



REPLY TO  
ATTENTION OF

DCN: 2085  
DEPARTMENT OF THE ARMY  
DEPUTY CHIEF OF STAFF, G-8  
700 ARMY PENTAGON  
WASHINGTON DC 20310-0700  
HSA-JCSG-D-04-135

SEP 17 2004

DAPR-ZB

MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP (ISG)

SUBJECT: Headquarters and Support Activities Joint Cross-Service Group (HSA JCSG) Comments on Transformational Options (TOs) for BRAC 2005

1. References:

- a. USD(AT&L) memorandum, 8 Sep 04, subject: Transformational Options for BRAC 2005.
- b. HSA JCSG Interim Capacity Analysis Report, Second update to initial report, 20 Aug 04.
- c. HSA JCSG memorandum, 8 Jul 04, subject: Transformational Options for BRAC 2005.
- d. USA(AT&L) memorandum, 16 Jul 03, subject: BRAC 2005 Guidance for the Headquarters and Support Activities Joint Cross-Service Group (JCSG).

2. Reference 1.a. asks the JCSGs to comment on the list of TOs. HSA JCSG comments follow:

a. HSA JCSG scope refinements as described in Reference 1.b., as well as subsequent scoping decisions, preclude analysis of recommended options 6, 7, 9 and 10. Local military personnel and finance and accounting functions within geographic clusters (options 6, 7 and 9) have little potential for payoff in terms of footprint reduction. These functions are remanded to the Military Departments for further consideration. In the case of Computing Services (option 10), the JCSG found the Business Process Re-engineering oriented initiative not well suited for analysis within the current BRAC process. Moreover, the Department's transition to Net-Centric Enterprise Services circumvents continued consideration of whether or not to enforce DMRD 918. We ask that you remove these four options from those you are recommending to the Infrastructure Executive Council (IEC) for approval.

b. Please consider option 13, "Rationalize Presence in the DC Area," to be applicable to all JCSGs and Military Departments, not just the HSA JCSG. To do otherwise will countermand our application of the option.

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c. As presented, the TOs reflect "brainstorming" and identify good ideas, but do not include the logic as to why they are necessary or how one might measure effectiveness. We suggest identifying the key element(s) underlying the logic for the TO. For example, add the following statement to option 4, "...to reduce overhead for the common function, capitalize on synergy in execution, and/or leverage existing capabilities." Option 14 could include the following statement, "...to meet AT/FP standards and reduce costs to government".

d. Option 63 asks the HSA JCSG to analyze privatization of long-haul communications in the Defense Information Systems Agency (DISA). We believe no further study is warranted as 98% of all the long-haul communications services procured and provided by DISA are privatized/outsourced. The vast majority of long-haul communications connectivity that comprises the Defense Information Systems Network (DISN)/Global Information Grid (GIG) shares the same commercial service provider paths that support commerce, industry, and state and local governments through leased circuits. This is done to reduce cost to the government and to ensure reliable and diverse capabilities are achieved and maintained as it is in the best interest of the service provider to do so to maximize profits. Additionally, reference 1.d., limits this JCSG's analysis of the Communications and Information Technology (IT) functions to the base level and assigns the Technology JCSG review of corporate Communications and IT functions. As such, it appears any analysis of privatization of DISA functions would best be headed up by the Technology JCSG.

e. Though not contained on the list of options you intend to recommend for approval, the HSA JCSG will analyze the merger of security and force protection within the National Capital Region. This option is described on page 3 of reference 1.d. Request you consider adding the following to the list of those options you intend to recommend to the IEC for approval:

Merge security and force protection with the NCR. Vest a single organization with security and force protection responsibility for all DoD assets within the statutory NCR.

3. The HSA JCSG point of contact for the above is COL Carla Coulson at 696-9456.

v/k  


DONALD C. TISON  
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Chairman HSA JCSG