

General Mitchell Air Reserve Station, WI

Recommendation: Close General Mitchell Air Reserve Station (ARS). Distribute the eight C-130H aircraft of the 440th Airlift Wing to the 94th Airlift Wing (AFR), Dobbins Air Reserve Base (ARB), Georgia (four aircraft) and to the 314th Airlift Wing, Little Rock Air Force Base, Arkansas (four aircraft). Realign the 440th Airlift Wing's operations, maintenance and Expeditionary Combat Support (ECS) manpower to Ft. Bragg, North Carolina. Air National Guard units at Mitchell are unaffected by this recommendation.

Justification: This recommendation distributes C-130 aircraft to two bases of higher military value, Little Rock Air Force Base (17) and Dobbins Air Reserve Base (71). Adding aircraft at Little Rock and Dobbins optimizes squadron size, creating larger, more effective squadrons. Additionally, these transfers move C-130 force structure from the Air Force Reserve to the active duty--addressing a documented imbalance in the active/Air National Guard/Air Force Reserve manning mix for C-130s.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$38 million. The net of all costs and savings to the Department during the implementation period is a savings of \$14 million. Annual recurring savings after implementation are \$6.5 million, with payback expected in five years. The net present value of the cost and savings to the Department over 20 years is a savings of \$50 million.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 617 jobs (346 direct jobs and 271 indirect jobs) over the 2006-2011 period in the Milwaukee-Waukesha Metropolitan Statistical economic area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: There are potential impacts to air quality; cultural, archeological, or tribal resources; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; waste management; water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to dredging; or marine mammals, resources, or sanctuaries. Impacts of costs include \$443 thousand in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions

affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to the implementation of this recommendation.