



# Joint Cross-Service Groups

## Trusted Agent Training Session

24 April 2003

David Powell

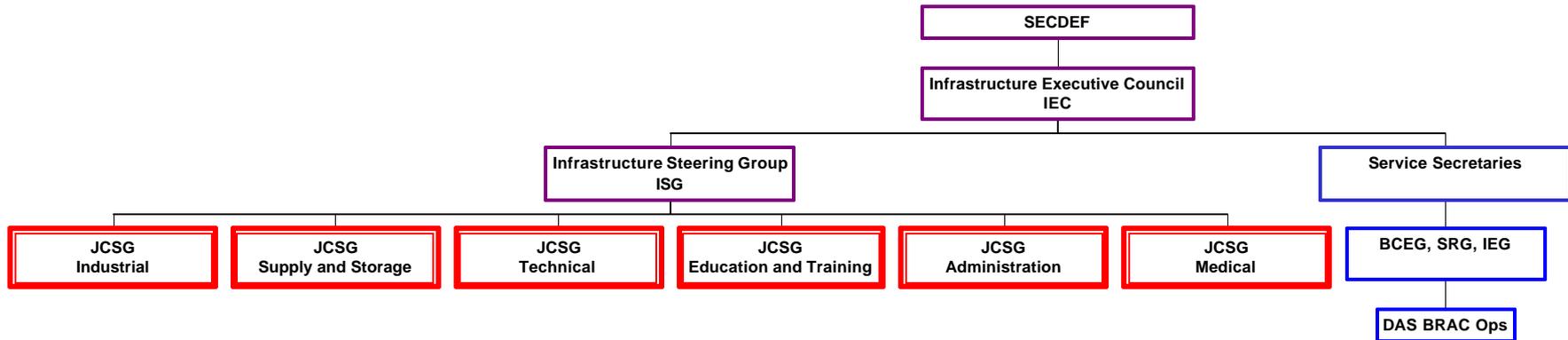


# Agenda

- Structure
- Lessons learned
- Process, tasks, and milestones
- Data calls concerns
- Issues awareness
- Summary for trusted agents



# BRAC 05 JCSG Structure



## JCSG Responsibilities

- ✓ Figure out what to analyze and how
- ✓ Assign missions to Analysis Teams
- ✓ Evaluate product of each Analysis Team, integrate the outcomes as necessary, and prepare recommendations for the ISG
- ✓ Report to ISG:
  - IPRs
  - Final recommendations

## OSD Proposed Structure

- ✓ DoD lead (ASD level)
- ✓ 1 rep /service w/overarching responsibility/experience/authority
- ✓ Defense Agency Rep as appropriate
- ✓ Joint Staff rep as appropriate



# Army Positions on JCSGs

- **Industrial (MG Hamp McManus, AMC)** — aviation depot maintenance; non-aviation maintenance and logistics; ammunition production and disposal; intermediate maintenance; shipyards overhaul and repair
- **Supply and Storage (LTG Charles Mahan, G-4)** — munitions storage; inventory supply and storage; and DLA activities
- **Technical (Dr. John Foulkes, Director TEMA)** — laboratories, test and evaluation, T&E ranges, research centers, warfare / engineering centers
- **Education and Training (MG Jim Lovelace, Deputy G-3)** — initial entry skill education; advanced skill training; professional education; graduate degree education; professional development; undergraduate flight training; and joint program training
- **Administrative (Mr. John McDonald, DUSA)** — location of HQs and C&C functions; location of operational support functions; armories; and NCR
- **Medical (MG Ken Farmer, Deputy Surgeon General)**



# JCSG Lessons Learned

- OSD Guidance late
- Group members had parochial interests
- Some JCSGs looked at activities not functions or installations
- JCSGs were allowed to develop own process, data calls, and models – not consistent across JCSGs or MILDEPs
- Process, metric development, and data definitions were critical to JCSG timeliness issues
- Data not high enough level
- Recommendations were not timely
- MILDEP had final say on recommendations over JCSG recommendations
- No significant cross-service consolidation was achieved



# JCSG Process

- Organization and process established from lessons learned from BRAC 95
- JCSG will make recommendations directly to ISG and IEC
  - Recommendations are not just suggestions as in BRAC 95
- JCSG will generate data calls through the Services
- JCSG will conduct analysis using same DoD Selection Criteria
- IEC makes final decisions on all JCSG and Service Recommendations

**Trusted Agents will interface through TABS**



# JCSG Tasks

- Determine functional content to be reviewed (15 April 2003)
- Review universe of installations with these functions
- Resolve overlap with other JCSGs
- Establish data requirements and definitions for both functional assessment and capacity analyses
- Issue data call through Services
- Conduct military value analyses
- Develop scenarios and conduct analyses
- Develop recommendations
- Coordinate with MILDEPs and other JCSGs
- Submit recommendations to ISG and IEC



# BRAC Milestones

- Mar-Jun 2003 Plan and organize
- Jul-Dec 2003 **Organize, Train, Data Calls, Visits**
- Jan-Dec 2004 **Develop scenarios, conduct analysis**
- Dec 2004 Make recommendations to ISG
- Dec 2004-Mar 2005 **Coordinate with MILDEPs**
- Mar 2005 Recommendations to SECDEF
- Mar - May 2005 JCS/OSD review
- May 2005 **Recommendation to Commission**
- Sept 2005 Commission report due

Bold areas show where trusted agents will be in a support role



# Data Calls Concerns

- Reducing the number of data calls to the field
- Data calls by paper or electronically
- Consistency of data definitions, completeness of data calls across an installation and timing of data calls
- Consistency on reporting between installations (IMA) and MACOMs
- Control access to data and version control of data

Need Trusted Agents' help and understanding



# Issues Awareness

- JCSG recommendations have the same weight as MILDEP recommendations
- Functional versus Installations' view point
- Integration across JCSGs and with MILDEPs
- Represent MILDEP position during JCSG process
- Work scenario development in JCSGs and Army at TABS and trusted agent levels
- Timing in the process for conflict resolution



# Example of issues

## Redstone Arsenal:

- School *Education JCSG*
- Ammunition storage *Industrial JCSG*
- IMMC *Supply and Storage JCSG*
- RDEC *Technical JCSG*
- Hospital *Medical JCSG*
- Commodity command *Administrative JCSG*
- Integration *Army TABS*
- Army transformation *Army TABS*

Trusted agents work through TABS POC

*Transforming Through Base Realignment and Closure*



# Summary

- JCSGs will complicate the BRAC process
- Be patient and understanding with TABS as they work within the process
- Keep a watch for data inconsistencies with potentially multiple data calls at different times
- Keep in touch with TABS POCs and be responsive to TABS on data collection, scenario development, and functional vision impacts