



REPLY TO
ATTENTION OF

DCN: 2080

DEPARTMENT OF THE ARMY
DEPUTY CHIEF OF STAFF, G-6
700 ARMY PENTAGON
WASHINGTON DC 20310-0700
HSA-JCSG-D-05-138

DAPR-ZB

15 FEB 2005

MEMORANDUM FOR CHAIRMAN, INFRASTRUCTURE STEERING GROUP (ISG)

SUBJECT: Refinements to Scoring Plans Within the Headquarters & Support Activities Joint Cross-Service Group (HSA JCSG) Military Value Analysis Report

1. References.

a. Headquarters and Support Activities Joint Cross-Service Group Military Value Analysis Report, dated 17 June 2004.

b. Headquarters and Support Activities Joint Cross-Service Group Military Value Analysis Report, dated 3 December 2004.

2. General. As noted in the above references, the HSA JCSG has continued to refine data issues and update the military value models. The process of cleaning up the models and data has revealed several significant issues that require changes validating our original scoring plans. Our initial report stated that if, after complete review of the capacity and military value data changes are required, the issues, justifications, and recommended changes would be sent to the OSD BRAC office, and potentially to the ISG, for approval. The purpose of this memorandum is to highlight changes made to scoring plans within the HSA JCSG. It is important to note that these changes do not deviate from the original intent of the scoring plan as approved by the ISG, and that the analysis and decisions that have been made to date will not be substantially affected.

3. Major Administrative and Headquarters Activities (MAH). The MAH Subgroup scoring plan has three significant metric changes:

a. Eliminate the Contacts with Senior DoD Leadership Metric. Multiple challenges were associated with this metric resulting from the inability of the activities to respond accurately. Challenges included the inability to reconstruct **historic calendars** and difficulty associated with identification of appropriate qualifying meetings. These challenges were manifested in widely variable and questionable data and lack of responses. In addition, the Department of Defense Inspector General (DoD (IG)) representative expressed concern over the **validity and auditability of our data**. **This particular metric was not a fundamental driver of any deliberations and did not provide meaningful information supporting decisions**. **After careful consideration of the issues, the membership of the HSA JCSG recommends elimination of this metric.**

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b. Eliminate the Contacts with Congress Metric. The specific issues and justification for this metric are exactly the same as the Contacts with Senior DoD Leadership Metric. After careful consideration of the issues, the membership of the HSA JCSG recommends elimination of this metric.

c. Change the Compliance with DoD Minimum Antiterrorist Standards for Buildings Metric. During an internal audit of our military value data, models, and results, we identified an issue with the construction of the data that served as a foundation for this metric. When released to the field through the Installation Query Tool (IQT), this metric had six supporting questions, but the tool only provided space for five answers. As a result, the original scoring plan, which used seven AT/FP levels, could not be implemented. Analysis of the data shows that because of the issues associated with the responses, the metric was largely constructed with three levels. The membership of HSA JCSG recommends formalizing the change from a seven-level to a three-level metric as follows:

(1) Activities on owned space score 1.0

(2) Leased locations that occupy buildings where DoD represents less than 25% of total occupancy score 0.8.

(3) Leased locations that occupy buildings where DoD represents greater than or equal to 25% of total occupancy get a score of 0.0.

The implication of this metric change is that all leased space will now be largely scored poorly. The formalization of this methodology has a minimal impact on the military value results. The results of this change are consistent with the strategy used by HSA JCSG to pursue leased space, and the decisions already made and recommendations forwarded continue to be supported.

4. Installation Management (IM). The IM Subgroup has one minor refinement to its scoring plan. The original scoring plan called for the use of the military value score from the Mobilization Subgroup for the Mobilization Support Metric. Due to differences in final scope between the two subgroups, this methodology is no longer meaningful. HSA JCSG recommends changing the metric by eliminating the reference to using military value scores from the Mobilization Subgroup and changing the function from a continuous measure to a binary (Yes/No) measure. The result is that an installation will receive credit if it has a mobilization support mission. This change is consistent with the scoring plan's original intent, supports the current recommendations, and has an insignificant impact on the overall result.

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5. Mobilization. The Mobilization Subgroup has one minor refinement to its scoring plan. The original scoring plan called for the application of weighting factors to the Distance to Nearest Transportation Node Metric. Application of these weighting factors deviates from the original intent of providing each installation's distance to the nearest transportation node(s). HSA JCSG recommends changing the metric by eliminating the weighting factors and focusing solely on the distances reported in the Military Value Data Call. This change is consistent with the scoring plan's original intent, supports the current recommendations, and does not have a significant impact on the overall results.
6. Incomplete Data. The requirement for execution of military value analysis preceded our receipt of complete data. However, HSA JCSG, MILDEPs, and 4th Estate entities have worked diligently to resolve data issues. At the time of this report, there has been a substantial improvement in the data condition, but all data issues are not resolved. We will continue to pursue these issues until the publication of the final military value results.
7. Please direct any issues or questions to the H&SA JCSG point of contact, COL Carla Coulson at (703) 696-9456.



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