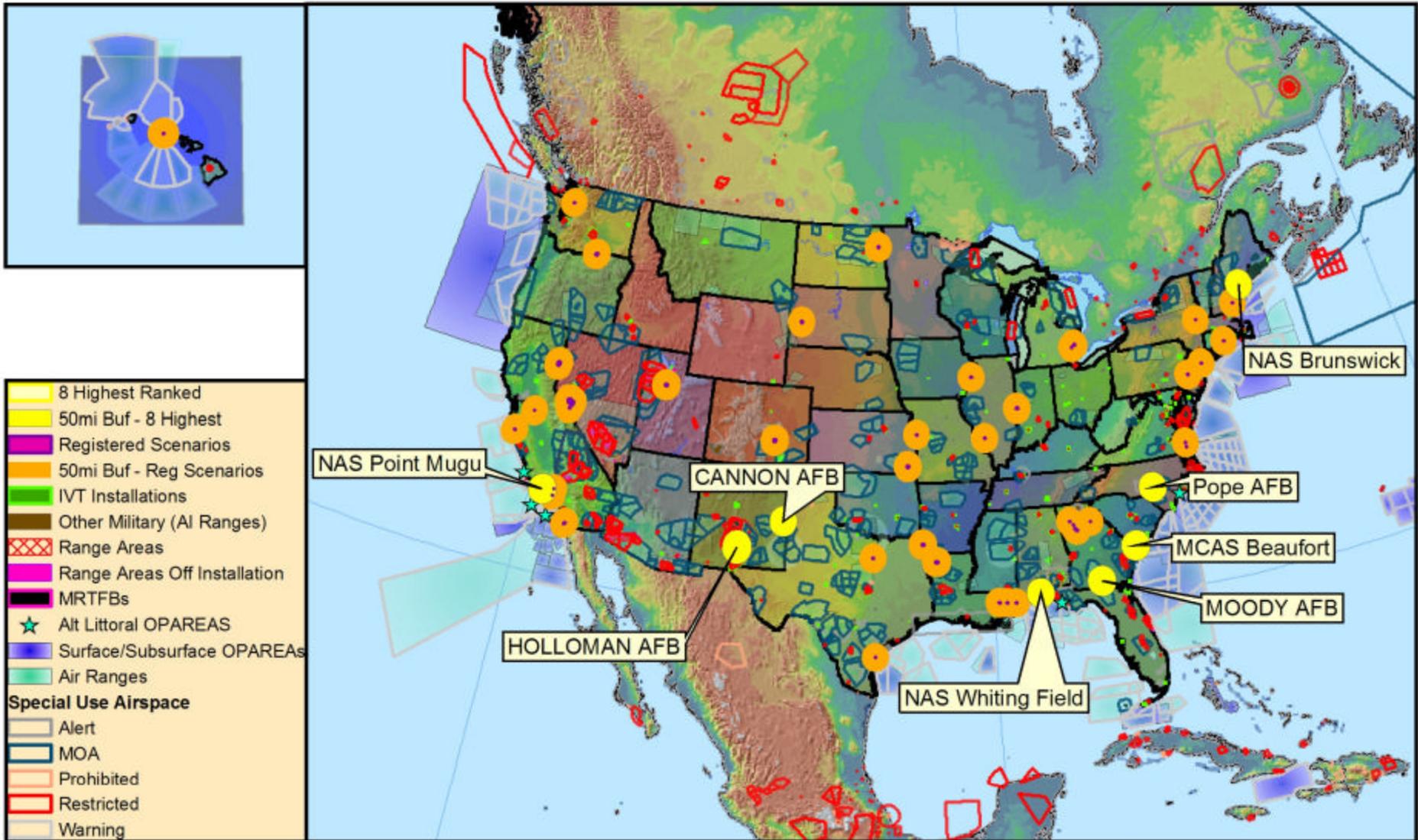
- Full financial savings from closure of selected installation will not be realized

## Potential Conflicts

- Service intent to close selected installation.
- Installation will be closed from most perspectives – e.g., ability to support missions (other than live urban training), quality of life, military personnel support, etc; however, the installation would remain on DoD books with minimal DoD/Govt staff for oversight and QA/QC of contractor support operations.

# Potential Scenario #0010 Locations - Final 8

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA



CALIBRE



Albers Equal Area Conic Projection

Printed by CALIBRE Systems  
10 FEB 2005

For information contact:  
Markus Craig  
GIS Program Manager



# E&T Range Subgroup

## UO Center Issues:

- **Costs**
  - One time costs are BRAC
  - Recurring costs must be resolved with MILDEPs
  - Recurring cost options:
    - Services Fund
    - Users reimburse
    - JFCOM funds
- **Current Service UO Facilities initiatives:**
  - USMC 29 Palms
  - Army Combined Arms MOUT TF
  - Navy and USAF ?
- **MILDEP CR number to be modified**
  - NAS Point Mugu CR# DON 0162
  - NAS Whiting Field CR# DON 0152
  - Cannon AFB CR# USAF 0032



# CRs Impacting Fort Huachuca



# E&TCR-0042



**Candidate Recommendation:** Realign Ft. Huachuca, AZ by relocating and consolidating Army and Air Force Intelligence Training at Goodfellow AFB, TX.

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> <li>✓ 1- Time Cost: \$ 695.685M</li> <li>✓ Net Implementation Costs \$ 724.522M</li> <li>✓ Annual Recurring Costs \$ 9.509M</li> <li>✓ Payback Period Never</li> <li>✓ NPV (Cost) \$ 782.901M</li> </ul>	<p><u>Impacts</u></p> <ul style="list-style-type: none"> <li>✓ Ft. Huachuca:                             <ul style="list-style-type: none"> <li>✓ Initial Skills 39.24</li> <li>✓ Skills Progression 40.40</li> <li>✓ Functional 36.95</li> </ul> </li> <li>✓ Goodfellow AFB:                             <ul style="list-style-type: none"> <li>✓ Initial Skills 48.77</li> <li>✓ Skills Progression 41.39</li> <li>✓ Functional 41.58</li> </ul> </li> <li>✓ Criterion 6: -11,521 jobs (-7,317 direct; -4,204 indirect); -22.26% ROI (Significant Impact)</li> <li>✓ Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel.</li> <li>✓ Criterion 8: No issues</li> </ul>



# Establish Joint Center of Excellence for Intelligence Training (Goodfellow AFB, TX)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none"> <li>■ Realign Goodfellow AFB, TX by establishing a Joint Center of Excellence for Intelligence Training.</li> <li>■ Realign NAVSTA Dam Neck, Fleet Intelligence Training Center, San Diego, CA; Fort Huachuca, AZ by relocating Intelligence courses currently taught there to Goodfellow AFB, TX. Provide by disestablishing all intelligence training at NAVSTA Dam Neck, and San Diego, CA; Fort Huachuca, AZ and consolidating at Goodfellow AFB, TX. The intent of this scenario is to consolidate like courses while maintaining service unique culture.</li> </ul>	<ul style="list-style-type: none"> <li>■ Principles: Organize and Train</li> <li>■ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools</li> <li>■ Establish “joint” officer and enlisted specialized skill training (initial skill, skill progression &amp; functional)</li> </ul>
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none"> <li>■ Uses Inter-service Training Review Organization as the baseline</li> <li>■ Eliminates redundancy and cost</li> <li>■ Train as we fight “jointly”</li> </ul>	<ul style="list-style-type: none"> <li>■ Conflicts with Army scenario to combine Intelligence School/Center and Signals School at Ft Gordon</li> <li>■ Navy and Marine Corps Intelligence Training is currently consolidated at new Navy Marine Intelligence Training Center facility at Dam Neck, VA</li> </ul>

*E&T JCSG directed on 10 Nov 2004 additional scenario adding Fort Gordon, GA Signal School to previous approved scenario. Recommend E&T JCSG approve deleting Corry Station, FL from E&T 0018 since Corry Station, FL does Cryptology SST only.*

Approved \_\_\_\_\_ Disapproved \_\_\_\_\_ Revised \_\_\_\_\_ Deferred \_\_\_\_\_



# E&T 0049 UAV Center of Excellence at Fort Rucker

<p style="text-align: center;"><b>Proposal</b></p> <ul style="list-style-type: none"> <li>■ Realign Fort Rucker, AL by relocating and consolidating DoD/USG Undergraduate Unmanned Aerial Vehicle Training from Indian Springs AF Aux, NV, Fort Huachuca, AZ, and NAS Pensacola (NOLF Choctaw), FL.</li> <li>■ Gain: Fort Rucker</li> <li>■ Lose: Indian Springs AF Aux Fort Huachuca NAS Pensacola (NOLF Choctaw)</li> </ul>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p> <ul style="list-style-type: none"> <li>■ Principles: Organize and Train</li> <li>■ Transformational Options:                         <ul style="list-style-type: none"> <li>• Establish Center of Excellence for Joint or inter-service education</li> <li>• Train by combining/co-locating like schools</li> </ul> </li> <li>■ Establish “joint” training (initial skill, skill progression, &amp; functional)</li> </ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>■ Reduces excess infrastructure</li> <li>■ Postures for Joint Acquisition of UAV platforms</li> </ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>■ Requires MILCON</li> <li>■ Technology advancements setting pace for service requirements</li> </ul>

Approved \_\_\_\_\_ Disapproved \_\_\_\_\_ Revised \_\_\_\_\_ Deferred \_\_\_\_\_



# E&T 0050 UAV Center of Excellence at Indian Springs

<p style="text-align: center;"><b>Proposal</b></p> <ul style="list-style-type: none"> <li>■ Realign Indian Springs AF Aux NV by relocating and consolidating DoD/USG Undergraduate Unmanned Aerial Vehicle Training from Fort Huachuca, AZ and NAS Pensacola (NOLF Choctaw), FL.</li> <li>■ Gain: Indian Springs AF Aux</li> <li>■ Lose: Fort Huachuca NAS Pensacola (NOLF Choctaw)</li> </ul>	<p style="text-align: center;"><b>Drivers/Assumptions</b></p> <ul style="list-style-type: none"> <li>■ Principles: Organize and Train</li> <li>■ Transformational Options:                         <ul style="list-style-type: none"> <li>• Establish Center of Excellence for Joint or inter-service education</li> <li>• Train by combining/co-locating like schools</li> </ul> </li> <li>■ Establish “joint” training (initial skill, skill progression, &amp; functional)</li> </ul>
<p style="text-align: center;"><b>Justification/Impact</b></p> <ul style="list-style-type: none"> <li>■ Reduces excess infrastructure</li> <li>■ Postures for Joint Acquisition of UAV platforms</li> </ul>	<p style="text-align: center;"><b>Potential Conflicts</b></p> <ul style="list-style-type: none"> <li>■ Requires MILCON</li> <li>■ Technology advancements setting pace for service requirements</li> </ul>

Approved \_\_\_\_\_ Disapproved \_\_\_\_\_ Revised \_\_\_\_\_ Deferred \_\_\_\_\_

5 APRIL 2005  
BRAC 2005 SRG# 37  
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- To provide updates
- To present:
  - Decisions from SRG 36
  - Issues for Discussion
  - Review of Candidate Recommendations
  - Assessment and Quantitative Rollup

ACTIONS:

Dr. College began by welcoming the group and immediately started the briefing. He reviewed the calendar, and the decisions from SRG 36, i.e., approval of updated Military Value analysis, Capacity and Surge analysis, and revised Operational Army candidate recommendations. He noted that TABS anticipates OSD requesting the Army's BRAC report on 22 April.

VCSA directed tight control over copies of the report by members of the SRG.

Dr. College then introduced new topics for discussion.

Dr. College noted that a review of the Reserve Component Candidate Recommendations indicated that two were dropped in error, and should be reinstated. Additionally, one other Candidate Recommendation was identified as Guard-only, and should be dropped. The SRG approved these actions.

On Walter Reed, Dr. College briefed the SRG on costs, savings and risk associated with three courses of action concerning the Walter Reed installation. Based on results of the analysis, he recommended that the SRG support the alternative that closes Walter Reed main post while enclaving Forest Glen and Glenn Haven. This alternative offers the best cost-savings-risk combination. The SRG supported his recommendation.

A/USA noted that this is a sensitive topic. He directed that consideration be given during execution as to how best to address the Fisher Houses. He noted that the SECARMY may want to brief the SECDEF individually on this recommendation.

5 APR 05  
BRAC SRG #37 (CONTD)

On S&S JCSG Candidate Recommendation 0035, Dr. College noted that the Army's ICP desires had been incorporated; however, the savings numbers were unsupported. He noted that both AMC and G4 were uncomfortable with the proposal; however they were unable to challenge it. A/USA noted that if we do adopt this candidate recommendation, then it should be based on conservative projections. He noted that we must fully prepare the SecArmy and the CSA for discussion of this topic at the IEC.

PA&E noted that, if this action is done inside BRAC and therefore became law, then it would be very difficult to undo the DLR piece if it didn't work out. He strongly suggested adopting the position that the DLR portion be worked outside of BRAC.

VCSA noted skepticism over the projected savings, noting that 80% of the repair parts represent only 15% of the total Class IX budget, while these DLRs represent 85% of the budget and directly affect Army readiness.

A/USA asked: Is this cost effective? If not, why do it? If it is not going to reduce cost of ownership; if it is not going to reduce the pipeline of inventory and enhance on-time delivery; if it is not going to reduce personnel, then why do it? He suggested that these questions be posed to the Chairman of the S&S JCSG at the IEC.

PA&E briefed a modeling tool for MILCON funding for BRAC, IGPBS and Modularity, showing the big picture impact during BRAC implementation years.

VCSA noted that ACSIM has been tasked to lay out the MILCON funding and priorities, including the BRAC piece.

ASA(FM) noted that the Army will have to do a budget amendment in FY 06, once BRAC recommendations are approved.

VCSA noted that the influx of IGPBS troops will create a bow wave of funding costs.

Mr. Simmons then briefed the Technical JCSG Candidate Recommendations, which had no immediate impact on the Army.

Dr. College briefed the Medical JCSG Candidate Recommendation to move medical RDA to Ft. Detrick.

5 APR 05  
BRAC SRG #37 (CONTD)

Mr. Gunlicks briefed the E&T JCSG Candidate Recommendation on the Joint Range Coordination Center. He also noted that the E&T 0046, regarding undergraduate pilot training was likely to be deleted, and requested guidance concerning whether the Army wished E&T to pursue joint undergraduate rotary wing training at Ft Rucker regardless. The SRG approved pursuing this recommendation.

Dr. College then presented information on an assessment of JCSG candidate recommendations and their impact on the Army, a summary of potential “hot spots,” where Army installations could become overcommitted by multiple candidate recommendations. He presented the results of the Construction Engineers Research Lab’s analysis of CR impact on Army installations’ infrastructure, noting that there were no show-stoppers.

Dr. College then presented a quantitative rollup of costs and savings to date.

VCSA asked how the decisions would be made on OSD Wedge allocation. A/USA noted that OSD will likely continue to be vague as an incentive to the Services to be aggressive in BRAC. He noted the Army has a good story and should do well in the competition for the wedge.

ASA(FM) noted that environmental cleanup costs are not reflected in the current numbers, but will have to be factored into implementation.

VCSA noted that the Army can conceivably handle BRAC costs of \$250 M per year, with pain.

A/USA asked if OSD and the 3 MILDEPs were establishing property disposal offices. ACSIM answered that Mr. Grone, OSD, was coordinating this discussion and that each Service was establishing a disposal office; however, there was no joint disposal office at this time.

Dr. College then presented the Way Ahead, noting that the IEC on the 16<sup>th</sup> was cancelled and concluded the briefing.

SECRETARY, Dr. Craig College  
RECORDER, Ms. Stephanie Hoehne