



DCN: 1829

DEPARTMENT OF THE ARMY  
WASHINGTON DC 20310



AUG 2 2004

MEMORANDUM FOR CHAIRMAN, INFRASTRUCTURE EXECUTIVE COUNCIL

SUBJECT: BRAC 2005 Military Value Principles

The Army has reviewed and concurs with the BRAC 2005 Military Value Principles. The principles appear to be appropriate and will serve as key guidance for conducting BRAC 2005.

PETER J. SCHOOMAKER  
General, US Army  
Chief of Staff

R. L. Brownlee  
Acting Secretary of the Army



**DEPUTY SECRETARY OF DEFENSE**

1010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1010



JUL 20 2004

**MEMORANDUM FOR INFRASTRUCTURE EXECUTIVE COUNCIL MEMBERS  
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE**

**SUBJECT: BRAC 2005 Military Value Principles**

The Infrastructure Steering Group (ISG) has concluded that the most appropriate way to ensure that Military Value is the primary consideration in making closure and realignment recommendations is to determine military value through the exercise of military judgment built upon a quantitative analytical foundation. The quantitative analytical foundation is built when the Joint Cross-Service Groups and Military Departments apply the BRAC selection criteria to rank the facilities for which they have responsibility. The exercise of military judgment occurs through the development and application of principles and imperatives. Limited in number and written broadly, principles enumerate the essential elements of military judgment to be applied to the BRAC process. Imperatives are specific, detailed statements that flow from the principles and ensure that the quantitative military value analysis does not produce results that would adversely affect essential military capabilities. The ISG has deliberated and developed the attached principles. Imperatives remain under development.

Please provide your concurrence and comments on the principles by July 30, 2004. Following your concurrence, I will issue the principles to the Military Departments and Joint Cross-Service Groups as key guidance for conducting BRAC 2005.

A handwritten signature in black ink, appearing to read "Paul Wolfowitz".

Attachment:  
As Stated

**OSD 10697-04**

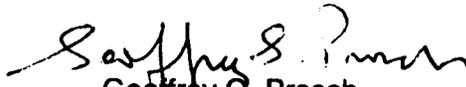


**DEPARTMENT OF THE ARMY**  
**ASSISTANT SECRETARY**  
**INSTALLATIONS AND ENVIRONMENT**  
**110 ARMY PENTAGON**  
**WASHINGTON DC 20310-0110**  
**JUN 16 2004**

**MEMORANDUM FOR CHAIRMAN, INFRASTRUCTURE STEERING GROUP**

**SUBJECT: Final Army Overarching Principles and Imperatives**

The Army appreciates the opportunity to submit final overarching principles and imperatives to the Infrastructure Steering Group for review at the 25 June meeting. We understand that these will be used to inform the discussion at the 25 June ISG, and these may change in the future as we calibrate the DOD use of these concepts. The Army POCs are LTC Russ Hall, SAIE-IA, DSN 425-0149 and MAJ Doug Tuttle, SAIE-IA, DSN 425-0192.

  
Geoffrey G. Prosch  
Acting Assistant Secretary

## **Proposed BRAC Principles**

**Recruit and Train:** The Department must attract, develop, and retain active, reserve, civilian, and contractor personnel that are highly skilled and educated and have access to effective, diverse, and sustainable training space in order to ensure current and future readiness, to support advances in technology, and to respond to anticipated developments in joint and service doctrine and tactics.

**Quality of Life:** The Department must provide a quality of life, to include quality of work place, that supports recruitment, learning, and training, and enhances retention.

**Organize:** The Department needs force structure sized, composed, and located to match the demands of the National Military Strategy, effectively and efficiently supported by properly aligned headquarters and other DoD organizations, and that take advantage of opportunities for joint basing.

**Equip:** The Department needs research, development, acquisition, test, and evaluation capabilities that efficiently and effectively place superior technology in the hands of the warfighter to meet current and future threats and facilitates knowledge-enabled and net-centric warfare.

**Supply, Service, and Maintain:** The Department needs access to logistical and industrial infrastructure capabilities optimally integrated into a skilled and cost efficient national industrial base that provides agile, and responsive global support to operational forces.

**Deploy & Employ (Operational):** The Department needs secure installations that are optimally located for mission accomplishment (including homeland defense), that support power projection, rapid deployable capabilities, and expeditionary force needs for reach-back capability, that sustain the capability to mobilize and surge, and that ensure strategic redundancy.

**Intelligence:** The Department needs intelligence capabilities to support the National Military Strategy by delivering predictive analysis, warning of impending crises, providing persistent surveillance of our most critical targets, and achieving horizontal integration of networks and databases.