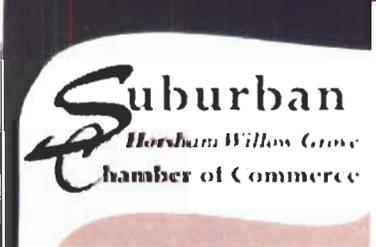
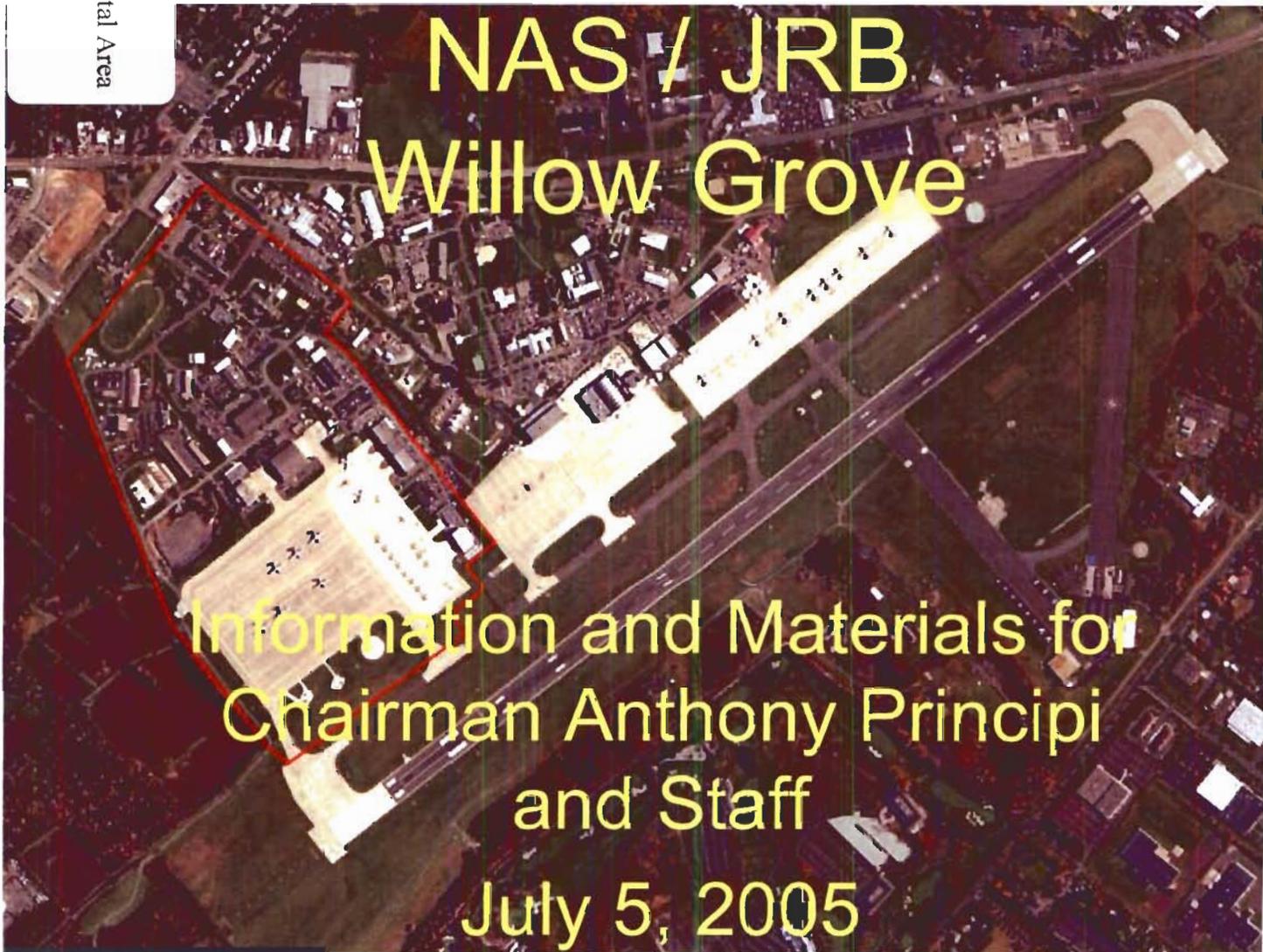


DCN: 4284



103-06A-RH11 -- State Input (PA)
 Regional Hearing- July 7, 2005 - National Capital Area
BRAC COMMISSION - FY 2005
 COFF: _____ DISPOSITION: Permanent



Work in Progress
 Assembled for
**Regional Military
 Affairs Committee**





WELCOME!

The Regional Military Affairs Committee of the Suburban Horsham Willow Grove Chamber of Commerce is pleased to welcome Chairman Anthony Principi and the staff of the Defense Base Closure and Realignment Commission to our community.

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(prepared for Regional Military Affairs Committee by
Econsult Corporation)**
- TAB C **Letter from Governor Rendell to Secretary Rumsfeld**



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Assembled for
***Regional Military
Affairs Committee***

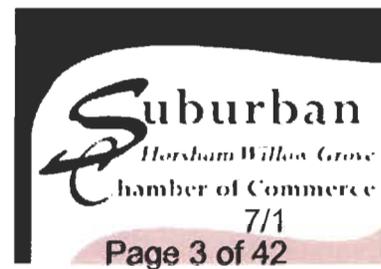




TAB A

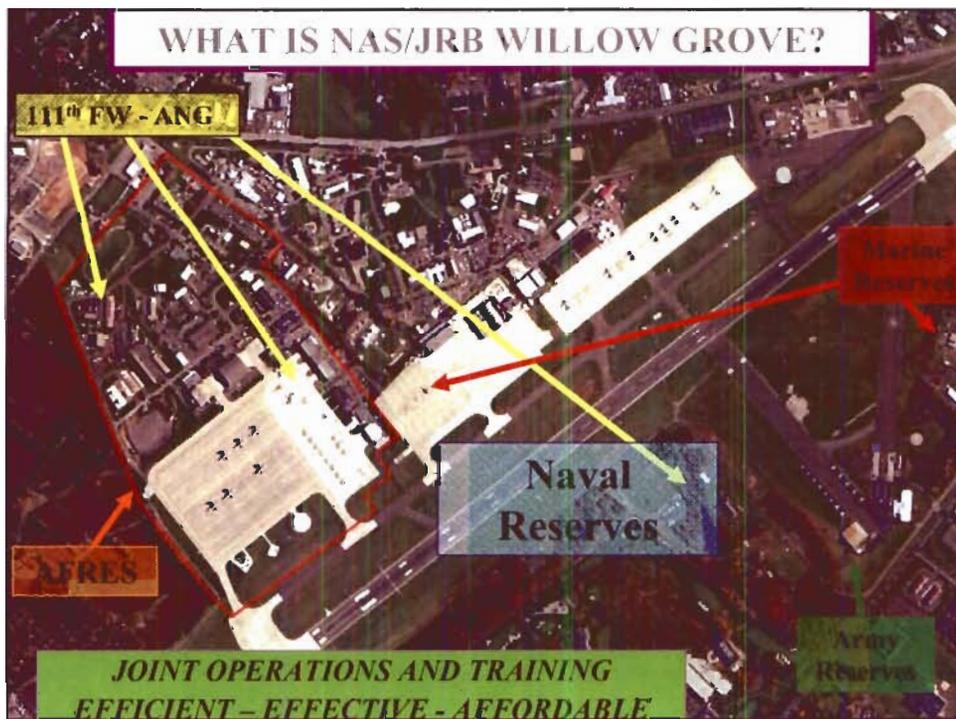


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Assembled for
**Regional Military
Affairs Committee**



BRAC ISSUES NAS JRB WILLOW GROVE

Presented by
Suburban Horsham Willow Grove Chamber of Commerce
and Governor's Base Development Committee
To
The Honorable Anthony Principi
Chairman
and Staff of the
Defense Base Closure and Realignment Commission
July 5, 2005



NAVY

- Commander Reserve Patrol Wing (5 Squadrons)
- VP-66 Patrol Squadron (4 P-3C)
- VR-64 Fleet Logistics Support Squadron (4 C-130)
- VR-52 Fleet Logistics Support Squadron (4 C-9B)
- Naval Air Reserve Anti-Sub Warfare Training Center
- Aviation Intermediate Maintenance Department
- Naval Air Reserve; (Including Reserve Intel)
 - 24 Additional Navy Reserve Units (1,200+ Reserves)
- Navy Medical / Dental Clinic / Pharmacy
- Reserve Recruiting, Child Development Center
- Navy Exchange, Navy Commissary (on hold)
- Naval Criminal Investigative Unit
- Sea Cadets

COAST GUARD

Base is staging area for all CONUS deployments

MARINES

- MAG-49 Marine Aircraft Group Headquarters
- HMH-772 Helicopter Marine Heavy Squadron
- MWSS 472 Marine Wing Support Squadron

ARMY RESERVE

- 99th Regional Readiness Headquarters
- 1215th Army Reserve Garrison Support Unit
- Inspector General
- 656th Area Support Group

AIR FORCE RESERVES

- 913th Airlift Wing
- 327th Airlift Squadron
- 31st Aerial Port Squadron
- 92nd Aerial Port Squadron

AIR NATIONAL GUARD

- 111th Fighter Wing
- 103rd Fighter Squadron
- 270th Engineering Installation Sq
- US, Air Force Auxiliary
- Civil Air Patrol and Cadet Programs

OTHER AGENCIES

- FAA – Alternate Flight Operations Center
- Federal Emergency Mgt Agency (FEMA)
 - Alternate Operations Center
- Southeast Counterterrorism Task Force
 - Future CBRNE training
- Pa Emergency Mgt Agency (PEMA)
 - Advanced Radiological Training
- Community First Responders
 - Aircraft Firefighting training
- Delaware Valley Historical Aircraft Association and Museum
- AF, ARMY, NAVY JROTC Programs

NAS JRB Willow Grove

Willow Grove – Substantial Deviations

- Erroneous Assumptions and lack of analysis in assessing jointness
- Substantial miscalculations in the assessment of the availability of land, facilities, and associated airspaces
- Lack of consideration of the base’s strategic location with respect to Homeland Defense and Homeland Security
- Substantial deviations and inconsistencies in the Evaluation Process
- Improper deactivation of an Air National Guard Wing
- Inadequate consideration of demographics, manpower, and skill set losses
- Inadequate consideration of future mission capabilities

Economic Impacts

- DoD substantially understates economic loss to community from closing Willow Grove.
- Our independent * review of job losses shows:

Service	Active Duty	Civilian	Reserve	Direct Total	Indirect	Grand Total
Navy	1050	213	2414	3677		
Air Force	8	331	1126	1465		
Air Guard	68	201	935	1204		
Army	5	9	184	198		
Totals:	1569	754	4755	7261	3147	10408
DoD:	865	362	5	1232	698	1930

Our area will lose 5 times as many jobs as DoD estimates!

* Study completed by Econsult using payroll figures obtained from NAS JRB Willow Grove

Community's Conclusions

- Our committee, the State and other local officials have worked hard to understand the basis for the DoD Willow Grove Recommendations.
- We find that the data and evaluations of NAS JRB Willow Grove and the Willow Grove Air Reserve Station are incomplete, unavailable, or masked.
- Installation was not evaluated in whole as a joint facility
- The lack of data undermines the supposed fairness of the BRAC process
- Multiple substantial deviations invalidate recommendation



Community Support

- The Horsham Willow Grove Community wants to SAVE OUR BASE:



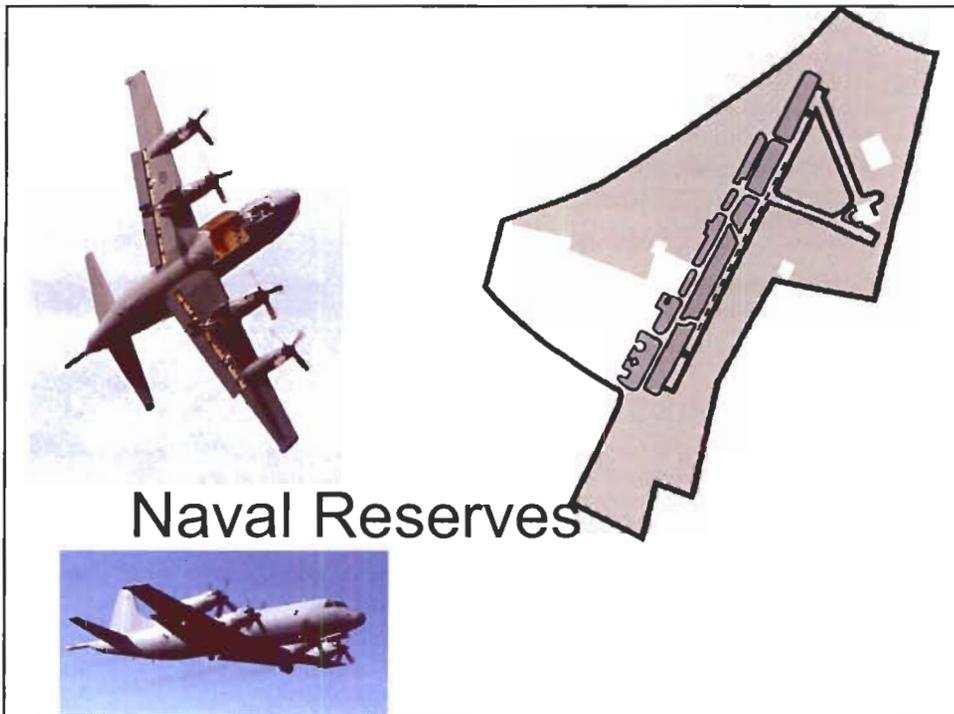
JOINTNESS

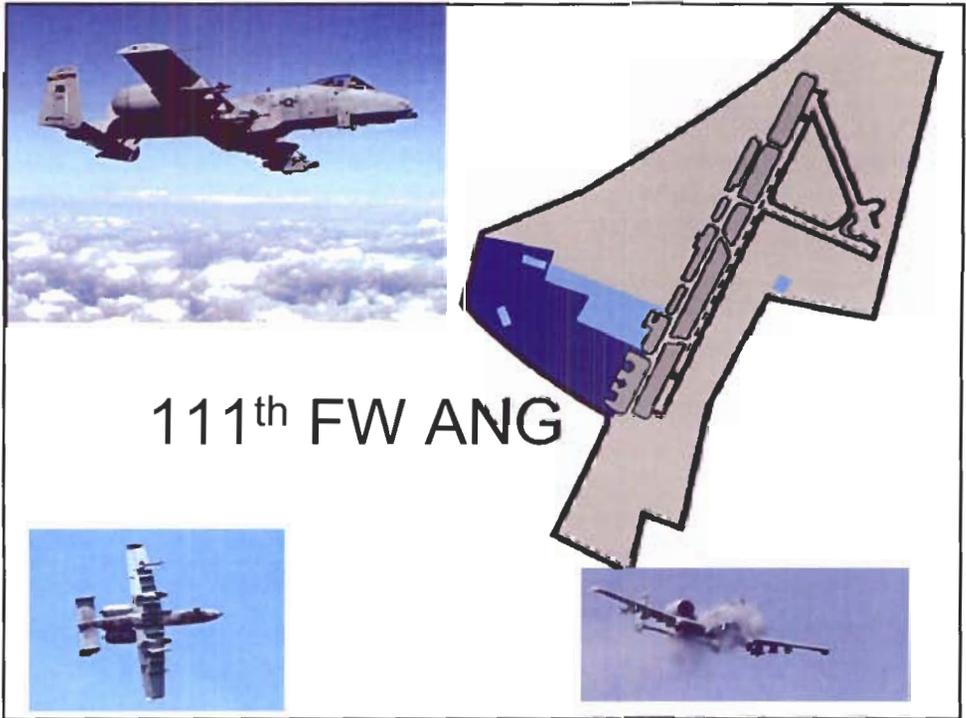
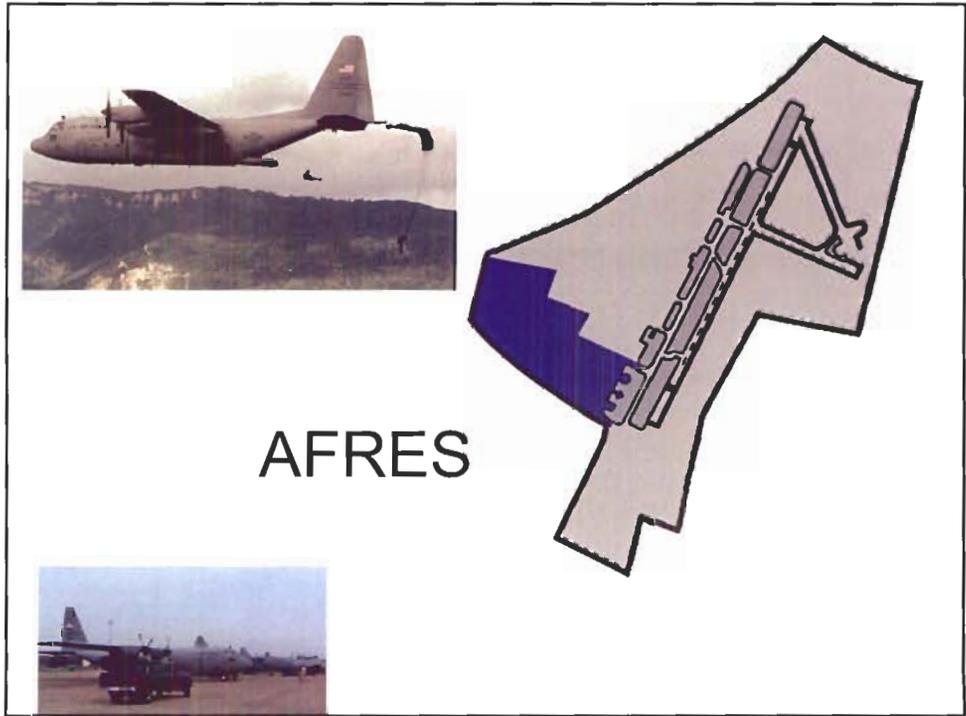
**NAS JRB Willow
Grove is joint
today!**

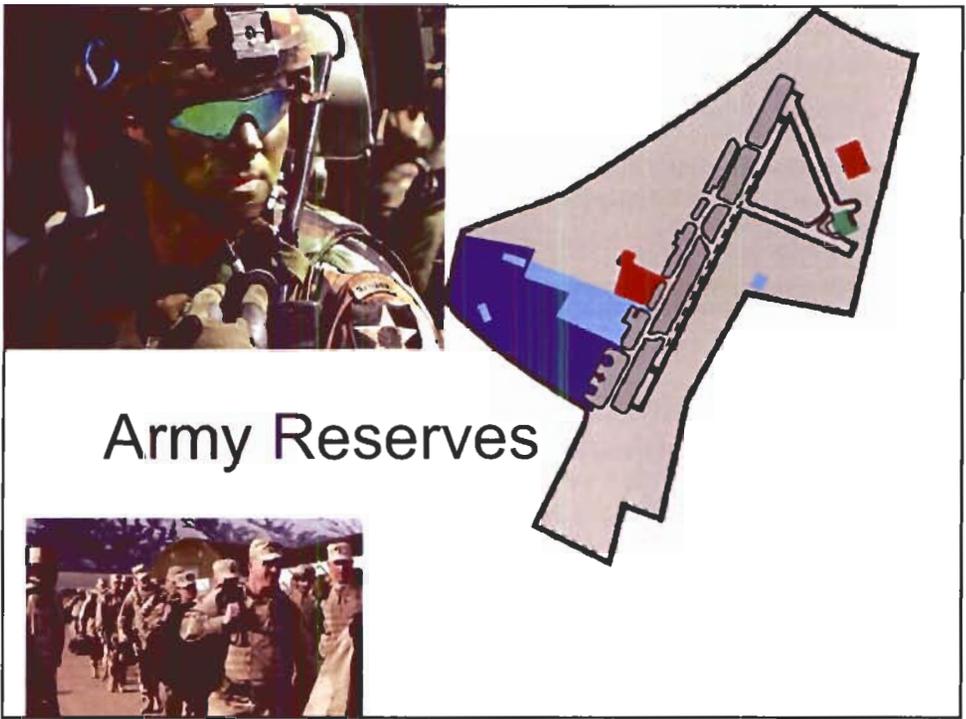
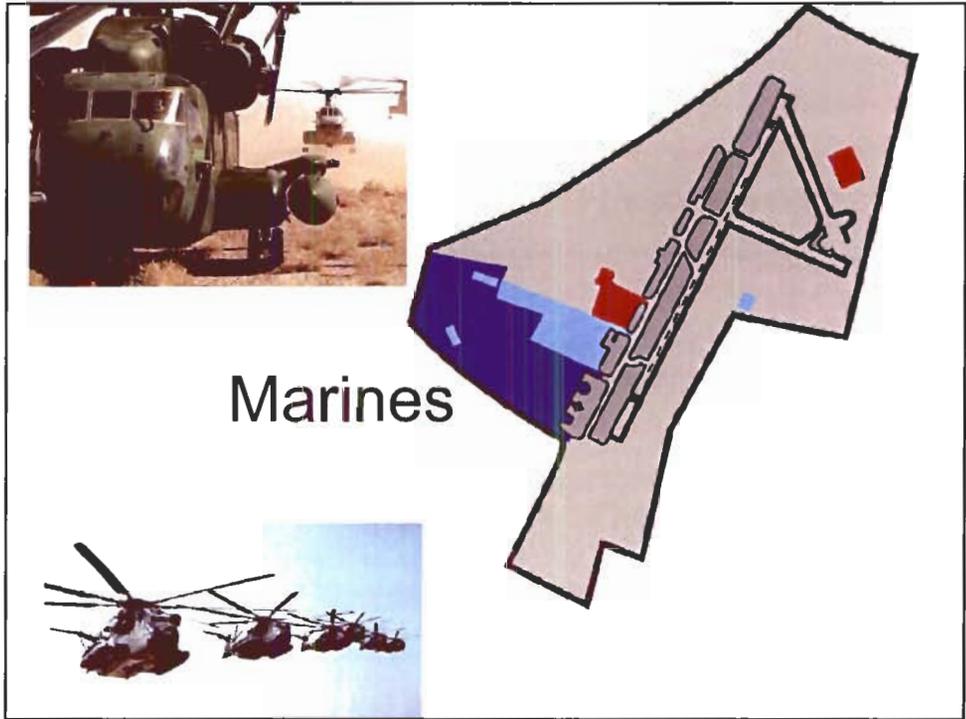
Jointness

- ***“For the first time, the BRAC deliberations took place with an emphasis on **“Jointness.”** The Department recognized that operating jointly***
 - *reduces overhead costs,*
 - *improves efficiency, and*
 - *facilitates cooperative training...”*

Secretary of Defense Donald Rumsfeld







Jointness

- ***Military Value Criterion # 1.*** The current and future mission capabilities and the impact on operational readiness of the total force of the Department of Defense, including the impact on joint warfighting, training, and readiness.
- DoD's recommendation for Willow Grove substantially deviates from the first military value criterion.

Jointness

- NAS JRB Willow Grove has 10 years of experience in jointness!
 - Many day-to-day operations involve joint interactions.
 - These joint operational activities involve more than mere co-location.
- Willow Grove should be considered a JOINT CENTER OF EXCELLENCE

Jointness

- Actual joint operations will be significantly degraded by the recommended closure at Willow Grove.
- Closing NAS JRB Willow Grove & Willow Grove ARS will break significant present and future joint support activities
 - 28th Division, the 56th Stryker Brigade, and the current forces stationed at Willow Grove

Jointness

- DoD did not evaluate NAS JRB Willow Grove as a total structure.
 - The Air Force did its evaluation and Navy did its own independent evaluation without accurately evaluating or assigning proper military value to the total base.
- A joint analysis for NAS JRB Willow Grove as a total force structure is not provided and can not be found.

Jointness

Willow Grove was **penalized** for being joint in the military value evaluations of the separate services.

Jointness

- Willow Grove is a great example joint operations and joint training
 - Day-to-day joint operations at NAS JRB Willow Grove mirror joint operations at forward operating locations.
 - A joint working group of all the services oversees joint use on a regular basis.
 - The 111th FW trains and fights with the 28th Infantry Division of the Pennsylvania Army National Guard.
 - Units from Willow Grove participated in 24 joint training opportunities in the last year, many using the nearby range at Fort Indiantown Gap.

Jointness

Willow Grove is the prototype joint base and the best example of joint service cooperation in the country



WILLOW GROVE, PA

It mirrors jointness of forward operating locations like Bagram



BAGRAM, AFGHANISTAN

Homeland Security Homeland Defense

- Homeland Security and Homeland Defense are Not the Same BUT
 - NAS JRB Willow Grove contributes to both these vital missions
- Homeland security:
 - Prevention, preemption, and deterrence of, and defense against, aggression targeted at U.S.
 - Management of the consequences of such aggression and other domestic emergencies.
 - Homeland security is a national team effort that begins with local, state and federal law enforcement organizations.

Homeland Security Homeland Defense

- Homeland Defense is DoD's Number One Mission
 - It involves the protection of U.S. territory, domestic population and critical infrastructure against military attacks and transnational terrorism from outside the United States.
- Homeland Security and Homeland Defense come together in the National Guard and Reserve Components and at Willow Grove

Homeland Security Homeland Defense

- NAS JRB Willow Grove is a key defense asset
- Strategic location in close proximity to Philadelphia and the Northeast Corridor.
- Its usefulness as a staging area for homeland defense and homeland security missions depends on the continued viability of flight operations at this site.
- Abandoning this asset in the face of homeland defense and homeland security threats makes no sense.

Homeland Security Homeland Defense

- NAS JRB Willow Grove can and has accommodated contingency, mobilization, and surge operations both for military operations and HLS/HLD operations. Key factors not considered:
 - Close to logistical hub – rail, air, land, sea
 - Close to emergency care facilities – 3,000 hospital beds in the immediate area
 - Available for emergency preparedness for the Commonwealth of PA and for national government
 - Back-up station for FEMA and PEMA with the National Guard and Reserve assets available – airlift (Navy, Marine, Army, and Air Force).
 - Facilities available for HLS/HLD training

Homeland Defense Homeland Security

- DoD does not give any consideration to NAS JRB Willow Grove as a staging area for HLS or HLD. This is a substantial deviation.
- NAS JRB Willow Grove is strategically located close to the National Capitol Region (NCR).
- Data or analyses that Future HLS and HLD missions were considered by the joint forces are not evident.

Recruit and Train

- The ability to attract, recruit, retain and train active and reserve forces is a key military value
- Readiness depends on strength
- People are the key, and Willow Grove area offers the best
 - Experienced
 - Well-Trained
 - Ready, Willing and Able

Recruit and Train

- Pennsylvania has outstanding support for its Guard and Reserve Forces
- Available manpower in total Philadelphia region (and entire Eastern region) in close proximity to NAS JRB Willow Grove provides for a robust and diverse recruiting and retention environment.
 - Example: The 111th Fighter Wing is at or near 100% of assigned strength even in today's tough recruiting/retention environment

Land, Facilities, Airspace

- DoD Substantially Deviated from BRAC Criteria in evaluation of Willow Grove's Land, Facilities and Airspace
- *Military Value: The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.*
 - *Military Value Criterion #2*

Land, Facilities, Airspace

- The Navy and Air Force land analyses were seriously flawed.
 - Neither service accurately evaluated total lands at Willow Grove
 - There is ample room for increasing assigned aircraft (up to 24 A-10s and 16 C-130s) at the Air Reserve Station without need for Navy facilities
 - There is ample room for increasing assigned aircraft for Navy and Marines without need for AF facilities
 - No need to spend MILCON \$\$ to expand!
 - AND, the biggest flaw of all, DoD failed to consider total joint land use potential.

Land, Facilities, Airspace

- NAS JRB Willow Grove does not have encroachment issues.
 - A 1997 Joint Land Use Study was conducted, and is in place.
- McGuire AFB is slated to receive Navy and Marine Corps assets of NAS JRB Willow Grove and Johnstown.
 - McGuire has serious encroachment problems
 - Encroachment would increase well into the 20 year period following this closure action.

Land, Facilities, Airspace

- Legislative language requires older C-130, and older KC-135 to be retained.
- The Navy plan depends on “retirement” of KC-135s at McGuire.
 - “The capacity created by the Air Force force structure retirement of KC-135Es (16 primary aircraft authorized) from McGuire AFB enables the execution of this recommendation.”
 - BRAC Report DoN Page 22 (Navy and Marine Corps)
- MILCON NOT required to keep Willow Grove
- Willow Grove airfield is precious national asset at key location.



Deactivation of the ANG 111th Fighter Wing

- Governor Rendell has advised Secretary Rumsfeld that he does not consent to deactivation of this ANG unit.
 - Federal law requires the consent of the Governor for certain actions affecting National Guard units.
 - The DoD BRAC recommendations for the 111th Fighter Wing overlooked or ignored the role of the state with regard to its National Guard unit.



Deactivation of the ANG 111th Fighter Wing

- Using the BRAC process to deactivate ANG units subverts the BRAC process.
 - No other ANG unit in the country was “deactivated” through the BRAC process.
 - BRAC was to have fairly evaluated installations
- The official Navy justification for “deactivation” of the 111th FW states:

“This recommendation enables Air Force Future Total Force transformation. . . .”
(Section 2: Recommendations, DoN Page 22)
- *The justification was improper and the rationale was WRONG!*



Deactivation of the ANG 111th Fighter Wing

- National Guard is Federalism in Action
- Collaboration, Cooperation, Coordination
- The DoD Recommendation for the 111th is just wrong!
- Army got it right!
- Air Force and Navy got it wrong!



Deactivation of the ANG 111th Fighter Wing

- Manpower, training, and expertise is lost forever and would be expensive to recover
 - Many aircrew, mechanics, and support personnel with extensive combat experience and extremely expensive training will be lost.
 - This violates BRAC Criterion 1 as it decreases readiness of the current force.
 - The DoD recommendations fail to capture the costs of retraining or replacing these experienced personnel.
 - This violates BRAC Final Criterion #4, which relates to costs of operations and manpower considerations.

Subverting the BRAC Process

Willow Grove: What Went Wrong?

– The AF and Navy Minutes tell the Story:

- 10 February 05: Navy justifies closure in part because of AF leaving
 - 3 March 05: AF justifies action because of Navy closure.
 - 7 April 05: Air Force sent "cost to enclave Air Reserve Components (ARC) at McGuire for inclusion into DoN 0084." Costs not complete. Cost in DoN 0084 of this is may be reflected in DoN 0084 – neither minutes nor other data released by DoD provides insight to understand how the costs and savings estimated to support the ARC at McGuire were developed or used.
 - 3 May 05: AF justifies deactivation because it enables DON 0084
- Each service was using the other as the reason to depart
 - Assumptions NOT Analysis

Subverting the BRAC Process

- NAS JRB Willow Grove was never properly evaluated or considered as an installation in its entirety by either the Navy or the Air Force.
- All available documents indicate that Navy analyzed its side of the installation, and the Air Force studied how/where to move units based on assumption that airfield would be closed.

Subverting the BRAC Process

- In the process of this partial analysis, entire units stationed at NAS JRB were overlooked:
 - Example: Marine Wing Support Squadron (MWSS) 472 for USMCR is hardly mentioned at all.
 - No justification or rationale is offered for the changes to the 913th Airlift Wing!
 - This important airlift unit just disappears with hardly a word of explanation.

Subverting the BRAC Process

- COBRA Analysis:
 - The Navy's COBRA analysis is flawed in that it eliminates 52 more personnel in each year from 2007 through 2011 than actually are assigned.
 - By adjusting the personnel to reflect those actually assigned and eligible to be moved from NAS Willow Grove (Navy only), there is significant reduction in the personnel savings and 20-year, implementation period and annual savings in 2012 and beyond.
 - In this DoD recommendation, personnel positions associated with force structure are eliminated at the losing installation, but not 'bought back' at the gaining site. This is an incorrect action.

Subverting the BRAC Process

- “Enron-like” accounting.
 - Savings can be a by product of actions based on military value recommendations, but they should not be used to drive those recommendations.
- No complete COBRA analysis was published for the units assigned to the Willow Grove Air Reserve Station.

Subverting the BRAC Process

- Both the Navy and the Air Force applied active force constructs to reserve component units.
 - Reserve component personnel cannot simply be reassigned or ordered to other units.
 - Many aircrew, mechanics, and support personnel with combat experience and extremely expensive training will be lost.

Conclusion

- NAS JRB Willow Grove is rich in history
- AND, has GREAT POTENTIAL for the FUTURE
- MILITARY VALUE of NAS JRB Willow Grove is obvious to anyone who will look
 - Model Joint operation
 - Homeland Security
 - Homeland Defense
 - Key strategic location

Conclusion

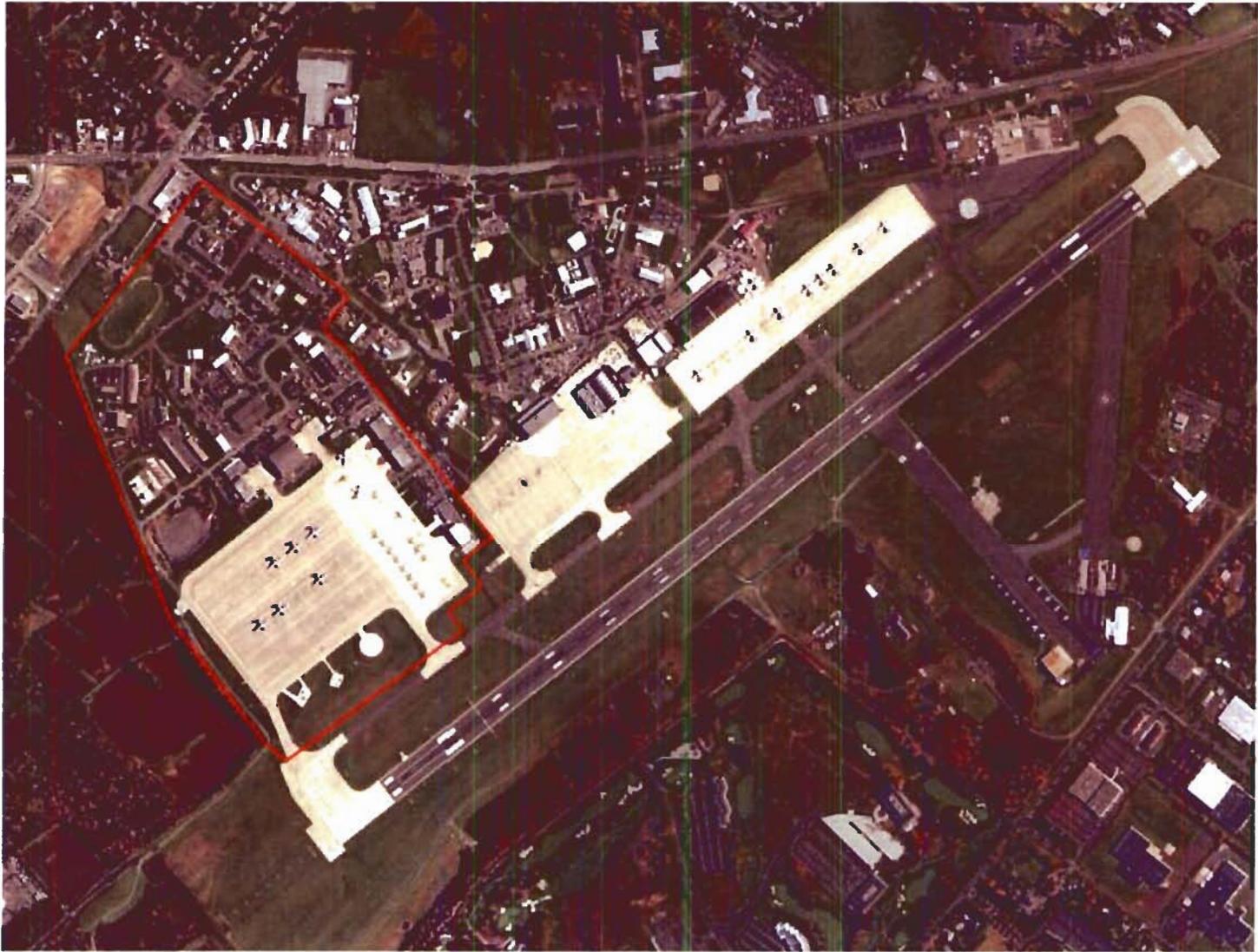
- Fundamental Flaws in DoD Recommendation
- Deviations from BRAC Criteria
- Failure to properly evaluate military value
- A flawed process based on assumptions and not on fair analysis!

Common Sense

- It's time for a reality check.
- Abandoning a key defense asset in a key location during a global war on terrorism makes no sense.
- The BRAC process is supposed to look at installations on an fair and equal basis, but Willow Grove was not evaluated in this way.
- The failure to properly consider homeland defense/homeland security and surge capabilities is one of many substantial deviations.

<p><u>NAVY</u></p> <ul style="list-style-type: none"> • VP-66 Reserve Patrol Wing (P-3C) • VR-64 Fleet Logistics Support Squadron (C-130) • VR-52 Fleet Logistics Support Squadron (C-9B) • Naval Air Reserve Anti-Submarine Warfare Training Center • 24 Additional Navy Reserve Units • Navy Medical / Dental Clinic / Pharmacy • Child Development Center • Naval Criminal Investigative Unit • Sea Cadets • Navy Exchange <p><u>COAST GUARD</u></p> <p>Base is staging area for all CONUS deployments</p> <p><u>MARINES</u></p> <ul style="list-style-type: none"> • MAG-49 Marine Aircraft Group Headquarters • HMH-772 Helicopter Marine Heavy Squadron • MWSS 472 Marine Wing Support Squadron <p><u>ARMY RESERVE</u></p> <ul style="list-style-type: none"> • 99th Regional Readiness Headquarters • 1215th Army Reserve Garrison Support Unit • Inspector General • 656th Area Support Group 	<p><u>AIR FORCE RESERVES</u></p> <ul style="list-style-type: none"> • 913th Airlift Wing • 327th Airlift Squadron • 31st Aerial Port Squadron • 92nd Aerial Port Squadron <p><u>AIR NATIONAL GUARD</u></p> <ul style="list-style-type: none"> • 111th Fighter Wing • 103rd Fighter Squadron • 270th Engineering Installation Sq <ul style="list-style-type: none"> • US Air Force Auxiliary • Civil Air Patrol and Cadet Programs <p><u>OTHER AGENCIES</u></p> <ul style="list-style-type: none"> • FAA – Alternate Flight Operations Center • Federal Emergency Mgt Agency (FEMA) • Alternate Operations Center • Southeast Counterterrorism Task Force • Future CBRNE training • Pa Emergency Mgt Agency (PEMA) • Advanced Radiological Training • Community First Responders • Aircraft Firefighting training • Delaware Valley Historical Aircraft Association and Museum • AF, ARMY, NAVY JROTC Programs
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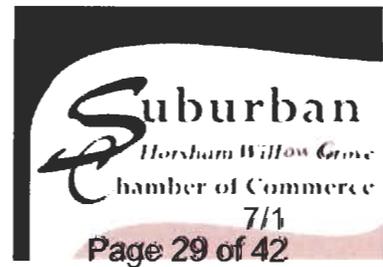




TAB B



Work in Progress
Assembled for
**Regional Military
Affairs Committee**



Economic Impacts of Willow Grove NAS-JRB

Econsult Corporation

April 2005

Summary Impacts

	<u>Pennsylvania</u>
Total Economic Activity	\$378 million
Total Earnings	\$253 million
Total Jobs	10,724
Fiscal Impact	\$6.7 million
Overall Multiplier*	1.68

*A multiplier of 1.67 indicates that every \$1 spent at the Willow Grove NAS-JRB results in an additional \$0.67 of economic spending within the state of Pennsylvania.

Detailed tables for Montgomery County were also used, yielding an overall multiplier of 1.2.

Multipliers reflect the magnitude of impact the initial expenditures have within the given region. Calculating economic impacts accounts for the interindustry relationships within regions because these relationships largely determine how regional economies are likely to respond to particular spending changes. Thus, regional input-output (I-O) multipliers, which account for interindustry relationships within regions, are useful tools for conducting regional economic impact analysis. Calculations were performed using input-output multipliers obtained from the U.S. Department of Commerce's Bureau of Economic Analysis RIMS II Model (Regional Input-Output Modeling System).

Econsult Corporation

Slide 2

Economic Impacts by Congressional Districts

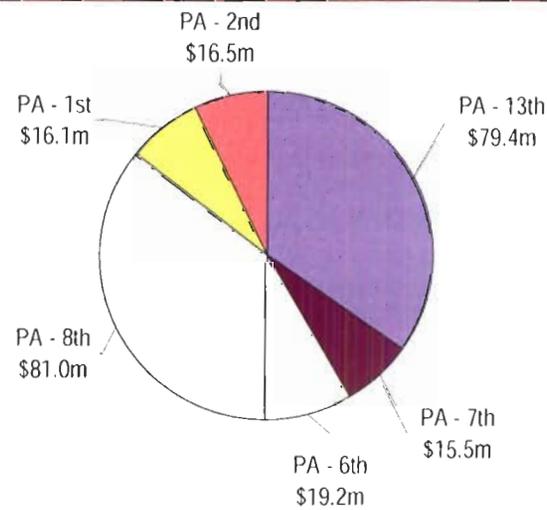
Description	Congressional District					
	PA - 13th	PA - 7th	PA - 6th	PA - 8th	PA - 1st	PA - 2nd
% Share	21.62%	4.22%	5.24%	22.07%	4.39%	4.49%
Total Economic Output	\$79.4m	\$15.5m	\$19.2m	\$81.0m	\$16.1m	\$16.5m
Total Overall Earnings	\$53.6m	\$10.5m	\$13.0m	\$54.7m	\$10.9m	\$11.1m
Total Overall Employment	2251	439	545	2297	457	468

*Breakdown of economic impacts by congressional districts was estimated based on the percentage of overall employees residing in zip codes contained by congressional district boundaries.

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Slide 3

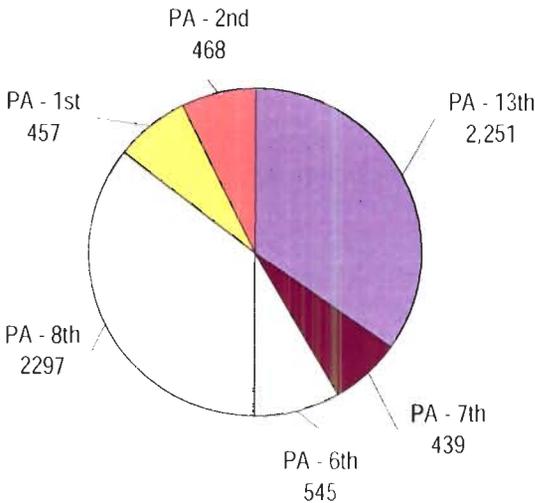
Economic Impacts by Congressional District



Econsult Corporation

Slide 4

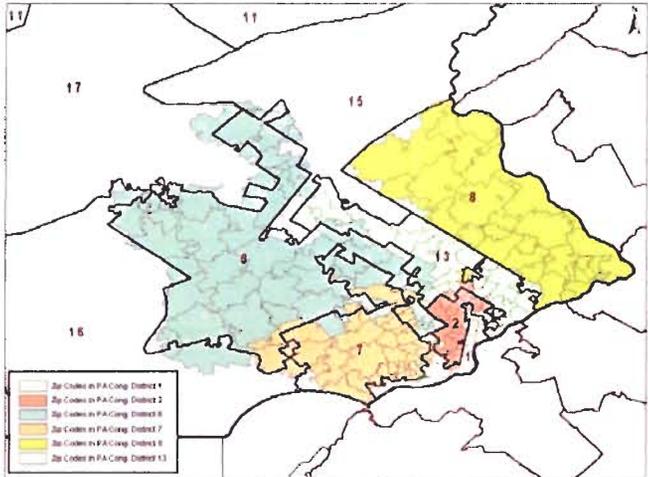
Total Employment by Congressional District



Slide 5

Econsult Corporation

PA Congressional Districts



Slide 6

Econsult Corporation

Taxes (\$ Millions)

Pennsylvania State	
Personal Income	\$ 2,251,494
Sales and Use	\$ 3,286,812
Corporate Net Income	\$ 699,924
Capital Stock and Franchise	\$ 421,438
Total	\$ 6,659,668
Pennsylvania Local	
Earned Income (Non-Philadelphia)	\$ 350,302
Wage and Earnings (Philadelphia)	\$ 1,525,715
Sales (Philadelphia)	\$ 95,526
Business Privilege (Philadelphia)	\$ 375,546
Total	\$ 2,347,090
Overall Total Fiscal Impact	\$ 9,006,758

Econsult Corporation

Slide 7

Economic Impacts State of Pennsylvania

Description	NAVY	913th Airlift Wing	111th Fighter Wing	1215th Army Reserve	Total Economic Impact
Total Direct Expenditures	\$ 120.0	\$ 60.2	\$ 42.6	\$ 2.1	\$ 224.9
Indirect & Induced Expenditures	\$ 73.2	\$ 46.6	\$ 32.4	\$ 1.0	\$ 153.1
Total Economic Output	\$ 193.1	\$ 106.8	\$ 75.0	\$ 3.0	\$ 378.0
Multiplier	1.61	1.77	1.76	1.46	1.68
Total Direct Earnings	\$ 93.5	\$ 32.7	\$ 20.0	\$ 2.1	\$ 148.3
Total Indirect Earnings	\$ 53.3	\$ 30.0	\$ 21.0	\$ 0.8	\$ 105.1
Total Overall Earnings	\$ 146.8	\$ 62.6	\$ 41.0	\$ 2.9	\$ 253.4
Total Direct Employment	4,394	1,454	1,215	198	7,261
Total Indirect Employment	1,724	1,008	705	25	3,463
Total Overall Employment	6,118	2,462	1,920	223	10,724

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Slide 8

Most Impacted Industries State of Pennsylvania

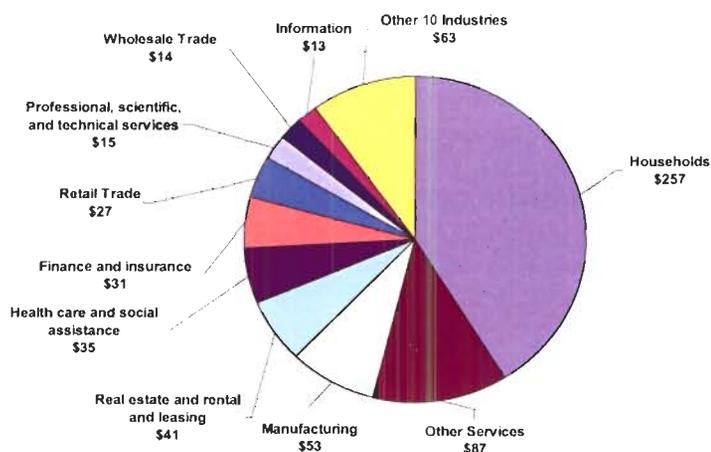
Industry Description	Impact (\$ Millions)
Households	\$ 257
Other services*	\$ 87
Manufacturing	\$ 53
Real estate and rental and leasing	\$ 41
Health care and social assistance	\$ 35
Finance and insurance	\$ 31
Retail trade	\$ 27
Professional, scientific, and technical services	\$ 15
Wholesale trade	\$ 14
Information	\$ 13
Transportation and warehousing	\$ 13
Accommodation and food services	\$ 12
Utilities	\$ 9
Administrative and waste management services	\$ 9
Educational services	\$ 5
Management of companies and enterprises	\$ 5
Agriculture, forestry, fishing, and hunting	\$ 4
Construction	\$ 3
Arts, entertainment, and recreation	\$ 3
Mining	\$ 1

*The "Other Services" Industry encompasses all military bases and federal entities

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Slide 9

Most Impacted Industries (\$ Millions) State of Pennsylvania



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Slide 10

Supplemental Slides

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Slide 11

Summary Impacts

	<u>Philadelphia PMSA</u>	<u>Pennsylvania</u>
Total Economic Activity	\$367 million	\$378 million
Total Earnings	\$251 million	\$253 million
Total Jobs	10,408	10,724
Fiscal Impact	\$4.2 million	\$6.7 million
Overall Multiplier	1.63	1.68

Econsult Corporation

Slide 12

Payroll & Direct Expenditures 913th Airlift Wing

913th AIRLIFT WING		
Description	Employees	\$ Millions
Non-Extended Active Duty Reserve	1,131	\$ 10.5
Appropriated Fund Civilians - General Schedule	218	\$ 15.5
Appropriated Fund Civilians - Federal Wage Board	105	\$ 6.7
AGRs	5	\$ 0.3
Total Payroll		\$ 33.0
O&M Minor Construction		\$ 3.4
Services Contracts		\$ 4.5
Other Services		\$ 0.9
Education (Impact aid & tuition assistance)		\$ 0.03
TDY - RPA (Appropriation 3700)		\$ 2.2
TDY - O&M (Appropriation 3740)		\$ 3.7
Other Materials, Equipment & Supplies Costs		\$ 12.7
Total Expenditures		\$ 27.4
TOTAL, 913th Airlift Wing:		\$ 60.4

Econsult Corporation

Slide 13

Payroll & Direct Expenditures 111th Fighter Wing

111th Fighter Wing		
Description	Employees	\$
Traditional Guardsmen	935	\$ 3.6
Air Guard Reservists (AGRs)	69	\$ 5.8
Appropriated Fund Civilians - General Schedule	64	\$ 5.0
Appropriated Fund Civilians - Federal Wage Board	141	\$ 9.4
Contract Civilians - State Employees	6	\$ 0.2
Total Payroll	1,215	\$ 24.0
Operations & Maintenance		\$ 15.4
Local Purchases		\$ 1.3
Installation contracts		\$ 3.5
MILPERS (AT days, travel, etc)		\$ 1.5
Education		\$ 0.1
Total Expenditures		\$ 21.8
TOTAL, 111th Fighter Wing		\$ 45.8

Econsult Corporation

Slide 14

Payroll & Direct Expenditures Navy & Marines

NAVY & MARINES			
Description	Employees		\$
Navy Active Duty Personnel	1,050	\$	36,218,700
Navy Reserve	2,414	\$	16,347,608
Navy Civilian	213	\$	12,780,000
Total Navy Payroll	3,677	\$	65,346,308
Marine Corps Active Duty	438	\$	26,280,000
Marine Corps Reserve	279	\$	1,889,388
Total Marine Payroll	717	\$	28,169,388
Supply Contracts		\$	1,800,000
Public Works Contracts		\$	9,243,171
Total Expenditures		\$	11,043,171
MilCon (From email)		\$	15,406,000
TOTAL, Navy & Marines		\$	119,964,867

*Payroll for Navy civilian employees and Marine employees was estimated using comparable average employee salary data obtained from the 913rd Airlift Wing.

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Economic Impacts Pennsylvania-New Jersey PMSA

Description	Navy & Marines	913th Airlift Wing	111th Fighter Wing	1215th Army Reserve	Total Economic Impact
Total Direct Expenditures	\$ 120.0	\$ 60.2	\$ 42.6	\$ 2.1	\$ 224.9
Indirect & Induced Expenditures	\$ 67.4	\$ 43.6	\$ 30.3	\$ 0.9	\$ 142.2
Total Economic Output	\$ 187.4	\$ 103.8	\$ 72.9	\$ 2.9	\$ 367.0
Multiplier	1.56	1.72	1.71	1.41	1.63
Total Direct Earnings	\$ 93.5	\$ 32.7	\$ 20.0	\$ 2.1	\$ 148.3
Total Indirect Earnings	\$ 52.2	\$ 29.2	\$ 20.5	\$ 0.8	\$ 102.7
Total Overall Earnings	\$ 145.8	\$ 61.8	\$ 40.5	\$ 2.9	\$ 250.9
Total Direct Employment	4,394	1,454	1,215	198	7,261
Total Indirect Employment	1,573	912	638	23	3,147
Total Overall Employment	5,967	2,366	1,853	221	10,408

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Most Impacted Industries Pennsylvania-New Jersey PMSA

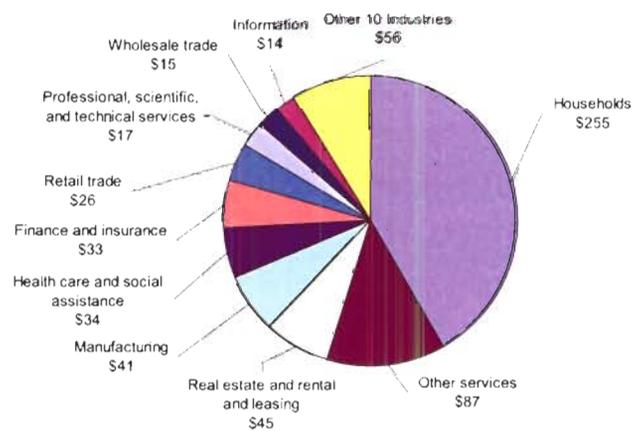
Industry Description	Impact (\$ Millions)
Households	\$ 255
Other services	\$ 87
Real estate and rental and leasing	\$ 45
Manufacturing	\$ 41
Health care and social assistance	\$ 34
Finance and insurance	\$ 33
Retail trade	\$ 26
Professional, scientific, and technical services	\$ 17
Wholesale trade	\$ 15
Information	\$ 14
Accommodation and food services	\$ 11
Administrative and waste management services	\$ 10
Transportation and warehousing	\$ 10
Utilities	\$ 8
Educational services	\$ 5
Management of companies and enterprises	\$ 3
Construction	\$ 3
Agriculture, forestry, fishing, and hunting	\$ 3
Arts, entertainment, and recreation	\$ 3
Mining	\$ 0.1

*The "Other Services" industry encompasses all military bases and federal entities.

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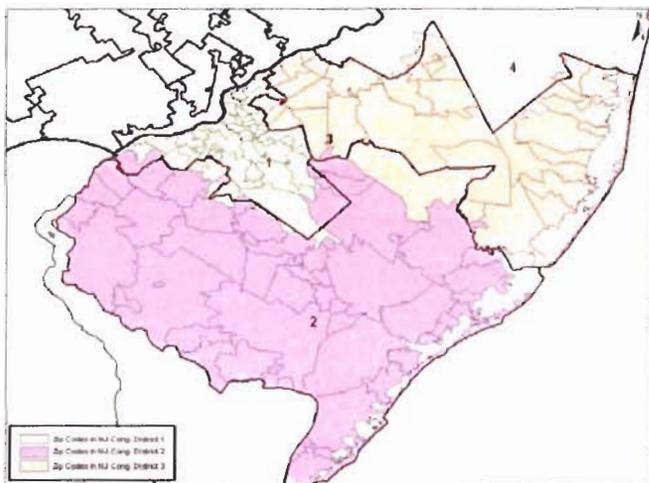
Most Impacted Industries (\$ Millions) Pennsylvania-New Jersey PMSA



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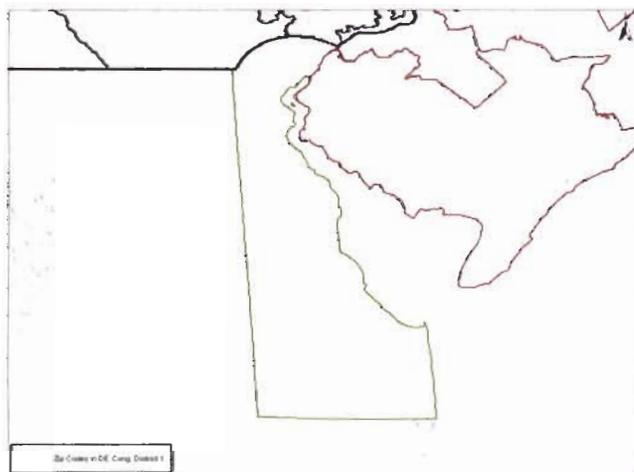
NJ Congressional Districts



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DE Congressional Districts



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Economic Impacts by Congressional Districts

Description	Congressional District									
	PA - 13th	PA - 7th	PA - 6th	PA - 6th	PA - 1st	PA - 2nd	NJ - 1st	NJ - 2nd	NJ - 3rd	DE - 1st
% Share	21.62%	4.22%	5.24%	22.07%	4.39%	4.49%	1.09%	0.55%	1.61%	1.46%
Total Economic Output	\$79.4m	\$15.5m	\$19.2m	\$81.6m	\$18.1m	\$16.5m	4.0m	2.0m	\$5.9m	\$5.4m
Total Overall Earnings	\$53.8m	\$10.5m	\$13.0m	\$54.7m	\$18.9m	\$11.1m	\$2.7m	\$1.4m	\$4.0m	\$3.8m
Total Overall Employment	2,251	439	545	2,297	457	468	114	57	168	152

*Breakdown of economic impacts by congressional districts was estimated based on the percentage of overall employees residing in zip codes contained by congressional district boundaries

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Fiscal Impacts (\$ Millions)

Pennsylvania State	
Personal Income	\$ 2,251,494
Sales and Use	\$ 3,286,812
Corporate Net Income	\$ 699,924
Capital Stock and Franchise	\$ 421,438
Total	\$ 6,659,668
Pennsylvania Local	
Earned Income (Non-Philadelphia)	\$ 350,302
Wage and Earnings (Philadelphia)	\$ 1,525,715
Sales (Philadelphia)	\$ 95,526
Business Privilege (Philadelphia)	\$ 375,546
Total	\$ 2,347,090
New Jersey State	
Personal Income	\$ 597,522
Sales and Use	\$ 1,042,327
Corporation Business	\$ 260,906
Total	\$ 1,900,755
Overall Total Fiscal Impact	\$ 10,907,512

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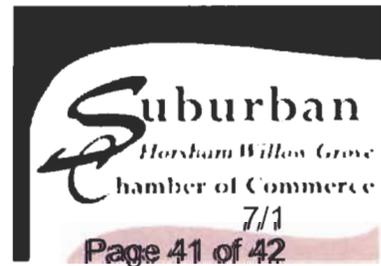
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TAB C



Work in Progress
Assembled for
**Regional Military
Affairs Committee**





COMMONWEALTH OF PENNSYLVANIA
OFFICE OF THE GOVERNOR
HARRISBURG

THE GOVERNOR

May 26, 2005

The Honorable Donald H. Rumsfeld
Secretary of Defense
The Pentagon
1155 Defense Pentagon
Arlington, VA 20301

Dear Secretary Rumsfeld:

The Department of Defense recommendations for the 2005 Base Realignment and Closure (BRAC) process included a recommendation to deactivate the 111th Fighter Wing, Pennsylvania Air National Guard, Willow Grove Air Reserve Station.

I am writing to advise you officially that, as Governor of the Commonwealth of Pennsylvania, I do not consent to the deactivation, relocation, or withdrawal of the 111th Fighter Wing.

The recommended deactivation of the 111th Fighter Wing has not been coordinated with me, my Adjutant General, or members of her staff. No one in authority in the Pennsylvania Air National Guard was consulted or even briefed about this recommended action before it was announced publicly.

The recommended deactivation of the 111th Fighter Wing appears to be the result of a seriously flawed process that has completely overlooked the important role of the states with regard to their Air National Guard units.

Sincerely,

Edward G. Rendell
Governor

Cc: The Honorable Anthony J. Principi
The Honorable Arlen Specter
The Honorable Rick Santorum
The Honorable Allyson Schwartz
The Honorable Michael Fitzpatrick