



DCN: 3803



BRAC SRG #40

26 April 2005



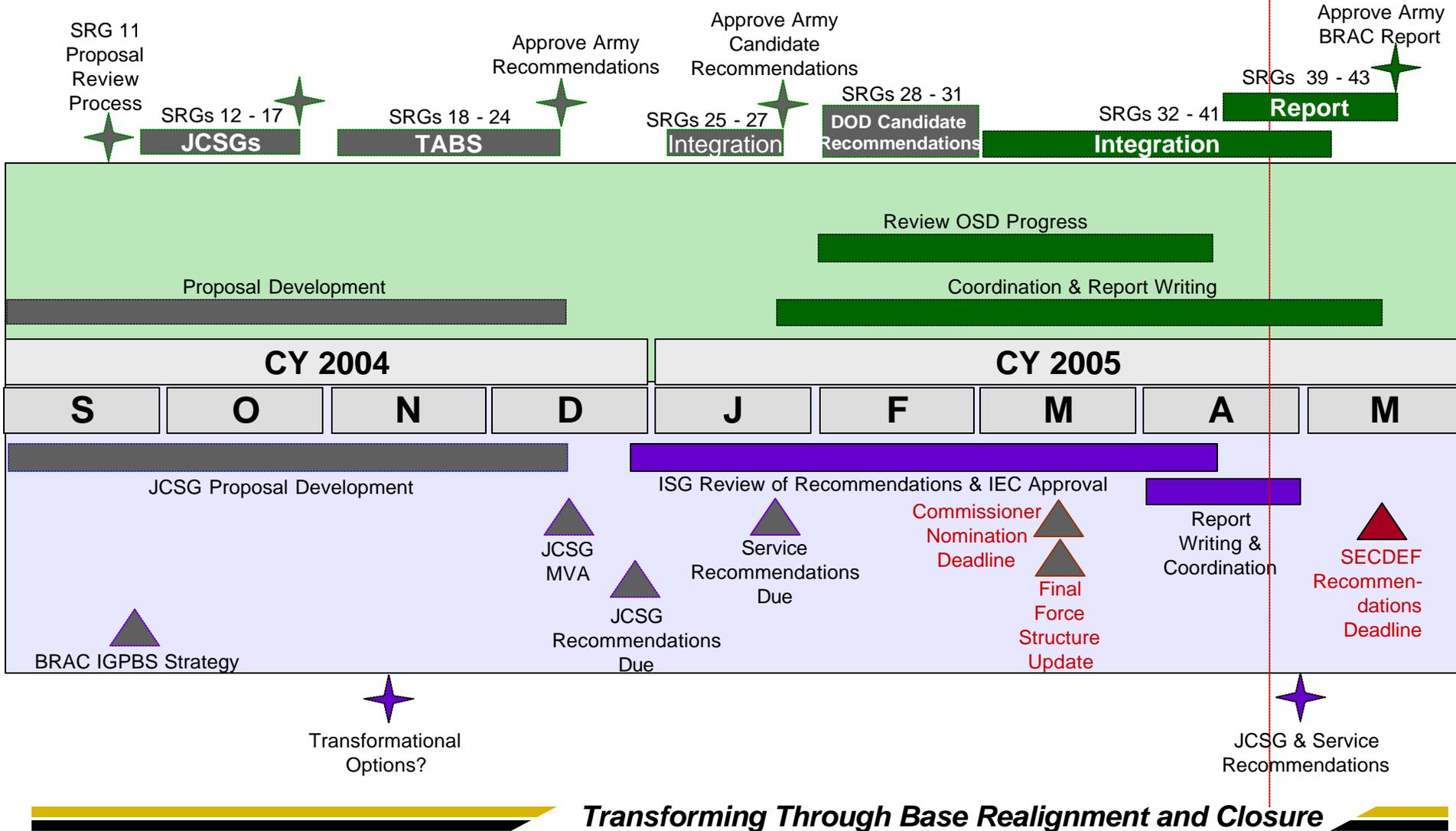
Purpose & Agenda



- Present for information:
 - Timeline Update
- Present for review:
 - Topics for Discussion
 - Review and Assessment of JCSG Candidate Recommendations
 - Final Review of Candidate Recommendations
 - EOH Forum Brief
 - Quantitative Roll-Up of Candidate Recommendations to Date
- Recommendations
- Way Ahead



BRAC Timeline



Transforming Through Base Realignment and Closure



Decisions from SRG #39



- Approved updates to Operational Army candidate recommendations – BCT to Knox



Topics for Discussion



- Human Resources XXI and NETCOM – HSA-0069R
- Sierra and Barstow



HR XXI and NETCOM – HSA-0069R



- HR XXI provided data certifying the office as having a contracting specialty
 - Decision was made to realign HR XXI with ACA to Ft Sam Houston
 - HR XXI supports human resources contracting, will be realigned to Ft Knox with HRC
- NETCOM (forward DC element) will be realigned from lease space to Ft Belvoir



Sierra and Barstow



- Can Sierra absorb Barstow's workload and serve as a West Coast depot?
 - Army and Navy conducted a feasibility study to determine if Sierra Army Depot can absorb MCLB Barstow functions and vice versa
 - Results presented at IEC, 25 April
 - Industrial JCSG to work final solution



JCSG Candidate Recommendations

Submitted to the
Infrastructure Steering Group



Candidate #HSA-0047R: Co-locate Missile and Space Defense Agencies at Huntsville

Candidate Recommendation (abbreviated): Close the Suffolk Building. Relocate HQ liaison office for MDA to leased space in Arlington, VA. Relocate remaining MDA functions to Redstone Arsenal, Huntsville, AL. Close the SMDC Building in Huntsville by relocating MDA to Redstone Arsenal. Realign FOB 2 by relocating MDA to Redstone Arsenal. Realign Crystal Square 2 by relocating MDA and HQ USA SMDC to Redstone Arsenal. Realign Crystal Mall 4 by relocating HQ USA SMDC to Redstone Arsenal.

Justification

- ✓ Co-locates MDA HQ and SMDC with related components; eliminates redundancy and enhances efficiency.
- ✓ Eliminates 252,00 USF DoD-controlled leased space.
- ✓ Moves MDA and SMDC offices to an AT/FP compliant location.

Military Value

- ✓ MAH: MDA: 329th of 334; SMDC: 299th of 334; Redstone Arsenal: 48th of 334
- ✓ Research quantitative MV: Redstone 3rd of 20; MDA 18th of 20
- ✓ D&A quantitative MV: Redstone 1st of 24; MDA 6th of 24

Payback

- ✓ One Time Cost: \$196.0M
- ✓ Net Implementation Savings: \$ 16.4M
- ✓ Annual Recurring Savings: \$ 40.9M
- ✓ Payback Period: 1 Year
- ✓ NPV (savings): \$408.2M

Impacts

- ✓ Criterion 6: DC Area: -3,042 jobs (1,796 direct; 1,246 indirect), 0.11%;
- ✓ Criterion 7: Housing and Graduate Education issues.
- ✓ Criterion 8: No impediments.



Candidate #HSA-0092R: Relocate Army Headquarters and Field Operating Agencies

Candidate Recommendation (Summary): Realign 2 leased installations in Northern Virginia; Rock Island Arsenal; and Ft. Buchanan, by relocating HQs and regional offices of the Army Contracting Agency, Army Installation Management Agency and Army NETCOM to Ft. Sam Houston. Realign 3 leased installations in Northern Virginia by relocating Army Community and Family Support Center and Army Family Liaison Office to Ft. Sam Houston. Realign 2 leased installations in Northern Virginia by relocating Army Center for Substance Abuse and Army HR XXI office to Ft. Knox. Realign Aberdeen Proving Ground by relocating Army Environmental Center to Ft. Sam Houston. Realign Ft. Belvoir by relocating Army Materiel Command and Security Assistance Command to Redstone Arsenal.

Justification

- ✓ Eliminates ~300,000 GSF of leased space within NCR.
- ✓ Creates IMA and NETCOM Western Regions by consolidating multiple offices; eliminates redundancy and enhances efficiency.
- ✓ Provides for permanent facilities for Army MACOM and sub-component outside of DC Area.
- ✓ Moves offices in leased space to AT/FP compliant locations.

Military Value

- ✓ MV for Activities ranges from 219th to 303rd of 334.
- ✓ Redstone Arsenal: 48th of 334.
- ✓ Ft. Knox: 32nd of 334.
- ✓ Ft. Sam Houston: 19th of 334.

Payback

- ✓ One Time Cost: \$200.8M
- ✓ Net Implementation Cost: \$137.5M
- ✓ Annual Recurring Savings: \$ 17.2M
- ✓ Payback Period: 14 Years
- ✓ NPV (savings): \$ 34.0 M

Impacts

- ✓ Criterion 6: -111 to -3,791 jobs; <0.1% to .14
- ✓ Criterion 7: No impediments
- ✓ Criterion 8: Issues but no impediments.



HSA-0108R: Consolidate CIFA & DSS, Co-Locate MILDEP Investigation Activities at MCB Quantico, VA; Peterson AFB, CO.

Candidate Recommendation (Summary): Close leased installations in VA & MD. Relocate Counterintelligence Field Activity (CIFA) and Defense Security Service (DSS) to Quantico. Realign leased installations in VA, OH, GA, CA, MD, & CO, by relocating CIFA and DSS to Quantico & Peterson AFB, CO. Disestablish CIFA & DSS and consolidate most of their components into the newly created DoD Counterintelligence and Security Agency at Quantico. Realign Washington Navy Yard, DC; Andrews AFB, MD; and Ft Belvoir, VA; by relocating the Naval Criminal Investigation Service, AF Office of Special Investigations, and Army Criminal Investigations Command to MCB Quantico, Virginia.

Justification

- ✓ Eliminates redundancy, enhances efficiency.
- ✓ Eliminates 937,097 GSF leased space, 47 positions.
- ✓ Avoids \$15M & \$9M recurring lease & contractor costs.
- ✓ Moves to AT/FP compliant location.
- ✓ Enables Intel Reform and Terrorism Prevention Act of 2004 & Remodeling Defense Intelligence initiative.
- ✓ Centralizes management.

Military Value

- ✓ Peterson AFB:
3/334
- ✓ MCB Quantico:
78/334
- ✓ AFOSI:
174/334
- ✓ NCIS:
180/334
- ✓ CID:
220/334
- ✓ CIFA Leased Locations:
279/334
- ✓ DSS Leased Locations:
334/334

Payback

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

Impacts

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDeps



Candidate # HSA-0132R Co-locate Miscellaneous USAF Leased Locations and National Guard Headquarters

Candidate Recommendation: Close 1501 Wilson Blvd, 1560 Wilson Blvd, and Arlington Plaza and realign 1401 Wilson Blvd, 1815 N. Ft. Myer Dr., 1919 S. Eads St., Ballston Metro Center, Crystal Gateway 1, Crystal Gateway 2, Crystal Gateway 4, Crystal Gateway North, Crystal Plaza 5, Crystal Plaza 6, Crystal Square 2, Jefferson Plaza 2, the Nash Street building, and the Webb building, all leased installations in Arlington, Virginia by relocating components of the Headquarters Air Force to Andrews Air Force Base. Realign Jefferson Plaza 1, Arlington, VA, by relocating the National Guard Bureau/Air National Guard and elements of the Army National Guard Headquarters to the Army National Guard Readiness Center, Arlington Hall, VA, and Andrews Air Force Base, MD.

Justification

- ✓ Eliminates approximately 190,000 USF of leased space within the NCR
- ✓ Co-location of organizations facilitates possible consolidation of common support functions
- ✓ Enhances Joint Service interoperability
- ✓ Allows reductions in force

Military Value

- ✓ Miscellaneous AF activities range 230 to 333 of 334
- ✓ HQs NGB/JP-1 320th of 334
- ✓ ANG/JP-1 297th of 334
- ✓ ARNGRC (Arlington Hall) 114th of 334
- ✓ Andrews AFB 51st of 334

Payback

- ✓ One-Time Cost: \$89.6M
- ✓ Net Implementation Savings: \$9.7M
- ✓ Annual Recurring Savings: \$29.9M
- ✓ Payback Period: 1 year
- ✓ NPV Savings: \$298.6M

Impacts

- ✓ Criteria 6: No job reductions
- ✓ Criteria 7: No issues
- ✓ Criteria 8: Potential air quality, noise and water resources issues at AAFB. Arlington Hall currently in Non-Attainment area for Ozone. No impediments

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDep#2



Candidate # HSA-0145 Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force

Candidate Recommendation (abbreviated): Close Army HRC leased facilities in Alexandria, VA, Indianapolis, IN, and St. Louis, MO. Relocate and consolidate all functions at Fort Knox, KY. Realign Air Reserve Personnel Center (Buckley Annex), CO, by relocating the ARPC processing functions to Randolph AFB, TX, and consolidating them with the AFPC at Randolph AFB, TX, and by relocating the IMA operational management functions to Robins AFB, GA, and consolidating them with the AFRC at Robins AFB, GA. Realign Robins AFB, GA, by relocating AFRRS to Randolph AFB, TX.

Justification

- ✓ Transformational strategy for Personnel & Recruiting applied across MILDEPS.
- ✓ Enables mission consolidation of Active & Reserve personnel center processing functions.
- ✓ Co-location of Personnel and Recruiting improves personnel life-cycle management.
- ✓ Eliminates leased space and excess capacity and Improves AT/FP.

Military Value

- ✓ Army:
 - ✓ All MILPER locations closing so relative military value scores not determinative.
 - ✓ Judgment favored Knox to co-locate with Recruiting Command.
- ✓ Air Force:
 - ✓ Randolph had highest score of MILPER locations.
 - ✓ Robins higher score for recruiting, but judgment favored co-location at Randolph.

Payback

- ✓ One Time Cost: \$ 126.5 M
- ✓ Net Implementation Savings: \$ 457.0 M
- ✓ Annual Recurring Savings: \$ 152.8 M
- ✓ NPV (Savings): \$1,909.0 M
- ✓ Payback Period: Immediate

Impacts

- ✓ Criterion 6: From -227 to -4,171; <0.1% to 0.25%.
- ✓ Criterion 7: At Ft Knox, proximity to Louisville mitigates child care, housing, and medical issues. At Randolph, crime rate higher than the national average.
- ✓ Criterion 8: No Issues.



Assessment of Candidate Recommendations

Briefed at the 19 April BRAC SRG



Assessment of Candidate Recommendations



- HSA briefed 1 candidate recommendation

To Date: 303

E&T: 14 HSA: 35

IND: 34 MED: 22

S&S: 5 TECH: 20

INT: 4

(81 impact the Army)

ARMY: 58 NAVY: 55

USAF: 56



Assessment



CR #	Title	Assessment	Comments
HSA-0045	Relocate and consolidate DISA and the JTF-GNO from Arlington Service Center, 6 leased locations in the NCR, and 1 leased location in Louisiana to Ft. Meade. Realign NSA Panama City by relocating DJC2 Program Office to Ft. Meade. Realign Ft. Monmouth by relocating JNMS Program Office to Ft. Meade. Realign Rosslyn Plaza North by relocating the JTRS Program Office to Ft. Meade.	Green	



Update of Previous Assessments



Red Status Candidate Recommendations

CR #	Title	Comments
S&S – 0035R	Transfers the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items and the procurement management and related support functions for DLRs (including oversight) to DLA. All other ICP functions remain with the Services. Relocates some Army & AF ICP functions to preserve Army Life Cycle Management, and provide for continuation of secure facilities.	<ul style="list-style-type: none"> Operational issues created by this CR.



Update of Previous Assessments



Amber Status Candidate Recommendations

CR #	Title	Comments
IND – 0127A	Eliminates depot maintenance functions from Marine Corps Logistics Base Barstow, CA. Required capacity to support workloads and Core requirements for the Department of Defense are relocated to DoD Centers of Industrial and Technical Excellence.	<ul style="list-style-type: none"> ▪ TABS working with Navy to include Army railhead operations and cost and 80 Family Housing units in Navy closure recommendation
TECH – 40	Close the Office of Naval Research; the AF Office of Scientific Research; the Army Research Offices, Durham, Belvoir, and Arlington; and the Defense Advanced Research Project Agency, Arlington. Relocate all functions to Anacostia Annex. Realign the DTRA by relocating the Extramural Research Program Management function to Anacostia Annex.	<ul style="list-style-type: none"> ▪ IEC is considering request to withdraw DARPA. If successful, Army should withdraw ARO ▪ Recommend declare green
HSA – 0050	Realign Ft Shafter by relocating USARPAC HQ & IMA Region Pacific to Naval Station Pearl Harbor	<ul style="list-style-type: none"> ▪ CR withdrawn by ISG ▪ Recommend declare green
IND – 0119	Close Newport Chemical Demilitarization Facility.	<ul style="list-style-type: none"> ▪ JCSG to resubmitted title change ▪ Recommend declare green



Final Army Recommendations

(Active Component)



Integration Results – Fort Gillem



Fort Gillem

Before Integration			
CR#	CR Title	1-time Cost (\$K)	NPV
USA-0121	Close Ft. Gillem	\$90,077	(\$353,801)
USA-0068	Close NAS Atlanta, GA	\$0	\$0
	Total	\$90,077	(\$353,801)

After Integration			
USA-0121	Close Ft. Gillem	\$56,786	(\$421,537)
USA-0068	Close NAS Atlanta, GA	\$0	\$0
	Total	\$56,786	(\$421,537)

- Closes Fort Gillem



Candidate #USA-0121



Candidate Recommendation: Close Ft. Gillem, GA. Relocate the Headquarters, 1st US Army to Rock Island Arsenal, IL. Relocate the 2nd Recruiting Brigade to Redstone Arsenal, AL. Relocate the 52nd EOD Group to Ft. Campbell, KY. Relocate the 81st RRC Equipment Concentration Site to Ft. Benning, GA. Relocate the 3rd US Army Headquarters support office to Shaw AFB, SC. Relocate the Headquarters US Forces Command (FORSCOM) VIP Explosive Ordnance Support to Pope AFB, NC. Close the AAFES Atlanta Distribution Center and establish an enclave for the Georgia Army National Guard, the remainder of the 81st RRC units and the CID Forensics Laboratory.

Justification

- ✓ Ft. Gillem has only admin & storage capabilities, no flexibility to accept other missions
- ✓ Operational capabilities enhanced by moving 1st Army
- ✓ AAFES wishes to close distribution facility

Military Value

- ✓ Increases Military Value by moving from a low ranking installation to higher ranking installations
- ✓ Ft. Gillem (52), Ft. Benning (9), Ft. Campbell (14), Redstone Arsenal (29), Rock Island Arsenal (53)

Payback

- ✓ One-Time Cost: \$56.8M
- ✓ Net Implementation Savings: \$85.5M
- ✓ Annual Recurring Savings: \$35.3M
- ✓ Payback Period: 1 Years
- ✓ NPV (Savings): \$421.5M

Impacts

- ✓ Criterion 6 - Max potential reduction of 1,824 jobs (1,087 Direct & 737 Indirect) or <0.1% of the total ROI employment
- ✓ Criterion 7 – Of the 10 attributes evaluated only one decreases significantly (Medical when moving to Ft. Benning, Ft. Campbell, Redstone Arsenal or Pope AFB)
- ✓ Criterion 8 – Air analysis req'd (Campbell); potential Cult/Arch resource issues (Redstone); close & remediate 11 operational ranges & groundwater contamination (Gillem)

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MILDEP Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/Services



Integration Results – Fort McPherson



Before Integration			
CR#	CR Title	1-time Cost (\$K)	NPV
USA-0222	Close Ft. McPherson	\$225,192	(\$893,392)
HSA-0077	IMA-ACA-NETCOM Collocation	\$98,876	(\$277,373)
HSA-0124	FORSCOM to Pope	\$92,513	(\$83,729)
HSA-0128	USARC to Pope	\$61,890	(\$34,890)
	Total	\$478,471	(\$1,289,384)

After Integration			
USA-0222	Close Ft. McPherson	\$197,750	(\$895,205)
	Total	\$197,750	(\$895,205)

- Closes Fort McPherson
- Replaces 2 CRs (third CR is subsumed in another CR)



Candidate #USA-0222



Candidate Recommendation: Close Ft. McPherson, GA. Relocate the Headquarters US Army Forces Command (FORSCOM), and the Headquarters US Army Reserve Command (USARC) to Pope AFB, NC. Relocate the Headquarters 3rd US Army to Shaw AFB, SC. Relocate the Installation Management Agency's Southeastern Region Headquarters and the US Army Network Enterprise Technology Command (NETCOM) Southeastern Region Headquarters to Ft. Eustis, VA. Relocate the Army Contracting Agency Southern Region Headquarters to Ft. Sam Houston.

Justification

- ✓ Ft. McPherson has a Low Military Value
- ✓ Ft. McPherson is a single-purpose administrative installation with no flexibility to accept other missions
- ✓ Co-locates and consolidates Ft. McPherson HQs organizations with similar organizations at installations with greater capabilities

Military Value

- ✓ Increases military value by moving from a lower ranked installation to higher ranked installations
- ✓ Ft. McPherson (51), Ft. Eustis (38), Ft. Sam Houston (43)
- ✓ HSA Major Admin HQs Military Value ranks Ft. McPherson 108th, Ft. Eustis 46th, Ft. Sam Houston 19th, Pope AFB 27th & Shaw AFB 86th

Payback

- ✓ One-Time Cost: \$197.8M
- ✓ Net Implementation Savings: \$111.4M
- ✓ Annual Recurring Savings: \$82.1M
- ✓ Payback Period: 2 Years
- ✓ NPV (Savings): \$895.2M

Impacts

- ✓ Criterion 6 – Max potential reduction of 7,123 jobs (4,303 direct & 2,820 indirect) or -0.26% of the total ROI employment
- ✓ Criterion 7 – Of the 10 attributes evaluated only one decreases significantly (Medical when moving to Pope AFB)
- ✓ Criterion 8 – Close & remediate 4 operational ranges & groundwater contamination (McPherson)

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ MILDEP Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Integration Results – Carlisle Barracks



Before Integration			
CR#	CR Title	1-time Cost (\$K)	NPV
USA-0136	Close Carlisle Barracks	\$225,192	(\$893,392)
E&T-0058	AWC to Leavenworth	\$45,979	(\$220,390)
	Total	\$271,171	(\$1,113,782)

After Integration			
USA-0136	Close Carlisle Barracks	\$107,168	(\$555,159)
	Total	\$107,168	(\$555,159)

- Closes Carlisle Barracks
- Replaces 1 CRs



Candidate #USA-0136



Candidate Recommendation: Close Carlisle Barracks, PA. Relocate the Army War College to Fort Leavenworth, KS.

Justification

- ✓ Single-Service activity consolidation
- ✓ Consolidates officer strategic and operational education
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives
- ✓ Closes Carlisle Barracks
- ✓ Army supported

Military Value

- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Leavenworth.
- ✓ Army MVI: Leavenworth (62), Carlisle Barracks (75)
- ✓ E&T MV: Leavenworth (3), Carlisle Barracks (5)

Payback

- ✓ One-Time Cost: \$107.1M
- ✓ Net Implementation Savings: \$80.7M
- ✓ Annual Recurring Savings: \$49.7M
- ✓ Payback Period: 2 Years
- ✓ NPV (Savings): \$555.1M

Impacts

- ✓ Criterion 6 – Max potential reduction of 2,429 jobs (1394 direct & 1035 indirect) or 0.63% of economic area employment.
- ✓ Criterion 7: The overall level of risk for this recommendation is medium. Of the ten attributes evaluated three declined (Cost of living, Employment and Safety).
- ✓ Criterion 8: Air Quality issues – Non-Attainment for Carbon Monoxide, and new source review required.

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|------------|--|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Integration Results – Red River



Before Integration			
CR#	CR Title	1-time Cost (\$K)	NPV
USA-0036v2	Close Red River	\$446,907	(\$730,225)
IND-0111v2	Realign Red River Munitions Ctr	\$113,642	(\$68,256)
IND-0127B	Realign Red River (Maintenance)	\$194,097	(\$124,193)
S&S-0043	Privitize Tires	\$2,090	(\$66,492)
S&S-0044	Privitize Packaged POL	\$0	(\$37)
S&S-0045	Privitize Compressed Gases	\$206	(\$2,847)
S&S-0051	4 regional Strategic Distribution Platforms	\$107,126	(\$439,159)
Total		\$864,068	(\$1,431,209)

After Integration			
USA-0036v3	Close Red River	\$539,010	(\$456,183)
Total		\$539,010	(\$456,183)

- Closes Red River
- Eliminates 2 CRs



Candidate #USA-0036



Candidate Recommendation: Close Red River Army Depot. Munitions to McAlester & Blue Grass; depot maintenance to Anniston, Albany, Tobyhanna, and Letterkenney. Disestablish the wholesale supply, storage, and distribution of packaged POL, tires, and compressed gas. Storage and distribution functions and associated inventories of distribution depot to Oklahoma City, OK

Justification

- ✓ Preserve and optimize depot maintenance capability while minimizing excess capacity
- ✓ Preserve and optimize storage, demilitarization, and munitions maintenance capability while minimizing excess capacity
- ✓ Streamlines supply and storage processes
- ✓ Privatizes wholesale supply, storage and distribution of POL, tires, and compressed gas

Military Value

- ✓ Improves military value by moving functions to installations with higher military value
 - ✓ Depot maintenance
 - ✓ Munitions maintenance, storage and demil
- ✓ MVI: Anniston (25), McAlester (27), Letterkenny (39), Red River (40), Blue Grass (45)

Payback

- ✓ One time cost: \$456.2M
- ✓ Net Cost: \$216.6M
- ✓ Annual Recurring savings: \$76.5M
- ✓ Payback Period 4 years
- ✓ NPV (savings): \$539.0M

Impacts

- ✓ Criterion 6 – Max potential reduction of 4176 jobs (2500 direct and 1676 indirect) or 6.15% of the economic area employment
- ✓ Criterion 7 – Low risk; the trend of all attributes is to improve when moving to the other sites
- ✓ Criterion 8 – Moderate impact; Eight ranges and DERA sites (CTC \$48M) require cleanup

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|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Integration Results – Ft. Monroe



Before Integration			
CR#	CR Title	1-time Cost (\$K)	NPV
USA-0113	Close Ft. Monroe	\$225,192	(\$893,392.00)
HSA-0006	HRC to Knox	\$102,814	(\$1,770,909)
HSA-0033	Langley/Eustis/Monroe (USAF Pri)	\$6,328	(\$213,839)
HSA-0057	TRADOC to Eustis	\$78,323	(\$78,806)
HSA-0077	IMA-ACA-NETCOM Colocation	\$98,876	(\$277,373)
	Total	\$511,533	(\$3,234,319)

After Integration			
USA-0113R	Close Ft. Monroe	\$72,396	(\$686,602)
	Total	\$72,396	(\$686,602)

- Closes Fort Monroe
- Eliminates 1 CRs; Revises 3 CRs



Candidate # USA-0113



Candidate Recommendation: Close Ft. Monroe, VA. Relocate the US Army Training & Doctrine Command (TRADOC) Headquarters, the Installation Management Agency (IMA) Northeast Region Headquarters, the US Army Network Enterprise Technology Command (NETCOM) Northeast Region Headquarters and the Army Contracting Agency Northern Region Office to Ft. Eustis, VA. Relocate the US Army Accessions Command and US Army Cadet Command to Ft. Knox, KY.

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$72.4M ✓ Net Implementation Savings: \$147.0M ✓ Annual Recurring Savings: \$56.9M ✓ Payback Period: 1 Year ✓ NPV (Savings): \$686.6M 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Increases Military Value by moving from a low ranking installation to higher ranking installations ✓ Ft. Monroe (68), Ft. Eustis (33), Ft. Knox (12) ✓ HSA Major Admin HQs Military Value ranks Ft. Monroe 104th, Ft. Eustis 46th & Ft. Knox 32nd ✓ Criterion 6 – Max potential reduction of 2,275 jobs (1,013 Direct & 1,262 Indirect) or less than 0.1% of the total ROI employment ✓ Criterion 7 – Of the 10 attributes evaluated only one decreases significantly (Employment when moving to Ft. Knox) ✓ Criterion 8 – Air analysis required (Eustis); potential Cult/Arch resource issues (Eustis); UXO remediation (Monroe)

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/Services



Integration Results – Ft. Monmouth



Before Integration			
CR#	CR Title	1-time Cost (\$K)	NPV
USA-0006	Prep school to West Point	\$28,737	(\$15,279)
USA-0223	Close Fort Monmouth	\$570,959	(\$1,238,747)
HSA-0075	Monmouth/Earle Colts Neck (USA Pri)	\$0	\$0
S&S-0035	ICP to DLA	\$56,944	(\$1,501,159)
TECH-0035R	Consol Army Land C4ISR	\$700,200	\$93,975
TECH-0047	CBTCMDR C4ISR Consol	\$204	\$449
	Total	\$1,357,044	(\$2,660,761)

After Integration			
USA-0223Rv3	Close Fort Monmouth	\$584,890	(\$1,197,003)
	Total	\$584,890	(\$1,197,003)

- Closes Fort Monmouth
- Eliminates 2 CRs; Revises 3



Candidate #USA-0223

Candidate Recommendation: Close Ft. Monmouth, NJ. Relocate Information Systems, Sensors, Electronic Warfare and electronics Research and Development & Acquisition to Aberdeen Proving Ground, MD. Relocate the US Army Military Academy Preparatory School to West Point, NY. Relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; disestablish the procurement management and related support functions for Depot Level Repairables to Aberdeen Proving Ground, MD, and designate them as Defense Supply Center Columbus, OH, Inventory Control Point functions; and relocate the remaining integrated materiel management, user, and related support functions to Aberdeen Proving Ground, MD. Relocate the elements of the Program Executive Office for Enterprise Integration to Fort Belvoir

Justification

- ✓ Tech scenario 0035R and USA 0006 enable this closure
- ✓ Consolidates C4ISR assets in a single geographical area
- ✓ Supports the Army's "commodity" business model by geographically collocating R, D&A, and Logistics functions
- ✓ Collocates Prep school with USMA

Military Value

- ✓ TJCSG recommends creating a Land Network Science, Technology, Experimentation Center for Ground Network Centric Warfare addressing complex technical challenges inherent in integrated hardware/human operational environment.
- ✓ MVI: Fort Monmouth (50), Aberdeen (18), West Point (61), FT Belvoir (38), Fort Meade (49)

Payback

- ✓ One Time Cost: \$584.9M
- ✓ Net Cost: \$175.3M
- ✓ Annual Recurring Savings: \$140.3M
- ✓ Payback Period: 4 years
- ✓ NPV (Savings): \$1,197M

Impacts

- ✓ Criterion 6 – Max potential reduction of 14,076 jobs (7,697 direct and 6,379 indirect jobs) or -1.15% of the total ROI Employment in Edison, NJ metropolitan area.
- ✓ Criterion 7 – Low. Of the ten attributes evaluated three declined (Cost of Living, Education, and Safety).
- ✓ Criterion 8 – Moderate Impact –remediate 12 ranges (Monmouth)

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Integration Results – SSC (Natick)



Before Integration			
CR#	CR Title	1-time Cost (\$K)	NPV
S&S-0035R	ICP to DLA	\$56,944	(\$1,554,059)
TECH-0045	Army Soldier & Bio Chem Ctr	\$334,215	(\$10,904)
USA-0227v2	Close Soldier Systems Center (Natick)	\$315,507	(\$95,086)
	Total	\$706,666	(\$1,660,049)

After Integration			
USA-0227R	Close Soldier Systems Center (Natick)	\$384,205	\$113,938
	Total	\$384,205	\$113,938

- Closes Soldier Systems Center (Natick)
- Revises 2 CRs



#USA-0227: Close Natick Soldier Systems Center



Candidate Recommendation: Close Natick Soldier Systems Center, MA. Relocate ICP functions to Philadelphia and Procurement Management Directorate to Aberdeen. Relocate all remaining functions to Aberdeen Proving Ground (APG), MD. Realign Ft. Belvoir, VA, by relocating the Program Executive Officer for Soldier Systems to Aberdeen Proving Ground, MD. Consolidate all relocating Soldier Systems functions (except S&S functions) into a combined Soldier and Biological Chemical Center for Land Warfare at APG.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Consolidates Army RDT&E organizations to capitalize on technical synergy. Technology and LCM Synergy is needed for the Soldier Systems ✓ Compliments TECH 0032 (Chem Bio COE at APG) and Med 0056 (USAARL moves to APG) ✓ With inclusion of E&T 0064, savings will be \$157M 	<ul style="list-style-type: none"> ✓ Aberdeen Proving Ground (APG) has highest Army Military Value (18), Fort Belvoir, VA, is (38) and Soldier Systems Center (SSC) Natick, MA is (57), respectively.
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$384.2M ✓ Net Implementation Cost: \$330.0M ✓ Annual Recurring Savings: \$19.9M ✓ Pay Back Period: 28 Years ✓ NPV Cost: \$113.9MK 	<ul style="list-style-type: none"> ✓ Criteria 6 – <ul style="list-style-type: none"> ✓ Newton MA: -2,289 jobs (1,37 direct, 913 indirect jobs); -0.22% ✓ Washington DC: -141 jobs (81 direct, 60 indirect jobs); <0.01% ✓ Criteria 7 – No issues ✓ Criteria 8 – No impediments

- | | | | |
|------------|--|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Candidate #USA-0243



Candidate Recommendation: Realign Fort Knox, KY, by relocating the Armor Center and School to Fort Benning, GA; relocating the 84th Army Reserve Regional Training Center from Fort McCoy, WI to Fort Knox, KY; relocating various combat support and combat service support units from Europe and Korea; and activating an Infantry Brigade Combat Team (BCT) at Fort Knox, KY.

Justification

- ✓ Multi-compo Service Collocation
- ✓ Has existing capacity to support a wide range of combat and support units
- ✓ Effective, low cost alternative

Military Value

- ✓ MVI: Benning (9), Knox (12), McCoy (25)
- ✓ Takes advantage of excess capacity at a high ranking installation
- ✓ Enhances operational readiness and command and control

Payback

- ✓ One Time Cost: \$773M
- ✓ Net of Implementation Cost: \$244M
- ✓ Recurring Savings: \$123.3M
- ✓ Payback Period: 5 years
- ✓ NPV Savings: \$948M

Impacts

- ✓ Criterion 6 – Max potential decrease of 8521 jobs (12.93%) in the Elizabethtown, KY MSA, decrease of 834 jobs (3.49%) in Monroe County, WI, and increase of 13,957 (8.53%) in the Columbus, GA-AL MSA.
- ✓ Criterion 7 – No issues.
- ✓ Criterion 8 – No significant impediments.

- | | | | |
|------------|--|---------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ JCSG/MILDEP Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Candidate #USA-0132



Candidate Recommendation: Realign Fort Wainwright by relocating the Cold Regions Test Center (CRTC) headquarters to Fort Greely. Co-locates CRTC headquarters with the mission execution.

Justification

- ✓ Consolidates Headquarters and mission activity.
- ✓ Improves Safety for personnel.

Military Value

- ✓ Improves operational efficiency by eliminating the need for daily commutes (4 military, 1 civilian).
- ✓ MVI: Fort Wainwright (11), Fort Greely (Not rated)

Payback

- ✓ One-Time Cost: \$.051M
- ✓ Net Implementation Savings: \$.194M
- ✓ Annual Recurring Savings: \$.049M
- ✓ Pay Back Period: 2 Years
- ✓ NPV Savings: \$.657M

Impacts

- ✓ Criterion 6 – No Impact
- ✓ Criterion 7 – No Impact
- ✓ Criterion 8 – Minimal Impact – no issues

✓ Strategy

✓ Capacity Analysis / Data Verification

✓ JCSG Recommended

✓ De-conflicted w/JCSGs

✓ COBRA

✓ Military Value Analysis / Data Verification

✓ Criteria 6-8 Analysis

✓ De-conflicted w/Services



Candidate #USA-0063

Candidate Recommendation: Close United States Army Garrison Michigan at Selfridge, which is located on Selfridge Air National Guard Base. Retain an enclave to support the Bridging Laboratory and the Water Purification Laboratory on Selfridge.

Justification

- ✓ Primary mission is to provide housing for activities in the local area
- ✓ Avoids the costs of continued operation and maintenance of unnecessary support facilities
- ✓ Sufficient housing is available in the Detroit Metropolitan area

Military Value

- ✓ USAG Selfridge was not in the Army MVP
- ✓ Available areas not well suited for maneuver units
- ✓ MVI: USAG Selfridge (84)

Payback

- ✓ One time cost: \$9.5M
- ✓ Net Savings: \$91.4M
- ✓ Annual Recurring savings: \$18.0M
- ✓ Payback Period: Immediate
- ✓ NPV Savings: \$260.9M

Impacts

- ✓ Criterion 6 – Max potential reduction of 601 jobs (376 direct and 225 indirect) or .04% of the economic area employment.
- ✓ Criterion 7 – Low risk
- ✓ Criterion 8 – Minimal impact; MMRP sites require cleanup

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Candidate #USA-0040



Candidate Recommendation: Realign Fort Bragg, NC, by relocating the 7th Special Forces Group (SFG) to Eglin AFB, FL, and by activating the 4th Brigade Combat Team (BCT), 82d Airborne Division and relocating European-based forces to Fort Bragg, NC.

Justification

- ✓ Multi-Service Collocation enabled by USAF-0090
- ✓ Collocates the 7th SFG with AF SOF units creating joint training synergy with AF SOF
- ✓ Places 7th SFG with training lands that match their wartime AOR

Military Value

- ✓ MVI: Bragg (5), Eglin (31)
- ✓ Creates space at higher value installation to support addition of new BCT
- ✓ Enhances Joint and SOF training

Payback

- ✓ One Time Cost: \$334.8M
- ✓ Net of Implementation Costs: \$446.3M
- ✓ Recurring Costs: \$23.9M
- ✓ Payback Period: Never
- ✓ NPV Costs: \$640.5M

Impacts

- ✓ Criterion 6 – This recommendation will not result in any job reductions over the 2006-2011 period in the Fayetteville, NC and Fort Walton Beach-Crestview-Destin, FL MSAs.
- ✓ Criterion 7 – No issues.
- ✓ Criterion 8 – No significant impediments.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services



Candidate #USA-0046



Candidate Recommendation: Realign Fort Benning and Fort Leonard Wood by relocating the Drill Sergeant School at each location to Fort Jackson.

Justification

- ✓ Single Service activity Consolidation
- ✓ Consolidates Drill Sergeants training from three locations to one location
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost & best NPV among alternatives
- ✓ Utilizes available capacity at Fort Jackson
- ✓ Co-locates institutional training and MTOE units to support force stabilization initiatives

Military Value

- ✓ Moving from Leonard Wood to Jackson improves MV (moving to a higher ranked MV installation)
- ✓ Moving from Benning to Jackson is justified by improvements gained in operational efficiency and use of excess capacity at Fort Jackson
- ✓ Creates space at Fort Benning and Fort Leonard Wood for additional activities
- ✓ MVI: Benning (9), Jackson (26), Fort Leonard Wood (35)

Payback

- ✓ One-Time Cost: \$1.9M
- ✓ Net Implementation Saving: \$7.8M
- ✓ Annual Recurring Saving: \$2.6M
- ✓ Payback Period: Immediate
- ✓ NPV (Savings): \$32.0M

Impacts

- ✓ Criterion 6 - Max potential reduction: Benning 254 (0.16%), Ft. Leonard Wood 159 (0.62%).
- ✓ Criterion 7 - The overall level of risk for this recommendation is low; Of the ten attributes evaluated ones declined (Transportation and Education)
- ✓ Criterion 8 - Moderate Impact; Air analysis required, potential noise and threatened species issues.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ JCSG/MILDEP Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/Services



Candidate #USA-0224

Candidate Recommendation: Realign Fort Hood, Texas by relocating a Brigade Combat Team (BCT) and Unit of Employment (UEX) Headquarters to Fort Carson, Colorado.

<u>Justification</u>	<u>Military Value</u>
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-time cost: \$435.8M ✓ Net of Implementation Costs: \$579.5M ✓ Annual Recurring Costs: \$45.3M ✓ Payback period: Never ✓ NPV Costs: \$980.4M 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6 –Assuming no economic recovery, this recommendation could result in a maximum potential decrease of 6910 jobs over the 2006 – 2011 period in the Killeen-Temple-Fort Hood, TX metropolitan area, which is 3.7 percent of economic area employment. ✓ Criterion 7 – Low risk. Of the ten attributes evaluated one improved (Population Center) and one declined (Education) ✓ Criterion 8 – Moderate Impact – air analysis required, & potential restrictions due to archeological resource issues & water availability

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification (On going)

- ✓ JCSG Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services



Candidate #USA-0221

Candidate Recommendation: Realign Fort Bliss, TX by relocating air defense artillery units to Fort Sill and relocating 1st Armored Division and various echelon above division units to Fort Bliss, TX. Realign Fort Sill by relocating an artillery (Fires) brigade to Fort Bliss. Realign Fort Hood, TX by relocating maneuver battalions, a support battalion, and aviation units to Fort Bliss, Texas. Realign Fort Riley, KS by inactivating various units, activating a BCT, and relocating 1st Infantry Division units and various echelons above division units to Fort Riley, KS. Realign Fort Campbell, KY, by relocating an attack aviation battalion to Fort Riley, KS.

Justification

- ✓ Single-Service collocation of Brigade Combat Teams and support units at Fort Bliss and takes advantage of one of the largest heavy maneuver areas
- ✓ Single-Service collocation of Brigade Combat Teams at Fort Riley to support the Army's transformation to a modular force
- ✓ Single-Service collocation of air defense units with Net Fires Center at Fort Sill
- ✓ Lowest One-Time Cost among alternatives

Military Value

- ✓ MVI: Fort Bliss (1), Fort Hood (3), Fort Riley (13), Fort Campbell (14), Fort Sill (19)
- ✓ Improves Military Value (by moving activities to a higher military value installation), and takes advantage of excess capacity at Fort Bliss and Fort Riley.
- ✓ Essential to support the Twenty Year Force Structure Plan

Payback

- ✓ One-time cost: \$3922.2M
- ✓ Net of Implementation costs: \$4268.2M
- ✓ Annual Recurring costs: \$45.4M
- ✓ Payback period: Never
- ✓ NPV cost: \$4531.2M

Impacts

- ✓ Criterion 6 – Assuming no economic recovery, this recommendation could result in a maximum potential decrease of 748 jobs (434 direct and 314 indirect jobs) over the 2006 – 2011 period in the Clarksville, TN-KY Metropolitan Statistical Area (0.58 %) and a maximum potential decrease of 8,522 jobs (5,136 direct and 3,386 indirect jobs) over the 2006 – 2011 period in the Killen-Temple-Fort Hood MSA (4.56)
- ✓ Criterion 7 – Significant impact.
- ✓ Criterion 8 – Significant impact.

- | | | | |
|------------|--|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Final Army Recommendations

(Reserve Component)



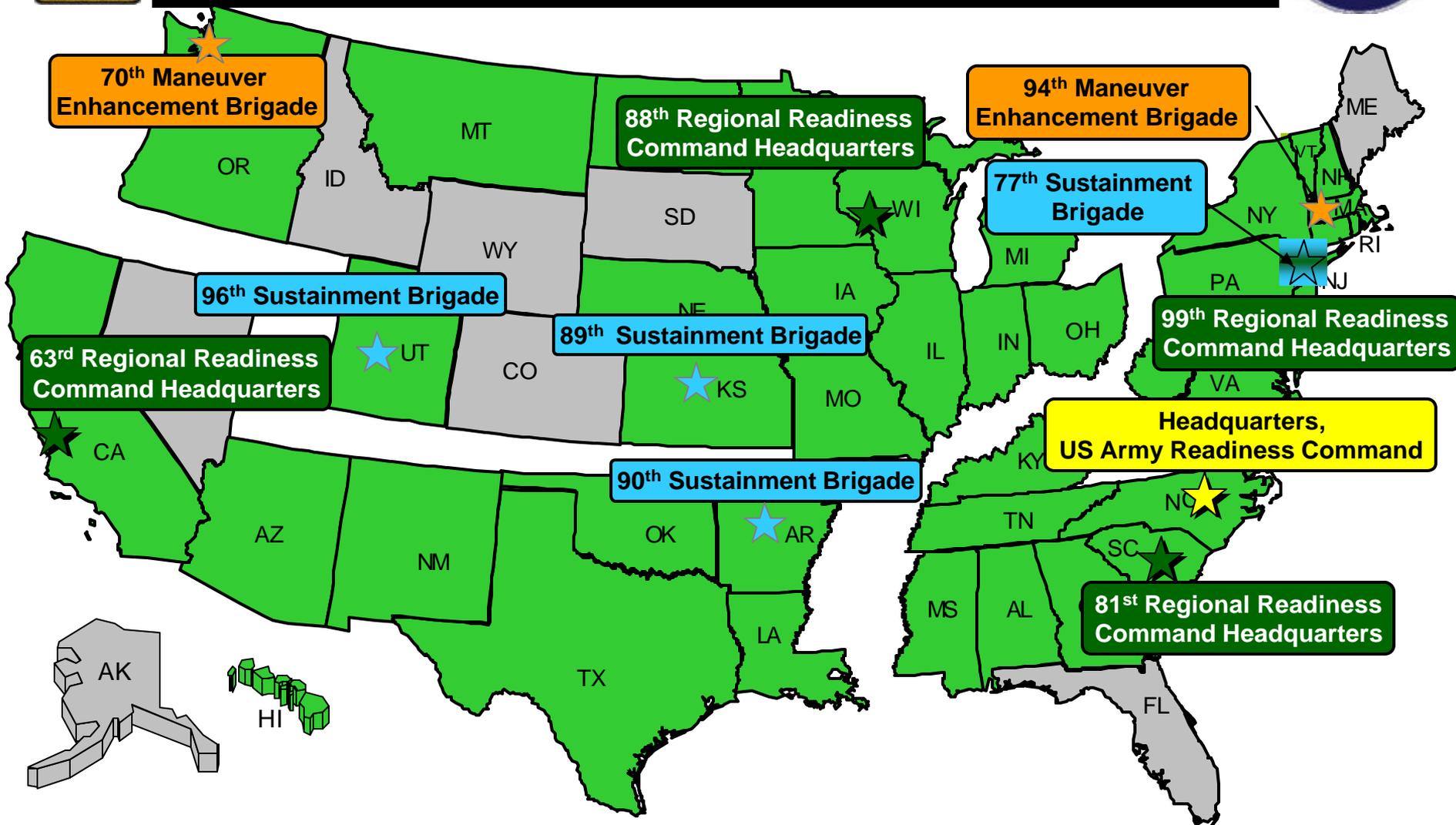
Reserve Component



- Creation of 121 (of which 76 are existing sites) Joint or Multi-Component Armed Forces Readiness Centers
- 385 Closures
 - 173 Army Reserve Centers
 - 210 National Guard Armories
 - 1 Active Component Recruitment Battalion
 - 1 Military Entrance Processing Station
- Reduces 10 US Army Reserve Regional Readiness Commands to 4 Regional Readiness Support Commands
- Converts remaining 6 Regional Readiness Commands to Deployable Force Structure:
 - Maneuver Enhancement Brigades (2)
 - Sustainment Brigades (4)
- Headquarters U.S. Army Reserve Command, Ft McPherson, GA to Pope Air Force Base, NC



Reserve Component



42 States + Puerto Rico impacted by Base Realignment and Closure



Candidate # USA-0168 (C2 SW)



Candidate Recommendation: Realign the Joint Force Training Base Los Alamitos, CA by disestablishing the 63rd Regional Readiness Command (RRC) Headquarters, Robinson Hall, USARC and activating a Southwest Regional Readiness Command headquarters at Moffett Field, CA in a new AFRC. Realign Camp Pike Reserve Complex, Little Rock, AR by disestablishing the 90th RRC and activating a Sustainment Brigade. Close the Major General Harry Twaddle United States Armed Forces Reserve Center, Oklahoma City, OK, and relocate the 95th DIV (IT) to Fort Sill, OK. Realign Camp Parks Reserve Forces Training Area, CA, by relocating the 91st Div (TSD) to Fort Hunter Liggett.

Justification

- ✓ Transforms Army Reserve Command and Control
- ✓ Consolidates multiple TDA headquarters
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances AT/FP, HLS, recruiting and retention

Military Value

- ✓ High Military Value – Streamlined Command and Control
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Facilitates re-engineering of USAR C2

Payback

- ✓ One-Time Cost: \$55.5M
- ✓ Net of Implementation Costs: \$44.1M
- ✓ Recurring Savings: \$3.4M
- ✓ Payback Period: 23 Years
- ✓ NPV Costs: \$9.8M

Impacts

- ✓ Criteria 6: Minimal economic impact – max potential reduction of 783 jobs (443 direct and 340 indirect) or less than 0.12% of the total ROI employment.
- ✓ Criteria 7: Minimal community impact
- ✓ Criteria 8: Minimal environmental impact

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG Recommended
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/Services



Candidate # USA-0131 (C2 SE)



Candidate Recommendation: Transform Reserve Component facilities and command and control structure throughout the Southeast Region of the United States through the following actions. Realign Birmingham Armed Forces Reserve Center Alabama by disestablishing the 81st Regional Readiness Command, and establishing the Army Reserve South East Regional Readiness Command in a new Armed Forces Reserve Center on Ft. Jackson, SC. Close Louisville United States Army Reserve Center and relocate the 100th DIV(IT) headquarters to Ft. Knox, Kentucky.

Justification

- ✓ Transforms Army Reserve Command and Control.
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Consolidates multiple TDA headquarters
- ✓ Enhances AT/FP, HLS, recruiting and retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Facilitates re-engineering of USAR C2

Payback

- ✓ One-Time Cost: \$29.9M
- ✓ Net of Implementation Costs: \$22.5M
- ✓ Recurring Savings: \$2.4M
- ✓ Payback Period: 16 years
- ✓ NPV Savings: \$1.5M

Impacts

- ✓ Criteria 6 - Minimal economic impact- maximum potential local reduction of 499 jobs (305 direct and 194 indirect jobs) or -.08 percent
- ✓ Criteria 7 - Minimal community impact
- ✓ Criteria 8 - Minimal environmental impact

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Candidate # USA-0167 (C2 NE)



Candidate Recommendation: Transform Reserve Component facilities and command and control structure throughout the Northeast Region of the United States through the following actions. Close Camp Kilmer, close Charles Kelly Support Center and four US Army Reserve facilities. Realign Pitt USARC, Ft. Sheridan, Ft. Dix, and Ft. Totten. Close the US Army Reserve Center on Ft. Hamilton and relocate the New York Recruiting Battalion Headquarters and Army Reserve units into a new AFRC on Ft. Hamilton. The new AFRC shall have the capability to accommodate units from two NYARNG Armories and one Organizational Maintenance Shop if the state decides to relocate those National Guard units.

Justification

- ✓ Multi component Reserve collocation
- ✓ Converts non-deployable units into deployable force structure
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention

Military Value

- ✓ High Military Value - New Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Transforms USAR Command and Control
- ✓ Increases training time / new training capability
- ✓ Establishes joint use facility

Payback

- ✓ One-Time Cost: \$171.2M
- ✓ Net of Implementation Costs: \$44.3M
- ✓ Recurring Savings: \$36.0M
- ✓ Payback Period: 5 Years
- ✓ NPV Savings: \$302.1M

Impacts

- ✓ Criteria 6 - Minimal impact - maximum potential reduction of 847 jobs (530 direct and 317 indirect) or a maximum local impact of -0.07 percent.
- ✓ Criteria 7 – Minimal community impact.
- ✓ Criteria 8 - Medium environmental risk / remediation issues present.
- ✓ DON-0084AR supports Army Aviation consolidation at Ft. Dix, NJ.

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Candidate # USA-0166 (C2 NW)



Candidate Recommendation: Transform Reserve component facilities and command and control structure throughout the Northwest and Midwest Regions of the United States by closing Fort Lawton, WA and Vancouver Barracks and relocating units to Ft. Lewis Washington and a new AFRC in Vancouver, Washington; realigning Fort Douglas, UT and Fort Snelling, MN, and one United States Army Reserve Center and constructing new facilities on Ft. McCoy, Wisconsin.

Justification

- ✓ Transforms Army Reserve Command and Control
- ✓ Supports Readiness Processing & Home Station Mobilization
- ✓ Consolidates multiple TDA headquarters
- ✓ Enhances AT/FP, HLS, recruiting and retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Facilitates re-engineering of USAR C2

Payback

- ✓ One-Time Cost: \$80.4M
- ✓ Net of Implementation Costs: \$43.4M
- ✓ Recurring Savings: \$11.1M
- ✓ Payback Period: 9 years
- ✓ NPV Savings: \$65.0M

Impacts

- ✓ Criteria Six - Minimal economic impact – maximum potential reduction of 416 jobs (259 direct and 157 indirect) or less than -0.2% of the total ROI.
- ✓ Criteria Seven - Minimal community impact
- ✓ Criteria Eight - Low environmental impact – no significant issues.

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Candidate # USA-0233

Candidate Recommendation: Transform Reserve Component facilities throughout the State of Alabama through the following actions. Closes ten Army Reserve centers, one Area Maintenance Support Facility, realigns one Army Reserve Center and constructs four multi-component, multi-functional Armed Forces Reserve Centers (AFRCs), and one Area Maintenance Support Facility throughout the State of Alabama, capable of accommodating National Guard and Reserve units. The Department of Defense understands that the State of Alabama will close six Readiness Centers, and realign one Readiness Center as part of this recommendation.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting /retention
- ✓ Enhances Homeland Security and Homeland Defense

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ High Military Value – Army operational capability
- ✓ Enhances readiness / training opportunities
- ✓ Establishes joint use facility
- ✓ Enhances maintenance capability / equipment readiness

Payback

- ✓ One-Time Cost: \$109.2M
- ✓ Net of Implementation Costs: \$31.1M
- ✓ Recurring Savings: \$17.8M
- ✓ Payback Yrs /Break Even Yr: 6 Years
- ✓ NPV Savings: \$140.2M

Impacts

- ✓ Criterion – 6 Minimal economic impact – maximum potential reduction of 342 jobs (209 direct and 133 indirect) statewide
- ✓ Criterion – 7 Minimal community impact
- ✓ Criterion – 8 Low environmental risk / no significant issues

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/Services |



Remaining RC CRs



Scenario Title	
C2 New England (AFRC Chicopee, MA) ▶	RC Transformation in MA (AFRC_CSMS Ayer, MA) ▶
RC Transformation in Arizona ▶	RC Transformation in Maryland ▶
RC Transformation in Arkansas ▶	RC Transformation in Michigan ▶
RC Transformation in California ▶	RC Transformation in Minnesota ▶
RC Transformation in Connecticut ▶	RC Transformation in Missouri ▶
RC Transformation in Delaware (AFRC Newark, DE) ▶	RC Transformation in Montana ▶
RC Transformation in Georgia (AFRC FT Benning, GA) ▶	RC Transformation in NC (AFRC Wilmington, NC) ▶
RC Transformation in Hawaii (AFRC Keaukaha, HI) ▶	RC Transformation in Nebraska ▶
RC Transformation in Illinois ▶	RC Transformation in New Hampshire (AFRC Pease-Newington, NH) ▶
RC Transformation in Indiana ▶	RC Transformation in New Jersey (AFRC Camden, NJ) ▶
RC Transformation in Iowa ▶	RC Transformation in New Mexico (AFRC Kirtland AFB, NM) ▶
RC Transformation in Kentucky ▶	RC Transformation in New York ▶
RC Transformation in Louisiana ▶	

Transforming Through Base Realignment and Closure



Remaining RC CRs

Scenario Title	
RC Transformation in North Dakota 	RC Transformation in Tennessee 
RC Transformation in Ohio 	RC Transformation in Texas 
RC Transformation in Oklahoma 	RC Transformation in Vermont 
RC Transformation in OR (AFRC Camp Withycombe, OR) 	RC Transformation in Washington 
RC Transformation in Pennsylvania 	RC Transformation in West Virginia 
RC Transformation in Puerto Rico 	RC Transformation in WI (AFRC Madison, WI) 
RC Transformation in Rhode Island (AFRC Newport Naval Base, RI) 	RC Transformation in WY (AASF Cheyenne (F.E. Warren AFB) WY) 

1-Time Cost (\$B)	6-Year Net Costs (\$B)	Recurring Savings (\$B)	20-Year Net Present Value Savings (\$B)
\$2.9	\$1.6	\$0.32	\$1.6



Army BRAC Report – Budget



BRAC 2005 Financials

\$B	20-Year Gross Savings*	1-Time Costs	20-Year Net Savings	Annual Recurring Steady State Savings	6-Yr Net Cost
Army	7.7	10.1	(2.4)	.5	8.0
JCSG	15.7	4.3	11.4	1.2	0.0
Army Total	23.3	14.4	8.9	1.7	8.0
DOD Total	76.7	29.0	47.7	5.9	8.1

*The 20-Year Gross Savings are calculated by summing the 1-Time Costs and 20-Year Net Savings



Army BRAC Report – Budget



BRAC 2005 Financials with Overseas Savings

\$B	20-Year Gross Savings*	1-Time Costs	20-Year Net Savings	Annual Recurring Steady State Savings	6-Yr Net Cost
Army	23.6	10.4	13.2	1.8	3.7
JCSG	15.7	4.3	11.4	1.2	0.0
Army Total	39.4	14.8	24.6	3.0	3.7
DOD Total	92.7	29.4	63.3	7.1	3.8

*The 20-Year Gross Savings are calculated by summing the 1-Time Costs and 20-Year Net Savings



Army BRAC Report – Budget



BRAC 2005 Financials vs. Previous Rounds

	20-Year Gross Savings*	1-Time Costs	20-Year Net Savings	Annual Recurring Steady-State Savings
Previous 4 Army BRAC Rounds (\$B)	11.0	4.6	6.5	0.95
Army BRAC 2005 w/ JCSG savings (\$B)	23.3	14.4	8.9	1.7
Ratio of Army BRAC 2005 to Previous 4 Rounds	2.1:1	3.2:1	1.4:1	1.8:1
DOD Total (\$B)	76.7	29.0	47.7	5.9
Percentage of DOD BRAC 2005	30.4%	49.7%	18.7%	28.8%

*The 20-Year Gross Savings are calculated by summing the 1-Time Costs and 20-Year Net Savings



Army BRAC Report – Budget



BRAC 2005 Financials with Overseas Savings vs. Previous Rounds

	20-Year Gross Savings*	1-Time Costs	20-Year Net Savings	Annual Recurring Steady-State Savings
Previous 4 Army BRAC Rounds (\$B)	11.0	4.6	6.5	0.95
Army Impacts w/ IGPBS (\$B)	39.4	14.8	24.6	3.0
Ratio of Army BRAC 2005 w/ IGPBS to Previous 4 Rounds	3.6:1	3.2:1	3.8:1	3.2:1
DOD Total (\$B)	92.7	29.4	63.3	7.1
Percentage of DOD BRAC 2005	42.5%	50.3%	38.9%	42.34%

*The 20-Year Gross Savings are calculated by summing the 1-Time Costs and 20-Year Net Savings



EOH Forum Brief

BRAC 2005 Rollout Plan



Strategic Message

- ***The Army leveraged BRAC to establish a streamlined portfolio of installations with a maximum Military Value including significantly reduced cost of ownership that:***
 - *Facilitates transformation, joint operations and joint business functions*
 - *Divests of installations that are no longer relevant and are less effective in supporting a Joint and Expeditionary Army*
 - *Rebases units returning from overseas*
 - *Generates \$3B in annual recurring savings*

BRAC is a key strategic lever for reshaping the structure of the Future Army

Transforming Through Base Realignment and Closure



OSD (DRAFT) Rollout Plan



- Incorporates press, congressional & public activities
- Tasks Service Secretaries and 4-Stars
- Directive and restrictive

Require SECARMY guidance on input to DoD plan



Army Rollout Activities



- Garrison Commander workshop ACSIM
- MACOM Commander VTC/AEC brief DAS
- Congressional notification OCLL
- Press conferences OCPA
- Notification of Army allies ASA (I&E) / OCLL
 - CASAs, AUSA, NGAUS, ROA
- Testimony to Presidential BRAC Commission ASA(I&E) / OCLL



Garrison Commander's Workshop



- Garrison Commanders & Senior Mission Commander representatives for affected installations
- Strategic messages/public affairs guidance
- Support to Presidential Commission
- Initial implementation focus
- Maintain OPSEC – Non-disclosure agreements signed
- **Inform Commanders on BRAC results**

10-11 May 2005



MACOM Commander/AEC Briefs



- MACOM Commanders via VTC
- AEC Forum brief, 11 May
- Coordinated by DAS
- **BRAC results**
- Guidance
 - Operational planning
 - Strategic messages
 - OPSEC

Prior to 13 May 2005



Congress and the Press – 12/13 May



- By 12 May - Army Hill “Pending News” callout for major impact states
- 13 May - Participate in OSD rollout
 - Army callouts
 - 0800 - SECDEF breakfast w/select members
 - 0900 - Delivery of BRAC report
 - 1030 - SECDEF press conference & press release
 - Service Secretaries to attend
- Army callout plan
 - Remaining Congressional members
- Army press activities & press release
- Army library on Hill



Army Allies



CASAs

- “Pending News” e-mail
- 13 May – 1030 e-mail:
 - Army Story, Strategic Messages
 - Results

AUSA, ROA, NGAUS

- **Breakfast w/ ASA(I&E) 13 May - 0830**
- Strategic Messages, Press material
- **BRAC Results**



BRAC Operations Center



- Mission: Fast, accurate response to BRAC execution questions
 - TOC established NLT 6 May
 - Web page, e-mail address and 1-800 #
 - Master Q&A database, sorted by
 - State
 - Installation
 - Functional area
 - Staff responses outside database w/ appropriate agencies





Testimony to BRAC Commission



04 May	QDR & Force Structure Brief
16 May	Recommendations & methodology by SECDEF/DoD officials
17 May	Army & Navy
18 May	Air Force & JCSGs
19 May	JCSGs



Bottom Line

- OSD guidance
 - Rollout plan still formative and restrictive
 - Release of information restricted in advance of press conference
 - OSD minimized Congressional notification
- **Key issues**
 - **Timing of notification of Congress**
 - **Senior Leaders & Garrison Commanders brief on BRAC results 10-11 May**
 - **Army follow-on press conference**



Quantitative Roll-up of Candidate Recommendations

As briefed at 19 April BRAC SRG



Candidate Recommendation Financials

CR#	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
USA	\$5.8	\$3.3	(\$0.7)	(\$2.9)
DON	\$1.9	(\$0.6)	(\$0.8)	(\$8.0)
USAF	\$2.3	\$0.3	(\$0.7)	(\$6.7)
JCSGs	\$15.2	(\$0.2)	(\$3.9)	(\$37.1)
Total DOD	\$25.3	\$2.8	(\$6.1)	(\$54.7)

Army Impacts

Total JCSG	\$5.6	(\$0.0)	(\$1.5)	(\$14.4)
Army Total	\$5.8	\$3.3	(\$0.7)	(\$2.9)
Total Army	\$11.5	\$3.3	(\$2.2)	(\$17.3)

IGPBS	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
Total	4.2	0.9	-0.9	-7.6
BRAC	3.8	5.2	0.3	8.0
Non-BRAC	0.3	-4.4	-1.2	-15.6

Submitted as of 8 April 05

Transforming Through Base Realignment and Closure



Candidate Recommendation Financials



CR#	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
USA	\$6.2	\$2.8	(\$0.9)	(\$5.6)
DON	\$1.9	(\$0.7)	(\$0.8)	(\$8.1)
USAF	\$2.2	\$0.2	(\$0.7)	(\$6.7)
JCSGs	\$14.9	\$0.6	(\$3.8)	(\$35.2)
Total DOD	\$25.2	\$2.9	(\$6.2)	(\$55.7)

Army Impacts

Total JCSG	\$4.3	\$0.0	(\$1.2)	(\$11.4)
Army Total	\$6.2	\$2.8	(\$0.9)	(\$5.6)
Total Army	\$10.6	\$2.9	(\$2.1)	(\$16.9)

IGPBS	1 Time Cost (\$B)	Net Costs (\$B)	Recurring Costs (\$B)	NPV (\$B)
Total	4.2	0.9	-0.9	-7.6
BRAC	3.8	5.2	0.3	8.0
Non-BRAC	0.3	-4.4	-1.2	-15.6

Submitted as of 15 April 05

Transforming Through Base Realignment and Closure



Budget Level All Scenarios



	Totals	Per POM Year
Total Requirement	\$ 15.64	
IGPBS	\$ (2.50)	
1/2 IGPBS Non-BRAC Savings	\$ (2.15)	
Wedge	\$ (4.00)	
1/2 Savings (1-6 Yr)	\$ (1.18)	
Remaining Bill	\$ 5.80	\$ 0.97
(All Dollars in billions, Less Military Pay)		

UA Activations & Moves	\$ 1.05	
Remaining Bill Less UA	\$ 4.75	\$ 0.79

Transforming Through Base Realignment and Closure



Budget Level All Scenarios



	Totals	Per POM Year
Total Requirement	\$ 14.75	
IGPBS	\$ (2.50)	
1/2 IGPBS Non-BRAC Savings	\$ (2.15)	
Wedge	\$ (4.00)	
1/2 Savings (1-6 Yr)	\$ (1.18)	
Remaining Bill	\$ 4.92	\$ 0.82
(All Dollars in billions, Less Military Pay)		

UA Activations & Moves	\$ 0.87	
Remaining Bill Less UA	\$ 4.05	\$ 0.67



Recommendations

- Complete final submission of candidate recommendations to OSD
- Complete Final Army BRAC Report



SRG Way Ahead



3 May	Integration, BRAC Report and Execution Discussions
10 May	BRAC Report and Execution Discussions
17 May	BRAC Report and Execution Discussions



ISG/IEC Way Ahead

Month	ISG	IEC
April	29	
May	6, 13, 20 & 27	2 & 9

BRAC SRG expected to continue meeting on a weekly basis



HSA BACK UP SLIDES



Candidate #HSA-0053R: Relocate Leased Locations of Miscellaneous OSD Components, Defense Agencies, and Field Activities

Candidate Recommendation (summary): Close 11 and realign 24 leased installations in Northern Virginia by relocating offices of the Office of the Secretary of Defense, Washington Headquarters Services, the Defense Technology Security Administration, the Defense Human Resources Activity, the DoD Education Activity, the DoD Inspector General, Defense Finance and Accounting Service, and Pentagon Renovation Project temporary space to Ft. Belvoir and NNMCC, Bethesda. Close 1 leased installation in Alexandria, VA. Relocate the Defense Contract Management Agency Headquarters to Ft. Lee.

Justification

- ✓ Eliminates ~1.85 million USF leased space in NCR.
- ✓ Facilitates consolidation of common support functions.
- ✓ Relocates DCMA HQ outside of DC Area.
- ✓ Relocates to AT/FP compliant locations.

Military Value

- ✓ DTSA-272nd; DHRA-276th; WHS-291st ; OSD-296th; DCMA 298th; DODEA-321st; DODIG-328th; DFAS 332nd - out of 334.
- ✓ NNMCC, Bethesda: 109th out of 334
- ✓ Ft. Belvoir: 57th out of 334
- ✓ Ft. Lee: 96th out of 334

Payback

- ✓ One Time Cost: \$521.2M
- ✓ Net Implementation Cost: \$352.7M
- ✓ Annual Recurring Savings: \$ 65.5M
- ✓ Payback Period: 7 Years
- ✓ NPV (savings): \$303.0M

Impacts

- ✓ Criterion 6: -1,756 jobs (1,002 direct, 754 indirect); <0.1%
- ✓ Criterion 7: No impacts.
- ✓ Criterion 8: Air quality issue. No impediments.



Backups



PIMS # 63

Candidate # USA-0212



Candidate Recommendation: Close the Westover Armed Forces Reserve Center, Chicopee, Massachusetts, the MacArthur United States Army Reserve Center, Springfield, Massachusetts, the United States Army Reserve Area Maintenance Support Activity, Windsor Locks, Connecticut, and realign the Malony United States Army Reserve Center on Devens Reserve Forces Training Area by disestablishing the 94th Regional Readiness Command, and relocate all units from the closed facilities to a new Armed Forces Reserve Center on Westover Air Reserve Base. Establish an Army Reserve Sustainment Brigade headquarters in the new Armed Forces Reserve Center on Westover Air Reserve Base. Realign Devens Reserve Forces Training Area by relocating the 5th JTF, 654th ASG and the 382nd MP Battalion to the new Armed Forces Reserve Center on Westover Air Reserve Base. The new Armed Forces Reserve Center shall have the capability to accommodate Massachusetts Army National Guard units from the Massachusetts Army National Guard Armory in Agawam Massachusetts, if the state decides to relocate those National Guard units.

Justification

- ✓ Multi Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies

Payback

- ✓ One-Time Cost: \$102.0M
- ✓ Net of Implementation Costs: \$67.7M
- ✓ Recurring Savings: \$8.3M
- ✓ Payback Period: 15 Years
- ✓ NPV Savings: \$14.2M

Impacts

- ✓ Criteria 6 - Minimal economic impact – max potential loss of 243 jobs (155 direct and 88 indirect) or 0.02% of the total ROI employment (Cambridge-Newton-Framingham MA. Metropolitan Division) and max potential increase of 118 jobs (78 direct and 40 indirect) or 0.03% of the total ROI employment (Springfield, MA. MSA)
- ✓ Criteria 7 - Minimal community impact
- ✓ Criteria 8 - Low environmental impact
- ✓ JAST #A011 - this is a USA proposal that consolidates USAR and ARNG facilities onto an AF installation. The USMCR is a tenant of one of the USARC Navy has indicated they will move as a tenant.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 666

Candidate # USA-0247



Candidate Recommendation: Close three United States Army Reserve facilities and construct two Armed Forces Reserve Centers (AFRCs), capable of accommodating Army National Guard and United States Army Reserve units, if the Army is able to acquire suitable property for construction of the facilities. The Department of Defense understands that the State of Arizona will close one Army National Guard Readiness Center and realign two Readiness Centers as part of this recommendation.

Justification

- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

- ✓ One-Time Cost: \$31.1M
- ✓ Net of Implementation Costs: \$5.3M
- ✓ Recurring Savings: \$5.9M
- ✓ Payback Period: 5 Years
- ✓ NPV Savings: \$51.7M

Impacts

- ✓ Criterion 6: Minimal economic impact – maximum potential reduction of 113 jobs (60 direct and 53 indirect) or less than 0.1 percent of economic area employment.
- ✓ Criterion 7: Minimal community impact
- ✓ Criterion 8: Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 665

Candidate # USA-0228



Candidate Recommendation: Close seven Army Reserve centers, one Maintenance Facility, one Organizational Maintenance Site, realign 2 Army Reserve Centers and construct eight multi-component, multi-functional Armed Forces Reserve Centers (AFRCs) and a Joint Maintenance Facility, in the State of Arkansas, capable of accommodating National Guard and Reserve units. The Department of Defense understands that the State of Arkansas will close thirteen Readiness Centers, two maintenance facilities and realign one facility as part of this recommendation.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-Component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Army Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Establishes joint interoperability ✓ Improves operational efficiencies
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$118.9M ✓ Net of Implementation Costs: \$97.6M ✓ Recurring Savings: \$5.8M ✓ Payback Period: 31 Years ✓ NPV Costs: \$38.2M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Minimal economic impact ✓ Minimal community impact ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 667

Candidate # USA-0240



Candidate Recommendation: (ABBREVIATED) Transform Reserve Component facilities in the State of California. Close six Army Reserve centers, one Marine Corps Reserve Center, and two Naval Reserve Centers, and construct two multi-component, multi-functional Armed Forces Reserve Centers (AFRCs) with Organizational Maintenance Facilities, in the State of California, capable of accommodating National Guard and Reserve units. The Department of Defense understands that the State of California will close six Army National Guard Readiness Centers, and one Organizational Maintenance Shop as part of this recommendation. This recommendation includes the Army portion of a joint recommendation with the Navy.

Justification

- ✓ Multi-Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti-Terror/Force Protection, recruiting/retention

Military Value

- ✓ High Military Value - joint operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves functional effectiveness

Payback

- ✓ One-Time Cost: \$78.7M
- ✓ Net of Implementation Costs: \$41.3M
- ✓ Recurring Savings: \$8.9M
- ✓ Payback Period: 10 years
- ✓ NPV Savings: \$46.0M

Impacts

- ✓ Criteria 6: Minimal economic impact – max potential reduction of 104 jobs (75 direct and 29 indirect) or less than 0.01% of the total ROI employment.
- ✓ Criteria 7: Minimal community impact
- ✓ Criteria 8: Minimal environmental impact

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 682

Candidate # USA-0236



•Candidate Recommendation: (Abbreviated) Close five US Army Reserve Centers, one Army Maintenance Support Activity and two Organizational Maintenance Shops throughout the state of Connecticut and construct two Armed Forces Reserve Centers and collocated Organizational Maintenance Shops and one Army Maintenance Support Activity capable of accommodating National Guard and Reserve units. The Department understands that the State of Connecticut will close seven Connecticut Army National Guard Centers: Naugatuck, Norwalk, New Haven, Putnam, Manchester, New Berlin and Newington, Connecticut and relocate the units from the closed facilities to the new AFRC.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention
- ✓ Enhances Homeland Security and Homeland Defense

Military Value

- ✓ New Army maintenance capability
- ✓ Transformational – improves functional effectiveness
- ✓ Consolidates / collocates training
- ✓ Improves operational efficiencies

Payback

- ✓ One-Time Cost: \$128.6M
- ✓ Net of Implementation Costs: \$107.0M
- ✓ Recurring Savings: \$5.8M
- ✓ Payback Period: 36 years
- ✓ NPV Costs: \$47.5M

Impacts

- ✓ Criterion – 6 Minimal economic impact - maximum potential reduction of 59 jobs (39 direct & 20 indirect) or less than 0.1 % of the total ROI employment
- ✓ Criterion – 7 Minimal community impact
- ✓ Criterion – 8 Low environmental risk / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 241

Candidate # USA-0164



Candidate Recommendation: Transform Reserve Component facilities in the state of Delaware through the following actions: Close the Major Robert Kirkwood United States Army Reserve Center and its organizational maintenance shop in Newark, Delaware and re-locate units to a new Armed Forces Reserve Center and organizational maintenance support facility in Newark, Delaware, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Delaware Army National Guard units from the William Nelson Armory in Middletown, Delaware.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional operations
- ✓ New training capability / increases training time

Payback

- ✓ One-Time Cost: \$13.6M
- ✓ Net of Implementation Costs: \$9.8M
- ✓ Recurring Savings: \$0.9M
- ✓ Payback Period: 19 years
- ✓ NPV Costs: \$0.9M

Impacts

- ✓ Criteria 6: Minimal economic impact – maximum potential reduction of 13 jobs (9 direct and 4 indirect) or 0.1 percent
- ✓ Criteria 7: Minimal community impact
- ✓ Criteria 8: Low environmental risk / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 189

Candidate # USA-0143



Candidate Recommendation: Close the United States Army Reserve Center, Columbus, Georgia and relocate and consolidate those units together with Army Reserve Units currently on Fort Benning into a new United States Army Reserve Center on Fort Benning, Georgia. This recommendation supports the recommendation to close Fort Gillem (USA-0121) by providing a relocation site for the vehicles and equipment stored at the Army Reserve Equipment Concentration Site on Fort Gillem.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Army Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Improves operational efficiencies ✓ Improves functional effectiveness 										
<p style="text-align: center;"><u>Payback</u></p> <table border="0"> <tr> <td>✓ One-Time Cost:</td> <td style="text-align: right;">\$21.4M</td> </tr> <tr> <td>✓ Net of Implementation Costs:</td> <td style="text-align: right;">\$3.5M</td> </tr> <tr> <td>✓ Recurring Savings:</td> <td style="text-align: right;">\$5.0M</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">5 Years</td> </tr> <tr> <td>✓ NPV Savings:</td> <td style="text-align: right;">\$44.8M</td> </tr> </table>	✓ One-Time Cost:	\$21.4M	✓ Net of Implementation Costs:	\$3.5M	✓ Recurring Savings:	\$5.0M	✓ Payback Period:	5 Years	✓ NPV Savings:	\$44.8M	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: Minimal economic impact – max potential reduction of 103 jobs (65 direct and 38 indirect) or -0.06% of the total ROI employment. ✓ Criterion 7: Minimal community impact ✓ Criterion 8: Low environmental impact / no significant issues
✓ One-Time Cost:	\$21.4M										
✓ Net of Implementation Costs:	\$3.5M										
✓ Recurring Savings:	\$5.0M										
✓ Payback Period:	5 Years										
✓ NPV Savings:	\$44.8M										

- | | | | |
|------------|---|-------------------------|---------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ MilDep Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/MilDeps |





PIMS # 089

Candidate # USA-0114



Candidate Recommendation: Transform Reserve Component facilities in the state of Hawaii through the following actions: Close the United States Army Reserve Center, Hilo (SFC Minoru Kunieda), Hawaii and relocate units to a new Armed Forces Reserve Center on Keaukaha Military Reservation if the Army can acquire suitable land for the construction of the new facilities. The New AFRC shall have the capability to accommodate Hawaii National Guard units from the following Hawaii ARNG Armories: Keauu and Honokaa if the state decides to relocate those units.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi Compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror/Force Protection / recruiting/retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value - new Army capability ✓ Enhances Homeland Security and Homeland Defense ✓ Improves functional operations ✓ New training capability / increases training time ✓ Enhances Homeland Security and Homeland Defense 										
<p style="text-align: center;"><u>Payback</u></p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 70%;">✓ One-Time Cost:</td> <td style="text-align: right;">\$56.6M</td> </tr> <tr> <td>✓ Net of Implementation Costs:</td> <td style="text-align: right;">\$26.4M</td> </tr> <tr> <td>✓ Recurring Savings:</td> <td style="text-align: right;">\$9.1M</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">7 years</td> </tr> <tr> <td>✓ NPV Savings:</td> <td style="text-align: right;">\$62.4M</td> </tr> </table>	✓ One-Time Cost:	\$56.6M	✓ Net of Implementation Costs:	\$26.4M	✓ Recurring Savings:	\$9.1M	✓ Payback Period:	7 years	✓ NPV Savings:	\$62.4M	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6 - Minimal economic impact ✓ Criteria 7 - Minimal community impact ✓ Criteria 8 - Low environmental risk / no significant issues
✓ One-Time Cost:	\$56.6M										
✓ Net of Implementation Costs:	\$26.4M										
✓ Recurring Savings:	\$9.1M										
✓ Payback Period:	7 years										
✓ NPV Savings:	\$62.4M										

- | | | | |
|------------|--|-------------------------|---------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ MILDEP Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/MilDeps |





PIMS # 668

Candidate # USA-0245



Candidate Recommendation: Transform Reserve Component facilities throughout the State of Illinois. Close four United States Army Reserve centers and construct three multi-component/service, multi-functional Armed Forces Reserve Centers (AFRCs), capable of accommodating Army National Guard, United States Army Reserve, Naval Reserve, and Marine Corps Reserve units. The Department of Defense understands that the State of Illinois will close six Army National Guard Readiness Centers as part of this recommendation.

Justification

- ✓ Multi-Component/Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard/undersized facilities
- ✓ Enhances Anti-Terror/Force Protection, recruiting/retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

- ✓ One-Time Cost: \$42.6M
- ✓ Net of Implementation Costs: \$28.1M
- ✓ Recurring Savings: \$3.5M
- ✓ Payback Period: 14 Years
- ✓ NPV Savings: \$6.5M

Impacts

- ✓ Criterion 6 - Minimal economic impact - max potential reduction of 49 jobs (32 direct and 17 indirect) which is 0.13% of the total ROI employment.
- ✓ Criterion 7 - Minimal community impact
- ✓ Criterion 8 - Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 669

Candidate # USA-0246



Candidate Recommendation: Transform Reserve Component facilities in the State of Indiana by closing one United States Army Reserve center, realigning one United States Army Reserve Center and constructing two multi-component, multi-functional Armed Forces Reserve Centers (AFRCs), capable of accommodating Army National Guard and United States Army Reserve units. The Department of Defense understands that the State of Indiana will close seven Army National Guard Readiness Centers as part of this recommendation.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-Component collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard/undersized facilities ✓ Enhances Anti-Terror/Force Protection, recruiting/retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Multi-Component Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Establishes joint interoperability ✓ Improves operational efficiencies
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$47.6M ✓ Net of Implementation Costs: \$33.7M ✓ Recurring Savings: \$2.7M ✓ Payback Period: 22 years ✓ NPV Costs: \$6.1M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: Minimal economic impact – max potential reduction of 48 jobs (33 direct and 15 indirect) or less than 0.03% of the total ROI employment. ✓ Criterion 7: Minimal community impact ✓ Criterion 8: Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 673

Candidate # USA-0244



Candidate Recommendation: Close four United States Army Reserve facilities, two Federal leased properties and construct four multi-component, multi-functional Armed Forces Reserve Centers (AFRCs), capable of accommodating Army National Guard and United States Army Reserve units. The Department of Defense understands that the State of Iowa will close three Army National Guard Readiness Centers as part of this recommendation.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-Component Reserve and Active collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard/undersized facilities ✓ Enhances Anti-Terror/Force Protection, recruiting/retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Army Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Enhances Readiness/Training opportunities ✓ Improves operational efficiencies 										
<p style="text-align: center;"><u>Payback</u></p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">✓ One-Time Cost:</td> <td style="text-align: right;">\$68.9M</td> </tr> <tr> <td>✓ Net of Implementation Savings:</td> <td style="text-align: right;">\$16.5M</td> </tr> <tr> <td>✓ Recurring Savings:</td> <td style="text-align: right;">\$19.4M</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">3 Years</td> </tr> <tr> <td>✓ NPV Savings:</td> <td style="text-align: right;">\$201.7M</td> </tr> </table>	✓ One-Time Cost:	\$68.9M	✓ Net of Implementation Savings:	\$16.5M	✓ Recurring Savings:	\$19.4M	✓ Payback Period:	3 Years	✓ NPV Savings:	\$201.7M	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: Minimal economic impact – max potential reduction of 303 jobs (218 direct and 85 indirect) or 0.08% of the total ROI employment. ✓ Criteria 7: Minimal community impact ✓ Criteria 8: Minimal environmental impact
✓ One-Time Cost:	\$68.9M										
✓ Net of Implementation Savings:	\$16.5M										
✓ Recurring Savings:	\$19.4M										
✓ Payback Period:	3 Years										
✓ NPV Savings:	\$201.7M										

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ MilDep Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/MilDepts |





PIMS # 684

Candidate # USA-0237



Candidate Recommendation: Close four Army Reserve centers, and construct two multi-component, multi-functional Armed Forces Reserve Centers (AFRCs), and two Field Maintenance Support Facilities in the State of Kentucky, capable of accommodating National Guard and Reserve units. The Department of Defense understands that the State of Kentucky will close one Readiness Center, and one Organizational Maintenance Shop as part of this recommendation.

Justification

- ✓ Multi Compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention
- ✓ Enhances Homeland Security and Homeland Defense

Military Value

- ✓ Supports Army Transformation Initiatives – Transportation
- ✓ Establishes joint use facility
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

- ✓ One-Time Cost: \$25.3M
- ✓ Net of Implementation Cost: \$6.9M
- ✓ Recurring Savings: \$4.2M
- ✓ Payback Period: 6 Years
- ✓ NPV Savings: \$34.0M

Impacts

- ✓ Criterion – 6 Minimal economic impact - maximum potential reduction of 72 jobs (49 direct and 23 indirect) statewide of the total ROI employment which is less than 0.06% of area employment.
- ✓ Criterion – 7 Minimal community impact
- ✓ Criterion – 8 Low environmental risk / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 685

Candidate # USA-0230



•Candidate Recommendation: (Abbreviated) Close four United States Army Reserve Centers, one Navy-Marine Corps Reserve Center and construct two multi-component, multi-functional Armed Forces Reserve Centers capable of accommodating Army National Guard, United States Army Reserve, Navy Reserve and Marine Corps Reserve units if the Army is able to acquire suitable property for construction of the facilities. The Department of Defense understands that the State of Louisiana will close one Army National Guard Readiness Center and one maintenance facility as part of this recommendation.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Joint Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard/undersized facilities ✓ Enhances Anti-Terror/Force Protection, recruiting/retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Enhances Readiness/Training opportunities ✓ Improves operational efficiencies 										
<p style="text-align: center;"><u>Payback</u></p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">✓ One-Time Cost:</td> <td style="text-align: right;">\$30.7M</td> </tr> <tr> <td>✓ Net of Implementation savings:</td> <td style="text-align: right;">\$17.7M</td> </tr> <tr> <td>✓ Recurring Savings:</td> <td style="text-align: right;">\$13.6M</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">2 Years</td> </tr> <tr> <td>✓ NPV Savings:</td> <td style="text-align: right;">\$147.6M</td> </tr> </table>	✓ One-Time Cost:	\$30.7M	✓ Net of Implementation savings:	\$17.7M	✓ Recurring Savings:	\$13.6M	✓ Payback Period:	2 Years	✓ NPV Savings:	\$147.6M	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion Six: Minimal economic impact ✓ Criterion Seven: Minimal community impact ✓ Criterion Eight: Low environmental impact / no significant issues
✓ One-Time Cost:	\$30.7M										
✓ Net of Implementation savings:	\$17.7M										
✓ Recurring Savings:	\$13.6M										
✓ Payback Period:	2 Years										
✓ NPV Savings:	\$147.6M										

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ MilDep Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/MilDepts |





PIMS # 062

Candidate # USA-0202



•Candidate Recommendation: Close the Army Reserve Equipment Concentration Site 65 Annex, Ayer, MA; realign the Devens Reserve Forces Training Area, MA; by relocating the 323d Maintenance Facility, and the Regional Training Site Maintenance to a new Armed Forces Reserve Center complex in Ayer, MA; realign Ayer Area 3713 by relocating storage functions to a new Armed Forces Reserve Center complex in Ayer, MA. Realign the Marine Corps Reserve Center Ayer, MA, by relocating the 1/25th Marines Maintenance Facility, Marine Corps Reserve Electronic Maintenance Section, and Maintenance Company/4th Marine Battalion to a new Armed Forces Reserve Center complex in Ayer, MA. The new Armed Forces Reserve Center complex shall have the capability to accommodate Army National Guard units from the Ayer Armory and Consolidated Support Maintenance Shop, Ayer, MA; if the state decides to relocate those National Guard units.

Justification

- ✓ Multi-Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational / functional effectiveness
- ✓ New maintenance capability / effectiveness

Payback

- ✓ One-Time Cost: \$85.5M
- ✓ Net of Implementation Costs: \$79.7M
- ✓ Recurring Savings: \$1.7M
- ✓ Payback Period: 100+ years
- ✓ NPV Costs: \$60.4M

Impacts

- ✓ Criteria 6 -Minimal economic impact: maximum potential reduction of 0 jobs or 0.0 percent
- ✓ Criteria 7 - Minimal community impact
- ✓ Criteria 8 - Low environmental risk / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 242

Candidate # USA-0178



Candidate Recommendation: Transform Reserve Component facilities in the state of Maryland through the following actions: Close the Flair Memorial Armed Forces Reserve Center and its organizational maintenance shop in Frederick, Maryland and re-locate US Army Reserve and US Marine Corps Reserve units to new consolidated Armed Forces Reserve Center and organizational maintenance support facility on Fort Detrick, Maryland.

Justification

- ✓ Multi-Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value – Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time
- ✓ Combines combat and support units in one location

Payback

- ✓ One-Time Cost: \$6.3M
- ✓ Net of Implementation Savings: \$1.4M
- ✓ Recurring Savings: \$1.7M
- ✓ Payback Period: 3 Years
- ✓ NPV Savings: \$17.8M

Impacts

- ✓ Criterion 6: Minimal economic impact – maximum potential reduction of 38 jobs (22 direct and 16 indirect) or less than 0.1 percent of economic area employment.
- ✓ Criterion 7: Minimal community impact
- ✓ Criterion 8: Low environmental risk / no significant issues
- ✓ USA proposal includes USMCR as a tenant

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 670

Candidate # USA-0235



Candidate Recommendation: Close the US Army Reserve Center Stanford C. Parisian in Lansing, Michigan, close the Army Reserve Center Area Maintenance Support Activity #135 in Battle Creek, Michigan, and re-locate units to a new Armed Forces Reserve Center on Fort Custer Reserve Training Center, Michigan.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Reserve collocation ✓ Supports Readiness Processing and Mobilization ✓ Closes substandard/undersized facilities ✓ Enhances Anti-Terror/Force Protection, recruiting/retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Army Capability ✓ Increases training time and effectiveness ✓ Enhances Homeland Security and Homeland Defense ✓ Maximizes multi-component training associations ✓ Establishes multi-component use facility
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$7.9M ✓ Net of Implementation Savings: \$1.4M ✓ Recurring Savings: \$2.1M ✓ Payback Period: 3 years ✓ NPV Costs: \$21.6M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: Minimal economic impact – maximum potential reduction of 37 jobs (25 direct and 12 indirect) or less than 0.1 percent of economic area employment. ✓ Criterion 7: Minimal community impact ✓ Criterion 8: Low environmental risk / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 671

Candidate # USA-0249



Candidate Recommendation: Close US Army Reserve Center Faribault, MN and relocate units to a new Armed Forces Reserve Center at Faribault Industrial Park if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate units from the Faribault Minnesota Army National Guard Armory, if the state decides to relocate those units.

Close US Army Reserve Center Cambridge, MN and relocate units to a new Armed Forces Reserve Center in Cambridge, MN if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Minnesota ARNG units from the Cambridge Minnesota Army National Guard Armory, if the state decides to relocate those units.

Justification

- ✓ Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Eliminates encroachment
- ✓ Closes substandard / undersized facilities / eliminates lease
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – new Army capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Increases training time and effectiveness
- ✓ Combines combat and support units in one location
- ✓ Maximizes training associations

Payback

- ✓ One-Time Cost: \$17.3M
- ✓ Net of Implementation Costs: \$17.8M
- ✓ Recurring Savings: \$0.006M
- ✓ Payback Period: Never
- ✓ NPV Costs: \$17.1M

Impacts

- ✓ Criterion 6: Minimal economic impact
- ✓ Criterion 7: Minimal community impact
- ✓ Criterion 8: Low environmental risk / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 672

Candidate # USA-0250



Candidate Recommendation: Close two United States Army Reserve Centers and construct one joint Armed Forces Reserve Center (AFRC) and one United States Army Reserve Center capable of accommodating Army National Guard, United States Army Reserve, Navy Reserve and Marine Corps Reserve units if the Army is able to acquire suitable property for construction of the facilities. The Department of Defense understands that the State of Missouri will close one Army National Guard Readiness Center as part of this recommendation.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Joint Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard/undersized facilities ✓ Enhances Anti-Terror/Force Protection, recruiting/retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Enhances Readiness/Training opportunities ✓ Improves operational efficiencies 										
<p style="text-align: center;"><u>Payback</u></p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">✓ One-Time Cost:</td> <td style="text-align: right;">\$28.6M</td> </tr> <tr> <td>✓ Net of Implementation Costs:</td> <td style="text-align: right;">\$0.9M</td> </tr> <tr> <td>✓ Recurring Savings:</td> <td style="text-align: right;">\$6.4M</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">3 Years</td> </tr> <tr> <td>✓ NPV Savings:</td> <td style="text-align: right;">\$61.0M</td> </tr> </table>	✓ One-Time Cost:	\$28.6M	✓ Net of Implementation Costs:	\$0.9M	✓ Recurring Savings:	\$6.4M	✓ Payback Period:	3 Years	✓ NPV Savings:	\$61.0M	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion Six: Minimal economic impact ✓ Criterion Seven: Minimal community impact ✓ Criterion Eight: Low environmental impact / no significant issues
✓ One-Time Cost:	\$28.6M										
✓ Net of Implementation Costs:	\$0.9M										
✓ Recurring Savings:	\$6.4M										
✓ Payback Period:	3 Years										
✓ NPV Savings:	\$61.0M										

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ MilDep Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/MilDepts |





PIMS # 687

Candidate # USA-0251



Candidate Recommendation: Close Galt Hall Army Reserve Center in Great Falls, Montana and relocate units to a new Armed Forces Reserve Center on Malmstrom Air Force Base, Great Falls, Montana. Close Army Reserve Center Veuve Hall (building #26) and Area Maintenance Support Activity #75 on Fort Missoula, Montana, and relocate units to a new Armed Forces Reserve Center in Missoula, Montana if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Montana National Guard units from the following facility: Montana Army National Guard Armory Missoula, Montana if the state decides to relocate those National Guard units.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional effectiveness
- ✓ Increases training time

Payback

- ✓ One-Time Cost: \$25.8M
- ✓ Net of Implementation Costs: \$19.6M
- ✓ Recurring Savings: \$1.5M
- ✓ Payback Period: 23 years
- ✓ NPV Costs: \$4.1M

Impacts

- ✓ Criterion 6 - Max potential reduction of 28 jobs (18 direct and 10 indirect) and a 0% impact on the economic area.
- ✓ Criterion 7 - Minimal community impact
- ✓ Criterion 8 - Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 074

Candidate # USA-0171



Candidate Recommendation: Close the Army Reserve Adrian B. Rhodes Armed Forces Reserve Center in Wilmington, North Carolina, close the Rock Hill Armed Forces Reserve Center in Rock Hill, South Carolina, close the Niven Armed Forces Reserve Center in Albermarle, North Carolina and relocate all Army and Navy units to a new Armed Forces Reserve Center (AFRC) and Organizational Maintenance Shop (OMS) in Wilmington, North Carolina, if the Army is able to acquire suitable land for the construction of the facilities.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection / recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Enhances joint interoperability ✓ Enhances Homeland Security and Homeland Defense ✓ Improves overall training efficiencies ✓ Improves operational efficiencies ✓ Improves functional effectiveness
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$9.2M ✓ Net of Implementation Savings: \$5.1M ✓ Recurring Savings: \$2.6M ✓ Payback Period: 2 Years ✓ NPV Savings: \$30.2M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6 -Minimal economic impact max potential reduction of 60 jobs (38 direct and 22 indirect) which is 0.23% of the total ROI employment. ✓ Criteria 7 - Minimal community impact ✓ Criteria 8 - Low environmental risk / no significant issues ✓ Navy currently a tenant and will move with host

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 673

Candidate # USA-0241



Candidate Recommendation: Close five United States Army Reserve centers and construct five multi-component, multi-functional Armed Forces Reserve Centers (AFRCs), capable of accommodating Army National Guard and United States Army Reserve units. The Department of Defense understands that the State of Nebraska will close nine Army National Guard Readiness Centers and one maintenance facility as part of this recommendation.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-Component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard/undersized facilities ✓ Enhances Anti-Terror/Force Protection, recruiting/retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Army Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Enhances Readiness/Training opportunities ✓ Improves operational efficiencies
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$33.1M ✓ Net of Implementation cost: \$6.0M ✓ Recurring Savings: \$6.2M ✓ Payback Period: 5 Years ✓ NPV Savings: \$53.7M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: Minimal economic impact – max potential reduction of 108 jobs (70 direct and 38 indirect) or 0.21% of the total ROI employment. ✓ Criteria 7: Minimal community impact ✓ Criteria 8: Minimal environmental impact

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 234

Candidate # USA-0219



Candidate Recommendation: Close Paul Doble Army Reserve Center in Portsmouth, NH; and relocate units to a new Armed Forces Reserve Center and associated training and maintenance facilities adjacent to Pease Air National Guard Base, NH on property leased by the US Air Force to Pease Development Authority. The new AFRC and complex will have the capability to accommodate New Hampshire National Guard units from the following New Hampshire ARNG Armories: Rochester, Portsmouth, Somersworth and Dover, New Hampshire, if the state decides to relocate those National Guard units.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-Service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Transformational – improves training effectiveness ✓ Enhances Homeland Security and Homeland Defense ✓ Establishes joint interoperability ✓ Improves operational efficiencies
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$54.2M ✓ Net Implementation Costs: \$44.6M ✓ Recurring Savings: \$3.1M ✓ Payback Period: 26 years ✓ NPV Costs: \$12.9M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: Minimal economic impact – max potential reduction of 73 jobs (44 direct and 29 indirect) or 0.03% of the total ROI employment. ✓ Criteria 7: Minimal community impact ✓ Criteria 8: Minimal environmental impact

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 267

Candidate # USA-0076



Candidate Recommendation: Transform Reserve Component facilities in the state of New Jersey through the following actions; Close the Nelson Brittin Army Reserve Center in Camden, New Jersey and relocate units to a new consolidated Armed Forces Reserve Center in Camden, New Jersey, if the Army can acquire suitable land for the construction of the new facilities. The New AFRC shall have the capability to accommodate units from the New Jersey ARNG Armory, Burlington, if the state decides to relocate those units.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - operational efficiencies
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves functional effectiveness
- ✓ Increases training time

Payback

- ✓ One-Time Cost: \$15.1M
- ✓ Net of Implementation Costs: \$2.0M
- ✓ Recurring Savings: \$3.0M
- ✓ Payback Period: 5 years
- ✓ NPV Savings: \$26.6M

Impacts

- ✓ Criterion 6 - Max potential reduction of 51 jobs (35 direct and 16 indirect) and a 0.01% impact on the economic area.
- ✓ Criterion 7 - Minimal community impact
- ✓ Criterion 8 - Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 096

Candidate # USA-0215



Candidate Recommendation: Transform Reserve Component facilities throughout the state of New Mexico through the following actions. Close the Jenkins Armed Forces Reserve Center located in Albuquerque, New Mexico and re-locate the units into a new Armed Forces Reserve Center on Kirtland Air Force Base.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-Service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Establishes joint interoperability ✓ Improves operational efficiencies
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$14.6M ✓ Net of Implementation Costs: \$1.1M ✓ Recurring Savings: \$3.1M ✓ Payback Period: 4 Years ✓ NPV Savings: \$28.3M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: Minimal economic impact –maximum potential reduction of 65 jobs (36 direct and 29 indirect) or -0.01 percent ✓ Criteria 7: Minimal community impact ✓ Criteria 8: Low environmental impact / no significant issues ✓ USA proposal on AF installation

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 689

Candidate # USA-0242



Candidate Recommendation: Close three United States Army Reserve centers and construct three multi-component/service, multi-functional Armed Forces Reserve Centers (AFRCs) and a Organizational Maintenance Facility, capable of accommodating Army National Guard and United States Army Reserve units. The Department of Defense understands that the State of New York will close six Army National Guard Readiness Centers, and one maintenance facility as part of this recommendation.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi-Component/Service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard/undersized facilities ✓ Enhances Anti-Terror/Force Protection, recruiting/retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Establishes joint interoperability ✓ Improves operational efficiencies
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$103.8M ✓ Net of Implementation Costs: \$88.5M ✓ Recurring Savings: \$4.0M ✓ Payback Period: 47 Years ✓ NPV Costs: \$46.5M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criteria 6: Minimal economic impact – max potential reduction of 38 jobs (29 direct and 9 indirect) or less than 0.0% of the total ROI employment. ✓ Criteria 7: Minimal community impact ✓ Criteria 8: Minimal environmental impact

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 203

Candidate # USA-0210



Candidate Recommendation: Close 96th RRC David Johnson USARC in Fargo, North Dakota and relocate into a new Reserve Center on Hector Field Air National Guard Base.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi service Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror/Force Protection / recruiting/retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – Joint stationing ✓ Enhances Homeland Security and Homeland Defense ✓ Improves functional operations / enhances readiness ✓ New training capability
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$7.9M ✓ Net of Implementation Costs: \$8.1M ✓ Recurring Costs: \$0.018M ✓ Payback Period: Never ✓ NPV Costs: \$8.0M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6 - Minimal economic impact ✓ Criterion 7 - Minimal community impact ✓ Criterion 8 - Low environmental risk / no significant issues ✓ JAST #A045 - this is a USA proposal that moves USARC to an ANG Base.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 674

Candidate # USA-0248



Candidate Recommendation: Close five US Army Reserve Centers in the state of Ohio and construct three Armed Forces Reserve Centers capable of accommodating National Guard and Reserve units. The Department understands that the State of Ohio will close eight Ohio Army National Guard Centers: Mansfield, Ashland, Springfield, Howey (Columbus), Sullivant (Columbus), Newark, Westerville, and Oxford, Ohio and relocate the units from the closed facilities to the new Armed Forces Reserve Center.

Justification

- ✓ Joint and Multi component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint and Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies
- ✓ Eliminates leased space

Payback

- ✓ One-Time Cost: \$135.0M
- ✓ Net of Implementation Costs: \$93.8M
- ✓ Recurring Savings: \$9.3M
- ✓ Payback Period: 18 Years
- ✓ NPV Costs: \$1.5M

Impacts

- ✓ Criterion 6: Minimal economic impact – maximum potential reduction of 195 jobs (112 direct and 83 indirect) or less than 0.19 percent of economic area employment.
- ✓ Minimal community impact
- ✓ Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 196

Candidate # USA-0229



Candidate Recommendation: Transform Reserve Component facilities throughout the State of Oklahoma by closing eleven Army Reserve centers, realigning five Army Reserve facilities, and constructing seven joint or multi-component, multi-functional Armed Forces Reserve Centers (AFRCs), throughout Oklahoma capable of accommodating National Guard and Reserve units. The Department of Defense understands that the State of Oklahoma will close forty Readiness Centers, five maintenance facilities and realign two facilities as part of this recommendation. This recommendation includes the Army portion of a joint recommendation with the Navy.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Joint and Multi component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<ul style="list-style-type: none"> ✓ High Military Value – New Joint and Army Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Establishes joint interoperability ✓ Improves operational efficiencies
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One-Time Cost: \$166.8M ✓ Net of Implementation Costs: \$96.7M ✓ Recurring Savings: \$16.5M ✓ Payback Period: 11 Years ✓ NPV Savings: \$65.6M 	<ul style="list-style-type: none"> ✓ Criterion Six: Minimal economic impact ✓ Criterion Seven: Minimal community impact ✓ Criterion Eight: Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 010

Candidate # USA-0184



Candidate Recommendation: Transform Reserve Component facilities in the State of Oregon through the following actions. Close Sears Hall United States Army Reserve Center in Portland, Oregon, close Sharff Hall United States Army Reserve Center in Portland, Oregon, and relocate units to a new Armed Forces Reserve Center on Camp Withycombe, Oregon. The new Armed Forces Reserve Center (AFRC) shall have the capability to accommodate Oregon National Guard units currently on Camp Withycombe and from the following Oregon ARNG Armories: Lake Oswego Armory, Maison Armory, and Jackson Band Armory, Oregon, if the state decides to relocate those National Guard units.

<u>Justification</u>	<u>Military Value</u>																				
<ul style="list-style-type: none"> ✓ Multi Component Reserve collocation ✓ Supports Readiness Processing and Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror/Force Protection / recruiting/retention 	<ul style="list-style-type: none"> ✓ High Military Value - new Army Capability ✓ Improves functional operations ✓ New training capability / increases training time ✓ Collocates combat and support units ✓ Enhances Homeland Security and Homeland Defense 																				
<table border="0" style="width: 100%;"> <thead> <tr> <th colspan="2" data-bbox="40 932 962 992"><u>Payback</u></th> </tr> </thead> <tbody> <tr> <td data-bbox="40 992 962 1035">✓ One-Time Cost:</td> <td data-bbox="962 992 1883 1035">\$24.1M</td> </tr> <tr> <td data-bbox="40 1035 962 1078">✓ Net Implementation of Costs:</td> <td data-bbox="962 1035 1883 1078">\$23.5M</td> </tr> <tr> <td data-bbox="40 1078 962 1120">✓ Annual Recurring Savings:</td> <td data-bbox="962 1078 1883 1120">\$0.3M</td> </tr> <tr> <td data-bbox="40 1120 962 1163">✓ Payback Period:</td> <td data-bbox="962 1120 1883 1163">100+ years</td> </tr> <tr> <td data-bbox="40 1163 962 1206">✓ NPV (Cost):</td> <td data-bbox="962 1163 1883 1206">\$19.8M</td> </tr> </tbody> </table>	<u>Payback</u>		✓ One-Time Cost:	\$24.1M	✓ Net Implementation of Costs:	\$23.5M	✓ Annual Recurring Savings:	\$0.3M	✓ Payback Period:	100+ years	✓ NPV (Cost):	\$19.8M	<table border="0" style="width: 100%;"> <thead> <tr> <th colspan="2" data-bbox="962 932 1883 992"><u>Impacts</u></th> </tr> </thead> <tbody> <tr> <td data-bbox="962 992 1883 1035">✓ Criteria 6: Minimal economic impact</td> <td data-bbox="962 992 1883 1035"></td> </tr> <tr> <td data-bbox="962 1035 1883 1078">✓ Criteria 7: Minimal community impact</td> <td data-bbox="962 1035 1883 1078"></td> </tr> <tr> <td data-bbox="962 1078 1883 1120">✓ Criteria 8: Low environmental risk / no significant issues</td> <td data-bbox="962 1078 1883 1120"></td> </tr> </tbody> </table>	<u>Impacts</u>		✓ Criteria 6: Minimal economic impact		✓ Criteria 7: Minimal community impact		✓ Criteria 8: Low environmental risk / no significant issues	
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- | | | | |
|------------|--|-------------------------|---------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification (On going) | ✓ MILDEP Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification (On going) | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/MilDeps |





PIMS # 690

Candidate # USA-0253



Candidate Recommendation: Close eleven United States Army Reserve centers and construct six multi-component/service, multi-functional Armed Forces Reserve Centers (AFRCs), capable of accommodating Army National Guard, United States Army Reserve, Naval Reserve, and Marine Corps Reserve units, and retain an Army Reserve enclave at JRB Willow Grove. The Department of Defense understands that the Commonwealth of Pennsylvania will close four Army National Guard Readiness Centers as part of this recommendation.

Justification

- ✓ Multi-Component/Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard/undersized facilities
- ✓ Enhances Anti-Terror/Force Protection, recruiting/retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

- ✓ One-Time Cost: \$142.7M
- ✓ Net of Implementation Costs: \$82.5M
- ✓ Recurring Savings: \$13.9M
- ✓ Payback Period: 10 Years
- ✓ NPV Savings: \$54.6M

Impacts

- ✓ Criterion Six: Minimal economic impact
- ✓ Criterion Seven: Minimal community impact
- ✓ Criterion Eight: Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 691

Candidate # USA-0234



Candidate Recommendation: (Abbreviated) Close one Army Reserve Center, realign four Army Reserve Centers and construct four multi-component, multi-functional Armed Forces Reserve Centers (AFRCs), throughout Puerto Rico, capable of accommodating National Guard and Reserve units. The Department of Defense understands that the Commonwealth of Puerto Rico will close four Readiness Centers, and realign one Readiness Center as part of this recommendation.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Multi compo Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Enhances Anti Terror/Force Protection, recruiting/retention ✓ Enhances Homeland Security and Homeland Defense 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – new Army capability ✓ New Army capability – collocates combat and support units ✓ New multi compo capability – co-location of training schools ✓ Improves operational efficiencies ✓ Increases training time 										
<p style="text-align: center;"><u>Payback</u></p> <table border="0"> <tr> <td>✓ One-Time Cost:</td> <td style="text-align: right;">\$86.9M</td> </tr> <tr> <td>✓ Net of Implementation Costs:</td> <td style="text-align: right;">\$64.0M</td> </tr> <tr> <td>✓ Recurring Savings:</td> <td style="text-align: right;">\$7.3M</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">15 Years</td> </tr> <tr> <td>✓ NPV Savings:</td> <td style="text-align: right;">\$8.6M</td> </tr> </table>	✓ One-Time Cost:	\$86.9M	✓ Net of Implementation Costs:	\$64.0M	✓ Recurring Savings:	\$7.3M	✓ Payback Period:	15 Years	✓ NPV Savings:	\$8.6M	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion – 6 Minimal economic impact max potential reduction of 178 jobs (106 direct and 72 indirect) which is 0.02% of the total ROI employment. ✓ Criterion – 7 Minimal community impact ✓ Criterion – 8 Low environmental risk / no significant issues
✓ One-Time Cost:	\$86.9M										
✓ Net of Implementation Costs:	\$64.0M										
✓ Recurring Savings:	\$7.3M										
✓ Payback Period:	15 Years										
✓ NPV Savings:	\$8.6M										

- | | | | |
|------------|---|-------------------------|----------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ MilDep Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/MilDepts |





PIMS # 045

Candidate # USA-0158



Candidate Recommendation: Close the Bristol Army Reserve Center, Bristol, RI, the Harwood Army Reserve Center, Providence, RI, the Warwick Army Reserve Center and Organizational Maintenance Shop, Warwick, RI. Relocate all units to a new Army Reserve Center on Newport Naval Base, Rhode Island.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Improves operational efficiencies

Payback

- ✓ One-Time Cost: \$32.4M
- ✓ Net of Implementation Costs: \$9.4M
- ✓ Annual Recurring Savings: \$4.6M
- ✓ Payback Period: 6 Years
- ✓ NPV Savings: \$35.3M

Impacts

- ✓ Criteria 6 - Minimal economic impact max potential reduction of 55 jobs (24 direct and 31 indirect) which is 01% of the total ROI employment.
- ✓ Criteria 7 - Minimal community impact
- ✓ Criteria 8 - Low environmental risk / no significant issues
- ✓ USA proposal on DON Installation Joint USA and DON proposal that supports DON-0150

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 692

Candidate # USA-0238



Candidate Recommendation: (Abbreviated) Transform Reserve Component facilities throughout the State of Tennessee through the following actions. Close four Army Reserve centers, one Area Maintenance Support Activity, one Organizational Maintenance Shop and construct three multi-component, multi-functional Armed Forces Reserve Centers (AFRCs), one Field Maintenance Shop, and one Organizational Maintenance Shop throughout the State of Tennessee, capable of accommodating National Guard and Reserve units. The Department of Defense understands that the State of Tennessee will close one Readiness Center as part of this recommendation.

Justification

- ✓ Multi service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Terminates lease / closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention
- ✓ Enhances Homeland Security and Homeland Defense

Military Value

- ✓ High Military Value – New Army Capability - Maintenance
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness
- ✓ Enhances equipment readiness / enhances unit training

Payback

- ✓ One-Time Cost: \$36.9M
- ✓ Net of Implementation Costs: \$28.2M
- ✓ Annual Recurring Savings: \$2.7M
- ✓ Payback Period: 18 Years
- ✓ NPV Costs: \$1.1M

Impacts

- ✓ Criterion – 6 Minimal economic impact - max potential reduction of 39 jobs (32 direct and 7 indirect) which is 0.02% of the total ROI employment.
- ✓ Criterion – 7 Minimal community impact
- ✓ Criterion – 8 Low environmental risk / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 664

Candidate # USA-0225



Candidate Recommendation: Transform Reserve Component facilities throughout the State of Texas by closing twenty-four Army Reserve centers, and one equipment concentration site, and constructing seventeen multi-component, multi-functional Armed Forces Reserve Centers (AFRCs), throughout the State of Texas, capable of accommodating National Guard and Reserve units. The Department of Defense understands that the State of Texas will close 42 Readiness Centers, six maintenance facilities and realign one Readiness Center as part of this recommendation.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Joint and Multi component Reserve collocation ✓ Supports Readiness Processing and Home Station Mobilization ✓ Closes substandard / undersized facilities ✓ Enhances Anti Terror / Force Protection, recruiting / retention 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ High Military Value – New Joint and Army Capability ✓ Enhances Homeland Security and Homeland Defense ✓ Establishes joint interoperability ✓ Improves operational efficiencies ✓ Eliminates leased space
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ One-Time Cost: \$374.5M ✓ Net of Implementation Costs: \$219.5M ✓ Recurring Savings: \$36.0M ✓ Payback Period: 12 Years ✓ NPV Savings: \$134.2M 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: Minimal economic impact ✓ Criterion 7: Minimal community impact ✓ Criterion 8: Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 693

Candidate # USA-0239



•Candidate Recommendation: (Abbreviated) Transform Reserve Component facilities throughout the State of Vermont by closing four US Army Reserve Centers, one Area Maintenance Support Activity and two Organizational Maintenance Shops throughout the state of Vermont and constructing two Armed Forces Reserve Centers and collocated Organizational Maintenance facilities capable of accommodating National Guard and Reserve units. The Department understands that the State of Vermont will close four Vermont Army National Guard Centers: Ludlow, North Springfield, Windsor and Rutland, Vermont and relocate the units from the closed facilities to the new Armed Forces Reserve Centers.

Justification

- ✓ Multi compo Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ New maintenance capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Improves operational efficiencies
- ✓ Improves functional effectiveness

Payback

- ✓ One-Time Cost: \$61.4M
- ✓ Net of Implementation Costs: \$57.2M
- ✓ Recurring Savings: \$1.4M
- ✓ Payback Period: 100+ years
- ✓ NPV Costs: \$41.7M

Impacts

- ✓ Criterion – 6 Minimal economic impact
- ✓ Criterion – 7 Minimal community impact
- ✓ Criterion – 8 Low environmental risk / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps





PIMS # 677

Candidate # USA-0232



Candidate Recommendation: (Abbreviated) Close four US Army Reserve Centers and one Area Maintenance Support Shop, realign one Army Reserve Center and construct three multi component, multi functional Armed Forces Reserve Centers in the State of Washington capable of accommodating Army National Guard and US Army Reserve units. The Department understands that the State of Washington will close four Washington Army National Guard Centers: Geiger Field, Everett, Snohomish and Ellensburg; and one Organizational Maintenance Shop, Geiger Field, Washington and relocate the units from the closed facilities to new AFRCs.

Justification

- ✓ Multi-Service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection, recruiting / retention
- ✓ Enhances Homeland Security and Homeland Defense

Military Value

- ✓ High Military Value – New Joint Capability
- ✓ High Military Value – New Army Capability
- ✓ Establishes joint interoperability/joint use facility
- ✓ Improves operational efficiencies/increases training time by 25%

Payback

- ✓ One-Time Cost: \$61.1M
- ✓ Net of Implementation Costs: \$33.5M
- ✓ Annual Recurring Savings: \$8.2M
- ✓ Payback Period: 9 Years
- ✓ NPV Savings: \$46.2M

Impacts

- ✓ Criterion – 6 Minimal economic impact
- ✓ Criterion – 7 Minimal community impact
- ✓ Criterion – 8 Low environmental impact / no significant issues
- ✓ Locates on Army Training Center and Air Force Base

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS #6793

Candidate # USA-0231



Candidate Recommendation: Close four United States Army Reserve centers and construct three multi-component, multi-functional Armed Forces Reserve Centers (AFRCs), capable of accommodating Army National Guard and United States Army Reserve units. The Department of Defense understands that the State of West Virginia will close three Army National Guard Readiness Centers as part of this recommendation.

Justification

- ✓ Multi-Component Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard/undersized facilities
- ✓ Enhances Anti-Terror/Force Protection, recruiting/retention

Military Value

- ✓ High Military Value – New Army Capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Enhances Readiness/Training opportunities
- ✓ Improves operational efficiencies

Payback

- ✓ One-Time Cost: \$29.5M
- ✓ Net of Implementation Savings: \$4.2M
- ✓ Recurring Savings: \$7.6M
- ✓ Payback Period: 3 Years
- ✓ NPV Savings: \$77.0M

Impacts

- ✓ Criterion Six: Minimal economic impact - max potential reduction of 136 jobs (89 direct and 47 indirect) which is .51% of the total ROI employment.
- ✓ Criterion Seven: Minimal community impact
- ✓ Criterion Eight: Low environmental impact / no significant issues

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification

- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 254

Candidate # USA-0200



Candidate Recommendation: Close the Truman Olson and G.F. O’Connell US Army Reserve Centers in Madison, WI and relocate units to a new Armed Forces Reserve Center (AFRC) in Madison, WI, if the Army can acquire suitable land for the construction of the new facilities. The New AFRC shall have the capability to accommodate Army National Guard units from the following Wisconsin Army National Guard Armories; the Madison Armory (Bowman Street), Madison Armory / OMS 9, and the Madison Armory (2400 Wright Street), if the state decides to relocate those units.

Justification

- ✓ Multi-service Reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror/Force Protection / recruiting/retention

Military Value

- ✓ High Military Value - new joint capability
- ✓ Improves functional operations
- ✓ New training capability / increases training time
- ✓ Collocates combat and support units
- ✓ Enhances Homeland Security and Homeland Defense

Payback

- ✓ One-Time Cost: \$10.7M
- ✓ Net of Implementation Savings: \$37.7M
- ✓ Recurring Savings: \$10.8M
- ✓ Payback Period: Immediate
- ✓ NPV Savings: \$139.7M

Impacts

- ✓ Criterion 6: Max potential reduction of 173 jobs (125 direct and 48 indirect) or .04% of the economic area employment.
- ✓ Criterion 7: Minimal community impact
- ✓ Criterion 8: Low Environmental risk / no significant issues
- ✓ Joint USA and DON recommendation that supports DON-0115

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ MILDEP Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification (On going)
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts





PIMS # 243

Candidate # USA-0193



Candidate Recommendation: Transform Reserve Component facilities in the state of Wyoming through the following actions: Close Wyoming Army National Guard (WYARNG) Army Aviation Support Facility (AASF) in Cheyenne, Wyoming (DA leased facility) and relocate Army National Guard units and aviation functions to a new WYARNG AASF, Readiness Center, and Field Maintenance Shop (FMS) on F.E. Warren Air Force Base, Wyoming. The new readiness center/FMS shall have the capability to accommodate Army National Guard units from the Joint Force Headquarters Complex in Cheyenne, Wyoming, if the state decides to relocate those units.

Justification

- ✓ Multi-service reserve collocation
- ✓ Supports Readiness Processing and Home Station Mobilization
- ✓ Active and Reserve aviation maintenance consolidation
- ✓ Closes substandard / undersized facilities
- ✓ Enhances Anti Terror / Force Protection / recruiting / retention

Military Value

- ✓ High Military Value – New Joint maintenance capability
- ✓ Enhances Homeland Security and Homeland Defense
- ✓ Establishes joint interoperability
- ✓ Collocates Army reserve aviation units on Air Force installation
- ✓ Increases training time and effectiveness

Payback

- ✓ One-Time Cost: \$70.1M
- ✓ Net of Implementation Costs: \$51.3M
- ✓ Recurring Savings: \$4.5M
- ✓ Payback Period: 20 years
- ✓ NPV Costs: \$6.3M

Impacts

- ✓ Criterion 6: Max potential reduction of 49 jobs (34 direct & 15 indirect) or less than 0.1 % of the total ROI employment
- ✓ Criterion 7: Minimal community impact
- ✓ Criterion 8: Low environmental risk / no significant issues
- ✓ USA proposal on AF Installation

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDepts



26 APRIL 2005
BRAC 2005 SRG# 40
SECRETARY OF THE ARMY CONF ROOM, 3D572

PURPOSE:

- To provide updates
- To present:
 - Decisions from SRG 39
 - Issues for Discussion
 - Review of Candidate Recommendations
 - Assessment and Quantitative Rollup

ACTIONS:

Dr. College began by welcoming the group and immediately started the briefing. He reviewed the calendar, and the decisions from SRG 39, i.e., support for moving a BCT to Ft Knox.

Dr. College then introduced new topics for discussion.

In regards to HR XXI and NETCOM, Dr. College noted that analysis supported moving HRXXI to Ft Knox vice Ft Sam Houston. NETCOM's forward DC element will move to Ft Belvoir to continue their liaison mission with G6, HQDA.

On Sierra Army Depot and Barstow, Dr. College noted that the perceived need to maintain a west coast depot was presented to the IEC, resulting in a direction for Industrial to continue to work the issue.

Mr. Tison then briefed HSA JCSG Candidate Recommendation moving Space and Missile Defense Agency to Redstone Arsenal, noting that Missile Defense Agency had indicated preference for another location. Mr. Tison noted that analysis supports the original recommendation as most cost effective and beneficial to both organizations; there was no intent to withdraw it.

A/USA concurred that it was too late to come up with another idea.

Mr Tison then briefed additional Candidate Recommendations consolidating or co-locating headquarters and support activities, which the SRG noted without comment.

Dr. College then presented information on an assessment of JCSG candidate recommendations, noting that the Supply and Storage JCSG recommendation 0035 was approved by the IEC; thus was no longer considered in RED status.

26 APR 05
BRAC SRG #40 (CONTD)

Dr. College then presented information on integration of the Candidate Recommendations and their effect on costs and savings.

He noted that Carlisle was still an issue of concern for the EOH and would be a topic of discussion at the IEC.

A/USA directed that the Quad Chart for Ft Bliss note the overseas savings in a footnote, to clarify the situation for the SECARMY.

Dr. College noted that all data and candidate recommendations have been turned in. He noted that in the Reserve Component, the Army had created 125 Joint or multi-component Armed Forces Reserve Centers (76 on existing sites).

A/USA noted that the TAGs needed to go public in support of these BRAC recommendations at the appropriate time.

DARNG noted that the ideas for many of these recommendations originated with the TAGs and that he felt they would support the recommendations.

Dr. College then presented a review of the BRAC rollout plan presented to the EOH forum.

A/USA asked at what point do we accomplish this \$3B in savings? Dr. College noted that, the way the briefing was set up, the savings were determined at the end of the BRAC implementation period, i.e., FY11.

Dr. College then presented a quantitative rollup of costs and savings to date.

Dr. College then presented the Way Ahead and concluded the briefing.

SECRETARY, Dr. Craig College
RECORDER, Ms. Stephanie Hoehne