

**Deputy Assistant Secretary of the Army
for Infrastructure Analysis**



Base Realignment and Closure (BRAC)

Reserve Component Issues

20 August 2003

Contains sensitive information. Includes slides labeled: Deliberative Document – For Discussion Purposes Only. Do Not Release Under FOIA



Reserve Components in BRAC 2005



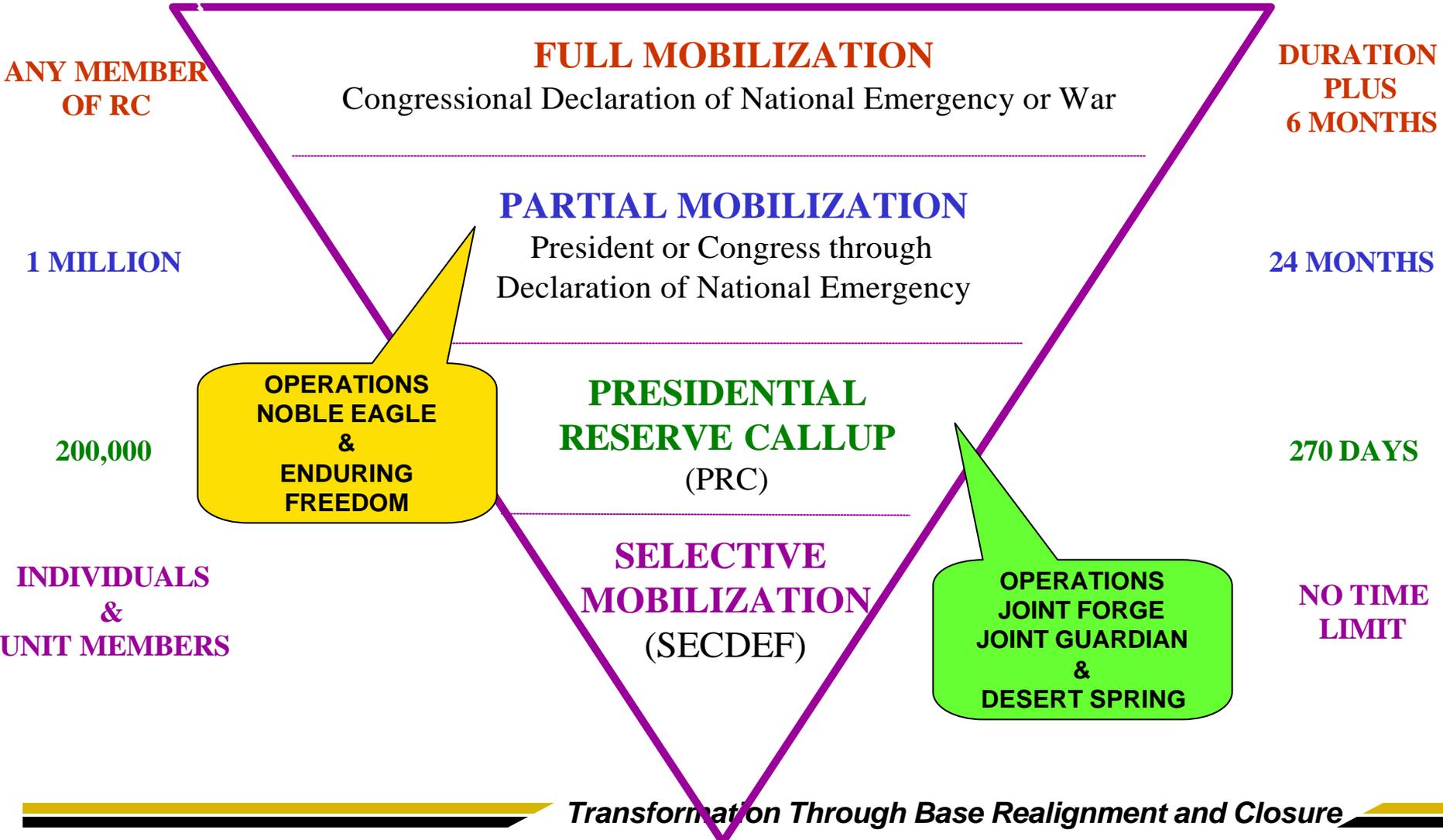
Not Your Father's Guard and Reserve

- 48 drill periods and 14 days of Annual Training no longer the norm
- Since 1991 under a constant state of mobilization – high DEPTEMPO
- Certain skills and capabilities only in the Guard & Reserve (HD/LD)
- First responders / early LADs for many units
 - ✓ Homeland Security
 - ✓ Mobilization and Training Base Expansion
 - ✓ Individual Mobilization Augmentees
- The Guard & Reserve are Transforming with the entire Army

Transformation Through Base Realignment and Closure



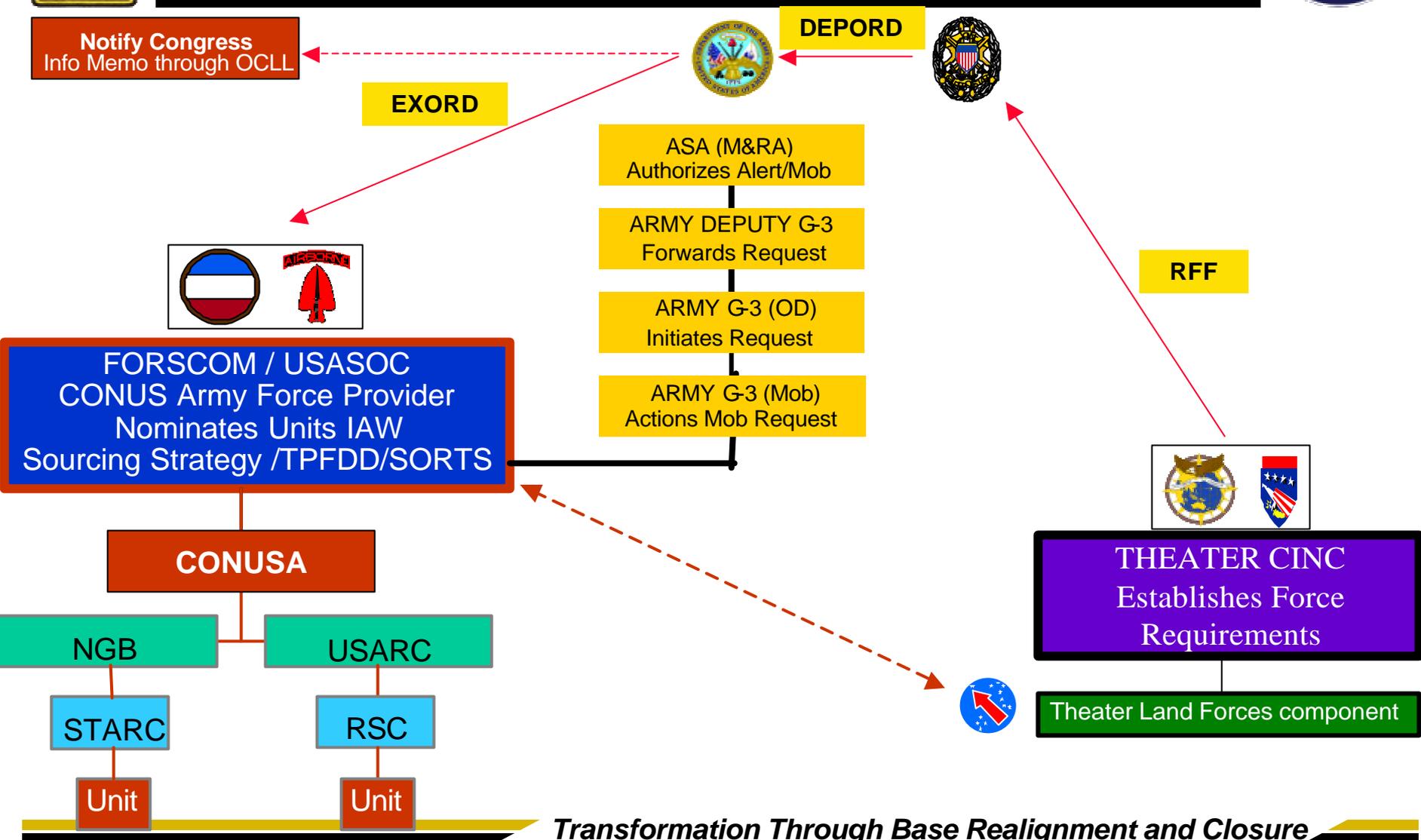
Levels of Mobilization



Transformation Through Base Realignment and Closure



Army Mobilization Process



Transformation Through Base Realignment and Closure



Power Projection Process



TRAIN – ALERT - DEPLOY

Train / Mobilize

Train

Deploy

Employ

MOBILIZATION



PPP/PSP



DEPLOYMENT

*RC CMD

Home Station

CONUSA

MS CDR

Installation

TOA

POE

CINC

Theater

<ul style="list-style-type: none"> - PLAN & PREPARE 	<ul style="list-style-type: none"> - ALERT - UPDATE STATUS - CROSS LEVEL 	<ul style="list-style-type: none"> - ASSEMBLE - MOVE 	<ul style="list-style-type: none"> - PREDEPLOY ACTIVITIES - SOLDIER READINESS CHECKS - VALIDATION - MRE 	<ul style="list-style-type: none"> - WARFIGHTING CENTER - MOVEMENT TO POE 	<ul style="list-style-type: none"> - STRATEGIC LIFT - INTRANSIT VISIBILITY 	<ul style="list-style-type: none"> - RECEPTION - STAGING - ONWARD MVT - INTEGRATION
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Transformation Through Base Realignment and Closure



Reserve Components in BRAC 2005 – Why?

- **The Army National Guard and the Army Reserve are full partners in all aspects of the Army’s business life cycle**
- **The Reserve Components routinely divest themselves of sub-threshold facilities and leases that are no longer cost effective to maintain – we should capture these as “Army” savings in the BRAC 2005 process.**
- **Closure of installations reduces RC access to maneuver, training and range areas – potential impact on readiness.**
- **Excess capacity on RC installations presents an opportunity to exploit greater joint and inter-agency stationing solutions.**



Operations, Readiness, and Mobilization

- **Mission requirements and operational readiness criterion carried the greatest weights (45%) in the Army's BRAC 95 installation assessment.**
- **Contingency, mobilization and future requirements were assigned the least weights (12.5%).**
- **The Reserve Components have been operating under a constant state of mobilization since 1991 to support operations in the Balkans, Desert Spring, MFO Sinai, Noble Eagle, Enduring Freedom and Freedom Eagle.**
- **Barracks and family housing were cross-categorized in the BRAC 95 installation assessment. While not considered a major factor overall, the loss of barracks facilities adversely impacted RC training and readiness.**

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Reserve Components in BRAC 2005 – What?



- **Focus on sub-threshold facilities:**
 - ✓ **Army Reserve Centers**
 - ✓ **National Guard Armories**
 - ✓ **Maintenance, Storage, and Aviation Facilities**
 - ✓ **TDA administrative type headquarters**
- **Emphasis on supporting the Army National Guard and Army Reserve top Strategic Transformation Imperatives**
 - ✓ **Army Guard Restructuring Initiative (AGRI)**
 - ✓ **Army Reserve C2 Transformation**
 - ✓ **Mobilization Reengineering**
 - ✓ **Human Resource (HR) Transformation**

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Reserve Components in BRAC 2005 – How?



- **Reserve Components Process Action team (RC PAT)**
 - ✓ **Chartered Organization – DASA (IA), DARNG, CAR**
 - ✓ **Cooperative effort between the Guard and Reserve**
 - ✓ **Recommendations passed to the TABS for consideration**
 - ✓ **Able to assess potential impacts of BRAC scenarios**
- **Process closely parallels the TABS effort**
 - ✓ **Focus on CAR and DARNG Transformation Imperatives**
 - ✓ **Installation Inventory with cooperation of the 54 TAGs**
 - ✓ **Metrics to support potential realignment and closure scenarios**
 - ✓ **Emphasis on joint and inter-agency basing solutions**



Reserve Components in BRAC 2005



Questions?

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