

*1995 Defense Base Closure &
Realignment Commission*

Army
Final Deliberations
June 22—26

Review & Analysis



ARMY CATEGORIES

CATEGORY	NUMBER	CATEGORY	NUMBER
MANEUVER	11	AMMUNITION STORAGE	8
MAJOR TRAINING AREAS	10	AMMUNITION PRODUCTION	8
PROFESSIONAL EDUCATION	4	INDUSTRIAL FACILITIES	4
TRAINING SCHOOLS	14	PORTS	3
COMMAND, CONTROL & ADMIN	15	MEDICAL CENTERS	3
COMMODITY	9	LEASES	15
DEPOTS	4	MINOR	15
PROVING GROUNDS	4	MISCELLANEOUS	1

Highlighted categories have installations DoD has recommended for closure or realignment or Commission has added for further consideration for closure or realignment.

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Fort Dix, NJ
Fort Greely, AK
Fort Hunter Liggett, CA
Fort Pickett, VA
Fort Indiantown Gap, PA
Fort Chaffee, AR

B. Training Schools

Fort McClellan, AL
Fort Lee, VA

C. Command, Control & Admin

Fort Meade, MD
Fort Ritchie, MD
US Army Garrison, Selfridge, MI
Price Support Center, IL
Fort Buchanan, PR
Kelly Support Center, PA
Fort Hamilton, NY
Fort Totten, NY

D. Commodity Installations

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E. Ammunition Storage

Sierra Army Depot, CA
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Savanna Army Depot Activity, IL

F. Industrial Facilities

Stratford Army Engine Plant, CT
Detroit Army Tank Plant, MI — *See Detroit Arsenal, Tab D*

G. Ports

Bayonne Military Ocean Terminal, NJ
Oakland Army Base, CA

H. Medical Centers

Fitzsimons Army Medical Center, CO

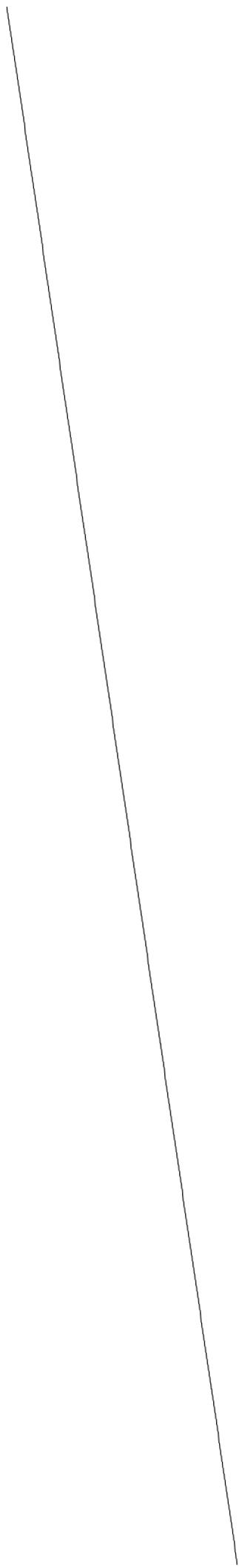
I. Leases

Aviation-Troop Command, MO
Concepts Analysis Agency, MD
Information Systems Software Command, VA
Space & Strategic Defense Command, AL

J. Minor

Baltimore Publications Distribution Center, MD
Bellmore Logistics Activity, NY
Big Coppett Key, FL
Camp Bonneville, WA
Camp Kilmer, NJ
Camp Pedricktown, NJ
Caven Point US Army Reserve Center, NJ
East Fort Baker, CA
Fort Missoula, MT
Hingham Cohasset, MA
Recreation Center #2, NC
Rio Vista US Army Reserve Center, CA
Sudbury Training Annex, MA
Branch US Disciplinary Barracks, CA
Valley Grove US Army Reserve Center, WV





ARMY MAJOR TRAINING AREAS

MILITARY VALUE	INSTALLATION
1	FORT POLK, LOUISIANA
2	FORT IRWIN, CALIFORNIA
3	FORT DIX, NEW JERSEY (R)
4	FORT A. P. HILL, VIRGINIA
5	FORT McCOY, WISCONSIN
6	FORT GREELY, ALASKA (R)
7	FORT HUNTER LIGGETT, CALIFORNIA (R)
8	FORT PICKETT, VIRGINIA (C)
9	FORT INDIANTOWN GAP, PENNSYLVANIA (C)
10	FORT CHAFFEE, ARKANSAS (C)

(C) = DoD recommendation for closure

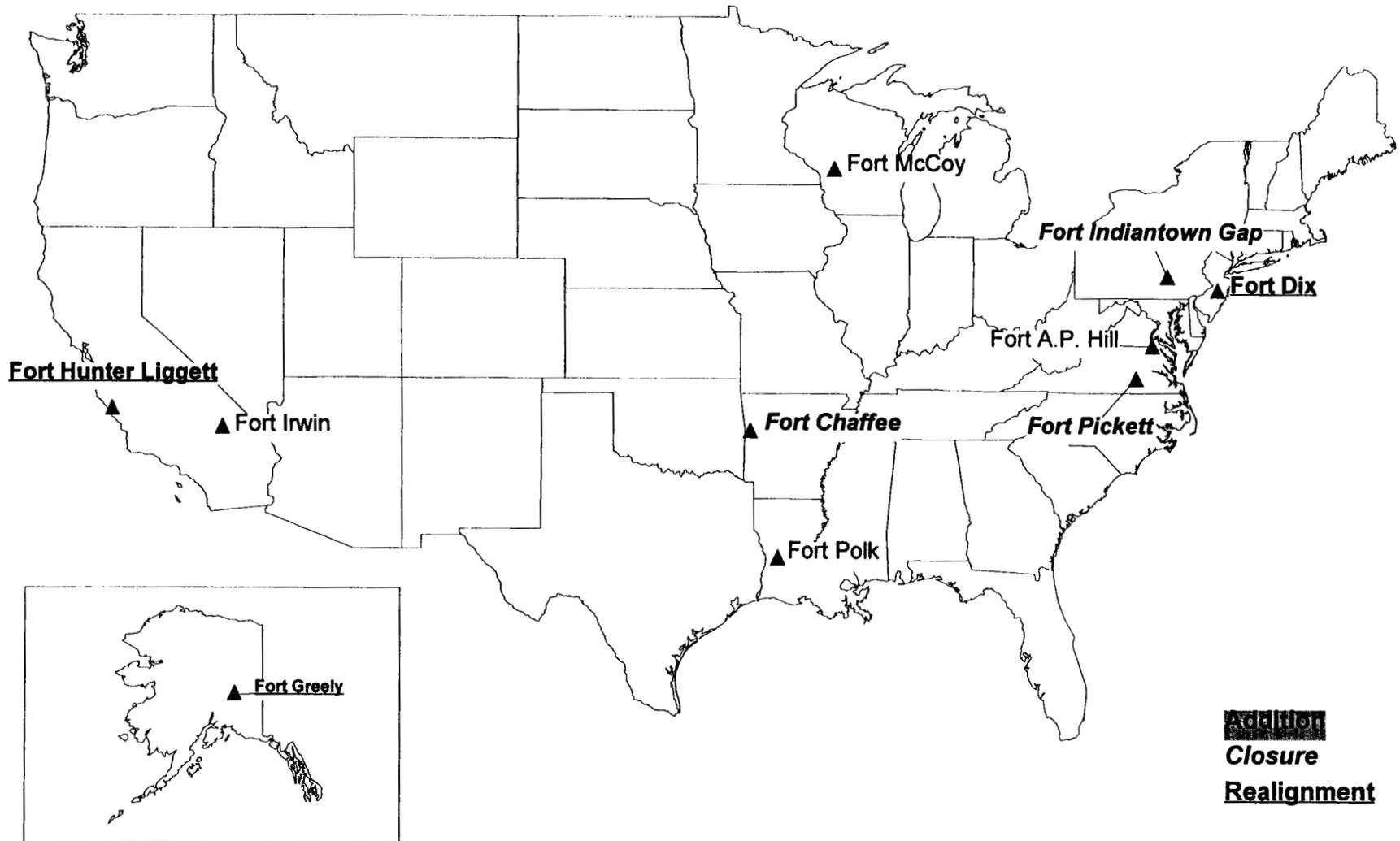
(R) = DoD recommendation for realignment

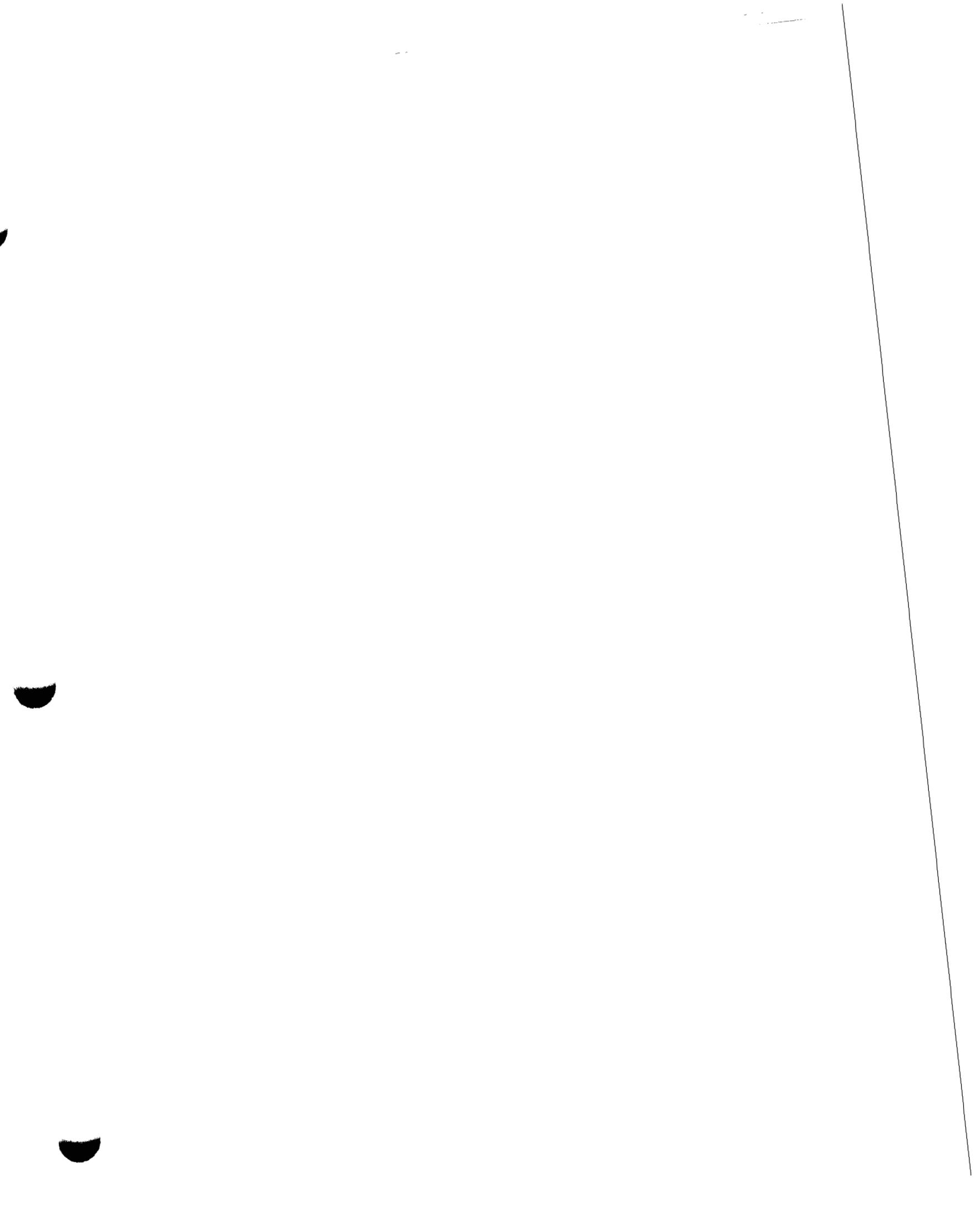
(X) = Joint Cross Service Group alternative for closure or realignment

(*) = *Commission add for further consideration*

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Major Training Areas





BASE ANALYSIS FORT DIX, NEW JERSEY

DOD RECOMMENDATION: Realign Fort Dix by replacing the Active Component garrison with a U. S. Army Reserve garrison. Retain minimum essential ranges, facilities, and training areas required for Reserve Component (RC) training as an enclave.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	3 of 10
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	11.6
ANNUAL SAVINGS (\$ M)	12.2
RETURN ON INVESTMENT	1999 (1 Year)
NET PRESENT VALUE (\$ M)	145.4
BASE OPERATING BUDGET (\$ M)	82.2
PERSONNEL ELIMINATED (MIL / CIV)	15 / 0
PERSONNEL REALIGNED (MIL / CIV)	135 / 77
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / - 1.2 %
ENVIRONMENTAL	No known impediments

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**ISSUES REVIEWED
FORT DIX, NEW JERSEY**

<p>RESERVE GARRISON</p>	
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**ISSUES
FORT DIX, NEW JERSEY**

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
RESERVE GARRISON	<ul style="list-style-type: none">• INITIAL POSITION - 250 CIVILIANS TO RUN INSTALLATION• NOW AGREES WITH A 700-750 PERSON WORKFORCE	<ul style="list-style-type: none">• BELIEVES 741 IS OPTIMUM LEVEL	<ul style="list-style-type: none">• ISSUE RESOLVED

SCENARIO SUMMARY FORT DIX, NEW JERSEY

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
<p>Realign Fort Dix by replacing the Active Component garrison with a U. S. Army Reserve garrison. Retain minimum essential ranges, facilities, and training areas required for Reserve Component (RC) training as an enclave.</p>			
<p>One-Time Costs (\$M): 11.6 Annual Savings (\$M): 12.2 Return on Investment: 1999 (1 Year) Net Present Value (\$M): 145.4</p>		<p>One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INSTALLATION INFRASTRUCTURE • SAVES MONEY • FOCUS ON RESERVE COMPONENT TRAINING IS ENHANCED 	<ul style="list-style-type: none"> • REDUCES ACTIVE ARMY PRESENCE IN NORTHEAST UNITED STATES 		

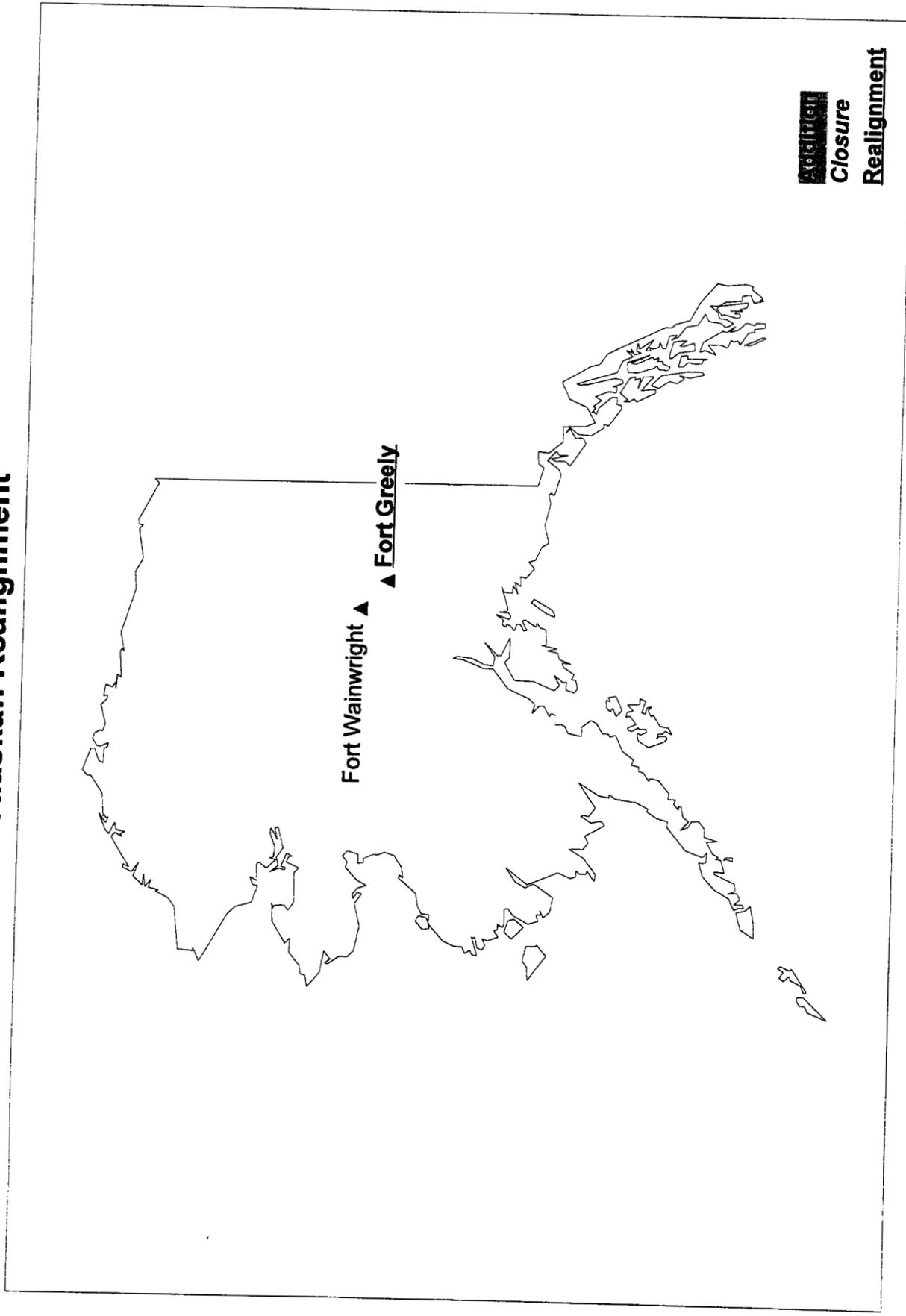


BASE ANALYSIS FORT GREELY, ALASKA

DOD RECOMMENDATION: Realign Fort Greely by relocating the Cold Region Test Activity (CRTA) and Northern Warfare Training Center (NWTC) to Fort Wainwright, Alaska.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	6 of 10
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	23.1
ANNUAL SAVINGS (\$ M)	17.9
RETURN ON INVESTMENT	1999 (1 Year)
NET PRESENT VALUE (\$ M)	210.3
BASE OPERATING BUDGET (\$ M)	19.1
PERSONNEL ELIMINATED (MIL / CIV)	135 / 114
PERSONNEL REALIGNED (MIL / CIV)	245 / 73
ECONOMIC IMPACT (BRAC 95 / CUM)	- 33.7 % / - 33.7 %
ENVIRONMENTAL	No known impediments

Alaskan Realignment



Alaska
Closure
Realignment

**ISSUES REVIEWED
FORT GREELY, ALASKA**

<p>MILITARY VALUE</p> <p>ADDITIONAL COSTS</p> <p>ECONOMIC IMPACT</p> <p>SCHOOL IMPACT</p> <p>NORTHERN WARFARE TRAINING CENTER MISSION</p> <p>COLD REGIONS TEST ACTIVITY MISSION</p>	<p>SIZE OF SMALL GARRISON ACTIVITY</p> <p>RETENTION OF 25-TON CRANE & MAINTENANCE BUILDING IN CANTONMENT AREA</p> <p>SECURITY & RANGE MAINTENANCE</p>
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ISSUES FORT GREELY, ALASKA

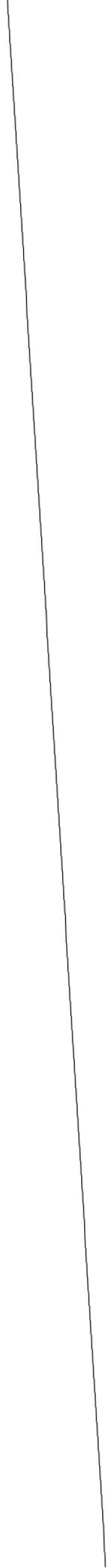
ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
MILITARY VALUE	<ul style="list-style-type: none"> • 6 OF 10 	<ul style="list-style-type: none"> • BELIEVE FORT GREELY IS OF HIGHER VALUE THAN OTHER ALASKA ARMY INSTALLATIONS 	<ul style="list-style-type: none"> • VALIDATED 6 OF 10 RANKING AMONG MAJOR TRAINING AREAS
ADDITIONAL COSTS <i>3-4 times/month</i>	<ul style="list-style-type: none"> • COSTS OF SAFARI TRIPS & FACILITY MAINTENANCE WILL BE EXCEEDED BY SAVINGS 	<ul style="list-style-type: none"> • RETURN ON INVESTMENT WILL BE NEGATED BY THESE COSTS 	<ul style="list-style-type: none"> • ADEQUATE FUNDS INCLUDED IN ANALYSES
ECONOMIC IMPACT	<ul style="list-style-type: none"> • ESTIMATES 34% JOB LOSS 	<ul style="list-style-type: none"> • PROJECT 70%-80% JOB LOSS & ECONOMIC DEVASTATION 	<ul style="list-style-type: none"> • SEVERE ECONOMIC IMPACT
SCHOOL IMPACT	<ul style="list-style-type: none"> • FORT GREELY ELEMENTARY SCHOOL WILL STAY OPEN 	<ul style="list-style-type: none"> • LOSS OF 49% OF STUDENT BODY WILL CLOSE SCHOOLS 	<ul style="list-style-type: none"> • EDUCATION PROGRAMS CURTAILED, BUT NOT ENDED
NORTHERN WARFARE TRAINING CENTER MISSION	<ul style="list-style-type: none"> • CENTER REMAINS AT BLACK RAPIDS BUT HEADQUARTERS MOVES 	<ul style="list-style-type: none"> • SUPPORT ELEMENTS MUST REMAIN CLOSER 	<ul style="list-style-type: none"> • MISSION CONTINUES AT FORT GREELY
COLD REGIONS TEST ACTIVITY MISSION	<ul style="list-style-type: none"> • BOLIO LAKE FACILITY REMAINS AVAILABLE 	<ul style="list-style-type: none"> • TESTS CAN ONLY BE DONE AT BOLIO LAKE 	<ul style="list-style-type: none"> • MISSION CONTINUES AT FORT GREELY • SAFARI FROM FORT WAINWRIGHT REQUIRED

SCENARIO SUMMARY FORT GREELY, ALASKA

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Realign Fort Greely by relocating the Cold Regions Test Activity (CRTA) and Northern Warfare Training Center (NWTC) to Fort Wainwright, Alaska.			
One-Time Costs (\$M): 23.1 Annual Savings (\$M): 17.9 Return on Investment: 1999 (1 Year) Net Present Value (\$M): 210.3		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • CONSOLIDATES ARMY'S INTERIOR ALASKAN ACTIVITIES AT ONE LOCATION • LARGE SAVINGS ACCRUE • QUALITY OF LIFE IMPROVED FOR SOLDIERS & FAMILIES 	<ul style="list-style-type: none"> • ECONOMIC IMPACT ON DELTA JUNCTION 		

ISSUES FORT GREELY, ALASKA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
SIZE OF SMALL GARRISON ACTIVITY	<ul style="list-style-type: none"> • 18 MILITARY & 55 CIVILIAN WORKERS REQUIRED 	<ul style="list-style-type: none"> • COMMUNITY WANTS BASE TO KEEP OPERATING WITH 363 MILITARY & 242 CIVILIANS 	<ul style="list-style-type: none"> • ADEQUATE
RETENTION OF 25-TON CRANE & MAINTENANCE BUILDING IN CANTONMENT AREA	<ul style="list-style-type: none"> • CRTA MILITARY OFFICIALS WANT TO RETAIN ACCESS TO THE ALLIED TRADES BUILDING AT FORT GREELY & A 25-TON CRANE FOR M1 TANKS 	<ul style="list-style-type: none"> • NONE STATED 	<ul style="list-style-type: none"> • RETENTION OF CRANE REQUIRED • ARMY VERBALLY AGREES
SECURITY & RANGE MAINTENANCE	<ul style="list-style-type: none"> • SMALL GARRISON FORCE IS SUFFICIENT 	<ul style="list-style-type: none"> • BELIEVES LOW NUMBER OF CARETAKER PERSONNEL WILL RESULT IN SECURITY PROBLEMS, RANGE VIOLATIONS, & TRAINING ACCIDENTS 	<ul style="list-style-type: none"> • ARMY MUST PLAN ACCORDINGLY TO PREVENT PROBLEMS



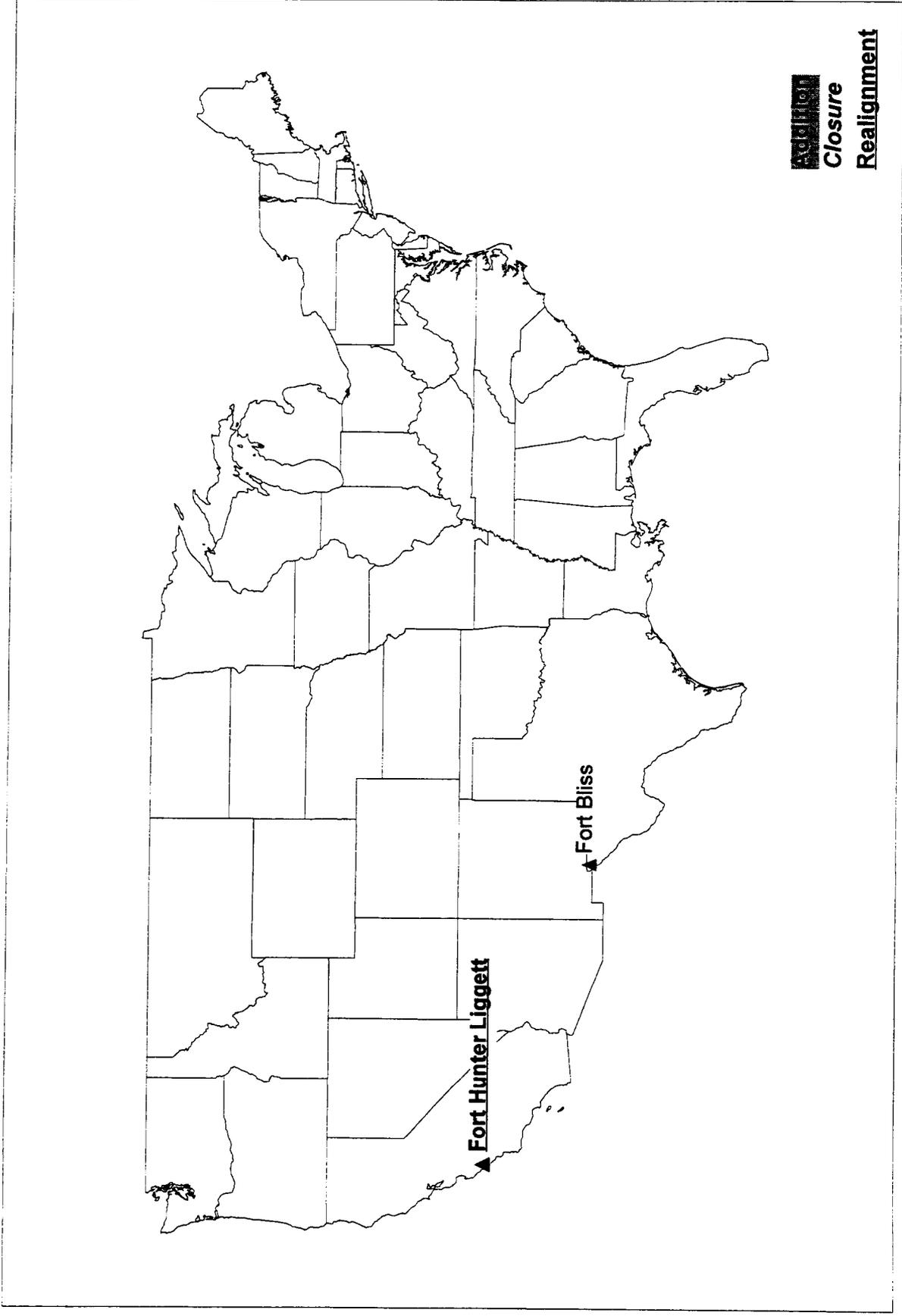
BASE ANALYSIS FORT HUNTER LIGGETT, CALIFORNIA

DOD RECOMMENDATION: Realign Fort Hunter Liggett by relocating the U. S. Army Test and Experimentation Center missions and functions to Fort Bliss, Texas. Eliminate the Active Component mission. Retain minimum essential facilities and training area as an enclave to support the Reserve Components (RC).

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	7 of 10
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	6.7
ANNUAL SAVINGS (\$ M)	5.7
RETURN ON INVESTMENT	1999 (1 Year)
NET PRESENT VALUE (\$ M)	67.6
BASE OPERATING BUDGET (\$ M)	10.6
PERSONNEL ELIMINATED (MIL / CIV)	21 / 6
PERSONNEL REALIGNED (MIL / CIV)	452 / 73
ECONOMIC IMPACT (BRAC 95 / CUM)	- 0.3 % / - 3.2 %
ENVIRONMENTAL	No known impediments

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Relocation of TEC



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**ISSUES REVIEWED
FORT HUNTER LIGGETT, CALIFORNIA**

CALIFORNIA NATIONAL GUARD INTEREST

NON-EYE-SAFE LASER TESTING

DIGITIZATION AT FORT BLISS

FREQUENCY CONFLICT AT WHITE SANDS

TRAINING AREA VS. TEST FACILITY

ECONOMIC IMPACT

SUPPORT AT FORT BLISS/HOUSING

TEST ENVIRONMENT

FORCE STRUCTURE REDUCTIONS

ISSUES
FORT HUNTER LIGGETT, CALIFORNIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
CALIFORNIA NATIONAL GUARD INTEREST	<ul style="list-style-type: none"> • RETAIN MINIMUM ESSENTIAL FACILITIES & TRAINING AREA FOR RC ENCLAVE 	<ul style="list-style-type: none"> • NATIONAL GUARD DOES NOT WANT CANTONMENT AREA-- BUT USARC DOES. • LOCALS WANT STATUS QUO FOR ENTIRE POST. 	<ul style="list-style-type: none"> • NATIONAL GUARD WILL HAVE ACCESS TO TRAINING FACILITIES AND TRAINING AREA
NON-EYE-SAFE LASER TESTING	<ul style="list-style-type: none"> • CAN BE DONE WITHIN 180 DEGREE LIMITS AT FORT BLISS • ADEQUATE FOR MOST TESTS 	<ul style="list-style-type: none"> • HUNTER LIGGETT HAS A NATURAL BOWL FOR 360 DEGREE TESTING & IS THE ONLY TEST SITE POSSIBLE 	<ul style="list-style-type: none"> • ONLY 1 TEST EVER HAD NEED FOR 360 DEGREE LIMITS
DIGITIZATION AT FORT BLISS	<ul style="list-style-type: none"> • AREAS OF FORT BLISS TERRAIN CAN BE DIGITIZED 	<ul style="list-style-type: none"> • MOST OF HUNTER LIGGETT IS DIGITIZED & IS ESSENTIAL TO TESTS 	<ul style="list-style-type: none"> • DIGITIZATION REQUIRED • COST OF \$1-2 M
FREQUENCY CONFLICT AT WHITE SANDS	<ul style="list-style-type: none"> • CAN BE DECONFLICTED BY CHANGING FREQUENCY 	<ul style="list-style-type: none"> • REQUIRES PURCHASE OF NEW TEST EQUIPMENT FOR TEC COSTING \$5-8 M 	<ul style="list-style-type: none"> • SCHEDULING CAN RESOLVE CONFLICT
TRAINING AREA VS. TEST FACILITY	<ul style="list-style-type: none"> • FORT HUNTER LIGGETT HAS BEEN A MAJOR TRAINING AREA FOR 55 YEARS 	<ul style="list-style-type: none"> • FORT HUNTER LIGGETT SHOULD BE EVALUATED AS A TEST FACILITY, NOT A TRAINING AREA 	<ul style="list-style-type: none"> • INSTALLATION CORRECTLY CATEGORIZED

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ISSUES
FORT HUNTER LIGGETT, CALIFORNIA
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
ECONOMIC IMPACT	<ul style="list-style-type: none"> • 0.3% DECREASE IN EMPLOYMENT • - 3.2% CUMULATIVE 	<ul style="list-style-type: none"> • LOCAL & STATE OFFICIALS CLAIM HIGH CUMULATIVE IMPACT 	<ul style="list-style-type: none"> • -0.3% IMPACT

SCENARIO SUMMARY FORT HUNTER LIGGETT, CALIFORNIA

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
<p>Realign Fort Hunter Liggett by relocating the U. S. Army Test and Experimentation Center missions and functions to Fort Bliss, Texas. Eliminate the Active Component mission. Retain minimum essential facilities and training area as an enclave to support the Reserve Components (RC).</p>			
<p>One-Time Costs (\$M): 6.7 Annual Savings (\$M): 5.7 Return on Investment: 1999 (1 Year) Net Present Value (\$M): 67.6</p>		<p>One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • ELIMINATES UNNECESSARY ACTIVE GARRISON PERSONNEL • SAVES MONEY • LOCATES TEC NEARER TO OTHER TEST RANGES • PRESERVES TRAINING AREA FOR RC 	<ul style="list-style-type: none"> • TERRAIN NOT AS VARIED 		

ISSUES
FORT HUNTER LIGGETT, CALIFORNIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
SUPPORT AT FORT BLISS/HOUSING	<ul style="list-style-type: none"> • WILL BE SATISFACTORY 	<ul style="list-style-type: none"> • WON'T WORK • HOUSING SHORTAGE 	<ul style="list-style-type: none"> • BLISS CAN SUPPORT • HOUSING SUPPLY AMPLE
TEST ENVIRONMENT	<ul style="list-style-type: none"> • FORT BLISS/WHITE SANDS MISSILE RANGE IS GOOD LOCATION 	<ul style="list-style-type: none"> • HUNTER LIGGETT IS IDEAL DUE TO VARIED TERRAIN, ISOLATION • MAJOR HIGHWAY BISECTS BLISS TEST AREA 	<ul style="list-style-type: none"> • BOTH ARE GOOD LOCATIONS • U.S. HIGHWAY 54 GOES THRU PART OF BLISS & BETWEEN BLISS & WSMR--NOT TEST AREA
FORCE STRUCTURE REDUCTIONS	<ul style="list-style-type: none"> • APPROVED NON-BRAC REDUCTIONS IN TEC WILL LOWER NUMBER TO MOVE 	<ul style="list-style-type: none"> • SOME MAY CONFUSE ORGANIZATIONAL CHANGE WITH MOVEMENT PLAN 	<ul style="list-style-type: none"> • NEW TEC END STRENGTH WILL BE 206--181 MIL/25 CIV

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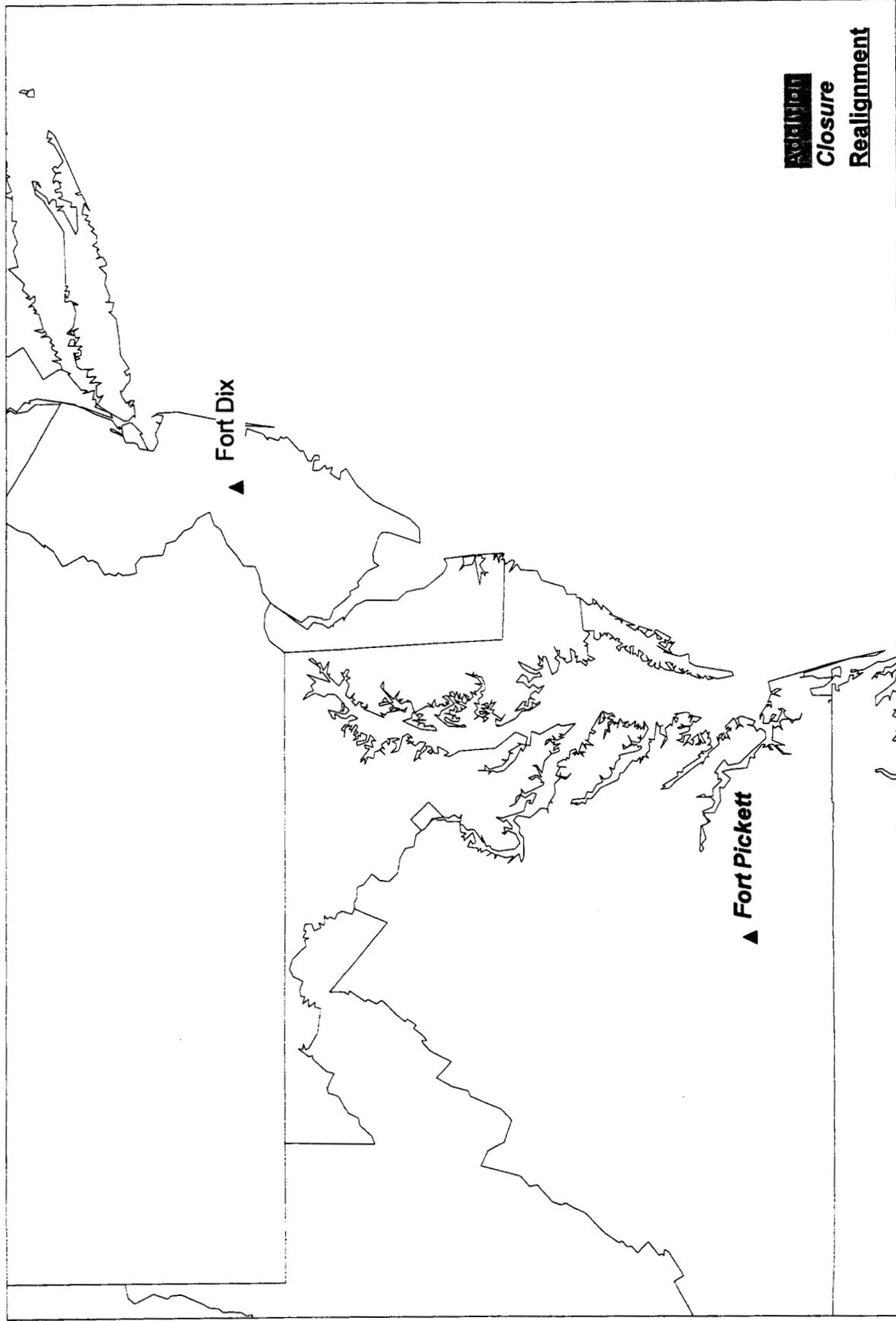
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BASE ANALYSIS FORT PICKETT, VIRGINIA

DOD RECOMMENDATION: Close Fort Pickett, except minimum essential training areas and facilities as an enclave for Reserve Components. Relocate the Petroleum Training Facility to Fort Dix, New Jersey.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	8 of 10
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	25.3
ANNUAL SAVINGS (\$ M)	21.8
RETURN ON INVESTMENT	2001 (Immediate)
NET PRESENT VALUE (\$ M)	256.0
BASE OPERATING BUDGET (\$ M)	19.3
PERSONNEL ELIMINATED (MIL / CIV)	20 / 270
PERSONNEL REALIGNED (MIL / CIV)	1 / 9
ECONOMIC IMPACT (BRAC 95 / CUM)	- 1.0 % / - 1.0 %
ENVIRONMENTAL	No known impediments

Relocation of Petroleum Training Module



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**ISSUES REVIEWED
FORT PICKETT, VIRGINIA**

FLAWED ANALYSIS

NAVY SEAL AND MARINE CORPS TRAINING

ANNUAL TRAINING

TANK RANGES

LOCATION OF PETROLEUM TRAINING MODULE

ECONOMIC IMPACT

WATER RESERVOIR

QUESTIONABLE SAVINGS

BLACKSTONE ARMY AIRFIELD

ISSUES FORT PICKETT, VIRGINIA

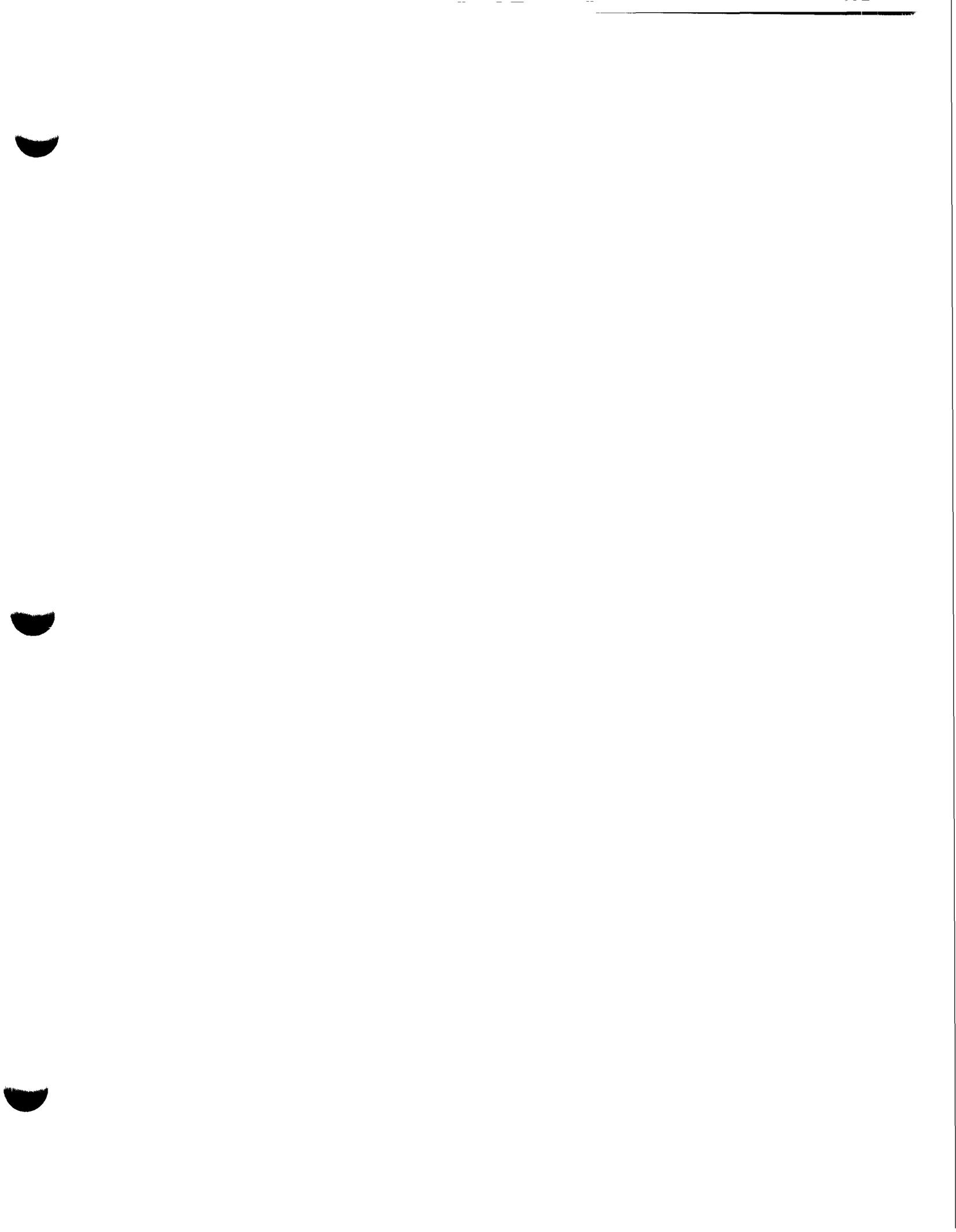
ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
FLAWED ANALYSIS	<ul style="list-style-type: none"> • DEPT OF THE ARMY DID NOT SEND DATA CALLS TO OTHER SERVICES 	<ul style="list-style-type: none"> • ARMY SHOULD WEIGH VALUE OF FORT PICKETT TO OTHER SERVICES 	<ul style="list-style-type: none"> • JOINT USE IS RELEVANT BUT NOT OVERRIDING
NAVY SEAL AND MARINE CORPS TRAINING	<ul style="list-style-type: none"> • SEALs COULD STILL USE SOME AREAS FOR TRAINING OR GO ELSEWHERE 	<ul style="list-style-type: none"> • NAVAL SPECIAL WARFARE-ATLANTIC PREDEPLOYMENT TRAINING IS HARD TO DO ELSEWHERE 	<ul style="list-style-type: none"> • NAVY ACKNOWLEDGED FORT PICKETT NOT ESSENTIAL
ANNUAL TRAINING	<ul style="list-style-type: none"> • RC ANNUAL TRAINING CAN EASILY BE CONDUCTED AT FORTS BRAGG, A.P. HILL, OR CAMP DAWSON 	<ul style="list-style-type: none"> • INCONSISTENT WITH NEED FOR MORE LAND BY FT. BRAGG 	<ul style="list-style-type: none"> • CAPACITY EXISTS ELSEWHERE • SCHEDULING MAY BE A CHALLENGE
TANK RANGES	<ul style="list-style-type: none"> • TANK RANGES EXIST AT OTHER EASTERN U. S. INSTALLATIONS 	<ul style="list-style-type: none"> • LOCAL ADVOCATES CLAIM FT. PICKETT HAS THE ONLY TABLE VII & VIII TANK RANGES BETWEEN NC AND NY 	<ul style="list-style-type: none"> • 13 TABLE VIII TANK RANGES EXIST AT FORTS BRAGG, DIX, DRUM, INDIANTOWN GAP; CAMP LEJEUNE, & QUANTICO

SCENARIO SUMMARY FORT PICKETT, VIRGINIA

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Fort Pickett, except minimum essential training areas and facilities as an enclave for Reserve Components. Relocate the Petroleum Training Facility to Fort Dix, New Jersey.			
One-Time Costs (\$M): 25.3 Annual Savings (\$M): 21.8 Return on Investment: 2001 (Immediate) Net Present Value (\$M): 256.0		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCTION OF EXCESS INFRASTRUCTURE • SAVINGS 	<ul style="list-style-type: none"> • REDUCED AVAILABILITY OF EASTERN TRAINING AREAS 		

ISSUES FORT PICKETT, VIRGINIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
LOCATION OF PETROLEUM TRAINING MODULE	<ul style="list-style-type: none"> • RELOCATE THE MODULE TO FORT DIX, NEW JERSEY 	<ul style="list-style-type: none"> • FORT PICKETT IS IDEAL FOR THE MODULE DUE TO THE AMPLE WATER SUPPLY & PROXIMITY TO FORT LEE 	<ul style="list-style-type: none"> • FORT DIX IS CLOSER TO RESERVE COMPONENT PETROLEUM PIPELINE UNITS
ECONOMIC IMPACT	<ul style="list-style-type: none"> • RECOMMENDED CLOSING WILL CAUSE 1.0% UNEMPLOYMENT 	<ul style="list-style-type: none"> • SECONDARY IMPACT ON LOCAL BUSINESS & INDUCED EFFECTS WILL CAUSE A 7.5% JOB LOSS 	<ul style="list-style-type: none"> • ANALYSIS SHOULD HAVE INCLUDED LUNENBERG COUNTY; NET RESULT IS -3.5 % JOB LOSS
WATER RESERVOIR	<ul style="list-style-type: none"> • WILLING TO TRANSFER WATER TREATMENT PLANT & WATER TO A REGIONAL AUTHORITY 	<ul style="list-style-type: none"> • VOTERS DEFEATED REGIONAL WATER AUTHORITY PLAN 2:1 	<ul style="list-style-type: none"> • INCUMBENT ON ARMY TO CONTINUE OPERATION
QUESTIONABLE SAVINGS	<ul style="list-style-type: none"> • SAVINGS ARE \$21.8 M/YR 	<ul style="list-style-type: none"> • SAVINGS OVERSTATED 	<ul style="list-style-type: none"> • SAVINGS CORRECTLY ESTIMATED
BLACKSTONE ARMY AIRFIELD	<ul style="list-style-type: none"> • C-130 CAPABLE 	<ul style="list-style-type: none"> • C-17/C-141 CAPABLE 	<ul style="list-style-type: none"> • C-130/C-17 CAPABLE • C-141 CAN OPERATE ONLY WITH WAIVERS AT REDUCED WEIGHT



BASE ANALYSIS
FORT INDIANTOWN GAP, PENNSYLVANIA

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DOD RECOMMENDATION: Close Fort Indiantown Gap, except minimum essential facilities as a Reserve Component enclave.

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CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	9 of 10
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	8.5
ANNUAL SAVINGS (\$ M)	18.4
RETURN ON INVESTMENT	1997 (Immediate)
NET PRESENT VALUE (\$ M)	249.2
BASE OPERATING BUDGET (\$ M)	16.5
PERSONNEL ELIMINATED (MIL / CIV)	48 / 300
PERSONNEL REALIGNED (MIL / CIV)	102 / 13
ECONOMIC IMPACT (BRAC 95 / CUM)	- 0.2 % / + 0.2 %
ENVIRONMENTAL	No known impediments

ISSUES REVIEWED
FORT INDIANTOWN GAP, PENNSYLVANIA

<p>FLAWED ANALYSIS</p> <p>ENCLAVE IMPRACTICAL</p> <p>MILITARY VALUE</p> <p>LOCATION & USAGE</p> <p>READINESS IMPACT</p>	<p>COST EFFECTIVE TRAINING</p> <p>FUNDING FOR ENCLAVE</p> <p>COMMON SENSE TEST</p> <p>OUT-OF-STATE ANNUAL TRAINING</p>
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ISSUES

FORT INDIANTOWN GAP, PENNSYLVANIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
FLAWED ANALYSIS	<ul style="list-style-type: none"> • TABS COBRA ANALYSES ARE VALID 	<ul style="list-style-type: none"> • COBRA ANALYSES ARE FLAWED 	AAA & GAO VALIDATED ARMY'S COBRA
ENCLAVE IMPRACTICAL	<ul style="list-style-type: none"> • RESERVE ENCLAVE IS FEASIBLE • IDENTIFY REQUIREMENTS TO DA 	<ul style="list-style-type: none"> • ENCLAVE UNWORKABLE FACILITIES SPREAD OUT • WANTS FED FUNDS 	<ul style="list-style-type: none"> • ENCLAVE SIZE WOULD BE LARGE, BUT DOD POSITION IS REASONABLE
MILITARY VALUE	<ul style="list-style-type: none"> • 9 OF 10 	<ul style="list-style-type: none"> • VERY HIGH MILITARY VALUE TO STATE RC FORCES • BETTER RANGES THAN FORT DIX OR FORT A. P. HILL 	<ul style="list-style-type: none"> • VALIDATED 9 OF 10 • FORTS DIX & A. P. HILL HAVE MORE & BETTER RANGES, IMPACT AREAS, & MANEUVER SPACE
LOCATION & USAGE	<ul style="list-style-type: none"> • HAS NOT QUESTIONED CONVENIENT ACCESS TO STATE GUARD OR USAGE RATES • COSTS OF BASE OPS IS ISSUE 	<ul style="list-style-type: none"> • 2ND MOST USED MAJOR TRAINING AREA BY RC • MOST COST EFFECTIVE PER TRAINING MANDAY 	<ul style="list-style-type: none"> • OLD INFRASTRUCTURE TOO COSTLY; OTHER GOOD TRAINING AREAS IN REGION MEET NEEDS FOR SMALLER FORCE STRUCTURE
READINESS IMPACT	<ul style="list-style-type: none"> • NO DEGRADATION • ANNUAL TRAINING CAN BE DONE AT DIX, DRUM, OR A. P. HILL 	<ul style="list-style-type: none"> • CLOSURE WILL CAUSE TURBULENCE , AFFECT TRAINING & READINESS 	<ul style="list-style-type: none"> • READINESS CAN BE MAINTAINED

SCENARIO SUMMARY FORT INDIANTOWN GAP, PENNSYLVANIA

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Fort Indiantown Gap, except minimum essential facilities as a Reserve Component enclave.			
One-Time Costs (\$M): 8.5 Annual Savings (\$M): 18.4 Return on Investment: 1997 (Immediate) Net Present Value (\$M): 249.2		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCTION OF EXCESS INFRASTRUCTURE • SAVINGS TO THE ARMY 	<ul style="list-style-type: none"> • REDUCED AVAILABILITY OF EASTERN TRAINING AREAS 		

ISSUES
FORT INDIANTOWN GAP, PENNSYLVANIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
COST EFFECTIVE TRAINING	<ul style="list-style-type: none"> • COST OF MAINTAINING EXCESS INFRASTRUCTURE, NOT TRAINING, IS THE ISSUE 	<ul style="list-style-type: none"> • THE GAP IS THE 2ND MOST USED TRAINING AREA BY THE RESERVE COMPONENTS & LEAST COSTLY PER MANDAY OF TRAINING 	<ul style="list-style-type: none"> • MUCH OF FACILITY INFRASTRUCTURE EXCESS TO NEEDS OF ARMY
FUNDING FOR ENCLAVE	<ul style="list-style-type: none"> • RESERVE COMPONENTS WILL SUBMIT REQUESTS & COMPETE FOR FUNDING PER THE NORMAL BUDGET PROCESS 	<ul style="list-style-type: none"> • CLOSURE OF THE GAP IS A TRANSFER OF FUNCTIONS FROM THE ACTIVE ARMY TO THE RESERVE COMPONENT & THE FUNDS SHOULD ALSO BE TRANSFERRED 	<ul style="list-style-type: none"> • DOLLARS TO OPERATE ENCLAVE WILL BE SHIFTED TO NATIONAL GUARD & WERE NOT COUNTED IN SAVINGS; REQUEST SUBMITTED & IS BEING PROCESSED
COMMON SENSE TEST	<ul style="list-style-type: none"> • CLOSING FORT INDIANTOWN GAP IS FISCALLY PRUDENT & REAPS A RETURN ON INVESTMENT IN 1 YEAR 	<ul style="list-style-type: none"> • CLOSURE "DOES NOT PASS THE COMMON SENSE TEST" 	<ul style="list-style-type: none"> • CLOSING FORT INDIANTOWN GAP IS CONSISTENT WITH ALL ANALYSES
OUT-OF-STATE ANNUAL TRAINING	<ul style="list-style-type: none"> • RESERVE COMPONENT FORCES STATIONED IN PENNSYLVANIA CAN TRAIN ELSEWHERE 	<ul style="list-style-type: none"> • TURBULENCE & SEVERE IMPACT ON TRAINING & READINESS WILL BE CAUSED 	<ul style="list-style-type: none"> • MAJORITY OF RC FORCES CAN CONDUCT ANNUAL TRAINING AT FORTS DIX, DRUM, OR A.P. HILL



range for is by area

BASE ANALYSIS FORT CHAFFEE, ARKANSAS

DOD RECOMMENDATION: Close Fort Chaffee, except minimum essential buildings, and ranges for Reserve Component (RC) training as an enclave.

To include IT & AT

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	10 of 10
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	9.6
ANNUAL SAVINGS (\$ M)	13.4
RETURN ON INVESTMENT	1999 (1 Year)
NET PRESENT VALUE (\$ M)	166.1
BASE OPERATING BUDGET (\$ M)	10.0
PERSONNEL ELIMINATED (MIL / CIV)	2 / 191
PERSONNEL REALIGNED (MIL / CIV)	90 / 7
ECONOMIC IMPACT (BRAC 95 / CUM)	- 0.4 % / - 0.5 %
ENVIRONMENTAL	No known impediments

**ISSUES REVIEWED
FORT CHAFFEE, ARKANSAS**

MILITARY VALUE

**NATIONAL GUARD
ENCLAVE REQUIREMENTS**

READINESS IMPACT

TRANSPORTATION COSTS

RAZORBACK RANGE

INCREASED TRAVEL TIME

TENANT RELOCATION COSTS

RESERVE COMPONENT RETENTION

ISSUES FORT CHAFFEE, ARKANSAS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
MILITARY VALUE	<ul style="list-style-type: none"> • 10 OF 10 	<ul style="list-style-type: none"> • CHANGE FROM 5TH TO 10TH IN 2 YEARS NOT UNDERSTOOD 	<ul style="list-style-type: none"> • ATTRIBUTES & WEIGHTS NEW IN '95 • VALIDATED 10 OF 10 RANKING
NATIONAL GUARD ENCLAVE REQUIREMENTS	<ul style="list-style-type: none"> • ARMY INTENDS TO LICENSE REQUIRED LAND & FACILITIES TO THE NATIONAL GUARD 	<ul style="list-style-type: none"> • ARKANSAS ARMY & AIR NATIONAL GUARD WANT MOST OF FORT CHAFFEE AS AN ENCLAVE & FUNDS TO OPERATE 	<ul style="list-style-type: none"> • IMPLEMENTATION PLANNING IS ONGOING • NATIONAL GUARD MUST PAY ASSOCIATED COSTS • TRAINING AREAS SHOULD BE PROVIDED
READINESS IMPACT	<ul style="list-style-type: none"> • QUALITY OF TRAINING AND READINESS WILL NOT BE DEGRADED 	<ul style="list-style-type: none"> • QUALITY OF TRAINING & READINESS WILL SUFFER SEVERELY 	<ul style="list-style-type: none"> • READINESS CAN BE SUSTAINED IF TRAINING AREAS REMAIN OPEN
TRANSPORTATION COSTS	<ul style="list-style-type: none"> • SMALL INCREASE FOR ANNUAL TRAINING, MORE THAN OFFSET BY SAVINGS 	<ul style="list-style-type: none"> • ANNUAL COSTS TO TRAIN OUT-OF-STATE WILL BE \$3.75 MILLION 	<ul style="list-style-type: none"> • TRANSPORTATION COSTS WILL BE INCURRED, BUT CANNOT BE QUANTIFIED UNTIL LOCATIONS ARE SCHEDULED EACH YEAR
RAZORBACK RANGE	<ul style="list-style-type: none"> • AIR NATIONAL GUARD WANTS TO RETAIN • ARMY WILL ADDRESS WITH TRAINING LAND DECISION 	<ul style="list-style-type: none"> • 188TH TACTICAL FIGHTER GROUP WANTS TO KEEP OPEN 	<ul style="list-style-type: none"> • OPERATIONS COULD CONTINUE IF RANGE INCLUDED IN ENCLAVE

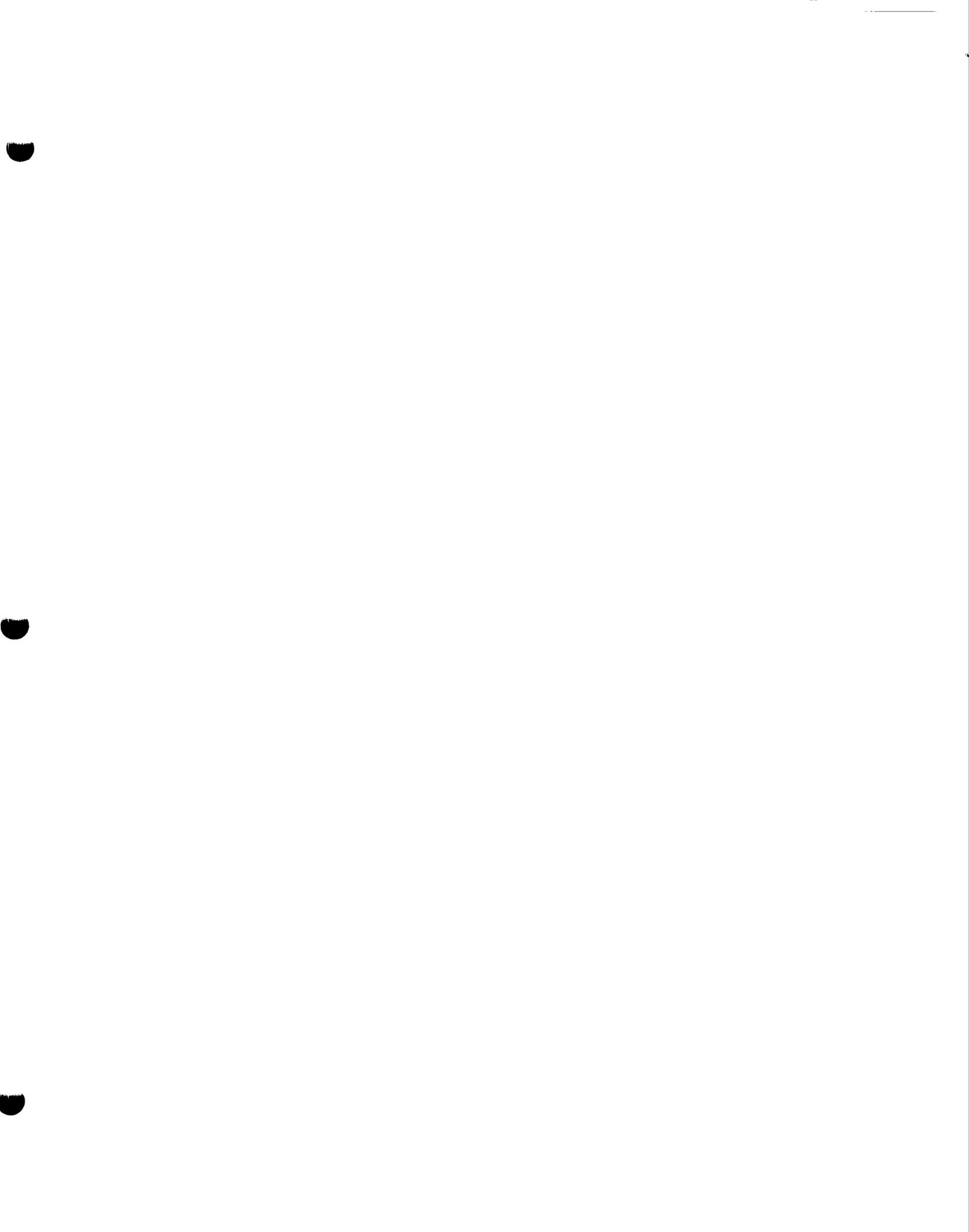
SCENARIO SUMMARY FORT CHAFFEE, ARKANSAS

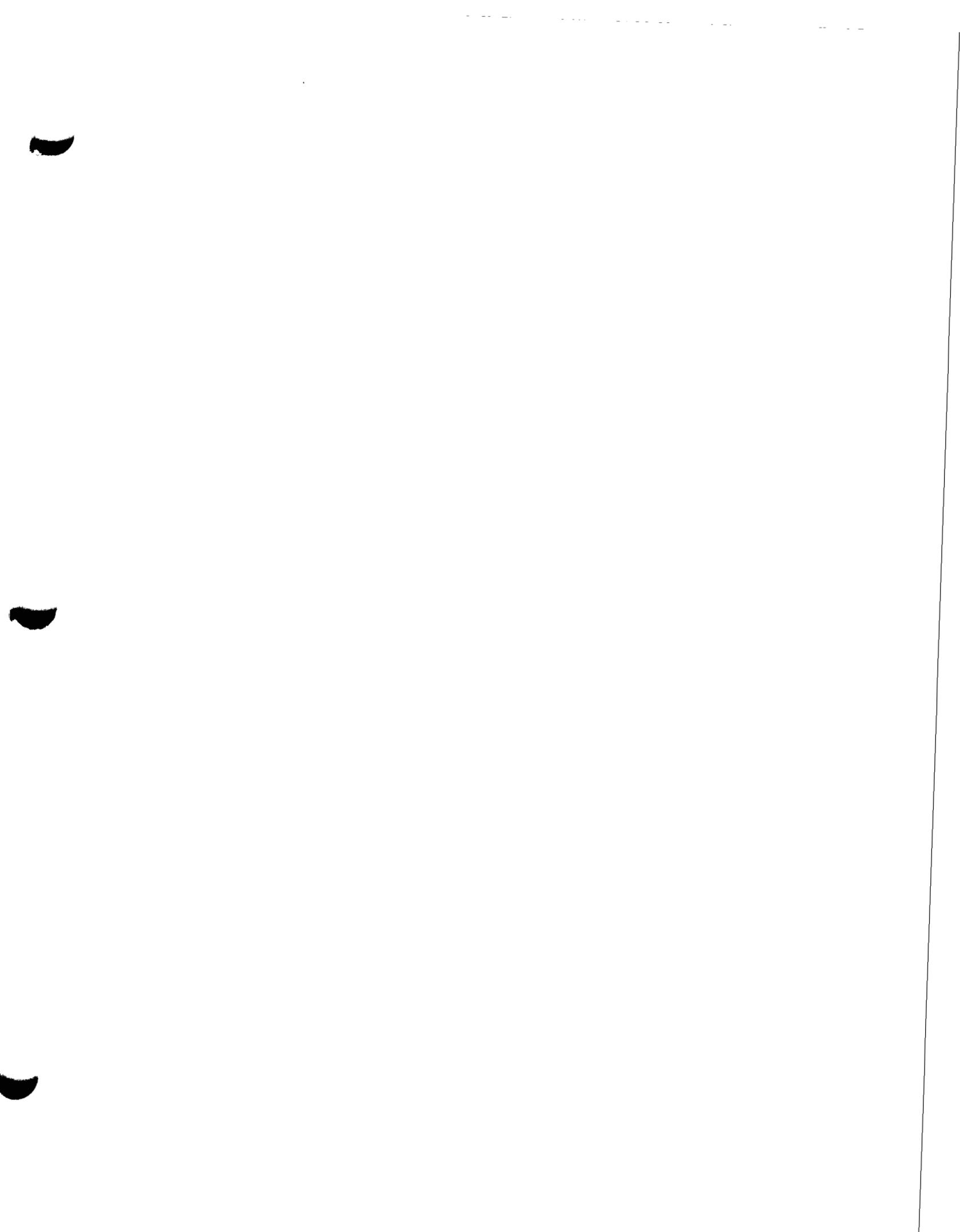
DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Fort Chaffee, except minimum essential buildings, and ranges for Reserve Component (RC) training as an enclave.			
One-Time Costs (\$M): 9.6 Annual Savings (\$M): 13.4 Return on Investment: 1999 (1 Year) Net Present Value (\$M): 166.1		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • SIGNIFICANT SAVINGS TO DOD • REDUCTION OF EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • SOME ARKANSAS NATIONAL GUARD UNITS WILL TRAVEL FURTHER FOR ANNUAL TRAINING 		

ISSUES FORT CHAFFEE, ARKANSAS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
INCREASED TRAVEL TIME	<ul style="list-style-type: none"> • SOME RESERVISTS WILL HAVE TO TRAVEL FURTHER, BUT MOST WITHIN THE 250-MILE STANDARD 	<ul style="list-style-type: none"> • CONCERN THAT MORE TIME TO ANNUAL TRAINING COULD AFFECT EMPLOYER SUPPORT & RETENTION 	<ul style="list-style-type: none"> • TRAVEL DISTANCES FROM LITTLE ROCK: FT CHAFFEE-60 MI; FT POLK-316 MI; FT RILEY-512 MI; FT SILL-387 MI • CSA TESTIFIED THAT STANDARD IS 10 TRAINING DAYS DURING 14 DAY ANNUAL TRAINING
TENANT RELOCATION COSTS	<ul style="list-style-type: none"> • RELOCATION OF TENANTS FUNDED BY ARMY 	<ul style="list-style-type: none"> • DOD SHOULD NOT CLOSE FORT CHAFFEE IN ORDER TO ALLOW TENANTS TO REMAIN 	<ul style="list-style-type: none"> • TENANT MOVING COSTS TO BASE X ARE IN COBRA
RESERVE COMPONENT RETENTION	<ul style="list-style-type: none"> • WILL NOT BE ADVERSELY AFFECTED 	<ul style="list-style-type: none"> • TRAINING & READINESS MAY SUFFER FROM HAVING TO DEPART EARLIER & RETURN LATER FROM TRAINING, RESULTING IN LOW MORALE 	<ul style="list-style-type: none"> • NO HISTORIC EVIDENCE THAT LOCATION OF ANNUAL TRAINING HAS DIRECT EFFECT ON RESERVE COMPONENT RETENTION/RECRUITING

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ARMY TRAINING SCHOOLS

MILITARY VALUE	INSTALLATION
1	FORT BLISS, TEXAS
2	FORT BENNING, GEORGIA
3	FORT JACKSON, SOUTH CAROLINA
4	FORT KNOX, KENTUCKY
5	FORT SILL, OKLAHOMA
6	FORT GORDON, GEORGIA
7	FORT RUCKER, ALABAMA
8	FORT HUACHUCA, ARIZONA
9	FORT SAM HOUSTON, TEXAS
10	FORT LEONARD WOOD, MISSOURI
11	FORT McCLELLAN, ALABAMA (C)
12	FORT LEE, VIRGINIA (R)
13	FORT EUSTIS/STORY, VIRGINIA
14	PRESIDIO OF MONTEREY, CALIFORNIA

(C) = DoD recommendation for closure

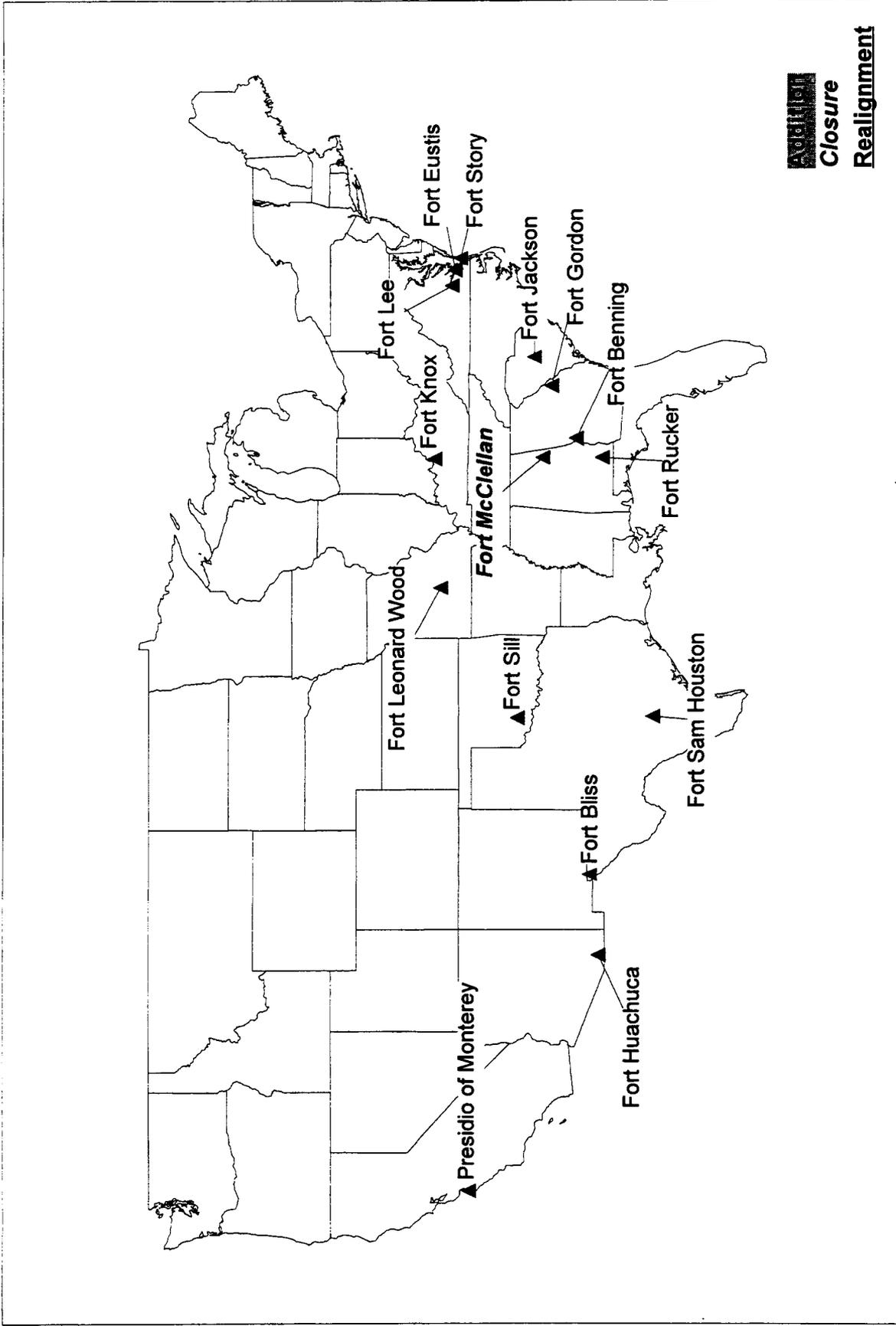
(R) = DoD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

(*) = *Commission add for further consideration*

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Training Schools



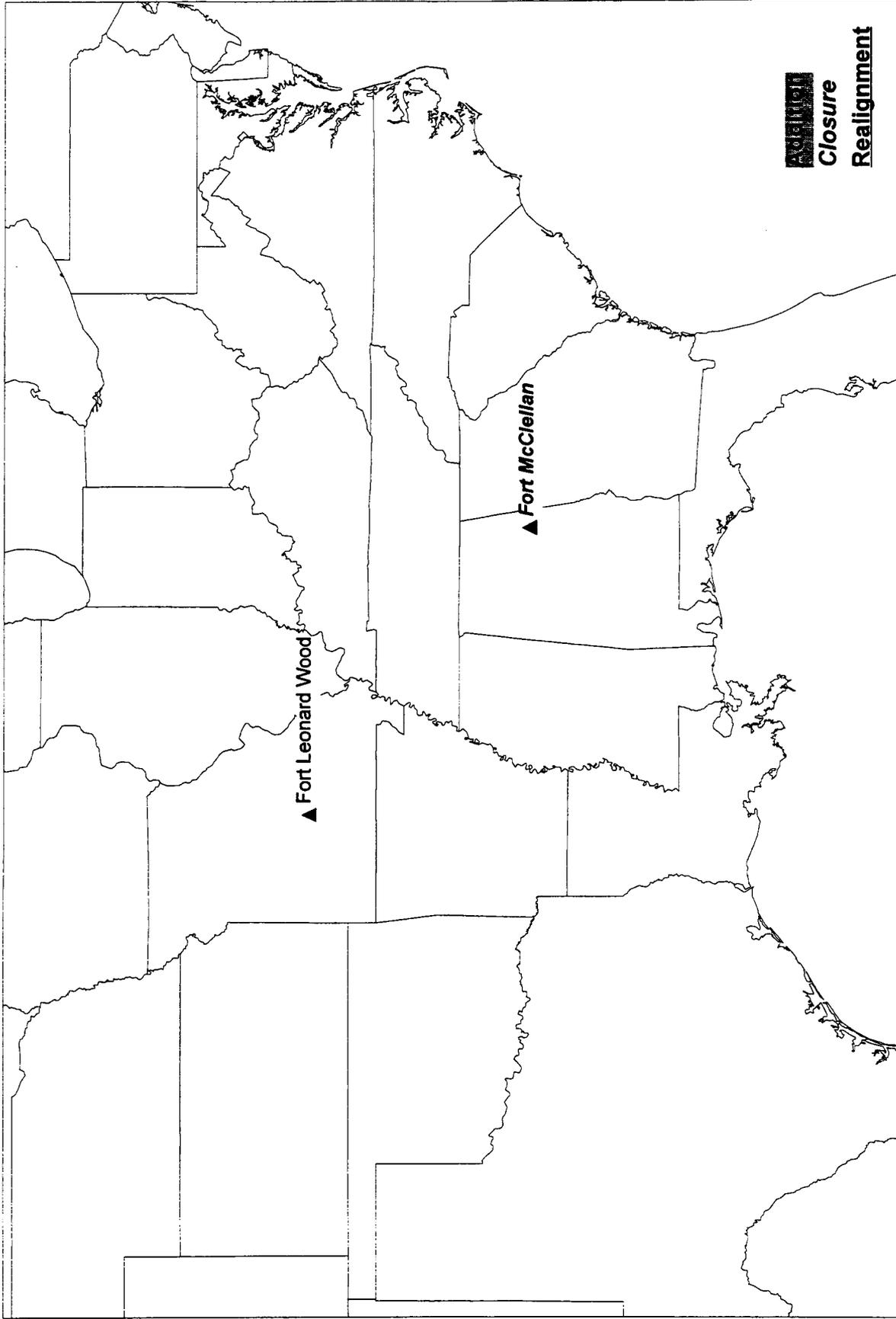
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BASE ANALYSIS FORT MCCLELLAN, ALABAMA

DOD RECOMMENDATION: Close Fort McClellan, except minimum essential land and facilities for a Reserve Component enclave and minimum essential facilities, as necessary, to provide auxiliary support to the chemical demilitarization operation at Anniston Army Depot. Relocate the U. S. Army Chemical and Military Police Schools to Fort Leonard Wood, Missouri, upon receipt of the required permits. Relocate the Defense Polygraph Institute (DODPI) to Fort Jackson, South Carolina. License Pelham Range and current Guard facilities to the Alabama Army National Guard.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	9 of 13
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	231.0
ANNUAL SAVINGS (\$ M)	40.6
RETURN ON INVESTMENT	2005 (6 years)
NET PRESENT VALUE (\$ M)	287.4
BASE OPERATING BUDGET (\$ M)	49.5
PERSONNEL ELIMINATED (MIL / CIV)	237 / 457
PERSONNEL REALIGNED (MIL / CIV)	9,926 / 658
ECONOMIC IMPACT (BRAC 95 / CUM)	- 16.7 % / - 14.1 %
ENVIRONMENTAL	No known impediments



ADDITIONAL
Closure
Realignment

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**ISSUES REVIEWED
FORT MCCLELLAN, ALABAMA**

COMPLIANCE WITH 1993 RECOMMENDATION	CLEANUP COST
ENVIRONMENTAL PERMITTING	TURBULENCE
COST OF NEW CDTF	CHEMICAL WEAPONS CONVENTION
CHEMICAL SCHOOL MISSION	CHEMICAL THREAT
SMOKE TRAINING MISSION	ARMY SCHOOLS' COMMAND STRUCTURE
SUPPORT FOR ANNISTON ARMY DEPOT CHEMICAL DEMILITARIZATION SITE	REUSE POTENTIAL
ECONOMIC IMPACT	INTERNATIONAL TRAINING

ISSUES
FORT MCCLELLAN, ALABAMA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
COMPLIANCE WITH 1993 RECOMMENDATION	<ul style="list-style-type: none"> • ALL NECESSARY PERMITS PURSUED AS SOON AS POSSIBLE 	<ul style="list-style-type: none"> • DOD DID NOT PURSUE PERMITS PRIOR TO RECOMMENDATION 	<ul style="list-style-type: none"> • DOD PURSUED PERMITS ON 1 MARCH 95
ENVIRONMENTAL PERMITTING	<ul style="list-style-type: none"> • ALL STATE-REQUIRED PERMITS HAVE BEEN GRANTED • NRC PERMIT CAN'T BE APPLIED FOR UNTIL FACILITY CONSTRUCTED • NRC LICENSES A FACILITY; CAN'T ISSUE BEFORE BUILDING EXISTS 	<ul style="list-style-type: none"> • ISSUED PERMITS MAY BE INVALID • RCRA NECESSARY; MAY DELAY EXECUTION BEYOND 6 YEARS • NRC PERMIT NOT APPLIED FOR 	<ul style="list-style-type: none"> • VALIDITY TO BE RESOLVED • PRESUMPTION LIES WITH STATE • MCCLELLAN HAS NO RCRA PERMIT • NRC LICENSE CANNOT BE OBTAINED PRIOR TO MOVE
COST OF NEW CDTF	<ul style="list-style-type: none"> • \$30M 	<ul style="list-style-type: none"> • \$40-70M 	<ul style="list-style-type: none"> • \$30M REASONABLE • STILL SAVINGS AT COMMUNITY LEVEL
CHEMICAL SCHOOL MISSION	<ul style="list-style-type: none"> • OLD CDTF WON'T BE CLOSED UNTIL NEW ONE OPERATIONAL • TRACK RECORD OF CDTF MAKES PERMITTING EASIER 	<ul style="list-style-type: none"> • CDTF MOVE RISKS FORCED LOSS OF LIVE-AGENT TRAINING 	<ul style="list-style-type: none"> • ONCE PERMITS ISSUED, FORCED REVOCATION DIFFICULT

ISSUES
FORT MCCLELLAN, ALABAMA
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
SMOKE TRAINING MISSION	<ul style="list-style-type: none"> • CAN BE CONDUCTED AT FORT LEONARD WOOD • DON'T NEED TO REPLICATE ALL MCCLELLAN TRAINING • PERMIT REVISIONS MAY BE REQUESTED 	<ul style="list-style-type: none"> • PERMIT CUTS TRAINING 75% • PERMIT IGNORES SOME TYPES OF SMOKE ENTIRELY 	<ul style="list-style-type: none"> • PERMITS ISSUED CONFORM TO ARMY REQUEST • REVISIONS AVAILABLE IF NECESSARY AS TRAINING CURRICULUM DEVELOPS
ANNISTON ARMY DEPOT CHEMICAL DEMILITARIZATION	<ul style="list-style-type: none"> • SUFFICIENT ASSETS INCLUDED IN COBRA • COSTS OF CHEM DEMIL SUPPORT NOT RELATED TO FORT MCCLELLAN • WILL SUPPORT IN SAME MANNER AS OTHER CHEM DEMIL SITES 	<ul style="list-style-type: none"> • CHEM DEMIL REQUIRED BY CHEMICAL WEAPONS CONVENTION • ALABAMA PERMIT DEPENDS ON FORT MCCLELLAN • COST FOR ADDITIONAL ASSETS \$5M/YEAR 	<ul style="list-style-type: none"> • COSTS (128 PERSONNEL) INCLUDED IN COBRA BUT ASSETS NOT SPECIFIED • STILL SAVINGS AT COMMUNITY LEVEL • ARMY PLANS TO SUPPLY SIMILAR ASSETS ELSEWHERE WITHOUT FORTS
ECONOMIC IMPACT	<ul style="list-style-type: none"> • -16.7% 	<ul style="list-style-type: none"> • LARGEST IMPACT OF ANY ARMY CLOSURE 	<ul style="list-style-type: none"> • SIGNIFICANT IMPACT

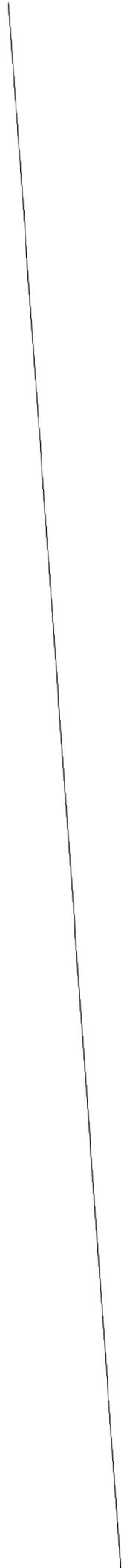
SCENARIO SUMMARY

FORT MCCLELLAN, ALABAMA

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
<p>Close Fort McClellan, except minimum essential land and facilities for a Reserve Component enclave and minimum essential facilities, as necessary, to provide auxiliary support to the chemical demilitarization operation at Anniston Army Depot. Relocate the U.S. Army Chemical and Military Police Schools to Fort Leonard Wood, Missouri, upon receipt of the required permits. Relocate the Defense Polygraph Institute (DODPI) to Fort Jackson, South Carolina. License Pelham Range and current Guard facilities to the Alabama Army National Guard.</p>		<p>Close Fort McClellan, except minimum essential land and facilities for a Reserve Component enclave and minimum essential facilities, as necessary, to provide auxiliary support to the chemical demilitarization operation at Anniston Army Depot. Relocate the U.S. Army Chemical and Military Police Schools to Fort Leonard Wood, Missouri. Relocate the Defense Polygraph Institute (DODPI) to Fort Jackson, South Carolina. License Pelham Range and current Guard facilities to the Alabama Army National Guard. Retain the capability for live-agent training at Fort McClellan until equivalent capability exists at Fort Leonard Wood.</p>	
<p>One-Time Costs (\$M): 231.0 Annual Savings (\$M): 40.6 Return on Investment: 2005 (6 years) Net Present Value (\$M): 287.4</p>		<p>One-Time Costs (\$M): 231.0 Annual Savings (\$M): 40.6 Return on Investment: 2005 (6 years) Net Present Value (\$M): 287.4</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • ANNUAL SAVINGS • TRAINING SYNERGIES WITH ENGINEER SCHOOL • ECONOMIC GAIN AT RECEIVERS 	<ul style="list-style-type: none"> • UP-FRONT COST • ECONOMIC IMPACT • RISK TO TRAINING MISSIONS 	<ul style="list-style-type: none"> • ELIMINATES RISK TO LIVE-AGENT TRAINING MISSION • ANNUAL SAVINGS • TRAINING SYNERGIES WITH ENGINEER SCHOOL • ECONOMIC GAIN AT RECEIVERS 	<ul style="list-style-type: none"> • UP-FRONT COST • ECONOMIC IMPACT • SOME OPERATIONAL DISADVANTAGES IF FORT LEONARD WOOD CDTF DELAYED

ISSUES FORT MCCLELLAN, ALABAMA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
CLEANUP COST	<ul style="list-style-type: none"> • \$10M REMEDIATION COST NOT PART OF COBRA 	<ul style="list-style-type: none"> • CDTF WILL COST \$50M TO CLEAN UP 	<ul style="list-style-type: none"> • CLEANUP COST NOT A CONSIDERATION
TURBULENCE	<ul style="list-style-type: none"> • ARMY'S JOB TO ENSURE TURBULENCE DOES NOT IMPERIL MISSION 	<ul style="list-style-type: none"> • RISK OF TURBULENCE AT CRITICAL TIME 	<ul style="list-style-type: none"> • ARMY MANAGEMENT CHALLENGE
CHEMICAL WEAPONS CONVENTION	<ul style="list-style-type: none"> • CDTF CAN BE USED WHEREVER LOCATED 	<ul style="list-style-type: none"> • U.S. HAS OFFERED USE OF CDTF TO SUPPORT CONVENTION 	<ul style="list-style-type: none"> • INSPECTORS WILL BE TRAINED IN CDTF • CDTF USE NOT REQUIRED BY CONVENTION
CHEMICAL THREAT	<ul style="list-style-type: none"> • ARMY JOB TO DEFEND AGAINST THREAT • WOULD NOT MOVE IF MISSION IMPERILED 	<ul style="list-style-type: none"> • THREAT PROLIFERATION MAKES THIS AN ESPECIALLY BAD TIME TO MOVE 	<ul style="list-style-type: none"> • CLIMATE FOR MOVE WILL NOT IMPROVE
STRUCTURE OF SCHOOLS	<ul style="list-style-type: none"> • CHEM SCHOOL COMMANDER WILL BE A GENERAL OFFICER 	<ul style="list-style-type: none"> • COLONEL COMMANDER INCOMPATIBLE WITH CHEMICAL SCHOOL ROLE 	<ul style="list-style-type: none"> • COMMAND STRUCTURE DOD/ARMY DECISION
REUSE POTENTIAL	<ul style="list-style-type: none"> • REUSE EXCLUDED FROM CONSIDERATION BY STATUTE 	<ul style="list-style-type: none"> • ARNG ENCLAVE AND CLEANUP SITES LEAVE LITTLE FOR COMMUNITY 	<ul style="list-style-type: none"> • BOTH CORRECT
INTERNATIONAL TRAINING	<ul style="list-style-type: none"> • INTERNATIONAL TRAINING WILL BE DONE WHEREVER CDTF LOCATED 	<ul style="list-style-type: none"> • CDTF IS A DIPLOMATIC ASSET; 33 COUNTRIES TRAIN THERE 	<ul style="list-style-type: none"> • ALTERNATIVE PRESERVES CDTF ACCESS



BASE ANALYSIS FORT LEE, VIRGINIA

DOD RECOMMENDATION: Realign Fort Lee by reducing Kenner Army Community Hospital to a clinic. Eliminate inpatient services.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	12 of 14
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	2.1
ANNUAL SAVINGS (\$ M)	3.7
RETURN ON INVESTMENT	1997 (1 Year)
NET PRESENT VALUE (\$ M)	50.5
BASE OPERATING BUDGET (\$ M)	64.4
PERSONNEL ELIMINATED (MIL / CIV)	99 / 106
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	- 0.1 % / + 0.1 %
ENVIRONMENTAL	No known impediments

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**ISSUES REVIEWED
FORT LEE, VIRGINIA**

<p>POST-REALIGNMENT CLINIC STAFFING</p>	<p>IMPACT ON FORT LEE MISSIONS</p> <p>IMPACT ON BENEFICIARIES</p> <p>LOSS OF CATCHMENT AREA DESIGNATION</p> <p>RELATIONSHIP OF FUNCTIONAL VALUE SCORE TO RECOMMENDATION</p>
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**ISSUES
FORT LEE, VIRGINIA**

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>POST-REALIGNMENT CLINIC STAFFING</p>	<ul style="list-style-type: none"> • MEDICAL COMMAND IS BEST SUITED TO IDENTIFY APPROPRIATE MISSIONS AND ADEQUATE STAFFING LEVELS TO ACCOMPLISH THOSE MISSIONS • MEDICAL COMMAND ESTIMATES ARE BASED ON MAINTAINING CURRENT LEVEL OF OUTPATIENT WORKLOAD 	<ul style="list-style-type: none"> • STAFFING LEVELS WOULD BE INADEQUATE TO MAINTAIN CURRENT LEVEL OF OUTPATIENT WORKLOAD -- 50% WOULD GO TO CHAMPUS • COST OF OUTPATIENT WORKLOAD THAT WOULD FALL TO CHAMPUS IS NOT REFLECTED IN COBRA -- \$11.4 MILLION 	<ul style="list-style-type: none"> • COST ESTIMATES APPEAR REASONABLE • CLINIC STAFFING FIGURES ARE BASED ON A TESTED STAFFING MODEL AND APPEAR ADEQUATE TO SUPPORT CURRENT OUTPATIENT WORKLOAD

SCENARIO SUMMARY FORT LEE, VIRGINIA

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Realign Fort Lee by reducing Kenner Army Community Hospital to a clinic. Eliminate inpatient services.			
One-Time Costs (\$M): 2.1 Annual Savings (\$M): 3.7 Return on Investment: 1997 (1 Year) Net Present Value (\$M): 50.5		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INPATIENT CAPACITY • EVEN WITH CHAMPUS COST INCREASES, SAVINGS STILL ACCRUE 	<ul style="list-style-type: none"> • NON-ACTIVE DUTY BENEFICIARIES WOULD SEE INCREASED COSTS 		

ISSUES FORT LEE, VIRGINIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
IMPACT ON FORT LEE MISSIONS	<ul style="list-style-type: none"> • CLINIC MISSIONS AND RESOURCES ARE MEDICAL COMMAND RESPONSIBILITY 	<ul style="list-style-type: none"> • MEDICAL SUPPORT CRITICAL TO FORT LEE'S MISSION WOULD BE LOST -- QUARANTINE OF SICK SOLDIERS, RESPONSE TO TRAINING ACCIDENTS, GYNECOLOGY SERVICES 	<ul style="list-style-type: none"> • MEDICAL COMMAND WOULD ENSURE NECESSARY SERVICES WOULD BE AVAILABLE
IMPACT ON BENEFICIARIES	<ul style="list-style-type: none"> • COSTS WOULD INCREASE, BUT IMPACTS WOULD BE MITIGATED BY TRICARE AND OTHER DOD INITIATIVES 	<ul style="list-style-type: none"> • ACCESS TO SERVICES WOULD DIMINISH ACCESS AND INCREASE COSTS FOR BENEFICIARIES IN AND BEYOND THE KENNER CATCHMENT AREA 	<ul style="list-style-type: none"> • TRICARE IMPLEMENTATION AND REMAINING SERVICES AT CLINIC WOULD MITIGATE NEGATIVE IMPACTS FOR MOST BENEFICIARIES
RELATIONSHIP OF FUNCTIONAL VALUE SCORE TO RECOMMENDATION	<ul style="list-style-type: none"> • JCSG FUNCTIONAL VALUE SCORES WERE ONE INPUT TO A MODEL • ALTERNATIVES WERE NOT BASED ON NUMERICAL RANKINGS 	<ul style="list-style-type: none"> • THE JCSG FUNCTIONAL VALUE SCORE FOR KENNER WAS HIGHER THAN MANY OTHER HOSPITALS NOT ON THE DOD LIST 	<ul style="list-style-type: none"> • FUNCTIONAL VALUE SCORES WERE NOT THE BASIS FOR THE JCSG ALTERNATIVE OR THE ARMY RECOMMENDATION

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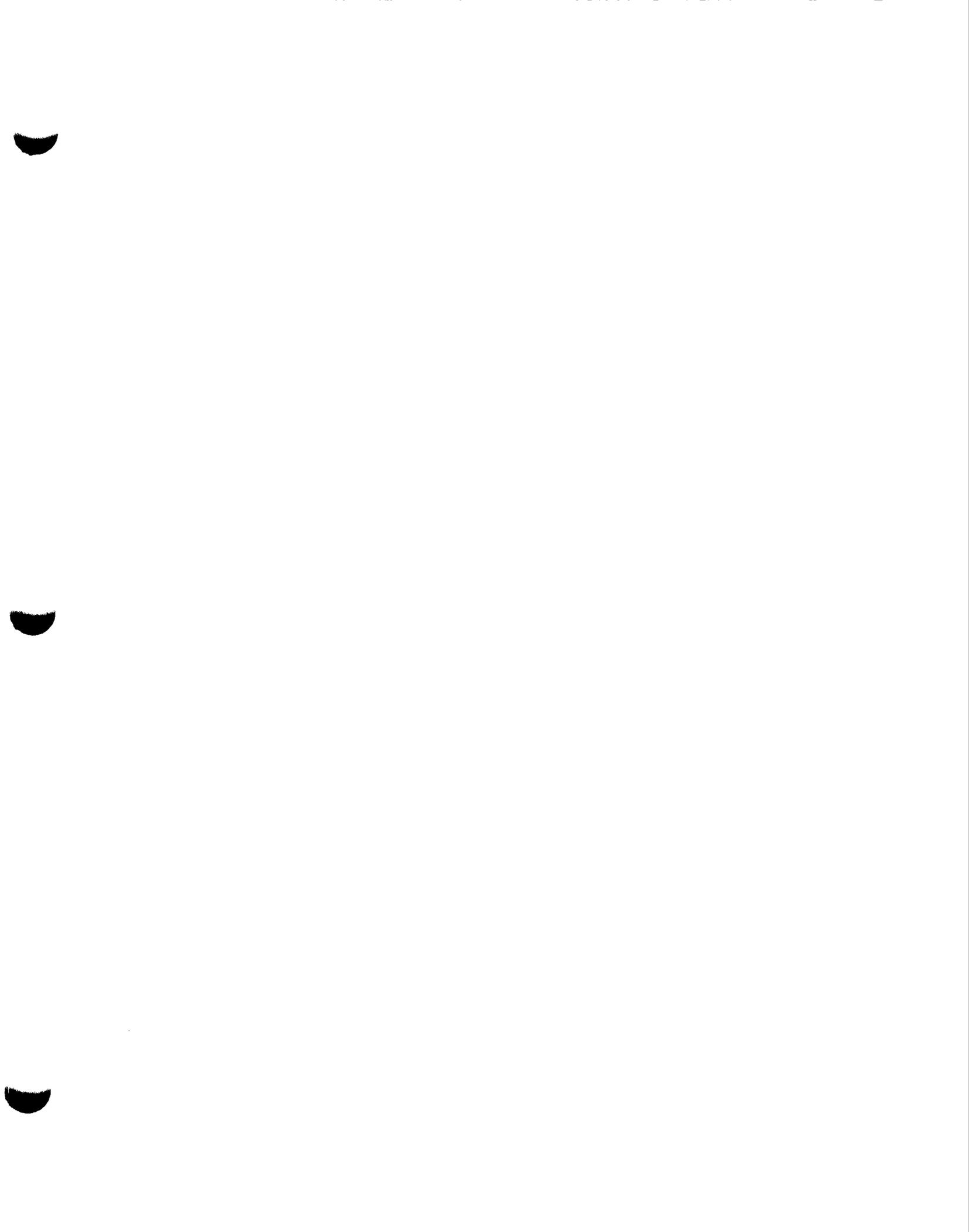
ISSUES
FORT LEE, VIRGINIA

(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
LOSS OF CATCHMENT AREA DESIGNATION	<ul style="list-style-type: none">• "RECOMMENDATION SHOWS A NET SAVINGS..."	<ul style="list-style-type: none">• WITHOUT CATCHMENT AREA CONTROL OVER CHAMPUS WORKLOAD, UNCONSTRAINED ACCESS TO CHAMPUS WOULD INCREASE COSTS OVER ARMY ESTIMATE	<ul style="list-style-type: none">• COMMUNITY POINT IS VALID, BUT EFFECT IS LIKELY TO BE SMALL, AND SUBJECT TO CURRENT AND FUTURE COST CONTROL ELEMENTS

B-15





ARMY COMMAND, CONTROL & ADMIN INSTALLATIONS

MILITARY VALUE	INSTALLATION
1	FORT BELVOIR, VIRGINIA
2	FORT McPHERSON, GEORGIA
3	FORT MYER, VIRGINIA
4	FORT SHAFTER, HAWAII
5	FORT MEADE, MARYLAND (R)
6	FORT MONROE, VIRGINIA
7	FORT RITCHIE, MARYLAND (C)
8	FORT GILLEM, GEORGIA
9	US ARMY GARRISON, SELFRIDGE, MICHIGAN (C)
10	PRICE SUPPORT CENTER, ILLINOIS (C)
11	FORT BUCHAHAN, PUERTO RICO (R)
12	PRESIDIO OF SAN FRANCISCO, CALIFORNIA
13	KELLY SUPPORT CENTER, PENNSYLVANIA (R)
14	FORT HAMILTON, NEW YORK (R)
15	FORT TOTTEN, NEW YORK (C)

(C) = DoD recommendation for closure

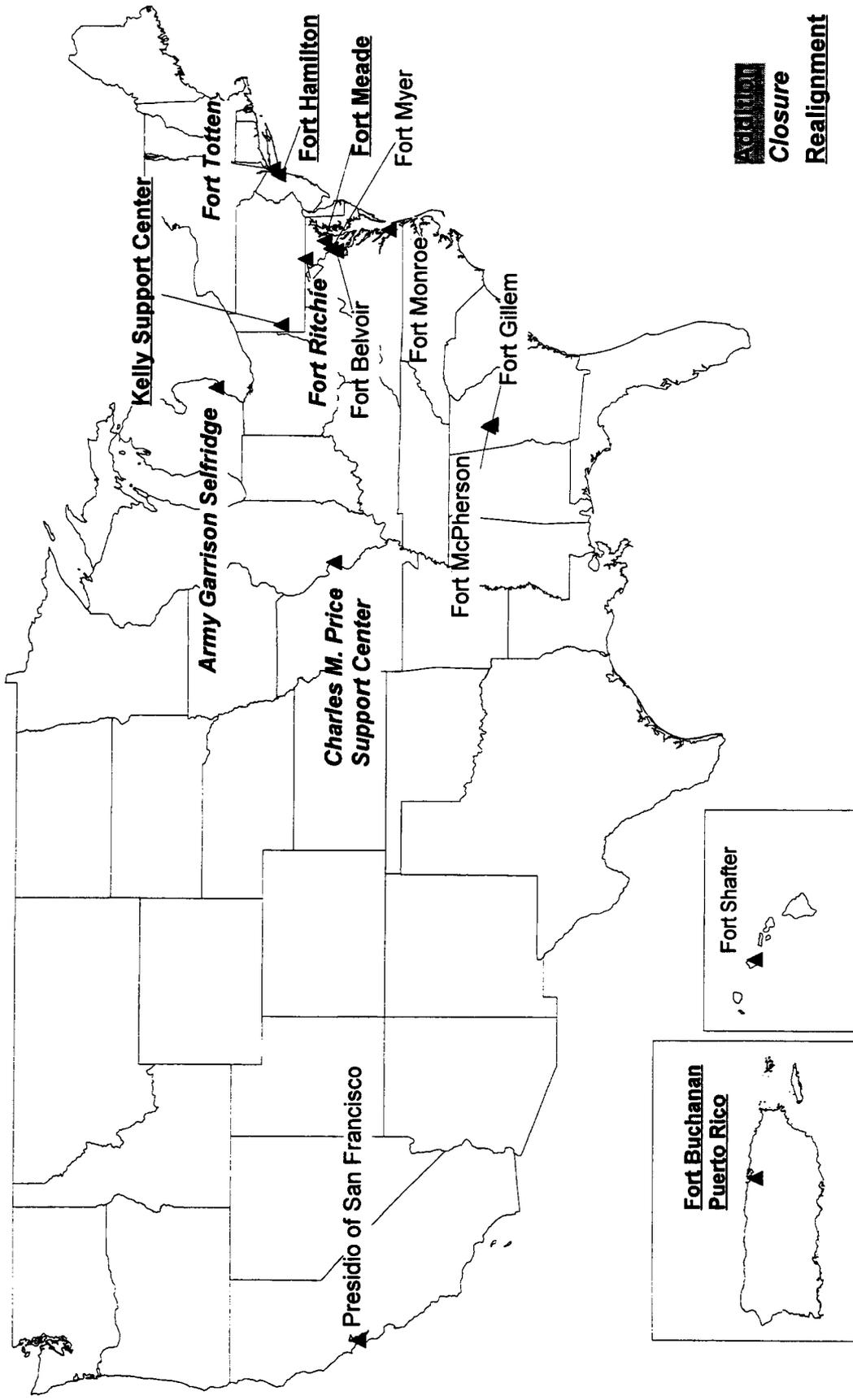
(R) = DoD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

(*) = *Commission add for further consideration*

C-1

Command, Control, and Administration Installations



C-2



BASE ANALYSIS FORT MEADE, MARYLAND

DOD RECOMMENDATION: Realign Fort Meade by reducing Kimbrough Army Community Hospital to a clinic. Eliminate inpatient services.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	5 of 15
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	1.6
ANNUAL SAVINGS (\$ M)	3.5
RETURN ON INVESTMENT	1997 (1 Year)
NET PRESENT VALUE (\$ M)	49.5
BASE OPERATING BUDGET (\$ M)	103.6
PERSONNEL ELIMINATED (MIL / CIV)	55 / 74
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / - 0.1 %
ENVIRONMENTAL	No known impediments

**ISSUES REVIEWED
FORT MEADE, MARYLAND**

<p>ESTIMATED SAVINGS</p>	<p>IMPACT ON FORT MEADE TENANTS</p> <p>RETIREE ACCESS TO DIRECT CARE SERVICES</p> <p>EXCEPTIONAL FAMILY MEMBER PROGRAM</p>
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C-4

ISSUES
FORT MEADE, MARYLAND

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
ESTIMATED SAVINGS	<ul style="list-style-type: none"> • COBRA ANALYSIS BASED ON MEDICAL COMMAND STAFF REDUCTIONS, COST TRANSFERS TO OTHER FACILITIES, AND CHAMPUS INCREASES SHOWS SUBSTANTIAL NET SAVINGS • INCREMENTAL COST OF CARE AT WALTER REED WOULD NOT BE SUBSTANTIALLY DIFFERENT FROM COST AT KIMBROUGH 	<ul style="list-style-type: none"> • CURRENT WORKLOAD WOULD GO TO CHAMPUS AT RATES HIGHER THAN ARMY ESTIMATES • WORKLOAD MOVING TO WALTER REED WOULD COST MORE TO PROVIDE • NET EFFECT WOULD BE COST, NOT SAVINGS 	<ul style="list-style-type: none"> • NET SAVINGS ARE BASED ON REASONABLE ASSUMPTIONS ABOUT WORKLOAD TRANSFERS AND COSTS

SCENARIO SUMMARY FORT MEADE, MARYLAND

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Realign Fort Meade by reducing Kimbrough Army Community Hospital to a clinic. Eliminate inpatient services.			
One-Time Costs (\$M): 1.6 Annual Savings (\$M): 3.5 Return on Investment: 1997 (1 Year) Net Present Value (\$M): 49.5		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS CAPACITY • NET SAVINGS TO THE GOVERNMENT 	<ul style="list-style-type: none"> • SOME USERS WOULD EXPERIENCE HIGHER COSTS AND DIMINISHED ACCESS TO INPATIENT SERVICES 		

ISSUES FORT MEADE, MARYLAND

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
IMPACT ON FORT MEADE TENANTS	<ul style="list-style-type: none"> • MEDICAL CENTERS AT WALTER REED AND BETHESDA, ALONG WITH AN APPROPRIATELY STAFFED CLINIC AT FORT MEADE, WOULD BE ABLE TO MEET THE NEEDS OF THE FORT MEADE COMMUNITY 	<ul style="list-style-type: none"> • IMPACT OF HOSPITAL LOSS ON THE 57 TENANTS ON FORT MEADE ARE UNKNOWN BECAUSE THE ARMY NEVER ASKED THEM FOR INPUT • IMPACTS MAY BE SIGNIFICANT 	<ul style="list-style-type: none"> • ARMY MEDICAL COMMAND WOULD ENSURE NECESSARY SERVICES WOULD BE PROVIDED
RETIREE ACCESS TO DIRECT CARE SERVICES	<ul style="list-style-type: none"> • MILITARY HOSPITALS' PRIMARY MISSION IS SERVICES TO ACTIVE DUTY, THEIR FAMILIES, AND RETIREES, IN THAT ORDER 	<ul style="list-style-type: none"> • RETIREES WOULD NOT BE ABLE TO OBTAIN DIRECT CARE SERVICES • COSTS TO RETIREES WOULD INCREASE • "BROKEN PROMISE" 	<ul style="list-style-type: none"> • RETIREE COMMUNITY WOULD EXPERIENCE HIGHER COSTS, THOUGH IMPACTS WOULD BE MITIGATED BY DOD PROGRAMS
EXCEPTIONAL FAMILY MEMBER PROGRAM	<ul style="list-style-type: none"> • MEDICAL CENTERS AT WALTER REED AND BETHESDA CAN SERVE EFMP ENROLEES 	<ul style="list-style-type: none"> • 778 ENROLLED FAMILIES, MANY OF WHOM UTILIZE HOSPITAL EMERGENCY ROOM AND INPATIENT CAPABILITY 	<ul style="list-style-type: none"> • LOSS OF EMERGENCY ROOM AND INPATIENT CAPACITY WOULD INCONVENIENCE SOME EFMP FAMILIES, BUT WOULD NOT REQUIRE RELOCATION

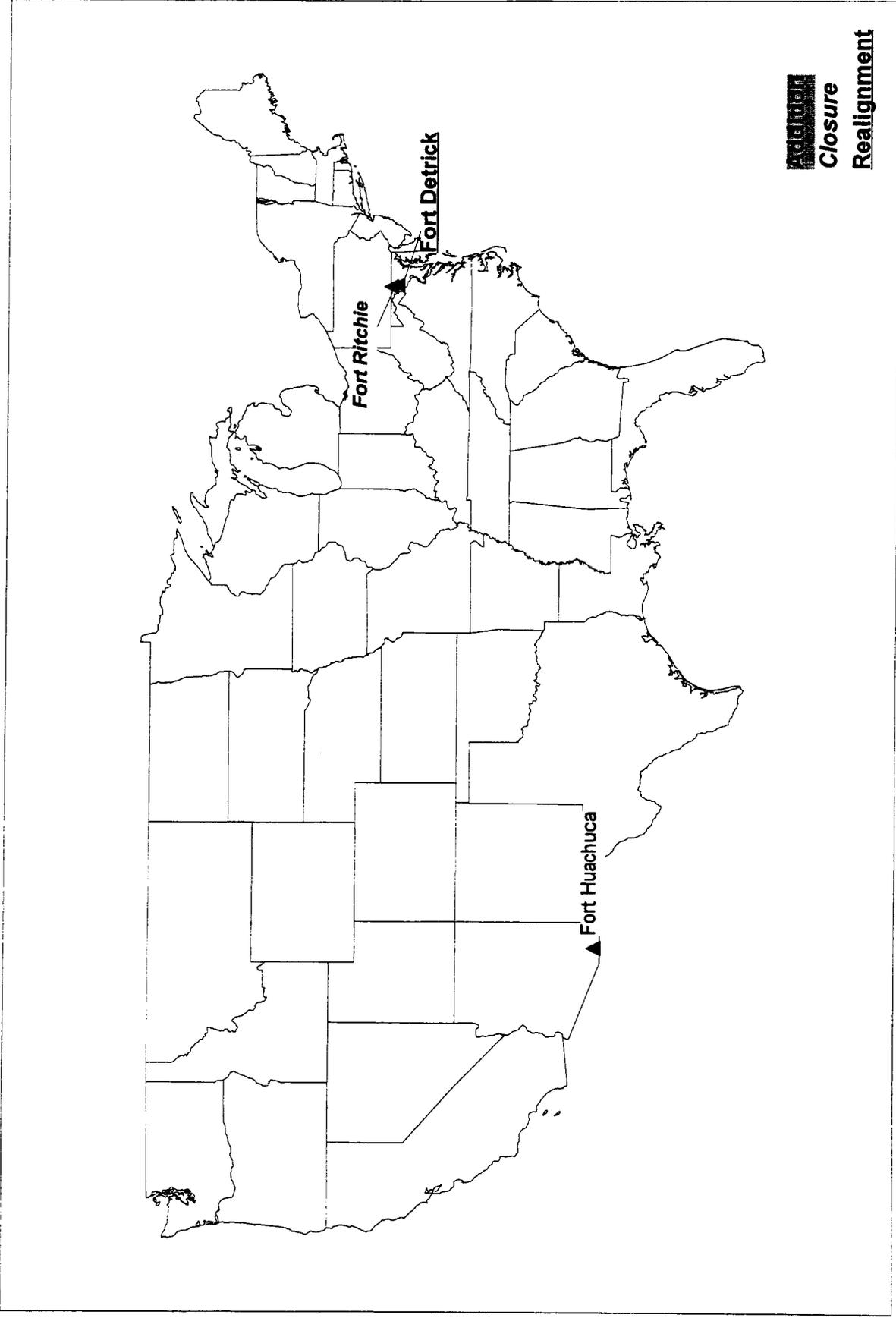


BASE ANALYSIS FORT RITCHIE, MARYLAND

DOD RECOMMENDATION: Close Fort Ritchie. Relocate the 1111th Signal Battalion and 1108th Signal Brigade to Fort Detrick, MD. Relocate Information Systems Engineering Command elements to Fort Huachuca, AZ.

ALTERNATIVE FOR CONSIDERATION: Close Fort Ritchie. Relocate the 1111th Signal Battalion and 1108th Signal Brigade to Fort Detrick, MD. Relocate Information Systems Engineering Command elements to Fort Huachuca, AZ. Enclave the National Guard facility.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	7 of 15
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	69.9
ANNUAL SAVINGS (\$ M)	26.1
RETURN ON INVESTMENT	2001 (2 years)
NET PRESENT VALUE	275.5
BASE OPERATING BUDGET (\$ M)	35.2
PERSONNEL ELIMINATED (MIL / CIV)	140 / 177
PERSONNEL REALIGNED (MIL / CIV)	851 / 741
ECONOMIC IMPACT (BRAC 95 / CUM)	- 4.8 % / - 4.8%
ENVIRONMENTAL	No known impediments



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**ISSUES REVIEWED
FORT RITCHIE, MARYLAND**

SUPPORT TO SITE R

**OPPORTUNITY TO CONSOLIDATE DEFENSE
INFORMATION SYSTEMS AGENCY - WESTERN
HEMISPHERE (DISA-WESTHEM)**

NATIONAL GUARD ARMORY REQUIRES ENCLAVE

FLAWED COST ESTIMATES

RELOCATING TENANTS TO ARIZONA INCREASES COSTS

WATER ISSUE AT FORT HUACHUCA

**SEVERE ECONOMIC IMPACT NORTHERN MARYLAND /
SOUTHERN PENNSYLVANIA**

ISSUES
FORT RITCHIE, MARYLAND

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
SITE R SUPPORT	<ul style="list-style-type: none"> • JOINT STAFF ACCEPTS INCREASED RESPONSE TIME 	<ul style="list-style-type: none"> • INCREASED RESPONSE TIME FROM FORT DETRICK IS UNACCEPTABLE 	<ul style="list-style-type: none"> • CHAIRMAN, JOINT CHIEFS OF STAFF, ACCEPTS INCREASED TIME
DISA-WESTHEM	<ul style="list-style-type: none"> • RELOCATE TO BASE X • COST ESTIMATES REASONABLE - ACTUAL COST WILL BE SUBJECT TO SERVICE / DEFENSE AGENCY DISCUSSION AND AGREEMENT 	<ul style="list-style-type: none"> • CAN ACHIEVE OPERATIONAL SYNERGISM BY CONSOLIDATING AT FORT RITCHIE WHERE REGIONAL CONTROL CENTER EXISTS • COST TO RELOCATE UNDERESTIMATED 	<ul style="list-style-type: none"> • DISA-WESTHEM MANAGES ELECTRONIC INFORMATION • CAN BE LOCATED ANYWHERE COMMUNICATIONS NODES ARE AVAILABLE
ARMY NATIONAL GUARD ARMORY	<ul style="list-style-type: none"> • FACILITY WAS MISSED DURING INITIAL INVENTORY • WILL ENCLAVE ARMORY 	<ul style="list-style-type: none"> • NEW ARMORY WAS NOT INCLUDED IN DECISION PROCESS 	<ul style="list-style-type: none"> • ARMORY ON FORT RITCHIE PROPERTY • ARMORY MISSED INVENTORY • ENCLAVE NOT IN DOD RECOMMENDATION

SCENARIO SUMMARY FORT RITCHIE, MARYLAND

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Fort Ritchie. Relocate the 1111th Signal Battalion and 1108th Signal Brigade to Fort Detrick, MD. Relocate Information Systems Engineering Command elements to Fort Huachuca, AZ.		Close Fort Ritchie. Relocate the 1111th Signal Battalion and 1108th Signal Brigade to Fort Detrick, MD. Relocate Information Systems Engineering Command elements to Fort Huachuca, AZ. Enclave the National Guard facility.	
One-Time Costs (\$M): 69.9 Annual Savings (\$M): 26.1 Return on Investment: 2001 (2 Years) Net Present Value (\$M): 275.5		One-Time Costs (\$M): 70.2 Annual Savings (\$M): 26.1 Return on Investment: 2001 (2 Years) Net Present Value (\$M): 275.2	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES DOD INFRASTRUCTURE & COSTS • MEETS REQUIREMENT TO SUPPORT SITE R 	<ul style="list-style-type: none"> • CAUSES RELOCATION OF DISA-WESTHEM WITH ASSOCIATED COSTS • FAILS TO CONSIDER NATIONAL GUARD ARMORY 	<ul style="list-style-type: none"> • REDUCES DOD INFRASTRUCTURE & COSTS • MEETS REQUIREMENT TO SUPPORT SITE R • PROVIDES FOR CONTINUATION OF NATIONAL GUARD ARMORY 	<ul style="list-style-type: none"> • CAUSES RELOCATION OF DISA-WESTHEM WITH ASSOCIATED COSTS

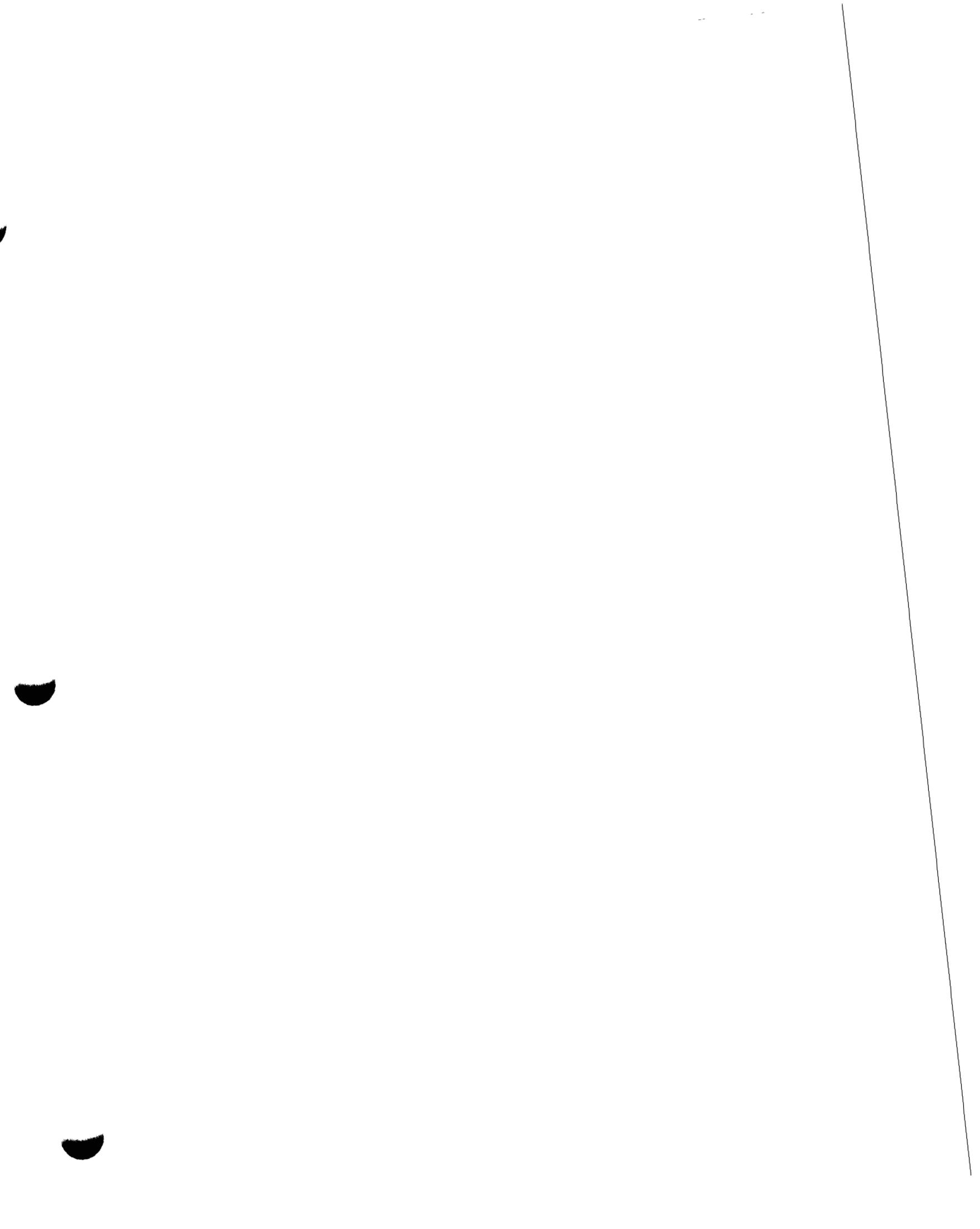
ISSUES
FORT RITCHIE, MARYLAND

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
FLAWED COST ESTIMATES	<ul style="list-style-type: none"> • NEW DATA CALL; NEW CERTIFIED DATA • ARMY AUDIT AGENCY AUDITED PROCESS / CERTIFIED NEW DATA • PROVIDED COMMISSION WITH NEW COBRA 	<ul style="list-style-type: none"> • DATA FATALLY FLAWED • DOD DECISION BASED ON INVALID INFORMATION • NEW DATA STILL FLAWED 	<ul style="list-style-type: none"> • NEW COST ESTIMATES CORRECTED PERSONNEL STRENGTHS, HOUSING DATA, AND PROVIDES FOR ON-SITE SUPPORT TO SITE R • SENSITIVITY ANALYSIS USING COMMUNITY DATA INDICATES ACTION STILL FINANCIALLY ATTRACTIVE
INCREASED OPERATING COSTS FROM RELOCATIONS	<ul style="list-style-type: none"> • RELOCATIONS ARE RELATIVELY SMALL • CONSOLIDATES FUNCTIONS WITH PARENT ORGANIZATIONS • INCREASES OPERATIONAL EFFICIENCY • METHODS OTHER THAN TRAVEL AVAILABLE TO CONDUCT BUSINESS 	<ul style="list-style-type: none"> • PRIMARY CUSTOMERS OF FORT RITCHIE TENANTS ARE EAST COAST BASED • RELOCATING TENANTS TO ARIZONA WILL INCREASE OPERATING COSTS 	<ul style="list-style-type: none"> • SENSITIVITY ANALYSIS REVEALS INCREASED RECURRING COSTS DOES NOT SIGNIFICANTLY AFFECT RECOMMENDATION PAYOFF

ISSUES
FORT RITCHIE, MARYLAND

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
WATER AT FORT HUACHUCA, AZ	<ul style="list-style-type: none"> • CONSIDERED WATER IN ENVIRONMENTAL BASELINE SURVEY • POSITION AFFIRMED BY MAYOR OF SIERRA VISTA • NEED FOR ENVIRONMENTAL IMPACT STUDY CONTINGENT UPON COMMISSION DECISION 	<ul style="list-style-type: none"> • SIERRA VISTA, AZ, IN AN ACQUIFER OVERDRAFT SITUATION • RELOCATION OF FORT RITCHIE ELEMENTS WILL EXACERBATE PROBLEM 	<ul style="list-style-type: none"> • SUPPORT DOD POSITION • POST-DECISION ENVIRONMENTAL IMPACT STATEMENT MAY SURFACE OTHER FACTORS
ECONOMIC IMPACT	<ul style="list-style-type: none"> • MILITARY VALUE ASSESSMENT TAKES PRECEDENCE • ECONOMIC IMPACT CONSIDERED AS PART OF DECISION PROCESS 	<ul style="list-style-type: none"> • CLOSURE WILL HAVE A SEVERE IMPACT ON AN ALREADY DEPRESSED REGION • WASHINGTON COUNTY UNEMPLOYMENT RATE AT 6.4% (JAN 95) • LOST PAYROLL \$75 MILLION 	<ul style="list-style-type: none"> • FORT DETRICK ONLY 45 MINUTES FROM FORT RITCHIE • ABOUT HALF THE JOBS STAY IN THE REGION

C-14



BASE ANALYSIS
SELFRIDGE ARMY GARRISON, MICHIGAN

DOD RECOMMENDATION: Close US Army Garrison, Selfridge.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	9 of 15
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	5.2
ANNUAL SAVINGS (\$ M)	7.1
RETURN ON INVESTMENT	1997 (Immediate)
NET PRESENT VALUE (\$M)	101.2
BASE OPERATING BUDGET (\$ M)	10.6
PERSONNEL ELIMINATED (MIL / CIV)	17 / 51
PERSONNEL REALIGNED (MIL / CIV)	222 / 95
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

C-15

**ISSUES REVIEWED
SELFRIDGE ARMY GARRISON, MICHIGAN**

<p>COBRA ANALYSIS</p> <p>AVAILABILITY OF HOUSING</p>	<p>MILITARY VALUE</p> <p>CONDITION OF FAMILY HOUSING</p> <p>BUSINESS PRACTICES</p> <p>MILITARY PERSONNEL INCREASES</p>
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ISSUES
SELFRIDGE ARMY GARRISON, MICHIGAN

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
COBRA ANALYSIS	<ul style="list-style-type: none"> • \$7.1M ANNUAL SAVINGS • IMMEDIATE RETURN ON INVESTMENT 	<ul style="list-style-type: none"> • SAVINGS OVERSTATED 	<ul style="list-style-type: none"> • \$4.3M ANNUAL SAVINGS • IMMEDIATE RETURN ON INVESTMENT
	<ul style="list-style-type: none"> • \$2.6M ANNUAL SAVINGS FROM CLOSING FAMILY HOUSING 	<ul style="list-style-type: none"> • ARMY DID NOT INCLUDE HOUSING ALLOWANCE COSTS FOR OTHER SERVICES 	<ul style="list-style-type: none"> • \$0.5M ANNUAL SAVINGS FROM CLOSING FAMILY HOUSING • FUNDING FOR FAMILY HOUSING OPERATIONS DECREASED • ARMY DID NOT INCLUDE HOUSING ALLOWANCES FOR ALL FAMILY HOUSING AND BARRACKS RESIDENTS
	<ul style="list-style-type: none"> • \$1.3M IN BASE OPERATIONS SAVINGS 	<ul style="list-style-type: none"> • SAVINGS OVERSTATED • REMAINING UNITS MUST INCREASE FUNDING 	<ul style="list-style-type: none"> • CONTINUING SERVICES DEPENDENT ON OTHER SERVICES FUNDING
AVAILABILITY OF HOUSING	<ul style="list-style-type: none"> • ADEQUATE HOUSING AVAILABLE IN LOCAL MARKET 	<ul style="list-style-type: none"> • ADEQUATE HOUSING NOT AVAILABLE IN LOCAL MARKET 	<ul style="list-style-type: none"> • HOUSING ALLOWANCES ADEQUATE • 2 % VACANCY RATE

SCENARIO SUMMARY

SELFRIDGE ARMY GARRISON, MICHIGAN

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close US Army Garrison, Selfridge			
One-Time Costs (\$M): 5.2 Annual Savings (\$M): 7.1 Return on Investment: 1997 (Immediate) Net Present Value (\$M): 101.2			
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • ANNUAL SAVINGS • CONSISTENT WITH STRATEGY TO CLOSE HOUSING AREAS THAT SUPPORT SMALL GARRISON AND HEADQUARTERS ACTIVITIES 	<ul style="list-style-type: none"> • REDUCES QUALITY OF LIFE FOR SOLDIERS AND FAMILIES • ELIMINATES HOUSING THAT MEETS DOD STANDARDS AND HAS LOW DEFERRED MAINTENANCE 		

ISSUES
SELFRIDGE ARMY GARRISON, MICHIGAN

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
MILITARY VALUE	<ul style="list-style-type: none"> • SUPPORTS SMALL ARMY POPULATION • 9 OF 15 	<ul style="list-style-type: none"> • MODEL "PURPLE" BASE 	<ul style="list-style-type: none"> • MILITARY VALUE PROPERLY ASSESSED
CONDITION OF FAMILY HOUSING	<ul style="list-style-type: none"> • NONE STATED 	<ul style="list-style-type: none"> • FAMILY HOUSING IN GOOD CONDITION 	<ul style="list-style-type: none"> • 765 ACTIVE UNITS MEET STANDARDS • 161 UNRENOVATED UNITS CONVERTED TO ADMINISTRATIVE SPACE AND BARRACKS • \$150K IN DEFERRED MAINTENANCE
BUSINESS PRACTICES	<ul style="list-style-type: none"> • PART OF NEW DOD HOUSING STRATEGY 	<ul style="list-style-type: none"> • NONE STATED 	<ul style="list-style-type: none"> • RENT BARRACKS TO COAST GUARD AND GEOGRAPHICALLY SEPARATED BACHELORS • PRIVATIZED GAS AND ELECTRICAL SYSTEMS
INCREASES IN PERSONNEL	<ul style="list-style-type: none"> • NO INCREASES SHOWN ON POPULATION PLANING DOCUMENT 	<ul style="list-style-type: none"> • MILITARY PERSONNEL INCREASING 	<ul style="list-style-type: none"> • READINESS GROUP INCREASING BY 57 • RELOCATED TO BASE X IN ARMY COBRA

C-19



BASE ANALYSIS PRICE SUPPORT CENTER, ILLINOIS

DOD RECOMMENDATION: Close Charles Melvin Price Support Center, except a small reserve enclave and storage area.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	10 of 15
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	3.3
ANNUAL SAVINGS (\$ M)	6.3
RETURN ON INVESTMENT	1997 (Immediate)
NET PRESENT VALUE (\$M)	85.5
BASE OPERATING BUDGET (\$ M)	18.9
PERSONNEL ELIMINATED (MIL / CIV)	21 / 54
PERSONNEL REALIGNED (MIL / CIV)	4 / 2
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / - 0.5 %
ENVIRONMENTAL	No known impediments

C-20

**ISSUES REVIEWED
PRICE SUPPORT CENTER, ILLINOIS**

<p>COBRA ANALYSIS</p> <p>AVAILABILITY OF HOUSING</p> <p>TENANT RELOCATION</p>	<p>MILITARY VALUE</p> <p>SUPPORT TO AVIATION-TROOP COMMAND</p> <p>CONDITION OF FAMILY HOUSING</p> <p>CONDITION OF BARRACKS</p> <p>DOD ACTIVITIES REQUESTING SPACE</p>
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C-21

ISSUES
PRICE SUPPORT CENTER, ILLINOIS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
COBRA ANALYSIS	<ul style="list-style-type: none"> • \$6.3 M ANNUAL SAVINGS • IMMEDIATE RETURN ON INVESTMENT 	<ul style="list-style-type: none"> • NONE STATED 	<ul style="list-style-type: none"> • \$5.3 ANNUAL SAVINGS • RETURN ON INVESTMENT IN 1 YEAR-1998
	<ul style="list-style-type: none"> • \$0.5M ANNUAL SAVINGS FROM CLOSING FAMILY HOUSING 	<ul style="list-style-type: none"> • NO SAVINGS FROM CLOSING FAMILY HOUSING 	<ul style="list-style-type: none"> • \$78K ANNUAL SAVINGS FROM CLOSING FAMILY HOUSING
	<ul style="list-style-type: none"> • 21 MILITARY POSITIONS ELIMINATED • \$797K SAVINGS 	<ul style="list-style-type: none"> • NONE STATED 	<ul style="list-style-type: none"> • 8 MILITARY POSITIONS ELIMINATED • \$358K ANNUAL SAVINGS
AVAILABILITY OF HOUSING	<ul style="list-style-type: none"> • HOUSING AVAILABLE IN LOCAL MARKET 	<ul style="list-style-type: none"> • ADEQUATE HOUSING NOT AVAILABLE 	<ul style="list-style-type: none"> • 257 PERSONNEL ALREADY IN UNACCEPTABLE HOUSING DUE TO COST AND DISTANCE • HOUSING ALLOWANCES GENERALLY ADEQUATE
TENANT RELOCATION	<ul style="list-style-type: none"> • COSTS TO RELOCATE TENANTS NOT INCLUDED 	<ul style="list-style-type: none"> • COST TO RELOCATE TENANTS SHOULD BE INCLUDED 	<ul style="list-style-type: none"> • ALL TENANTS ARE INCLUDED IN ENCLAVE

SCENARIO SUMMARY

PRICE SUPPORT CENTER, ILLINOIS

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Price Support Center, except for a small reserve enclave and storage area.			
One-Time Costs (\$M): 3.3 Annual Savings (\$M): 6.3 Return on Investment: 1997 (Immediate) Net Present Value (\$M): 85.5			
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • ANNUAL SAVINGS • CONSISTENT WITH STRATEGY OF CLOSING HOUSING AREAS THAT SUPPORT SMALL GARRISON AND HEADQUARTERS ACTIVITIES 	<ul style="list-style-type: none"> • REDUCES QUALITY OF LIFE FOR SOLDIERS AND FAMILIES • LOSS OF NEW HOUSING UNITS WITH NO DEFERRED MAINTENANCE 		

ISSUES
PRICE SUPPORT CENTER, ILLINOIS

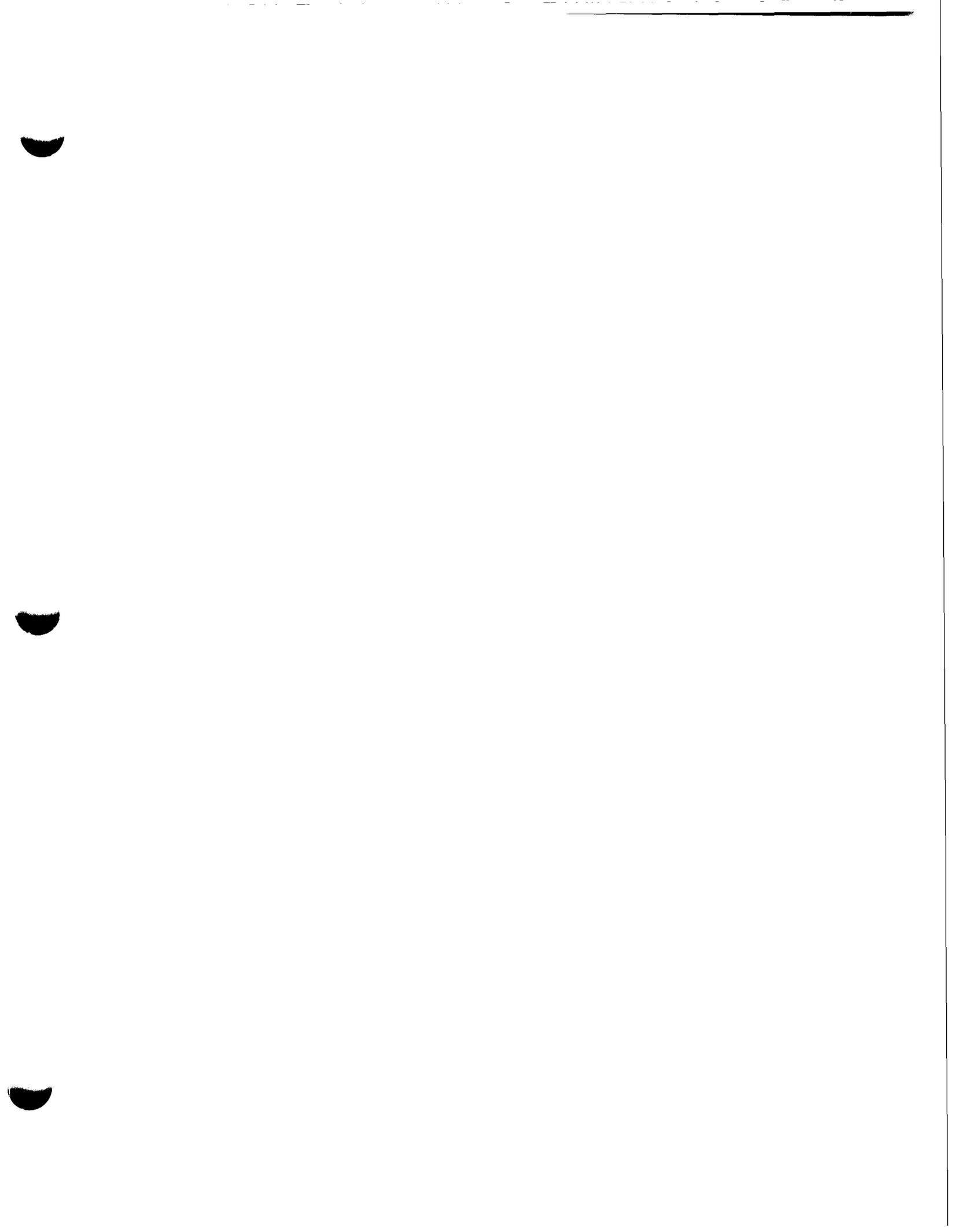
ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
MILITARY VALUE	<ul style="list-style-type: none"> • 10 OF 15 	<ul style="list-style-type: none"> • LOGISTICS VALUE UNDERSTATED 	<ul style="list-style-type: none"> • MILITARY VALUE PROPERLY ASSESSED
SUPPORT TO AVIATION-TROOP COMMAND	<ul style="list-style-type: none"> • RELOCATION OF ATCOM WARRANTS REDUCTION AT PRICE 	<ul style="list-style-type: none"> • ATCOM COMPRISES: 17 % OF HOUSING 21 % OF ADMIN SPACE 0.1 % OF ENCLOSED WAREHOUSE SPACE 0 % OF OPEN STORAGE 	<ul style="list-style-type: none"> • RELOCATION OF ATCOM HAS MINIMAL EFFECT ON PRICE
CONDITION OF FAMILY HOUSING	<ul style="list-style-type: none"> • NONE STATED 	<ul style="list-style-type: none"> • HOUSING IN EXCELLENT CONDITION 	<ul style="list-style-type: none"> • NO DEFERRED MAINTENANCE • 100 OF 164 UNITS BUILT IN 1988/90
CONDITION OF BARRACKS	<ul style="list-style-type: none"> • NONE STATED 	<ul style="list-style-type: none"> • BARRACKS RECENTLY RENOVATED 	<ul style="list-style-type: none"> • 52 ROOMS RENOVATED 1994 • STOP WORK ORDER ISSUED ON SECOND 52 ROOM FACILITY

ISSUES
PRICE SUPPORT CENTER, ILLINOIS

(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
DOD ACTIVITIES REQUESTING SPACE	<ul style="list-style-type: none">• INSTALLATION RECOMMENDED FOR CLOSURE	<ul style="list-style-type: none">• MORE DOD ACTIVITIES REQUESTING SPACE	<ul style="list-style-type: none">• ARMY DENIED NAVY REQUEST FOR 220K SF AND DRMO REQUEST FOR 40K SF OF WAREHOUSE SPACE• TENANTS REIMBURSE ARMY

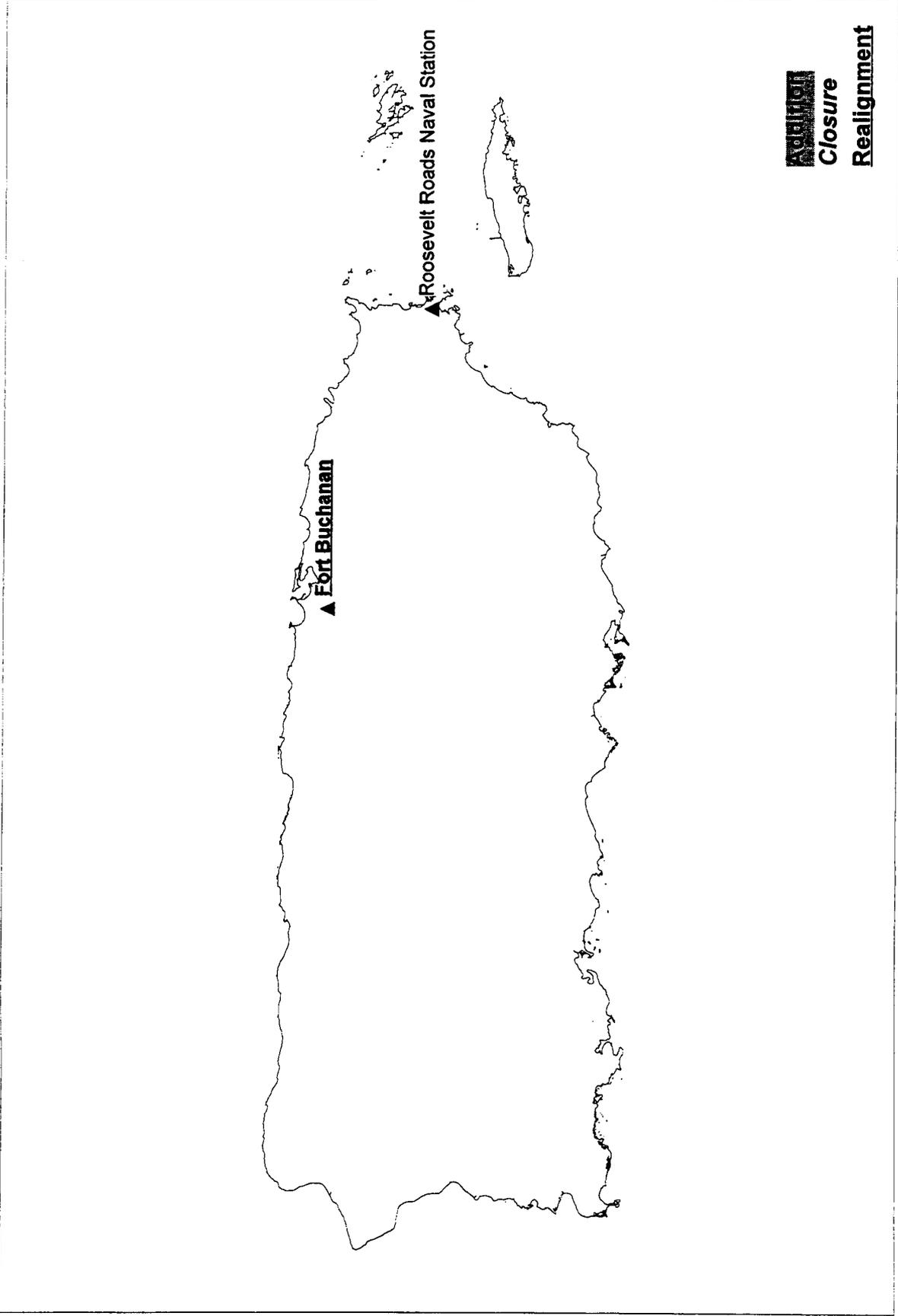
C-25



BASE ANALYSIS FORT BUCHANAN, PUERTO RICO

DOD RECOMMENDATION: Realign Fort Buchanan by reducing garrison management functions and disposing of family housing. Retain an enclave for the reserve components, Army and Air Force Exchange Service (AAFES) and the Antilles Consolidated School.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	11 of 15
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	19.9
ANNUAL SAVINGS (\$ M)	21.4
RETURN ON INVESTMENT	2001 (Immediate)
NET PRESENT VALUE (\$M)	255.3
BASE OPERATING BUDGET (\$ M)	23.7
PERSONNEL ELIMINATED (MIL / CIV)	129 / 241
PERSONNEL REALIGNED (MIL / CIV)	67 / 89
ECONOMIC IMPACT (BRAC 95 / CUM)	- 0.1 % / - 0.1 %
ENVIRONMENTAL	No known impediments



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**ISSUES REVIEWED
FORT BUCHANAN, PUERTO RICO**

<p>GARRISON MISSIONS</p> <p>FAMILY HOUSING CLOSURE</p>	<p>INSTALLATION'S HISTORIC AND STRATEGIC VALUE</p> <p>ECONOMIC IMPACT</p> <p>INSTALLATION STATUS - CLOSURE OR REALIGNMENT</p>
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ISSUES
FORT BUCHANAN, PUERTO RICO

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>GARRISON MISSIONS</p>	<ul style="list-style-type: none"> • BUCHANAN NOT CONSIDERED A POWER PROJECTION PLATFORM • MOBILIZATION CERTIFICATION, DEPLOYMENT SUPPORT, JOINT EXERCISE SUPPORT AND DISASTER RECOVERY SUPPORT CAN BE PERFORMED BY ACTION TEAMS FROM CONUS • FORSCOM IMPLEMENTATION CONCEPT IS TO CLOSE GARRISON, DISPOSE OF FAMILY HOUSING, RELIEVE INSTALLATION OF AREA MISSIONS 	<ul style="list-style-type: none"> • DESIGNATED A LEAD MOBILIZATION STATION AND POWER PROJECTION PLATFORM • ADDITIONAL MISSIONS SUPPORT REGIONAL CONTINGENCIES, DEPLOYMENTS, REGIONAL TRAINING EXERCISES, DISASTER RECOVERY & ANTI-TERRORISM • MISSIONS BEST PERFORMED BY PERMANENTLY STATIONED GARRISON • GARRISON CLOSURE EXCEEDS DOD RECOMMENDATION 	<ul style="list-style-type: none"> • MOBILIZATION CERTIFICATION ROUTINELY UTILIZES A RESIDENT GARRISON • PRECEDENT EXISTS FOR MOBILIZATION CERTIFICATION BY ACTION TEAMS • ADDITIONAL MISSIONS NOT DEPENDENT ON RESIDENT GARRISON • GARRISON CLOSURE & MISSION CHANGES EXCEED DOD RECOMMENDATION

ISSUES
FORT BUCHANAN, PUERTO RICO
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
FAMILY HOUSING CLOSURE	<ul style="list-style-type: none"> • DISPOSAL OF HOUSING YIELDS SAVINGS THAT CAN BE USED FOR READINESS ISSUES. • ARMY WILL FUND HOUSING CONSTRUCTION AT ROOSEVELT ROADS NAVAL BASE FOR RELOCATED PERSONNEL • CONSIDERING SABANA SECA NAVAL SECURITY GROUP INSTALLATION AS ALTERNATIVE SITE • ENCLAVED MILITARY PERSONNEL WILL RECEIVE HOUSING ALLOWANCE 	<ul style="list-style-type: none"> • ARMY ESTIMATES UNDERSTATE CLOSURE COSTS, THEREBY OVERSTATING SAVINGS • ROOSEVELT ROADS INADEQUATE ALTERNATIVE FOR ARMY FAMILY HOUSING • SABANA SECA ON EPA SUPERFUND CLEANUP LIST • LOCAL HOUSING MARKET EXPENSIVE AVAILABILITY LIMITED 	<ul style="list-style-type: none"> • HOUSING OLD BUT GENERALLY MAINTAINED • NOT 1990S STANDARDS; LIMITED AMENITIES • INSTALLATION INFRASTRUCTURE IS OLD • SABANA SECA POTENTIALLY VIABLE AS A HOUSING SITE • LIMITED RENTAL MARKET IN VICINITY OF BUCHANAN

SCENARIO SUMMARY FORT BUCHANAN, PUERTO RICO

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
<p>Realign Fort Buchanan by reducing garrison management functions and disposing of family housing. Retain an enclave for the reserve components, Army and Air Force Exchange Service (AAFES) and the Antilles Consolidated School.</p>		<p>Realign Fort Buchanan. Dispose of family housing. Retain garrison facilities as necessary to fulfill mobilization missions and requirements, and enclave support functions. Retain an enclave for the Reserve components, Army and Air Force Exchange Service (AAFES) and the Antilles Consolidated School.</p>	
<p>One-Time Costs (\$M): 19.9 Annual Savings (\$M): 21.4 Return on Investment 2001 (Immediate) Net Present Value (\$M): 255.3</p>		<p>One-Time Costs (\$M): 7.0 Annual Savings (\$M): 8.9 Return on Investment: 2001 (Immediate) Net Present Value (\$M): 108.9</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES PERSONNEL INFRASTRUCTURE • AVOIDS MAJOR HOUSING MAINTENANCE AND UPGRADE OUTLAYS • AVOIDS MAJOR INSTALLATION UTILITY OUTLAYS 	<ul style="list-style-type: none"> • FORCES SELECT PERSONNEL ONTO TIGHT RENTAL MARKET • EFFECTIVELY CLOSES THE INSTALLATION • SIGNALS FURTHER WITHDRAWAL FROM THE CARIBBEAN AND LATIN AMERICA ON HEELS OF LEAVING PANAMA 	<ul style="list-style-type: none"> • REDUCES PERSONNEL INFRASTRUCTURE • RETAINS AN ACTIVE COMPONENT GARRISON • AVOIDS MAJOR HOUSING MAINTENANCE AND UPGRADE OUTLAYS 	<ul style="list-style-type: none"> • SAVES SIGNIFICANTLY LESS THAN DOD RECOMMENDATION • REQUIRES INSTALLATION UTILITY OUTLAYS • FORCES ALL MILITARY PERSONNEL ONTO TIGHT RENTAL MARKET

ISSUES

FORT BUCHANAN, PUERTO RICO

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
HISTORIC AND STRATEGIC VALUE	<ul style="list-style-type: none"> • NO EASY CHOICES LEFT • FORT BUCHANAN IS AN EXCELLENT FACILITY - • MILITARY VALUE OF FORT BUCHANAN IS LOW • INTANGIBLE FACTORS SUCH AS HISTORY OR SYMBOLISM TO HISPANIC COMMUNITY NOT CONSIDERED 	<ul style="list-style-type: none"> • ACTIVE ARMY PRESENCE ON PUERTO RICO UNBROKEN SINCE 1898 • LAST ACTIVE ARMY INSTALLATION IN CARIBBEAN - SOON TO BE LAST IN LATIN AMERICA • FORT BUCHANAN HABITUALLY USED DURING CARIBBEAN AND LATIN AMERICAN CRISES • PROVIDES BILINGUAL RESERVE UNITS CRUCIAL TO LATIN AMERICAN CONTINGENCIES • CLOSURE SENDS WRONG SIGNAL TO HISPANIC COMMUNITY 	<ul style="list-style-type: none"> • ACTION EFFECTIVELY ENDS ACTIVE ARMY PRESENCE ON PUERTO RICO
ECONOMIC IMPACT	<ul style="list-style-type: none"> • MILITARY VALUE ASSESSMENT TAKES PRECEDENCE • ECONOMIC IMPACT CONSIDERED AS PART OF OVERALL ASSESSMENT 	<ul style="list-style-type: none"> • CLOSURE WILL BE SEVERE BLOW TO ALREADY DEPRESSED ECONOMY 	<ul style="list-style-type: none"> • ANALYSIS SURFACED NO INDICATIONS OF IMPROPER APPLICATION OF DOD SELECTION CRITERIA

ISSUES
FORT BUCHANAN, PUERTO RICO

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>INSTALLATION STATUS - CLOSURE OR REALIGNMENT</p>	<ul style="list-style-type: none"> • RECOMMENDATION DIS-ESTABLISHES GARRISON AND CLOSES HOUSING • SIGNIFICANT ACTIVITIES AND FUNCTIONS RETAINED: <ul style="list-style-type: none"> READINESS GROUP COMMISSARY POST EXCHANGE DOD SCHOOL ARMY RESERVE NATIONAL GUARD • BASED ON DOD CRITERIA BEST-FIT DEFINITION IS REALIGNMENT 	<ul style="list-style-type: none"> • FORSCOM IMPLEMENTATION OF RECOMMENDATION CLOSES FORT BUCHANAN 	<ul style="list-style-type: none"> • FORSCOM DRAFT IMPLEMENTATION PLAN EXCEEDS SCOPE OF DOD RECOMMENDATION • DOD WILL LIKELY HAVE DIFFICULTY ENCLAVING DEFENSE AGENCY ELEMENTS WITHOUT MAINTAINING A GARRISON STRUCTURE



BASE ANALYSIS

KELLY SUPPORT CENTER, PENNSYLVANIA

DOD RECOMMENDATION: Realign the Kelly Support Center by consolidating Army Reserve units onto three of its five parcels. Dispose of remaining two parcels. Relocate the Army Reserve's leased maintenance activity in Valley Grove, West Virginia to the Kelly Support Center.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	13 of 15
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	0.3
ANNUAL SAVINGS (\$ M)	0.7
RETURN ON INVESTMENT	2001 (Immediate)
NET PRESENT VALUE (\$M)	8.4
BASE OPERATING BUDGET (\$ M)	4.9
PERSONNEL ELIMINATED (MIL / CIV)	0 / 13
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / - 0.1 %
ENVIRONMENTAL	No known impediments

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**ISSUES REVIEWED
KELLY SUPPORT CENTER, PENNSYLVANIA**

<p>NONE</p>	<p>DATA INPUT ERRORS</p> <p>PERSONNEL ELIMINATIONS</p> <p>MILITARY CONSTRUCTION</p> <p>VALLEY GROVE FACILITY</p>
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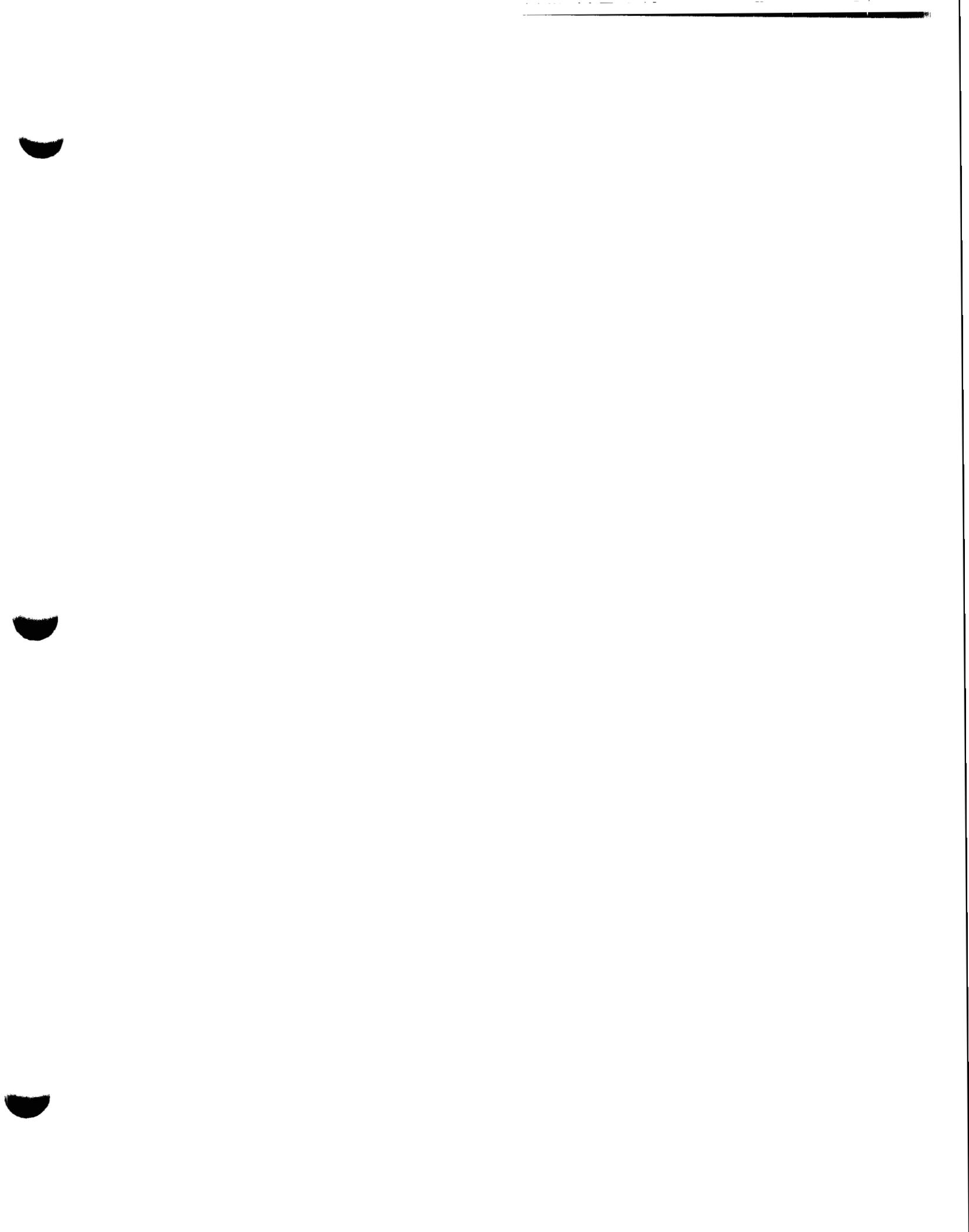
SCENARIO SUMMARY

KELLY SUPPORT FACILITY, PENNSYLVANIA

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
<p>Realign the Kelly Support Center by consolidating Army reserve units onto three of its five parcels. Dispose of the remaining two parcels. Realign the Army Reserve's leased maintenance activity in Valley Grove, West Virginia to the Kelly Support Center.</p>		<p>Realign the Kelly Support Center by consolidating Army reserve units onto three of its five parcels. Dispose of the remaining two parcels.</p>	
<p>One-Time Costs (\$M): 0.3 Annual Savings (\$M): 0.7 Return on Investment: 2001 (Immediate) Net Present Value (\$M): 8.4</p>		<p>One-Time Costs (\$M): 0.3 Annual Savings (\$M): 0.7 Return on Investment: 2001 (Immediate) Net Present Value (\$M): 8.4</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • ELIMINATES EXCESS PROPERTY 	<ul style="list-style-type: none"> • IGNORES SECDEF LETTER OF JUNE 14, 1995 	<ul style="list-style-type: none"> • ELIMINATES EXCESS PROPERTY • IMPLEMENTS SECDEF LETTER OF JUNE 14, 1995 	

ISSUES
KELLY SUPPORT CENTER, PENNSYLVANIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
DATA INPUT ERRORS	<ul style="list-style-type: none"> • REVISED INPUT, NO CHANGE IN OUTCOME 	<ul style="list-style-type: none"> • SEVERAL DATA INPUT ERRORS 	<ul style="list-style-type: none"> • ERRORS CORRECTED • NO CHANGE IN RECOMMENDATION
PERSONNEL ELIMINATIONS	<ul style="list-style-type: none"> • 13 CIVILIAN POSITIONS 	<ul style="list-style-type: none"> • UNCERTAINTY OVER LOCATION OF AREA SUPPORT MISSION 	<ul style="list-style-type: none"> • REVISED RECOMMENDATION REDUCED ELIMINATIONS • AREA SUPPORT TO REMAIN AT KELLY
MILITARY CONSTRUCTION	<ul style="list-style-type: none"> • \$32.4 M IN ORIGINAL RECOMMENDATION 	<ul style="list-style-type: none"> • NO STATED POSITION 	<ul style="list-style-type: none"> • NO MILITARY CONSTRUCTION IN REVISED RECOMMENDATION
VALLEY GROVE FACILITY	RELOCATED TO KELLY IN ORIGINAL RECOMMENDATION	<ul style="list-style-type: none"> • NEW FACILITY BEING BUILT IN WEST VIRGINIA 	<ul style="list-style-type: none"> • SECDEF STATED RECOMMENDATION NO LONGER VIABLE



BASE ANALYSIS FORT HAMILTON, NEW YORK

DOD RECOMMENDATION: Realign Fort Hamilton. Dispose of all family housing. Retain minimum essential land and facilities for existing Army units and activities. Relocate all Army Reserve units from Caven Point, New Jersey, to Fort Hamilton.

DOD ALTERNATIVE RECOMMENDATION: Realign Fort Hamilton. Dispose of all family housing. Retain minimum essential land and facilities for existing Army units and activities including all Army Reserve units.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	14 of 15
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0.4
ANNUAL SAVINGS (\$ M)	2.2
RETURN ON INVESTMENT	2001 (Immediate)
NET PRESENT VALUE (\$M)	24.4
BASE OPERATING BUDGET (\$ M)	25.7
PERSONNEL ELIMINATED (MIL / CIV)	0 / 14
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / - 0.1 %
ENVIRONMENTAL	No known impediments

**ISSUES REVIEWED
FORT HAMILTON, NEW YORK**

<p>FAMILY HOUSING LIFESPAN</p> <p>FUNDING FOR MAINTENANCE & UPGRADE</p> <p>AFFORDABILITY AND AVAILABILITY OF ALTERNATIVES</p>	<p>HISTORIC PRESENCE IN NEW YORK CITY AREA</p> <p>RESIDUAL UNITS TO BE ENCLAVED</p> <p>FAMILY HOUSING PRIVATIZATION</p>
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ISSUES
FORT HAMILTON, NEW YORK

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
FAMILY HOUSING LIFESPAN	<ul style="list-style-type: none"> • HOUSING APPROACHING END OF 50 YEAR USEFUL LIFESPAN 	<ul style="list-style-type: none"> • FAMILY HOUSING AGE & CONDITION GENERALLY COMPARABLE TO LOCAL MARKET 	<ul style="list-style-type: none"> • FAMILY HOUSING IS NOT 1990'S STANDARDS • LIMITED AMENITIES
FUNDING FOR MAINTENANCE & UPGRADES	<ul style="list-style-type: none"> • SERVICE LACKS MONEY NECESSARY FOR UPGRADES AND MAINTENANCE 	<ul style="list-style-type: none"> • ALLOW PRIVATIZATION INITIATIVE TO MATURE THROUGH LEGISLATIVE PROCESS 	<ul style="list-style-type: none"> • LEAD PAINT PREVALENT • ABATEMENT COSTS UP TO \$12,000 PER UNIT • FY 96 DEFERRED MAINTENANCE TOTALS \$2.3 MILLION
AFFORDABILITY AND AVAILABILITY OF ALTERNATIVES	<ul style="list-style-type: none"> • HOUSING IS AVAILABLE • MOST REMAINING MILITARY ARE SENIOR PERSONNEL WHO CAN BETTER AFFORD MORE COSTLY RENTALS / OWNERSHIP 	<ul style="list-style-type: none"> • LOCAL HOUSING MARKET IS EXPENSIVE AND UNAVAILABLE • NEIGHBORHOODS ARE CULTURALLY COHESIVE • LONG TERM RESIDENCY IS NORMAL • COMPARABLE HOUSING EXCEEDS BAQ & VHA BY \$200 - \$500 PER MONTH FOR JUNIOR ENLISTED MEMBERS 	<ul style="list-style-type: none"> • NO LOCAL HOUSING REFERRAL OFFICE • LOCAL AREA RENTAL MARKET TIGHT • 2 & 3 BEDROOM RENTALS COST \$750 - \$1000 PER MONTH (AND UP) • 108 FAMILIES ARE E5 AND BELOW (37.5% OF ASSIGNED STRENGTH) • SOLDIERS' ANNUAL OUT OF POCKET EXPENSE ESTIMATED AT \$1.5 MIL

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SCENARIO SUMMARY FORT HAMILTON, NEW YORK

DOD RECOMMENDATION		DOD ALTERNATIVE	
<p>Realign Fort Hamilton. Dispose of all family housing. Retain minimum essential land and facilities for existing Army units and activities. Relocate all Army Reserve units from Caven Point, New Jersey, to Fort Hamilton.</p>		<p>Realign Fort Hamilton. Dispose of all family housing. Retain minimum essential land and facilities for existing Army units and activities including all Army Reserve units.</p>	
<p>One-Time Costs (\$M): 0.4 Annual Savings (\$M): 2.2 Return on Investment: 2001 (Immediate) Net Present Value (\$M): 24.4</p>		<p>One-Time Costs (\$M): 0.4 Annual Savings (\$M): 2.2 Return on Investment: 2001 (Immediate) Net Present Value (\$M): 24.4</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • AVOIDS MAJOR HOUSING MAINTENANCE AND UPGRADE OUTLAYS • ALLOWS REDUCTION TO PERSONNEL INFRASTRUCTURE • CLOSING FAMILY HOUSING A GOOD BUSINESS DECISION 	<ul style="list-style-type: none"> • PERSONNEL CHANGES MINOR (14 OF 198 CIV) • CLOSING FAMILY HOUSING QUESTIONABLE FROM QUALITY OF LIFE VIEWPOINT • FORCES MILITARY FAMILIES ONTO TIGHT, EXPENSIVE COMMERCIAL MARKET • SHIFTS COST BURDEN FROM SERVICE TO SOLDIER 	<ul style="list-style-type: none"> • SAME AS ORIGINAL RECOMMENDATION 	<ul style="list-style-type: none"> • SAME AS ORIGINAL RECOMMENDATION

ISSUES
FORT HAMILTON, NEW YORK

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
HISTORIC PRESENCE IN NEW YORK CITY AREA	<ul style="list-style-type: none"> • RECOMMENDATION REALIGNS FORT HAMILTON • IMPORTANT PRESENCE WILL REMAIN 	<ul style="list-style-type: none"> • ARMY'S PRESENCE IN NYC DATES TO REVOLUTIONARY WAR • FORT HAMILTON A VITAL PART OF BROOKLYN COMMUNITY 	<ul style="list-style-type: none"> • DOD AND COMMUNITY POSITIONS ARE CONSISTENT
RESIDUAL UNITS TO BE ENCLAVED	<ul style="list-style-type: none"> • NYC RECRUITING BATTALION • MILITARY ENLISTMENT PROCESSING STATION • 8TH MED BRIGADE - ARMY RESERVE • POST EXCHANGE & COMMISSARY 	<ul style="list-style-type: none"> • NEW YORK PROUDLY SUPPORTS THE MILITARY • SUPPORT CURRENTLY AVAILABLE TO ACTIVE, RESERVES AND RETIREES WILL COST SIGNIFICANTLY MORE 	<ul style="list-style-type: none"> • RECOMMEDATION AFFECTS HOUSING & GARRISON • LITTLE CHANGE TO INSTALLATION PERSONNEL STRENGTHS OR FUNCTIONS
FAMILY HOUSING PRIVATIZATION	<ul style="list-style-type: none"> • ONLY PART OF SOLUTION TO FAMILY HOUSING PROBLEMS • THREE-PRONG OFFENSIVE: SHIFT TO BUSINESS OPERATIONS, ADDITIONAL MONEY, AND DIVESTITURE • NOT TIMELY ENOUGH TO AFFECT FORT HAMILTON RECOMMENDATION 	<ul style="list-style-type: none"> • ALLOW INITIATIVE TO MATURE THROUGH LEGISLATIVE PROCESS 	<ul style="list-style-type: none"> • WILL NOT SOLVE SHORT TERM ISSUES WITH FAMILY HOUSING AT FORT HAMILTON



BASE ANALYSIS FORT TOTTEN, NEW YORK

DOD RECOMMENDATION: Close Fort Totten, except an enclave for the U. S. Army Reserve. Dispose of family housing.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	15 of 15
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	1.0
ANNUAL SAVINGS (\$ M)	0.7
RETURN ON INVESTMENT	2001 (Immediate)
NET PRESENT VALUE (\$M)	8.0
BASE OPERATING BUDGET (\$ M)	4.1
PERSONNEL ELIMINATED (MIL / CIV)	0 / 3
PERSONNEL REALIGNED (MIL / CIV)	11 / 11
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / - 0.1%
ENVIRONMENTAL	No known impediments

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**ISSUES REVIEWED
FORT TOTTEN, NEW YORK**

<p>FAMILY HOUSING LIFESPAN</p> <p>FUNDING FOR MAINTENANCE & UPGRADE</p> <p>AFFORDABILITY AND AVAILABILITY OF ALTERNATIVES</p>	<p>HISTORIC PRESENCE IN NEW YORK CITY AREA</p> <p>RESIDUAL UNITS TO BE ENCLAVED</p>
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ISSUES
FORT TOTTEN, NEW YORK

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
FAMILY HOUSING LIFESPAN	<ul style="list-style-type: none"> • 60 OF 188 SETS HISTORIC • 128 SETS BUILT 1959/60 • ALL WITHIN DECADE OF USEFUL LIFESPAN END 	<ul style="list-style-type: none"> • FAMILY HOUSING COMPARABLE / SUPERIOR TO LOCAL HOUSING 	<ul style="list-style-type: none"> • LIVING CONDITIONS NOT TO 1990s STANDARD • LIMITED AMENITIES
FUNDING FOR MAINTENANCE AND UPGRADES	<ul style="list-style-type: none"> • SERVICE LACKS MONEY NECESSARY FOR UPGRADES AND MAINTENANCE • NOT A TROOP UNIT POST 	<ul style="list-style-type: none"> • FAMILY HOUSING SERVICEABLE AND AFFORDABLE • NOT IN SERVICE BEST INTEREST TO RELINQUISH SOME OF AREA'S BEST BARGAINS 	<ul style="list-style-type: none"> • 24 UNITS INACTIVE DUE TO UNFUNDED REQUIREMENTS • LEAD PAINT ABATEMENT REQUIREMENTS CAN BE AS MUCH AS \$12K PER UNIT • FY 96 MAINTENANCE PROGRAM - \$4.1 MILLION UNFUNDED PROJECTS
AFFORDABILITY AND AVAILABILITY OF ALTERNATIVES	<ul style="list-style-type: none"> • ASSUME AFFORDABLE HOUSING IS AVAILABLE • REMAINING SOLDIERS ARE MORE SENIOR PERSONNEL - BETTER ABLE TO ABSORB OUT OF POCKET EXPENSE 	<ul style="list-style-type: none"> • AREA AROUND TOTTEN IS UPSCALE - RENTALS EXPENSIVE 	<ul style="list-style-type: none"> • ESTIMATE ALL RANK OUT OF POCKET EXPENSE WILL TOTAL \$0.5 MIL OVER ENTITLEMENTS • FORT HAMILTON HAS SUFFICIENT NUMBER OF VACANT QUARTERS TO OFFER ACCEPTABLE OPTION • SOME LOSS OF CONVENIENCE

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SCENARIO SUMMARY FORT TOTTEN, NEW YORK

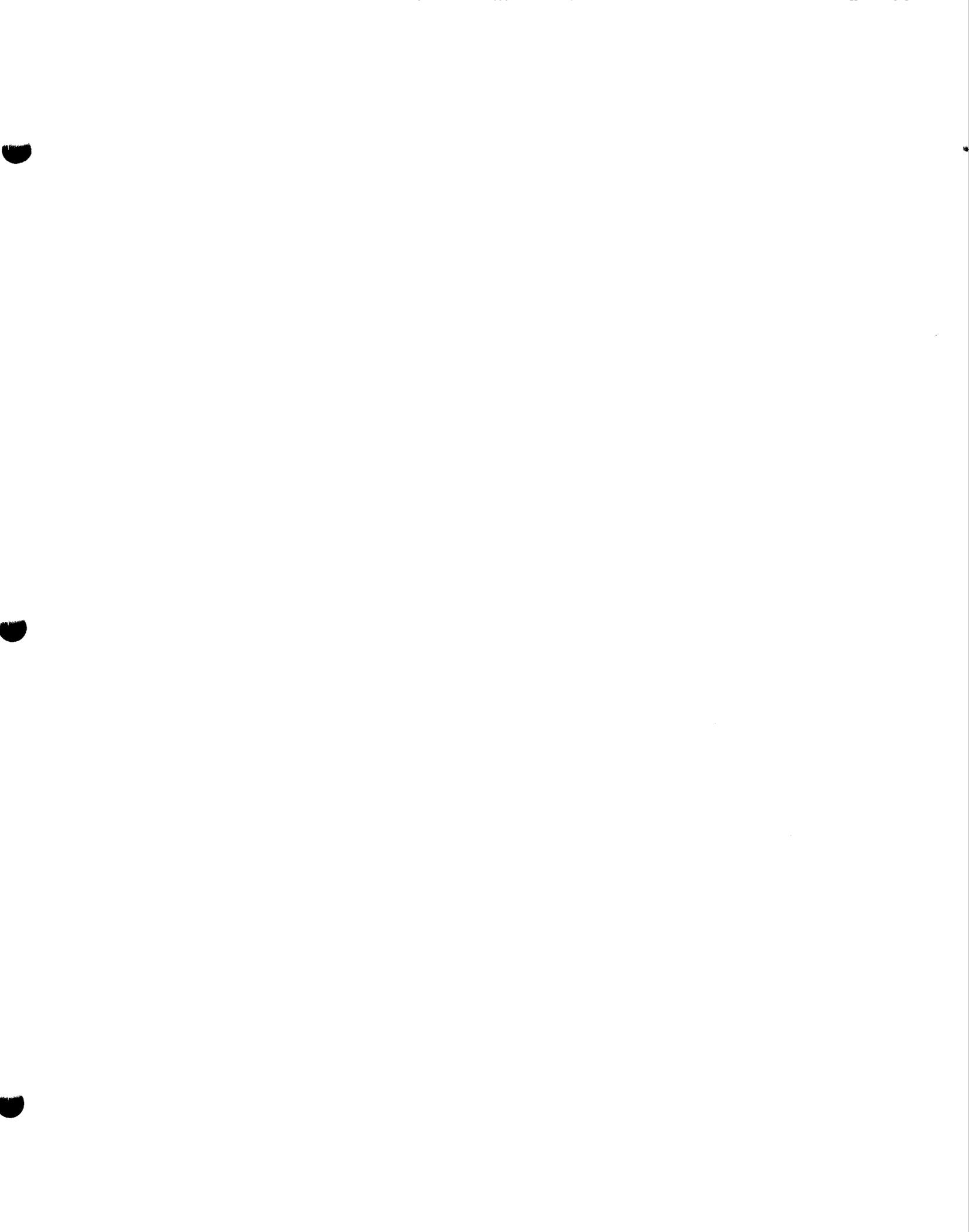
DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Fort Totten, except an enclave for the U. S. Army Reserve. Dispose of family housing.			
One-Time Costs (\$M): 1.0 Annual Savings (\$M): 0.7 Return on Investment: 2001 (Immediate) Net Present Value (\$M): 8.0		One Time Costs (\$M): Steady State Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • AVOIDS MAJOR HOUSING MAINTENANCE AND UPGRADE OUTLAYS AT FORT TOTTEN • ALLOWS REDUCTION TO PERSONNEL AND INFRASTRUCTURE 	<ul style="list-style-type: none"> • PERSONNEL CHANGES (25 OF 721) AND SAVINGS ARE MINOR • FORCES MILITARY FAMILIES ONTO TIGHT, EXPENSIVE COMMERCIAL MARKET • SHIFTS COST BURDEN FROM SERVICE TO SOLDIER 		

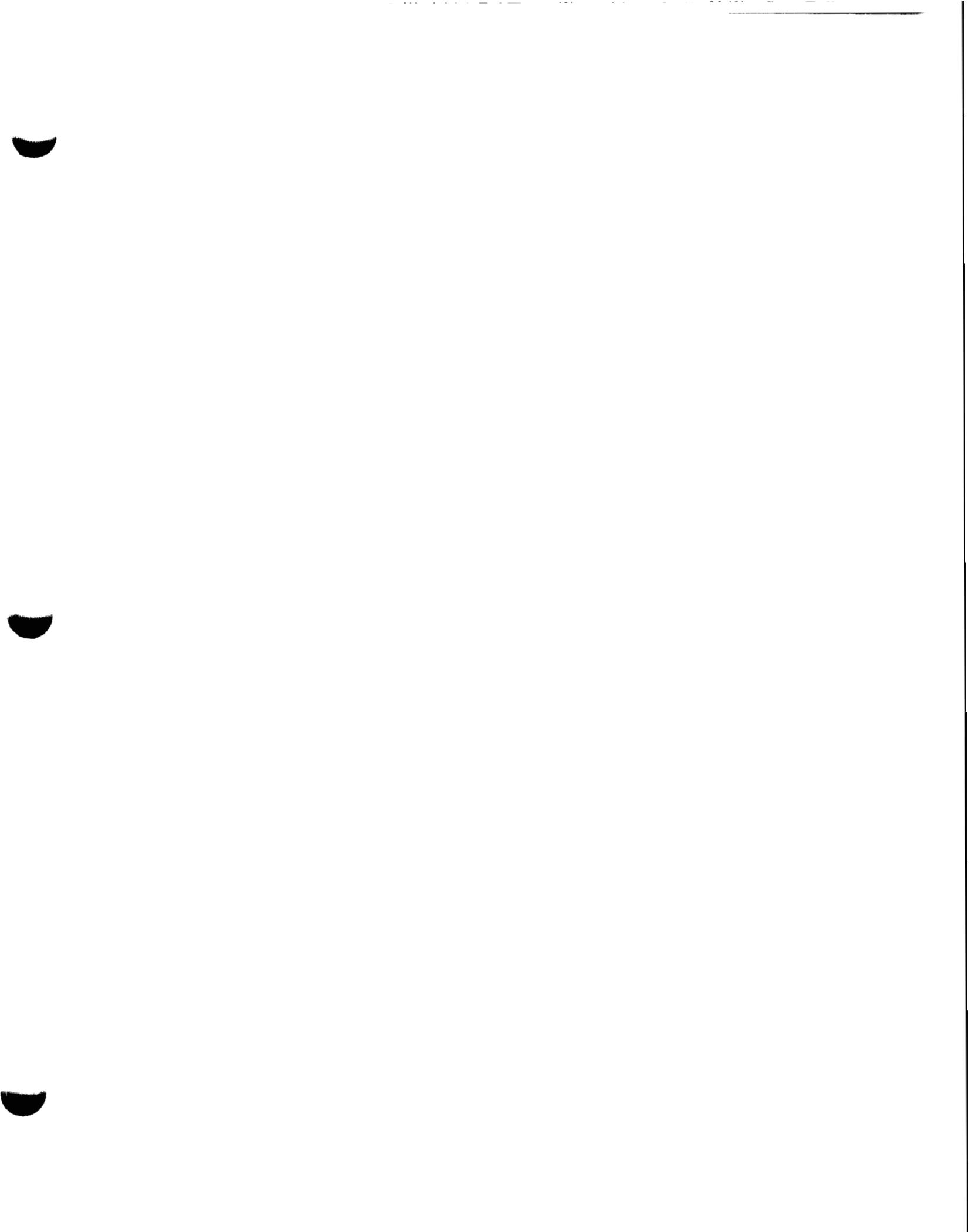
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**ISSUES
FORT TOTTEN, NEW YORK**

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
HISTORIC PRESENCE IN NEW YORK CITY AREA	<ul style="list-style-type: none"> • NO EASY CHOICES; ALL REMAINING BASES HAVE MUCH TO OFFER • SERVICE MUST REDUCE EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • ARMY PRESENCE DATES TO CIVIL WAR • TOTTEN FEATURES TWO NYC LANDMARK FACILITIES 1870s OFFICER CLUB CIVIL WAR RAMPARTS 	<ul style="list-style-type: none"> • INSTALLATION CLOSURE AND HISTORIC PRESERVATION ARE NOT INCOMPATIBLE • QUEENS, NY, ZONED POST FOR RESTRICTED DEVELOPMENT
RESIDUAL UNITS TO BE ENCLAVED	<ul style="list-style-type: none"> • 77TH ARMY RESERVE COMMAND ENCLAVED • ERNIE PYLE RESERVE CENTER RETAINED 	<ul style="list-style-type: none"> • CLOSURE AFFECTS 77TH ARCOM AND RESERVE CENTER • RESERVE CENTER RECENTLY UPGRADED 	<ul style="list-style-type: none"> • RESERVE COMMAND AND CENTER REMAINS

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ARMY COMMODITY INSTALLATIONS

MILITARY VALUE	INSTALLATION
1	REDSTONE ARSENAL, ALABAMA
2	DETROIT ARSENAL, MICHIGAN (R)
3	ROCK ISLAND ARSENAL, ILLINOIS
4	FORT MONMOUTH, NEW JERSEY
5	ADELPHI LABORATORIY CENTER, MARYLAND
6	FORT DETRICK, MARYLAND (R)
7	PICATINNY ARSENAL, NEW JERSEY
8	COLD REGIONS RESEARCH & ENGINEERING LABORATORY, NEW HAMPSHIRE
9	NATICK RESEARCH , DEVELOPMENT & ENGINEERING CENTER, MASSACHUSETTS

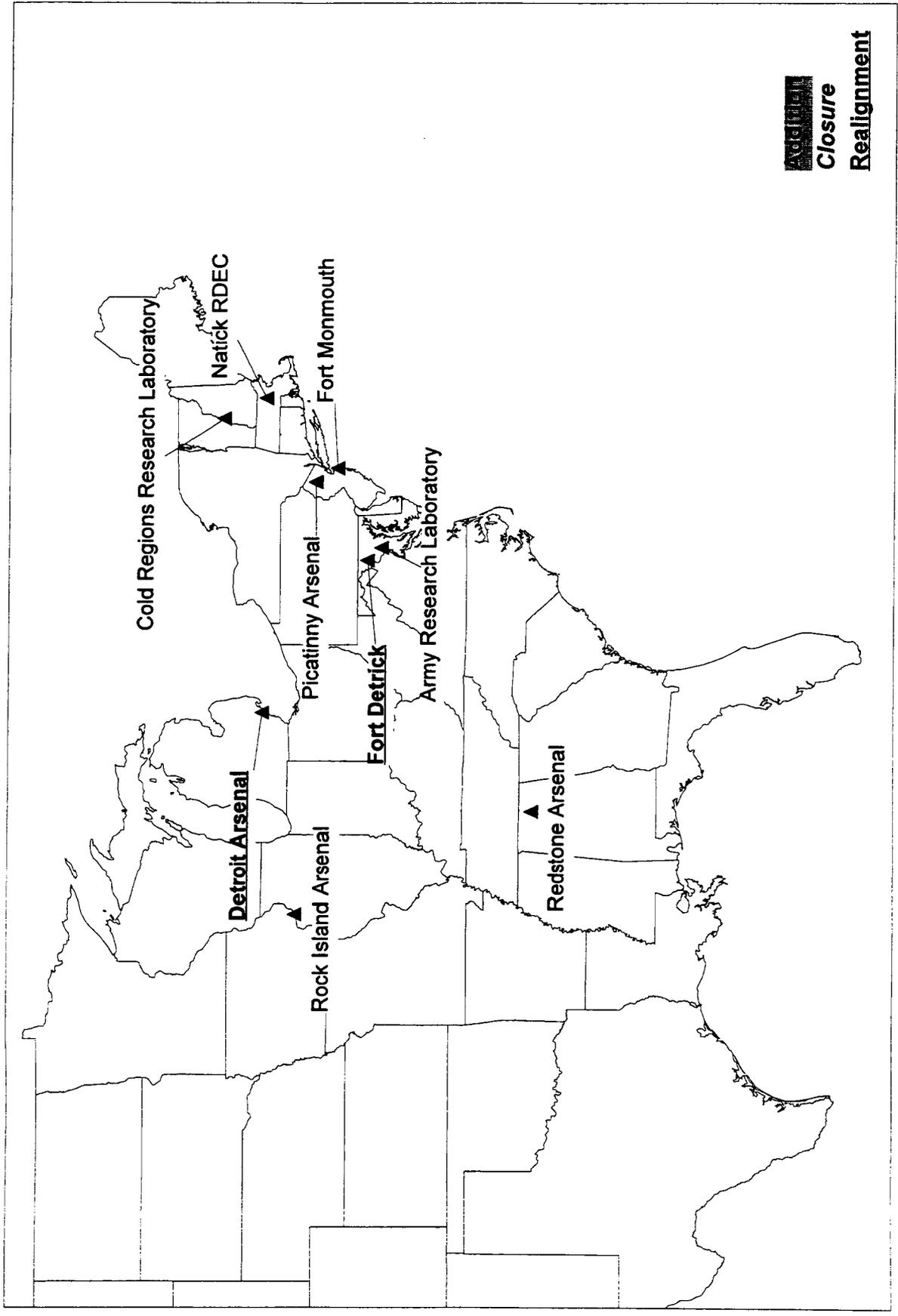
(C) = DoD recommendation for closure

(R) = DoD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

(*) = *Commission add for further consideration*

Commodity Installations



Commodity
Closure
Realignment

D-2



BASE ANALYSIS DETROIT ARSENAL, MICHIGAN

DOD RECOMMENDATION: Realign Detroit Arsenal by closing and disposing of the Detroit Army Tank Plant.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	2 of 9
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	1.4
ANNUAL SAVINGS (\$ M)	3.1
RETURN ON INVESTMENT	1996 (Immediate)
NET PRESENT VALUE (\$ M)	38.1
BASE OPERATING BUDGET (\$ M)	5.9
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0% / 0.0%
ENVIRONMENTAL	No known impediments

**ISSUES REVIEWED
DETROIT ARSENAL, MICHIGAN**

<p>GUN MOUNT PRODUCTION</p>	<p>IMPACT ON CONTRACTOR PERSONNEL</p> <p>COSTS TO MOVE OPERATIONS TO LIMA OR ROCK ISLAND</p> <p>DEFENSE CONTRACT MANAGEMENT AREA OFFICE (DCMAO) PERSONNEL AT DETROIT TANK PLANT</p>
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ISSUES
DETROIT ARSENAL, MICHIGAN

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
GUN MOUNT PRODUCTION	<ul style="list-style-type: none"> • ARMY STUDY PUTS COSTS AT \$39,483 PER MOUNT AT ROCK ISLAND AND \$53,000 AT DETROIT • PUTTING 100% OF WORK AT ROCK ISLAND RESULTS IN UNIT COST OF \$38,727 • RECOMMENDATION DOES NOT IMPACT ON OMB CIRCULAR A-76 	<ul style="list-style-type: none"> • GUN MOUNT PRODUCTION AT DETROIT IS CHEAPER AND OF BETTER QUALITY • MOVEMENT OF PRODUCTION TO ROCK ISLAND CONFLICTS WITH OMB CIRCULAR A-76 	<ul style="list-style-type: none"> • ARMY INPUT INDICATES THAT ROCK ISLAND IS SIGNIFICANTLY CHEAPER • BOTH PRODUCTION LINES MEET QUALITY REQUIREMENTS • RECOMMENDATION IS NOT IN CONFLICT WITH OMB CIRCULAR A-76

SCENARIO SUMMARY DETROIT ARSENAL, MICHIGAN

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Realign Detroit Arsenal by closing and disposing of the Detroit Army Tank Plant.			
One-Time Costs (\$M): 1.4 Annual Savings (\$M): 3.1 Return on Investment: 1996 (Immediate) Net Present Value (\$M): 38.2		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS • SUPPORTS ARMY STATIONING STRATEGY • COMBINES ALL GUN MOUNT PRODUCTION AT ONE FACILITY 	<ul style="list-style-type: none"> • ARMY'S TANK INDUSTRIAL BASE IS CUT TO ONE PLANT • ELIMINATES 150 CONTRACT JOBS 		

ISSUES
DETROIT ARSENAL, MICHIGAN

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
IMPACT ON CONTRACTOR PERSONNEL	<ul style="list-style-type: none"> • CONTRACT EXPIRES PRIOR TO BASE CLOSURE 	<ul style="list-style-type: none"> • ARMY SHOULD TREAT 150 CONTRACTOR PERSONNEL AS LOSSES DUE TO BASE CLOSURE 	<ul style="list-style-type: none"> • JOB LOSS IS LESS THAN 1% OF DETROIT MSA
COSTS TO MOVE OPERATIONS TO LIMA OR ROCK ISLAND	<ul style="list-style-type: none"> • NO COSTS IN COBRA. • ARMY CONFIRMS THAT INCREASED PRODUCTION AT LIMA AND ROCK ISLAND DO NOT REQUIRE ADDITIONAL EQUIPMENT OR FACILITIES 	<ul style="list-style-type: none"> • LIMA AND ROCK ISLAND WILL NEED EQUIPMENT FROM DETROIT AND FACILITY CONSTRUCTION TO ACCEPT ADDITIONAL WORK 	<ul style="list-style-type: none"> • THERE IS NOTHING TO CONTRADICT ARMY'S POSITION THAT LIMA AND ROCK ISLAND CAN ACCEPT MISSION WITH THEIR CURRENT INFRASTRUCTURE
DCMAO PERSONNEL	<ul style="list-style-type: none"> • NO MILITARY PERSONNEL IN SCENARIO 	<ul style="list-style-type: none"> • APPROXIMATELY 40 DOD PERSONNEL AT FACILITY 	<ul style="list-style-type: none"> • COSTS ARE INSIGNIFICANT AS THERE IS AVAILABLE SPACE AT DETROIT ARSENAL

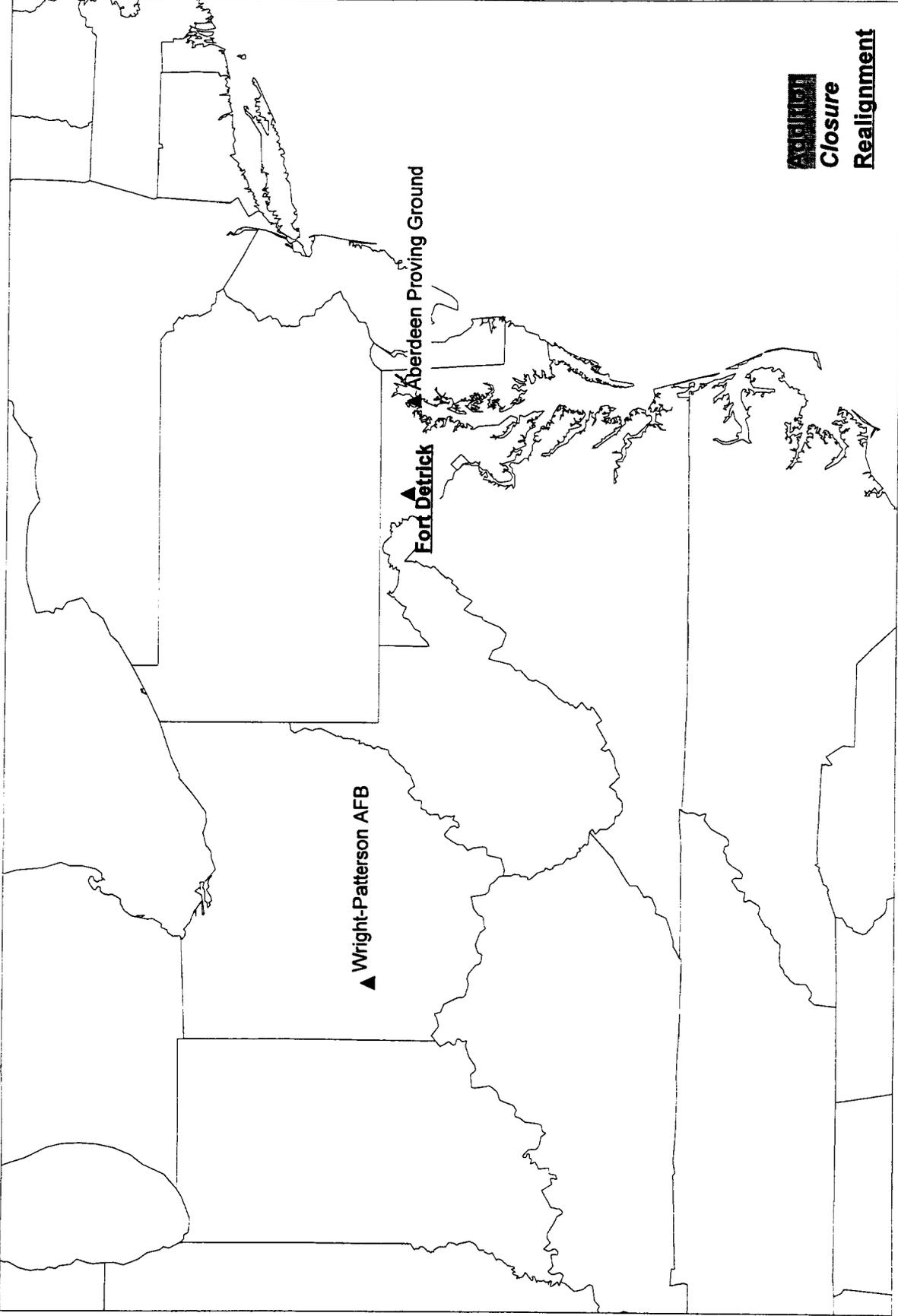


BASE ANALYSIS FORT DETRICK, MARYLAND

DOD RECOMMENDATION: Change the recommendation of the 1991 Commission regarding Tri-Service Project Reliance. Upon disestablishment of the U.S. Army Biomedical Research and Development Laboratory (USABRDL) at Fort Detrick, MD, do not collocate environmental and occupational toxicology research with the Armstrong Laboratory at Wright-Patterson Air Force Base, OH. Instead relocate the health advisories environmental fate research and military criteria research functions of the Environmental Quality Research Branch to the Army Environmental Hygiene Agency (AEHA), Aberdeen Proving Ground, MD, and maintain the remaining functions of conducting non-mammalian toxicity assessment models and on-site biomonitoring research of the Research Methods Branch at Fort Detrick as part of Headquarters, U.S. Army Medical Research and Materiel Command.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	6 of 9
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0.3
ANNUAL SAVINGS (\$ M)	0.03
RETURN ON INVESTMENT	1996 (Immediate)
NET PRESENT VALUE (\$ M)	4.1
BASE OPERATING BUDGET (\$ M)	39.4
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 9
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / - 0.6 %
ENVIRONMENTAL	No known impediments

D-8



ADP/POI
Closure
Realignment

D-9

SCENARIO SUMMARY FORT DETRICK, MARYLAND

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
<p>Change the recommendation of the 1991 Commission regarding Tri-Service Project Reliance. Upon disestablishment of the U.S. Army Biomedical Research and Development Laboratory at Fort Detrick, do not collocate environmental and occupational toxicology research with the Armstrong Laboratory at Wright-Patterson Air Force Base, OH. Instead relocate the health advisories environmental fate research and military criteria research functions of the Environmental Quality Research Branch to the Army Environmental Hygiene Agency, Aberdeen Proving Ground, MD. Maintain the remaining functions of conducting nonmammalian toxicity assessment models and onsite biomonitoring research of the Research Methods Branch at Fort Detrick.</p>			
<p>One-Time Costs (\$M): 0.3 Annual Savings (\$M): 0.03 Return on Investment: 1996 (Immediate) Net Present Value (\$M): 4.1</p>		<p>One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • ELIMINATES NEED TO RECREATE A UNIQUE FACILITY 	<ul style="list-style-type: none"> • NONE IDENTIFIED 		





ARMY AMMUNITION STORAGE INSTALLATIONS

MILITARY VALUE	INSTALLATION
1	HAWTHORNE ARMY AMMUNITION PLANT, NEVADA
2	TOOELE ARMY DEPOT, UTAH
3	BLUE GRASS ARMY DEPOT, KENTUCKY
4	SENECA ARMY DEPOT ACTIVITY, NEW YORK (C)
5	SAVANNA ARMY DEPOT ACTIVITY, ILLINOIS (C)
6	PUEBLO ARMY DEPOT ACTIVITY, COLORADO
7	SIERRA ARMY DEPOT, CALIFORNIA (R)
8	UMATILLA ARMY DEPOT ACTIVITY, OREGON

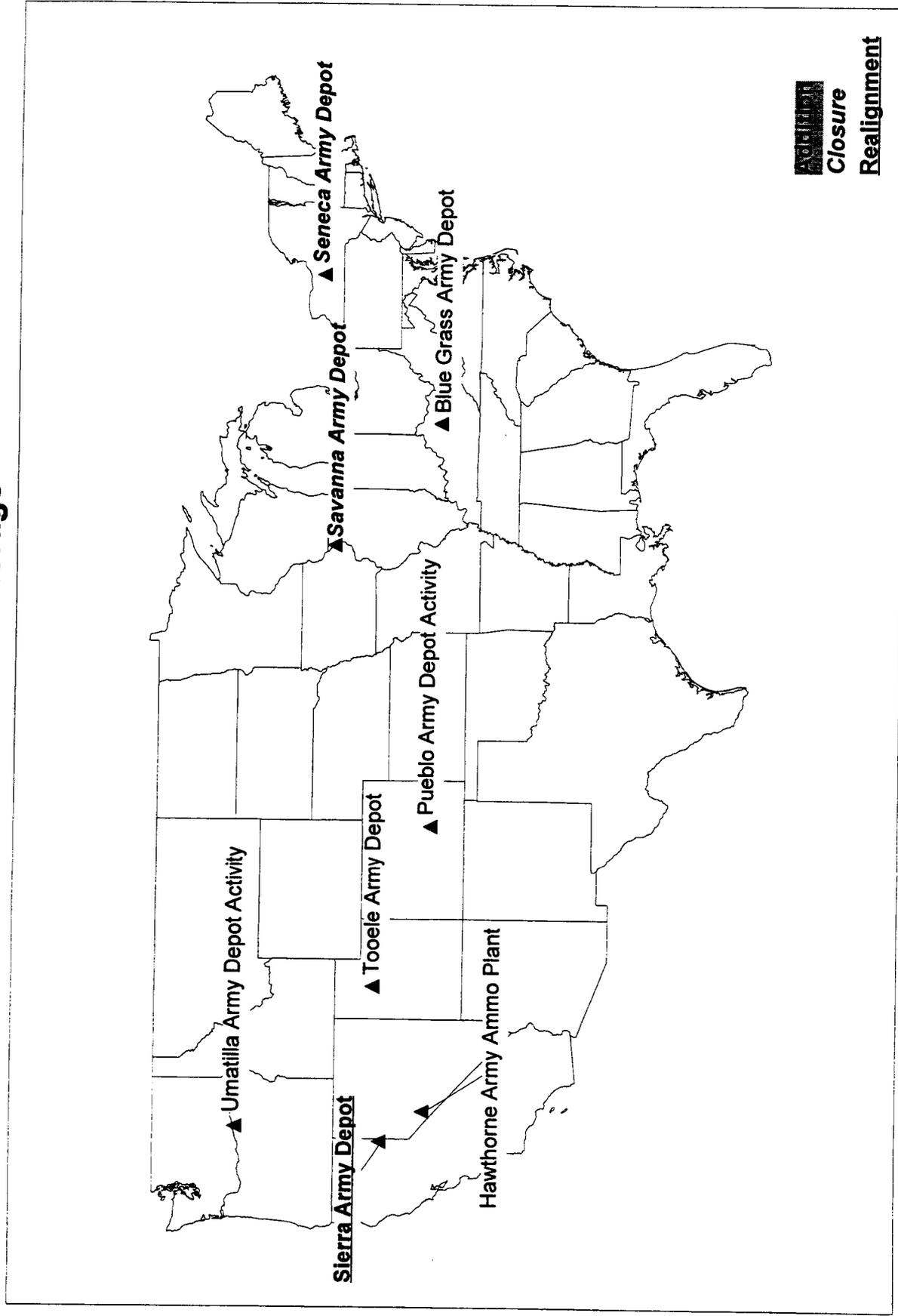
(C) = DoD recommendation for closure

(R) = DoD recommendation for realignment

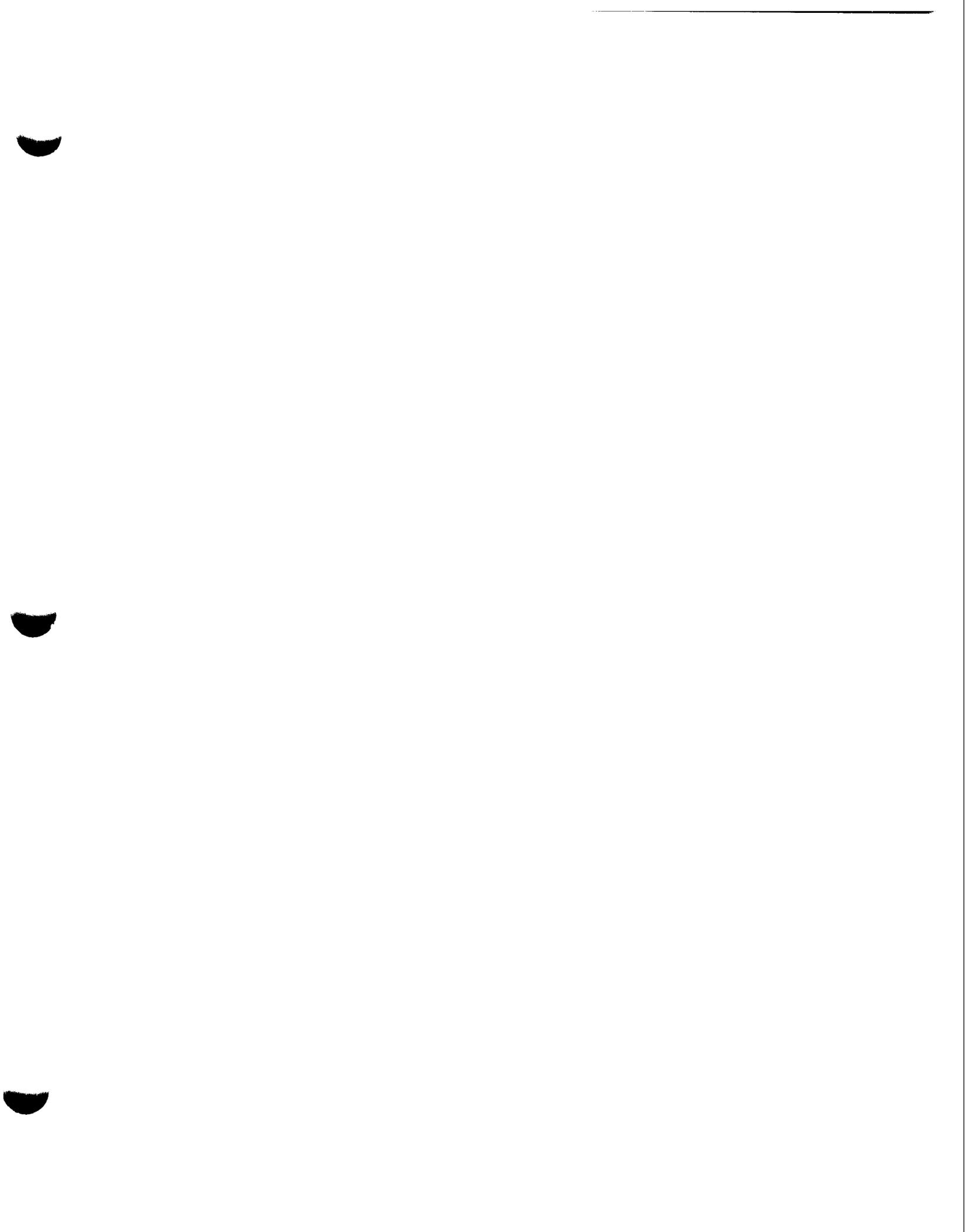
(X) = Joint Cross Service Group alternative for closure or realignment

(*) = Commission add for further consideration

Ammunition Storage



F-2



BASE ANALYSIS SIERRA ARMY DEPOT, CALIFORNIA

DOD RECOMMENDATION: Realign Sierra Army Depot by eliminating the conventional ammunition mission and reducing it to a depot activity. Retain enclave for the Operational Project Stock mission and the static storage of ores.

DOD ALTERNATIVE: Realign Sierra Army Depot by reducing the conventional ammunition mission to the level necessary to support the conventional ammunition demilitarization mission. Retain a conventional ammunition demilitarization capability and an enclave for the Operational Project Stocks mission and the static storage of ores.

CRITERIA	DOD RECOMMENDATION	DOD ALTERNATIVE
MILITARY VALUE	7 of 8	7 of 8
FORCE STRUCTURE	No impact	No impact
ONE-TIME COSTS (\$ M)	12.7	9.9
ANNUAL SAVINGS (\$ M)	25.9	18.5
RETURN ON INVESTMENT	2001 (Immediate)	2001 (Immediate)
NET PRESENT VALUE (\$ M)	299.9	219.3
BASE OPERATING BUDGET (\$ M)	34.0	34.0
PERSONNEL ELIMINATED (MIL / CIV)	36 / 305	36 / 198
PERSONNEL REALIGNED (MIL / CIV)	17 / 34	17 / 34
ECONOMIC IMPACT (BRAC 95 / CUM)	- 6.9 % / - 6.9 %	- 5.3 % / - 5.3 %
ENVIRONMENTAL	No known impediments	No known impediments

**ISSUES REVIEWED
SIERRA ARMY DEPOT, CALIFORNIA**

<p>DEMILITARIZATION CAPACITY</p> <p>ROCKET MOTOR DEMIL</p> <p>UNIQUENESS</p> <p>LOCATION</p> <p>ECONOMIC IMPACT</p> <p>SAVINGS</p> <p>COSTS OF AMMO MOVE</p>	<p>SAFE HAVEN</p> <p>PROCESS</p> <p>TIERING PLAN SCORING</p> <p>TIERING PLAN DATA CERTIFICATION</p> <p>EFFICIENCY</p> <p>MEASURES OF MERIT</p> <p>DATA ACCURACY</p> <p>USADACS</p> <p>GROWTH CAPABILITY</p> <p>EFFECT ON OTHER ACTIVITIES</p> <p>FLEXIBILITY</p> <p>REUSE</p>
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E-4

ISSUES
SIERRA ARMY DEPOT, CALIFORNIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
DEMILITARIZATION CAPACITY	<ul style="list-style-type: none"> • DEMILITARIZATION CAPACITY LOW IN IMPORTANCE • ARMY WILL MOVE TO OTHER DEMIL METHODS IN 21ST CENTURY • LOSS OF SIERRA WILL MOTIVATE RESEARCH INTO ALTERNATIVES 	<ul style="list-style-type: none"> • MILITARY VALUE OVERLOOKED SIERRA'S DEMIL MISSION (22% OF NATIONAL CAPACITY) • CONFLICTS BETWEEN WHOLESALE AMMUNITION STOCKPILE PROGRAM STUDY AND TIERING PLAN NOT RESOLVED • ARMY DEMIL GOALS CANNOT BE MET WITHOUT SIERRA 	<ul style="list-style-type: none"> • EFFECT ON NEAR- TO MID-TERM DEMIL CAPACITY NOT CONSIDERED • NEW DEMIL METHODS EXPERIMENTAL • RECOMMENDATION CONFLICTS WITH ARMY OPERATIONAL BLUEPRINT • INSTALLATION ANALYSIS INCLUDED NO METRIC FOR DEMIL CAPACITY • DOD ALTERNATIVE PRESERVES UNSPECIFIED AMOUNT OF DEMIL
ROCKET MOTOR DEMIL	<ul style="list-style-type: none"> • HILL AIR FORCE BASE CAN DEMIL ROCKET MOTORS 	<ul style="list-style-type: none"> • ONLY BASE THAT CAN DEMIL ROCKET MOTORS FOR START TREATY 	<ul style="list-style-type: none"> • HILL AFB HAS ROCKET MOTOR CAPACITY
UNIQUENESS	<ul style="list-style-type: none"> • ALL OUTDOOR STORAGE GIVEN EQUAL WEIGHT 	<ul style="list-style-type: none"> • DESERT STORAGE DRY, LOW DETERIORATION 	<ul style="list-style-type: none"> • ALL OUTDOOR STORAGE NOT EQUAL • ALTERNATIVE PRESERVES SOME INDOOR AND OUTDOOR STORAGE

ISSUES
SIERRA ARMY DEPOT, CALIFORNIA
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
LOCATION	<ul style="list-style-type: none"> • MORE ECONOMICAL TO LOAD, SHIP FROM FARTHER AWAY • SIERRA GIVEN CREDIT FOR LEAST DISTANCE AND LOWEST COST TO SEAPORTS 	<ul style="list-style-type: none"> • CLOSEST AMMO STORAGE TO WEST COAST PORTS 	<ul style="list-style-type: none"> • DOD CONCLUSION DEPENDENT ON MANPOWER LEVELS
ECONOMIC IMPACT	<ul style="list-style-type: none"> • - 6.9% 	<ul style="list-style-type: none"> • 839 JOBS LOST = -8.8%. • UNEMPLOYMENT WOULD REACH 20.7% IN COUNTY 	<ul style="list-style-type: none"> • ECONOMIC IMPACT SIGNIFICANT • REDUCED TO 5.3% IN COMMISSION ALTERNATIVE
SAVINGS	<ul style="list-style-type: none"> • REALIGNMENT CUTS 305 CIVILIANS; SAVINGS \$25.9M/YEAR 	<ul style="list-style-type: none"> • CUT OF 305 ALSO ELIMINATES ALL BASE OVERHEAD • CORRECT NUMBER 125 	<ul style="list-style-type: none"> • WITH DOD SCENARIO AT COMMUNITY LEVEL, IMMEDIATE PAYBACK, SAVINGS \$13.6M/YEAR
COSTS OF AMMO MOVE	<ul style="list-style-type: none"> • MOST AMMO MOVED IN ISSUE/RECEIPT PROCESS • FUNDING ALREADY IN PROGRAM 	<ul style="list-style-type: none"> • \$38-91M 	<ul style="list-style-type: none"> • \$45-95M PER IOC • ALTERNATIVE RECOMMENDATION AVOIDS EXTRA AMMO MOVE COSTS

SCENARIO SUMMARY

SIERRA ARMY DEPOT, CALIFORNIA

DOD RECOMMENDATION		DOD ALTERNATIVE	
<p>Realign Sierra Army Depot by eliminating the conventional ammunition mission and reducing it to a depot activity. Retain an enclave for the Operational Project Stocks mission and the static storage of ores. Retain additional ammunition storage to support tiering conversion shortfall.</p>		<p>Realign Sierra Army Depot by reducing the conventional ammunition mission to the level necessary to support the conventional ammunition demilitarization mission. Retain a conventional ammunition demilitarization capability and an enclave for the Operational Project Stocks mission and the static storage of ores.</p>	
<p>One-Time Costs (\$M): 12.7 Annual Savings (\$M): 25.9 Return on Investment: 2001 (Immediate) Net Present Value (\$M): 299.9</p>		<p>One-Time Costs (\$M): 9.9 Annual Savings (\$M): 18.5 Return on Investment: 2001 (Immediate) Net Present Value (\$M): 219.3</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • SAVINGS • REDUCTION IN INFRASTRUCTURE 	<ul style="list-style-type: none"> • LOSS OF OVER 40% OF OPEN DETONATION CAPACITY, 22% OF ALL DEMIL • NO IDENTIFIED REPLACEMENT • ECONOMIC IMPACT • MISSIONS IDENTIFIED AS NECESSARY WILL BE DEFERRED 	<ul style="list-style-type: none"> • PRESERVES AMMO STORAGE CAPACITY NEEDED IN SHORT TERM • PRESERVES DEMIL CAPACITY • ALLOWS OTHER NEEDED DEMIL MISSIONS TO PROCEED 	<ul style="list-style-type: none"> • SMALLER SAVINGS • AMMO DRAWDOWN AFTER 1998 WILL EVENTUALLY CREATE EXCESS STORAGE CAPACITY WITH NO BASE DISPOSAL METHOD

ISSUES
SIERRA ARMY DEPOT, CALIFORNIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
SAFE HAVEN	<ul style="list-style-type: none"> • SAFE-HAVEN STATUS DID NOT RECEIVE CREDIT 	<ul style="list-style-type: none"> • SIERRA IS SAFE HAVEN FOR NAVY CONCORD 	<ul style="list-style-type: none"> • SAFE HAVEN STATUS NOT A DRIVER
PROCESS	<ul style="list-style-type: none"> • TIERING PLAN ASSISTED IN SELECTING STUDY CANDIDATES • ARMY WAS FREE TO ADD OR SUBTRACT BASES IF ANALYSIS WARRANTED 	<ul style="list-style-type: none"> • INCLUSION OF TIERING PLAN IN STATIONING STRATEGY OVERRODE OBJECTIVE INSTALLATION ASSESSMENTS 	<ul style="list-style-type: none"> • BASES IN DIFFERENT TIERS COULD NOT BE FAIRLY EVALUATED AGAINST EACH OTHER
TIERING PLAN SCORING	<ul style="list-style-type: none"> • SCORING WAS A SNAPSHOT IN TIME • RULES SAME FOR ALL INSTALLATIONS • WINNER-TAKE-ALL SCORING MADE EXTRA DEMIL IRRELEVANT • NO CREDIT GIVEN FOR CAPACITY W/O MISSION 	<ul style="list-style-type: none"> • NO CREDIT FOR AMMO SURVEILLANCE FACILITY • SHORTED 88% OF DEMIL CAPACITY • NO CREDIT FOR MISSILE MAINT/TEST FACILITIES 	<ul style="list-style-type: none"> • CONSEQUENCE OF ODD TIERING PLAN TIMELINES • DEMIL METRIC WAS TONS/YEAR, NOT POUNDS/DAY • LOW WEIGHTING MADE CORRECTION IRRELEVANT • DOD SCORING CONSISTENT
TIERING PLAN DATA CERTIFICATION	<ul style="list-style-type: none"> • CERTIFIED DATA NOT REQUIRED IN TIERING PLAN BECAUSE PLAN NOT DONE FOR BRAC PURPOSES • PLAN ENDORSED BY ARMY VICE-CHIEF OF STAFF 	<ul style="list-style-type: none"> • USE OF UNCERTIFIED DATA VIOLATES PUBLIC LAW 101-510 	<ul style="list-style-type: none"> • GAO SAYS TIERING PLAN ENDORSEMENT DID NOT AUTOMATICALLY CERTIFY DATA • PLAN SHOULD HAVE BEEN RE-RUN WITH CERTIFIED DATA WHEN USED IN BRAC PROCESS

ISSUES
SIERRA ARMY DEPOT, CALIFORNIA

(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
EFFICIENCY	<ul style="list-style-type: none"> • COST FUNCTION OF STAFFING & WORKLOAD, NOT BASE ATTRIBUTES 	<ul style="list-style-type: none"> • SIERRA HAS LOWEST COST IN IOC TO SHIP, RECEIVE, STORE AMMO 	<ul style="list-style-type: none"> • NOT AN INSTALLATION-DEPENDENT METRIC
MEASURES OF MERIT	<ul style="list-style-type: none"> • USE OF DISTANCE AS LOCATION METRIC WAS NOT A DRIVER 	<ul style="list-style-type: none"> • POWER PROJECTION MEASURED SUPERFICIALLY 	<ul style="list-style-type: none"> • BOTH CORRECT • NOT MOST SIGNIFICANT OF TIERING PLAN FLAWS
DATA ACCURACY	<ul style="list-style-type: none"> • DATA CERTIFIED BY IOC 	<ul style="list-style-type: none"> • DATA SIERRA SENT DIDN'T MATCH ARMY'S 	<ul style="list-style-type: none"> • CERTIFICATION DOES NOT EQUAL ACCURACY
USADACS	<ul style="list-style-type: none"> • USADACS TO MOVE TO MCALESTER AAP 	<ul style="list-style-type: none"> • COULD ADOPT USADACS MISSION WITH LITTLE CONSTRUCTION 	<ul style="list-style-type: none"> • USADACS BETTER SUITED TO MCALESTER
GROWTH CAPABILITY	<ul style="list-style-type: none"> • GROWTH CAPABILITY NOT RELEVANT AS SIERRA IS A TIER III DEPOT, SLATED TO BE CLOSED 	<ul style="list-style-type: none"> • INDOOR STORAGE AT OTHER DEPOTS FULL • MORE AVAILABLE WHEN SPECIAL WEAPONS MISSION LEAVES • CAN STORE SECURELY OUTDOORS NOW 	<ul style="list-style-type: none"> • SIERRA RECEIVED CREDIT FOR CURRENT SPECIAL WEAPONS AREAS
EFFECT ON OTHER ACTIVITIES	<ul style="list-style-type: none"> • OPERATIONAL PROJECT STOCKS MISSION WILL REMAIN 	<ul style="list-style-type: none"> • AMMO MISSION LOSS WILL DRIVE UP COST OF OPERATIONAL PROJECT STOCKS MISSION 	<ul style="list-style-type: none"> • COMMUNITY CORRECT BUT ISSUE NOT A DRIVER
FLEXIBILITY	<ul style="list-style-type: none"> • ALTERNATIVE ALLOWS MORE FLEXIBILITY 	<ul style="list-style-type: none"> • CLOSURE ELIMINATES FLEXIBILITY REQUIRED IN TIERING PLAN 	<ul style="list-style-type: none"> • IDENTIFIED INCONSISTENCY IN TIERING PLAN

ISSUES
SIERRA ARMY DEPOT, CALIFORNIA
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
REUSE	• REUSE NOT CONSIDERED UNDER STATUTE	• AMMO AREA HAS NO REUSE POTENTIAL	• NO FINDING



BASE ANALYSIS SENECA ARMY DEPOT, NEW YORK

DOD RECOMMENDATION: Close Seneca Army Depot, except an enclave to store hazardous material and ores.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	4 of 8
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	29.9
ANNUAL SAVINGS (\$ M)	19.3
RETURN ON INVESTMENT	2001 (Immediate)
NET PRESENT VALUE (\$ M)	202.3
BASE OPERATING BUDGET (\$ M)	7.3
PERSONNEL ELIMINATED (MIL / CIV)	4 / 269
PERSONNEL REALIGNED (MIL / CIV)	0 / 4
ECONOMIC IMPACT (BRAC 95 / CUM)	- 2.7 % / - 2.7 %
ENVIRONMENTAL	No known impediments

E-11

**ISSUES REVIEWED
SENECA ARMY DEPOT, NEW YORK**

<p>PROCESS</p> <p>MILITARY VALUE</p> <p>AMMO STORAGE CAPACITY</p> <p>MEASURES OF MERIT</p> <p>DATA</p>	<p>RATES</p>
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ISSUES
SENECA ARMY DEPOT, NEW YORK

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
PROCESS	<ul style="list-style-type: none"> • TIER PLAN ASSISTED IN SELECTING STUDY CANDIDATES • ARMY WAS FREE TO ADD OR SUBTRACT BASES IF ANALYSIS WARRANTED 	<ul style="list-style-type: none"> • INCLUSION OF TIERING PLAN IN STATIONING STRATEGY OVERRODE MILITARY VALUE ANALYSIS 	<ul style="list-style-type: none"> • SENECA LOST ONE POSITION (3RD TO 4TH) • BASES IN DIFFERENT TIERS COULD NOT BE FAIRLY EVALUATED AGAINST EACH OTHER • TIERING PLAN NOT INTENDED FOR BRAC
MILITARY VALUE	<ul style="list-style-type: none"> • TIER III 	<ul style="list-style-type: none"> • TIER I 	<ul style="list-style-type: none"> • NO WAY TO RESOLVE WITHOUT REWRITING TIERING PLAN • BASES IN DIFFERENT TIERS COULD NOT BE FAIRLY COMPARED
AMMO STORAGE CAPACITY	<ul style="list-style-type: none"> • TIERING PLAN SHOWS ABILITY TO DEMILITARIZE SUFFICIENT TO CLOSE • DOD INCLUDES SUFFICIENT AMMO MOVE COSTS TO EXECUTE 	<ul style="list-style-type: none"> • OTHER STORAGE FULL • NOWHERE FOR SENECA'S AMMUNITION TO GO 	<ul style="list-style-type: none"> • SUFFICIENT IF : ⇒ CAPABILITY AT SIERRA RETAINED ⇒ DEMIL OF OUTDOOR AMMO DEFERRED • AMMO MOVE COST OPTIMISTIC
MEASURES OF MERIT	<ul style="list-style-type: none"> • MEASURES WERE SAME FOR ALL INSTALLATIONS 	<ul style="list-style-type: none"> • TIERING USED POOR MEASURES FOR LOCATION, STORAGE, POWER PROJECTION 	<ul style="list-style-type: none"> • SENECA PARTICULARLY HURT BY CHOICE OF STORAGE MEASURE

ISSUES
SENECA ARMY DEPOT, NEW YORK
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
DATA	<ul style="list-style-type: none"> • CREDIT FOR CAPABILITY NOT AWARDED WITHOUT MISSION 	<ul style="list-style-type: none"> • NO CREDIT FOR MISSILE MAINTENANCE CAPABILITY • NO CREDIT FOR SMALL-ARMS WAREHOUSES, AIRFIELD 	<ul style="list-style-type: none"> • DOD SCORING CONSISTENT ON MISSILE MAINTENANCE • CONCUR WITH COMMUNITY ON AIRFIELD • SMALL-ARMS WAREHOUSES ADDRESSED IN MEASURES OF MERIT SECTION

E-1A

SCENARIO SUMMARY SENECA ARMY DEPOT, NEW YORK

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Seneca Army Depot, except an enclave to store hazardous material and ores.			
One-Time Costs (\$M): 29.9 Annual Savings (\$M): 19.3 Return on Investment: 2001 (Immediate) Net Present Value (\$M): 202.3		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • SAVINGS • REDUCES INFRASTRUCTURE • ALLOWS ARMY TO IMPLEMENT AMMUNITION TIERING PLAN 	<ul style="list-style-type: none"> • AMMO STORAGE DEMAND INCREASING THROUGH 1998 • REQUIRES INCREASE IN OUTDOOR STORAGE 		

ISSUES
SENECA ARMY DEPOT, NEW YORK

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
RATES	<ul style="list-style-type: none">• RATE NOT DRIVER	<ul style="list-style-type: none">• HOURLY RATE APPEARS HIGH DUE TO WORKLOAD	<ul style="list-style-type: none">• SAME TRUE FOR ALL



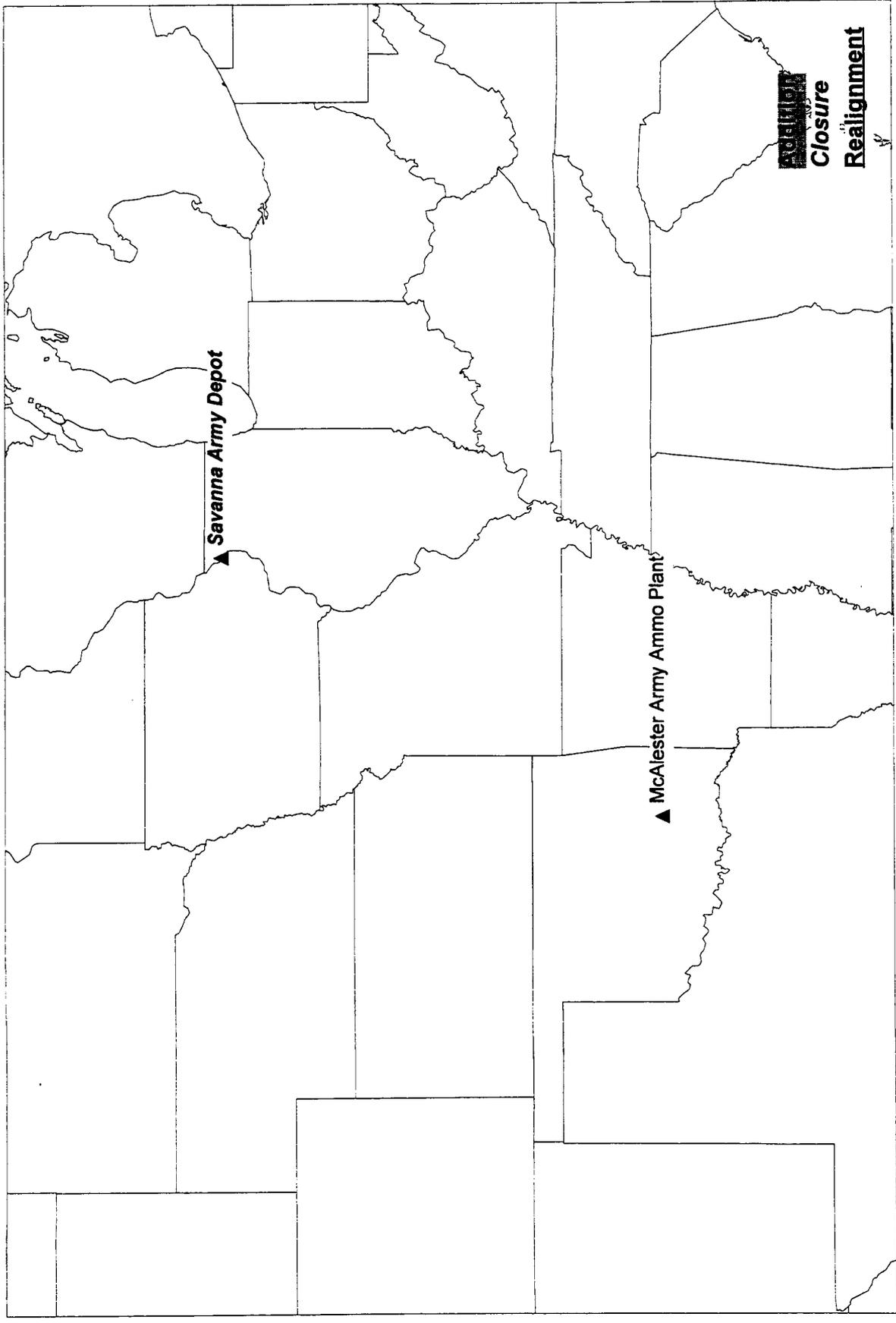
BASE ANALYSIS

SAVANNA ARMY DEPOT ACTIVITY, ILLINOIS

DOD RECOMMENDATION: Close Savanna Army Depot Activity. Relocate the United States Army Defense Ammunition Center and School (USADACS) to McAlester Army Ammunition Plant, Oklahoma.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	5 of 8
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	66.6
ANNUAL SAVINGS (\$ M)	12.1
RETURN ON INVESTMENT	2006 (5 years)
NET PRESENT VALUE (\$ M)	80.7
BASE OPERATING BUDGET (\$ M)	9.0
PERSONNEL ELIMINATED (MIL / CIV)	4 / 172
PERSONNEL REALIGNED (MIL / CIV)	5 / 264
ECONOMIC IMPACT (BRAC 95 / CUM)	- 8.3 % / - 8.3 %
ENVIRONMENTAL	No known impediments

E-17



Addition
Closure
Realignment

F-18

**ISSUES REVIEWED
SAVANNA ARMY DEPOT ACTIVITY, ILLINOIS**

<p>UNIQUENESS OF USADACS FACILITIES</p> <p>ECONOMIC IMPACT</p> <p>AMMO STORAGE CAPACITY</p> <p>COSTS OF MOVE</p>	<p>DESTINATION OF USADACS</p> <p>DEMILITARIZATION</p> <p>REUSE</p>
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E-19

ISSUES
SAVANNA ARMY DEPOT ACTIVITY, ILLINOIS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
UNIQUENESS OF USADACS FACILITIES	<ul style="list-style-type: none"> • CAMPUS, ENGINEERING, TEST FACILITIES CAN BE RECREATED 	<ul style="list-style-type: none"> • FACILITIES IDENTIFIED AT MCALESTER AAP INADEQUATE 	<ul style="list-style-type: none"> • MCALESTER FACILITIES WILL BE ADEQUATE WHEN CONSTRUCTION COMPLETE
ECONOMIC IMPACT	<ul style="list-style-type: none"> • - 8.2% 	<ul style="list-style-type: none"> • IF DOD CORRECT, RESULTING UNEMPLOYMENT 10.6% • WILL HAVE EXTRA IMPACT ON RURAL AREA 	<ul style="list-style-type: none"> • - 9.1% IMPACT
AMMO STORAGE CAPACITY	<ul style="list-style-type: none"> • TIERING PLAN SHOWS ABILITY TO DEMILITARIZE SUFFICIENT TO CLOSE 	<ul style="list-style-type: none"> • ALL AMMO STORAGE WILL BE FULL IN FY95, SO NONE CAN BE CLOSED 	<ul style="list-style-type: none"> • SUFFICIENT IF CAPACITY OF SIERRA RETAINED AND DEMIL OF OUTSIDE AMMO DEFERRED • TIERING PLAN NOT INTENDED FOR BRAC
COSTS OF MOVE	<ul style="list-style-type: none"> • MOST AMMO MOVED IN NORMAL ISSUE/RECEIPT PROCESS • \$28.2M FOR AMMO MOVES • EXPECT HOMEOWNERS ASSISTANCE PROGRAM WILL NOT APPLY • USADACS FACILITIES COST \$21M 	<ul style="list-style-type: none"> • COST OF MOVING AMMO UNDERESTIMATED • USADACS MOVE \$57M • FACILITIES \$50M MORE • \$14M EXTRA COST FROM BUYING UNSOLD HOMES 	<ul style="list-style-type: none"> • EXTRA AMMO MOVE COST MAKES ROI 5 YEARS • AMMO MOVE COST ASSUMPTIONS LOW END OF IOC RANGE • \$50M USADACS FACILITY COST NOT SUBSTANTIATED

SCENARIO SUMMARY

SAVANNA ARMY DEPOT ACTIVITY, ILLINOIS

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Savanna Army Depot Activity. Relocate the United States Army Defense Ammunition Center and School (USADACS) to McAlester Army Ammunition Plant, Oklahoma.			
One-Time Costs (\$M): 66.6 Annual Savings (\$M): 12.1 Return on Investment: 2006 (5 years) Net Present Value (\$M): 80.7		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • SAVINGS • REDUCES INFRASTRUCTURE • ALLOWS IMPLEMENTATION OF TIERING PLAN 	<ul style="list-style-type: none"> • ECONOMIC IMPACT • AMMO STORAGE DEMAND INCREASING THROUGH 1998 • REQUIRES INCREASE IN OUTDOOR STORAGE 		

ISSUES
SAVANNA ARMY DEPOT ACTIVITY, ILLINOIS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
DESTINATION OF USADACS	<ul style="list-style-type: none"> • DIRECT TRANSFER TO MCALESTER AMMUNITION PLANT, OKLAHOMA 	<ul style="list-style-type: none"> • OTHER COMMUNITIES ASK THAT DESTINATION REMAIN FLEXIBLE 	<ul style="list-style-type: none"> • USADACS OPERATIONALLY WELL SUITED TO MCALESTER • POSSIBILITY OF SIGNIFICANT ONE-TIME COST SAVINGS ELSEWHERE
DEMILITARIZATION	<ul style="list-style-type: none"> • DEPLETED URANIUM STABLE, WILL BE STORED • SMALL DEMIL CAPACITY CAN BE FOREGONE 	<ul style="list-style-type: none"> • EXPLOSIVE WASTE INCINERATOR AND DEPLETED URANIUM DEMIL FACILITY ON SITE • 66,000 DU ROUNDS AWAITING DEMIL 	<ul style="list-style-type: none"> • MORE ECONOMICAL TO STORE DU THAN TO DEMIL
REUSE	<ul style="list-style-type: none"> • REUSE NOT CONSIDERED 	<ul style="list-style-type: none"> • BURIED AMMUNITION INHIBITS REUSE 	<ul style="list-style-type: none"> • DOES NOT INHIBIT CLOSURE • STATUTE PROHIBITS REUSE CONSIDERATIONS





ARMY INDUSTRIAL FACILITIES

MILITARY VALUE	INSTALLATION
1	WATERVLIET ARSENAL, NEW YORK
2	STRATFORD ARMY ENGINE PLANT, CONNECTICUT (C)
3	LIMA ARMY TANK PLANT, OHIO
4	DETROIT ARMY TANK PLANT, MICHIGAN (C)

(C) = DoD recommendation for closure

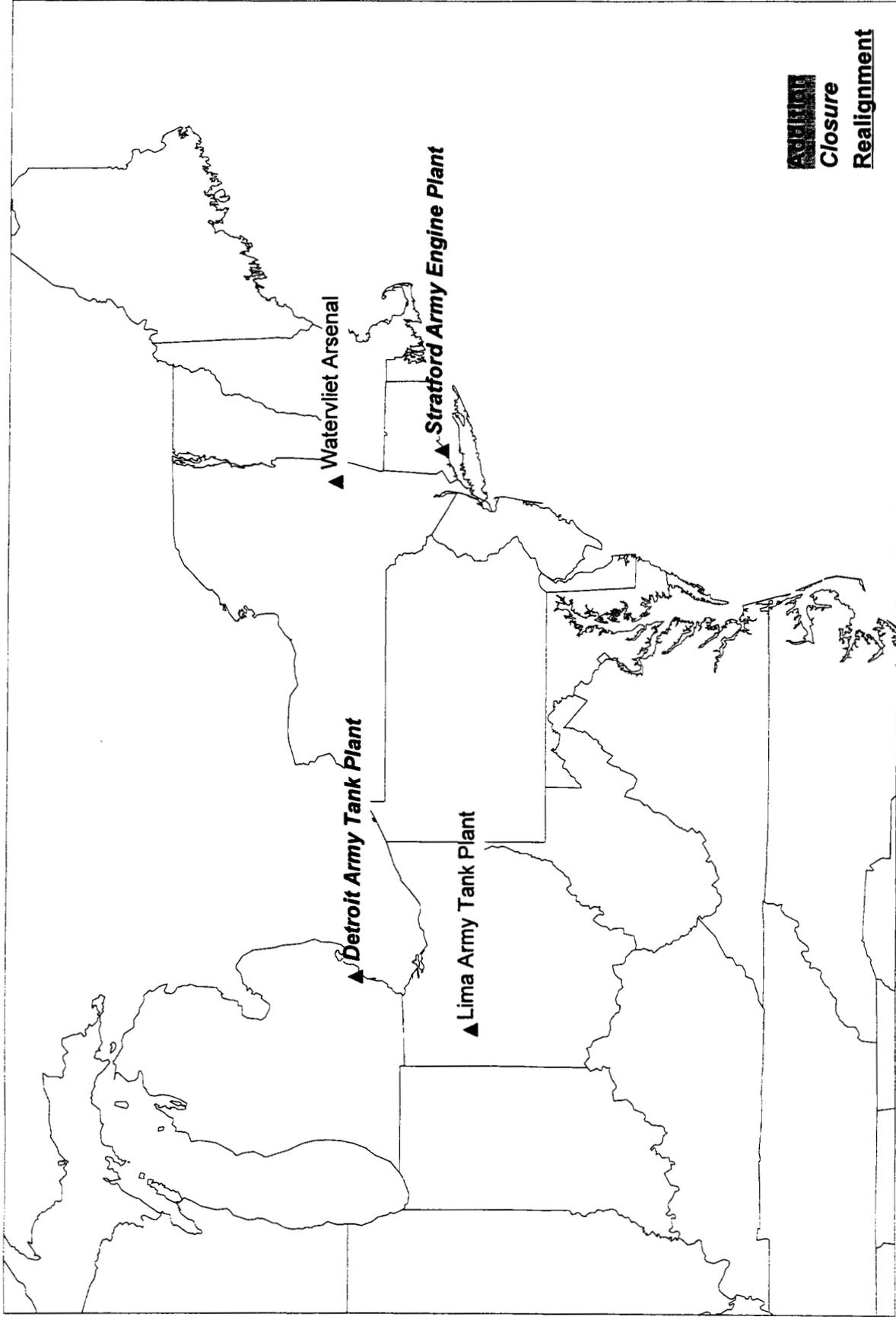
(R) = DoD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

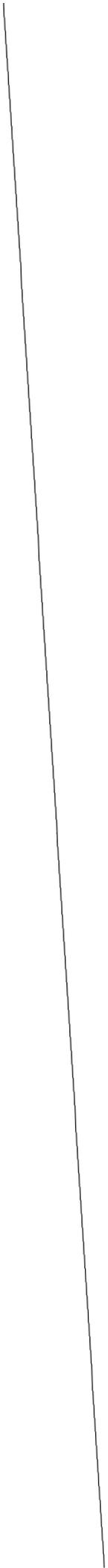
(*) = *Commission add for further consideration*

F-1

Industrial Facilities



F-2



BASE ANALYSIS
STRATFORD ARMY ENGINE PLANT, CONNECTICUT

DOD RECOMMENDATION: Close Stratford Army Engine Plant.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	2 of 4
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	2.1
ANNUAL SAVINGS (\$ M)	6.0
RETURN ON INVESTMENT	1997 (Immediate)
NET PRESENT VALUE (\$ M)	81.0
BASE OPERATING BUDGET (\$ M)	5
PERSONNEL ELIMINATED (MIL / CIV)	5 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0% / 0.0%
ENVIRONMENTAL	No known impediments

**ISSUES REVIEWED
STRATFORD ARMY ENGINE PLANT, CONNECTICUT**

<p>INDUSTRIAL WORKLOAD</p> <p>COMPLIANCE WITH DEFENSE SCIENCE BOARD RECOMMENDATION</p>	<p>EQUIPMENT MOVEMENT AND MILITARY CONSTRUCTION COSTS</p> <p>ENVIRONMENTAL COMPLIANCE COSTS</p> <p>GOVERNMENT PERSONNEL NUMBERS ARE INACCURATE</p> <p>RENTAL INCOME FROM CONTRACTOR</p> <p>DUAL MILITARY/CIVILIAN USE CONCEPT</p> <p>IMPACT ON 1,500 ALLIED SIGNAL EMPLOYEES</p> <p>IMPACT ON PRODUCTION OF LCAC ENGINE FOR NAVY</p>
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ISSUES
STRATFORD ARMY ENGINE PLANT, CONNECTICUT

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
INDUSTRIAL WORKLOAD	<ul style="list-style-type: none"> • NO NEED FOR FUTURE NEW ENGINE PRODUCTION • ARMY HAS IN-HOUSE CAPABILITY FOR REBUILD • WILL PURCHASE ADEQUATE STOCK TO CARRY OVER UNTIL ABLE TO OBTAIN SPARE PARTS FROM OTHER SOURCES 	<ul style="list-style-type: none"> • ARMY COULD NOT GO FOR EXPECTED 30 YEARS WITHOUT NEW ENGINES OR ENGINEERING SUPPORT • SOLE SOURCE FOR SEVERAL ENGINE ITEMS (I.E., RECUPERATOR) 	<ul style="list-style-type: none"> • ENGINE SUSTAINMENT IS POSSIBLE WITHOUT RETAINING STRATFORD
COMPLIANCE WITH DEFENSE SCIENCE BOARD RECOMMENDATION	<ul style="list-style-type: none"> • ARMY STATES THAT THEY ARE COMPLYING WITH RECOMMENDATION • TURBINE ENGINE TECHNOLOGY IS AVAILABLE FROM OTHER SOURCES 	<ul style="list-style-type: none"> • COMMUNITY STATES THAT RECOMMENDATION WAS TO RETAIN STRATFORD 	<ul style="list-style-type: none"> • DEPARTMENT OF DEFENSE ENDORSED RECOMMENDATION TO CLOSE STRATFORD ARMY ENGINE PLANT AFTER TASK FORCE FINDINGS WERE PUBLISHED

SCENARIO SUMMARY

STRATFORD ARMY ENGINE PLANT, CONNECTICUT

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Stratford Army Engine Plant.		Close Stratford Army Engine Plant.	
One-Time Costs (\$M): 2.1 Annual Savings (\$M): 6.0 Return on Investment: 1998 (1 Year) Net Present Value (\$M): 81.0		One-Time Costs (\$M): 6.6 Annual Savings (\$M): 6.1 Return on Investment: 1998 (1 Year) Net Present Value (\$M): 78.8	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • COMPLIES WITH ARMY STATIONING STRATEGY • ARMY DOES NOT NEED FUTURE ENGINE PRODUCTION • DEPOTS CAN SATISFY REPAIR REQUIREMENTS 	<ul style="list-style-type: none"> • REDUCES INFRASTRUCTURE FOR SUPPORT OF MILITARY TURBINE ENGINES 	<ul style="list-style-type: none"> • ADDRESSES DCMAO PERSONNEL AND EQUIPMENT MOVEMENT 	

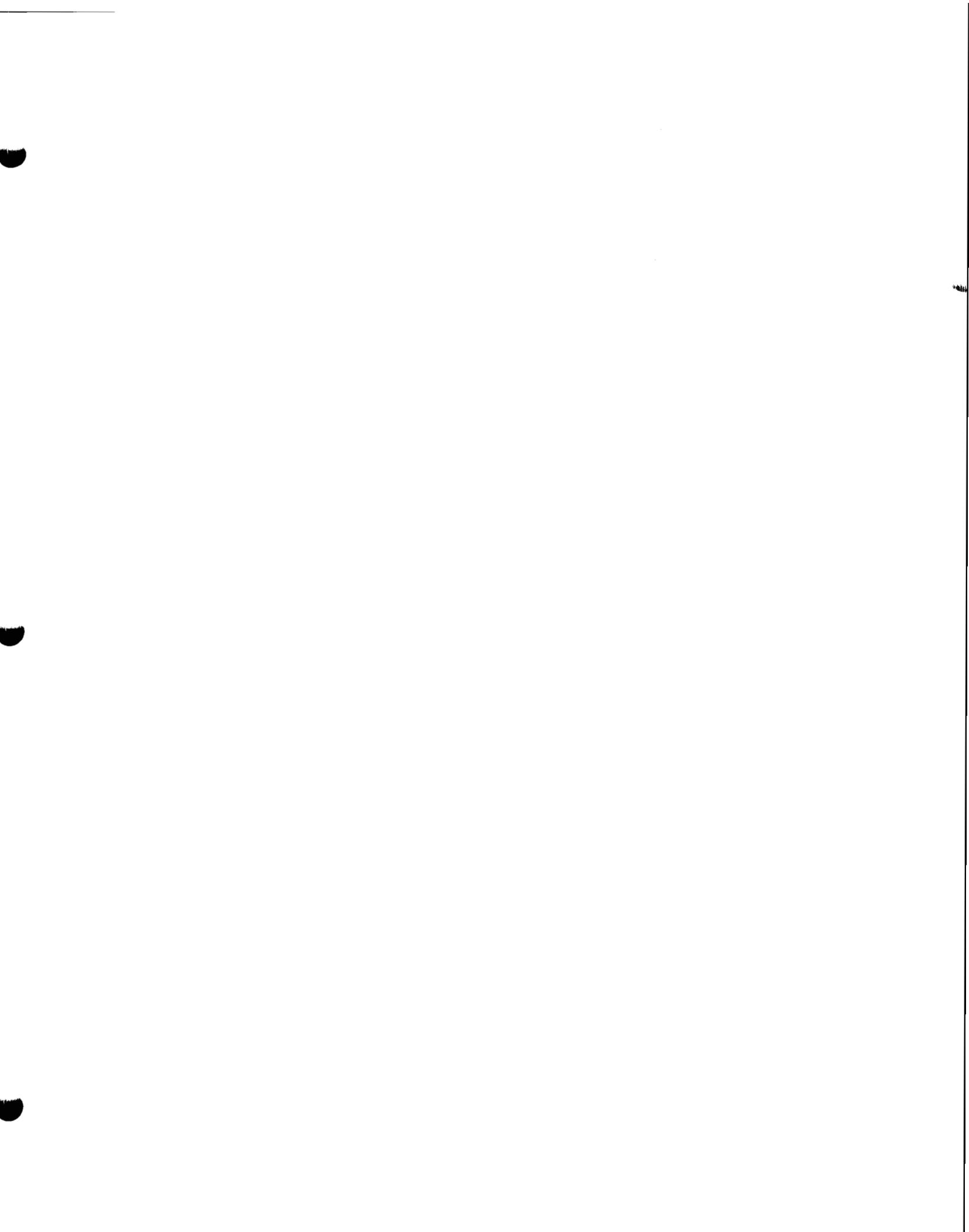
F-6

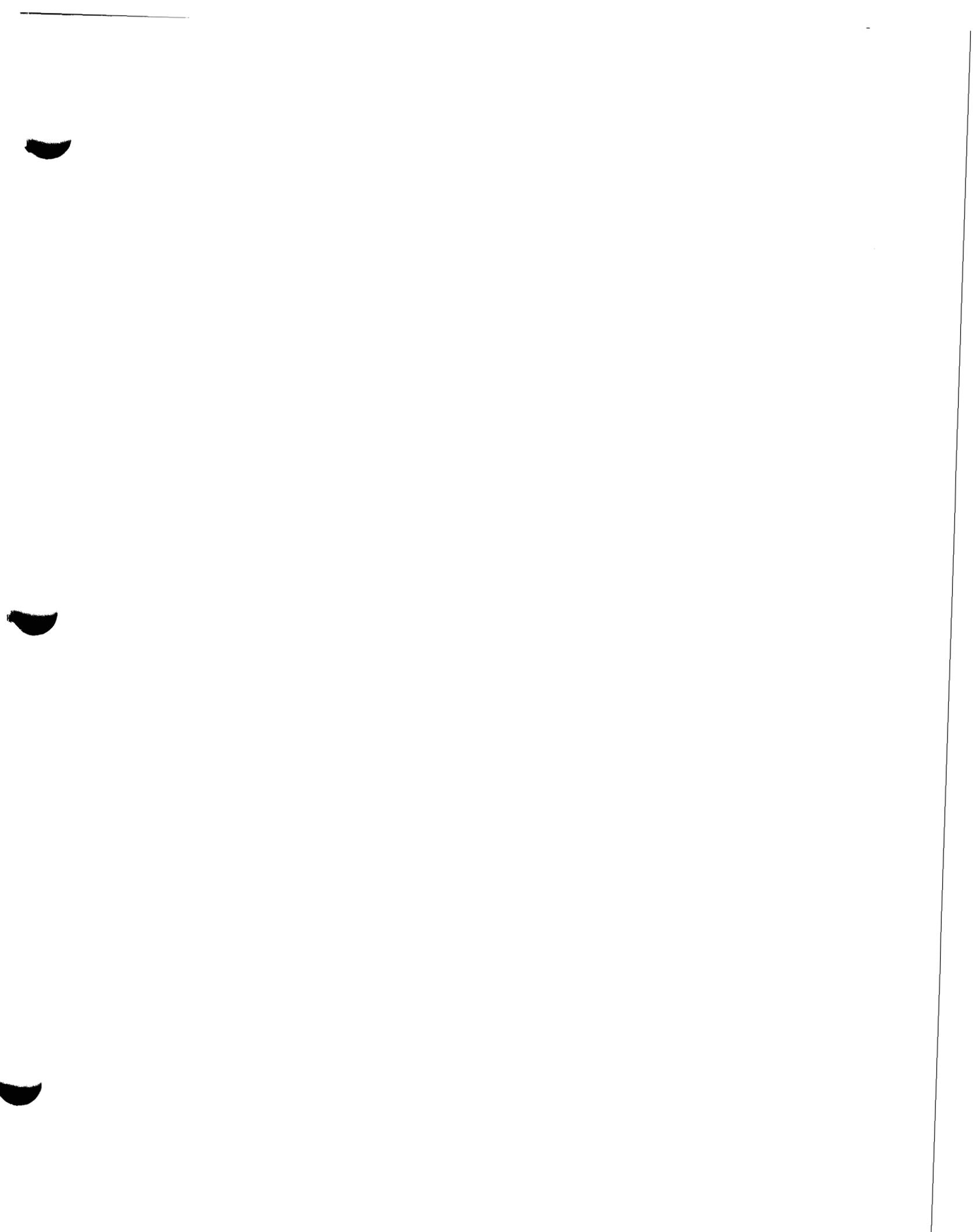
ISSUES
STRATFORD ARMY ENGINE PLANT, CONNECTICUT

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
EQUIPMENT MOVEMENT AND MILITARY CONSTRUCTION COSTS	<ul style="list-style-type: none"> • COBRA DOES NOT HAVE COSTS FOR CONSTRUCTION AT GAINING FACILITIES OR EQUIPMENT MOVEMENT 	<ul style="list-style-type: none"> • ALLIED SIGNAL ESTIMATES \$2.54 MILLION TO MOVE GOVERNMENT EQUIPMENT 	<ul style="list-style-type: none"> • IMPLEMENTATION PLAN SHOWS \$2.03 MILLION FOR EQUIPMENT MOVEMENT • COSTS INCLUDED IN COMMISSION COBRA
ENVIRONMENTAL COMPLIANCE COSTS	<ul style="list-style-type: none"> • NO ENVIRONMENTAL COMPLIANCE COSTS ARE IN THE ARMY'S ANALYSIS 	<ul style="list-style-type: none"> • STUDY FOR ARMY IN 1994 INDICATES \$17 MILLION TO STABILIZE THE PLANT 	<ul style="list-style-type: none"> • THERE IS NO EVIDENCE THAT COSTS ARE ASSOCIATED WITH COMPLIANCE OR RESULT OF BRAC ACTION
GOVERNMENT PERSONNEL NUMBERS	<ul style="list-style-type: none"> • ARMY COBRA REFLECTS FIVE MILITARY PERSONNEL 	<ul style="list-style-type: none"> • THERE ARE 110 DEFENSE CONTRACT MANAGEMENT AREA OFFICE (DCMAO) PERSONNEL ON SITE 	<ul style="list-style-type: none"> • MUST REALIGN 91 AND ELIMINATE 4 PERSONNEL • COST TO MOVE DCMAO PERSONNEL IS \$35,488 • COSTS INCLUDED IN COMMISSION COBRA • RESULTS IN 0.1% JOB LOSS

ISSUES
STRATFORD ARMY ENGINE PLANT, CONNECTICUT
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
RENTAL INCOME FROM CONTRACTOR	<ul style="list-style-type: none"> • COBRA DOES NOT REFLECT LOSS OF RENTAL INCOME FROM ALLIED SIGNAL 	<ul style="list-style-type: none"> • CLAIMS THAT GOVERNMENT RECEIVES \$2 MILLION PER YEAR 	<ul style="list-style-type: none"> • OPERATING COSTS SHARED BY GOVERNMENT AND CONTRACTOR • ARMY ANALYSIS ONLY INCLUDES GOVERNMENT PORTION OF OPERATING EXPENSES
DUAL MILITARY/CIVILIAN USE CONCEPT	<ul style="list-style-type: none"> • ARMY WANTS OUT OF THE FACILITY 	<ul style="list-style-type: none"> • CONTRACTOR RECOMMENDS MILITARY RETAIN FACILITY IN A DUAL USE CAPACITY 	<ul style="list-style-type: none"> • NO REASON TO RETAIN EXCESS WITHOUT FUTURE REQUIREMENTS
IMPACT ON 1,500 ALLIED SIGNAL EMPLOYEES	<ul style="list-style-type: none"> • JOB LOSS DUE TO CONTRACT TERMINATION 	<ul style="list-style-type: none"> • WOULD RESULT IN CONSIDERABLE JOB LOSS AND ECONOMIC IMPACT 	<ul style="list-style-type: none"> • REPRESENTS LESS THAN 1% OF EMPLOYMENT BASE IN COUNTY
IMPACT ON PRODUCTION OF LCAC ENGINE	<ul style="list-style-type: none"> • RECOMMENDATION DOES NOT INDICATE ANY IMPACT ON LCAC ENGINE FOR US NAVY 	<ul style="list-style-type: none"> • NAVY IS CONTRACTING FOR LCAC ENGINE UPGRADE KIT FROM STRATFORD ENGINE PLANT 	<ul style="list-style-type: none"> • NAVY IS AWARE OF THE RECOMMENDATION AND HAS VOICED NO CONCERN





ARMY PORTS

MILITARY VALUE	INSTALLATION
1	SUNNY POINT MILITARY OCEAN TERMINAL, NORTH CAROLINA
2	BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY (C)
3	OAKLAND ARMY BASE, CALIFORNIA (*)

(C) = DoD recommendation for closure

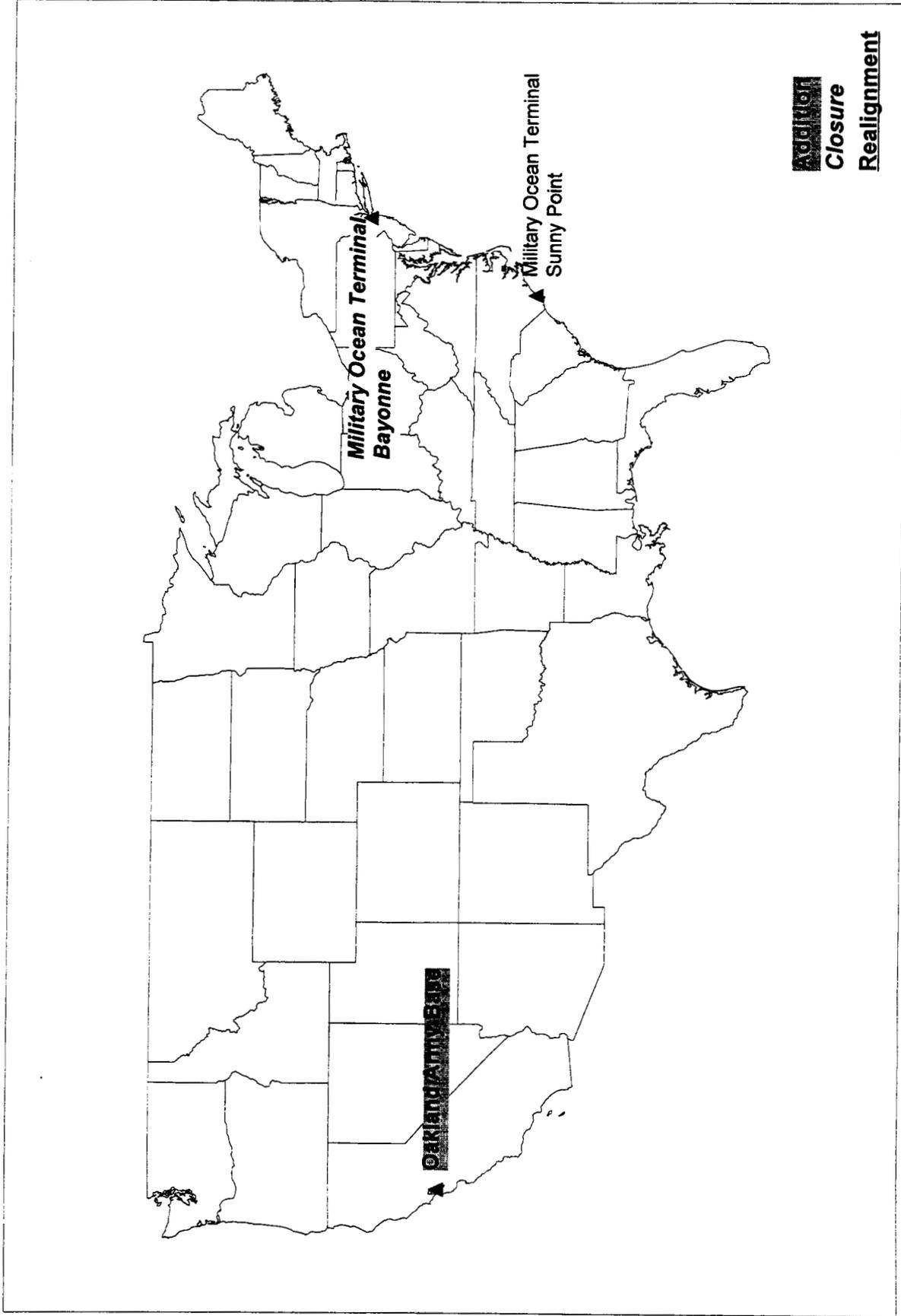
(R) = DoD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

(*) = *Commission add for further consideration*

G-1

Ports



G-2



BASE ANALYSIS

BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

DOD RECOMMENDATION: Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, New Jersey. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.

DOD ALTERNATIVE: Close Bayonne Military Ocean Terminal. Relocate the Military Traffic Management Command (MTMC) Eastern Area Command Headquarters, the traffic management portion of the 1301st Major Port Command, the Military Sealift Command, Atlantic, and Resale and Fashion Distribution Center to locations to be determined.

CRITERIA	DOD RECOMMENDATION	DOD ALTERNATIVE
MILITARY VALUE	2 of 3	2 of 3
FORCE STRUCTURE	No impact	No impact
ONE-TIME COSTS (\$ M)	43.8	79.7
ANNUAL SAVINGS (\$ M)	8.6	17.1
RETURN ON INVESTMENT	2004 (6 Years)	2003 (5 Years)
NET PRESENT VALUE (\$M)	69.3	143.5
BASE OPERATING BUDGET (\$ M)	19.6	19.6
PERSONNEL ELIMINATED (MIL / CIV)	8 / 149	7 / 179
PERSONNEL REALIGNED (MIL / CIV)	81 / 906	154 / 1,615
ECONOMIC IMPACT (BRAC 95 / CUM)	- 1.1 % / - 1.1 %	-1.3 % / - 1.3 %
ENVIRONMENTAL	No known impediments	No known impediments

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ISSUES REVIEWED
BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

<p>REQUIREMENT FOR BAYONNE</p> <p>COMMERCIAL PORTS CAPABILITY TO ABSORB MILITARY CARGO</p> <p>COMMERCIAL PORTS WILLINGNESS TO ABSORB MILITARY CARGO IN A TIMELY MANNER</p> <p>SECRETARY OF THE ARMY SUGGESTIONS ABOUT RECOMMENDATION LANGUAGE</p>	<p>MILITARY CARGO CHARACTERISTICS</p> <p>PORT PLANNING ORDERS</p>
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ISSUES
BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>REQUIREMENT FOR BAYONNE</p>	<ul style="list-style-type: none"> • ADEQUATE COMMERCIAL FACILITIES TO HANDLE STANDARD MILITARY CARGO REQUIREMENTS • ADDITIONAL ARMY OWNED PORT AT SUNNY POINT, NC, FOR UNIQUE REQUIREMENTS 	<ul style="list-style-type: none"> • INFORMATION SUPPORTING RECOMMENDATION COMPILED DURING PERIOD OF REDUCED OPERATIONAL CAPABILITY • BAYONNE PROVIDES CAPABILITIES TO HANDLE UNIQUE MILITARY REQUIREMENTS • BAYONNE CRITICAL TO DEPLOYMENT OF 10TH MOUNTAIN DIVISION • SYNERGISM FROM COLLOCATION OF EASTERN HQS OF MILITARY TRAFFIC MANAGEMENT COMMAND AND MILITARY SEALIFT COMMAND - ATLANTIC 	<ul style="list-style-type: none"> • PORT UNDERUSED DURING NORMAL OPERATIONS • BAYONNE CURRENTLY NOT CAPABLE OF DEPLOYING THE DIVISION WITHIN SIX DAYS • 10TH MOUNTAIN DIVISION (-) AND ONE NATIONAL GUARD BRIGADE ONLY MAJOR NEAR TERM COMBAT UNITS DEPLOYING THRU BAYONNE • MILITARY CARGO CAN BE HANDLED BY COMMERCIAL FACILITIES • FIVE EAST COAST COMMERCIAL PORTS FROM BALTIMORE TO BOSTON CAPABLE OF DEPLOYING THE DIVISION WITHIN SIX DAYS

ISSUES
BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&D STAFF FINDINGS
COMMERCIAL PORT CAPABILITIES	<ul style="list-style-type: none"> • ADEQUATE FACILITIES ALONG EAST AND GULF COAST • ADDITIONAL ARMY-OWNED FACILITY AT SUNNY POINT, NC 	<ul style="list-style-type: none"> • BAYONNE CRITICAL TO MILITARY DEPLOYMENTS • AREA PORTS OPERATING NEAR CAPACITY • NEWARK PORT ABOVE CAPACITY • COMMERCIAL OPERATOR USING PART OF BAYONNE FOR AUTO STAGING 	<ul style="list-style-type: none"> • MILITARY TRAFFIC MANAGEMENT COMMAND (MTMC) STUDIES SHOW EAST COAST COMMERCIAL CAPACITY SUFFICIENT TO DEPLOY TEN DIVISIONS WITHIN SIX DAYS • CONVERSION OF MILITARY PORT TO COMMERCIAL FACILITY DOES NOT RULE OUT FUTURE USE BY MILITARY • TOTAL CAPACITY LESS THE ACTUAL ISSUE THAN WILLINGNESS TO DISRUPT COMMERCIAL BUSINESS

ISSUES
BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>COMMERCIAL PORT WILLINGNESS TO ABSORB MILITARY REQUIREMENTS</p>	<ul style="list-style-type: none"> • ADEQUATE COMMERCIAL FACILITIES ALONG EAST AND GULF COAST TO SPREAD REQUIREMENTS • ADDITIONAL ARMY-OWNED FACILITY AT SUNNY POINT, NC • LEADERSHIP ON RECORD AS NOT HAVING A PROBLEM WITH ACCESS TO COMMERCIAL FACILITIES • LEGAL MEANS AVAILABLE THROUGH MARITIME ADMINISTRATION TO OBTAIN USE OF COMMERCIAL FACILITIES 	<ul style="list-style-type: none"> • NEW YORK AREA PORTS OPERATING NEAR OR ABOVE CAPACITY • COMMERCIAL OPERATORS USING PART OF BAYONNE FOR AUTO STAGING • FORCING COMMERCIAL FACILITY TO HANDLE MILITARY CARGO WOULD CAUSE FINANCIAL DIFFICULTY • COMMERCIAL PORTS UNWILLING TO GUARANTEE SPACE TO MILITARY WITHIN 48 HOURS • ASKING 12 / 14 DAYS TO PROVIDE BERTHING AND STAGING SPACE 	<ul style="list-style-type: none"> • EXISTING PORT PLANNING ORDERS AT EIGHT EAST COAST AND GULF FACILITIES • MARITIME ADMINISTRATION STATED DOD WILL RECEIVE PRIORITY WHEN NEEDED • COMMERCIAL AUTHORITIES REQUESTING MORE FLEXIBILITY TO MEET MILITARY NEEDS • MARITIME ADMINISTRATION DEVELOPING CAPABILITY TO MODEL COMMERCIAL PORT DISRUPTION • MARITIME ADMINISTRATION EXPLORING WAYS TO NOTIFY PORTS EARLIER IN THE DEPLOYMENT SEQUENCE

ISSUES
BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
SECARMY SUGGESTIONS ABOUT THE RECOMMENDATION LANGUAGE	<ul style="list-style-type: none"> • MILITARY TRAFFIC MANAGEMENT COMMAND CONSIDERING STAFF REORGANIZATION & CONSOLIDATION AT EASTERN INSTALLATION • NAVY PREFERS TO RELOCATE TENANTS RATHER THAN ENCLAVE 	<ul style="list-style-type: none"> • NO POSITION DEVELOPED 	<ul style="list-style-type: none"> • WILL RESULT IN GREATER ECONOMIC IMPACT ON COMMUNITY DUE TO 625 ADDITIONAL JOBS RELOCATING • COST ESTIMATE FOR RELOCATION REFLECTS HIGHER UP FRONT COSTS OFFSET BY QUICKER PAYOFF & LARGER NPV

SCENARIO SUMMARY

BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

DOD RECOMMENDATION		DOD ALTERNATIVE	
<p>Close Bayonne Military Ocean Terminal. Relocate the Military Transportation Management Command (MTMC) Eastern Area Command Headquarters and the traffic management portion of the 1301st Major Port Command to Fort Monmouth, New Jersey. Retain an enclave for the Navy Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center.</p>		<p>Close Bayonne Military Ocean Terminal. Relocate the Military Traffic Management Command (MTMC) Eastern Area Command Headquarters, the traffic management portion of the 1301st Major Port Command, the Military Sealift Command, Atlantic, and Navy Resale and Fashion Distribution Center to locations to be determined.</p>	
<p>One-Time Costs (\$M): 43.8 Annual Savings (\$M): 8.6 Return on Investment: 2004 (6 Years) Net Present Value (\$M): 69.3</p>		<p>One-Time Costs (\$M): 79.7 Annual Savings (\$M): 17.1 Return on Investment: 2003 (5 Years) Net Present Value (\$M): 143.5</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES REDUNDANT INFRASTRUCTURE AND SAVES MONEY • KEEPS MILITARY TRANSPORTATION MANAGEMENT COMMAND - EASTERN AREA COMMAND IN THE NEW YORK CITY GEOGRAPHIC AREA 	<ul style="list-style-type: none"> • POTENTIALLY REDUCES CAPABILITY TO CONDUCT SHORT NOTICE AND LOW VISIBILITY SURFACE DEPLOYMENTS OUT OF NEW YORK AREA • SEVERS CO-LOCATION OF MTMC-EA AND MSCLANT WITH LOSS IN SYNERGISM • ADDS AN ELEMENT OF UNCERTAINTY TO PORT AUTHORITY OF NEW YORK'S PLANNING PROCESS 	<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE AND SAVES MONEY • PROVIDES MAXIMUM FLEXIBILITY TO SENIOR LEADERSHIP • PROVIDES BETTER SAVINGS AND QUICKER PAYOFF THAN ORIGINAL RECOMMENDATION 	<ul style="list-style-type: none"> • POTENTIALLY REDUCES CAPABILITY TO CONDUCT SHORT NOTICE AND LOW VISIBILITY SURFACE DEPLOYMENTS OUT OF NEW YORK AREA • POTENTIALLY SEVERS CO-LOCATION OF MTMC-EA AND MSCLANT WITH LOSS IN SYNERGISM • ADDS AN ELEMENT OF UNCERTAINTY TO PORT AUTHORITY OF NEW YORK'S PLANNING PROCESS

ISSUES
BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>MILITARY CARGO CHARACTERISTICS</p>	<ul style="list-style-type: none"> • COMMERCIAL PORTS CAN HANDLE MILITARY CARGO REQUIREMENTS • SUNNY POINT, NC, AVAILABLE FOR ANY TRULY UNIQUE REQUIREMENTS 	<ul style="list-style-type: none"> • BAYONNE PROVIDES CAPABILITIES UNAVAILABLE AT COMMERCIAL PORTS ⇒ ON-SITE STAGING ⇒ OUTSIZE/OVERWEIGHT CARGO HANDLING ⇒ NON-CONTAINER CARGO ⇒ SECURE ENVIRONMENT ⇒ SPECIALLY SKILLED WORK FORCE ⇒ SHORT NOTICE / LOW VISIBILITY OPERATIONS • COMMERCIAL FACILITIES LACK UNIQUE CAPABILITIES 	<ul style="list-style-type: none"> • MAJORITY OF MILITARY CARGO FOR DESERT STORM DEPLOYED THROUGH COMMERCIAL PORTS • COMMERCIAL PORTS WILLING TO WORK WITH DOD TO HANDLE MILITARY REQUIREMENTS • MILITARY OWNED PORTS ON EAST AND WEST COAST WILL STILL EXIST

ISSUES
BAYONNE MILITARY OCEAN TERMINAL, NEW JERSEY

(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>PORT PLANNING ORDERS</p>	<ul style="list-style-type: none"> • PORT PLANNING ORDERS USED AS A PLANNING TOOL • IDENTIFIES POTENTIAL REQUIREMENTS • ADDITIONAL LEGAL MEANS TO OBTAIN FACILITIES WHEN NEEDED 	<ul style="list-style-type: none"> • WILLING TO WORK WITH MILITARY TO SATISFY REQUIREMENTS • DESIRE LONGER THAN PPO's 48 HOUR SUSPENSE • PREFER SOMETHING CLOSER TO 12 / 14 DAY SUSPENSE • PREFER GENERIC/ROLL UP REQUIREMENTS RATHER THAN SPECIFIC BERTHS/PIERS/STAGING AREAS 	<ul style="list-style-type: none"> • 15 PPO AT 11 PORTS IN FORCE • NATIONAL SHIPPING AUTHORITY SERVICE PRIORITY ORDER (NSPO) IS LEGALLY BINDING • MARITIME ADMINISTRATION (MARAD) WILL ISSUE NSPO FOR LESS THAN PRESIDENTIALLY DECLARED EMERGENCY • DOD PAYS SELECT COSTS FOR DISRUPTING COMMERCIAL CARGO • MARAD WORKING ON WAYS TO INCREASE NOTIFICATION TIME TO PORT AUTHORITIES • MARAD/DOD/PORTS DEVELOPING A MODEL TO CALCULATE IMPACT OF DISRUPTING COMMERCIAL SHIPPING



BASE ANALYSIS OAKLAND ARMY BASE, CA

COMMISSION ADD FOR CONSIDERATION: Study for closure. Relocate Military Traffic Management Command - Western Area and 1302d Major Port Command to locations to be determined. Enclave USAR elements.

CRITERIA	COMMISSION ALTERNATIVE
MILITARY VALUE	3 of 3
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	36.5
ANNUAL SAVINGS (\$ M)	15.9
RETURN ON INVESTMENT	2000 (2 years)
NET PRESENT VALUE	176.5
BASE OPERATING BUDGET (\$ M)	14.7
PERSONNEL ELIMINATED (MIL / CIV)	15 / 51
PERSONNEL REALIGNED (MIL / CIV)	37 / 622
ECONOMIC IMPACT (BRAC 95 / CUM)	- 0.03 % / - 2.7 %
ENVIRONMENTAL	No known impediments

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**ISSUES REVIEWED
OAKLAND ARMY BASE, CA**

<p>REQUIREMENT FOR OAKLAND ARMY BASE</p> <p>COMMERCIAL PORTS CAPACITY</p> <p>COMMERCIAL PORT WILLINGNESS TO ABSORB MILITARY REQUIREMENTS</p>	<p>ADMINISTRATIVE SPACE / FACILITIES AVAILABLE ON POST</p>
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ISSUES

OAKLAND ARMY BASE, CA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>REQUIREMENT FOR OAKLAND ARMY BASE</p>	<ul style="list-style-type: none"> • OAKLAND ARMY BASE IS CRUCIAL TO MEETING DEPLOYMENT REQUIREMENTS FOR A MAJOR REGIONAL CONTINGENCY • MILITARY TRAFFIC MANAGEMENT COMMAND STUDY DEMONSTRATES PORT'S CRITICALITY 	<ul style="list-style-type: none"> • PROVIDES AVAILABILITY, SUITABILITY, SECURITY AND FLEXIBILITY THAT ARE UNAVAILABLE AT COMMERCIAL PORT • COMMERCIAL FACILITIES OPERATING NEAR CAPACITY AND WOULD HAVE DIFFICULTY MEETING MILITARY SPACE REQUIREMENTS IN LESS THAN 12 / 14 DAYS 	<ul style="list-style-type: none"> • OAKLAND ARMY BASE UNDERUSED DURING NORMAL OPERATIONS • DOD JUSTIFICATION BASED ON OAKLAND'S ROLE DURING A MAJOR REGIONAL CONTINGENCY • RESULTS OF MILITARY TRAFFIC MANAGEMENT COMMAND STUDY ARE SUSPECT <ul style="list-style-type: none"> - MODELS OBSOLETE FORCE STRUCTURE AND STATIONING PLAN - MODELS NATIONAL GUARD UNITS THAT WOULD NOT DEPLOY UNTIL M+90 - ASSUMES NO ACCESS TO COMMERCIAL PORTS GREATER THAN EXISTING PLANNING ORDERS

G-1A

ISSUES
OAKLAND ARMY BASE, CA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>COMMERCIAL PORTS CAPACITY</p>	<ul style="list-style-type: none"> • LEADERSHIPS' JUDGMENT IS THAT INSUFFICIENT WEST COAST CAPACITY EXISTS TO JUSTIFY CLOSING OAKLAND ARMY BASE 	<ul style="list-style-type: none"> • OAKLAND ARMY BASE CRITICAL TO DEFENSE DEPLOYMENT NEEDS 	<ul style="list-style-type: none"> • GREATER COMMERCIAL DEPLOYMENT CAPACITY EXISTS ON WEST COAST THAN GULF COAST • TOTAL COMMERCIAL PORT DEPLOYMENT CAPACITY EXCEEDS ACTIVE ARMY FORCE STRUCTURE • CLOSURE OF OAKLAND WOULD LEAVE AT LEAST TWO MILITARY OWNED PORT FACILITIES ON WEST COAST

ISSUES
OAKLAND ARMY BASE, CA

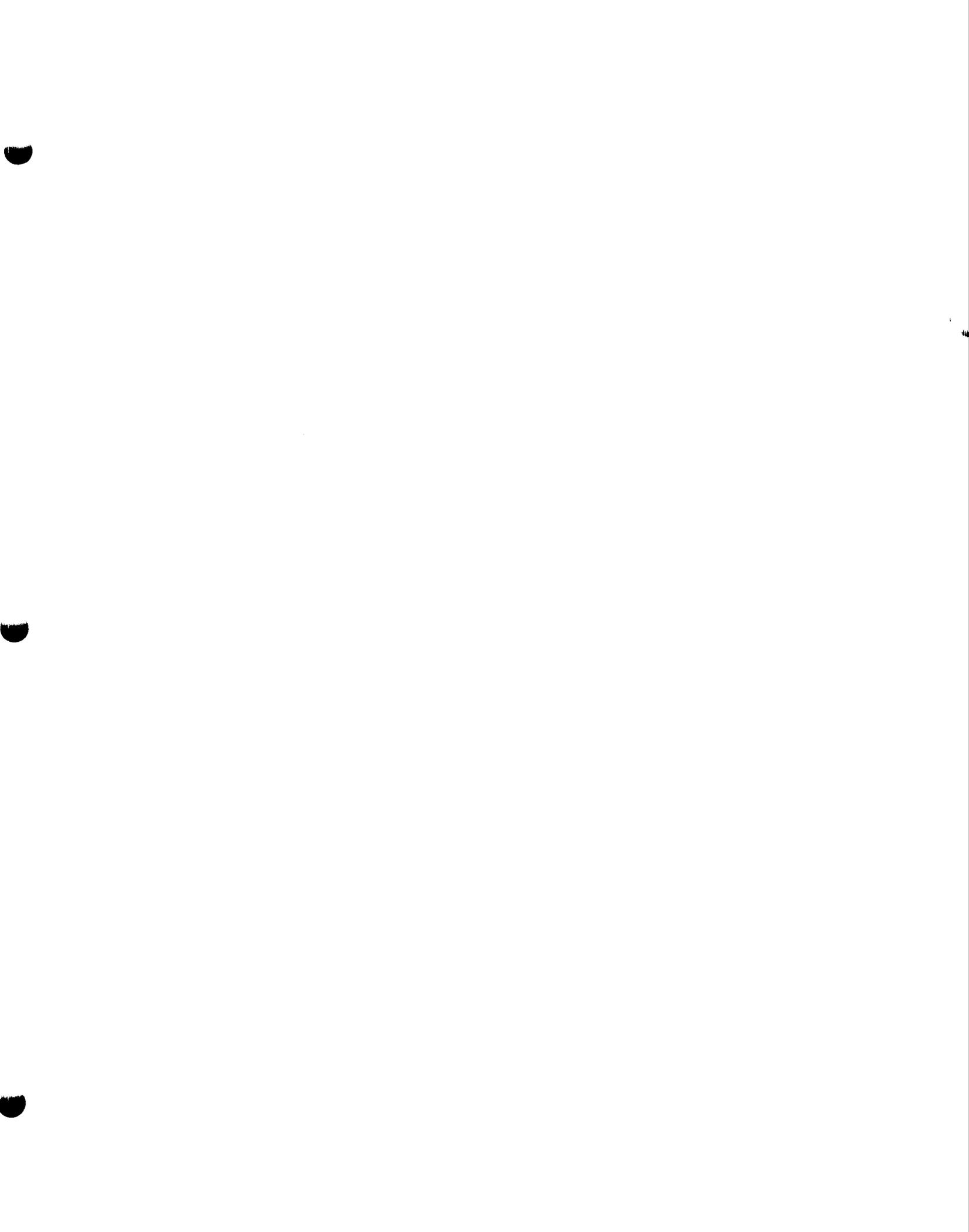
ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>WILLINGNESS OF COMMERCIAL PORTS TO ABSORB MILITARY CARGO REQUIREMENTS</p>	<ul style="list-style-type: none"> • PLANNING ORDERS ARE PLANNING DOCUMENTS ONLY • COMMERCIAL PORTS' RESISTENCE TO EARLY MILITARY PRIORITY REASON TO KEEP MILITARY PORT • LEGAL REMEDIES EXIST AS LAST RESORT TO GET MILITARY PRIORITY AT COMMERCIAL PORTS 	<ul style="list-style-type: none"> • COMMERCIAL FACILITIES DESIRE LONGER THAN 48 HOURS TO PROVIDE BERTHING / STAGING • DESIRE TO MOVE FROM SPECIFIC PORT PLANNING ORDER REQUIREMENTS TO DOCUMENTS THAT IDENTIFY TOTAL REQUIREMENTS AND PROVIDE PORT MORE FLEXIBILITY • WILLING TO WORK WITH DOD AND MARAD 	<ul style="list-style-type: none"> • SUFFICIENT TOTAL CAPACITY EXISTS TO SPREAD REQUIREMENTS • MARAD / DOD / PORT AUTHORITIES HAVE BEGUN TO LOOK FOR WAYS TO PROVIDE EARLIER NOTIFICATION TO PORT AUTHORITIES • MARAD WILL ISSUE NSPO IF NEEDED • MILITARY OWNED PORTS ON EAST AND WEST COASTS WILL STILL EXIST

SCENARIO SUMMARY OAKLAND ARMY BASE, CA

COMMISSION ALTERNATIVE		COMMISSION ALTERNATIVE II	
Close Oakland Army Base. Relocate Military Traffic Management Command - Western Area and 1302d Military Port Command to locations to be determined. Enclave USAR elements.			
One-Time Costs (\$M): 36.5 Annual (\$M): 15.9 Return on Investment: 2000 (2 Years) Net Present Value (\$M): 176.5		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE AND SAVES DEFENSE MONEY • ENCOURAGES JOINT OPERATIONS FOR WEST COAST DEPLOYMENTS OF TIME SENSITIVE OR UNIQUE REQUIREMENTS 	<ul style="list-style-type: none"> • POTENTIALLY REDUCES WEST COAST CONTINGENCY DEPLOYMENT CAPACITY 		

**ISSUES
OAKLAND ARMY BASE, CA**

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
<p>ADMINISTRATIVE SPACE / FACILITIES AVAILABLE</p>	<ul style="list-style-type: none"> • PROVIDED THE INFORMATION SHOWN IN THE R&A FINDINGS 	<ul style="list-style-type: none"> • NO POSITION IDENTIFIED 	<ul style="list-style-type: none"> • EXISTING FACILITIES WELL MAINTAINED • TWO THREE-STORY BUILDINGS TOTALING 36K SQUARE FEET UNOCCUPIED • TWO ADDITIONAL BUILDINGS WITH 36K WILL BECOME AVAILABLE BY 1998 • SMALLER FACILITIES SPACE AVAILABLE





ARMY MEDICAL CENTERS

MILITARY VALUE	INSTALLATION
1t	WALTER REED ARMY MEDICAL CENTER, DISTRICT OF COLUMBIA
1t	FITZSIMONS ARMY MEDICAL CENTER, COLORADO (C)
3	TRIPLER ARMY MEDICAL CENTER, HAWAII

(C) = DoD recommendation for closure

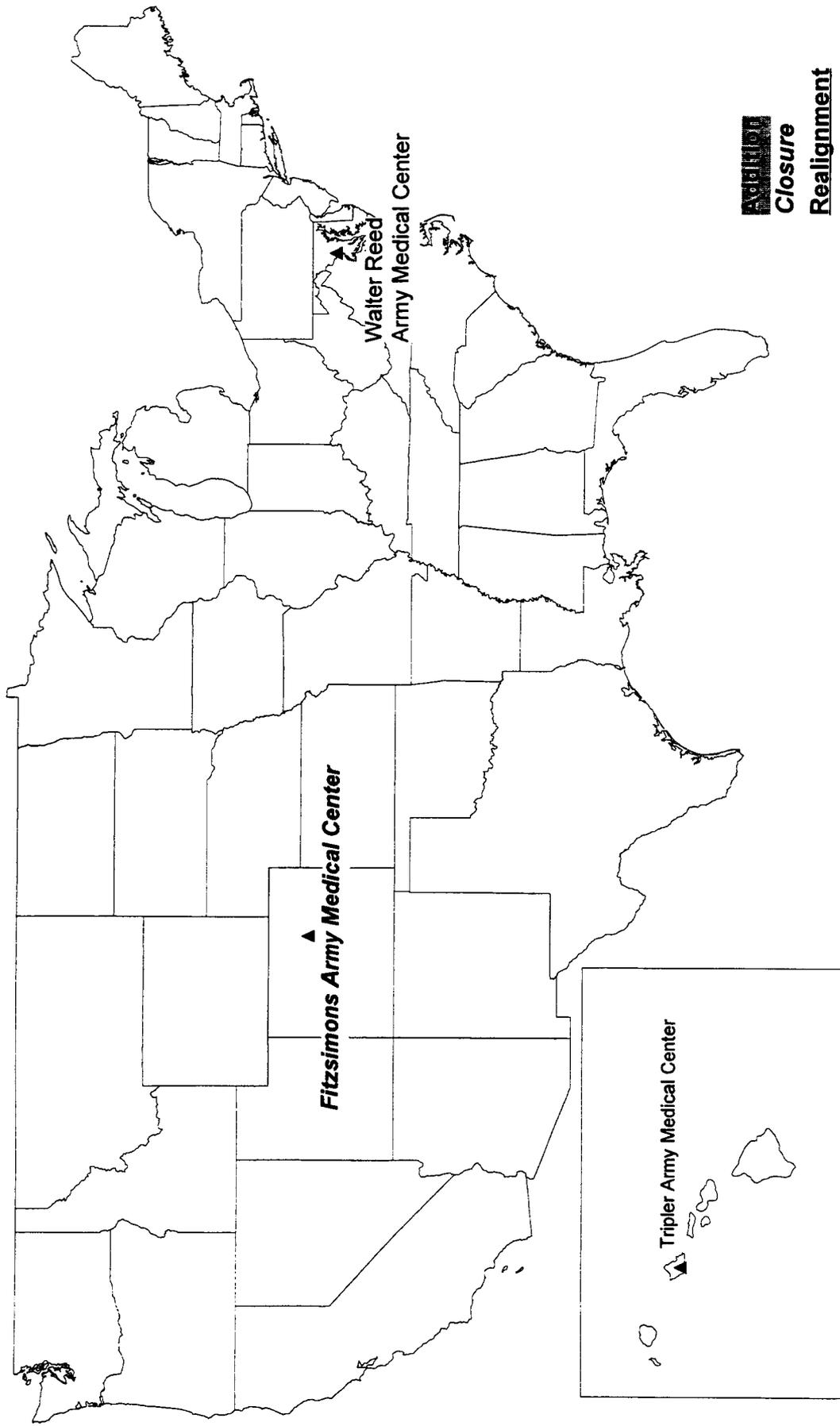
(R) = DoD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

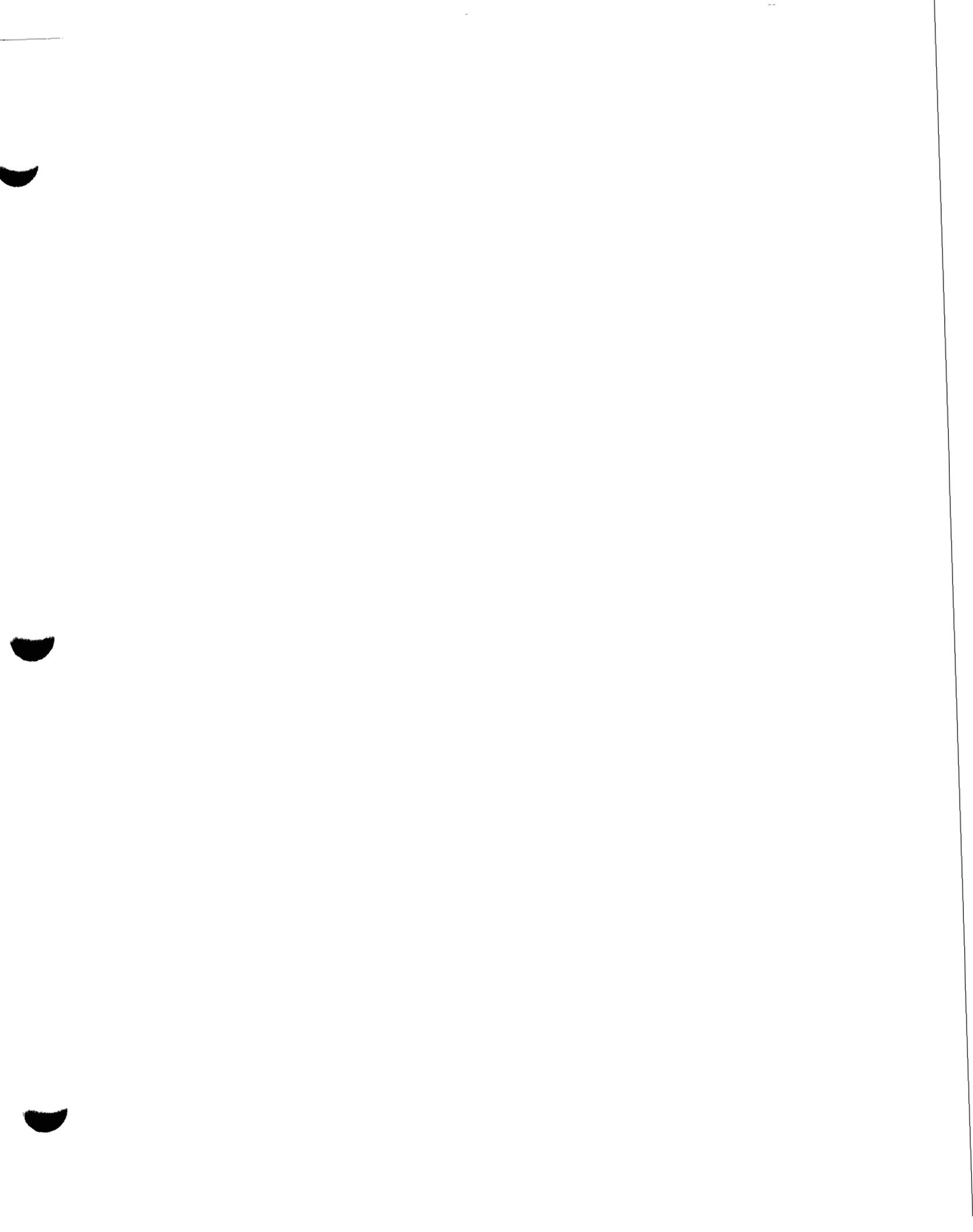
(*) = *Commission add for further consideration*

H-1

Army Medical Centers



A-2



BASE ANALYSIS

FITZSIMONS ARMY MEDICAL CENTER, COLORADO

DOD RECOMMENDATION: Close Fitzsimons Army Medical Center, except for McWethy Army Reserve Center. Relocate the Medical Equipment and Optical School and Optical Fabrication Laboratory to Fort Sam Houston. Relocate Civilian Health and Medical Program of the Uniformed Services to Denver leased space. Relocate other tenants to other installations.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	1t of 3
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	105.3
ANNUAL SAVINGS (\$ M)	36.4
RETURN ON INVESTMENT	2002 (2 years)
NET PRESENT VALUE (\$ M)	358.4
BASE OPERATING BUDGET (\$ M)	46.3
PERSONNEL ELIMINATED (MIL / CIV)	0 / 1,309
PERSONNEL REALIGNED (MIL / CIV)	1,303 / 292
ECONOMIC IMPACT (BRAC 95 / CUM)	- 0.4 % / - 0.8 %
ENVIRONMENTAL	No known impediments

A-3

ISSUES REVIEWED
FITZSIMONS ARMY MEDICAL CENTER, COLORADO

<p>MILITARY VALUE ASSESSMENT</p> <p>IMPACT ON RETIRED COMMUNITY</p>	<p>REGIONAL REFERRAL MISSION</p> <p>UNDERSTATED ECONOMIC IMPACT</p> <p>IMPACT ON MEDICAL READINESS</p> <p>COMPARISON ONLY TO ARMY, STAND-ALONE MEDICAL CENTERS</p> <p>ONE-TIME COSTS</p> <p>INDIAN HEALTH SERVICE SHARING</p> <p>TELECOMMUNICATIONS</p> <p>TRANSPORTATION COSTS</p>
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H-8

ISSUES
FITZSIMONS ARMY MEDICAL CENTER, COLORADO

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
MILITARY VALUE ASSESSMENT	<ul style="list-style-type: none"> • RATIONALE FOR ARMY'S ASSESSMENT CRITERIA EXPLAINED IN VOL.II • ARMY ASSESSMENT NEVER INTENDED TO PARALLEL JOINT CROSS SERVICE GROUP'S ANALYSIS • ARMY REVIEWED AND RE-SCORED THE CATEGORY • OPERATIONAL BLUEPRINT MANDATES STUDY OF FITZSIMONS REGARDLESS OF RANKING 	<ul style="list-style-type: none"> • ARMY CRITERIA ARE INAPPROPRIATE • ARMY CRITERIA DIFFER FROM JOINT CROSS SERVICE GROUP CRITERIA • SCORING ERRORS IN MANY CATEGORIES UNFAIRLY PENALIZES FITZSIMONS 	<ul style="list-style-type: none"> • BOTH ARMY AND JOINT CROSS SERVICE GROUP ASSESSMENTS, THOUGH DIFFERENT, APPEAR REASONABLE • AGREE THAT OPERATIONAL BLUEPRINT SUGGESTS NEED TO STUDY FITZSIMONS FOR CLOSURE
IMPACT ON RETIRED COMMUNITY	<ul style="list-style-type: none"> • "THE ARMY CANNOT AFFORD TO MAINTAIN MEDICAL FACILITIES THAT PRIMARILY SUPPORT A RETIRED POPULATION" 	<ul style="list-style-type: none"> • CLOSURE WOULD BREAK PERCEIVED PROMISE OF FREE CARE FOR LIFE • NEGATIVE FINANCIAL AND HEALTH IMPACTS ON RETIRED COMMUNITY 	<ul style="list-style-type: none"> • RETIRED COMMUNITY WOULD SUFFER FINANCIAL IMPACTS, THOUGH MITIGATED BY DOD PROGRAMS AND MEDICARE

SCENARIO SUMMARY

FITZSIMONS ARMY MEDICAL CENTER, COLORADO

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
<p>Close Fitzsimons Army Medical Center, except for McWethy Army Reserve Center. Relocate the Medical Equipment and Optical School and Optical Fabrication Laboratory to Fort Sam Houston. Relocate Civilian Health and Medical Program of the Uniformed Services to Denver leased space. Relocate other tenants to other installations.</p>		<p>Close Fitzsimons Army Medical Center, except for McWethy Army Reserve Center. Relocate other tenants to other installations.</p>	
<p>One-Time Costs (\$M): 105.3 Annual Savings (\$M): 36.4 Return on Investment: 2002 (2 Years) Net Present Value (\$M): 358.4</p>		<p>One-Time Costs (\$M): 105.3 Annual Savings (\$M): 36.4 Return on Investment: 2002 (2 Years) Net Present Value (\$M): 358.4</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • TWO SEPARATE ANALYSES IDENTIFIED FAMC FOR CLOSURE • PRIMARY MEDICAL MISSION -- ACTIVE DUTY AND THEIR FAMILY MEMBERS -- WOULD NOT BE COMPROMISED • EXCESS CAPACITY • ELIMINATES NEED TO REPLACE AGING FACILITIES 	<ul style="list-style-type: none"> • RETIREE COMMUNITY WOULD LOSE ACCESS TO DIRECT CARE SERVICES • SUBSTANTIAL CUMULATIVE ECONOMIC IMPACT ON DENVER/AURORA AREA 	<ul style="list-style-type: none"> • MAKES GAINING LOCATIONS LESS RESTRICTIVE, PERMITTING MORE FLEXIBILITY IN IMPLEMENTATION 	

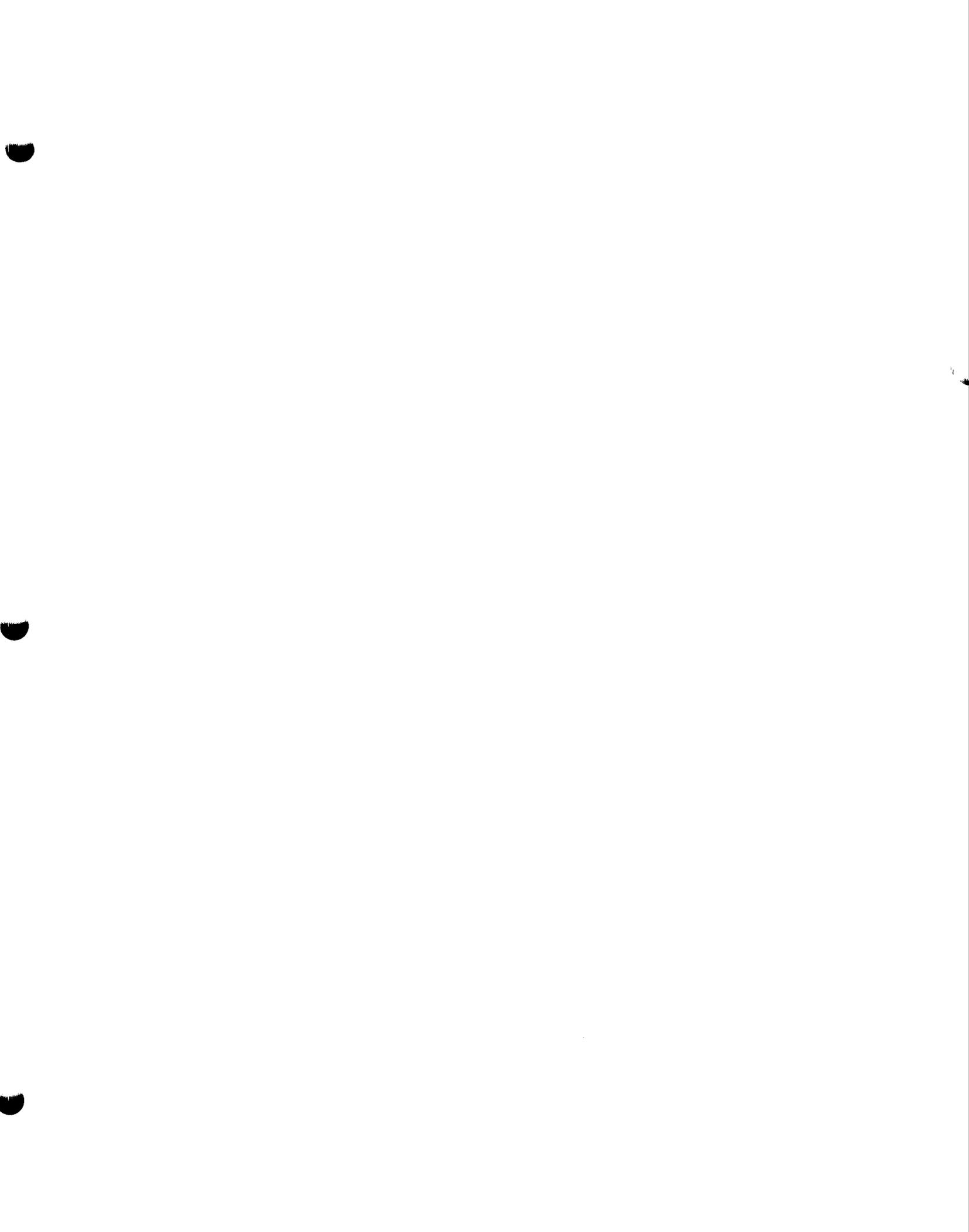
ISSUES
FITZSIMONS ARMY MEDICAL CENTER, COLORADO

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
REGIONAL REFERRAL MISSION	<ul style="list-style-type: none"> • DOD WOULD USE TRICARE AND WORKLOAD REDISTRIBUTION TO ABSORB REFERRALS 	<ul style="list-style-type: none"> • 12-STATE AREA WOULD BE LEFT WITHOUT A REFERRAL CENTER 	<ul style="list-style-type: none"> • REDISTRIBUTION WOULD BE RESOLVED IN IMPLEMENTATION
UNDERSTATED ECONOMIC IMPACT	<ul style="list-style-type: none"> • ECONOMIC IMPACT ASSESSMENT FOLLOWED STANDARD DOD GUIDANCE 	<ul style="list-style-type: none"> • JOB LOSSES WOULD BE GREATER THAN REPORTED • IMPACT ON AURORA, CO WOULD BE SIGNIFICANT 	<ul style="list-style-type: none"> • ARMY WAS CONSISTENT • CLOSURE IMPACTS DENVER AREA AS A WHOLE, NOT JUST AURORA
IMPACT ON MEDICAL READINESS	<ul style="list-style-type: none"> • SURGE CAPACITY TO FIGHT TWO MRC WOULD NOT BE COMPROMISED 	<ul style="list-style-type: none"> • LOSS OF CIVILIAN STAFFING WOULD HARM MEDICAL READINESS 	<ul style="list-style-type: none"> • THE ARMY IS THE BEST JUDGE OF ITS WARTIME REQUIREMENT
COMPARISON ONLY TO ARMY, STAND-ALONE MEDICAL CENTERS	<ul style="list-style-type: none"> • NO RESPONSE 	<ul style="list-style-type: none"> • SINGLE SERVICE, STAND-ALONE CATEGORY COMPARISON IS TOO LIMITED 	<ul style="list-style-type: none"> • JCSG ANALYSIS WAS NOT LIMITED AND ALSO IDENTIFIED FAMC FOR CLOSURE

A-7

ISSUES
FITZSIMONS ARMY MEDICAL CENTER, COLORADO
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
ONE-TIME COSTS	<ul style="list-style-type: none"> • REVISED COBRA 	<ul style="list-style-type: none"> • ONE-TIME COSTS ARE QUESTIONABLE 	<ul style="list-style-type: none"> • ARMY FIGURES APPEAR REASONABLE
INDIAN HEALTH SERVICE SHARING	<ul style="list-style-type: none"> • NO RESPONSE 	<ul style="list-style-type: none"> • AGREEMENTS TO TREAT INDIAN HEALTH SERVICE PATIENTS WOULD BE LOST 	<ul style="list-style-type: none"> • RESOLVABLE IN IMPLEMENTATION
TELECOMMUNICATIONS	<ul style="list-style-type: none"> • NO RESPONSE 	<ul style="list-style-type: none"> • FITZSIMONS CAN COMMUNICATE WITH BOTH EUROPE AND ASIA VIA ONE SATELLITE UPLINK 	<ul style="list-style-type: none"> • OTHER MEDICAL CENTERS CAN PROVIDE TELEMEDICINE SERVICES TO THESE AREAS
TRANSPORTATION COSTS	<ul style="list-style-type: none"> • NO RESPONSE 	<ul style="list-style-type: none"> • COSTS WOULD BE HIGHER TO MOVE PATIENTS ELSEWHERE 	<ul style="list-style-type: none"> • COSTS UNLIKELY TO INCREASE





ARMY LEASES

MILITARY VALUE	INSTALLATION
Not ranked	ARMY MATERIEL COMMAND, VIRGINIA
Not ranked	ARMY RESEARCH OFFICE, NORTH CAROLINA
Not ranked	ARMY PERSONNEL CENTER, MISSOURI
Not ranked	ARMY SPACE COMMAND, COLORADO
Not ranked	AVIATION--TROOP COMMAND, MISSOURI (C)
Not ranked	CONCEPTS ANALYSIS AGENCY, MARYLAND (C)
Not ranked	INFORMATION SYSTEMS SOFTWARE COMMAND, VIRGINIA (C)
Not ranked	JUDGE ADVOCATE GENERAL AGENCIES, VIRGINIA
Not ranked	JUDGE ADVOCATE GENERAL SCHOOL, VIRGINIA
Not ranked	MILITARY TRAFFIC MANAGEMENT COMMAND, VIRGINIA
Not ranked	NATIONAL GROUND INTELLIGENCE CENTER, VIRGINIA
Not ranked	OPERATIONAL TEST & EVALUATION COMMAND, VIRGINIA
Not ranked	PERSONNEL COMMAND, VIRGINIA
Not ranked	HQ SPACE & STRATEGIC DEFENSE COMMAND, VIRGINIA
Not ranked	SPACE & STRATEGIC DEFENSE COMMAND, ALABAMA (*)

(C) = DoD recommendation for closure

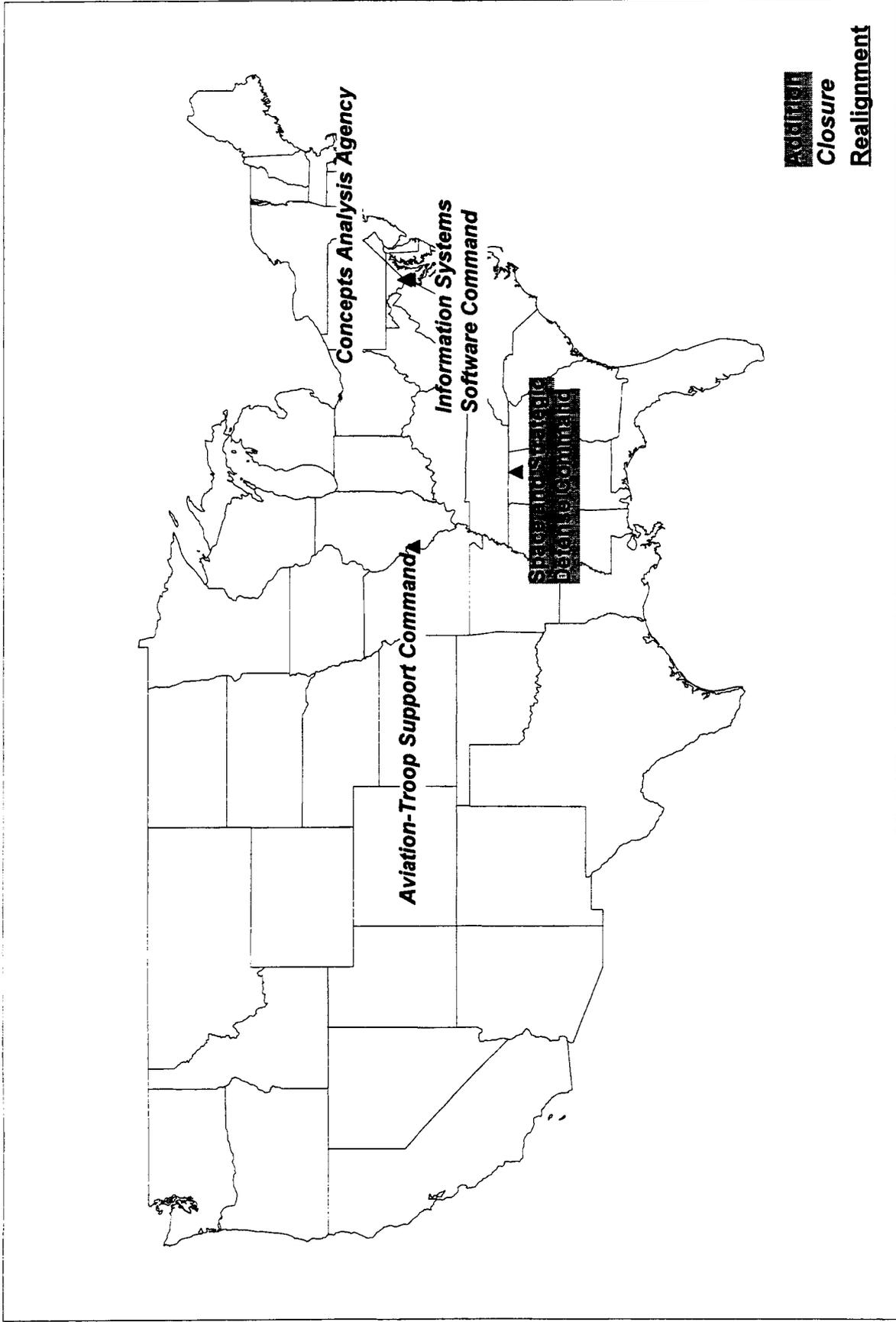
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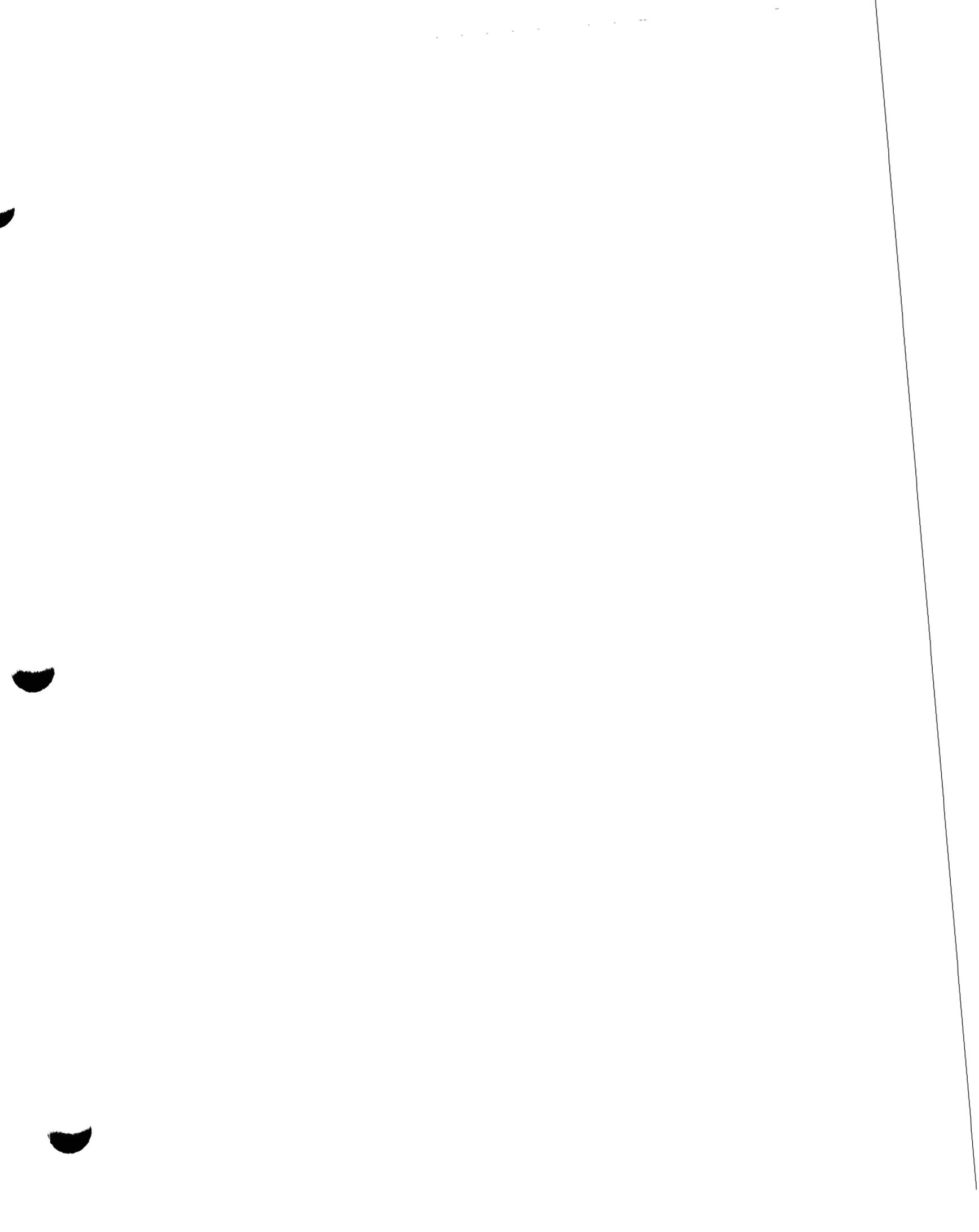
(*) = Commission add for further consideration

I-1

Leases



I-2



BASE ANALYSIS AVIATION-TROOP COMMAND, MISSOURI

DOD RECOMMENDATION: Disestablish Aviation-Troop Command, and close by relocating its missions/functions as follows: relocate Aviation Research, Development & Engineering Center; Aviation Management; and Aviation Program Executive Offices to Redstone Arsenal, Huntsville, AL, to form the Aviation and Missile Command. Relocate functions related to soldier systems to Natick, Research, Development, Engineering Center, MA, to align with the Soldier Systems Command. Relocate functions related to materiel management of communications-electronics to Fort Monmouth, NJ, to align with the Communications-Electronics Command. Relocate automotive materiel management functions to Detroit Arsenal, MI, to align with Tank-Automotive and Armaments Command.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not Ranked
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	152.1
ANNUAL SAVINGS (\$ M)	56.0
RETURN ON INVESTMENT	2001 (3 Years)
NET PRESENT VALUE (\$M)	573.4
BASE OPERATING BUDGET (\$ M)	28.6
PERSONNEL ELIMINATED (MIL / CIV)	48 / 786
PERSONNEL REALIGNED (MIL / CIV)	174 / 2,895
ECONOMIC IMPACT (BRAC 95 / CUM)	- 0.5 % / - 0.5 %
ENVIRONMENTAL	No known impediments

I-3

**ISSUES REVIEWED
AVIATION-TROOP COMMAND, MISSOURI**

<p>MILITARY VALUE ASSESSMENT</p> <p>CIVILIAN PERSONNEL ELIMINATIONS</p> <p>COST TO THE GOVERNMENT</p>	<p>BASE OPERATING COSTS</p> <p>MOVING COSTS</p> <p>MILITARY CONSTRUCTION</p> <p>ROLES AND MISSIONS REPORT</p>
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ISSUES
AVIATION-TROOP COMMAND, MISSOURI

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
MILITARY VALUE ASSESSMENT	<ul style="list-style-type: none"> • LEASE SPACE HAS LOW MILITARY VALUE 	<ul style="list-style-type: none"> • NO MILITARY VALUE ASSESSMENT DONE 	<ul style="list-style-type: none"> • ARMY DID A MILITARY VALUE ASSESSMENT OF LEASED FACILITIES • ARMY USED DIFFERENT PROCESS THAN OTHER CATEGORIES • ALL LEASES TREATED THE SAME
CIVILIAN PERSONNEL ELIMINATIONS	<ul style="list-style-type: none"> • 786 POSITIONS ELIMINATED 	<ul style="list-style-type: none"> • 48 POSITIONS ELIMINATED 	<ul style="list-style-type: none"> • ARMY REDUCED ELIMINATIONS FROM 1022 TO 786 • ANALYSIS SUPPORTS REVISED ARMY RECOMMENDATION
COST TO THE GOVERNMENT	<ul style="list-style-type: none"> • CONSIDERED ONLY ARMY COST AND SAVINGS 	<ul style="list-style-type: none"> • \$40 MILLION ADDITIONAL COST TO THE GOVERNMENT 	<ul style="list-style-type: none"> • ADDITIONAL \$11 MILLION ONE TIME COST AND \$3.95 MILLION RECURRING COST

I-5

SCENARIO SUMMARY

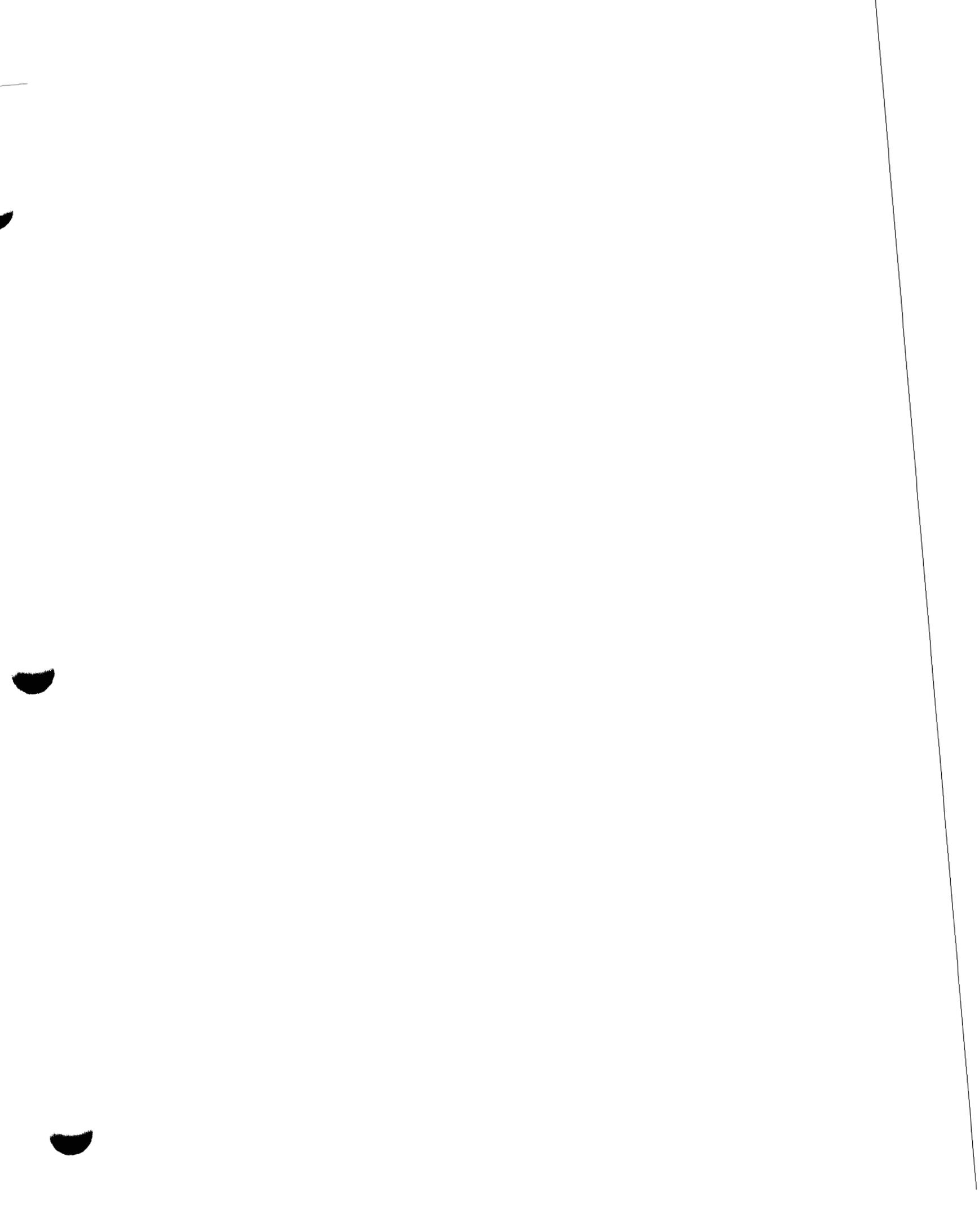
AVIATION-TROOP COMMAND, MISSOURI

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
<p>Disestablish Aviation-Troop Command, and close by relocating its missions/functions as follows: relocate Aviation Research, Development & Engineering Center; Aviation Management; and Aviation Program Executive Offices to Redstone Arsenal, Huntsville, AL, to form the Aviation and Missile Command. Relocate functions related to soldier systems to Natick, Research, Development, Engineering Center, MA, to align with the Soldier Systems Command. Relocate functions related to material management of communications-electronics to Fort Monmouth, NJ, to align with the Communications-Electronics Command. Relocate automotive materiel management functions to Detroit Arsenal, MI, to align with Tank-Automotive and Armaments Command.</p>			
<p>One-Time Costs (\$M): 152.1 Annual Savings (\$M): 56.0 Return on Investment: 2001 (3 years) Net Present Value (\$M): 573.4</p>			
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • SIGNIFICANT ANNUAL SAVINGS • CONSISTENT WITH STATIONING STRATEGY • COLLOCATES SIMILAR LIFE CYCLE FUNCTIONS 	<ul style="list-style-type: none"> • LOSS OF TRAINED WORKFORCE 		

ISSUES
AVIATION-TROOP COMMAND, MISSOURI

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
BASE OPERATING COSTS	<ul style="list-style-type: none"> • ARMY REVISED BASE OPERATING SAVINGS 	<ul style="list-style-type: none"> • BASE OPERATING COSTS WILL INCREASE \$3.8 MILLION AT GAINING INSTALLATIONS 	<ul style="list-style-type: none"> • REVISED ARMY RECOMMENDATION INCLUDES ALL LEASE AND ALL BASE OPERATIONS COSTS • ANALYSIS SHOWS \$7.4 M ANNUAL SAVINGS
MOVING COSTS	<ul style="list-style-type: none"> • SIMA'S MOVING COSTS INCLUDED 	<ul style="list-style-type: none"> • \$2.5 MILLION TO MOVE SIMA'S ADP EQUIPMENT NOT INCLUDED 	<ul style="list-style-type: none"> • ARMY INCLUDED COST TO MOVE SIMA'S ADP EQUIPMENT
MILITARY CONSTRUCTION	<ul style="list-style-type: none"> • \$68.0 MILLION 	<ul style="list-style-type: none"> • \$88.7 MILLION, 	<ul style="list-style-type: none"> • ANALYSIS SUPPORTS ARMY COST ESTIMATE
ROLES AND MISSIONS REPORT	<ul style="list-style-type: none"> • COLLOCATE SIMILAR PROGRAM OFFICES AND CONSOLIDATE ACQUISITION SUPPORT ACTIVITIES 	<ul style="list-style-type: none"> • DO NOT MOVE ATCOM UNTIL DECISION IS MADE 	<ul style="list-style-type: none"> • ONLY A RECOMMENDATION

I-7



BASE ANALYSIS CONCEPTS ANALYSIS AGENCY, MARYLAND

DOD RECOMMENDATION: Close by relocating to Fort Belvoir, VA.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not Ranked
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	2.7
ANNUAL SAVINGS (\$ M)	0.9
RETURN ON INVESTMENT	2002 (4 Years)
NET PRESENT VALUE (\$M)	8.6
BASE OPERATING BUDGET (\$ M)	1.5
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	54 / 124
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0% / -0.6%
ENVIRONMENTAL	No known impediments

**ISSUES REVIEWED
CONCEPTS ANALYSIS AGENCY, MARYLAND**

<p>NONE</p>	<p>SPACE AT FORT BELVOIR</p> <p>ONE-TIME MOVING COSTS</p>
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SCENARIO SUMMARY

CONCEPTS ANALYSIS AGENCY, MARYLAND

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close by relocating to Ft. Belvoir, VA.			
One-Time Costs (\$M): 2.7 Annual Savings (\$M): 0.9 Return on Investment: 2002 (4 Years) Net Present Value (\$M): 8.6			
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES LEASE COST • CONSISTENT WITH STATIONING STRATEGY TO REDUCE LEASE COSTS WHERE ECONOMICALLY FEASIBLE 			

ISSUES
CONCEPTS ANALYSIS AGENCY, MARYLAND

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
SPACE AT FT. BELVOIR	<ul style="list-style-type: none"> • RENOVATE EXISTING SPACE 	<ul style="list-style-type: none"> • NONE STATED 	<ul style="list-style-type: none"> • FT. BELVOIR PLANNING NEW CONSTRUCTION • ARMY AUDIT CONFIRMED SPACE AVAILABLE AT FT. BELVOIR
ONE-TIME MOVING COSTS	<ul style="list-style-type: none"> • \$2.1 M 	<ul style="list-style-type: none"> • NONE STATED 	<ul style="list-style-type: none"> • \$1.2 M IN REVISED RECOMMENDATION

I-11



BASE ANALYSIS

INFORMATION SYSTEMS SOFTWARE COMMAND, VIRGINIA

DOD RECOMMENDATION: Close by relocating the Information Systems Software Command to Fort Meade, Maryland.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not Ranked
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	9.0
ANNUAL SAVINGS (\$ M)	1.2
RETURN ON INVESTMENT	2007 (9 Years)
NET PRESENT VALUE (\$M)	7.1
BASE OPERATING BUDGET (\$ M)	2.1
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	141 / 191
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0% / -0.6%
ENVIRONMENTAL	No known impediments

I-12

ISSUES REVIEWED
INFORMATION SYSTEMS SOFTWARE COMMAND, VIRGINIA

<p>LEASE SAVINGS</p>	<p>SPACE AT FORT MEADE</p> <p>CONTRACTOR SPACE REQUIREMENTS</p> <p>MOVE TO FORT BELVOIR</p>
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ISSUES
INFORMATION SYSTEMS SOFTWARE COMMAND, VIRGINIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
LEASE SAVINGS	<ul style="list-style-type: none">• \$2.1 M ANNUALLY	<ul style="list-style-type: none">• NO SAVINGS UNTIL LEASE EXPIRES	<ul style="list-style-type: none">• ARMY PLANS TO BACKFILL SPACE WITH ACTIVITY IN LESS DESIRABLE LEASED SPACE

I-14

SCENARIO SUMMARY

INFORMATION SYSTEMS SOFTWARE COMMAND, VIRGINIA

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close by relocating Information Systems Software Command to Ft. Meade, MD.			
One-Time Costs (\$M): 9.0 Annual Savings (\$M): 1.2 Return on Investment: 2007 (9 years) Net Present Value (\$M): 7.1			
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • LEASE SAVINGS • CONSISTENT WITH STATIONING STRATEGY 			

ISSUES
INFORMATION SYSTEMS SOFTWARE COMMAND, VIRGINIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
SPACE AT FT. MEADE	<ul style="list-style-type: none"> • RENOVATE EXISTING SPACE 	<ul style="list-style-type: none"> • NEW CONSTRUCTION REQUIRED 	<ul style="list-style-type: none"> • SPACE IDENTIFIED FOR ISSC IS BEING BACKFILLED • ARMY CLAIMS UNITS NOW BACKFILLING SPACE WILL MOVE AGAIN IN FY98
MOVING TO FORT BELVOIR	<ul style="list-style-type: none"> • EXISTING SPACE FOR 71 PEOPLE AT FT. BELVOIR 	<ul style="list-style-type: none"> • NO STATED POSITION 	<ul style="list-style-type: none"> • EXECUTIVE SYSTEMS SOFTWARE CAN COLLOCATE WITH HEADQUARTERS AT FT. BELVOIR
CONTRACTOR SPACE REQUIREMENTS	<ul style="list-style-type: none"> • NO COSTS FOR CONTRACTOR SPACE 	<ul style="list-style-type: none"> • CURRENTLY PROVIDE SPACE FOR 141 CONTRACTORS 	<ul style="list-style-type: none"> • RESOLVE BETWEEN ISSC AND CONTRACTORS



BASE ANALYSIS

SPACE AND STRATEGIC DEFENSE COMMAND, ALABAMA

COMMISSION ADD FOR CONSIDERATION: Study Space and Strategic Defense Command for closure. Establish an Aviation Command in St. Louis. Realign automotive functions to Detroit Arsenal, MI; communications-electronic functions to Ft. Monmouth, NJ; and soldier system functions to Natick, MA. Move SIMA from downtown St. Louis to the Federal Center at Goodfellow. Move SSDC from lease space in Huntsville, AL onto to existing space at Redstone Arsenal., AL.

CRITERIA	COMMISSION ALTERNATIVE
MILITARY VALUE	Not Ranked
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	43.8
ANNUAL SAVINGS (\$ M)	3.0
RETURN ON INVESTMENT	2020 (22 Years)
NET PRESENT VALUE (\$M)	- 7.8
BASE OPERATING BUDGET (\$ M)	3.8
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	38 / 1,791
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

I-17

**ISSUES REVIEWED
SPACE AND STRATEGIC DEFENSE COMMAND, ALABAMA**

<p>RETURN ON INVESTMENT</p> <p>LEASE CONSOLIDATION</p>	<p>EXCESS POSITIONS AT MISSILE COMMAND</p> <p>FACILITIES ON REDSTONE ARSENAL</p>
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ISSUES
SPACE AND STRATEGIC DEFENSE COMMAND, ALABAMA

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
RETURN ON INVESTMENT	<ul style="list-style-type: none"> • 22 YEARS 	<ul style="list-style-type: none"> • 1 YEAR 	<ul style="list-style-type: none"> • 22 YEARS
LEASE CONSOLIDATION	<ul style="list-style-type: none"> • ONGOING EFFORTS TO REDUCE LEASE COSTS 	<ul style="list-style-type: none"> • SSDC AND PEO-MISSILE DEFENSE ARE REDUCING FROM 16 TO 3 LEASED FACILITIES • MICOM VACATING 3 LEASED FACILITIES 	<ul style="list-style-type: none"> • LEASE CONSOLIDATION WILL SAVE \$2.1 M ANNUALLY

SCENARIO SUMMARY

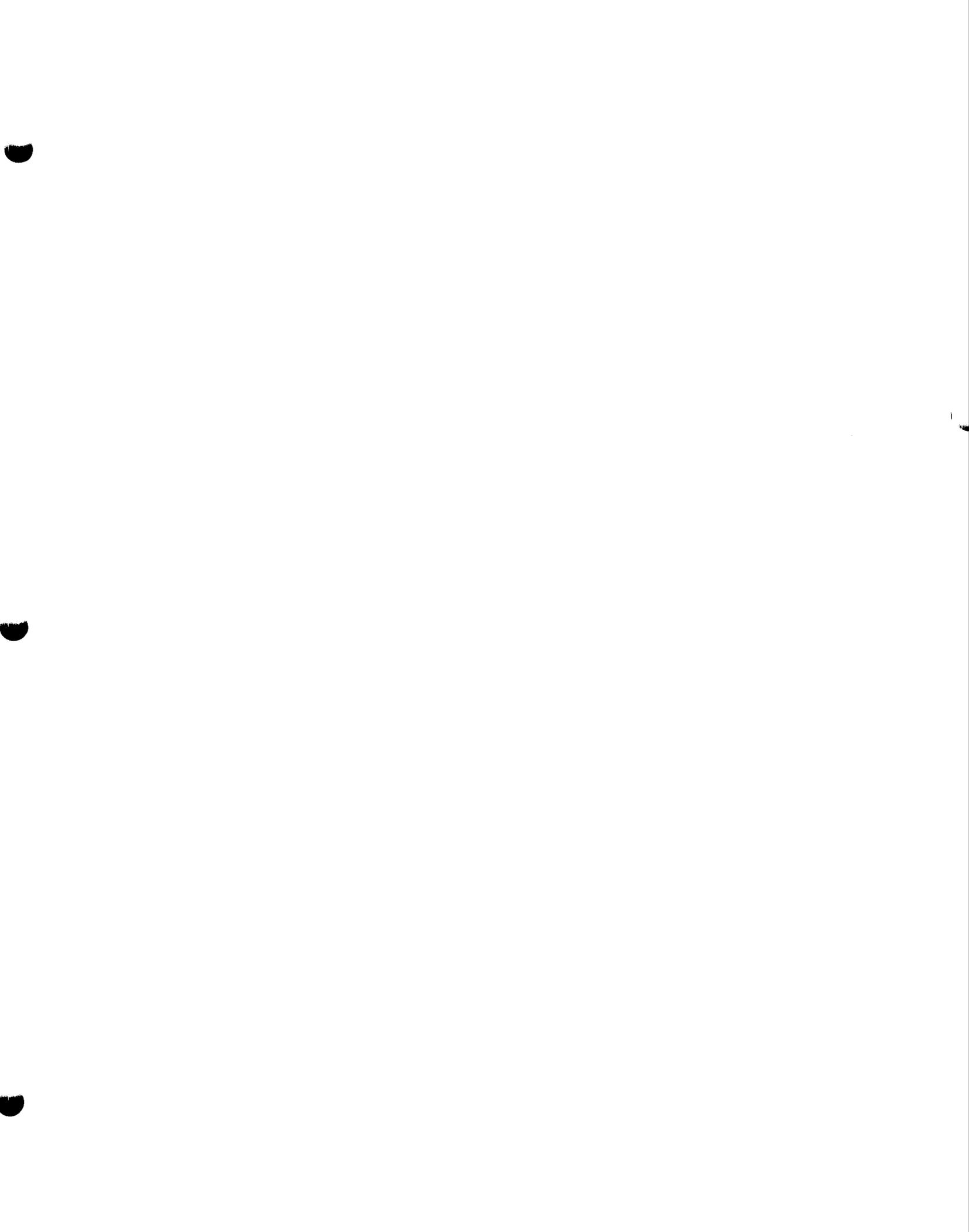
SPACE AND STRATEGIC DEFENSE COMMAND, ALABAMA

COMMISSION ALTERNATIVE I		COMMISSION ALTERNATIVE II	
<p>Establish an Aviation Command in St. Louis. Realign automotive functions to Detroit Arsenal, MI; communications-electronics functions to Fort Monmouth, NJ; and soldier system functions to Natick, MA. Move SIMA from downtown St. Louis to the Federal Center at Goodfellow. Move SSDC from leased space in Huntsville, AL onto existing space on Redstone Arsenal, AL.</p>		<p>Establish an Aviation Command in St. Louis, Realign automotive functions to Detroit Arsenal, MI; communications-electronic functions to Fort Monmouth, NJ; and soldier systems functions to Natick, MA. Move SSDC from leased space in Huntsville, AL, onto existing space at Redstone Arsenal, AL.</p>	
<p>One-Time Costs (\$M): 43.8 Annual Savings (\$M): 3.0 Return on Investment: 2020 (22 Years) Net Present Value (\$M): - 7.8</p>		<p>One-Time Costs (\$M): 45.0 Annual Savings (\$M): 3.0 Return on Investment: 2022 (24 Years) Net Present Value (\$M): - 9.7</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • CONSISTENT WITH STATIONING STRATEGY TO REDUCE LEASE SPACE 	<ul style="list-style-type: none"> • HIGH ONE TIME COSTS WITH EXTENDED RETURN ON INVESTMENT 	<ul style="list-style-type: none"> • CONSISTENT WITH STATIONING STRATEGY TO REDUCE LEASE SPACE 	<ul style="list-style-type: none"> • HIGH ONE-TIME COSTS WITH EXTENDED RETURN ON INVESTMENT

I-20

ISSUES
SPACE AND STRATEGIC DEFENSE COMMAND, ALABAMA

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
EXCESS POSITIONS AT MISSILE COMMAND	<ul style="list-style-type: none"> • NO EXCESS POSITIONS AT MISSILE COMMAND 	<ul style="list-style-type: none"> • ARMY COULD SAVE MORE BY ELIMINATING NON-ADD POSITIONS AT MISSILE COMMAND 	<ul style="list-style-type: none"> • NON-ADD POSITIONS ARE REIMBURSABLE POSITIONS • NO EXCESS PERSONNEL, SO NO POTENTIAL SAVINGS
FACILITIES ON REDSTONE	<ul style="list-style-type: none"> • RENOVATE SEVERAL EXISTING BUILDINGS 	<ul style="list-style-type: none"> • RELOCATION INTO SEVERAL BUILDINGS WOULD CREATE OPERATIONAL INEFFICIENCIES 	<ul style="list-style-type: none"> • SSDC NOW IN 6 LEASED FACILITIES





ARMY MINOR INSTALLATIONS

MILITARY VALUE	INSTALLATION
Not ranked	BALTIMORE PUBLICATIONS DISTRIBUTION CENTER, MARYLAND (C)
Not ranked	BELLMORE LOGISTICS FACILITY, NEW YORK (C)
Not ranked	BIG COPPETT KEY, FLORIDA (C)
Not ranked	CAMP BONNEVILLE, WASHINGTON (C)
Not ranked	CAMP KILMER, NEW JERSEY (C)
Not ranked	CAMP PEDRICKTOWN, NEW JERSEY (C)
Not ranked	CAVEN POINT U.S. ARMY RESERVE CENTER, NEW JERSEY (C)
Not ranked	EAST FORT BAKER, CALIFORNIA (C)
Not ranked	FORT MISSOULA, MONTANA (C)
Not ranked	HINGHAM COHASSET, MASSACHUSETTS (C)
Not ranked	RECREATION CENTER #2, NORTH CAROLINA (C)
Not ranked	RIO VISTA U.S. ARMY RESERVE CENTER, CALIFORNIA (C)
Not ranked	SUDBURY TRAINING ANNEX, MASSACHUSETTS (C)
Not ranked	BRANCH U.S. DISCIPLINARY BARRACKS, LOMPOC, CALIFORNIA (C)
Not ranked	VALLEY GROVE AREA MAINTENANCE SUPPORT ACTIVITY, WEST VIRGINIA (C)

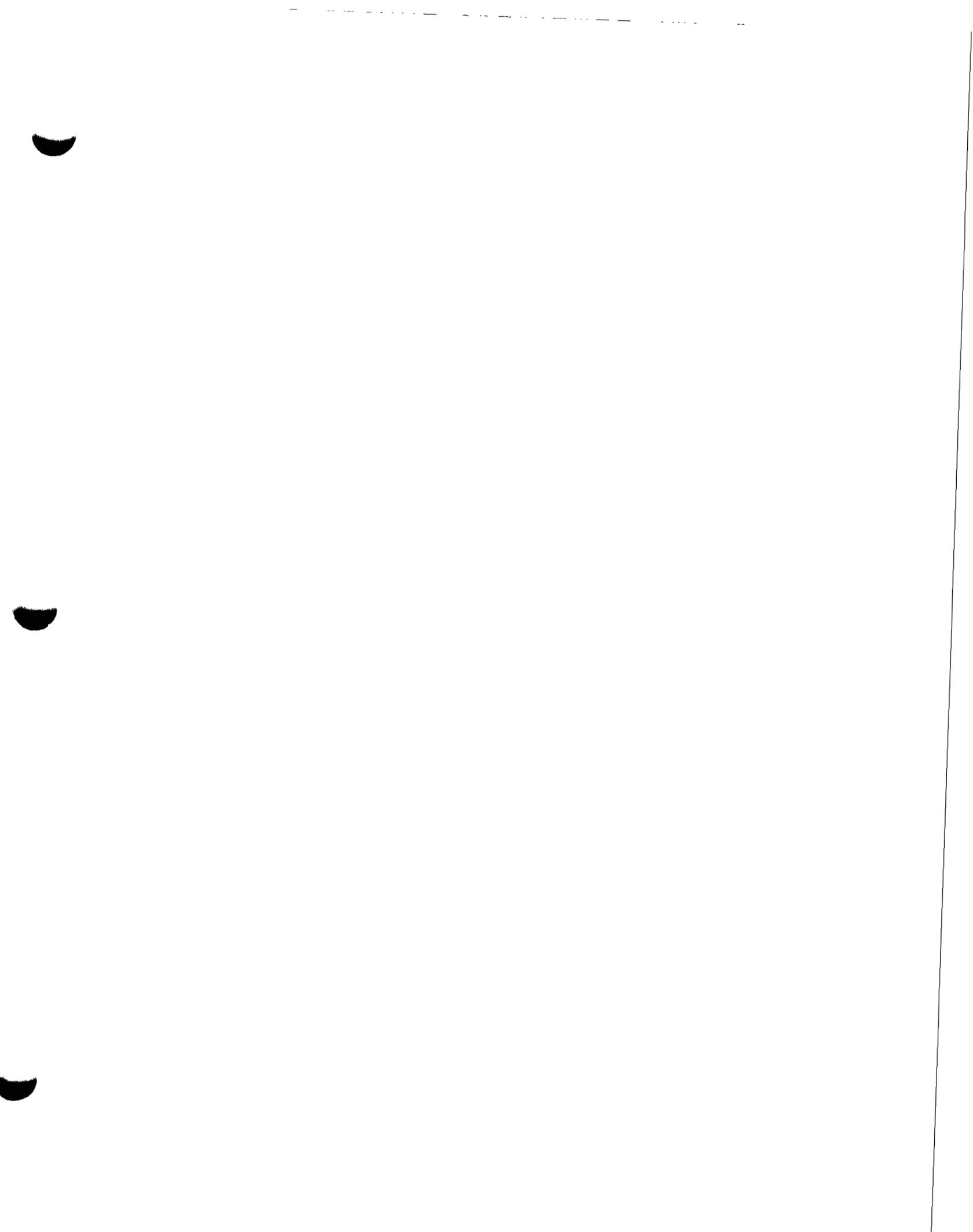
(C) = DoD recommendation for closure

(R) = DoD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

(*) = *Commission add for further consideration*

J-1



BASE ANALYSIS

PUBLICATIONS DISTRIBUTION CENTER – BALTIMORE, MARYLAND

DOD RECOMMENDATION: Close by relocating the U.S. Army Publications Distribution Center, Baltimore to the U.S. Army Publications Center St. Louis, Missouri.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	7.0
ANNUAL SAVINGS (\$ M)	7.7
RETURN ON INVESTMENT	1998 (Immediate)
NET PRESENT VALUE (\$M)	100.6
BASE OPERATING BUDGET (\$ M)	1.8
PERSONNEL ELIMINATED (MIL / CIV)	2 / 91
PERSONNEL REALIGNED (MIL / CIV)	0 / 38
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments



ISSUES REVIEWED
PUBLICATIONS DISTRIBUTION CENTER – BALTIMORE, MARYLAND

**GREATER SAVINGS BY CONSOLIDATING ALL DOD
PUBLICATIONS CENTERS, NOT JUST THE ARMY'S
PUBLICATIONS DISTRIBUTION CENTERS**

**DOD MOVING AWAY FROM PAPER FORMS/MANUALS TO
ELECTRONIC MEDIA**

**ARMY CLASSIFIED BALTIMORE CENTER AS MANUAL
OPERATION**

**ARMY REQUIRED TO LEASE ADDITIONAL SPACE IN ST.
LOUIS**



ISSUES
PUBLICATIONS DISTRIBUTION CENTER – BALTIMORE, MARYLAND

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
DOD CONSOLIDATION	<ul style="list-style-type: none"> • DoD CONSOLIDATION WILL NOT INVOLVE BALTIMORE 	<ul style="list-style-type: none"> • DOD PUBLICATIONS CENTERS SHOULD BE CONSOLIDATED INTO ST. LOUIS AND BALTIMORE 	<ul style="list-style-type: none"> • CONSOLIDATION WILL INVOLVE ONE ARMY FACILITY • STUDY UNDERWAY • DLA FACILITIES
DoD MOVING TO ELECTRONIC MEDIA	<ul style="list-style-type: none"> • TIME FRAME FOR CONVERSION UNKNOWN 	<ul style="list-style-type: none"> • BALTIMORE CENTER CAN EASILY EXPAND OR SHRINK TO MEET NEEDS 	<ul style="list-style-type: none"> • BULK STORAGE NEEDED AFTER IMPLEMENTATION • ST. LOUIS CENTER BETTER FOR BULK
MANUAL CENTER	<ul style="list-style-type: none"> • BALTIMORE A MANUAL OPERATION 	<ul style="list-style-type: none"> • BALTIMORE CENTER NOT A MANUAL OPERATION • AUTOMATED WAREHOUSE SYSTEM 	<ul style="list-style-type: none"> • BALTIMORE NOT A MANUAL OPERATION • FORKLIFT OPERATORS REQUIRED TO STORE MATERIEL
ADDITIONAL LEASE SPACE	<ul style="list-style-type: none"> • ADDITIONAL SPACE ONLY A TEMPORARY REQUIREMENT 	<ul style="list-style-type: none"> • ARMY LEASING ADDITIONAL SPACE IN ST. LOUIS 	<ul style="list-style-type: none"> • ADDITIONAL SPACE ON ARMY OWNED FACILITY • SPACE NEEDED FOR TRANSITION ONLY

J-4

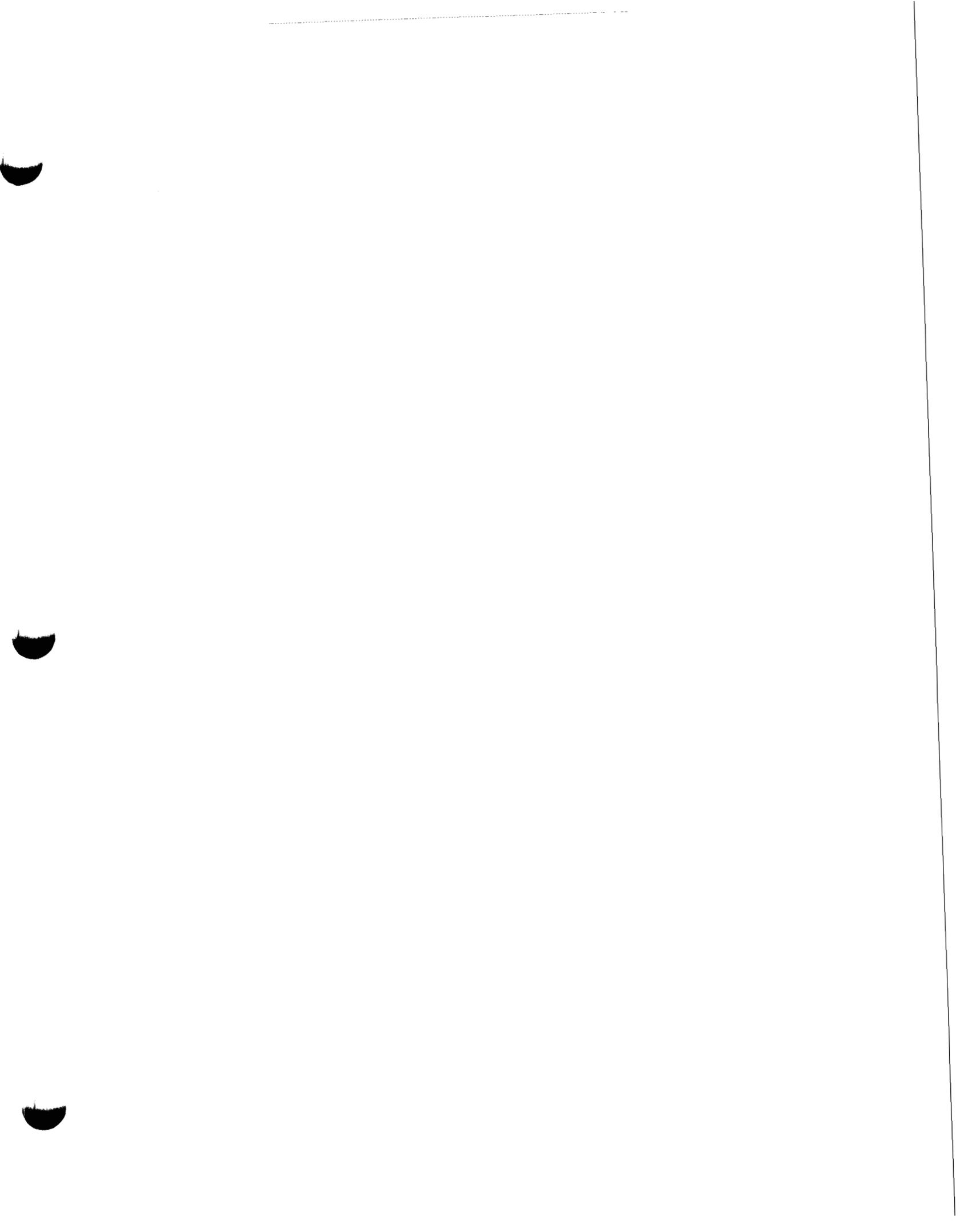


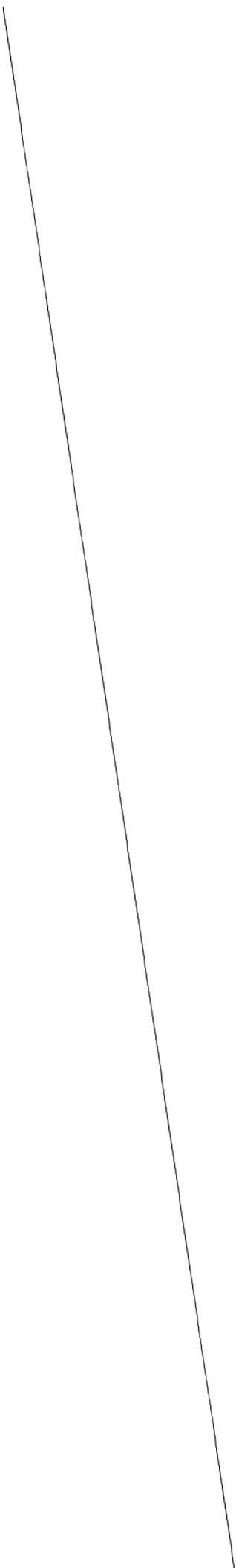
SCENARIO SUMMARY

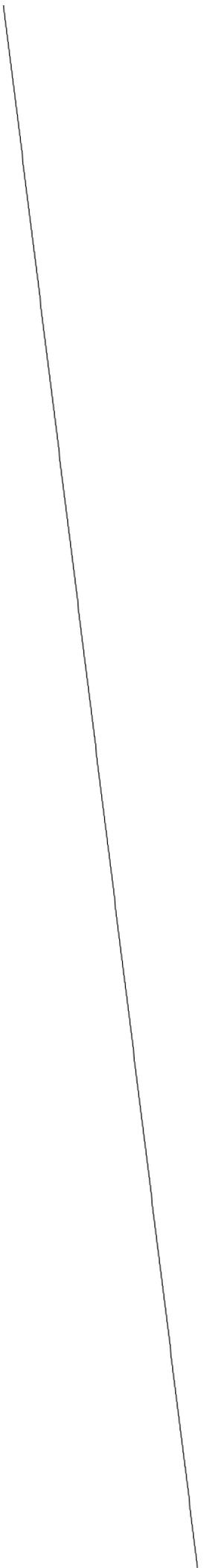
PUBLICATIONS DISTRIBUTION CENTER – BALTIMORE, MARYLAND

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close by relocating the U.S. Army Publications Distribution Center, Baltimore to the U.S. Army Publications Center St. Louis, Missouri.			
One-Time Costs (\$M): 7 Annual Savings (\$M): 7.7 Return on Investment: 1998 (Immediate) Net Present Value (\$M): 100.6		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE • ANNUAL SAVINGS • RECOGNIZES CHANGING ENVIRONMENT 	<ul style="list-style-type: none"> • LOSS OF AWARD WINNING INSTALLATION 		









BASE ANALYSIS
BELLMORE LOGISTICS ACTIVITY, NEW YORK

DOD RECOMMENDATION: Close Bellmore Logistics Activity.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0
ANNUAL SAVINGS (\$ M)	0.3
RETURN ON INVESTMENT	1996 (Immediate)
NET PRESENT VALUE (\$M)	5.3
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

SCENARIO SUMMARY

BELLMORE LOGISTICS ACTIVITY, NEW YORK

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Bellmore Logistics Activity.			
One-Time Costs (\$M): 0 Annual Savings (\$M): 0.3 Return on Investment: 1996 (Immediate) Net Present Value (\$M): 5.3		One Time Costs (\$M): Annual3 Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

BASE ANALYSIS BIG COPPETT KEY, FLORIDA

DOD RECOMMENDATION: Close Big Coppett Key.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0
ANNUAL SAVINGS (\$ M)	0.01
RETURN ON INVESTMENT	1996 (Immediate)
NET PRESENT VALUE (\$M)	0.1
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

J-8

SCENARIO SUMMARY

BIG COPPETT KEY, FLORIDA

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Big Coppett Key.			
One-Time Costs (\$M): 0 Annual Savings (\$M): 0.01 Return on Investment: 1996 (Immediate) Net Present Value (\$M): 0.1		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: 2001 (1 Year) Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

BASE ANALYSIS CAMP BONNEVILLE, WASHINGTON

DOD RECOMMENDATION: Close Camp Bonneville.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0.04
ANNUAL SAVINGS (\$ M)	0.2
RETURN ON INVESTMENT	1996 (Immediate)
NET PRESENT VALUE (\$M)	2.1
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

J-10

SCENARIO SUMMARY CAMP BONNEVILLE, WASHINGTON

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Camp Bonneville.			
One-Time Costs (\$M): 0.04 Annual Savings (\$M): 0.2 Return on Investment: 1996 (Immediate) Net Present Value (\$M): 2.1		One Time Costs (\$M): Annual Savings (\$M): Return on Investment: 2001 (1 Year) Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

J-11

BASE ANALYSIS CAMP KILMER, NEW JERSEY

DOD RECOMMENDATION: Close Camp Kilmer, except an enclave for minimum necessary facilities to support the Reserve Components.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0.1
ANNUAL SAVINGS (\$ M)	0.2
RETURN ON INVESTMENT	1997 (1 Year)
NET PRESENT VALUE (\$M)	2.9
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

J-12

SCENARIO SUMMARY CAMP KILMER, NEW JERSEY

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Camp Kilmer, except an enclave for minimum necessary facilities to support the Reserve Components.			
One-Time Costs (\$M): 0.1 Annual Savings (\$M): 0.2 Return on Investment: 1997 (1 Year) Net Present Value (\$M): 2.9		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: 2001 (1 Year) Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

J-13

BASE ANALYSIS CAMP PEDRICKTOWN, NEW JERSEY

DOD RECOMMENDATION: Close Camp Pedricktown, except the Sievers-Sandberg Reserve Center.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0.1
ANNUAL SAVINGS (\$ M)	0.4
RETURN ON INVESTMENT	1996 (Immediate)
NET PRESENT VALUE (\$M)	5.2
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

J-14

SCENARIO SUMMARY

CAMP PEDRICKTOWN, NEW JERSEY

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Camp Pedricktown, except the Sievers-Sandberg Reserve Center.			
One-Time Costs (\$M): 0.1 Annual Savings (\$M): 0.4 Return on Investment: 1996 (Immediate) Net Present Value (\$M): 5.2		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

J-15

BASE ANALYSIS
CAVEN POINT U.S. ARMY RESERVE CENTER, NEW JERSEY

DOD RECOMMENDATION: Close Caven Point U. S. Army Reserve Center. Relocate its reserve activities to the Fort Hamilton, NY, provided the recommendation to realign Fort Hamilton is approved.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ K)	13
ANNUAL SAVINGS (\$ K)	13.1
RETURN ON INVESTMENT	Never
NET PRESENT VALUE (\$ K)	12.9
BASE OPERATING BUDGET (\$ K)	25.6
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	3 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0% / -1.1 %
ENVIRONMENTAL	No known impediments

J-16

ISSUES
CAVEN POINT U.S. ARMY RESERVE CENTER, NEW JERSEY

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
RELOCATING RESERVE UNITS	<ul style="list-style-type: none"> • CAVEN POINT OPERATIONAL EXPENSE IS UNNECESSARY AND AVOIDABLE 	<ul style="list-style-type: none"> • FUEL TANKER TRUCKS REQUIRE OPEN STORAGE SPACE NOT AVAILABLE ON FORT HAMILTON • UNIT TRUCKS AND TRAILERS NOT SUITED FOR STREETS ACCESSING FORT HAMILTON 	<ul style="list-style-type: none"> • UNIT OPEN STORAGE MET ONLY BY TAKING MULTI-USE MWR FIELD • UNIT SMALL ARMS CANNOT BE MET ON FORT HAMILTON • NO PROVISION FOR MILCON

J-17

SCENARIO SUMMARY

CAVEN POINT U.S. ARMY RESERVE CENTER, NEW JERSEY

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Caven Point U. S. Army Reserve Center. Relocate its reserve activities to the Fort Hamilton, NY, provided the recommendation to realign Fort Hamilton is approved.			
One-Time Costs (\$M): 13 Annual Savings (\$M): 13.1 Return on Investment: Never Net Present Value (\$M): 12.9		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: 2001 (1 Year) Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

J-18

BASE ANALYSIS EAST FORT BAKER, CALIFORNIA

DOD RECOMMENDATION: Close East Fort Baker. Relocate all tenants to other installations that meet mission requirements. Return all real property to the Golden Gate National Recreation Area.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	11.9
ANNUAL SAVINGS (\$ M)	1.3
RETURN ON INVESTMENT	2009 (11 Years)
NET PRESENT VALUE (\$M)	5.2
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 8
PERSONNEL REALIGNED (MIL / CIV)	47 / 42
ECONOMIC IMPACT (BRAC 95 / CUM)	< 0.0 % / - 0.6 %
ENVIRONMENTAL	No known impediments

J-19

SCENARIO SUMMARY EAST FORT BAKER, CALIFORNIA

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close East Fort Baker. Relocate all tenants to other installations that meet mission requirements. Return all real property to the Golden Gate National Recreation Area.			
One-Time Costs (\$M): 11.9 Annual Savings (\$M): 1.3 Return on Investment: 2009 (11 Years) Net Present Value (\$M): 5.2		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: 2001 (1 Year) Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

BASE ANALYSIS FORT MISSOULA, MONTANA

DOD RECOMMENDATION: Close Fort Missoula, except an enclave for minimum essential land and facilities to support the Reserve Component units.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0.4
ANNUAL SAVINGS (\$ M)	0.2
RETURN ON INVESTMENT	1998 (2 Years)
NET PRESENT VALUE (\$M)	2.2
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

J-21

SCENARIO SUMMARY FORT MISSOULA, MONTANA

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Fort Missoula, except an enclave for minimum essential land and facilities to support the Reserve Component units.			
One-Time Costs (\$M): 0.4 Annual Savings (\$M): 0.2 Return on Investment: 1998 (2 Years) Net Present Value (\$M): 2.2		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

J-22

**BASE ANALYSIS
HINGHAM COHASSETT, MASSACHUSETTS**

DOD RECOMMENDATION: Close Hingham Cohasset.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0
ANNUAL SAVINGS (\$ M)	0.2
RETURN ON INVESTMENT	1996 (Immediate)
NET PRESENT VALUE (\$M)	2.2
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

J-23

SCENARIO SUMMARY HINGHAM COHASSETT, MASSACHUSETTS

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Hingham Cohasset.			
One-Time Costs (\$M): 0 Annual Savings (\$M): 0.2 Return on Investment: 1996 (Immediate) Net Present Value (\$M): 2.2		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: 2001 (1 Year) Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

BASE ANALYSIS RECREATION CENTER #2, FAYETTEVILLE, NORTH CAROLINA

DOD RECOMMENDATION: Close Recreation Center #2, Fayetteville, NC.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	*
ANNUAL SAVINGS (\$ M)	*
RETURN ON INVESTMENT	*
NET PRESENT VALUE (\$M)	*
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

* = There are no costs or savings associated with this recommendation.

J-25

SCENARIO SUMMARY

RECREATION CENTER #2, FAYETTEVILLE, NORTH CAROLINA

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Recreation Center #2, Fayetteville, NC.			
One-Time Costs (\$M): * Annual Savings (\$M): * Return on Investment: * Net Present Value (\$M): *		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

* = There are no costs or savings associated with this recommendation.

J-26

BASE ANALYSIS
RIO VISTA US ARMY RESERVE CENTER, CALIFORNIA

DOD RECOMMENDATION: Close Rio Vista Army Reserve Center.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0
ANNUAL SAVINGS (\$ M)	0.1
RETURN ON INVESTMENT	1996 (Immediate)
NET PRESENT VALUE (\$M)	1.6
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

J-27

SCENARIO SUMMARY
RIO VISTA US ARMY RESERVE CENTER, CALIFORNIA

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Rio Vista Army Reserve Center.			
One-Time Costs (\$M): 0 Annual Savings (\$M): 0.1 Return on Investment: 1996 (Immediate) Net Present Value (\$M): 1.6		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

J-28

BASE ANALYSIS SUDBURY TRAINING ANNEX, MASSACHUSETTS

DOD RECOMMENDATION: Close Sudbury Training Annex.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	0.8
ANNUAL SAVINGS (\$ M)	0.1
RETURN ON INVESTMENT	2003 (5 Years)
NET PRESENT VALUE (\$M)	1.2
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 35
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	National Priority List Site

J-29

SCENARIO SUMMARY

SUDBURY TRAINING ANNEX, MASSACHUSETTS

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Sudbury Training Annex.			
One-Time Costs (\$M): 0.8 Annual Savings (\$M): 0.1 Return on Investment: 2003 (5 Years) Net Present Value (\$M): 1.2		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

BASE ANALYSIS BRANCH US DISCIPLINARY BARRACKS, CALIFORNIA

DOD RECOMMENDATION: Close Branch U.S. Disciplinary Barracks (USDB), Lompoc, CA.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	*
ANNUAL SAVINGS (\$ M)	*
RETURN ON INVESTMENT	*
NET PRESENT VALUE (\$M)	*
BASE OPERATING BUDGET (\$ M)	0
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 0
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

* = There are no costs or savings associated with this recommendation.

SCENARIO SUMMARY

BRANCH US DISCIPLINARY BARRACKS, CALIFORNIA

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Branch U.S. Disciplinary Barracks (USDB), Lompoc, CA.			
One-Time Costs (\$M): * Annual Savings (\$M): * Return on Investment: * Net Present Value (\$M): *		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • REDUCES EXCESS INFRASTRUCTURE 	<ul style="list-style-type: none"> • NONE 		

* = There are no costs or savings associated with this recommendation.

J-32

BASE ANALYSIS
VALLEY GROVE AREA MAINTENANCE SUPPORT ACTIVITY, WEST VIRGINIA

DOD RECOMMENDATION: Close Valley Grove Area Maintenance Support Activity (AMSA). Relocate reserve activity to the Kelly Support Center, PA, provided the recommendation to realign Kelly Support Center is approved.

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	Not ranked
FORCE STRUCTURE	No impact
ONE-TIME COSTS (\$ M)	2.6
ANNUAL SAVINGS (\$ M)	- 0.01
RETURN ON INVESTMENT	100+ Years
NET PRESENT VALUE (\$M)	- 2.5
BASE OPERATING BUDGET (\$ M)	0.04
PERSONNEL ELIMINATED (MIL / CIV)	0 / 0
PERSONNEL REALIGNED (MIL / CIV)	0 / 7
ECONOMIC IMPACT (BRAC 95 / CUM)	0.0 % / 0.0 %
ENVIRONMENTAL	No known impediments

ISSUES

VALLEY GROVE AREA MAINTENANCE SUPPORT ACTIVITY, WEST VIRGINIA

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
CONSTRUCTION PROJECT	<ul style="list-style-type: none">PER SECDEF'S LETTER DATED 6/14 — MOVE IS NO LONGER VIABLE	<ul style="list-style-type: none">NEW MAINTENANCE SHOP UNDER CONSTRUCTION	<ul style="list-style-type: none">CONCUR WITH SECDEF'S LETTER DATED 6/14

J-34

SCENARIO SUMMARY

VALLEY GROVE AREA MAINTENANCE SUPPORT ACTIVITY, WEST VIRGINIA

DoD RECOMMENDATION		COMMISSION ALTERNATIVE	
Close Valley Grove Area Maintenance Support Activity (AMSA). Relocate reserve activity to the Kelly Support Center, PA, provided the recommendation to realign Kelly Support Center is approved.			
One-Time Costs (\$M): 2.6 Annual Savings (\$M): - 0.01 Return on Investment: 100+ Years Net Present Value (\$M): - 2.5		One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • NONE 	<ul style="list-style-type: none"> • RESULTS IN UNNECESSARY INFRASTRUCTURE 		

J-35

Document Separator

FORT PICKETT
 REVISED

	Chairman Dixon	Commissioner Cornella	Commissioner Cox	Commissioner Davis	Commissioner Kling	Commissioner Montoya	Commissioner Robles	Commissioner Steele
Motion							✓	
Second				✓				
"AYE"	✓	✓	✗		✓		✓	
"NAY"		✗	✓					✓

Page

	Chairman Dixon	Commissioner Cornella	Commissioner Cox	Commissioner Davis	Commissioner Kling	Commissioner Montoya	Commissioner Robles	Commissioner Steele
Motion							✓	
Second						✓		
"AYE"	✓	✓		✓	✓	✓	✓	
"NAY"			✓					✓

FORT CHAFFEE

	Chairman Dixon	Commissioner Cornella	Commissioner Cox	Commissioner Davis	Commissioner Kling	Commissioner Montoya	Commissioner Robles	Commissioner Steele
Motion							✓	
Second					✓			
"AYE"	✓	✓		✓	✓	✓	✓	✓
"NAY"			✓					

FORT McLELLAN
TOTAL VOTES

	Chairman Dixon	Commissioner Cornella	Commissioner Cox	Commissioner Davis	Commissioner Kling	Commissioner Montoya	Commissioner Robles	Commissioner Steele
Motion		✓					NA	
Second			✓		NA			
"AYE"		✓	✓	✓		✓		
"NAY"	✓				✓		✓	✓

								"NAY"
								"AYE"
								Second
								Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner Kling	Commissioner Davis	Commissioner Cox	Commissioner Cornella	Chairman Dixon	

FOLT McLELLAN
AS ABOVE & AMEND

								"NAY"
								"AYE"
								Second
								Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner Kling	Commissioner Davis	Commissioner Cox	Commissioner Cornella	Chairman Dixon	

FOLT McLELLAN
REJECT; KEEP QTR UNTIL OPERATIONS @ LD; MOVE PERMAN
AND OTHER

								"NAY"
								"AYE"
								Second
								Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner Kling	Commissioner Davis	Commissioner Cox	Commissioner Comella	Chairman Dixon	

FOLT HERE

								"NAY"
								"AYE"
								Second
								Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner Kling	Commissioner Davis	Commissioner Cox	Commissioner Comella	Chairman Dixon	

FOLT LEE

							✓	"NAY"
	✓	✓	✓	✓	✓	✓		"AYE"
				✓				Second
	✓							Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner King	Commissioner Davis	Commissioner Cox	Commissioner Cornella	Chairman Dixon	

FORGOTTEN
REVISED

								"NAY"
	✓	✓	✓	<i>REUSE</i>	✓	✓	<i>REUSE</i>	"AYE"
		✓						Second
	✓							Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner King	Commissioner Davis	Commissioner Cox	Commissioner Cornella	Chairman Dixon	

PLEASE SUBMIT
REJECT

					✓	✓		"NAY"
			✓	✓			✓	"AYE"
							✓	Second
			✓					Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner Kling	Commissioner Davis	Commissioner Cox	Commissioner Cornella	Chairman Dixon	

*BY PHONE
REVISER*

								"NAY"
			✓	✓	✓	✓	✓	"AYE"
							✓	Second
			✓					Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner Kling	Commissioner Davis	Commissioner Cox	Commissioner Cornella	Chairman Dixon	

*STAFFORD
KURT*

				✓		✓		"NAY"
	✓	✓	✓	✓	✓		✓	"AYE"
							✓	Second
			✓					Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner Kling	Commissioner Davis	Commissioner Cox	Commissioner Cornella	Chairman Dixon	

THK
LEAVED

		✓			✓	✓		"NAY"
	✓	✓	✓	✓			✓	"AYE"
	✓							Second
			✓					Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner Kling	Commissioner Davis	Commissioner Cox	Commissioner Cornella	Chairman Dixon	

DRYLAND
LOSE

								"NAY"
			✓	✓	✓	✓	✓	"AYE"
								Second
			✓					Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner Kling	Commissioner Davis	Commissioner Cox	Commissioner Cornella	Chairman Dixon	

ALERT

CAH

			✓					"NAY"
				<i>REUSE</i>	✓	✓	<i>REUSE</i>	"AYE"
								Second
							✓	Motion
Commissioner Steele	Commissioner Robles	Commissioner Montoya	Commissioner Kling	Commissioner Davis	Commissioner Cox	Commissioner Cornella	Chairman Dixon	

ALERT

ALOM

Document Separator



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

MEDIA PACKET

Final Deliberations

June 22, 23, 24, 26, 1995

- **Order of Presentations**
- **Chairman Alan J. Dixon Opening Statement**
- **Witness List**
- **Final Selection Criteria**
- **Force Structure**
- **Base Closure and Realignment Summary**
- **Commission Milestones**

Communications Department Contacts: Wade Nelson, Chuck Pizer, John E. Farnhardt

Naval Air Station Key West, FL
Naval Air Station Barbers Point, HI

E. Training Centers

Navy Nuclear Power Propulsion School Orlando, FL
Naval Technical Training Center Meridian, MS
Naval Training Centers Orlando, FL and San Diego, CA

F. Naval Shipyards/Supervisors of Shipbuilding Conversion and Repair

Naval Shipyard Long Beach, CA
Naval Shipyard Portsmouth, ME
Naval Shipyard Philadelphia, PA
Naval Underwater Warfare Center Keyport, WA
SUPSHIP Long Beach, CA
SUPSHIP San Francisco, CA

G. Fleet and Industrial Supply Centers

Fleet and Industrial Supply Center Oakland, CA
Fleet and Industrial Supply Center Charleston, SC

H. Technical Centers

Naval Personnel Research and
Development Center, San Diego, CA
Naval Health Research Center San Diego, CA
Office of Naval Research
Naval Warfare Assessment Division Corona, CA
Naval Surface Warfare Center White Oak, MD
Naval Surface Warfare Center Annapolis, MD
Naval Air Technical Services Facility Philadelphia, PA
Naval Aviation Engineering Service Unit Philadelphia, PA
Naval Management Systems Support Office, Chesapeake, VA
Naval Command, Control, and Ocean Surveillance Center,
In-Service Engineering, West Coast Division, San Diego, CA

I. Administrative Activities

Space and Naval Warfare Systems Command, Arlington, VA
Naval Sea Systems Command, Arlington, VA
Naval Information Systems Management Command,
Arlington, VA
Naval Recruiting Command, Washington, DC
Naval Recruiting District, San Diego, CA
Naval Security Group Command Det Potomac,
Washington, DC

J. Reserve Activities

Naval Reserve Center Huntsville, AL
Naval Reserve Center Pomona, CA
Naval Reserve Center Santa Ana, CA
Naval Reserve Center Stockton, CA
Naval Reserve Center Cadillac, MI
Naval Reserve Center Staten Island, NY
Naval Reserve Center Laredo, TX
Naval Reserve Center Sheboygan, WI
Naval Air Reserve Center Olathe, KS
Region Seven, Naval Reserve Readiness Command,
Charleston, SC
Region Ten, Naval Reserve Readiness Command,
New Orleans, LA

K. Engineering Field Activities

Engineering Field Activity West, San Bruno, CA

L. Naval Aviation Depots

Naval Aviation Depot Pensacola, FL

DEFENSE LOGISTICS AGENCY

- A. Defense Logistics Agency - Stand Alone Distribution Depots**
 - Defense Distribution Depot Columbus, OH
 - Defense Distribution Depot Memphis, TN
 - Defense Distribution Depot Ogden, UT
- B. Defense Logistics Agency - Inventory Control Points**
 - Defense Industrial Supply Center, Philadelphia, PA
- C. Defense Logistics Agency - Command and Control**
 - Defense Contract Management District South, Marietta, GA
 - Defense Contract Management District West, El Segundo, CA
 - Defense Contract Management Command International, Dayton, OH
- D. Defense Investigative Service**
 - Investigations Control & Automation Directorate, Fort Holabird, MD
- E. Army**
 - Fort Holabird, Baltimore, MD

WHEN WE FINISH OUR WORK TODAY, WE WILL RESUME WORK IN THIS ROOM AT 8:30 TOMORROW MORNING AND SATURDAY MORNING. IF WE HAVE NOT FINISHED BY SATURDAY, WE WILL TAKE OFF SUNDAY AND RETURN HERE MONDAY MORNING AT 8:30 AND FOR AS MANY MORNINGS AS NECESSARY.

WE HAVE DELIBERATELY LEFT THESE WORK DAYS OPEN-ENDED AND WILL KNOW ONLY LATE ON EACH DAY WHAT TIME WE WILL STOP WORK. FOR THOSE REASONS, IT IS IMPOSSIBLE TO PREDICT IN ADVANCE WHAT TIME OF WHAT DAY A BASE WILL BE CONSIDERED.

WE WILL BEGIN IN A FEW MINUTES WITH A PRESENTATION BY OUR STAFF CROSS-SERVICE TEAM. THIS PRESENTATION WILL INCLUDE THE INSTALLATIONS IN THE FOLLOWING CATEGORIES: AIR FORCE LABORATORIES AND PRODUCT CENTERS; AIR FORCE DEPOTS; ARMY DEPOTS; NAVY DEPOTS/WARFARE CENTERS; NAVY TECHNICAL CENTERS; AND THE DUGWAY PROVING GROUND AND A GROUP OF FIVE MISCELLANEOUS AIR FORCE INSTALLATIONS.

AS WILL BE THE CASE THROUGHOUT THE DELIBERATIONS, OUR STAFF WILL PRESENT THE COMMISSIONERS WITH THE RESULTS OF ITS REVIEW AND ANALYSIS OF THE DATA UNDERLYING THE RECOMMENDATIONS ON THE SECRETARY'S LIST AND REGARDING THE BASES THE COMMISSION ADDED FOR CONSIDERATION ON MAY 10.

AFTER THE PRESENTATION ON EACH INSTALLATION, THERE WILL BE AS MANY QUESTIONS AND AS MUCH DEBATE AS THE COMMISSIONERS DESIRE, AND THEN IT WILL BE APPROPRIATE TO ENTERTAIN A MOTION FOR SOME KIND OF ACTION.

IT IS OUR INTENTION TO VOTE ON EACH INSTALLATION AFTER ITS PRESENTATION. THE FINAL RESULT ON EACH BASE WILL BE KNOWN AT THAT TIME, NOTWITHSTANDING THE FACT THAT WE HAVE UNTIL JULY 1 TO DELIVER OUR FORMAL REPORT TO THE PRESIDENT.

AFTER THE CROSS-SERVICE TEAM IS FINISHED, WE WILL MOVE ON TO THE AIR FORCE, THEN THE NAVY, THE ARMY, AND, FINALLY, THE DEFENSE LOGISTICS AGENCY.

NOW LET ME TAKE A MINUTE TO DESCRIBE OUR VOTING PROCEDURE, BECAUSE IT CAN BE SLIGHTLY CONFUSING AT TIMES.

THE BASE CLOSURE STATUTE AFFORDS THE RECOMMENDATIONS OF THE SECRETARY OF DEFENSE A PRESUMPTION OF CORRECTNESS. FROM A PRACTICAL STANDPOINT, THAT MEANS THE COMMISSION CAN OVERTURN OR MODIFY THE SECRETARY'S RECOMMENDATION ONLY BY A MAJORITY VOTE.

IF A MOTION TO REJECT OR MODIFY THE SECRETARY'S RECOMMENDATION ENDS IN A TIE, THEN THE MOTION FAILS AND THE SECRETARY'S RECOMMENDATION STANDS.

*** SECOND, DOD OFFICIALS HAVE ALSO TESTIFIED THAT THE SERVICES ARE COUNTING ON THE SAVINGS FROM THIS ROUND TO REVERSE THE DECLINE IN THEIR MODERNIZATION FUNDING.**

*** THIRD, THE OVERALL DEFENSE BUDGET IS LIKELY TO DECLINE OVER THE NEXT FEW YEARS;**

*** AND FOURTH, THIS IS THE LAST ROUND OF CLOSURES UNDER THE CURRENT, EXPEDITED PROCEDURE, AND IT IS UNCLEAR WHETHER CONGRESS WILL EVER AUTHORIZE ANOTHER ROUND.**

HAVING SAID THAT, I BELIEVE IT IS CRITICAL THAT THE COMMISSION ACHIEVE AT THE VERY MINIMUM THE LEVEL OF SAVINGS PROPOSED IN MARCH BY THE SECRETARY OF DEFENSE. I WOULD PERSONALLY PREFER TO ACHIEVE GREATER SAVINGS.

AS I HAVE SAID EARLIER, THE BASE CLOSURE LAW ALLOWS THE COMMISSION TO REMOVE A BASE FROM THE SECRETARY'S LIST ONLY IF IT FINDS SUBSTANTIAL DEVIATION FROM THE FORCE STRUCTURE PLAN OR THE SELECTION CRITERIA.

FOR MY PART, I WILL APPLY A VERY RIGID TEST TO THIS QUESTION OF SUBSTANTIAL DEVIATION, BECAUSE I BELIEVE THAT CLOSING BASES NOW IS THE KEY TO THE CONTINUED READINESS AND FUTURE MODERNIZATION OF OUR MILITARY FORCES.

FINAL SELECTION CRITERIA

- **MILITARY VALUE**

1. **THE CURRENT AND FUTURE MISSION REQUIREMENTS AND THE IMPACT ON OPERATIONAL READINESS ON THE DEPARTMENT OF DEFENSE'S TOTAL FORCE.**
2. **THE AVAILABILITY AND CONDITION OF LAND, FACILITIES AND ASSOCIATED AIRSPACE AT BOTH THE EXISTING AND POTENTIAL RECEIVING LOCATIONS.**
3. **THE AVAILABILITY TO ACCOMMODATE CONTINGENCY, MOBILIZATION AND FUTURE TOTAL FORCE REQUIREMENTS AT BOTH THE EXISTING AND POTENTIAL RECEIVING LOCATIONS.**
4. **THE COST AND MANPOWER IMPLICATIONS.**

- **RETURN ON INVESTMENT**

5. **THE EXTENT AND TIMING OF POTENTIAL COSTS AND SAVINGS, INCLUDING THE NUMBER OF YEARS, BEGINNING WITH THE DATE OF COMPLETION OF THE CLOSURE OR REALIGNMENT, FOR THE SAVINGS TO EXCEED THE COSTS.**

- **IMPACTS**

6. **THE ECONOMIC IMPACT ON COMMUNITIES.**
7. **THE ABILITY OF BOTH THE EXISTING AND POTENTIAL RECEIVING COMMUNITIES' INFRASTRUCTURE TO SUPPORT FORCES, MISSIONS AND PERSONNEL.**
8. **THE ENVIRONMENTAL IMPACT.**

BASE CLOSURE AND REALIGNMENT SUMMARY

	<u>1988</u>	<u>1991</u>	<u>1993</u>	<u>TOTAL</u>
<u>ARMY</u>				
CLOSURES	74	5	1	80
REALIGNMENTS	12	24	10	46
<u>NAVY</u>				
CLOSURES	7	16	74	97
REALIGNMENTS	1	18	22	41
<u>AIR FORCE</u>				
CLOSURES	5	13	5	23
REALIGNMENTS	0	6	10	16
<u>DEFENSE AGENCIES</u>				
CLOSURES	0	0	50	50
REALIGNMENTS	0	0	3	3
<u>TOTAL</u>				
CLOSURES	86	34	130	250
REALIGNMENTS	13	48	45	106

Document Separator

**INFORMATION PACK
FINAL DELIBERATIONS
WASHINGTON, DC
JUNE 22-24, 1995**



Overview

Hearing Agenda

Fact Sheet

Staff Assignment Sheet

Airport Arrivals/Departures

**FINAL DELIBERATIONS
WASHINGTON, DC
JUNE 22-24, 1995**

COMMISSIONERS ATTENDING:

Chairman Alan Dixon
Commissioner Alton Cornella
Commissioner Rebecca Cox
Commissioner James Davis
Commissioner Lee Kling
Commissioner Benjamin Montoya
Commissioner Joe Robles
Commissioner Wendi Steele

WITNESSES:

Cross Service, Air Force, Navy,
Army, Defense Logistics Agency
Teams

HEARING LOCATION :

Room 216
Hart Senate Office Building
Washington, DC 20510

CONTACT:

Senate Appropriations Committee
Mazie Mattson
Kim Range
202-224-2739(Phone)
202-224-3001(fax)

**HEARING AGENDA
FINAL DELIBERATIONS
WASHINGTON, DC
JUNE 22-24, 1995**



Witnesses:

Cross Service Team

Air Force Team

Navy Team

Army Team

Defense Logistics Agency Team

**FACT SHEET
FINAL DELIBERATIONS
WASHINGTON, DC
JUNE 22-24, 1995**



LOCATION: Room 216
Hart Senate Office Building
Washington, DC 20510
202-224-3127
202-224-3148
202-224-0143

DIRECTIONS: * Enter Dirksen Building (corner of
Constitution & 1st St.)
* Take the elevator to the second floor
* Turn right out of the elevator and enter
SD212-214 (This is the back
entrance to Hart 216 and the
Commission holding room.)

CAPACITY: 250

LUNCH: The Monocle - Nick Selimos
202-545-4488 (Phone)
202-546-7235 (Fax)

CONTACTS: Capitol Hill Police
Paula Harington
(202) 224-4841

Office of the Superintendent
Special Functions
Tim Maxey
(202) 224-3146

PARKING: None

STENOGRAPHER: Diversified
Ellen Alcott
(202) 296-2929

**STAFF ASSIGNMENT SHEET
FINAL DELIBERATIONS
WASHINGTON, DC**

Signage.....Travel
Reserved seating (VIP, witness, press, commission staff)

Nameplates, gavel, etc.....Travel

Advance on site check.....Travel

Coffee.....Travel

Lunch Arrangements/Logistics.....Paul/Melissa

Designated on-site supervisor during lunch.....Travel

Backup slides/Copies.....ExecSec

VIP Greeter.....CeCe

Final site sweep.....Travel

General Runners/Press Assistance.....Exec.Sec/Travel

Nameplates, gavel, etc.....Travel

Computer Equipment.....Jim

Capitol Hill Police Officer.....Travel

Backup slide distribution.....Rob

*1995 Defense Base Closure &
Realignment Commission*

Army
Final Deliberations
June 22—26

Review & Analysis

*Good Morning Mr. Chamma and
Commission*

DEPOTS

- The next category to be discussed is **ARMY DEPOTS**
- The chart on **PAGE C-1**, and the accompanying map, **PAGE C-2**, show the names and locations of the Army's 5 depots
- In developing its recommendations, the Army was guided by its operational blueprint to retain core capabilities sized to support the sustainment needs while consolidating functionally, maintaining separate electronic-oriented, ground, and air depots
- Tobyhanna is the electronics-oriented depot
- Anniston, Red River, and Letterkenny are ground combat vehicle depots
- Letterkenny is also the depot at which the 1993 Commission consolidated tactical missile maintenance
- Corpus Christi, located on Naval Air Station Corpus Christi, serves as the Army's aviation oriented depot having responsibility for repair and overhaul of rotary wing aircraft
 - ⇒ In performing its military value analysis, the Army analyzed installations, not activities on installations; hence, there is no military value ranking for Corpus Christi
- The Secretary of Defense recommended the closure of Red River Army Depot, Texas, and the realignment of Letterkenny Army Depot, Pennsylvania
- These recommendations are in agreement with alternatives developed by the Joint Cross-Service Group for Depot Maintenance
- On May 10th, the Commission added Tobyhanna Army Depot, Pennsylvania, and Letterkenny Army Depot for further consideration for closure
- The staff suggests that the Commission hear the briefings on all the Army's depots before voting on any recommendations or alternatives
- LTC Bob Miller will discuss the first depot – Red River – and the Army's desire to consolidate its ground combat vehicle maintenance into a single depot
- Mr. Glenn Knoepfle will discuss Letterkenny and Tobyhanna

ARMY DEPOTS

MILITARY VALUE	INSTALLATION
1	<i>TOBYHANNA ARMY DEPOT, PENNSYLVANIA</i> (*)
2	ANNISTON ARMY DEPOT, ALABAMA
3	<i>RED RIVER ARMY DEPOT, TEXAS</i> (C)
4	<i>LETTERKENNY ARMY DEPOT, PENNSYLVANIA</i> (R) (*)
Not ranked	CORPUS CHRISTI ARMY DEPOT, TEXAS

(C) = DoD recommendation for closure

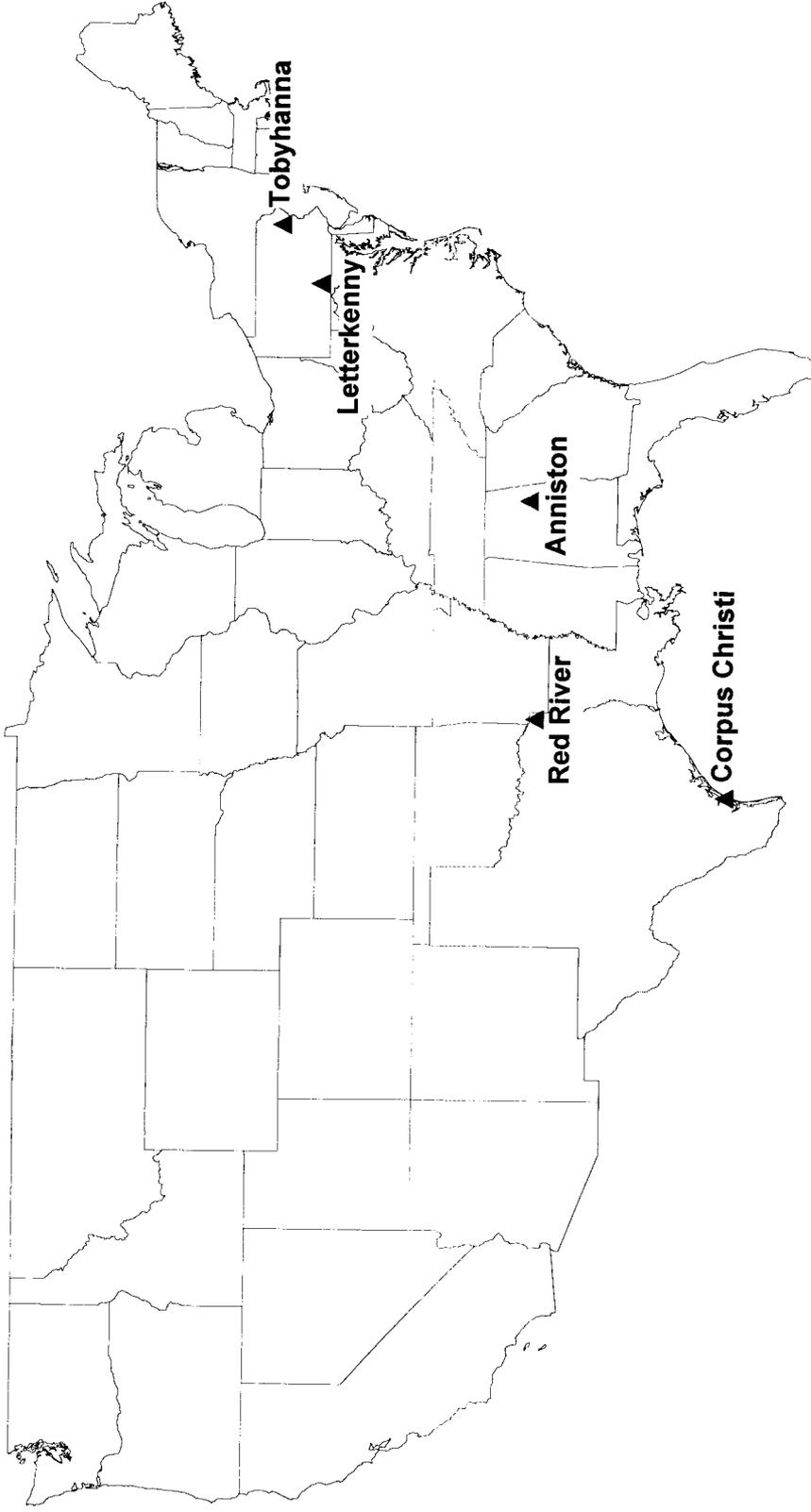
(R) = DoD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

(*) = *Commission add for further consideration*

C-1

Army Depots



BASE ANALYSIS
RED RIVER ARMY DEPOT, TEXAS
DEFENSE DISTRIBUTION DEPOT RED RIVER, TEXAS

DOD RECOMMENDATION:

- Close Red River Army Depot. Transfer ammo storage, intern training facility, and civilian training education to Lone Star Army Ammunition Plant. Transfer light combat vehicle maintenance to Anniston Army Depot, AL. Transfer the Rubber Production Facility to Lone Star.
- Disestablish the Defense Distribution Depot Red River, Texas. Material remaining at DDRT at the time of disestablishment will be relocated to the Defense Distribution Depot Anniston, Alabama, (DDAA) and to optimum storage space within the DOD Distribution System.

CRITERIA	RED RIVER ARMY DEPOT	DISTRIBUTION DEPOT RED RIVER
MILITARY VALUE	3 of 4	5 of 17
FORCE STRUCTURE	No impact	No impact
ONE-TIME COSTS (\$ M)	51.6	58.9
ANNUAL SAVINGS (\$ M)	92.8	18.9
RETURN ON INVESTMENT	1999 (Immediate)	2002 (2 Years)
NET PRESENT VALUE (\$ M)	1,118.0	186.0
BASE OPERATING BUDGET (\$ M)	43.7	9.7
PERSONNEL ELIMINATED (MIL / CIV)	13 / 1,472	1 / 378
PERSONNEL REALIGNED (MIL / CIV)	0 / 908	0 / 442
ECONOMIC IMPACT (BRAC 95 / CUM)	- 7.8 % / - 6.6 %	- 2.7 % / - 6.6 %
ENVIRONMENTAL	No known impediments	No known impediments

ISSUES REVIEWED
RED RIVER ARMY DEPOT, TEXAS
DEFENSE DISTRIBUTION DEPOT RED RIVER, TEXAS

<p>WORKLOAD</p> <p>IMPACT ON LOCAL ECONOMY</p> <p>DISTRIBUTION MISSION</p> <p>COST TO MOVE INVENTORY</p>	<p>MISSILE RECERTIFICATION OFFICE</p> <p>RED RIVER ARMY DEPOT AWARDS AND RECOGNITION</p> <p>RECOMMENDATIONS FOR RED RIVER ARMY DEPOT AND DEFENSE DEPOT, RED RIVER, ARE SEPARATE</p> <p>FUTURE TEAMING WITH INDUSTRY</p> <p>MILITARY CONSTRUCTION COSTS</p> <p>BASE SUPPORT FOR ENCLAVING AT LONE STAR ARMY AMMUNITION PLANT</p> <p>UNEMPLOYMENT IMPACT</p> <p>ARMY SAVINGS BASED ON NON-BRAC PERSONNEL SAVINGS</p>
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ISSUES
RED RIVER ARMY DEPOT, TEXAS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
WORKLOAD	<ul style="list-style-type: none"> • ACCEPTABLE RISK IN SUPPORT OF WARTIME REQUIREMENTS • INSTALLATION MAINTENANCE ACTIVITIES, INDUSTRIAL BASE FACILITIES, DEPOTS, AND OUT SOURCING CAN OFFSET SHORTFALL 	<ul style="list-style-type: none"> • TOO MUCH RISK IN GOING TO ONE COMBAT VEHICLE DEPOT • CONSOLIDATING GROUND VEHICLE DEPOT MAINTENANCE AT ANNISTON OVERLOADS THAT DEPOT 	<ul style="list-style-type: none"> • WORKLOAD FORECASTS AND MAXIMUM POTENTIAL CAPACITY INDICATE THAT ANNISTON CAN SUPPORT PEACETIME REQUIREMENTS WITH A 1-8-5 SCHEDULE • WARTIME PROJECTIONS REQUIRE ANNISTON TO OPERATE ON A 2-8-7 WORK SCHEDULE
IMPACT ON LOCAL ECONOMY	<ul style="list-style-type: none"> • CLOSING RED RIVER ARMY DEPOT RESULTS IN LOSS OF 2,887 DIRECT AND 2,753 INDIRECT JOBS (TOTAL 5,654) FOR 7.8% OF MSA LABOR FORCE 	<ul style="list-style-type: none"> • COMMUNITY FORECASTS 21.7% UNEMPLOYMENT RATE SHOULD DEPOT CLOSE 	<ul style="list-style-type: none"> • IMPACT IS SIGNIFICANT

ISSUES
DEFENSE DISTRIBUTION DEPOT RED RIVER, TEXAS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
DISTRIBUTION MISSION	<ul style="list-style-type: none"> • COLLOCATED DEPOT CLOSURES IF MAINTENANCE MISSION CLOSURES 	<ul style="list-style-type: none"> • ONLY 20% OF WORKLOAD SUPPORTS MAINTENANCE MISSION • REMAINING 80% REGIONAL DISTRIBUTION MISSION 	<ul style="list-style-type: none"> • DEFENSE LOGISTICS AGENCY CONCEPT OF OPERATIONS CALLS FOR CLOSURE • EXCESS CAPACITY IN DISTRIBUTION DEPOT SYSTEM
COST TO MOVE INVENTORY	<ul style="list-style-type: none"> • COSTS TO MOVE VEHICLE INVENTORY \$5.8 MILLION AND \$12.7 MILLION FOR STOCK • BASED ON MOVEMENT 3,406 VEHICLES OUT OF 9,204 AND 66,013 TONS OF STOCK 	<ul style="list-style-type: none"> • COSTS UNDERSTATED BY \$319 MILLION • MOVES ENTIRE INVENTORY OF 14,000 VEHICLES AND 120,000 TONS OF STOCK 	<ul style="list-style-type: none"> • ARMY ITEM MANAGER HAS CONFIRMED ORIGINAL DOD NUMBERS AND COSTS

SCENARIO SUMMARY
RED RIVER ARMY DEPOT, TEXAS
DEFENSE DISTRIBUTION DEPOT RED RIVER, TEXAS

RED RIVER ARMY DEPOT		DEFENSE DISTRIBUTION DEPOT RED RIVER	
Close Red River Army Depot. Transfer ammo storage, intern training facility, and civilian training education to Lone Star Army Ammunition Plant. Transfer light combat vehicle maintenance to Anniston Army Depot, AL. Transfer the Rubber Production Facility to Lone Star.		Disestablish the Defense Distribution Depot Red River, Texas. Material remaining at DDRT at the time of disestablishment will be relocated to the Defense Distribution Depot Anniston, Alabama, (DDAA) and to optimum storage space within the DOD Distribution System.	
One-Time Costs (\$M): 51.6 Annual Savings (\$M): 92.8 Return on Investment: 1999 (Immediate) Net Present Value (\$M): 1,118.0		One-Time Costs (\$M): 58.9 Annual Savings (\$M): 18.9 Return on Investment: 2002 (2 Years) Net Present Value (\$M): 186.0	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • SUPPORTS ARMY STATIONING STRATEGY • SUPPORTS JCSG-DM RECOMMENDATIONS • REDUCES AMOUNT OF DEPOT INFRASTRUCTURE • SIGNIFICANT FINANCIAL SAVINGS • NO RISK TO CURRENT FUNDED WORKLOAD 	<ul style="list-style-type: none"> • PLACES ALL COMBAT TRACKED VEHICLE WORKLOAD INTO ONE DEPOT 	<ul style="list-style-type: none"> • MONETARY SAVINGS • DEPOT SYSTEM EFFICIENCY 	<ul style="list-style-type: none"> • JOB LOSS • LOSS OF EXCELLENT DEPOT • COULD EXACERBATE DEFENSE LOGISTICS AGENCY STORAGE SHORTFALL

SCENARIO SUMMARY

RED RIVER ARMY DEPOT, TEXAS

COMMISSION ALTERNATIVE		COMMISSION ALTERNATIVE	
<p>Close Red River Army Depot. Transfer ammo storage, intern training facility, and civilian training education to Lone Star Army Ammunition Plant. Transfer light combat vehicle maintenance to Anniston Army Depot, AL. Transfer the Rubber Production Facility to Lone Star.</p>			
<p>One-Time Costs (\$M): 52.2 Annual Savings (\$M): 92.8 Return on Investment: 1999 (Immediate) Net Present Value (\$M): 1,117.5</p>		<p>One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • RECOGNIZES CONSTRUCTION COSTS AT ANNISTON ARMY DEPOT 			

ISSUES

RED RIVER ARMY DEPOT, TEXAS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
MISSILE RECERTIFICATION OFFICE	<ul style="list-style-type: none"> • INITIAL ARMY POSITION WAS THAT OFFICE SHOULD GO TO LETTERKENNY 	<ul style="list-style-type: none"> • OFFICE SHOULD STAY AT STORAGE ACTIVITY 	<ul style="list-style-type: none"> • ARMY AND COMMUNITY AGREE THAT MISSILE RECERTIFICATION OFFICE SHOULD STAY AT RED RIVER ARMY DEPOT
RED RIVER ARMY DEPOT AWARDS AND RECOGNITION	<ul style="list-style-type: none"> • ARMY MUST CLOSE SOME EXCELLENT FACILITIES • EVEN EXCESS FACILITIES ARE QUALITY 	<ul style="list-style-type: none"> • WINNER OF SEVERAL AWARDS AND RECOGNIZED FOR QUALITY 	<ul style="list-style-type: none"> • AWARDS TESTIFY TO DEPOT'S QUALITY • ARMY HAS REDUCED TO 5 QUALITY DEPOTS
RECOMMENDATIONS FOR RED RIVER ARMY DEPOT AND DEFENSE DEPOT, RED RIVER, ARE SEPARATE	<ul style="list-style-type: none"> • GUIDANCE WAS TO DEVELOP SEPARATE SCENARIO FOR DEFENSE LOGISTICS AGENCY 	<ul style="list-style-type: none"> • RECOMMENDATIONS SHOULD BE CONSIDERED AS ONE 	<ul style="list-style-type: none"> • CONSISTENT WITH OSD GUIDANCE
FUTURE TEAMING WITH INDUSTRY	<ul style="list-style-type: none"> • RECOMMENDATION DIVESTS ARMY OF EXCESS FACILITIES 	<ul style="list-style-type: none"> • UNITED DEFENSE WAS LOOKING AT TEAMING WITH ARMY RED RIVER 	<ul style="list-style-type: none"> • TO BE EFFECTIVE, TEAMING REQUIRES A TENANT
MILITARY CONSTRUCTION COSTS	<ul style="list-style-type: none"> • NO CONSTRUCTION AT ANNISTON ARMY DEPOT IN COBRA • ANNISTON ARMY DEPOT ESTIMATES \$531,000 (ALL BELOW MILCON THRESHOLD) 	<ul style="list-style-type: none"> • COMMUNITY STATES REQUIREMENTS FOR \$15 MILLION IN CONSTRUCTION 	<ul style="list-style-type: none"> • INCLUDED IN COMMISSION COBRA

ISSUES
RED RIVER ARMY DEPOT, TEXAS

(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
BASE SUPPORT FOR ENCLAVED AT LONE STAR AMMUNITION PLANT	<ul style="list-style-type: none"> • ARMY SCENARIO LEAVES 100 BASOPS PERSONNEL TO SUPPORT ENCLAVED ACTIVITIES 	<ul style="list-style-type: none"> • SOME REQUIREMENTS WERE NOT CONSIDERED • ESTIMATES NEED FOR ADDITIONAL 70 PERSONNEL 	<ul style="list-style-type: none"> • ARMY WILL TRANSFER 510 PERSONNEL TO LONE STAR OF 1040 REALIGNED • 100 OF THE 510 ARE BASOPS PERSONNEL
UNEMPLOYMENT IMPACT	<ul style="list-style-type: none"> • ARMY COMPUTED UNEMPLOYMENT IMPACT USING DOD STANDARD FACTORS 	<ul style="list-style-type: none"> • COMMUNITY STATES THAT ARMY UNDERESTIMATED UNEMPLOYMENT IMPACT 	<ul style="list-style-type: none"> • STANDARD FACTORS MAKE COMPARISON EQUITABLE
ARMY SAVINGS BASED ON NON-BRAC PERSONNEL SAVINGS	<ul style="list-style-type: none"> • ARMY COUNTS PERSONNEL SAVINGS AS RESULT OF BRAC ACTION 	<ul style="list-style-type: none"> • COMMUNITY STATES THAT THEY ARE FROM PROGRAM WORKLOAD REDUCTION 	<ul style="list-style-type: none"> • PERSONNEL IMPACTS ARE CONSISTENTLY APPLIED TO ALL RECOMMENDATIONS

GROUND COMBAT VEHICLE MAINTENANCE WORKLOAD AND CAPACITY
(DLH/Ks)

WORKLOAD

DEPOT	FY 97	FY 98	FY 99	WARTIME
ANNISTON	2,179	1,538	1,443	
LETTERKENNY	1243	650	458	
RED RIVER	2,037	1,399	1,282	
TOTAL	5,421	3,552	3,183	8,400

MAXIMUM POTENTIAL CAPACITY

SCHEDULE	ANNISTON	LETTERKENNY	RED RIVER	TOTAL
1-8-5	4,042	1,605	3,630	9,277
2-8-5	7,846			
2-8-7	11,054			

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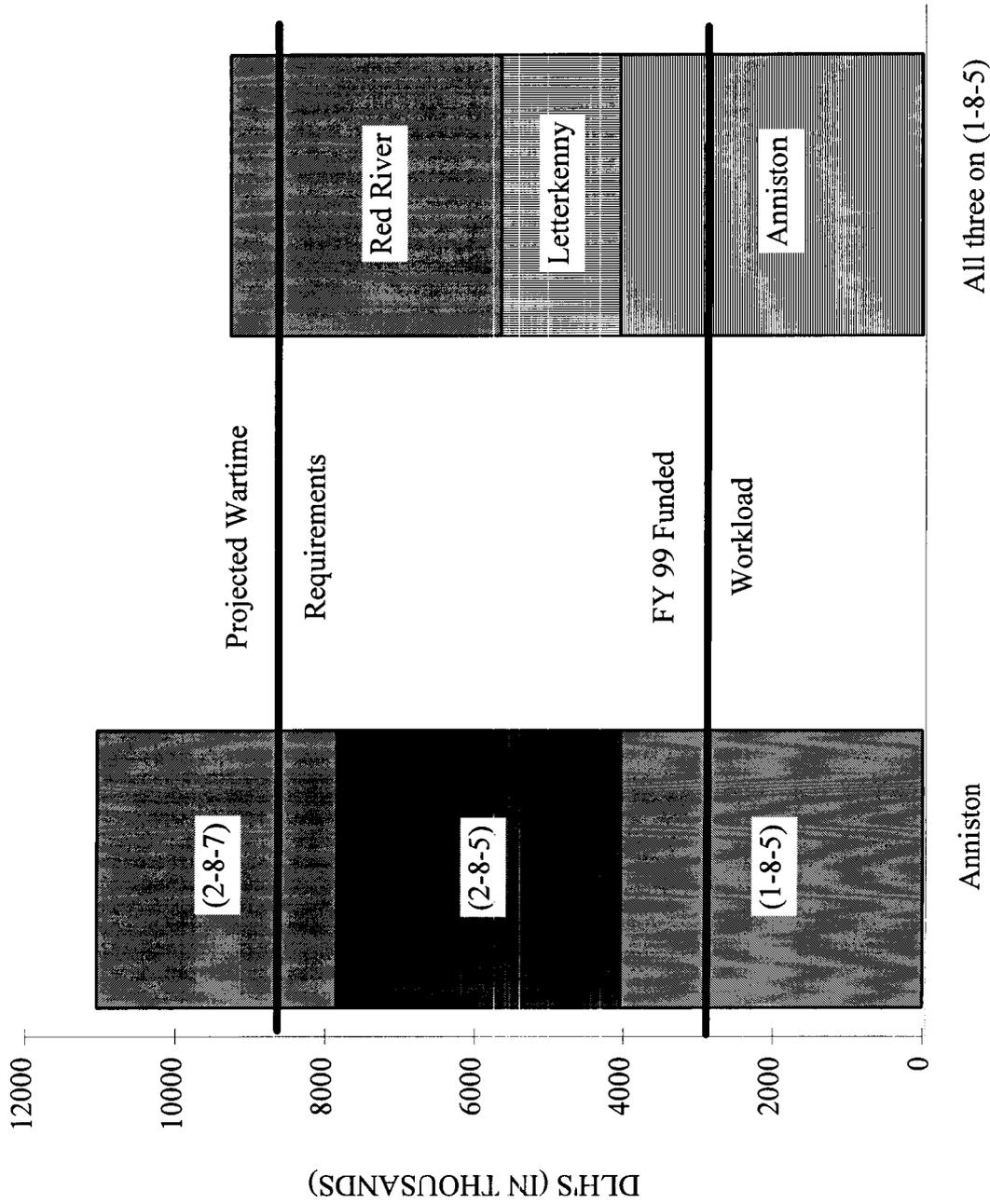
ANNISTON MILITARY CONSTRUCTION COSTS

PROJECT	COST (\$ 000'S)	REQUIREMENT
TRITIUM STORAGE FACILITY	25	RENOVATE WAREHOUSE TO SUPPORT LEAD ARTILLERY WORKLOAD (LEAD)
RECOIL ROOM EXPANSION	294	EXPAND EXISTING RECOIL ROOM FOR ARTILLERY WORKLOAD (LEAD)
FIRING RANGE UPGRADE	249	UPGRADE EXISTING RANGE TO SUPPORT ARTILLERY WORKLOAD (LEAD)
RECOIL HONING FACILITY	185	RENOVATE EXISTING FACILITIES TO SUPPORT ARTILLERY WORKLOAD (LEAD)
MACHINING FACILITY	290	CONSTRUCT MACHINE SHOP TO SUPPORT ARTILLERY AND LIGHT/MEDIUM COMBAT VEHICLE WORKLOAD (RRAD)
TRANSMISSION DYNAMOMETER FACILITY	241	CONSTRUCT NEW FACILITY TO SUPPORT LIGHT/MEDIUM COMBAT VEHICLE WORKLOAD (RRAD)
TOTAL \$1,284		

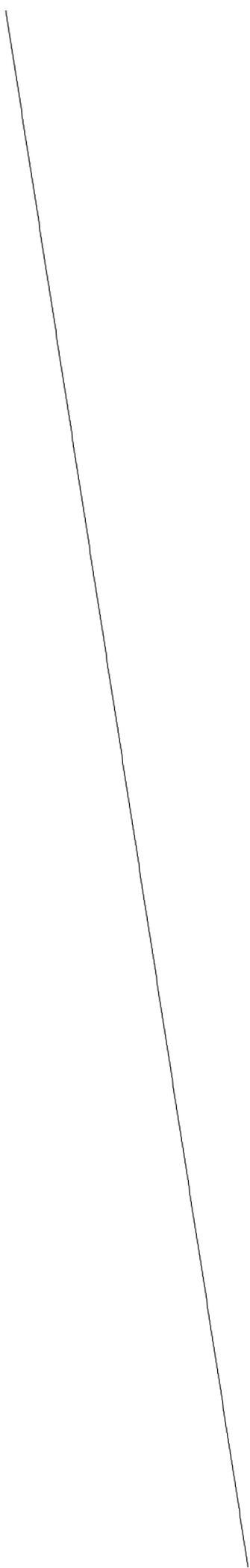
CONSTRUCTION REQUIRED TO SUPPORT MOVE FROM LETTERKENNY: \$753,000

CONSTRUCTION REQUIRED TO SUPPORT MOVE FROM RED RIVER: \$531,000

Ground Combat Vehicle Core



XBO.52A



BASE ANALYSIS LETTERKENNY AND TOBYHANNA ARMY DEPOT

DOD RECOMMENDATION: Realign Letterkenny, move tactical guidance and support equipment workload to Tobyhanna and combat vehicle maintenance to Anniston

COMMISSIONER ADD FOR CONSIDERATION: Study Tobyhanna for closure

CRITERIA	LETTERKENNY (R), (X)	TOBYHANNA (*)
MILITARY VALUE	4 of 4	1 of 4
ONE-TIME COSTS (\$ M)	50	154
ANNUAL SAVINGS (\$ M)	76	33
RETURN ON INVESTMENT	Immediate	4 years (2005)
NET PRESENT VALUE	953	226
BASE OPERATING BUDGET (\$ M)	56	56
PERSONNEL ELIMINATED (MIL / CIV)	23 / 1317	34 / 535
PERSONNEL REALIGNED (MIL / CIV)	19 / 823t	249 / 2691
ECONOMIC IMPACT (BRAC 95 / CUM)	9.1% / 11.0%	9.1% / 11.0%
ENVIRONMENTAL	On National priority List	On National Priority List

- (C) = DoD recommendation for closure
- (R) = DoD recommendation for realignment
- (X) = Joint Cross Service Group alternative for closure or realignment
- (*) = *Commission add for further consideration*

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SUMMARY
TACTICAL MISSILE MAINTENANCE CONSOLIDATION

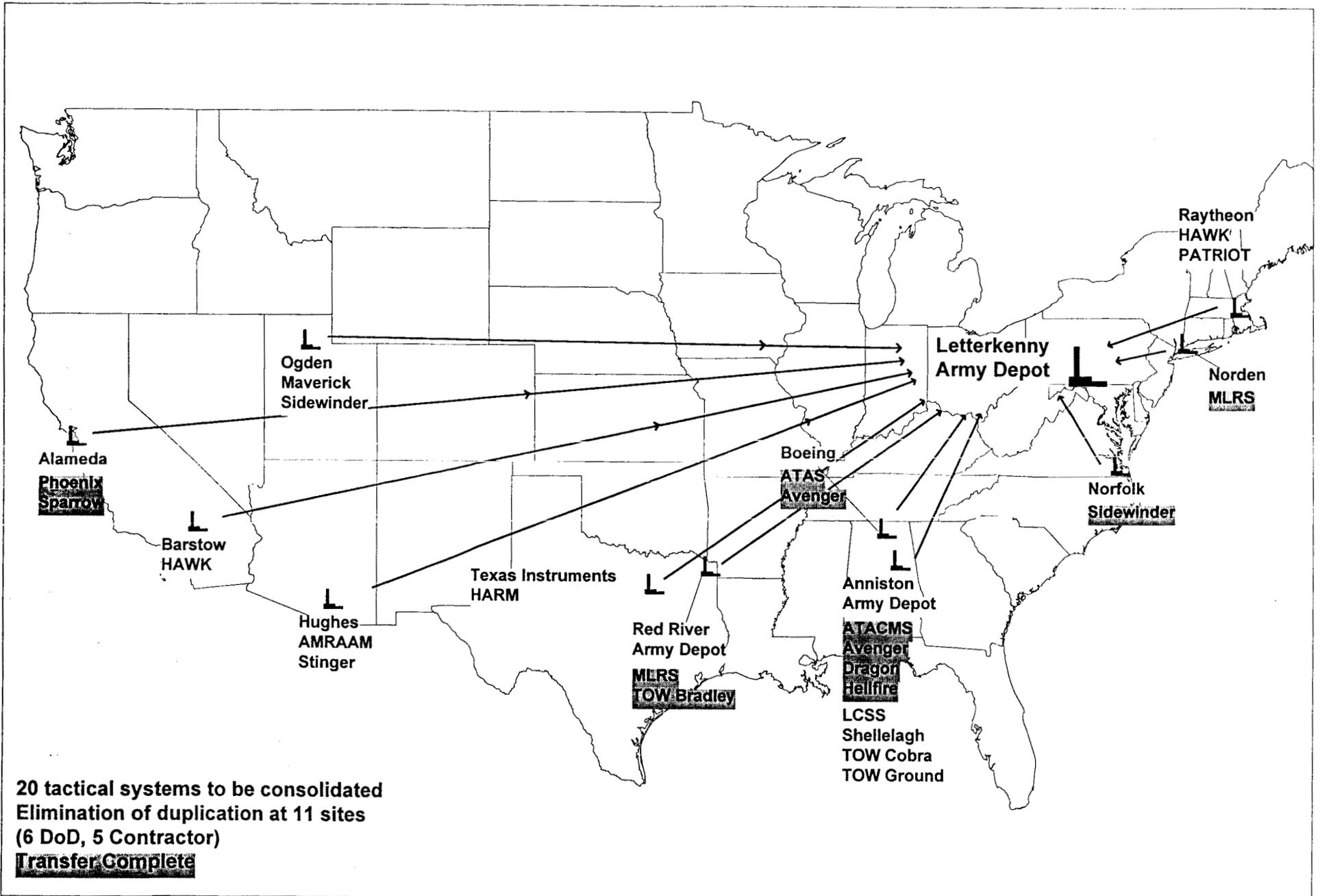
1993 COMMISSION

- **CONSOLIDATE DOD TACTICAL MISSILE MAINTENANCE AT LETTERKENNY**
- **RETAIN ARTILLERY WORKLOAD AT LETTERKENNY**

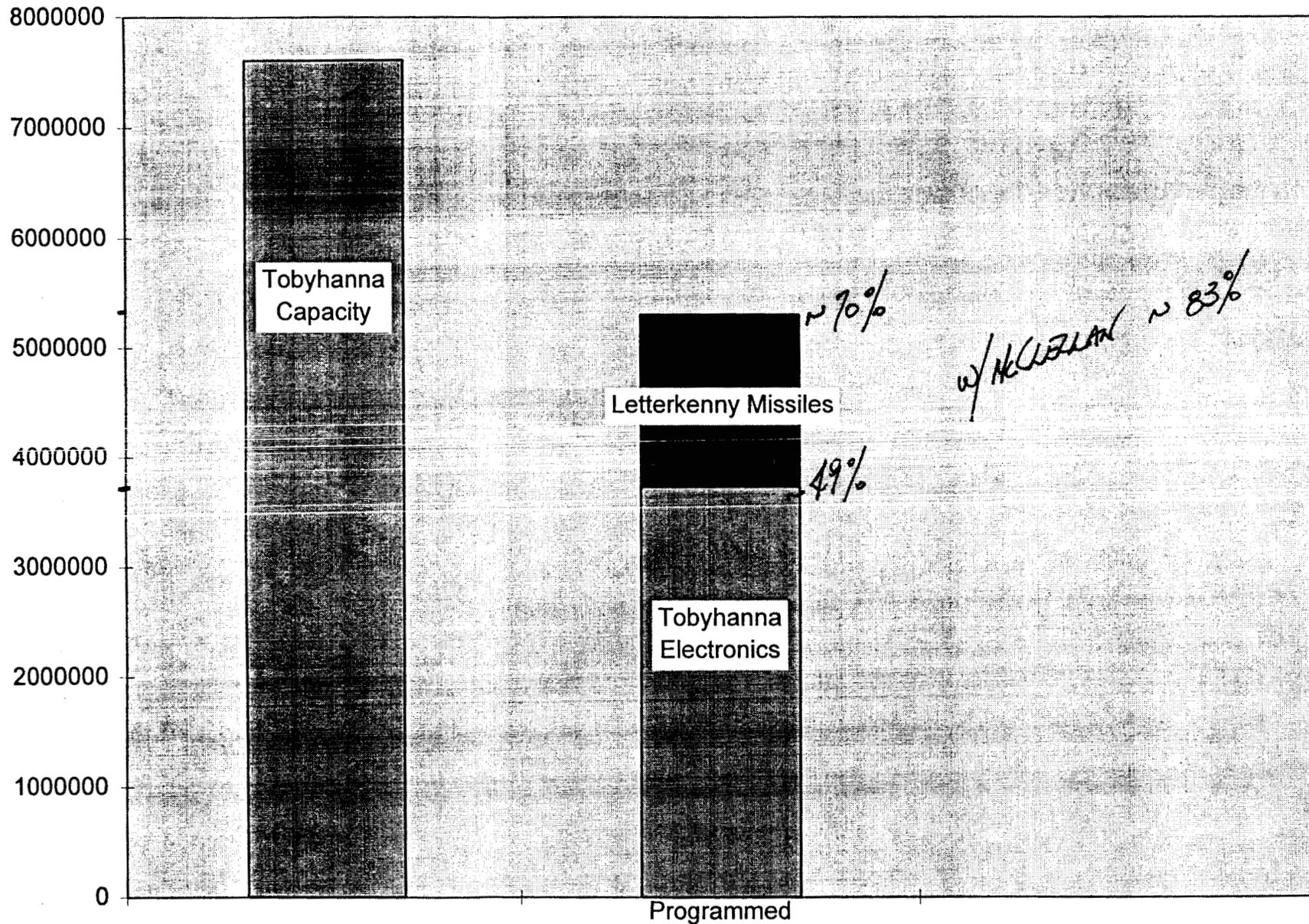
1995 DOD RECOMMENDATION

- **CHANGE 1993 COMMISSION RECOMMENDATION BY TRANSFERRING MISSILE GUIDANCE SYSTEM WORKLOAD TO TOBYHANNA ARMY DEPOT.**
- **TRANSFER COMBAT VEHICLE WORKLOAD TO ANNISTON ARMY DEPOT.**
- **RETAIN ENCLAVE FOR CONVENTIONAL AMMUNITION AND TACTICAL MISSILE DISASSEMBLY AND STORAGE AT LETTERKENNY.**

BRAC '93 Commission Recommended A Single DoD Tactical Missile Facility



Consolidation of DOD Tactical Missile and Army Ground Communications Workload at Tobyhanna FY99 Programmed and Core Workload (Single Shift)



BASE ANALYSIS: Tactical Missile Maintenance

DOD RECOMMENDATION: Realign Letterkenny, move missile guidance system maintenance workload to Tobyhanna and combat vehicle maintenance workload to Anniston.

COMMISSIONER ADD FOR CONSIDERATION: Study Letterkenny and Tobyhanna for further realignment or closure.)

CRITERIA	<i>(DOD)</i> <i>Letterkenny Army Depot</i> <i>(R)(X)</i> Missile Maintenance to Tobyhanna. Missile Storage retained at Letterkenny		<i>(Commission Option)</i> <i>Letterkenny Army Depot</i> <i>(R)(*)</i> Missile Maintenance to Hill AFB and missile / ammo storage retained at Letterkenny)		<i>(Commission Option)</i> <i>Tobyhanna Army Depot</i> <i>(*)</i> Missile Maintenance retained at Letterkenny. Tobyhanna Army Depot Closes and transfers electronics workload to Letterkenny	
	<i>DEPOT</i>	<i>DLA</i>	<i>DEPOT</i>	<i>DLA</i>	<i>DEPOT</i>	<i>DLA</i>
MILITARY VALUE	4 out of 4 (Letterkenny)		Tier I (Hill)		1 out of 4 (Tobyhanna)	
ONE-TIME COSTS (\$ M)	50	45	89	45	154	
ANNUAL SAVINGS (\$ M)	76	12	61	12	33	
RETURN ON INVESTMENT	Immediate	3 years	Immeditiata	3 years	4 years	
BASE OPERATING BUDGET (\$ M)	56		56		33	
PERSONNEL ELIMINATED (MIL / CIV)	23 / 1317	4 / 174	13 / 1018	4 / 174	34 / 53	
PERSONNEL REALIGNED (MIL / CIV)	19 / 823	0 / 200	20 / 1093	0 / 200	249 / 2691	
ECONOMIC IMPACT (BRAC 95 / CUM)	9.1% / 11.0%		9.2% / 10.4%		13.4%/14.0%	
ENVIRONMENTAL	On National Priority List		On National Priority List		On National I Priority List	

(C) = DoD recommendation for closure

(R) = DoD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

(*) = *Commission add for further consideration*

ISSUES REVIEWED
TACTICAL MISSILE MAINTENANCE
Letterkenny and Tobyhanna Army Depots, Hill Air Force Base

<ul style="list-style-type: none">• Pro's and Con's of Missile Maintenance at Tobyhanna, Hill and Letterkenny • Military Value • Capacity Utilization • Military Construction Costs • Personnel Training Costs • Total One-Time Closing Costs • Steady State Savings	<ul style="list-style-type: none">• Tactical Missile Maintenance Workload (FY 99 Program vs Core) • Space Available for Missile Maintenance • One Stop Shop • Tactical Missile Storage Requirements • Benefits of Public / Private Teaming • Potential for Privatization • Tenant Moves • Pro's and Con's of Electronics Consolidation at Tobyhanna and Letterkenny
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COMPARATIVE BASE ANALYSIS: Tactical Missile Maintenance

Pro's and Con's of Tactical Missile Maintenance at Tobyhanna, Hill, and Letterkenny

	<i>Tobyhanna Army Depot</i>	<i>Hill AFB</i>	<i>Letterkenny Army Depot</i>
Military Value	<ul style="list-style-type: none"> • 4 of 4 	<ul style="list-style-type: none"> • tier 1 	<ul style="list-style-type: none"> • 4 of 4
Labor Rate Without Materials	<ul style="list-style-type: none"> • \$53.26 	<ul style="list-style-type: none"> • \$62.32 	<ul style="list-style-type: none"> • \$86.15
Arguments for missile maintenance consolidation at this depot	<ul style="list-style-type: none"> • Preserves interservicing • Capitalizes on depot's electronics focus • Depot has capacity to assume more work. Increases utilization rate from 49% to 70% • Retains Army's highest rated depot • Supported by Joint Cross Service Group 	<ul style="list-style-type: none"> • Preserves Interservicing • Capitalizes on depot's strategic and tactical missile (Maverick & Sidewinder) experience • Hill is currently doing 53% of guidance and control section work • Hill has capacity. Increases utilization rate from 54% to 71% 	<ul style="list-style-type: none"> • Preserves Interservicing • Preserves \$26 million in sunk costs for completed building renovation, personnel and equipment moves and training • Consolidation proceeding on schedule and within budget per DOD-IG • Site selected by Defense Depot Maintenance Council for consolidated DOD workload
Arguments against missile maintenance consolidation at this depot	<ul style="list-style-type: none"> • No significant missile expertise at depot • Depot not currently facilitated for tactical missile workloads • Depot has no missile storage which results in added transportation 	<ul style="list-style-type: none"> • Depot not currently facilitated to accept all DOD' tactical missile workload • Insufficient storage capacity • Air Force does not endorse tactical missile transfer to Hill 	<ul style="list-style-type: none"> • Transfer of vehicle workload will contribute to continued low depot utilization • With no new work utilization rate would be 52% in FY 99, or 26% for core work only • Does not support Army stationing strategy



ISSUES: TACTICAL MISSILE DEPOTS

DOD Recommendation: realign Letterkenny; missiles to Tobyhanna; vehicles to Anniston

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Military Value	<ul style="list-style-type: none"> • Letterkenny ranked 4 Of 4 • Stationing strategy calls for retention of 1 ground combat, 1 electronics and 1 aviation depot 	Army placed too much emphasis on plant capacity and less emphasis on relative installation size and age of buildings	No basis to disagree with 3 depot stationing strategy and military value analysis. Vehicle work can be absorbed by Anniston. One third of missile work is non core
Capacity utilization (FY 99)	Capacity exceeds programmed work by the equivalent of 1 or 2 depots	<ul style="list-style-type: none"> • Expanded public / private teaming would improve utilization rate • Transfer Bradley or M113 work from Red River 	<ul style="list-style-type: none"> • With no new work Letterkenny utilization rate would be 52% in FY 99, or 26% based on max capacity • United Defense anticipates continuing work through 2001
Military Construction Costs	Not Considered	Should be \$6.2 million	\$5.7 million
Personnel Training Costs	Not Considered	Should be \$31.9 million	Should be \$10 million
Total One Time Cost	\$50 million	\$231 million	\$65 million
Annual Savings	\$76 million	none	\$76 million

*Must impact ROI
if costs increase 30%
(65-50)*

ISSUES: TACTICAL MISSILES

COMMISSION Alternative: close Tobyhanna; electronics to Letterkenny

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Military Value	Tobyhanna ranked 1 of 4 Stationing strategy calls for retention of 3 depots --1 ground, 1 electronics, and 1 aviation depot	Tobyhanna community has adopted the slogan "keep the best"	No basis to disagree with the 3 depot strategy and military value analysis
Capacity utilization	Capacity exceeds programmed work by the equivalent of 1 or 2 depots. Tobyhanna should be retained as the single Army electronics depot.	Community believes electronics workload will not fit into the Letterkenny infrastructure without extensive renovations	agree with the community
Military Construction Costs	\$76.9 million	\$116 million	No basis to question DOD estimate
Personnel Training Costs	None	\$102 million	DOD estimate assumes that 2300 experienced civilians would transfer. on this basis training would be minimal.
Total One Time Costs	\$154.5 million	\$360.8 million	No basis to question DOD estimate
Annual Savings	\$33.2 million	None	\$33.2 million

BASE ANALYSIS

LETTERKENNY ARMY DEPOT

DOD RECOMMENDATION: Realign Letterkenny, move tactical guidance and support equipment workload to Tobyhanna and combat vehicle maintenance to Anniston

CRITERIA	DOD RECOMMENDATION	COMMISSION STAFF ANALYSIS
MILITARY VALUE	4 of 4	4 OF 4
ONE-TIME COSTS (\$ M)	50	65
ANNUAL SAVINGS (\$ M)	76	76
RETURN ON INVESTMENT	Immediate	Immediate
NET PRESENT VALUE	953	938
BASE OPERATING BUDGET (\$ M)	56	56
PERSONNEL ELIMINATED (MIL / CIV)	23 / 1317	23 / 1317
PERSONNEL REALIGNED (MIL / CIV)	19 / 823t	19 / 823
ECONOMIC IMPACT (BRAC 95 / CUM)	9.1% / 11.0%	9.1% / 11.0%
ENVIRONMENTAL	On National priority List	On National Priority List

(C) = DoD recommendation for closure

(R) = DoD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

(*) = *Commission add for further consideration*

Document Separator



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
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ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

FOR IMMEDIATE RELEASE

**CONTACT: Wade Nelson
Chuck Pizer
John Earnhardt**

**COMMISSION CLOSES OR REALIGNS 26 BASES IN FIRST DAY OF
DELIBERATIONS**

WASHINGTON, DC, June 22, 1995 -- The Defense Base Closure and Realignment Commission (DBCRC) voted to recommend closure of 20 military bases and the realignment of 6 others on the first day of its final deliberations.

The Commission also voted to recommend keeping open 7 bases that had been recommended for closure by the Department of Defense. The recommendations must be accepted or rejected in full by the President and Congress.

The Commission recommended significant cuts in the Air Force's Air Logistics Center category, voting to close McClellan Air Force Base, Sacramento, and to close the ALC located at Kelly Air Force Base San Antonio.

Commission Chairman Alan J. Dixon called the closure of the two depots the "greatest single deviation from the recommendation of the Secretary of the Defense in the history of the base closure process."

Here is a list of the Commission's actions of June 22, in the order in which they were taken:

Following is the list of the recommendations the Commission made today (in chronological order):

Vote Legend (nay votes will be noted, recusals will be in **bold**):

In the event of a tie vote, the Secretary of Defense's recommendation is adopted.

AD - Alan J. Dixon; **AC** - Al Cornella; **RC** - Rebecca Cox; **JD** - James B. Davis;

LK - S. Lee Kling; **BM** - Benjamin Montoya; **JR** - Josue Robles; **WS** - Wendi L. Steele

1--Rome Laboratory, New York

Secretary of Defense Recommendation: Close Rome Laboratory, Rome, New York. Rome Laboratory activities will relocate to Fort Monmouth, New Jersey, and Hanscom AFB, Massachusetts.

Commission Recommendation: Reject DoD proposal.

Vote: 8-0. Rome lab remains open.

2--Kirtland Air Force Base, New Mexico

Secretary of Defense Recommendation: Realign Kirtland AFB. The 58th Special Operations Wing will relocate to Holloman AFB, New Mexico. The AF Operational Test and Evaluation Center (AFOTEC) will relocate to Eglin AFB, Florida. The AF Office of Security Police (AFOSP) will relocate to Lackland AFB, Texas. The AF Inspection Agency and the AF Safety Agency will relocate to Kelly AFB, Texas. The Defense Nuclear Agency (DNA) will relocate to Kelly AFB, Texas (Field Command) and Nellis AFB, Nevada (High Explosive Testing). Some DNA personnel (Radiation Simulator operations) will remain in place. The Phillips Laboratory and the 898th Munitions Squadron will remain in cantonment. The AFRES and ANG activities will remain in existing facilities. The 377th ABW inactivates and all other activities and facilities at Kirtland AFB, including family housing will close. Air Force medical activities located in the Veterans Administration Hospital will terminate.

Commission Recommendation: Reject DoD proposal.

Vote: 8-0. Kirtland remains open.

3--Brooks Air Force Base, Texas

Secretary of Defense Recommendation: Close Brooks AFB. The Human Systems Center, including the School of Aerospace Medicine and Armstrong Laboratory, will relocate to Wright-Patterson AFB, Ohio, however, some portion of the Manpower and Personnel function, and the Air Force Drug Test laboratory, may relocate to other locations. The 68th Intelligence Squadron will relocate to Kelly AFB, Texas. The Air Force Center for Environmental Excellence will relocate to Tyndall AFB, Florida. The 710th Intelligence Flight (AFRES) will relocate to Lackland AFB, Texas. The hyperbaric chamber operation, including associated personnel, will relocate to Lackland AFB, Texas. All activities and facilities at the base including family housing and the medical facility will close.

Commission Recommendation: Reject DoD proposal.

Vote: 8-0. Brooks remains open.

4--Air Logistics Centers

Secretary of Defense Recommendation: Realign the Air Logistics Centers (ALC) at Hill AFB, Utah; Kelly AFB, Texas; McClellan AFB, California; Robins AFB, Georgia; and Tinker AFB, Oklahoma. Consolidate the followings workloads at the designated receiver locations:

<u>Commodity/Workload</u>	<u>Receiving Locations</u>
Composites and plastics	SM-ALC, McClellan AFB
Hydraulics	SM-ALC, McClellan AFB
Tubing manufacturing	WR-ALC, Robins AFB
Airborne electronic automatic equipment software	WR-ALC, Robins AFB, OC-ALC, Tinker AFB, OO-ALC, Hill AFB
Sheet metal repair and manufacturing	OO-ALC, Hill AFB, WR-ALC, Robins AFB
Machining manufacturing	OC-ALC, Tinker AFB, WR-ALC, Robins AFB
Foundry operations	SA-ALC, Kelly AFB, OO-ALC, Hill AFB
Instruments/displays	SM-ALC, McClellan AFB (some unique work remains at OO-ALC, Hill AFB and WR-ALC, Robins AFB)
Airborne electronics	WR-ALC, Robins AFB, OC-ALC, Tinker AFB, OO-ALC, Hill AFB
Electronic manufacturing (printed wire boards)	WR-ALC, Robins AFB
Electrical/mechanical support equipment	SM-ALC, McClellan AFB
Injection molding	SM-ALC, McClellan AFB
Industrial plant equipment software	SA-ALC, Kelly AFB
Plating	OC-ALC, Tinker AFB, OO-ALC, Hill AFB, SA-ALC, Kelly AFB, WR-ALC, Robins AFB

Move the required equipment and any required personnel to the receiving location. These actions will create or strengthen Technical Repair Centers at the receiving locations in the respective commodities. Minimal workload in each of the commodities may continue to be performed at the other ALCs as required.

Commission Recommendation: Reject DoD Proposal. Close McClellan ALC. Realign Kelly AFB by closing ALC.

Vote: 6-2 (RC, BM) on McClellan. 6-2 (JR, JD) on Kelly.

5--Kelly Air Force Base, Texas

Secretary of Defense Recommendation: None. The Commission added this military installation to the list of bases to be considered by the Commission for closure and realignment as a proposed change to the list of recommendations submitted by the Secretary of Defense.

Commission Action. Recommend Realignment of Kelly by closing ALC.

Vote: 6-2. JR, JD.

6--McClellan Air Force Base, California

Secretary of Defense Recommendation: None. The Commission added this military installation to the list of bases to be considered by the Commission for closure and realignment as a proposed change to the list of recommendations submitted by the Secretary of Defense.

Commission Action: Close.

Vote: 6-2. RC, BM.

7--Letterkenny Army Depot, Pennsylvania

Secretary of Defense Recommendation: Realign Letterkenny Army Depot by transferring the towed and self-propelled combat vehicle mission to Anniston Army Depot. Retain an enclave for conventional ammunition storage and tactical missile disassembly and storage. Change the 1993 Commission's decision regarding the consolidating of tactical missile maintenance at Letterkenny by transferring missile guidance system workload to Tobyhanna Army Depot.

Note: The Commission voted that Letterkenny Army Depot, Pa, currently on the list of bases recommended by the Secretary of Defense for realignment, be considered by the Commission for closure or to increase the extent of the realignment.

Commission Recommendation: Reject DoD proposal. Approve same language as SECDEF motion, with addition of language encouraging and permitting private sector use.

Vote: 5-3 (AC, RC, JD)

8--Red River Army Depot, Texas

Secretary of Defense Recommendation: Close Red River Army Depot. Transfer the ammunition storage mission, intern training center, and civilian training education to Lone Star Army Ammunition Plant. Transfer the light combat vehicle maintenance mission to Anniston Army Depot. Transfer the Rubber Production Facility to Lone Star.

Commission recommendation: Reject DoD Proposal. Realign downward; Bradley and other missions stay. 113 line moves to Anniston.

Vote: 7-1. AD.

9--Defense Distribution Depot Red River, Texarkana, Texas (DDRT)

Secretary of Defense Recommendation: Disestablish the Defense Distribution Depot Red River, Texas. Material remaining at DDRT at the time of disestablishment will be relocated to the Defense Distribution Depot Anniston, Alabama, (DDAA) and to optimum storage space within the DoD Distribution System.

Commission recommendation: Reject DoD Proposal.

Vote: 7-1. AD.

**10--Naval Surface Warfare Center, Crane Division Detachment,
Louisville, Kentucky**

Secretary of Defense Recommendation: Close the Naval Surface Warfare Center, Crane Division Detachment, Louisville, Kentucky. Relocate appropriate functions, personnel, equipment, and support to other naval activities, primarily the Naval Shipyard, Norfolk, Virginia; the Naval Surface Warfare Center, Port Hueneme, California; and the Naval Surface Warfare Center, Crane, Indiana.

Commission action: Reject DoD proposal; Close, but add language to encourage privatization of functions to the extent practical.

Vote: 8-0.

**11--Naval Air Warfare Center, Aircraft Division,
Indianapolis, Indiana**

Secretary of Defense Recommendation: Close the Naval Air Warfare Center (NAWC), Aircraft Division, Indianapolis, Indiana. Relocate necessary functions along with associated personnel, equipment and support to other naval technical activities, primarily Naval Surface Warfare Center, Crane, Indiana; Naval Air Warfare Center, Aircraft Division, Patuxent River, Maryland; and Naval Air Warfare Center, Weapons Division, China Lake, California.

Commission action: Reject DoD proposal; Close, but add language to encourage privatization of functions to the extent practical.

Vote: 8-0.

**12--Naval Air Warfare Center, Aircraft Division,
Lakehurst, New Jersey**

Secretary of Defense Recommendation: Close Naval Air Warfare Center, Aircraft Division, Lakehurst, New Jersey, except transfer in place certain facilities and equipment to the Naval Air Warfare Center, Aircraft Division, Patuxent River, Maryland. Relocate other functions and associated personnel and equipment to the Naval Air Warfare Center, Aircraft Division, Patuxent River, Maryland, and the Naval Aviation Depot, Jacksonville, Florida. Relocate the Naval Air Technical Training Center Detachment, Lakehurst, to Naval Air Station, Pensacola, Florida. Relocate Naval Mobile Construction Battalion 21, the U.S. Army CECOM Airborne Engineering Evaluation Support Activity, and the Defense Reutilization and Marketing Office to other government-owned spaces.

Commission Action: Reject DoD proposal. Lakehurst remains open.

Vote: 7-1. AD.

13--Eglin Air Force Base, Florida

Secretary of Defense Recommendation: Realign Eglin AFB, Florida. The Electromagnetic Test Environment (EMTE), consisting of eight Electronic Combat (EC) threat simulator systems and two EC pod systems will relocate to the Nellis AFB Complex, Nevada. Those emitter-only systems at the Air Force Development Test Center (AFDTC) at Eglin AFB necessary to support Air Force Special Operations Command (AFSOC), the USAF Air Warfare Center, and Air Force Materiel Command Armaments/Weapons Test and Evaluation activities will be retained. All other activities and facilities associated with Eglin will remain open.

Commission Action: Accept DoD proposal.

Vote: 7-1. RC.

**14--Real-Time Digitally Controlled Analyzer Processor Activity,
Buffalo, New York**

Secretary of Defense Recommendation: Disestablish the Real-Time Digitally Controlled Analyzer Processor activity (REDCAP) at Buffalo, New York. Required test activities and necessary support equipment will be relocated to the Air Force Flight Test Center (AFFTC) at Edwards AFB, California. Any remaining equipment will be disposed of.

Commission Action: Accept DoD proposal.

Vote: 7-1. RC.

**15--Air Force Electronic Warfare Evaluation Simulator Activity,
Fort Worth, Texas**

Secretary of Defense Recommendation: Disestablish the Air Force Electronic Warfare Evaluation Simulator (AFEWES) activity in Fort Worth. Essential AFEWES capabilities and the required test activities will relocate to the Air Force Flight Test Center (AFFTC), Edwards AFB, California. Workload and selected equipment from AFEWES will be transferred to AFFTC. AFEWES will be disestablished and any remaining equipment will be disposed of.

Commission Action: Reject DoD proposal. Activity remains open.

Vote: 7-1. AD.

15--Hill Air Force Base, Utah

Secretary of Defense Recommendation: Realign Hill AFB, Utah. The permanent Air Force Materiel Command (AFMC) test range activity at Utah Test and Training Range (UTTR) will be disestablished. Management responsibility for operation of the UTTR will transfer from AFMC to Air Combat Command (ACC). Personnel, equipment and systems required for use by ACC to support the training range will be transferred to ACC. Additional AFMC manpower associated with operation of the range will be eliminated. Some armament/weapons Test and Evaluation (T& E) workload will transfer to the Air Force Development Test Center (AFDTC), Eglin AFB, Florida, and the Air Force Flight Test Center (AFFTC), Edwards AFB, California. **Note:** The Commission voted that Hill Air Force Base, UT, currently on the list of bases recommended by the Secretary of Defense for realignment, be considered by the Commission for closure or to increase the extent of the realignment.

Commission Action: Accept DoD proposal.

Vote: 8-0,

16--Williams Air Force Base, Arizona

Secretary of Defense Recommendation: Change the recommendation of the 1991 Commission regarding the relocation of Williams AFB's Armstrong Laboratory Aircrew Training Research Facility to Orlando, Florida, as follows: The Armstrong Laboratory Aircrew Training Research Facility at Mesa, Arizona, will remain at its present location as a stand-alone activity.

Commission Action: Accept DoD proposal.

Vote: 8-0.

17--Naval Air Warfare Center, Weapons Division, Point Mugu, CA

Secretary of Defense Recommendation: None. The Commission added this military installation to the list of bases to be considered by the Commission for closure and realignment as a proposed change to the list of recommendations submitted by the Secretary of Defense.

Commission Action: Point Mugu remains open.

Vote: 8-0.

**18--Naval Air Warfare Center, Aircraft Division,
Warminster, Pennsylvania**

Secretary of Defense Recommendation: Close the Naval Air Warfare Center, Aircraft Division, Warminster, Pennsylvania. Relocate appropriate functions, personnel, equipment, and support to other technical activities, primarily the Naval Air Warfare Center, Aircraft Division, Patuxent River, Maryland.

Commission Action: Accept DoD Proposal.

Vote: 8-0.

**19--Naval Command, Control and Ocean Surveillance Center, RDT&E
Division Detachment, Warminster, Pennsylvania**

Secretary of Defense Recommendation: Close the Naval Command, Control and Ocean Surveillance Center, RDT&E Division Detachment, Warminster, Pennsylvania. Relocate appropriate functions, personnel, equipment, and support to other technical activities, primarily the Naval Command, Control and Ocean Surveillance Center, RDT&E Division, San Diego, California; and the Naval Oceanographic Office, Bay St. Louis, Mississippi.

Commission Action: Accept DoD Proposal.

Vote: 8-0.

**20--Naval Air Warfare Center, Aircraft Division, Open Water Test Facility, Oreland,
Pennsylvania**

Secretary of Defense Recommendation: Close the Naval Air Warfare Center, Aircraft Division, Open Water Test Facility, Oreland, Pennsylvania.

Commission Action: Accept DoD Proposal.

Vote: 8-0.

**21--Naval Undersea Warfare Center, Newport Division, New London Detachment, New
London, Connecticut**

Secretary of Defense Recommendation: Disestablish the Naval Undersea Warfare Center, Newport Division, New London Detachment, New London, Connecticut, and relocate necessary functions with associated personnel, equipment, and support to Naval Undersea Warfare Center, Newport Division, Newport, Rhode Island. Close the NUWC New London facility, except retain Pier 7 which is transferred to the Navy Submarine Base New London. The site presently occupied by the U.S. Coast Guard Station, New London, will be transferred to the U.S. Coast Guard. The Navy Submarine Base, New London, Magnetic Silencing Facility will remain in its present location as a tenant of the U.S. Coast Guard. Naval reserve units will relocate to other naval activities, primarily NUWC Newport, Rhode Island, and Navy Submarine Base, New London, Connecticut.

Commission Action: Accept DoD proposal.

Vote: 7-0-1. JD.

22--Naval Biodynamics Laboratory, New Orleans, Louisiana

Secretary of Defense Recommendation: Close the Naval Biodynamics Laboratory, New Orleans, Louisiana, and relocate necessary personnel to Wright-Patterson Air Force Base, Dayton, Ohio, and Naval Aeromedical Research Laboratory, Pensacola, Florida.

Commission Action: Accept DoD proposal.

Vote: 8-0.

23--Naval Medical Research Institute, Bethesda, Maryland

Secretary of Defense Recommendation: Close the Naval Medical Research Institute (NMRI), Bethesda, Maryland. Consolidate the personnel of the Diving Medicine Program with the Experimental Diving Unit, Naval Surface Warfare Center, Dahlgren Division, Coastal Systems Station, Panama City, Florida. Relocate the Infectious Diseases, Combat Casualty Care and Operational Medicine programs along with necessary personnel and equipment to the Walter Reed Army Institute for Research at Forest Glen, Maryland.

Commission Action: Accept DoD proposal.

Vote: 8-0.

24--Naval Research Laboratory, Underwater Sound Reference Detachment, Orlando, Florida

Secretary of Defense Recommendation: Disestablish the Naval Research Laboratory, Underwater Sound Reference Detachment (NRL UWSRD), Orlando, Florida. Relocate the calibration and standards function with associated personnel, equipment, and support to the Naval Undersea Warfare Center, Newport Division, Newport, Rhode Island, except for the Anechoic Tank Facility I, which will be excessed.

Commission Action: Accept DoD proposal.

Vote: 8-0.

25--Naval Command, Control and Ocean Surveillance Center, In-Service Engineering East Coast Detachment, Norfolk, Virginia

Secretary of Defense Recommendation: Close the In-Service Engineering East Coast Detachment, St. Juliens Creek Annex, Norfolk, Virginia, of the Naval Command, Control and Ocean Surveillance Center, except retain in place the transmit and receive equipment and antennas currently at the St. Juliens Creek Annex. Relocate functions, necessary personnel and equipment to Norfolk Naval Shipyard, Norfolk, Virginia.

Commission Action: Accept DoD proposal.

Vote: 8-0.

26-- Dugway Proving Ground, Utah

Secretary of Defense Recommendation: Realign Dugway Proving Ground by relocating the smoke and obscurant mission to Yuma Proving Ground, AZ, and some elements of chemical/biological research to Aberdeen Proving Ground, MD. Dispose of English Village and retain test and experimentation facilities necessary to support Army and DoD missions.

Commission recommendation: Reject DoD proposal. Dugway remains open.

Vote: 8-0.

27--Grand Forks Air Force Base, North Dakota

Secretary of Defense Recommendation: Realign Grand Forks AFB. The 321st Missile Group will inactivate, unless prior to December 1996, the Secretary of Defense determines that the need to retain ballistic missile defense (BMD) options effectively precludes this action. If the Secretary of Defense makes such a determination, Minot AFB, North Dakota, will be realigned and the 91st Missile Group will inactivate.

If Grand Forks AFB is realigned, the 321st Missile Group will inactivate. Minuteman III missiles will relocate to Malmstrom AFB, Montana, be maintained at depot facilities, or be retired. A small number of silo launchers at Grand Forks may be retained if required. The 319th Air Refueling Wing will remain in place. All activities and facilities at the base associated with

the 319th Air Refueling Wing, including family housing, the hospital, commissary, and base exchange will remain open.

If Minot AFB is realigned, the 91st Missile Group will inactivate. Minuteman III missiles will relocate to Malmstrom AFB, Montana, be maintained at depot facilities, or be retired. The 5th Bomb Wing will remain in place. All activities and facilities at the base associated with the 5th Bomb Wing, including family housing, the hospital, commissary, and base exchange will remain open.

Commission Action: Accept DoD proposal.

Vote: 7-0-1. AC.

28--Malmstrom Air Force Base, Montana

Secretary of Defense Recommendation: Realign Malmstrom AFB. The 43rd Air Refueling Group and its KC-135 aircraft will relocate to MacDill AFB, Florida. All fixed-wing aircraft flying operations at Malmstrom AFB will cease and the airfield will be closed. A small airfield operational area will continue to be available to support the helicopter operations of the 40th Rescue Flight which will remain to support missile wing operations. All base activities and facilities associated with the 341st Missile Wing will remain.

Commission Action: Accept DoD proposal.

Vote: 7-0-1. AC.

29--MacDill Air Force Base, Florida

Secretary of Defense Recommendation: Change the recommendations of the 1991 and 1993 Commissions regarding the closure and transfer of the MacDill AFB airfield to the Department of Commerce (DoC) as follows: Redirect the retention of the MacDill airfield as part of MacDill AFB. The Air Force will continue to operate the runway and its associated activities. DoC will remain as a tenant.

Commission Action: Accept DoD proposal.

Vote: 7-0-1. AC.

30--Reese Air Force Base, Texas

Secretary of Defense Recommendation: Close Reese AFB. The 64th Flying Training Wing will inactivate and its assigned aircraft will be redistributed or retired. All activities and facilities at the base including family housing and the hospital will close.

Commission Action: Accept DoD proposal.

Vote: 6-2. AC, RC.

31--Onizuka Air Station, California

Secretary of Defense Recommendation: Realign Onizuka AS. The 750th Space Group will inactivate and its functions will relocate to Falcon AFB, Colorado. Detachment 2, Space and Missile Systems Center (AFMC) will relocate to Falcon AFB, Colorado. Some tenants will remain in existing facilities. All activities and facilities associated with the 750th Space Group including family housing and the clinic will close.

Commission Action: Accept DoD proposal.

Vote: 5-3. RC, BM, WS.

32--Lowry Air Force Base, Colorado

Secretary of Defense Recommendation: Change the recommendation of the 1991 Commission regarding the cantonment of the 1001st Space Support Squadron at the Lowry Support Center as follows: Inactivate the 1001st Space Systems Squadron, now designated Detachment 1, Space Systems Support Group (SSSG). Some Detachment 1 personnel and equipment will relocate to Peterson AFB, Colorado, under the Space Systems Support Group while the remainder of the positions will be eliminated.

Commission Action: Accept DoD proposal.

Vote: 8-0.

33--Bergstrom Air Reserve Base, Texas

Secretary of Defense Recommendation: Close Bergstrom ARB. The 924th Fighter Wing (AFRES) will inactivate. The Wing's F-16 aircraft will be redistributed or retire. Headquarters, 10th Air Force (AFRES), will relocate to Naval Air Station Fort Worth, Joint Reserve Base, Texas.

Commission Action: Accept DoD proposal.

Vote: 4-4. AD, AC, JD, BM.

34--Carswell Air Reserve Station, Texas

Secretary of Defense Recommendation: None. The Commission added this military installation to the list of bases to be considered by the Commission for closure and realignment as a proposed change to the list of recommendations submitted by the Secretary of Defense.

Commission Action: Remove Carswell from further consideration. Carswell remains open.

Vote: 8-0.

35--Homestead Air Force Base , Florida

301st Rescue Squadron (AFRES)

Secretary of Defense Recommendation: Change the recommendation of the 1993 Commission regarding Homestead AFB as follows: Redirect the 301st Rescue Squadron (AFRES) with its associated aircraft to relocate to Patrick AFB, Florida.

Commission Action: Accept DoD proposal.

Vote: 8-0.

36--Homestead Air Force Base , Florida

726th Air Control Squadron

Secretary of Defense Recommendation: Change the recommendation of the 1993 Commission regarding the relocation of the 726th Air Control Squadron (ACS) from Homestead AFB to Shaw AFB, South Carolina, as follows: Redirect the 726th ACS to Mountain Home AFB, Idaho.

Commission Action: Accept DoD proposal.

Vote: 8-0.

37--Greater Pittsburgh IAP Air Reserve Station, Pennsylvania

Secretary of Defense Recommendation: Close Greater Pittsburgh IAP Air Reserve Station (ARS). The 911th Airlift Wing will inactivate and its C-130 aircraft will be distributed to Air Force Reserve C-130 units at Dobbins ARB, Georgia, and Peterson AFB, Colorado.

Commission Action: Reject DoD proposal. Pittsburgh remains open.

Vote: 8-0.

38--Chicago O'Hare IAP Air Reserve Station, Illinois

Secretary of Defense Recommendation: None. The Commission added this military installation to the list of bases to be considered by the Commission for closure and realignment as a proposed change to the list of recommendations submitted by the Secretary of Defense

Commission Action: Close O'Hare IAP Air Reserve Station. Relocate 126th Air Refueling Wing to Scott AFB, Illinois, if City of Chicago covers cost.

Vote: 7-0-1. AD.

39--Moffett Federal Airfield Air Guard Station, California

Secretary of Defense Recommendation: Close Moffett Federal Airfield Air Guard Station. Relocate the 129th Rescue Group and associated aircraft to McClellan AFB, California.

Commission Action: Reject DoD proposal.

Vote: 8-0.

40--North Highlands Air Guard Station, California

Secretary of Defense Recommendation: Close North Highlands Air Guard Station (AGS) and relocate the 162nd Combat Communications Group (CCG) and the 149th Combat Communications Squadron (CCS) to McClellan AFB, California.

Commission Action: Reject DoD proposal.

Vote: 8-0.

41--Ontario International Airport Air Guard Station, California

Secretary of Defense Recommendation: Close Ontario International Airport Air Guard Station (AGS) and relocate the 148th Combat Communications Squadron (CCS) and the 210th Weather Flight to March ARB, California.

Commission Action: Accept DoD proposal.

Vote: 8-0.

42--Roslyn Air Guard Station, New York

Secretary of Defense Recommendation: Close Roslyn Air Guard Station (AGS) and relocate the 213th Electronic Installation Squadron (ANG) and the 274th Combat Communications Group (ANG) to Stewart International Airport AGS, Newburg, New York. The 722nd Aeromedical Staging Squadron (AFRES) will relocate to suitable leased space within the current recruiting area.

Commission Action: Reject DoD proposal. Same as SECDEF recommendation with provision on sale of land.

Vote: 8-0

**43--Springfield-Beckley Municipal Airport
Air Guard Station, Ohio**

Secretary of Defense Recommendation: Close Springfield-Beckley Municipal Airport Air Guard Station (AGS) and relocate the 178th Fighter Group (ANG), the 251st Combat Communications Group (ANG), and the 269th Combat Communications Squadron (ANG) to Wright-Patterson AFB, Ohio.

Commission Action: Reject DoD proposal. Springfield-Beckley remains open.

Vote: 8-0.

44--Griffiss Air Force Base, New York

Airfield Support for 10th Infantry (Light) Division

Secretary of Defense Recommendation: Change the recommendation of the 1993 Commission regarding support of the 10th Infantry (Light) Division, Fort Drum, New York, at Griffiss AFB, as follows: Close the minimum essential airfield that was to be maintained by a contractor at Griffiss AFB and provide the mobility/contingency/training support to the 10th Infantry (Light) Division from the Fort Drum airfield. Mission essential equipment from the minimum essential airfield at Griffiss AFB will transfer to Fort Drum.

Commission Action: Accept DoD proposal.

Vote: 8-0.

45--Griffiss Air Force Base, New York

485th Engineering Installation Group

Secretary of Defense Recommendation: Change the recommendation of the 1993 Commission regarding the transfer of the 485th Engineering Installation Group (EIG) from Griffiss AFB, New York, to Hill AFB, Utah, as follows: Inactivate the 485th EIG. Transfer its engineering functions to the 38th EIG at Tinker AFB, Oklahoma. Transfer its installation function to the 838th Electronic Installation Squadron (EIS) at Kelly AFB, Texas, and to the 938th EIS, McClellan AFB, California.

Commission Action: Reject DoD proposal.

Vote: 8-0.

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ARM035-C
06/22/95 7:56 PM
DRAFT

Red River Army Depot, TX

(Close; Bradley and other missions stay)

I move that the Commission find the Secretary of Defense deviated substantially from final criterion 1, and therefore, the Commission reject the Secretary's recommendation on Red River Army Depot, and, instead, adopt the following recommendation: Realign Red River Army Depot by moving all maintenance missions, except for that related to the Bradley Fighting Vehicle Series, to other depot maintenance activities, including the private sector. Retain conventional ammunition storage, intern training center, Rubber Production Facility, and civilian training education at Red River. The Commission finds this recommendation is consistent with the force structure plan and final criteria.

Document Separator



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
200 ARMY PENTAGON
WASHINGTON DC 20310-0200

June 19, 1995



Mr. Edward A. Brown III
Army Team Leader
Defense Base Closure and
Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Mr. Brown:

The Army appreciates the opportunity to address a proposal presented to the BRAC Commission during the June 15, 1995, visit to Red River Army Depot. The Red River Community suggests it would be possible to retain Red River and save approximately \$107 million by downsizing instead of closing.

This proposal compounds the problem of excess capacity, continues under utilization due to decreased workloads, and causes eventual rate increases. The Red River Community proposal presupposes the downsizing of Anniston Army Depot along with Red River Army Depot. In fact, over 65 percent of the community's plan depends on the downsizing of Anniston Army Depot, an action which is contrary to the Army's recommendation and one we cannot support.

Supposedly, the community's plan is to size both Red River Army Depot and Anniston Army Depots to core levels. A key point of the proposal suggests the realignment of Anniston Army Depot by reducing the Depot's workload and personnel with the assumption that infrastructure would be proportionally reduced. As you are well aware, Anniston Army Depot is not on the Commission's list of installations being considered for realignment or closure. Therefore, this is not appropriate for consideration as part of the BRAC 95 process.

We recognize and support the value of reducing infrastructure and view the Army's recommendations as a means to accomplish this goal. Let us share with you some thoughts on those areas where we are in sharp disagreement with the logic of the Red River Community plan.

First, the proposal under-estimates the difficulty that the Army will face in providing support to non-core weapon systems. Many of these systems have been out of production for many years and the original manufacturer is no longer in life cycle sustainment. Non-core combat vehicles include the M728 Combat Engineering Vehicle, the Armored Vehicular Launched Bridge, the

M88 Recovery Vehicle, and the M551A1 Armored Recon Vehicle just to name a few. Historically, these are low volume, environmentally intensive programs which are difficult to execute and would be demanding and challenging for a private contractor to make a minimum profit. Even though these systems are designated as non-core, they are essential to the readiness of U.S. forces.

The Army's recommendation to consolidate ground combat workload into Anniston Army Depot supports the concepts recommended by the Defense Science Board Task Force on Depot Maintenance Management (April, 1994). Consolidation of all ground combat vehicles at one organic depot should be viewed as a logical means to this end. The process should begin with the consolidation of all workload (core and non-core) followed by the transition of non-core to the private sector as opportunities become available. This will take advantage of savings associated with consolidation in the near term and provide for a smooth transition on non-core workload without impacting readiness.

The Red River Community proposal states that the Army needs to retain two combat vehicle depots to meet mobilization and surge capacity requirements. As we have stated previously, comprehensive analyses have made it clear that Anniston Army Depot has more than adequate capacity to meet current and future (core and non-core) maintenance requirements without undue risk to readiness. Failure to consolidate operations will cause substantial under-utilization of capacity at both Anniston Army Depot and at Red River Army Depot. The underutilized capacity will translate into the Army being burdened to fund the cost of operating and maintaining excessive infrastructure rather than vital functions such as training, operations and support of the force.

The Red River Community reduce-to-core proposal claims to have savings which approximate 80 percent of those associated with the Army's BRAC recommendation with respect to Red River Army Depot. The savings claimed by the community are greatly overstated because they do not consider the cost of accomplishing the Army's non-core combat vehicle workload. The community proposes to reduce both Anniston Army Depot and Red River facilities and personnel to accommodate core workload and claims an annual savings of \$107 million based on 2,600,000 direct labor hours of annual core workload. The community proposal concedes that the Army's recommendation has an annual savings of \$129 million based on 3,400,000 direct labor hours of core and non-core workload. Comparing the two plans, our recommendation saves an additional \$22 million and accomplishes 800,000 more manhours or workload than the Red River Community proposal. Using depot bid rates as a basis of evaluation, the value of performing the 800,000 additional manhours of workload would be approximately \$72 million annually. Simply combining the stated differences, the annual savings of the Army recommendation would be approximately \$94 million (\$22 million plus \$72 million) more than the Red River Community Proposal.

The Red River Community plan also states that Red River Army Depot would develop relationships with industry to share non-core workload. It is important to note that Anniston Army Depot currently has multi-year programs with both General Dynamics Land Systems (GDLS) and United Defense Limited Partnership (UDLP) to co-produce major weapon systems

up-grades, like the M1A2 Combat Vehicle, the Heavy Assault Bridge, and the Breecher Vehicle. Also, Anniston Army Depot is currently leasing the use of its test track to UDLP to test M113 personnel carriers being up-graded at UDLP's Anniston, Alabama plant. Anniston is in the negotiating phases with GDLS and UDLP to use government facilities to accomplish additional programs such as the FOX vehicle up-grade and the production of Marine Corps amphibious vehicles. A consolidated combat vehicle workload at Anniston Army Depot will serve to strengthen these partnering initiatives and provide new opportunities to further integrate the public and private industrial base.

In closing, we believe the Commission gave a clear and unambiguous signal on 10 May 1995, when the Commission chose not to add Anniston Army Depot to the list of installations for possible realignment or closure. Yet, the effect of the Red River Community "downsizing plan" shifts 65 percent of the burden to Anniston Army Depot. However, the Army's current recommendations, which should not be modified, can be executed less expensively, save more, and have fewer impacts on readiness by first consolidating the maintenance of all ground combat workload at Anniston Army Depot.

Point of Contact for this action is Mr. Ron Hamner, (703) 693-0077.

JOHN B. NERGER
Acting Director
The Army Basing Study

Document Separator

**LETTERKENNY ARMY DEPOT
PERSONNEL STATUS CHANGES
DE2&3-2L**

<u>INFORMATION</u>	<u>ORIGINAL</u>	<u>REVISED NEW</u>	<u>CHANGE</u>
1-TIME COST(\$K)	50.3 53,277	49,593	- 3,684
SAVINGS(\$K)	77.8 100,420	76,003	-24,417
NPV in 2015(\$K)	952.2 1,251,371	953,144	-298,227
ROI YEAR	Immediate ✓	Immediate	No Change

PERSONNEL

Tenants

TRANSFER TO TOBYHANNA	300	450	+150	<i>Now include above CORE</i>
TRANSFER TO BASE "X"	373	373	No Change	
ENCLAVE AT <u>LETTERKENNY</u>	491	801	+310 (30 Base)	
ELIMINATE	1,777	1,317	-460	A

Expense 100

Reason given for change

Additional personnel to accomplish above CORE workload.

Bradley To Letterkenny

*113 Armored personnel carriers.
To LETTERKENNY*

TABS WORKING COREA

109 Palliton

Bradley stay at R R

TABS working COREA