



**Candidate Recommendation: Close the Naval Postgraduate School Monterey, CA. Disestablish graduate level education programs. Relocate Defense Resource Management Institute and consolidate under Defense Acquisition University at Fort Belvoir, VA. Relocate Army TRAC Monterey to White Sands, NM. Enclave the Fleet Numerical Meteorology and Oceanography Center and the Naval Research Laboratory Detachment Monterey at the Naval Postgraduate School Annex.**

**Justification**

- ✓ E&T JCSG disestablishment of graduate education programs in favor of privatization
- ✓ E&T JCSG relocation of Defense Resource Management Institute in order to uncover PG School
- ✓ Saves \$\$ by eliminating personnel and reducing operating costs

**Military Value**

- ✓ Since all locations disestablished, relative MV scores not determinative. Military judgment determined privatization provided highest overall military value.
- ✓ Ranked 1 of 2 Active bases in the Joint Professional Development Education (Graduate Education) field

**Payback**

- ✓ One time cost: \$69.63M
- ✓ Net Implementation savings: \$268.81M
- ✓ Annual Recurring Savings: \$89.80M
- ✓ Payback: Immediate
- ✓ NPV Savings: \$1.12B

**Impacts**

- ✓ Criterion 6: -6,684 jobs; 2.84% job loss
- ✓ Criterion 7: No substantial impact
- ✓ Criterion 8: No substantial impact

- ✓ Strategy
- ✓ Capacity Analysis/Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis/Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps

# NAVPGSCOL\_MONTEREY\_CA, CA

## Demographics

The following tables provide a short description of the area near the installation/activity. NAVPGSCOL\_MONTEREY\_CA is 23 miles from Salinas, CA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Salinas, CA MSA	401,762

The following entities comprise the military housing area (MHA):

County/City	Population
Monterey	401762
San Benito	53234
Santa Cruz	255602
Total	710,598

## Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 7

## Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Median Household Income (US Avg \$41,994)	\$48,305	Basis: MSA
Median House Value (US Avg \$119,600)	\$265,800	
GS Locality Pay ("Rest of US" 10.9%)	24.2%	
O-3 with Dependents BAH Rate	\$2,291	
In-state Tuition for Family Member	Yes	
In-state Tuition Continues if Member PCSs Out of State	No	

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR"--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

		Basis
School District(s) Capacity	14,973	1 of 25 districts, 24 MFRs
Students Enrolled	73,812	25 of 25 districts
Average Pupil/Teacher Ratio	20.5:1	25 of 25 districts
High School Students Enrolled	20,336	10 of 10 districts
Average High School Graduation Rate (US Avg 67.3%)	89.1%	10 of 10 districts
Average Composite SAT I Score (US Avg 1026)	922	8 of 10 districts, 2 MFRs
Average ACT Score (US Avg 20.8)	20	6 of 10 districts, 4 MFRs
Available Graduate/PhD Programs	6	
Available Colleges and/or Universities	9	
Available Vocational and/or Technical Schools	1	

## Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

	1999	2000	2001	2002	2003
Local Data	9.6%	9.6%	9.4%	10.5%	10.4%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.1%	3.0%	.3%	1.0%	.7%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Total Vacant Housing Units	10,472	Basis: 1 of 3 counties
Vacant Sale Units	3,261	
Vacant Rental Units	1,711	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

	# Physicians	# Beds	Population	Basis: MSA
Local Community	683	596	401,762	
Ratio	1:588	1:674		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

Local UCR	3,463.4	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from NAVPGSCOL\_MONTEREY\_CA to nearest commercial airport:  
4.0 miles

Is NAVPGSCOL\_MONTEREY\_CA served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

# ***FORT BELVOIR INCLUDING THE ENGINEER PROVING GROUND, VA***

## **Demographics**

The following tables provide a short description of the area near the installation/activity. FORT BELVOIR INCLUDING THE ENGINEER PROVING GROUND is 8 miles from Alexandria, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington DC MSA	4,923,153

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	128283
Arlington	189453
District Of Columbia	572059
Fairfax	969749
Falls Church	10377
Montgomery	873341
Prince George's	801515
Total	3,544,777

## **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 79

## **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Median Household Income (US Avg \$41,994)	\$62,216	Basis: MSA
Median House Value (US Avg \$119,600)	\$178,900	
GS Locality Pay ("Rest of US" 10.9%)	14.6%	
O-3 with Dependents BAH Rate	\$2,006	
In-state Tuition for Family Member	No	
In-state Tuition Continues if Member PCSs Out of State	No	

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR"--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

		Basis
School District(s) Capacity	227,602	2 of 2 districts
Students Enrolled	220,963	2 of 2 districts
Average Pupil/Teacher Ratio	15.6:1	2 of 2 districts
High School Students Enrolled	66,102	2 of 2 districts
Average High School Graduation Rate (US Avg 67.3%)	96.7%	2 of 2 districts
Average Composite SAT I Score (US Avg 1026)	1077	2 of 2 districts
Average ACT Score (US Avg 20.8)	21	2 of 2 districts
Available Graduate/PhD Programs	6	
Available Colleges and/or Universities	15	
Available Vocational and/or Technical Schools	2	

## Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Total Vacant Housing Units	94,577	Basis: MSA
Vacant Sale Units	19,464	
Vacant Rental Units	29,918	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

	# Physicians	# Beds	Population	
Local Community	15,810	9,163	4,923,153	Basis: MSA
Ratio	1:311	1:537		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

Local UCR	4,047.0	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT BELVOIR INCLUDING THE ENGINEER PROVING GROUND to nearest commercial airport: 19.9 miles

Is FORT BELVOIR INCLUDING THE ENGINEER PROVING GROUND served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

# **WHITE SANDS MISSILE RANGE, NM**

## **Demographics**

The following tables provide a short description of the area near the installation/activity. WHITE SANDS MISSILE RANGE is 69.9 miles from El Paso, TX, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Las Cruces MSA	174,682

The following entities comprise the military housing area (MHA):

County/City	Population
Dona Ana	174682
Total	174,682

## **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 8

## **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Median Household Income (US Avg \$41,994)	\$29,808	Basis: MSA
Median House Value (US Avg \$119,600)	\$90,900	
GS Locality Pay ("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate	\$1,044	
In-state Tuition for Family Member	Yes	
In-state Tuition Continues if Member PCSs Out of State	No	

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR"--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

		Basis
School District(s) Capacity	20,546	1 of 1 district
Students Enrolled	22,778	1 of 1 district
Average Pupil/Teacher Ratio	15.2:1	1 of 1 district
High School Students Enrolled	8,288	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	95.4%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1046	1 of 1 district
Average ACT Score (US Avg 20.8)	20	1 of 1 district
Available Graduate/PhD Programs	2	
Available Colleges and/or Universities	2	
Available Vocational and/or Technical Schools	2	

## Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

	1999	2000	2001	2002	2003
Local Data	8.0%	7.1%	6.9%	6.7%	7.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.4%	5.2%	.3%	3.4%	3.2%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Total Vacant Housing Units	5,654	Basis: MSA
Vacant Sale Units	929	
Vacant Rental Units	2,192	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

	# Physicians	# Beds	Population	
Local Community	244	240	174,682	Basis: MSA
Ratio	1:716	1:728		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

Local UCR	5,078.0	Basis: 1 of 1 county
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD

civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from WHITE SANDS MISSILE RANGE to nearest commercial airport:  
79.3 miles

Is WHITE SANDS MISSILE RANGE served by regularly scheduled public transportation? No

### **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

# Economic Impact Report

This report depicts the economic impact of the following Scenarios:

DON-0070C: Deactivate NAVPGSCOL; Enclave Annex

The data in this report is rolled up by Region of Influence

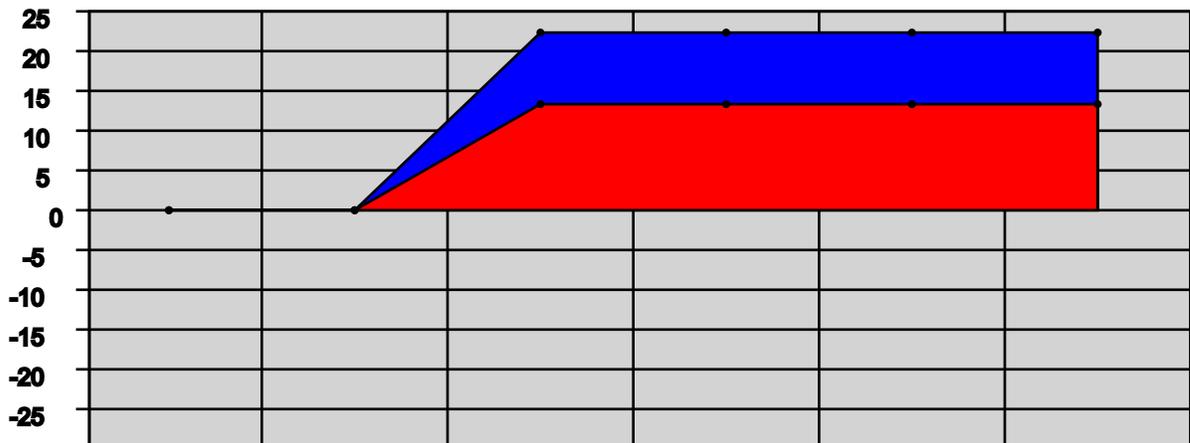
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Las Cruces, NM Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	178,593
ROI Employment (2002):	79,256
Authorized Manpower (2005):	2,976
Authorized Manpower(2005) / ROI Employment(2002):	3.75%
Total Estimated Job Change:	25
Total Estimated Job Change / ROI Employment(2002):	0.03%

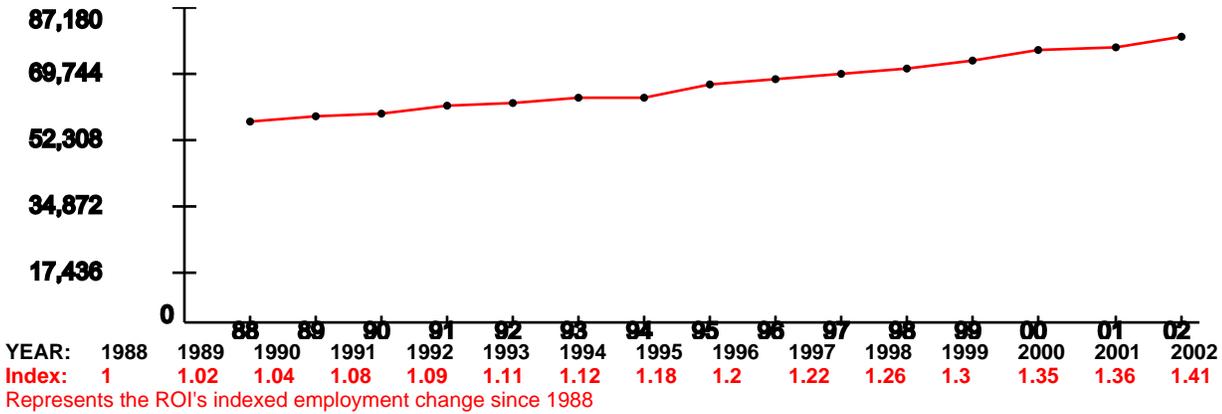
**Cumulative Job Change (Gain/Loss) Over Time:**



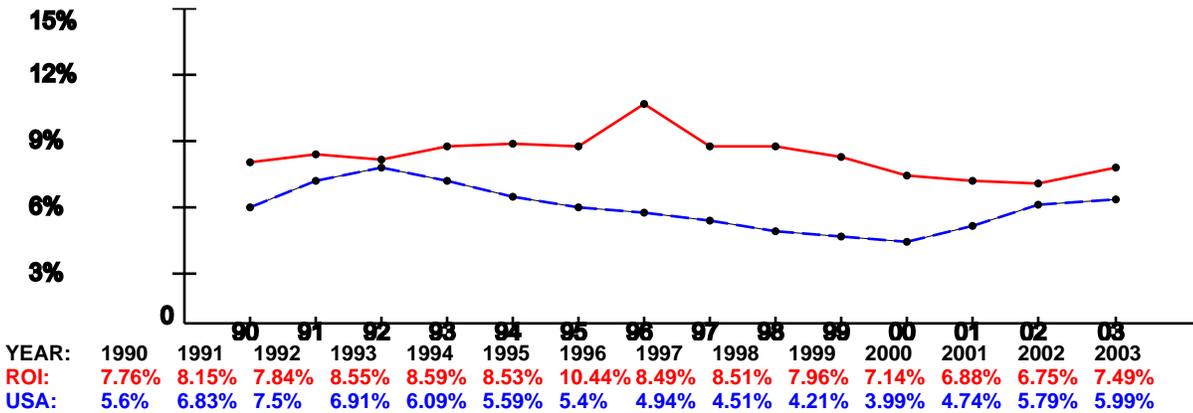
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	0	11	0	0	0
<b>Direct Civilian:</b>	0	0	4	0	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	0	15	15	15	15
<b>Cum Indir/Induc:</b>	0	0	10	10	10	10
<b>Cumulative Total:</b>	0	0	25	25	25	25

Las Cruces, NM Metropolitan Statistical Area Trend Data

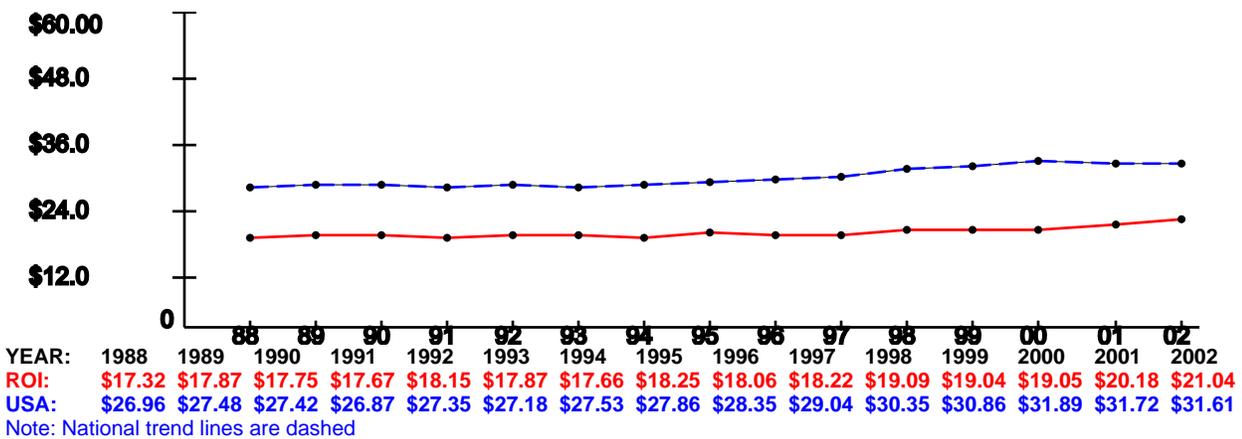
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



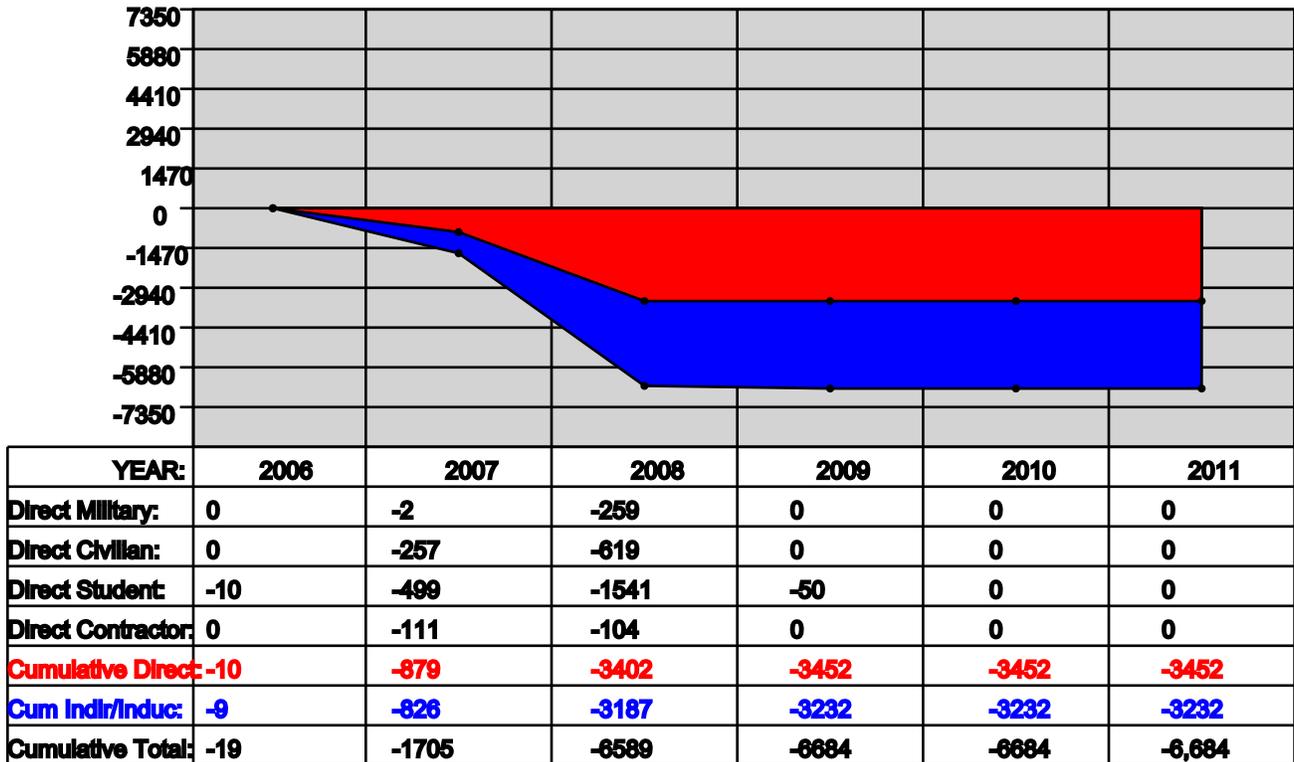
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Salinas, CA Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

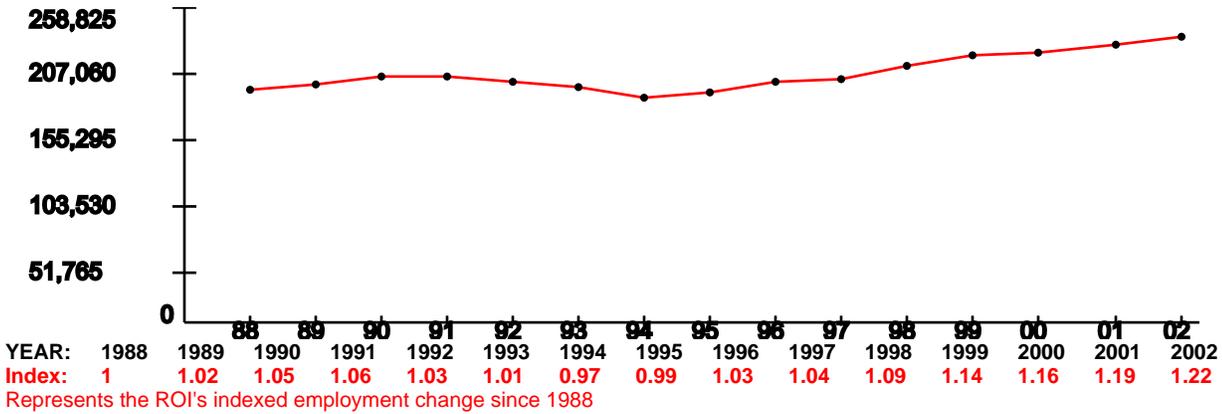
ROI Population (2002): 411,140  
 ROI Employment (2002): 235,299  
 Authorized Manpower (2005): 3,307  
 Authorized Manpower(2005) / ROI Employment(2002): 1.41%  
 Total Estimated Job Change: -6,684  
 Total Estimated Job Change / ROI Employment(2002): -2.84%

**Cumulative Job Change (Gain/Loss) Over Time:**

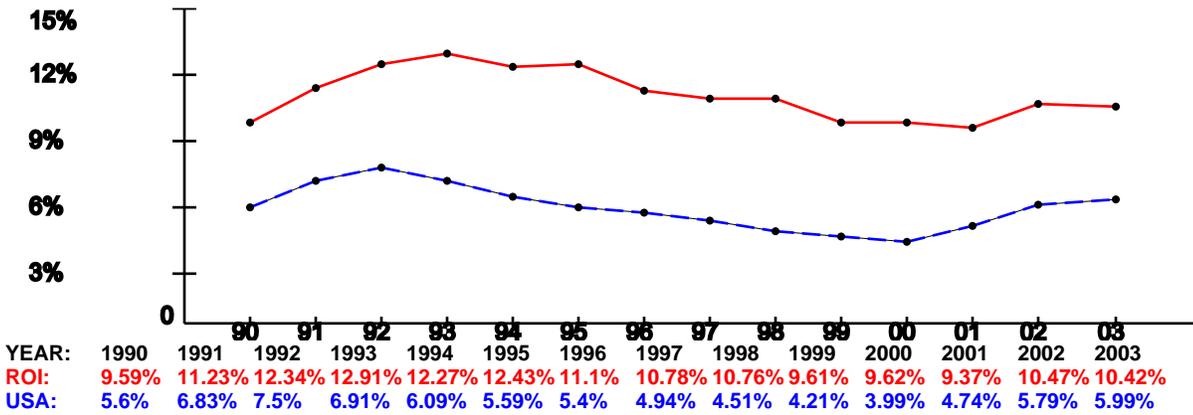


Salinas, CA Metropolitan Statistical Area Trend Data

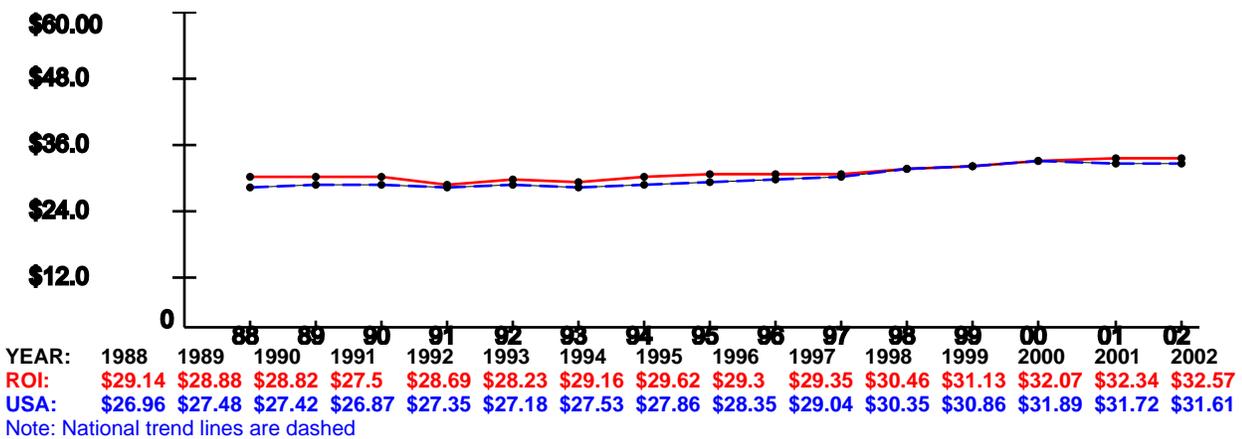
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



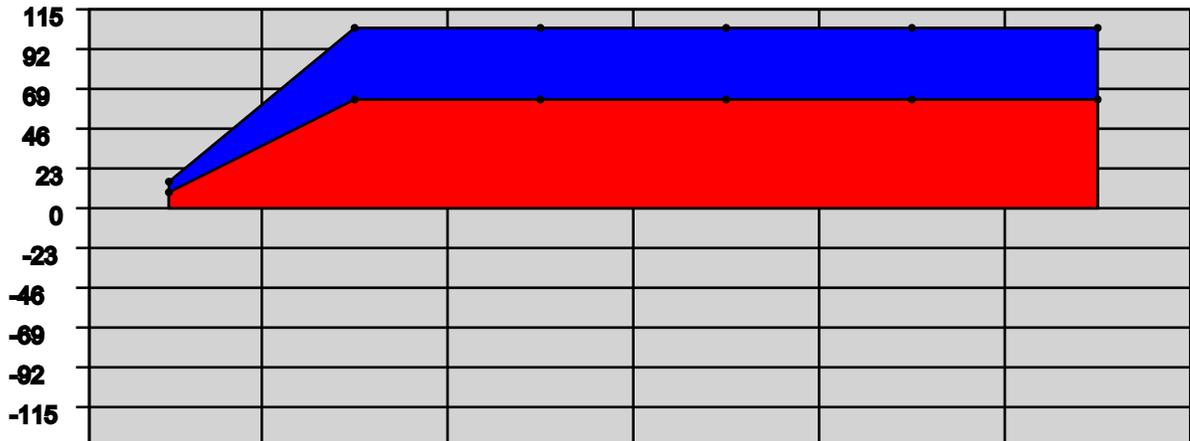
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002): 3,895,337  
 ROI Employment (2002): 2,771,791  
 Authorized Manpower (2005): 14,203  
 Authorized Manpower(2005) / ROI Employment(2002): 0.51%  
 Total Estimated Job Change: 107  
 Total Estimated Job Change / ROI Employment(2002): 0%

**Cumulative Job Change (Gain/Loss) Over Time:**



YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	2	0	0	0	0
<b>Direct Civilian:</b>	0	26	0	0	0	0
<b>Direct Student:</b>	10	26	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	10	64	64	64	64	64
<b>Cum Indlr/Induc:</b>	6	43	43	43	43	43
<b>Cumulative Total:</b>	16	107	107	107	107	107

**Candidate Recommendation # DON-0070C**

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**Candidate Recommendation:** Close Naval Postgraduate School (NPS) Monterey, CA. Disestablish the graduate level education function. Relocate Defense Resource Management Institute (DRMI) and consolidate under Defense Acquisition University at Fort Belvoir, VA. Relocate Army Tactical Research and Analysis Center (TRAC) Monterey to Army TRAC White Sands, NM. Enclave Fleet Numerical Meteorology and Oceanography Center (FNMOC) and Naval Research Laboratory (NRL) Detachment, Monterey at the Naval Postgraduate School Annex, Monterey, CA.

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**Justification:** The primary driver for this action is the determination that the Department of Defense will rely on the private sector for its graduate level education requirement. This determination impacts two Department of Defense activities that conduct graduate level education, the Air Force Institute of Technology and NPS. This action eliminates manpower requirements associated with providing Service-provided advanced academic degrees at NPS for realignment to war-time missions. Realized savings result from privatization of professional development education functions to civilian colleges and universities. This action supports the DOD transformational option to privatize graduate-level education.

DRMI is relocated to Fort Belvoir to integrate with the Defense Acquisition University. Realized savings result from alignment of similar educational activities and the probable merging of common support functions. This action supports DOD transformational options by integrating military and DOD civilian full-time PDE programs and establishing centers of excellence for inter-service education by co-locating like schools. Army TRAC Monterey coordinates the research and study efforts of Army operations analysis students at NPS. The elimination of graduate education programs at NPS obviates any requirement for the Army to maintain their TRAC office. Establishing an enclave for FNMOC at the NPS Annex was more cost effective than relocation to other potential receiver sites. Based on this decision, it was determined that NRL Monterey should also remain at this enclave.

Disestablishment of the graduate education function and relocation of TRAC and DRMI remove the primary missions from NPS and eliminates or relocates the entirety of the workforce except for those personnel associated with the base operation support function, FNMOC and NRL Detachment Monterey. Retention of the NPS main campus is, therefore, no longer required.

Deleted: Additionally, this recommendation makes 90 KSF of facilities at NAS Pensacola, FL available for other requirements. ¶

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$69.63 million. The net of all costs and savings to the Department during the implementation period is a savings of \$268.81 million. Annual recurring savings to the Department after implementation are \$89.80 million with payback expected immediately. The net present value of the costs and savings to the Department over 20 years is a savings of \$1.12 billion.

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**Impacts:**

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 6,684 jobs (3,452 direct jobs and 3,232 indirect jobs) over the 2006-2011 period in the Salinas, CA Metropolitan Statistical Area, which is 2.84 percent of economic area employment.

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**Community Infrastructure:** A review of community attributes indicates there are no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel.

**Environmental Impact:** A review of environmental resource areas indicates there are no substantial environmental impacts occasioned by this recommendation.

Fort Belvoir is in Moderate Non-attainment for 1-Hour Ozone and projected/proposed Non-Attainment for Ozone (8-hour) and PM2.5. An Air Conformity determination will be required. For Land Use, although there is no MILCON associated with this recommendation and the incoming population is relatively small, the future encroachment around the installation is expected to further adversely impact the mission on the installation. There are no anticipated impacts regarding the resource areas of Cultural Resources, Dredging, Marine Mammals, Noise, Threatened and Endangered Species (TES), Waste Management, Water Resources or Wetlands.

White Sands is in attainment. There are no anticipated impacts regarding the resource areas of Air Quality, Cultural Resources, Dredging, Land Use, Marine Mammals, Noise, TES, Waste Management, Water Resources or Wetlands.

Overall, there are no known environmental impediments to implementation of this recommendation.

This recommendation indicates impacts of costs at the installations involved. The closing installation, Naval Postgraduate School Monterey, indicates costs of \$185 thousand for NEPA documentation. Ft Belvoir indicates costs of \$50 thousand for an Air Conformity Analysis and \$400 thousand for NEPA documentation, \$20 thousand to \$2 million threatened and endangered species (TES) management, \$10 thousand to \$100 thousand ESA consult and \$25 thousand-\$500 thousand for Cultural Resource management. White Sands indicates costs of \$100 thousand for NEPA documentation (EA) and \$20 thousand to \$2 million for endangered species management.

These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities.

**Attachments:**

Supporting Information

COBRA Report

Economic Impact Report(s)

Community Infrastructure Report(s)

| Summary of Scenario Environmental Impacts

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**Candidate Recommendation # DON-0070C, Supporting Information:**

**Potential Competing Recommendations:** None. This recommendation incorporates E&T-0012 (relocate Defense Management Resource Institute (DRMI) to Fort Belvoir, VA) and the DON portion of E&T-0003R (disestablishment of Department of Defense graduate level education).

**Force Structure Capabilities:** This recommendation follows from the E&T JCSG action to privatize graduate level education. That recommendation assumes the availability of all necessary graduate degree programs within the civilian sector. Therefore, no impact on force structure requirements is anticipated.

**Military Value Analysis:** Based on the E&T JCSG military value analysis of two installations performing the postgraduate education function, NPS has a military value of 74.7 while AFIT has a military value of 52.3. Because the JCSG decided to privatize graduate education at all locations, relative military value scores were not determinative. It was the military judgement of the E&T JCSG that privatization provided the highest overall military value to the Department. With reference to the DRMI action, the move is from a location with a higher quantitative military value to a lower one (Fort Belvoir has a military value of 58.9). Military judgment was used as the determinant factor to justify the movement of DRMI (a subordinate unit with a higher military value score) with a similar organization with a lower military value score. (Under E&T-0003, the NPS function is a closure proposal, thus requiring the movement of the DRMI function from Monterey, CA).

Education and Training JCSG	
Professional Development Education (PDE) Subgroup	
Installation/Location	Numerical Military Value Score
Monterey, CA (Defense Resource Management Institute (DRMI)/Naval Postgraduate School (NPS))	74.7
Ft. Belvoir (Defense Acquisition University)	58.9
Wright-Patterson AFB (Air Force Institute of Technology)	52.3

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**Capacity Analysis Results:** Based on E&T JCSG capacity analysis, NPS has a current capacity of 137,613 square feet and current usage requirement of 98,374 square feet. Full privatization of graduate education will result in a usage requirement of zero and therefore the campus will be excess.

Activity	Current Capacity	Current Usage	Max Potential Capacity	Capacity Available to Surge	**Capacity Required to Surge	Excess Capacity
Monterey (NPS)	137613.5	98374.2	686187.5	587813.3	0	39239.3
Wright-Patterson AFB (AFIT)	105012.6	115256	523628.4	408372.4	0	-10243.4
Ft. Belvoir (DAU)	53805.1	43733.3	286290.6	242557.3	0	10071.8

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ensures that the Department will retain necessary capabilities to support the Force Structure Plan. Most DON Education and Training (E&T) exhibits seasonal variation in student throughput, therefore, DON E&T capacity requirements are determined using historical monthly peaks. This results in a built-in surge capacity across the non-peak months. Also, if needed, instructors or training days can be added, or courses can be accelerated, truncated or cancelled to accommodate a surge in student throughput.

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Given the foregoing and the fact

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that the 20-year Force Structure Plan does not indicate a need for an increase in training infrastructure, surge capacity is not considered necessary for the Officer Accession T

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NAS Pensacola, FL had a Military Value score of 51.19, ranking 4 of 4 for all installations performing O

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raining. NAVSTA Newport, RI had had a Military Value score of 53.36, ranking 2 of 4 for all installations performing O

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recommendation would remove all O

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raining functions from NAS Pensacola, FL and result in an increase in the Military Value of the remaining bases performing

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the Officer Accession Training Function from 55.92 to 57.50.

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A review of this candidate recommendation by deliberative bodies indicated that there is no adverse impact on the Officer Accession Training

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function. Three possible OTC consolidation sites were reviewed: NAVSTA

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Pensacola, FL. The result of military judgment and review of capacity data determined that NAVSTA

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Newport, RI should be the consolidation location for United States Navy OTCs

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Arrayed Military Value Results for Officer Accession Training

Ranking	DoN Installation	Military Value Score
1	USNA ANNAPOLIS MD	66.96
2	NAVSTA NEWPORT RI	53.36
3	MCB QUANTICO VA	52.18
4	<b>NAS PENSACOLA FL</b>	<b>51.19</b>

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. Based on the 20-year force structure plan, the academic classroom capacity requirement for Officer Accession Training courses in the year 2024 becomes 220,043 SF, resulting in excess capacity of 107, 996 SF or 32.9 percent. Implementation of this candidate recommendation will reduce excess capacity for the Officer Accession Training function by 18,439 SF to 89,557 SF or 28.9 percent

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or 18.4 %, resulting in an overall excess capacity of 81,522 SF or 26.3 %

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15,111 SF for OTC Pensacola Officer Accession training courses. B

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Based on the 20-year force structure plan, the academic classroom capacity requirement for Officer Accession training courses in the year 2024 becomes

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220,043 SF, a reduction of 3.5 % compared to current requirements.

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for OTC Newport Officer Accession training courses and 14,447 SF for OTC Pensacola Officer Accession training courses. The total academic classroom capacity requirement for OTC Officer Accession training becomes 24,325 SF, leaving an excess capacity of 38,337 SF.

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Most DON Education and Training (E&T) exhibits seasonal variation, therefore, DON E&T capacity requirements are determined using historical monthly peaks. This results in a built-in surge capacity across the non-peak months. Also, if needed, instructors or training days can be added, or courses can be accelerated, truncated or cancelled to accommodate a surge in student production. Given the aforementioned built-in surge capacity and given that the 20-year Force Structure Plan does not indicate the need for an increase in training infrastructure, surge capacity is not considered necessary for the Officer Accession T

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raining function. Therefore, there is no need to retain additional infrastructure above the current capacity requirement to accommodate surge, since the current infrastructure is deemed sufficient to support any likely scenario.

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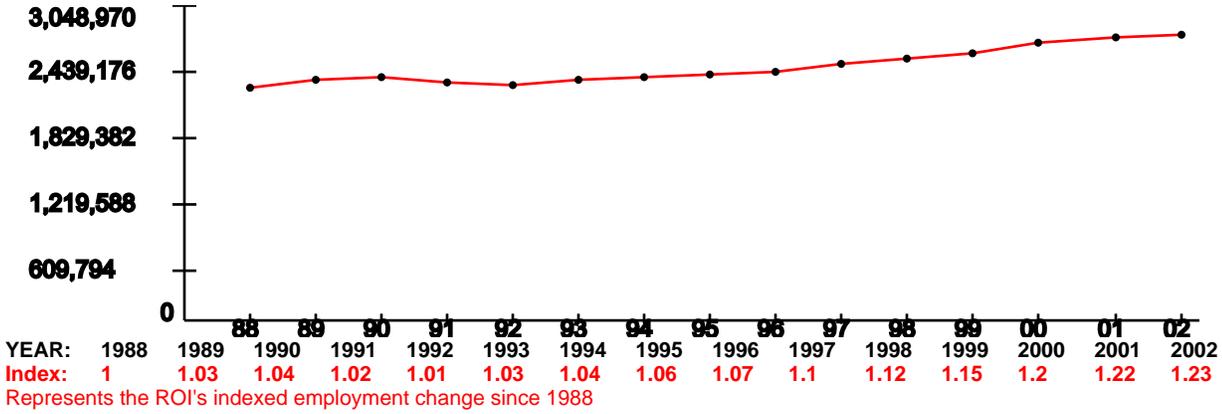
## Officer Accession Training Function – Capacity Analysis Results

Command	Maximum Average-On-Board (AOB) Students	Current Classroom Capacity (NSF)	2004 Classroom Requirement (NSF)	20-Yr Force Structure Plan Classroom Requirement (NSF)
<b>USNA ANNAPOLIS MD</b>				
U S Naval Academy	4,,358	190,020	152,047	145,357
<b>NAVSTA Newport RI</b>				
OTC Newport	434	44,223	10,,332	9,878
Naval Academy Prep School	332	26,880	5,165	4,938
<b>MCB QUANTICO VA</b>				
Officer Candidate School	880	48,477	18,480	18,480
The Basic School	1,283		26,943	26,943
<b>NAS PENSACOLA FL</b>				
OTC Pensacola	524	18,439	15,111	14,447

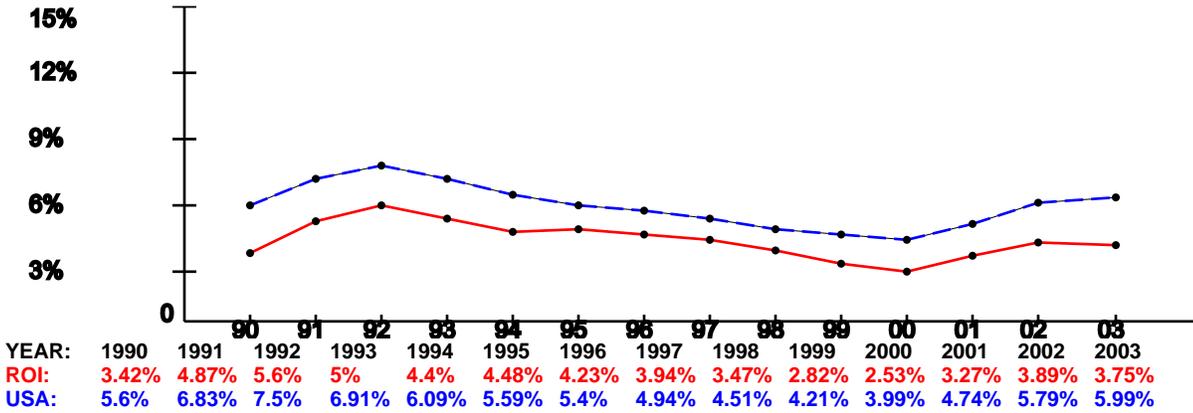
\* Based on the month (June) having the highest combined student AOB total for both OTCs

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**

