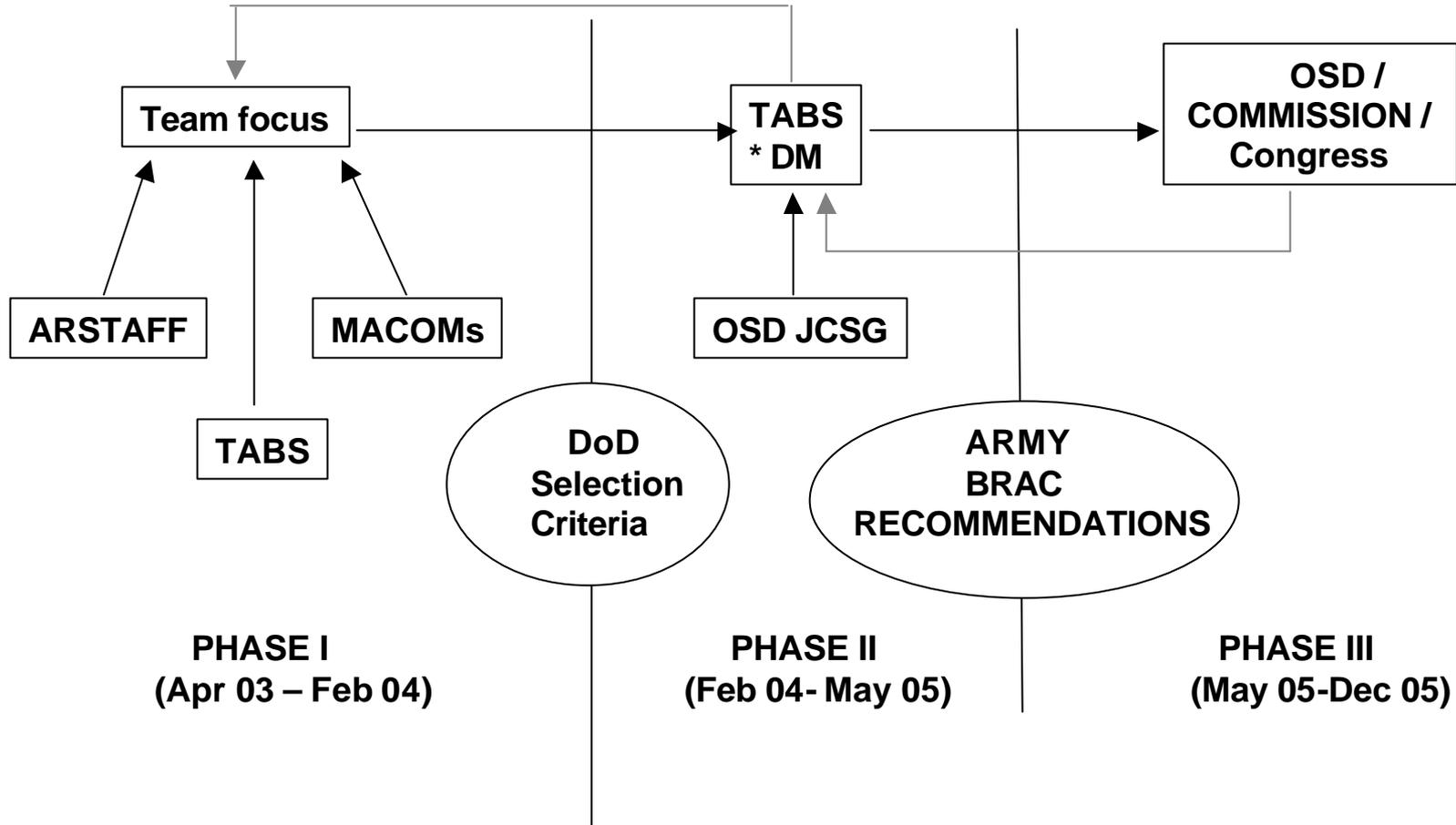




TABS Training Process Preparation Phase



BRAC 05 TABS PROCESS



Transforming Through Base Realignment and Closure



Phase I – Preparation for BRAC



- Organize and resource: both Services and JCSGs
- Train
- Develop tools: both analytical and data
- Conduct preliminary analysis
- Determine guidance
- Establish baseline installation set

Organize



- Develop and approve a TABS Charter
- Recruit personnel for TABS
- Find resources to fund organization
- Establish membership of JCSGs
- Assist in funding JCSGs
- Determine Commission staffer candidates and recommend to OSD commissioners



Train

- Get educated on BRAC
- Review lesson learned from past BRAC rounds
- Understand Laws, Policies and Guidance
- Understand the process that you have to use
- Understand how other BRAC groups will conduct their work
- Understand the tools that you will have to use and how they relate
- Understand installation to be analyzed

Develop Tools



- Data collection tool – collect certified data
- OSAF – identify scenario alternatives
- RETIFRS – RC impacts of scenarios
- COBRA – return on investment on scenarios
- Military Value model – Prioritize installations by function
- Environmental model – environmental impacts of scenarios
- Economic model – community impacts of scenarios
- IVT – Visualization with overlays of installations
- Other tools:
 - ASIP
 - RPLANS



ARMY BRAC Methodology and Models

MILITARY VALUE ASSESSMENT
Criteria 1-4

Reviews by: TABS SME & AAA

STUDY CANDIDATES

Generate Alternatives To Study
Army/JCSG Initiatives & RC PAT

COST ANALYSIS CRITERIA 5

ECONOMIC & COMMUNITY ANALYSIS CRITERIA 6-7

ENVIRONMENTAL ANALYSIS CRITERIA 8

RC IMPACT ANALYSIS

Alternative portfolio

SRG/
Sr. Leaders

BRAC 05 RECOMMENDATIONS

Spreadsheet Model (OEA)

Cost Model (COBRA)

Optimization Model (OSAF)

Multiple Attribute Model (MAM)

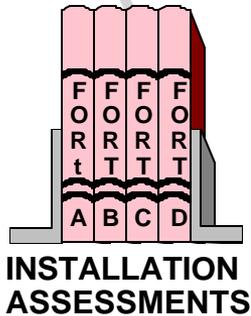
Transforming



Capacity Analysis

STATIONING STRATEGY

OPERATIONAL REQUIREMENTS & FORCE STRUCTURE PLAN





Conduct Preliminary Analysis



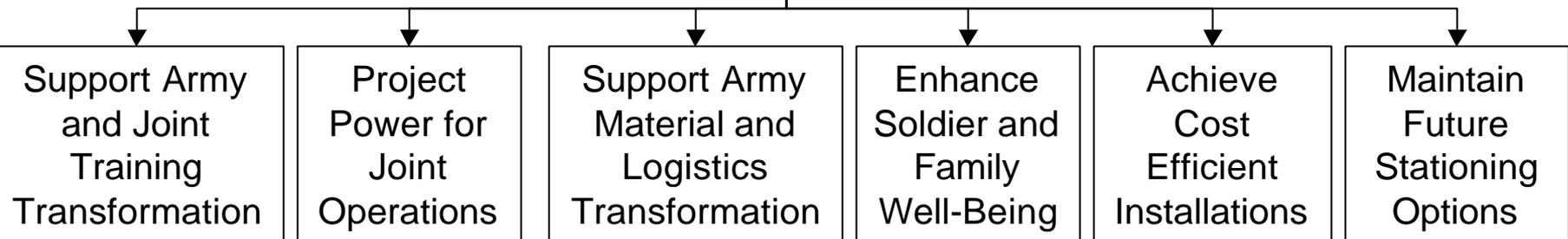
- Determine and collect capacity data
- Determine excess/shortages of capacity by type facility/installation/Army wide
- Determine methodology and determine data to conduct military value analysis
- Initial mapping of attributes to DoD Selection Criteria military value criteria



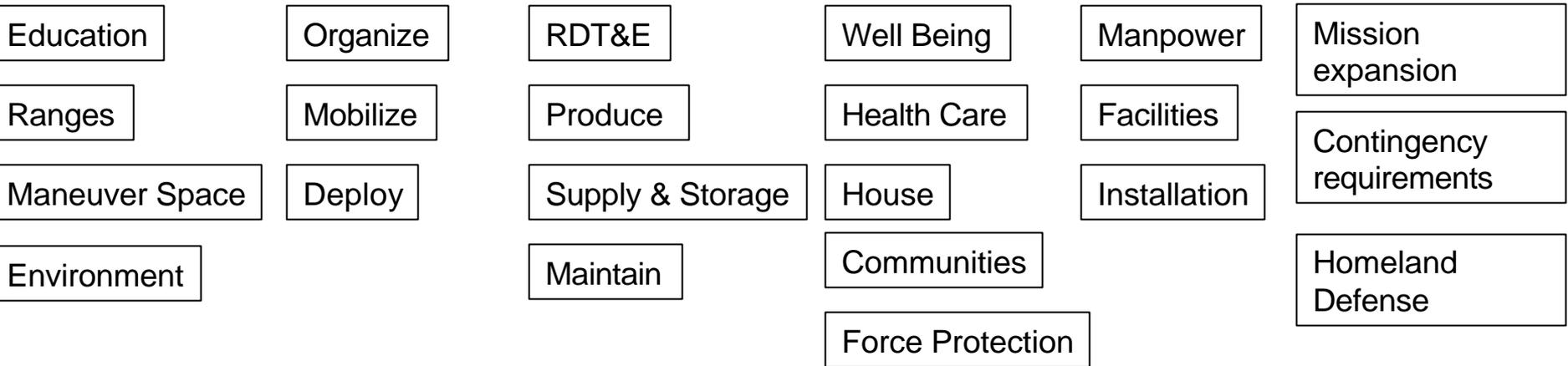
Draft MVA Model

Determine Military Value of Army Installation

Functions



Sub-functions





Determine Guidance

- Establish Selection Criteria – support development and incorporate into process
- Understand force structure implications
- Understand and document Service goals , objectives and Transformational initiatives in a guidance document for TABS
- These documents will be supported by a TABS strategy document that will list the policy and functional imperatives for the TABS Process



Example Initiatives

Well-Being

AGRI/ADRS

USAR Transformation

Unit Manning/Rotation

Army Post-Iraq

Objective Force Decisions

Enhanced Use Leasing

OES Transformation

Homeland Security

SOF Transformation

Logistics Transformation

RTF I

RTF II/MACOM Realignment

AMC Restructure

GFPR

Force Protection

Training Transformation

Personnel Transformation

Municipal Services Partnerships

Transformation Campaign Plan

TAA-11

Third Wave



Establish Baseline Study List



- Understand the baseline installation list and how it was derived
- Using this list develop a visit agenda and visit all installations
- Understand which installations you will be responsible for analyzing and get to know them through all means



Army Starting Point



- Army Installation: An aggregation of contiguous or near contiguous, common mission-supporting **real property holdings** under the jurisdiction of DoD or a state, the District of Columbia, territory, commonwealth, or possession controlled by and at which an Army unit or activity, active or reserve component, is permanently assigned. – DA PAM 415-28
- ACSIM's Headquarters Executive Information System (HQEIS) is the official database and contains 4703 parcels of real property
 - Example: Ft Bragg has 19 real property parcels
 - Example: Ft Shafter has 23 real property parcels
- HQEIS is updated quarterly and has been reviewed, and determined reliable by AAA
- Then we applied 8 steps to the database



Proposed Rules for Installation Baseline



- 1. Lease/activity/installation must be in US, its territories or possessions to be part of a BRAC round – [BRAC Law](#)
- 2. Any Army Corps of Engineer civil works facility is exempt – [BRAC Law](#)
- 3. Non-federally funded activities/installations (State owned) are exempt – [BRAC Law](#)
- 4. Installations or leases that were closed in a previous BRAC round, but not disposed of, should be excluded – [Per congressional action](#)

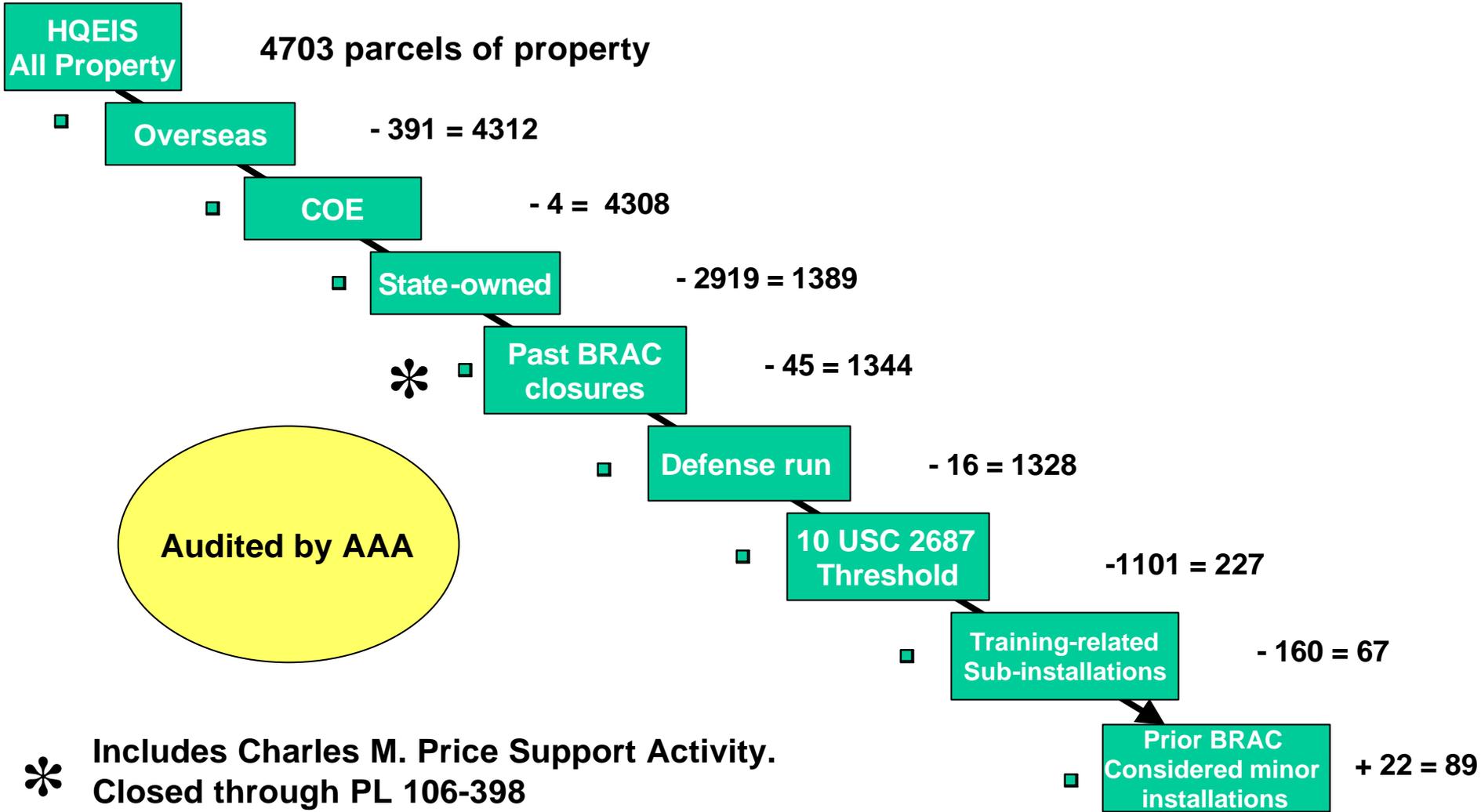


Proposed Rules for Installation Baseline



- 5. Installations that are on the Army property list, but controlled by a Defense Agency should be excluded (they run their own process) – [DoD Policy](#)
- 6. Activities/Lease/installations with less than 300 authorized civilians (10 USC 2687) may be excluded – [BRAC Law](#)
- 7. Activities/land/installations that provide integral support to another installation's training mission should be evaluated with the parent installation (e.g. Yakima and Ft. Lewis) – [Military judgment](#)
- 8. Activities that are of high interest to Commission, OSD, Senior Army leadership or considered in a past BRAC round should be considered for inclusion (e.g. ammunition storage plants) – [Consistent with previous BRAC rounds](#)

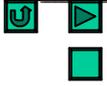
Methodology



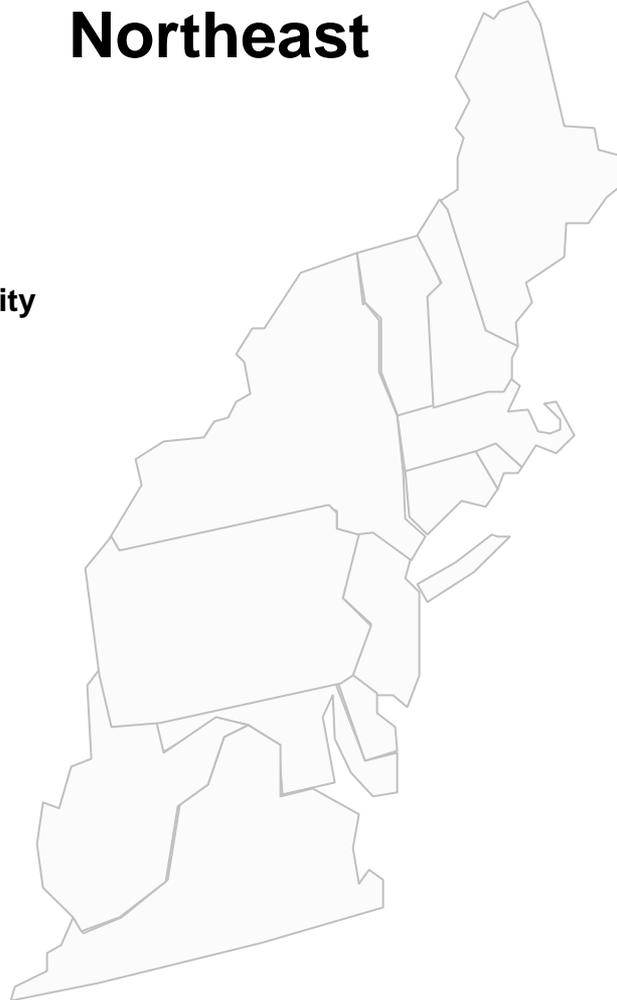
Transforming Through Base Realignment and Closure



BRAC 2005 Study List



Northeast



- Ft Eustis
- Ft AP Hill
- Ft Lee
- Ft Monroe
- Ft Myer
- Charles Kelley Support Activity
- Ft Mc Nair
- Radford AAP
- Hoffman complex – lease
- Army JAG Agency – lease
- Army JAG School – lease
- Bailey’s Crossroads – lease
- HQ, ATEC - lease
- Ballston Complex –lease
- Crystal City Complex – lease
- Rosslyn Complex – lease

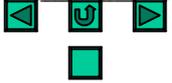
- Walter Reed AMC
- Aberdeen PG
- Ft Detrick
- Adelphi Labs
- Ft Meade
- Soldier Support Center
- Ft Dix
- Ft Monmouth
- Picatinny Arsenal
- Ft Drum
- Ft Hamilton
- Watervliet Arsenal
- West Point
- Carlisle
- Letterkenny AD
- Scranton AAP
- Tobyhanna AD
- Ft Belvoir

Transforming Through Base Realignment and Closure

BRAC 2005 Study List

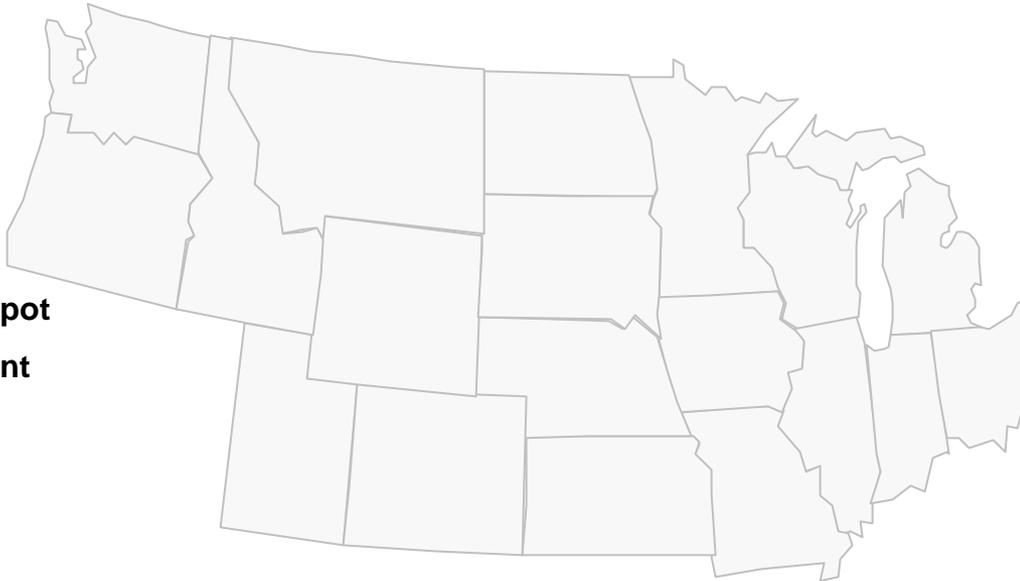


U.S. ARMY



Northwest

- USAG Selfridge
- Lake City AAP
- Ft Leonard Wood
- Lima Tank Plant
- Umatilla Chem Depot
- Deseret Chem Plant
- Dugway PG
- Tooele AD
- Ft Lewis
- Ft Mc Coy
- ARPERCEN - lease

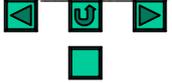


- Ft Carson
- Pueblo Chem Depot
- Rock Island Arsenal
- Newport Chem Depot
- Crane AD
- Iowa AAP
- Ft Leavenworth
- Ft Riley
- Detroit Arsenal
- Kansas AAP

BRAC 2005 Study List



U.S. ARMY



Southeast

- Ft Knox
- Ft Bragg
- MOT Sunny Point
- Ft Jackson
- Holston AAP
- Milan AAP
- Ft Buchanan
- PEO STRICOM – lease
- Army Research Office – lease

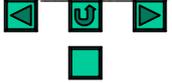


- Anniston AD
- Redstone Arsenal
- Ft Rucker
- Ft Benning
- Ft Gordon
- Hunter Army Airfield
- Ft McPherson
- Ft Gillem
- Ft Stewart
- Bluegrass AD
- Ft Campbell
- Mississippi AAP

BRAC 2005 Study List

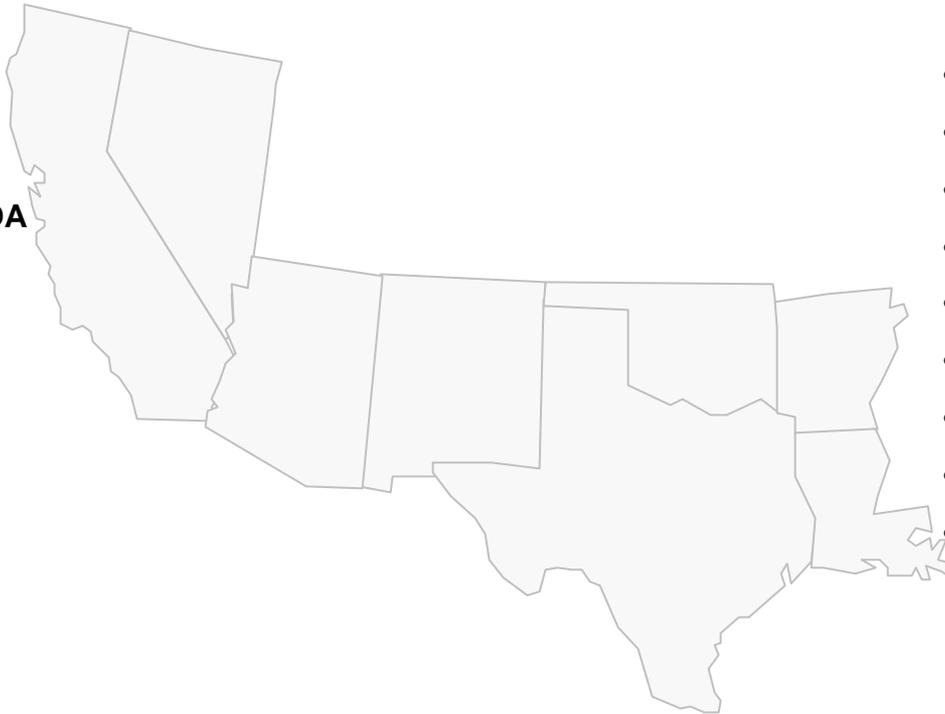


U.S. ARMY



Southwest

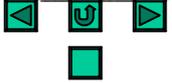
- McAlester AAP
- Ft Sill
- Ft Bliss
- Corpus Christi ADA
- Ft Hood
- Ft Sam Houston
- Lone Star AAP
- Red River AD
- Louisiana AAP
- Riverbank AAP



- Ft Huachuca
- Yuma PG
- Pine Buff Arsenal
- Ft Irwin
- Presidio Of Monterey
- Sierra AD
- Ft Polk
- Hawthorne AD
- White Sands MR



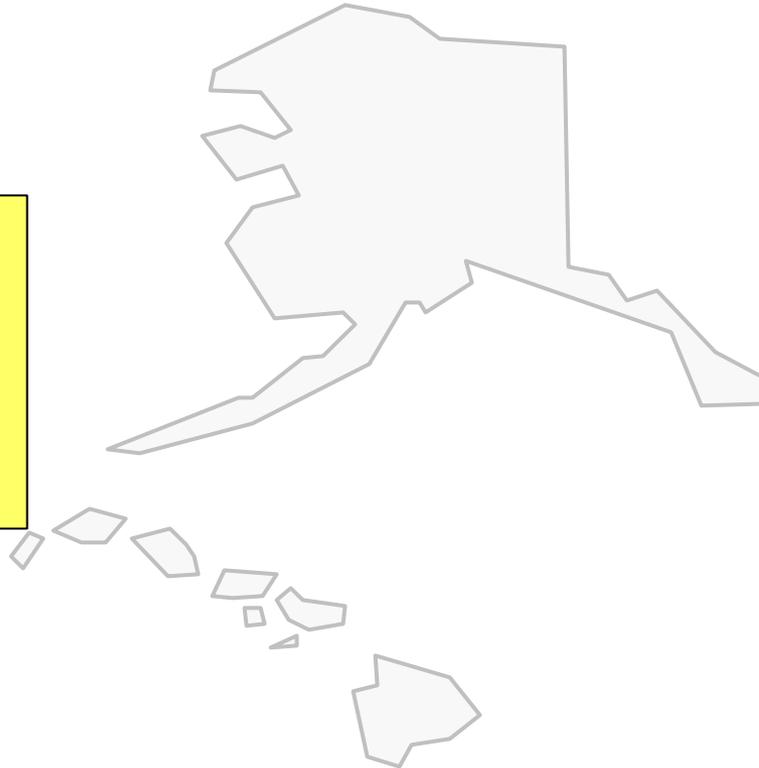
U.S. ARMY



BRAC 2005 Study List

Pacific

Installations	89
Leases	<u>11</u>
Total	100



- Ft Richardson
- Ft Wainwright
- Ft Shafter
- Schofield Barracks
- Tripler AMC



Back up slides

Rule 1 Justification



1. Lease/activity/installation must be in US, its territories or possessions to be part of a BRAC round. – [BRAC Law](#)

Authority

Language

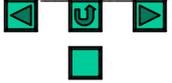
2901(b)

“Purpose: The purpose of this part is to provide a fair process that will result in the timely closure and realignment of [military installations inside the United States.](#)”

2910(7)

“The term “[United States](#)” means the [50 States](#), [District of Columbia](#), the [Commonwealth of Puerto Rico](#), [Guam](#), the [Virgin Islands](#), [America Samoa](#), and any other [commonwealth](#), [territory](#), or [possession of the United States.](#)”

Rule 2 Justification



2. Any Corps of Engineer facility by law is exempt. – BRAC Law

Authority

Language

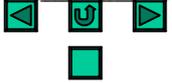
2901(b)

“Purpose: The purpose of this part is to provide a fair process that will result in the timely closure and realignment of **military installations inside the United States.**”

2910(4)

“The term “military Installation” means a base, camp....
...or other activity under the jurisdiction of the Department of Defense. **Such term does not include any facility used primarily for civil works, rivers and harbor projects, flood control, or other projects not under the primary jurisdiction or control of the Department of Defense.**

Rule 3 Justification



3. Non-federally funded activity/installations (State owned) are exempt. – [BRAC Law](#)

Authority

Language

2901(b)

“Purpose: The purpose of this part is to provide a fair process that will result in the timely [closure and realignment of military installations](#) inside the United States.”

2910(4)

“The term “military Installation” means a base, camp, post, station, yard, center, homeport facility for any ship, or other activity [under the jurisdiction of the Department of Defense](#).
...”



U.S. ARMY



Rule 4 Justification

4. Installations or leases that were closed in a previous BRAC round, but not disposed of, should be excluded. – *Per congressional action*

Authority

Language

2904(b)(1)

“The *Secretary may not carry out any closure or realignment recommendation by the Commission* in a report transmitted from the President pursuant to section 2903(e) *if a joint resolution is enacted, in accordance with the provisions of section 2908: disapproving the recommendations of the Commission before the earlier of....*”

2908(a)

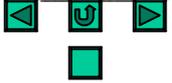
“... For purposes of section 2904(b), the term “*joint resolution*” means only a *joint resolution which is introduced within the 10-day period beginning on the date on which the President transmits the report to Congress under section 2903(e),*”

Transforming Through Base Realignment and Closure

Rule 5 Justification



U.S. ARMY



5. Installations that are on the Army property list, but controlled and run by a Defense Agency should be excluded (they run their own process). – [DoD Policy](#)

Authority

Language

2903(c) (5)(A)

“Each person referred to in [subparagraph \(B\)](#), when submitting information to the Secretary of Defense or Commission concerning the closure and realignment of a military installation, ...”

2903(c) (5)(B)(ii)

“[The heads of the Defense Agencies.](#)”

Kick-off Memorandum

“... [the Defense Agencies](#), should communicate regularly with the ISG to [ensure that their recommendations are fully consistent with the joint cross-service teams’ recommendations.](#)”



U.S. ARMY



Rule 6 Justification

6. Activities/Leases/installations with less than 300 authorized civilians (10 USC 2687) may be excluded. – [BRAC Law](#)

Authority

Language

2909(c)

“...Nothing in this part affects the authority of the Secretary to carry out ... (2) closure and realignment to which section 2687 of title 10, [United States Code](#), is not applicable, including closure and realignment carried out for reasons of national security or military emergency...”

Policy Memo 1

“Only those closures and realignments to which 2687 of title 10 does not apply may proceed outside of BRAC process, ... [Section 2687](#) would apply to proposed closures and realignment, BRAC will be the exclusive means for selecting for closure and realignment, or for carrying out that closure or realignment.”

10 USC 2687(a)(1)

“the closure of any military installation at which [300 civilian personnel](#) are [authorized](#) to be employed.”

10 USC 2687(e)(2)

“The term ‘civilian personnel’ means [direct-hire, permanent civilians employees of the Department of Defense](#).”